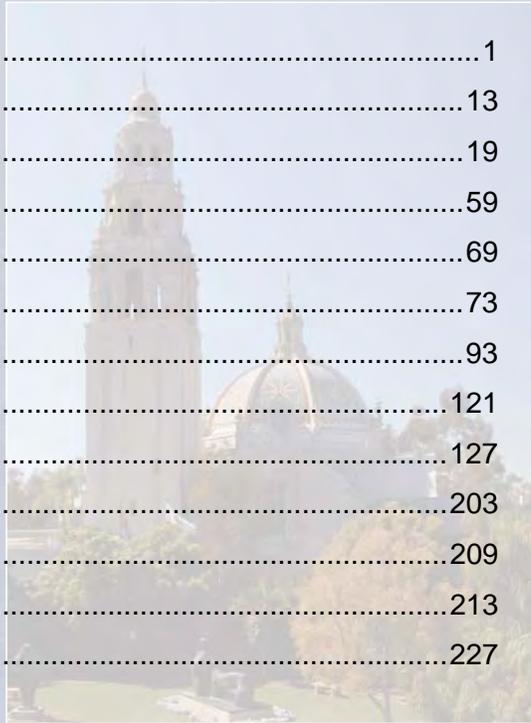




CITY OF SAN DIEGO

PROPOSED BUDGET

City Profile	1
City Budget Process Overview	13
Executive Summary	19
Fiscal Policies	59
Managed Competition	69
Performance Management	73
General Fund Revenues	93
Debt Obligations	121
Financial Summary and Schedules	127
Capital Improvements Program	203
City Agencies	209
Glossary	213
Appendix	227



Sherril Lightner
Council President Pro Tem
District 1

Lorie Zapf
Councilmember
District 6



Kevin L. Faulconer
Mayor

Ed Harris
Councilmember
District 2

Scott Sherman
Councilmember
District 7

Scott Chadwick
Chief Operating Officer



Todd Gloria
Council President
District 3

Jan Goldsmith
City Attorney



Myrtle Cole
Councilmember
District 4

David Alvarez
Councilmember
District 8

Mark Kersey
Councilmember
District 5

Marti Emerald
Councilmember
District 9



2015

FISCAL YEAR

VOLUME 1 Budget Overview and Schedules



Page Intentionally Left Blank



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of San Diego
California**

For the Fiscal Year Beginning

July 1, 2013

Executive Director

Budget Awards

California Society of Municipal Finance Officers

Certificate of Award

Operating Budget Excellence Award Fiscal Year 2014

Presented to the

City of San Diego

For meeting the criteria established to achieve the Operating Budget Excellence Award.

February 11, 2014



Pauline Marx

Pauline Marx
CSMFO President

Ken Brown

Ken Brown, Chair
Professional Standards and
Recognition Committee

Dedicated Excellence in Municipal Financial Reporting

*California Society of
Municipal Finance Officers*

Certificate of Award

*Capital Budget Excellence Award
Fiscal Year 2014*

*Presented to the
City of San Diego*

For meeting the criteria established to achieve the Capital Budget Excellence Award.

February 11, 2014



Pauline Marx

*Pauline Marx
CSMFO President*

Ken Brown

*Ken Brown, Chair
Professional Standards and
Recognition Committee*

Dedicated Excellence in Municipal Financial Reporting



Page Intentionally Left Blank

Disclaimer

Pursuant to the City Charter, the Mayor proposes, and the City Council is responsible for enacting, an annual budget.

The annual budget is developed during the six to nine month period preceding the start of each fiscal year using economic and financial assumptions that reflect the best information then available. Such assumptions are updated during the budget process but actual economic and financial conditions may differ materially from those assumed.

The annual budget is intended for use by the City Council and the citizens of the City and is not intended as information to reach investors and the trading markets. The City does file its official statements for bond offerings, audited financial statements, comprehensive annual financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rulemaking Board (MSRB) and posts such information on the City's investor information webpage. The annual budget will not be filed with the MSRB or posted on such webpage and should not be relied upon by an investor as projections of economic and financial conditions in determining whether to buy, hold, or sell a security that is secured directly or indirectly by City revenues.



Page Intentionally Left Blank

Mayor's Budget Message



THE CITY OF SAN DIEGO

To the Members of the City Council and the Residents of San Diego:

I am pleased to present you with a balanced **Fiscal Year 2015 Proposed Budget**. This budget plan is the culmination of the hard work, dedication and collaboration of elected officials, City departments, San Diego residents and community partners. Demonstrating the City's commitment to financial sustainability and prudent financial management practices, this proposed budget puts neighborhoods first by prioritizing infrastructure investments, critical public safety needs, increasing funding for neighborhood services, support for the homeless, and enhanced transparency and open data initiatives.

Additional funding for programs that are important to San Diegans was possible thanks to the City's conservative fiscal policies and long-term financial planning practices. The City has made great progress in addressing the unsustainable pension and retiree health care costs and strengthening its reserve policies. Our economy has continued to grow at a modest pace in all major revenue categories. While this growth may not return to prerecession levels, the economic growth projected for next year continues to prove sustainable and is included in the Fiscal Year 2015 Proposed General Fund Budget.

In addition, all City departments have been asked to continue to provide innovative ideas for cost reductions and efficiencies, encouraging a culture of continuous improvement and open communication.

The total Fiscal Year 2015 Proposed Budget is \$2.97 billion. This includes \$1.18 billion for General Fund operations and \$1.49 billion for operations of the City's Enterprise Funds and all other funds. In addition, \$298 million is budgeted for capital improvement projects across the City.

Investing in Infrastructure

Road and infrastructure repair are a top priority in this proposed budget. More than 50% of major revenue growth is directed toward funding for streets and neighborhood repairs throughout San Diego's communities. These repairs and capital improvement projects are detailed in the pages that follow. They include street and sidewalk repairs and replacements, parks infrastructure, streetlights, fire stations, storm drain maintenance and facilities maintenance.

Investing in infrastructure is central to improving the quality of life for all San Diegans as well as addressing the backlog of the City's deferred maintenance repairs and improvements. To ensure more effective allocation of tax dollars and prioritization of capital improvement projects, the Proposed Budget provides funding for condition/needs assessments of City facilities, streets and park assets.



Mayor's Budget Message

The Proposed Budget includes the City's planned capital bond program to assist in the long-term financing of infrastructure projects. It increases the cash contribution from the General Fund toward infrastructure improvements.

Public Safety

Every San Diegan deserves to feel safe in his or her neighborhood. That starts with allocating more resources to police, fire and lifeguard services.

Retaining and recruiting police officers to grow and strengthen the shrinking San Diego Police Department is an essential focus of the Fiscal Year 2015 Proposed Budget. This budget increases funding to retain sworn officers and adds sworn and civilian positions. In fact, the increase to sworn police positions exceeds the recommendations in the Police Department Five-Year Plan for Fiscal Year 2015. Increases for additional police academy attendees, body cameras, police retention initiatives and safety equipment are included in the proposed budget.

Safe communities require well staffed and equipped firefighters and emergency first responders. This budget includes increased funding for two additional fire academies to address expected retirements in Fiscal Year 2015. It incorporates staffing and operational needs for a temporary fire station in Skyline and allocates monies to the Fast Response Program as recommended in the Citygate report. These public safety investments will help improve emergency response times.

San Diego's beaches and bays are a significant attraction to residents and visitors each year. City lifeguards are responsible for providing the highest quality safety services in the coastal and aquatic environment. This budget proposes additional lifeguard positions and facility improvements for the Boating and Safety Unit, which is consistent with top priorities from the recent Lifeguard Division Five-Year Needs Assessment report.

Revitalizing Communities

Residents across San Diego deserve equal access to livable, walkable, and economically thriving communities. Libraries, park and recreation facilities, after-school programs and effective community planning are key to creating healthy and vibrant neighborhoods.

The Fiscal Year 2015 Proposed Budget includes funding increases to expand library hours, support after-school programs at libraries, partner with the San Diego Workforce Partnership's "Connect2Careers" program serving local youth, and staffing and operational support for several new recreation facilities expected to become fully operational during the fiscal year.

In addition to these services, this budget includes increases in staff to allow for more community plan updates – the blueprints for community development and growth. By updating community plans, the City can incentivize economic revitalization and create flourishing neighborhoods with better transportation options and improved access to services.

This budget also reflects a commitment to providing homeless services – with a renewed focus on permanent solutions to ending homelessness. In total, \$1.9 million is proposed for programs

Mayor's Budget Message

that connect the homeless with housing opportunities and rehabilitative services that transform lives.

Open Government

Increasing transparency using technology is a priority in the Fiscal Year 2015 Proposed Budget. The public should be able to use online resources to easily search and track City projects, public contracts, budgets, capital assets and long-term planning and financial information. Increased funding has been included to create an Open Data Officer position that will oversee the implementation of an open data policy and engage with the public to create improved access to City data and information. This budget also proposes to increase funding to support the continued storage and retention of City emails.

One significant change to this proposed budget that increases transparency and assists fiscal planning is the inclusion for the first time of an updated 5-year outlook that shows projected revenues and expenditures over the next 5 years if this budget is adopted as proposed. This section can be found in the final pages of the Executive Summary.

Sensible Financial Management

The City's strong fiscal health is the result of strong financial management policies, well established long-term financial planning and a willingness to address pension and retiree health care costs head on. Credit rating analysts have cited the City's conservative fiscal management, pension and retiree health care reform, financial reporting practices, solid financial operations, significant expenditure controls, and a commitment to general fund balance and reserves preservation as key drivers to the City's strong credit rating. A robust credit rating equates to a lower cost of financing infrastructure and lower costs to residents. In February 2014, the City Council unanimously approved an increase to the General Fund Reserve levels from 8% to 14%. This commitment to fiscal stability and good fiscal management continues to support a healthy financial future. The Fiscal Year 2015 Proposed Budget protects these enhanced General Fund reserves while allowing for increases in the priority projects identified above.

As a result of the five-year labor agreements with the six recognized employee organizations, the Fiscal Year 2015 Proposed Budget benefits from savings from a continued pensionable pay freeze. These agreements bring certainty in the cost of labor, which is important for future budgets and resource allocation. The proposed budget also includes efficiency savings and cost reductions accrued from previous managed competitions.

Conclusion

The Fiscal Year 2015 Proposed Budget prioritizes services and programs that will help us create "One San Diego" where all neighborhoods can thrive, more San Diegans have access to economic opportunity, and City government is open and transparent. This budget proposal increases funding for infrastructure improvements and public safety, continues to restore

Mayor's Budget Message

neighborhood services, funds homeless programs and open data initiatives, and maintains the recently enhanced General Fund reserve levels.

I want to thank the City Council for its dedication and collaboration during the budget adoption process. I also want to thank our City employees for their continued commitment to providing outstanding service and ensuring a balanced, accurate and transparent budget. Finally, I thank the people of our great city for their partnership in creating a better San Diego.

Sincerely,



Kevin L. Faulconer
Mayor

City Officials



Kevin L. Faulconer
Mayor



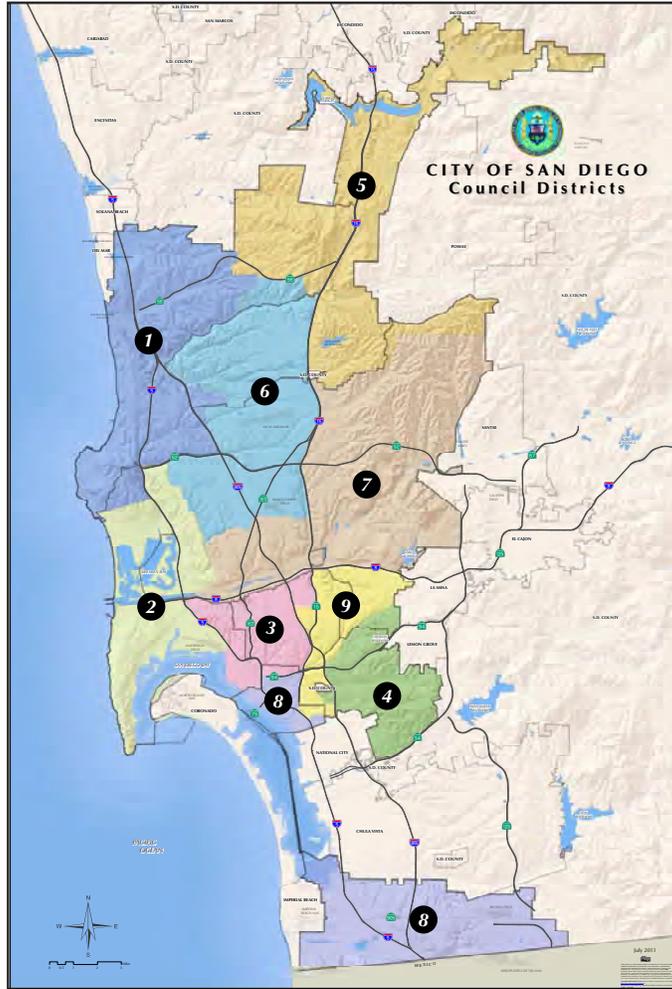
Sherri Lightner
Council President
Pro Tem
District 1



Ed Harris
Councilmember
District 2



Todd Gloria
Council President
District 3



Myrtle Cole
Councilmember
District 4



Mark Kersey
Councilmember
District 5



Lorie Zapf
Councilmember
District 6



Scott Sherman
Councilmember
District 7



David Alvarez
Councilmember
District 8



Marti Emerald
Councilmember
District 9



Scott Chadwick
Chief Operating Officer



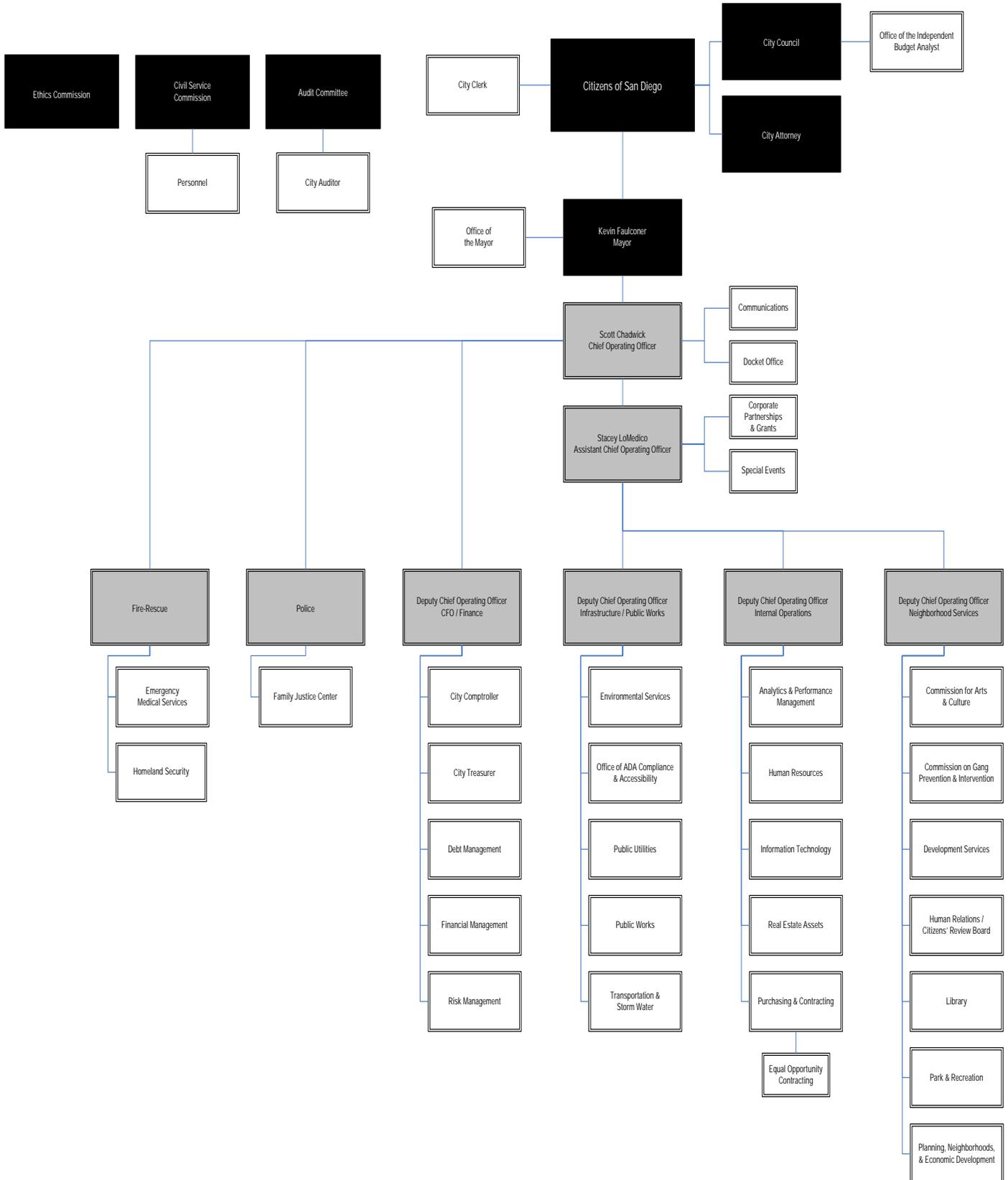
Jan Goldsmith
City Attorney



Page Intentionally Left Blank

Citywide Organizational Structure

City of San Diego Organization (All City Functions)



Vision Statement

SAN DIEGO

“America’s Finest City”



OUR VISION

We are a well-managed City government supporting a thriving and sustainable San Diego - America’s Finest City

OUR MISSION

A fiscally-sound city government that provides effective services to our residents and visitors

OUR VALUES

DIVERSITY

we treat each person with dignity, fairness, and respect; we respect the diversity of our workforce and our community

INTEGRITY

we demonstrate honor in all we do, we do the right thing

ACCOUNTABILITY

we take responsibility for our actions and for delivering results

SERVICE

we are responsive to the needs of our community, we are proud to deliver City services with excellence

ONE CITY

we work as a team across all boundaries to achieve more

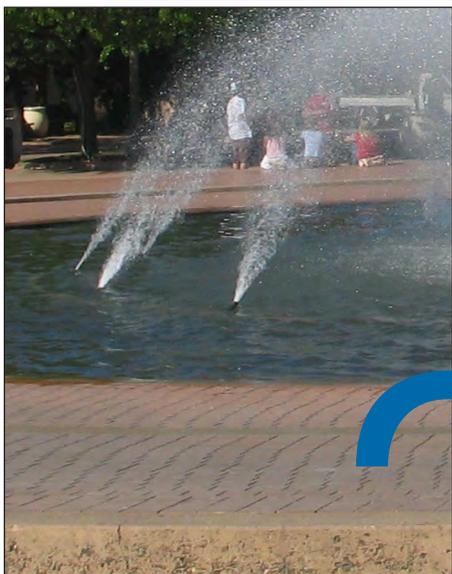
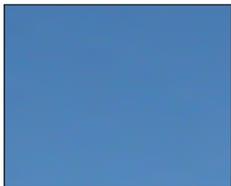
OPENNESS

we are honest and open as we do our work

CITY OF SAN DIEGO



PROPOSED BUDGET



2015

FISCAL
YEAR

City Profile

City Profile

San Diego at a Glance

The City of San Diego is best known for its ideal climate, beautiful beaches, and array of world-class family attractions. The City is considered one of the top five leisure vacation destinations in the U.S. and a top 10 business destination.¹ As the eighth largest city in the nation and the second largest city in California, the City of San Diego's total population is approximately 1.3 million as of January 2013.² The City's population has grown by approximately seven percent between 2000 and 2010 for an average increase of 8,400 annually.³



The City covers 325 square miles and stretches nearly 40 miles from north to south. There are 93 miles of shoreline including bays, lagoons and the Pacific Ocean. The topography is generally composed of mesas intersected by canyons with elevations ranging mostly from sea level to 600 feet. High points include Mt. Soledad in La Jolla and Cowles Mountain which is nearly 1,600 feet high. Summer high temperatures average in the low 70s near the beach areas to mid to upper 80s in the inland areas. Average annual rainfall is approximately 10 inches per year with more than 80% of the region's rainfall occurring between December and March.⁴

Center for Education & Research

San Diego is a center for education and research, with both public and private colleges and universities. San Diego State University (SDSU), the University of San Diego (USD), and the University of California at San Diego (UCSD) are three major universities in the City. UCSD is home to the Scripps Institution of Oceanography, one of the largest and most important centers for ocean and earth science research in the world.⁵ The City is also served by many community colleges offering academic courses and vocational training, with the vocational courses often customized to meet the special needs of area employers. Within the San Diego Unified School District, there are 226 public schools.⁶

¹ San Diego Region Regional Economic Development Corporation website March 8, 2014

² Based on 2013 Department of Finance Population Estimates website

³ Based on 2010 Census Estimates

⁴ San Diego County Water Authority

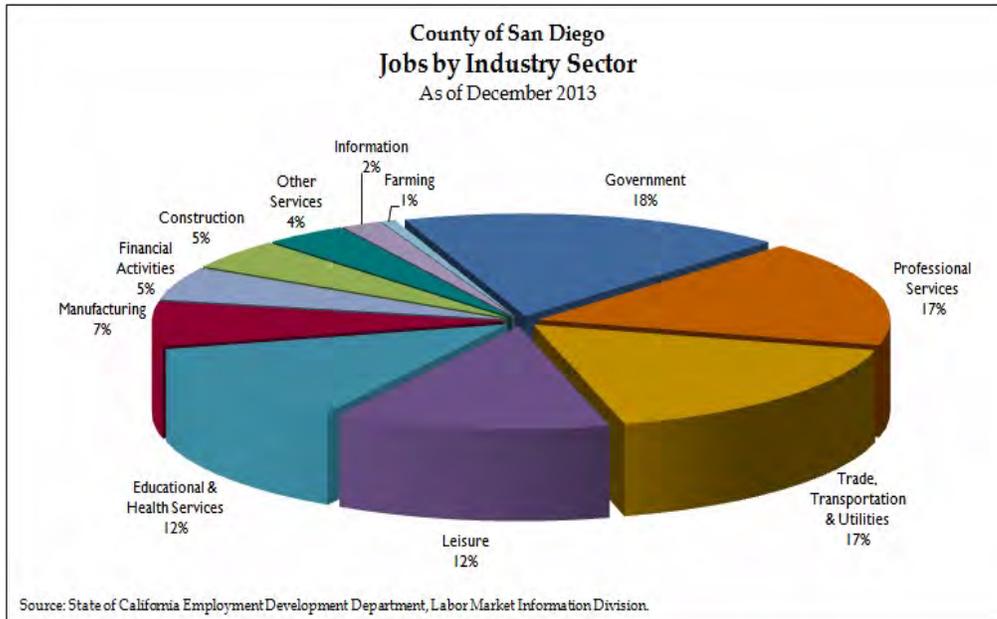
⁵ Scripps Institution of Oceanography, UC San Diego website March 8, 2014

⁶ San Diego Unified School District website March 8, 2014

City Profile

Economic Diversity

San Diego public and private sector activity has created a business environment in the region that fosters small businesses. In March 2014, Forbes Magazine ranked San Diego first on the list of best places to launch a new business primarily due to community engagement and access to resources.¹



The City's economic base, which in the past had a greater reliance on federal defense spending, has undergone a transformation in recent years to become even more diversified. Built upon a strong foundation in defense spending, the San Diego economy has benefited from the increase in international trade, high-tech manufacturing and research, and a growing tourism industry. In addition, other contributors to the San Diego economy are basic manufacturing, health services, and local government.

International Trade

San Diego's emergence as a center for international trade is due in large part to the successful work of the Port of San Diego and the collaboration with Mexico in transportation and economic initiatives. The Port of San Diego offers world class maritime facilities built around one of the world's great natural harbors. According to the U.S. Census Bureau, exports passing through the San Diego Customs District in 2010 totaled approximately \$16.2 billion, a 15.7 percent increase over the 2009 total exports of approximately \$14 billion. In 2010, San Diego Custom District imports totaled \$32.4 billion, a 6.6 percent increase over the 2009 total imports of approximately \$30.4 billion. Imports and exports totaled \$48.6 billion within the San Diego Customs District in 2010.²

International trade activity has grown due to the City's immediate proximity to Mexico, a major U.S. trading partner. The commitment to creating new channels of cross border collaboration with Mexico took shape in the formation of a San Diego Advisory council for "Tijuana Innovadora" expo. This annual event, which debuted in 2010, brings together participants and speakers from around the

¹ Forbes magazine website March 13, 2014

² Based on 2010 Census Estimates

world, who are considered to be innovators in their fields; such as Apple co-founder Steve Wozniak and Twitter co-inventor Biz Stone. A third Tijuana Innovadora mega-expo is planned for October 2014 with the aim of showcasing the Tijuana-San Diego economic relationship.

San Diego Association of Government (SANDAG), Caltrans and a number of local, state and federal agencies are executing an aggressive plan to self-finance a new border crossing in the San Diego/Baja California region. Annually, \$54 billion worth of goods move across all borders in which wait times can be in excess of two hours. The new port of entry connecting roadways in the United States and Mexico east of the existing Otay Mesa/Mesa de Otay port of entry will reduce congestion and give travelers a faster and more predictable option for crossing the border.

The San Diego-Tijuana Airport Cross-Border Facility (CBF) is a project led by a bi-national private partnership which would enable only ticketed airline passengers who pay a toll to travel between Mexico's Tijuana International Airport and a new, secure passenger facility in San Diego, California via an enclosed, elevated pedestrian bridge. The project developer anticipates that the CBF Phase 1 program will open in 2015 and is expected to serve two million passengers annually, increasing to 4.9 million by 2030. The CBF project includes parking facilities, ground and potential bus services on the U.S. side. The project will help alleviate congestion at existing San Ysidro and Otay Mesa land ports of entry and improve economic activity in the region by reducing border crossing delays.¹



Upon his election in February 2014, Mayor Kevin Faulconer met with his counterpart in Tijuana to discuss new initiatives to expedite truck crossings from the U.S. into Mexico, reopen a rail line between the two cities, and improve the economic climate in each city. Faulconer, joined by former mayor and current San Diego Regional Chamber of Commerce President Jerry Sanders, met with the mayor of Tijuana, the 15-member City

Council, and the Tijuana Economic Development Corporation.² On August 30, 2014, the Mayor will join with local elected officials to attend the ninth annual California-Mexico Trade Initiative in Mexico City. Participants will meet with key Mexican federal officials, diverse business industry representatives and organizations to discuss international commerce, foreign investment opportunities and cultivate political and business relationships. Major policy areas to be discussed include: trade facilitation, innovation, energy reform, global workforce training, tourism and border infrastructure.³

¹ San Diego Association of Government March 27, 2014

² UT San Diego website March 12, 2014

³ San Diego Regional Chamber of Commerce website March 24, 2014

City Profile

Innovation

The San Diego region is known for having one of the largest concentrations of high-tech companies in the United States that include companies focused on information and communication technology, biotech/life sciences, clean-tech, and maritime technology. These industries account for more than 142,000 jobs in the San Diego region and include over 600 life science companies and more than 80 research institutes, which provide breakthrough technologies that fuel company growth and product development. Major pharmaceutical companies including Pfizer, Johnson & Johnson, and Merck maintain a presence in the region to foster collaboration with major research institutes, universities and smaller biotech companies.¹ A new report issued by the U.S. Department of Energy's Bio-energy Technologies Office (BETO) ranked programs at UCSD as the two best in the country for algal biofuels research, including Scripps Institution of Oceanography as top in the nation.²

San Diego County's military and defense economy employs a workforce of 304,000, which include uniformed military and civilian employees of the Department of Defense, as well as private defense companies, and is the home port to more than 60 percent of the ships in the Pacific Fleet. San Diego is a leader in U.S. defense and homeland security initiatives, with prominent companies such as the Space and Naval Warfare System Center (SPAWAR), Lockheed Martin, Science Applications International Corporation (SAIC), UTC Aerospace Systems, Northrop Grumman, General Dynamics NASSCO (National Steel and Ship Building Company), L-3 Communications, and General Atomics Aeronautical Systems located in San Diego.

Tourism

According to the San Diego Tourism Authority, San Diego is considered one of the top five leisure vacation destinations in the U.S. and a top 10 business destination. In 2013, 33.1 million visitors came from all over the world to experience San Diego's great weather, miles of sandy beaches, and special attractions spending a total of \$8.4 billion with 70 percent of discretionary spending occurring at businesses other than lodging. The economic impact of the visitor industry on the San Diego regional economy was more than \$18.7 billion in 2013.³



San Diego is home to the world-renowned San Diego Zoo, San Diego Zoo Safari Park, and Sea World. In addition, San Diego offers other activities for visitors seeking cultural and recreational experiences. Balboa Park, a 1,200-acre park with approximately 14 million people visiting the park each year, offers more than 1,000 programs, exhibitions and events every year. Calendar Year 2015 marks the 100th anniversary of the 1915 Panama-California Exposition in Balboa Park. The City will partner with the Balboa Park Conservancy and the Balboa Park Cultural Partnership to organize the Centennial events and highlight the many cultural programs that are planned for 2015. The 2015 celebration will also include major upgrades to Balboa Park. San Diego Gas & Electric has

¹ San Diego Regional Economic Development Corporation website March 8, 2014

² University of California, San Diego website March 8, 2014

³ San Diego Tourism Authority website March 2014

generously agreed to fund and install energy-efficient lighting and decorative lighting in the park's historic core. The City will work with the Tourism Marketing District on a long-term strategic marketing plan to establish Balboa Park as a tourist and cultural destination. Mayor Kevin Faulconer summarized the centennial event, "The 2015 celebration is going to be about getting San Diegans to fall in love with Balboa Park all over again and making park improvements that will last for generations to come."¹

The San Diego Convention Center (Convention Center) located on San Diego Bay and next to San Diego's historic Gaslamp Quarter, drew an estimated 800,000 convention goers in calendar year 2014. The Convention Center has generated over \$22.9 billion in economic impact since opening in 1989 making it one of San Diego's most important economic drivers for growth in sales, lodging and tourism revenues. In fiscal year 2013, the Convention Center hosted 148 events that generated \$1.3 billion in regional economic impact.² In 2014, the Convention Center is forecasting to surpass \$1.4 billion in



economic impact and \$20.6 million in tax revenue. San Diego has also been home to Comic-Con International for the past 40 years, an expo showcasing comic books, science fiction/fantasy, film/television, and other pop culture elements. With an annual attendance of approximately 126,000, Comic-Con is the leader in generating revenue for the Convention Center, and projected to have an economic impact to the City of approximately \$178 million in calendar year 2014.³ Other top major conventions that generate revenue for the City are the American Urological Association, ESRI, International Association of Chiefs of Police, and American Academy of Neurology. A planned expansion of the Convention Center is targeted to be completed by Fiscal Year 2017. The proposed expansion is anticipated to increase the projected number of annual conventions, create nearly 7,000 new permanent jobs, and generate an increased economic impact of nearly \$700 million and new tax revenues of \$13.5 million annually.⁴

Major Events

Aside from the many permanent attractions available to visitors, San Diego has also been the host to several major sporting events such as the Rock 'n' Roll San Diego Half Marathon, San Diego Crew Classic, Holiday & Poinsettia Bowls. According to Golf Digest, San Diego is considered one of the top 50 golf destinations in the world and is home to the annual Farmers Insurance Open (formerly known as the Buick Invitational).⁵ In March 2014, Mayor Kevin Faulconer announced that the 2021 U.S. Open Championship will be returning to Torrey Pines. In 2008 San Diego hosted the U.S. Open at Torrey Pines which resulted in the second highest attendance in U.S. Open history, generating a direct economic impact estimated at \$73.6 million which in turn created an indirect impact of \$68.5 million to the County of San Diego.⁶

¹ Mayoral news release March 28, 2014

² San Diego Convention Center, Community/Public website March 8, 2014

³ San Diego Convention Center Corporation. San Diego Convention Center 2014 Forecast. March 8, 2014

⁴ San Diego Convention Center Expansion, FAQs. March 8, 2014

⁵ San Diego Tourism Authority. The San Diego Golfer's Guide 2012 website March 8, 2014

City Profile

The City also hosts major holiday celebrations including Big Bay Boom and Balboa Park December Nights.

San Diego is also home to the MCAS Miramar Air Show, an air show featuring civilian and military aircraft. PETCO Park in downtown on the San Diego bay is home to the San Diego Padres baseball club and is one of the top ballparks in the country.

Transportation

Underlying all components of the San Diego economy is a transportation system of freeways and surface streets that make it possible to travel from one end of the City to the other in less than 30 minutes. Passage in and out of the region is provided by four major freeways running north and south, and four freeways running east and west. San Diego is served by the San Diego International Airport at Lindbergh Field, a major commercial airport that serves about 17 million people each year and brings approximately \$10 billion in revenue to the region.¹ About 17.7 million passengers went through the gates of the airport in 2013, the highest number since 2008. The airport reported that 628 thousand people flew to and from international destinations, a 21.5 percent increase over the previous year. The international passenger record was driven by nonstop service between San Diego and Tokyo, London, Cabo San Lucas, Mexico City, Toronto, and Calgary.²

On August 13, 2013 the San Diego International Airport completed its Expansion of Terminal 2 project and opened the terminal for business. This was the largest project in the airport's history estimated to cost \$1 billion and is expected to meet the airport's current and future demand for travel. The project added ten new gates, expanded customer seating, enhanced curbside check-in, created a dual level roadway to relieve curb traffic congestion and added security lanes.

Also currently underway at the San Diego International Airport is the construction of a state-of-the-art rental car center on the north side of the airfield. This joint venture will serve as a central location for rental car customers, with one consolidated shuttle which will reduce traffic on Harbor Drive due to the numerous separate shuttle services currently running. Estimated cost of the rental car center is \$316 million.

Besides its system of freeways and surface streets, the City, in cooperation with the San Diego Metropolitan Transit Development Board (MTDB), has established a light-rail system that connects San Diego's downtown with outlying communities in the eastern and southern portions of the county. A 43-mile Coaster Commuter rail line from Oceanside to downtown San Diego links communities along the coast from Oceanside to downtown San Diego and is operated by San Diego Northern Railway on behalf of the North County Transit District.

The Coaster and Amtrak trains provide passenger rail service to the City along the coastal rail corridor. Passenger and freight trains also share the predominately single-track corridor. The Coaster provides commuter rail service between Oceanside and downtown San Diego with stations in the City at Sorrento Valley, Old Town, and the Santa Fe Depot. Amtrak provides intercity passenger rail service from downtown San Diego to Los Angeles, and north to San Luis Obispo, which is the second most heavily traveled intercity passenger rail corridor in the nation.

The City has also established Amtrak and Coaster commuter trains linking communities and travelers from Los Angeles and Orange Counties to Downtown San Diego and coastal North County and, includes stops in Old Town, Sorrento Valley, Solana Beach, Encinitas, Carlsbad and

⁶ San Diego State University Center for Hospitality and Tourism Research. 2008 U.S. Open Economic Impact Analysis

¹ San Diego County Regional Airport Authority; Economic Impact website March 8, 2014

² San Diego International Airport. News website March 8, 2014

City Profile

Oceanside. The Metropolitan Transit System's San Diego Trolley includes three lines serving many popular areas and attractions, such as Downtown, the Convention Center, San Diego State University, Old Town, and the Mexican Border.¹ A proposed project to extend Trolley service, the Mid-Coast Corridor Transit Project, is anticipated to begin in 2015, with service starting in 2018. The Trolley extension project and route, will extend Trolley service from Santa Fe Depot in Downtown San Diego to the University City community, serving major activity centers such as Old Town, the University of California, San Diego (UCSD), and Westfield University Towne Center.²

With the City's high quality of life, business opportunities, educational opportunities, and diversified economy, San Diego will continue in its role as a regional and national leader in the 21st century.

General Information and Operating Indicators

The following tables are meant to provide the reader with general statistics of the City of San Diego and indicators of demand for services, or amounts of services provided, capital asset volume and nature, and water and wastewater statistics.

General Information ¹	
Area of City (square miles)	325
Population (California Department of Finance, as of January 1, 2013)	1,326,238
Median Age	34.2
Housing Units	519,211
2010 Median Household Income ²	\$70,340
Ethnicity-Persons	
Hispanic	33%
Non-Hispanic	67%
White	41%
Asian & Pacific Isl.	15%
Black	5%
American Indian	<1%
Other	5%

¹ SANDAG, January 2013, unless otherwise noted

² Not adjusted for inflation (current 2012 dollars)

Park & Recreation ¹	
Acres of Park Land (excluding water acres)	35,462
Acres of Regional Parks (Balboa Park, Mission Bay, and Mission Regional Trails)	13,615
Acres of Major Open Space Parks (Black Mountain Park, Los Penasquitos Canyon Preserve, Otay Valley Regional Park, San Pasqual, and Tri-Canyon Open Space Parks)	9,881
Number of Recreation Centers	56
Golf Courses	3
Swimming Pools	13
Tennis Courts	32
Seniors Centers	11

¹ San Diego International Airport website March 2014

² SANDAG website March 2014

City Profile

Park & Recreation¹	
Skate Parks	5

¹ Estimates through March 2014
City of San Diego, Park & Recreation Department

Libraries¹	
Number of Libraries	36
Library Books and Audio-Visual Materials	3,748,685
Government Documents	1,643,844
Items Checked-Out (Circulation)	6,956,000

¹ Fiscal Year 2013
City of San Diego, Library Department

Public Safety¹	
Fire Equipment	
Number of Fire Stations	47
Type I Engines	47
Truck Companies	12
Crash Rescue (Airport)	6
Type III Engines	11
Water Tenders	3
Water Fire Hydrants	25,157
Lifeguard Equipment²	
4-wheel Drive Vehicles	34
Surf Rescue Patrol Vessels	9
Fire Boats	2
Personal Watercraft for Rescue and Patrol	12
Multi-Purpose Emergency Rescue Vehicle (MERV)	1
All-terrain Vehicle	13
Police Equipment³	
Police Vehicles	1,283
Motorcycles and Scooters	126
Dogs	36
Aircraft	4
Police Stations	10

¹ Estimates through February 2014
² City of San Diego, Fire Department
³ City of San Diego, Police Department

Public Utilities¹	
Miles of Water Mains	3,294
Number of Meters in Service	276,998
Total City Water Consumption, including South Bay Area (Millions of Gallons) Per Year	62,501
Number of Impounding Dams and Reservoirs	9

City Profile

Public Utilities ¹	
Number of Water Treatment Plants	3
Miles of Municipal Sewer Mains	3,021
Millions of Gallons of Sewage Treated Per Day	160.5

¹ Estimates through February 2014
City of San Diego, Public Utilities Department

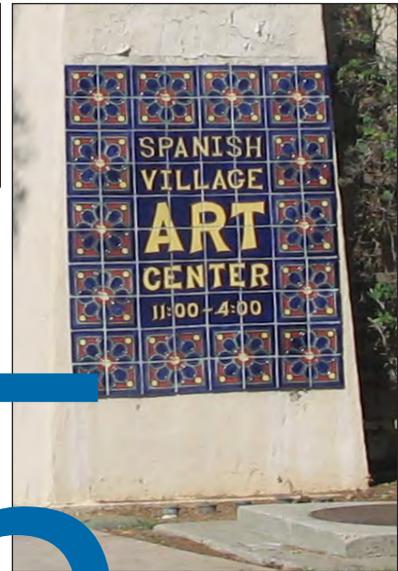
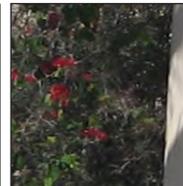
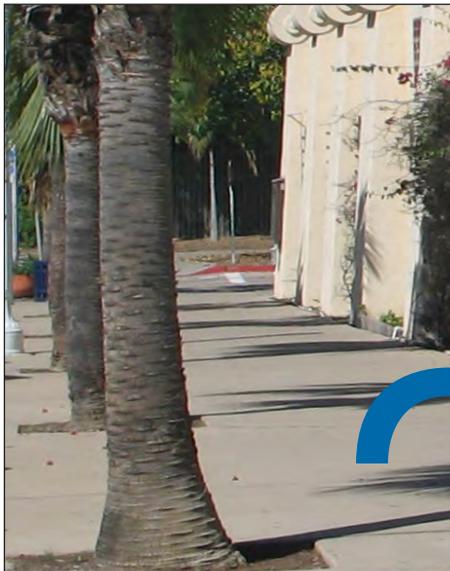


Page Intentionally Left Blank



CITY OF SAN DIEGO

PROPOSED BUDGET

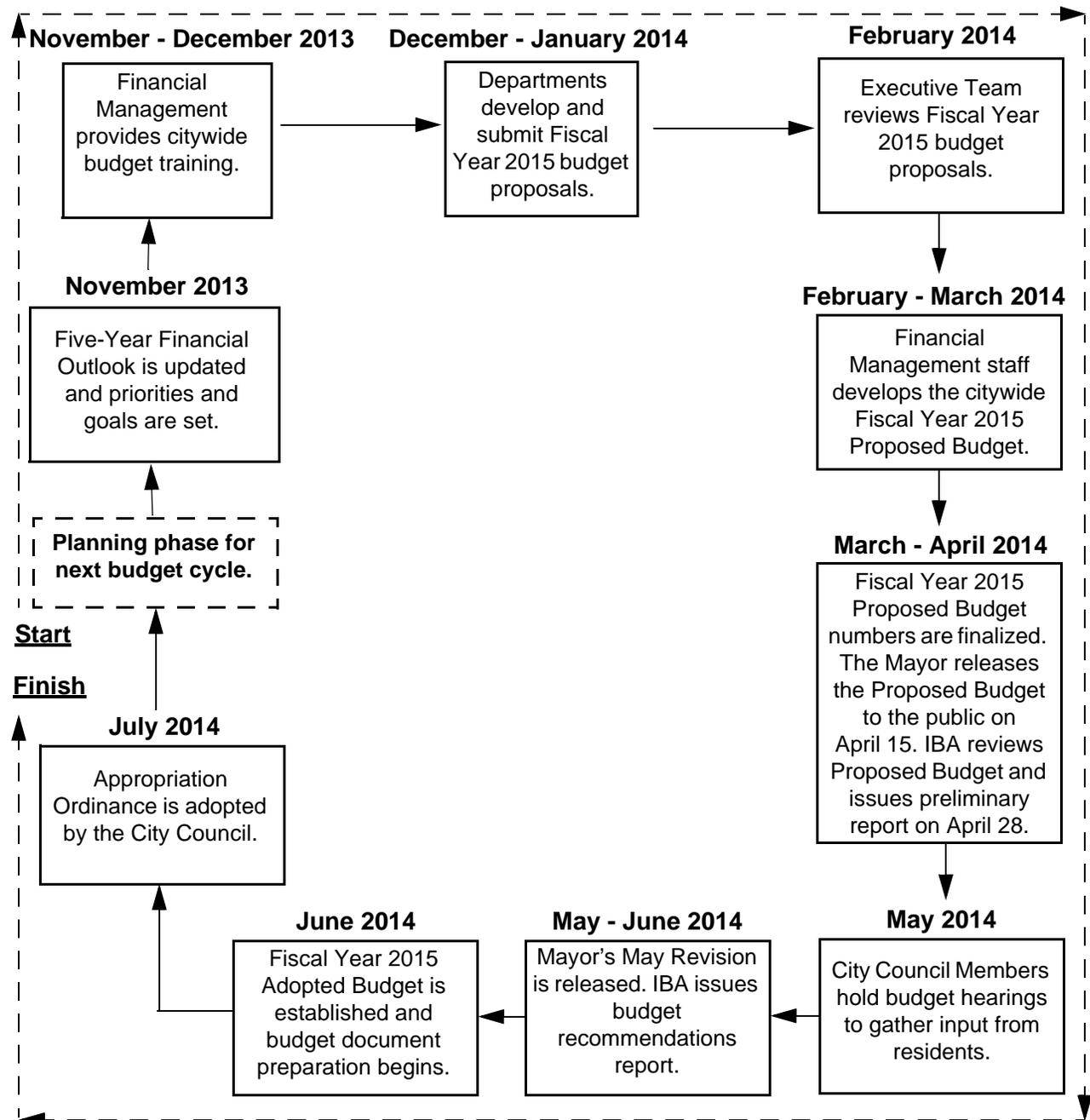


2015 FISCAL YEAR

City Budget Process Overview

City Budget Process Overview

The City of San Diego's operating budget is created in conjunction with the Mayor, City Council, City departments and public input. The budget process considers the fiscal and policy goals for the upcoming fiscal year, while following a timeline for budget publication codified within the City of San Diego's Charter. This section provides an overview of the annual workflow and the specific processes that contribute to producing the City's budget for Fiscal Year 2015. The chart below summarizes the process, and more detailed descriptions of key points are listed on the following pages.



City Budget Process Overview

The Budget Process consists of three main phases: Budget Development, Budget Review, and Budget Adoption.

Budget Development

- November 2013:
Fiscal Planning** The Five-Year Financial Outlook for Fiscal Years 2015 through 2019 was released on November 14, 2013 and served as the framework for the development of the Fiscal Year 2015 Proposed Budget by incorporating a variety of economic assumptions and newly mandated expenditure requirements into the budget document.
- November - December 2013:
Citywide Budget Development
Training** Budget development training on the budgeting system and the current budget process was provided to all City departments. At these trainings, guidance and expectations were provided to department representatives for developing budget requests within the goals and priorities established for the Fiscal Year 2015 Proposed Budget.
- December 2013 - January 2014:
Budget Submission** Departments developed and submitted their proposed budget requests for the coming fiscal year. Financial Management staff analyzed budget submissions and prepared a summary of changes and adjustment recommendations for discussion at the Executive Budget Reviews (EBRs).
- February 2014:
Budget Meetings** The EBRs took place throughout the month of February. In these meetings, department directors and their support staff met with the Chief Operating Officer, Assistant Chief Operating Officer, Chief Financial Officer, Deputy Chief Operating Officers, and the Interim Financial Management Director to discuss strategic priorities. City Management reviewed the departments' budget proposals and ensured that requests were aligned with the City's fiscal policies.
- February - March 2014:
Budget Development** Based on information provided by management, Financial Management staff began the development of the Proposed Budget. During the development of the budget, General Fund revenues were balanced with expenditures and adjustments were made to keep the budget in line with the City's fiscal policies and priorities.

City Budget Process Overview

March - April 2014: Proposed Budget Finalized

In March, General Fund expenditures and revenues were balanced, any remaining changes to the non-general funds were made, and the Fiscal Year 2015 Proposed Budget numbers were finalized. The budget document (document was recorded onto CD) was then created during the month of March and the beginning of April. The Mayor released the Fiscal Year 2015 Proposed Budget to the public on April 15, 2014 in compliance with the City of San Diego Charter [Article XV, Section 265, Item (b) (15)]. The Mayor presented the Proposed Budget to the City Council on April 15, 2014. The Office of the Independent Budget Analyst (IBA) will review the Fiscal Year 2015 Proposed Budget and is anticipated to issue a preliminary report on April 28, 2014.

Budget Review

May 2014: City Council Budget Hearings

During the month of May, the City Council is scheduled to hold a series of public budget hearings to obtain input from San Diego residents on spending priorities. Council members will use the information received at these hearings to develop the districts' priorities and to recommend changes to the Fiscal Year 2015 Proposed Budget.

May - June 2014: Mayor's/IBA Recommended Revision Reports

On May 20, 2014, the Mayor's May Revision to the Fiscal Year 2015 Proposed Budget is scheduled to be released. In this report, the Mayor will recommend changes to the budget based on up-to-date policy-related issues and revised Fiscal Year 2014 year-end expenditures and revenue projections. In June 2014, the IBA is anticipated to issue a report of budget recommendations to the City Council based on the Fiscal Year 2015 Proposed Budget and the Mayor's May Revision Report.

Budget Adoption

May - June 2014: Adopted Budget

On May 5, 2014, the City Council is scheduled to hold the first public hearing on the Fiscal Year 2015 Proposed Budget. The final modifications to the budget will be presented to the City Council during the second public hearing on June 9, 2014. The Mayor's veto period will begin on June 11, 2014 and end on June 17, 2014.

June - July 2014: Adopted Budget Finalized

At the end of June, the final changes to the Fiscal Year 2015 budget will be implemented. Once these changes are made, preparation of the Fiscal Year 2015 Adopted Budget will be completed. The Change Letter will be created to summarize the May Revision and Council Action changes to the Fiscal Year 2015 Proposed Budget by fund and department.

City Budget Process Overview

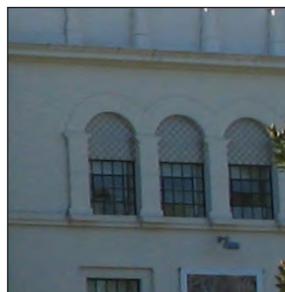
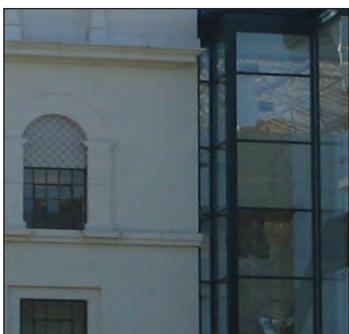
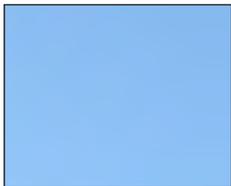
July 2014: Appropriation Ordinance

On July 16, 2014, the Fiscal Year 2015 Appropriation Ordinance is scheduled to be presented to the Budget & Government Efficiency Committee. On July 21, 2014, the Appropriation Ordinance will be presented and is anticipated to be adopted by the City Council, codifying the Fiscal Year 2015 Adopted Budget into law.

CITY OF SAN DIEGO



PROPOSED BUDGET



2015

FISCAL
YEAR

Executive Summary

Executive Summary



Introduction

In November of 2013, the prior administration released an update to the Mayor's Fiscal Year 2015-2019 Five-Year Financial Outlook (Outlook), which projected a General Fund baseline deficit of \$19.1 million in Fiscal Year 2015. This deficit has been addressed and in addition modest service enhancements are included in the Fiscal Year 2015 Proposed Budget through the fiscal measures described in this section.

The Fiscal Year 2015 Proposed Budget addresses top priorities affecting our communities by committing resources towards infrastructure, public safety needs, neighborhood improvements and services, and enhanced transparency through open data initiatives.

Infrastructure

Investment in the City's infrastructure is a top priority. This budget continues to address the deferred capital backlog through the funding of \$4.2 million in debt service payments related to a third bond issuance approved by the City Council in Fiscal Year 2014 to fund \$120.0 million in capital improvement projects. In addition, the budget includes \$11.2 million (\$2.1 million in the General Fund) to conduct various condition/needs assessments of City infrastructure, \$2.1 million for landfill/storm water improvements and \$500,000 (\$450,000 in the General Fund) for facility upgrades at South Chollas, \$4.3 million for storm water infrastructure, \$1.4 million for sidewalk and street light improvements, \$2.9 million in transfers to drainage projects, \$2.1 million (\$526,485 in the General Fund) to support the SAP Enterprise Asset Management Project, and \$300,000 for parking lot and road repairs at Park & Recreation facilities. The Fiscal Year 2015 Proposed Budget also provides funding of \$705,756 for facilities maintenance support, \$388,989 to support streets slurry and overlay projects, and the net addition of 14.00 full-time equivalent (FTE) positions with offsetting non-personnel expenditures for the implementation of an efficiency plan for providing streets and sidewalk maintenance as an alternative to the Streets and Sidewalks Maintenance Managed Competition proposal.

Public Safety

The Fiscal Year 2015 Proposed Budget also addresses public safety needs with the addition of 45 Police sworn positions which includes nine positions for the May 2014 Police academy and 36 positions to increase the four planned academies in Fiscal Year 2015 from 34 to 43 recruits. In addition, 17.00 FTE Police civilian positions were added to support the Police Department operations, 1.00 Assistant Police Chief, \$3.2 million for the continued funding of the Police retention program, and \$1.0 million for Police body worn cameras. For the Fire-Rescue Department, funding of \$1.1 million for two additional Fire academies, \$951,489 for the Skyline temporary fire station, \$599,000 for the Fast Response Program, the addition of 4.00 Lifeguard IIIs for the Boating Safety

Executive Summary

Unit, and \$500,000 for lifeguard facility improvements for the Boating Safety Unit are included in this budget.

Neighborhoods

Revitalizing the City's neighborhoods and providing neighborhood services are also top priorities. This budget includes \$2.2 million for the projected increase in general benefit contributions to Maintenance Assessment Districts (MADs) as a result of the reengineering of the MADs, \$2.0 million for storm water permit compliance, \$1.5 million to expand hours at all San Diego public libraries, \$501,434 for Library after-school programs, \$710,668 for California Environmental Quality Act (CEQA) and urban design support, additional funding of \$204,899 to continue Community Plan Updates, \$101,542 to enforce the Property Value Protection Ordinance, \$793,722 for new Park & Recreation facilities scheduled to open in Fiscal Year 2015, \$139,653 to re-open the Kumeyaay Campground for overnight weekend camping, \$500,000 for brush management, \$359,320 to support building and housing and land development code enforcement, \$297,852 for Penny for the Arts, and \$200,000 for the CONNECT2Careers youth summer employment program.

Open Government / Transparency

Enhanced transparency through open data initiatives is also addressed in this budget. The Fiscal Year 2015 Proposed Budget includes the addition of 1.00 Open Data Officer to implement an Open Data Policy and enhance transparency of government operations through increased public access to City data and information. In addition, funding of \$500,000 (\$255,000 in the General Fund) is included to establish an email retention policy to store the City's electronic emails.

Other Significant Adjustments

This budget also includes the addition of \$1.2 million for the implementation of the Improvement to Government Operations Plan approved by the City Council in October 2013, the addition of 7.00 FTE positions to support the Prevailing Wage Ordinance, and \$3.0 million for vacation pay in lieu expenditures. In addition, the Fiscal Year 2015 Proposed Budget includes the reductions of \$549,331 resulting from the elimination of vacant positions which do not affect service levels, \$701,397 for the Civic and Urban Initiatives program, and \$500,000 for library materials to allow for expanded library hours and new after-school programs.

City Budget Overview

The City of San Diego's Fiscal Year 2015 Proposed Budget of \$2.97 billion is comprised of six operating fund type categories (General Fund, Special Revenue Funds, Debt Service and Tax Funds, Capital Project Funds, Enterprise Funds, and Internal Service Funds) and the Capital Improvements Program (CIP). **Table 1** shows the change in expenditures for operations from Fiscal Year 2013 to Fiscal Year 2015 by fund type and for the CIP. The reduction in the General Fund and increase in the Special Revenue and Internal Service Funds in the Fiscal Year 2015 Proposed Budget is primarily attributed to the restructure of the Public Works - Engineering & Capital Projects Department from the General Fund to an internal service fund and the restructure of the Parking Meter Operations program from the General Fund to a special revenue fund. Separating Public Works - Engineering & Capital Projects from the General Fund will increase transparency through clear tracking of all the work performed by the department (both CIP and other). It will also add flexibility for the department to modify staffing levels in response to the size of the CIP.

Executive Summary

Table 1: Total City Expenditure Changes Fiscal Years 2013 - 2015 by Fund Type/Program

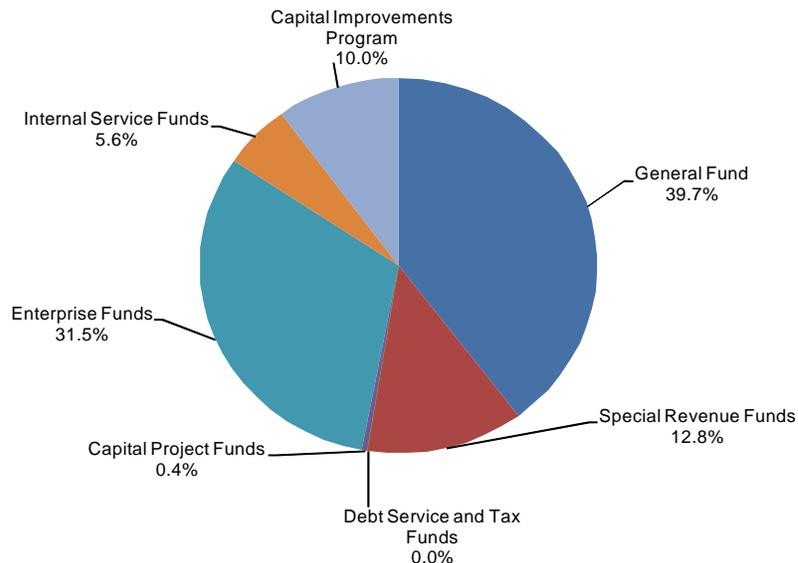
Fund Type	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Proposed Budget	FY 2014 - FY 2015 Change	Percent Change
General Fund ¹	\$ 1,168,761,081	\$ 1,225,491,199	\$ 1,179,048,088	\$ (46,443,111)	(3.8)%
Special Revenue Funds	320,874,294	369,922,311	380,306,624	10,384,313	2.8%
Debt Service and Tax Funds ²	3,047,993	2,630,000	-	(2,630,000)	(100.0)%
Capital Project Funds	10,670,761	13,435,611	12,527,089	(908,522)	(6.8)%
Enterprise Funds	832,493,812	901,262,377	934,569,247	33,306,870	3.7%
Internal Service Funds	92,649,671	103,068,181	165,077,498	62,009,317	60.2%
Capital Improvements Program	355,914,442	179,440,324	297,652,880	118,212,556	65.9%
Total	\$ 2,784,412,055	\$ 2,795,250,003	\$ 2,969,181,426	\$ 173,931,423	6.2%

¹ The Fiscal Year 2015 Proposed General Fund expenditures budget includes \$1.8 million for Community Projects, Programs, and Services appropriations which is offset in the General Fund revenue budget by fund balance.

²The City does not plan to issue Tax and Revenue Anticipation Notes in Fiscal Year 2015; therefore funding is not included in this budget.

Figure 1 displays the Fiscal Year 2015 Proposed Expenditure Budget by fund type or program.

Figure 1: Fiscal Year 2015 Proposed Expenditure Budget by Fund Type



Note: Numbers may not add to 100% due to rounding.

Executive Summary

Table 2 presents the changes in revenues from Fiscal Year 2013 to Fiscal Year 2015 by fund type.

Table 2: Total City Revenue Changes Fiscal Years 2013 - 2015 by Fund Type

Fund Type	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Proposed Budget	FY 2014 - FY 2015 Change	Percent Change
General Fund ¹	\$ 1,181,711,776	\$ 1,203,048,350	\$ 1,177,237,223	\$ (25,811,127)	(2.1)%
Special Revenue Funds	312,217,365	348,845,047	362,661,779	13,816,732	4.0%
Debt Service and Tax Funds ²	2,532,860	2,630,000	-	(2,630,000)	(100.0)%
Capital Project Funds	33,539,417	29,179,187	30,010,000	830,813	2.8%
Enterprise Funds	968,625,080	952,558,503	1,001,326,971	48,768,468	5.1%
Internal Service Funds	105,228,949	107,342,941	171,010,725	63,667,784	59.3%
Total	\$ 2,603,855,447	\$ 2,643,604,028	\$ 2,742,246,698	\$ 98,642,670	3.7%

¹The Fiscal Year 2015 Proposed General Fund expenditures budget includes \$1.8 million for Community Projects, Programs, and Services appropriations which is offset in the General Fund revenue budget by fund balance.

²The City does not plan to issue Tax and Revenue Anticipation Notes in Fiscal Year 2015; therefore funding is not included in this budget.

³ Non-General Fund operating revenues are less than operating expenditures due to the use of fund balance.

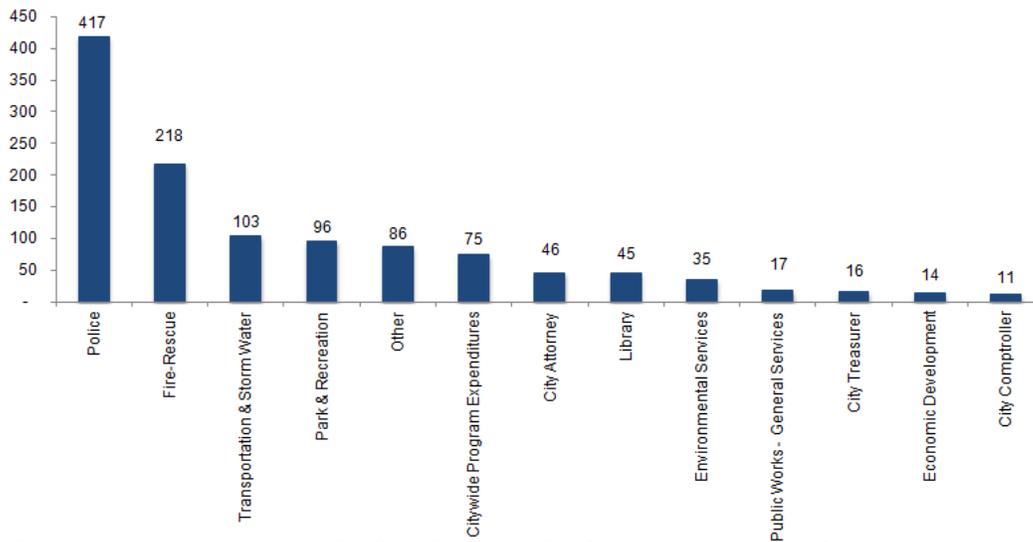
Expenditure Overview

General Fund

Departments within the General Fund provide core community services, such as public safety (including police and fire protection), parks and recreation, library services, and refuse collection, as well as vital support functions such as finance, legal, and human resources. These core services are primarily supported by major revenue sources that include property tax, sales tax, transient occupancy tax, and franchise fees. The City's Fiscal Year 2015 Proposed Budget reflects General Fund expenditures totaling \$1.18 billion, representing a net decrease of \$46.4 million or 3.8 percent from the Fiscal Year 2014 Adopted Budget. The Fiscal Year 2015 Proposed General Fund Budget includes 6,947.31 budgeted FTE positions, a net decrease of 320.19 FTE positions from the Fiscal Year 2014 Adopted General Fund Budget, primarily due to the restructure of the Public Works - Engineering & Capital Projects Department from the General Fund to an internal service fund and the restructure of the Parking Meter Operations program from the General Fund to a special revenue fund. More detail on the total net decrease in the General Fund is described in subsequent sections.

Figure 2 summarizes the Fiscal Year 2015 Proposed General Fund budgeted expenses by department. Only those departments with a total General Fund expenditure budget of over \$10.0 million are displayed. All other General Fund departments are combined in the "Other" category. For a complete review of the expenditures by department in the General Fund, refer to the Financial Summary and Schedules section of this Volume.

Figure 2: Fiscal Year 2015 Proposed General Fund Expenditures by Department (in Millions)



Note: The Other category includes: City Auditor, City Clerk, City Council, City Planning, Communications, Debt Management, Analytics and Performance Management, Department of Information Technology, Development Services, Ethics Commission, Financial Management, Human Resources, Internal Operations, Infrastructure/Public Works, Neighborhood Services, Office of Homeland Security, Office of the Assistant COO, Office of the Chief Financial Officer, Office of the Chief Operating Officer, Office of the IBA, Office of the Mayor, Personnel, Public Utilities, Public Works - Contracting, Purchasing & Contracting, and Real Estate Assets.

Debt Service and Tax Funds

The Debt Service and Tax Funds includes funding to pay for note interest and costs of issuance for the annual General Fund Tax and Revenue Anticipation Notes (TRANS) cash flow borrowing. At the time of this publication, the City does not plan to issue TRANS in Fiscal Year 2015. Therefore, funding for the issuance is not included in this budget.

Debt service for all other City related financings, including General Fund lease revenue bonds and water and wastewater revenue bonds, are budgeted within the departments' operating budgets.



Capital Project Funds

Capital Project Funds are primarily used for the acquisition or construction of major capital facilities. These funds typically make up a small portion of the Capital Improvements Program (CIP), since the CIP can be supported by all fund types. This fiscal year's budget is comprised of the Capital Outlay Fund and TransNet Funds. The Fiscal Year 2015 Proposed Budget for Capital Project Funds is \$12.5 million, which is a decrease of \$908,522 or 6.8 percent from the Fiscal Year 2014 Adopted Budget. This decrease is primarily due to a reduction of \$1.3 million in expenditures in the Capital Outlay Fund due to the use of fund balance for deferred capital debt service payments.

Special Revenue Funds

Special Revenue Funds account for revenues that are received for specifically identified purposes. The larger funds include Transient Occupancy Tax (TOT) and Gas Tax. The Fiscal Year 2015 Proposed Operating Budget for Special Revenue Funds is \$380.3 million, representing a net

Executive Summary

increase of \$10.4 million or 2.8 percent from the Fiscal Year 2014 Adopted Budget. This net increase is primarily due to the addition of \$5.9 million in expenditures related to the restructure of the Parking Meter Operations program from the General Fund to a special revenue fund, and the addition of \$4.6 million in transfers to the Convention Center for debt service payments previously paid by the Port of San Diego.

Enterprise Funds

Enterprise Funds account for specific services that are funded directly through user fees. These funds include Water, Sewer, Development Services, Refuse Disposal, Recycling, Golf Course, and Airports. Typically, these funds are intended to be fully self-supporting and are not subsidized by the General Fund. The Fiscal Year 2015 Proposed Operating Budget for all Enterprise Funds is \$934.6 million, representing a net increase of \$33.3 million or 3.7 percent from the Fiscal Year 2014 Adopted Budget. This net increase is primarily due to the following adjustments in the Public Utilities Department: (1) an increase of \$17.3 million for water purchases as a result of increased water rates; (2) an increase of \$9.1 million for facility condition assessments of Water and Sewer facilities; and (3) an increase of \$8.0 million in repair and maintenance contracts for Sewer facilities.

Internal Services Funds

The Fiscal Year 2015 Proposed Budget for Internal Service Funds totals \$165.1 million, which is an increase of \$62.0 million or 60.2 percent from the Fiscal Year 2014 Adopted Budget. This increase is primarily due to an increase of \$61.9 million in expenditures related to the restructure of the Public Works - Engineering & Capital Projects Department from the General Fund to an internal service fund.

Capital Improvements Program

The Capital Improvements Program (CIP) budget allocates available revenue to rehabilitate, restore, improve, enhance, and increase the City's capital facilities. This fiscal year's budget is comprised of various funding sources, such as sewer and water rate fees, a one half-cent local sales tax for transportation improvements (TransNet Extension), development impact fees, Mission Bay lease revenue, and other City enterprise funds. The Fiscal Year 2015 Proposed CIP Budget totals \$297.7 million. This is an increase of \$118.2 million, or 65.9 percent, from the Fiscal Year 2014 Adopted CIP Budget of \$179.4 million, primarily due to an increase in water and sewer funded projects.

The CIP budget identifies funding that is uncertain to be received in Fiscal Year 2015. This amount is reflected as *Anticipated* in the CIP project pages. For Fiscal Year 2015, a total of \$290.9 million in anticipated funding for CIP projects is included but is not being approved through the Fiscal Year 2015 Proposed Budget. Anticipated funding includes a variety of funding such as donations, grants, developer funding, and Facilities Benefit Assessments, as well as the deferred capital bond proceeds. It should be noted that the \$120.0 million in bond proceeds approved by the City Council in Fiscal Year 2014 is included in the anticipated funding. Based on projected spending trends, the bond issuance will occur in two series. The first series is delayed due to litigation and will generate \$66.4 million in bond proceeds. The second series is expected to be issued in Fiscal Year 2015, and is anticipated to generate the remaining \$53.6 million in bond proceeds.

Summary of Major General Fund Budget Changes

This section shows the major contributors to the \$25.8 million or 2.1 percent decrease in revenues and the \$46.4 million or 3.8 percent decrease in expenditures in the General Fund in the Fiscal Year 2015 Proposed Budget. The Fiscal Year 2015 Proposed General Fund expenditures budget does not match the General Fund revenue budget due to the use of fund balance for the Community Projects, Programs, and Services appropriations which are budgeted in each Council District.

Executive Summary

General Fund Revenues

The General Fund's four largest revenue sources - property tax, sales tax, Transient Occupancy Tax (TOT), and franchise fees - account for approximately \$856.9 million or 72.7 percent of the total General Fund revenues. In total, these four major revenues have increased \$44.6 million in the Fiscal Year 2015 Proposed Budget from the Fiscal Year 2014 Adopted Budget, while all other General Fund revenues have decreased \$70.4 million primarily as a result of the restructure of departments out of the General Fund.

The nationwide recession dramatically impacted State and local revenues due to the unprecedented pace and scope of declines in economic drivers such as employment, housing, and consumer confidence. While economic conditions are anticipated to remain more challenging than before the recession, local economic indicators have continued to modestly improve throughout Fiscal Year 2014, as according to Moody's Investor Services, the worst is believed to have passed for most local governments, including the City of San Diego. Although the local economy continues to improve, the rate of improvement in several local indicators has begun to slow as the City enters an era that Moody's has titled as the 'new stable'. The 'new stable' is projected to be a 12 to 18 month period in which revenue growth is positive but constrained. This overall expectation and projection for the City's revenues is consistent with information received from the City's sales tax consultant, the County Tax Collector and Appraiser, the San Diego Tourism Authority, and the UCLA Anderson Forecast.

For Fiscal Year 2015, property tax is budgeted at \$436.7 million, an increase of \$28.7 million or 7.0 percent from the Fiscal Year 2014 Adopted Budget. The Fiscal Year 2015 Proposed Budget for property tax revenue is based upon the improvement in the local real estate market experienced during calendar year 2013. Based on this improvement in the local real estate market, the Fiscal Year 2015 Proposed property tax budget assumes that the City will experience 3.5 percent growth in the assessed valuation. This projected increase in property tax is accompanied by forecasted increases in sales tax, transient occupancy tax, and franchise fees. Sales tax is budgeted at \$257.1 million, which represents an increase of \$9.0 million or 3.6 percent from the Fiscal Year 2014 Adopted Budget. This projected growth is due to continued increases in sales tax receipts experienced through the first half of Fiscal Year 2014 and these increases are anticipated to continue into Fiscal Year 2015. Transient Occupancy Tax (TOT) is budgeted at \$91.1 million, an increase of \$3.3 million or 3.7 percent from the Fiscal Year 2014 Adopted Budget due to increases in local tourism and business travel. Franchise Fees are budgeted at \$72.0 million, an increase of \$3.6 million or 5.3 percent from the Fiscal Year 2014 Adopted Budget primarily due to projected increases in San Diego Gas & Electric (SDG&E) franchise fee payments to the City which are partially offset by projected decreases in cable franchise fee payments.

Offsetting the projected increases in the General Fund major revenues, the Fiscal Year 2015 Proposed Budget for all other General Fund revenues has decreased \$70.4 million from the Fiscal Year 2014 Adopted Budget. As reflected below in **Table 3: General Fund Revenue Adjustment Over Fiscal Year 2014 Adopted Budget**, the increases in the General Fund's four largest revenue sources are offset by decreases within the charges for current services, licenses and permits, and other revenue categories. In the Fiscal Year 2015 Proposed Budget, charges for current services are budgeted at \$118.8 million, a decrease of \$58.0 million or 32.8 percent from the Fiscal Year 2014 Adopted Budget. The decrease in charges for current services is primarily due to the restructure of the Public Works - Engineering & Capital Projects Department out of the General Fund to an internal service fund. Licenses and permits are budgeted at \$24.5 million, a decrease of \$7.3 million or 22.9 percent from the Fiscal Year 2014 Adopted Budget. This decrease is primarily due to the restructure of the Parking Meter Operations program out of the General Fund into a special revenue fund.

Executive Summary

Interest earnings are budgeted at \$1.4 million, an increase of \$0.6 million or 64.6 percent from the Fiscal Year 2014 Adopted Budget based on the assumption that interest rates will begin to slowly increase during Fiscal Year 2015. General Fund revenues will be closely monitored throughout Fiscal Year 2015 and, if necessary, the budget will be modified.

Table 3 displays the major changes in General Fund revenues from the Fiscal Year 2014 Adopted Budget to the Fiscal Year 2015 Proposed Budget.

Table 3: General Fund Revenue Adjustment Over Fiscal Year 2014 Adopted Budget

Major Revenue Categories	(in millions)
Property Tax	\$ 28.7
Sales Tax	9.0
Transient Occupancy Tax	3.3
Franchise Fees	3.6
Property Transfer Tax	2.1
Charges for Current Services	(58.0)
Licenses & Permits	(7.3)
Interest Earnings	0.6
Other Revenue Adjustments	(7.8)
TOTAL REVENUE Adjustments¹	\$ (25.8)

¹ Refer to General Fund Revenue section of this document for more detailed information regarding General Fund revenue changes.

General Fund Expenditures

The Fiscal Year 2015 Proposed General Fund budgeted expenditures reflects a net decrease of \$46.4 million or 3.8 percent. The net decrease of \$46.4 million in the Fiscal Year 2015 Proposed General Fund Expenditures Budget is primarily due to the following: a reduction of \$61.9 million related to the restructure of the Public Works - Engineering & Capital Projects Department from the General Fund to an internal service fund; \$8.8 million reduction in the Actuarially Determined Contribution (ADC) to the City's Retirement System (excluding restructured departments); \$16.7 million for the removal of one-time adjustments added in the Fiscal Year 2014 Adopted Budget; and the reduction of \$6.7 million in the Workers' Compensation Fund Reserve contribution due to the reserve requirement being met in Fiscal Year 2014.

These decreases are partially offset by the following additions: \$7.3 million in the General Fund for non-pensionable compensation increases in Fiscal Year 2015; \$4.3 million for Storm Water infrastructure; \$4.2 million for debt service payments related to the first tranche of proceeds from the \$120.0 million CIP bond issuance; \$3.2 million for the continued funding for the Police retention program; \$3.0 million for pay-in-lieu expenditures; \$2.9 million for the addition of 45 Police sworn personnel, \$2.9 million in transfers to Storm Water CIP drainage projects, \$2.0 million in transfers to the Engineering & Capital Projects Fund for General Fund work that is not capitalizable; \$2.0 million for Storm Water permit compliance; \$1.5 million for the expansion of Library hours at all San Diego Public Libraries; \$1.4 million for the addition of 17.00 FTE Police civilian positions; \$1.4 million for sidewalk and street light improvements; \$1.2 million for the implementation of the Improvement to Government Operations Plan; \$1.1 million for two additional Fire Academies; \$1.0 million for Police body worn cameras; \$1.0 million in expenditures for the Skyline Temporary Fire Station; \$1.0 million

Executive Summary

for the facilities condition/needs assessment; \$0.8 million for new Park & Recreation facilities scheduled to open in Fiscal Year 2015, \$0.8 million for additional positions to support the Prevailing Wage Ordinance; and \$0.7 million for facilities maintenance support. **Table 4** displays the major changes to General Fund expenditures from the Fiscal Year 2014 Adopted Budget to the Fiscal Year 2015 Proposed Budget.

Table 4: General Fund Expenditure Adjustment Over Fiscal Year 2014 Adopted Budget

Major Expenditure Adjustments	(in millions)
Infrastructure	
Storm Water Infrastructure	\$ 4.3
Deferred Capital Bond Debt Service	4.2
Transfer to Drainage Projects	2.9
South Chollas Landfill / Storm Water Improvements	2.1
Transfer to Public Works - Engineering & Capital Projects	2.0
Sidewalks and Street Light Improvements	1.4
Facilities Condition/Needs Assessment	1.0
Facility Maintenance Positions	0.7
Streets Condition/Needs Assessment	0.6
South Chollas Facility Upgrades	0.5
SAP Enterprise Asset Management	0.5
Streets Resurfacing Positions	0.4
Park Assets Condition/Needs Assessment	0.4
Park & Recreation Parking Lot Repairs	0.3
Sidewalks Condition/Needs Assessment	0.1
Streets/Sidewalks Managed Competition Alternative Proposal (Positions with offsetting NPE)	0.0
Public Safety	
Police Retention Program	3.2
Police Sworn Positions (over Four Academies)	2.9
Police Civilian Positions	1.4
Police Sworn Positions (May 2014 Academy)	1.2
Two Additional Fire Academies	1.1
Police Body Worn cameras	1.0
Skyline Temporary Fire Station	1.0
Fast Response Program	0.6
Boating Safety Unit Lifeguards	0.5
Lifeguard Facility Improvement for Boating Safety Unit	0.5
Assistant Police Chief	0.3
Neighborhoods	
Transfer to Maintenance Assessment Districts	2.2
Expansion of Library Hours	1.5

Executive Summary

Table 4: General Fund Expenditure Adjustment Over Fiscal Year 2014 Adopted Budget

Major Expenditure Adjustments	(in millions)
New Park & Recreation Facilities	0.8
Library After School Programs	0.5
Brush Management	0.5
Land Development/Building Code Enforcement Positions	0.4
Community Plan Update Positions	0.9
CONNECT 2 Careers	0.2
Overnight Camping at Kumeyaay Campground	0.1
Library Books	(0.5)
Open Government / Transparency	
Email Retention/Storage	0.3
Open Data Officer Position	0.2
Other	
FY15 Non-Pensionable Compensation Increase	7.3
Transfer to Park Improvement Funds	4.4
Pay in Lieu Adjustments	3.0
Storm Water Permit Compliance	2.0
Improvement to Government Operations Positions	1.2
Purchasing & Contracting Positions for Prevailing Wage	0.8
City Attorney Department Adjustment	0.5
Supplemental Cost of Living Adjustment (COLA)	0.2
Reduction of Vacant Positions	(0.5)
Civic and Urban Initiatives Positions	(0.7)
Long-term Disability Fund Contribution	(1.2)
Reduction in IT Fixed Costs	(2.8)
Parking Meter Operations Fund Restructure	(5.9)
Workers' Compensation Reserve Contribution	(6.7)
Removal of FY 2014 One-time Adjustments	(16.7)
ADC to the City's Retirement System ¹	(8.8)
Engineering & Capital Projects Restructure	(61.9)
Other Adjustments	(2.8)
Total Expenditure Adjustments	\$ (46.4)

¹ Excludes ADC budget in restructured departments. Total General Fund ADC contribution change from Fiscal Year 2014 is \$21.8 million

Table 5 represents the expenditure change in the General Fund from the Fiscal Year 2013 Actual to the Fiscal Year 2015 Proposed Budget.

Executive Summary

Table 5: General Fund Expenditure Summary Fiscal Years 2013 - 2015

	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Proposed Budget
Total General Fund Budget	1,168,761,081	1,225,491,199	1,179,048,088
Percent Change from Previous Year		4.9%	(3.8)%

Table 6 presents the allocation of General Fund dollars to the Police and Fire-Rescue Departments compared to the other General Fund departments. The Fiscal Year 2015 Proposed Budget includes Police and Fire-Rescue Departments receiving approximately 53.9 percent of the total General Fund expenditures and other General Fund departments receiving 46.1 percent of the total General Fund expenditures.

Table 6: General Fund Expenditure Summary Fiscal Years 2013 - 2015 by Category

	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Proposed Budget
Police and Fire-Rescue Budgets	\$ 620,530,723	\$ 641,222,218	\$ 635,040,791
Percent of Total General Fund Budget	53.1%	52.3%	53.9%
Other General Fund Department Budgets	\$ 548,230,358	\$ 584,268,981	\$ 544,007,297
Percent of Total General Fund Budget	46.9%	47.7%	46.1%

Personnel Expenditures

The Fiscal Year 2015 Proposed Budget includes a total of \$699.5 million for salaries and wages, and \$479.9 million for fringe expenditures, resulting in a total budget of \$1.18 billion in personnel expenditures citywide. **Table 7** illustrates the budgeted FTE positions, salaries and wages, fringe, and total personnel expenditures by fund type.

Table 7: Fiscal Year 2015 Proposed Personnel Expenditures Budget

Fund Type	Budgeted FTE Positions	Budgeted Salaries and Wages	Budgeted Benefits	Budgeted Personnel Expenses
General Fund	6,947.31	\$ 491,177,941	\$ 338,484,850	\$ 829,662,791
Special Revenue Funds	258.36	18,635,858	11,795,673	30,431,531
Enterprise Funds	2,395.68	134,460,833	91,827,159	226,287,992
Internal Service Funds	794.18	50,776,779	34,777,236	85,554,015
Other Funds	64.00	4,399,549	3,052,933	7,452,482
Total	10,459.53	\$ 699,450,960	\$ 479,937,851	\$ 1,179,388,811

Executive Summary

Total City Personnel

The Fiscal Year 2015 Proposed Budget includes a total of 10,459.53 FTE positions with 6,947.31 or 66.4 percent of these positions budgeted within the General Fund. **Table 8** presents the change in positions from Fiscal Year 2014 to Fiscal Year 2015.

Table 8: Total City FTE Position Changes Fiscal Year 2014 - 2015

Fund Type	FY 2014 Adopted Budget	Additions	Reductions	Reorganizations	FY 2015 Proposed Budget	FY 2014 - FY 2015 Change	Percent Change
General Fund	7,267.50	203.56	(59.73)	(464.02)	6,947.31	(320.19)	(4.4)%
Special Revenue Funds ¹	233.36	7.50	(1.50)	19.00	258.36	25.00	10.7%
Enterprise Funds	2,366.69	41.10	(5.38)	(6.73)	2,395.68	28.99	1.2%
Internal Service Funds	295.32	47.11	-	451.75	794.18	498.86	168.9%
Other Funds	64.00	-	-	-	64.00	-	0.0%
TOTAL	10,226.87	299.27	(66.61)	-	10,459.53	232.66	2.3%

¹ Total number of budgeted positions includes positions from Maintenance Assessment Districts (MADs).

The Fiscal Year 2015 Proposed Budget represents a net increase in the City's budget of 232.66 FTE positions from the Fiscal Year 2011 Adopted Budget. The net increase is a result of the addition of 299.27 FTE positions combined with the elimination of 66.61 FTE positions filled and vacant positions. For details on the position changes, refer to the Appendix section of this Volume.

As shown in **Table 8**, of the 320.19 net FTE position change to the General Fund, 6.73 net FTE positions were transferred from Enterprise Funds, 451.75 net FTE positions were transferred to Internal Service Funds, and 19.00 net FTE positions were transferred to Special Revenue Funds; 203.56 FTE positions are new; and 59.73 FTE positions have been reduced. The 25.00 FTE position net change to the Special Revenue Funds is the result of 19.00 net FTE positions transferred from the General Fund; 7.50 new FTE positions, and 1.50 FTE positions being reduced. Of the 28.99 net FTE position change in the Enterprise Funds, a net 6.73 FTE positions were transferred to the General Fund, 41.10 FTE positions were added, and 5.38 FTE positions were reduced. In the Internal Service Funds, the net change of 498.86 FTE positions was the result of a net 451.75 FTE positions transferred from the General Fund combined with the addition of 47.11 FTE positions. There were no net FTE position changes in the Other Funds category included in the Fiscal Year 2015 Proposed Budget.

Table 9 represents the allocation of FTE positions per employee labor group within each fund type. The largest employee labor group, Municipal Employees Association (MEA), represents 34.3 percent of General Fund positions and 43.6 percent of all City positions.

Executive Summary

Table 9: Fiscal Year 2015 Proposed FTE Positions by Labor Group

Labor Group	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds	Labor Group Total
MEA	2,382.04	86.75	1,452.97	601.10	39.00	4,561.86
IAFF LOCAL 145	886.00	25.00	-	-	-	911.00
AFSCME LOCAL 127	876.40	72.76	800.34	145.00	-	1,894.50
POA	2,006.35	-	-	-	-	2,006.35
Teamsters Local 911	156.94	-	-	-	-	156.94
DCAA	138.59	-	-	-	-	138.59
Classified / Unrepresented	131.69	32.35	71.46	28.03	6.00	269.53
Unclassified / Unrepresented	358.30	41.50	70.91	20.05	19.00	509.76
Elected Officials	11.00	-	-	-	-	11.00
Fund Total	6,947.31	258.36	2,395.68	794.18	64.00	10,459.53

Table 10 shows the change in the number of budgeted positions in the General Fund over the last three fiscal years. In Fiscal Year 2015, General Fund positions decreased by a net 320.19 FTE positions or approximately 4.4 percent from the Fiscal Year 2014 Adopted Budget. This decrease is primarily due to the restructure of the Public Works - Engineering & Capital Projects Department from the General Fund to an internal service fund. Further details on position changes in the General Fund are reflected in the Appendix of this volume.

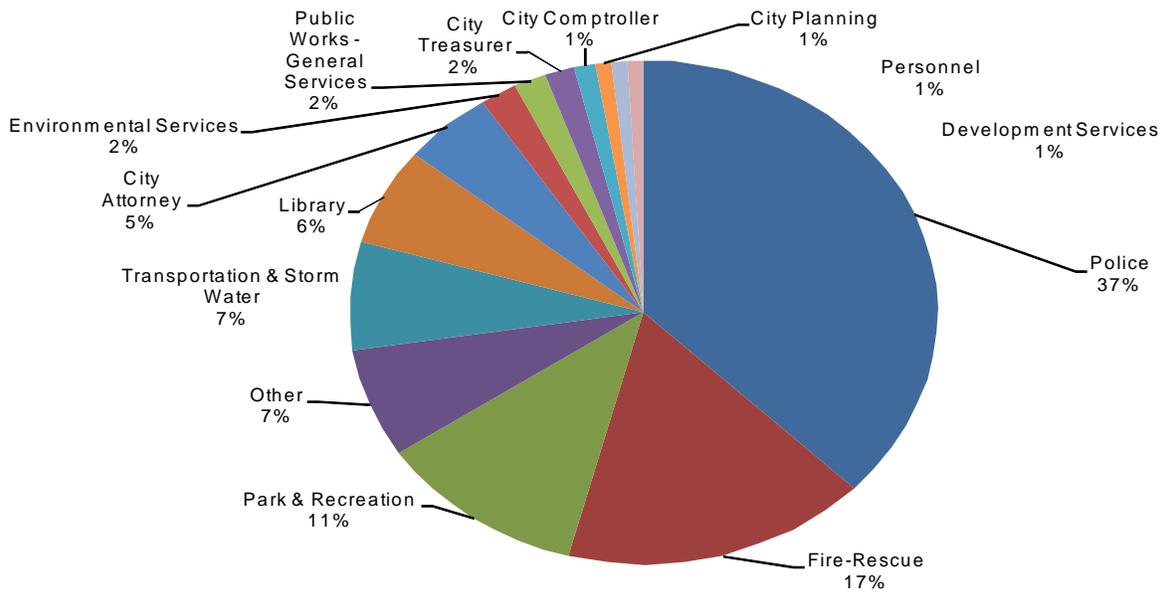
Table 10: General Fund FTE Position Summary Fiscal Years 2013 - 2015

	FY 2013 Adopted Budget	FY 2014 Adopted Budget	FY 2015 Proposed Budget
Total General Fund Budgeted FTE Positions	7,152.15	7,267.50	6,947.31
Percent Change from Previous Year	1.6%	1.6%	(4.4)%

Figure 3 summarizes the Fiscal Year 2015 Proposed General Fund FTE positions by department. Only those departments with over 50 General Fund budgeted FTE positions are displayed. All other General Fund departments are combined under the “Other” category. For a detailed look at the budgeted FTE positions in the General Fund refer to the Financial Summary and Schedules section of this Volume.

Executive Summary

Figure 3: Fiscal Year 2015 Proposed General Fund FTE Positions by Department



Note: The Other category includes: City Auditor, City Clerk, City Council, Communications, Debt Management, Analytics and Performance Management, Economic Development, Ethics Commission, Financial Management, Human Resources, Infrastructure/Public Works, Internal Operations, Neighborhood Services, Office of Homeland Security, Office of the Assistant COO, Office of the Chief Financial Officer, Office of the Chief Operating Officer, Office of the IBA, Office of the Mayor, Public Works - Contracting, Purchasing & Contracting, and Real Estate Assets.

Reduction of Vacant General Fund Positions

As part of the development of the Fiscal Year 2015 Proposed Budget, the Financial Management Department conducted a comprehensive review of all vacant positions in the General Fund. Positions that have been vacant since Fiscal Year 2012 or earlier were identified and sent to City departments for their review to determine the positions that are still needed and positions that could be reduced without any service level impacts. **Table 11** below summarizes the number of FTE by department that have been vacant since Fiscal Year 2012 or earlier, and the number of FTE by department that were reduced in the Fiscal Year 2015 Proposed Budget. Of the 71.00 FTE positions identified, 4.50 FTE positions have been reduced from the Fiscal Year 2015 Proposed Budget. The remaining positions were determined to be needed by the respective departments to maintain current service levels and are in the process of being restructured or filled.

Table 11: Vacant General Fund Position Reductions by Department

Department	FTE Vacant since FY 2012 or earlier	FTE Reduced in FY 2015 Proposed Budget
City Attorney	8.50	-
City Comptroller	0.50	-
City Treasurer	3.00	-
Economic Development	1.00	-
Environmental Services	2.00	-
Fire-Rescue	18.00	-
Library	7.50	2.50

Executive Summary

Table 11: Vacant General Fund Position Reductions by Department (Cont'd)

Department (Cont'd)	FTE Vacant since FY 2012 or earlier	FTE Reduced in FY 2015 Proposed Budget
Park & Recreation	2.50	-
Police	19.00	2.00
Public Works - Engineering & Capital Projects	1.00	-
Public Works - General Services	3.00	-
Transportation & Storm Water	5.00	-
General Fund Total	71.00	4.50

Table 12 displays the percentage of positions in the Police and Fire-Rescue Departments compared to the remaining General Fund departments. The Fiscal Year 2015 Proposed Budgets for the Police and Fire-Rescue Departments include 3,760.79 FTE positions or approximately 54.1 percent of total General Fund FTE positions. The budgeted positions in the Police Department increased from 2,528.79 FTE positions in Fiscal Year 2014 to 2,587.52 FTE positions in the Fiscal Year 2015 Proposed Budget primarily due to the addition of Police sworn positions over four academies and police civilian positions to support Police Department operations. In the Fire-Rescue Department, the number of FTE positions increased from 1,165.52 FTE positions to 1,173.27 FTE positions primarily due to the addition of IT staff to assume responsibility for the maintenance of critical City computer systems, including Computer Aided Dispatch (CAD) from Rural/ Metro Corporation, and the addition of lifeguard positions in the Boating Safety Unit.

Table 12: General Fund FTE Position Summary Fiscal Years 2013 - 2015 by Category

	FY 2013 Adopted Budget	FY 2014 Adopted Budget	FY 2015 Proposed Budget
Police and Fire-Rescue Budgets	3,661.75	3,694.31	3,760.79
Percent of Total General Fund Budget	51.2%	50.8%	54.1%
Other General Fund Department Budgets	3,490.40	3,573.19	3,186.52
Percent of Total General Fund Budget	48.8%	49.2%	45.9%

Salaries and Wages

The Fiscal Year 2015 Proposed Budget includes \$699.5 million in budgeted salaries and wages, with \$491.2 million, or 70.2 percent, budgeted in the General Fund. **Table 13** displays the Fiscal Year 2015 Proposed Budget for salaries and wages by Fund Type.

Table 13: Fiscal Year 2015 Proposed Budgeted Salaries and Wages

Salary and Wage Type	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds	Budgeted Salaries and Wages
Salaried Wages	\$ 450,776,954	\$ 18,056,517	\$ 133,265,564	\$ 50,783,128	\$ 4,841,136	\$ 657,723,299
Salary Savings ¹	(19,961,956)	(468,713)	(9,868,311)	(1,625,272)	(441,587)	(32,365,839)
Vacation Pay in Lieu	5,083,908	25,000	224,200	-	-	5,333,108

Executive Summary

Table 13: Fiscal Year 2015 Proposed Budgeted Salaries and Wages

Salary and Wage Type	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds	Budgeted Salaries and Wages
Termination Pay/ Annual Leave	2,060,518	51,420	182,882	113,404	-	2,408,224
Hourly Wages	13,200,702	111,173	1,974,353	702,685	-	15,988,913
Overtime	40,017,815	860,461	8,682,145	802,834	-	50,363,255
Budgeted Salaries and Wages	\$ 491,177,941	\$ 18,635,858	\$ 134,460,833	\$ 50,776,779	\$ 4,399,549	\$ 699,450,960

¹Salary Savings includes \$831,106 in salary reductions for DROP employees and \$540,987 in projected voluntary furlough savings in the General Fund, and \$513,341 in projected voluntary furlough savings for non-General Funds, in addition to budgeted vacancy savings.

Vacancy Savings

As part of the development of the Fiscal Year 2015 Proposed Budget, the City is estimating an amount of personnel savings or vacancy savings by department that is attributable to normal attrition, extended leaves of absence, savings related to under-filled positions, and newly hired employees that may start at a lower salary than the salary of the vacated position. Savings from vacant reimbursable positions have been excluded from the estimated vacancy savings as the City does not realize savings due to offsetting revenue for these unfilled positions. These estimates of vacancy savings will require that departments monitor their Fiscal Year 2015 personnel expenditures to their available allocated appropriations. The Fiscal Year 2015 vacancy savings is \$30.5 million, representing a decrease of \$1.0 million or 3.3 percent from the Fiscal Year 2014 Adopted Budget.

Table 14 displays the changes in budgeted vacancy savings from Fiscal Year 2013 to Fiscal Year 2015.

Table 14: Budgeted Vacancy Savings Fiscal Years 2013 - 2015

Department/Fund	FY 2013 Adopted Budget	FY 2014 Adopted Budget	FY 2015 Proposed Budget
Administration	\$ 59,363	\$ 59,363	\$ -
City Attorney	737,240	752,959	752,503
City Clerk	54,059	37,835	37,835
City Comptroller	162,177	159,245	234,592
City Planning	-	-	159,858
City Treasurer	172,412	172,119	228,134
Council District 2	-	121,472	-
Council District 3	-	121,472	-
Council District 5	60,736	-	-
Council District 7	-	60,736	-
Debt Management	54,059	54,059	31,491
Development Services	187,481	186,649	155,605
Economic Development	66,768	80,454	117,687
Environmental Services	221,162	236,915	304,173

Executive Summary

Table 14: Budgeted Vacancy Savings Fiscal Years 2013 - 2015 (Cont'd)

Department/Fund (Cont'd)	FY 2013 Adopted Budget	FY 2014 Adopted Budget	FY 2015 Proposed Budget
Financial Management	65,291	65,291	124,758
Fire-Rescue	4,864,820	4,362,120	4,685,728
Library	645,753	536,587	606,796
Multimedia Services	58,157	-	-
Office of Homeland Security	66,768	42,578	-
Office of the Assistant COO	-	54,059	-
Park & Recreation	931,673	954,762	1,401,576
Personnel	59,114	59,114	66,539
Police	8,810,215	8,718,131	8,281,929
Public Works - Contracting	-	57,866	42,578
Public Works - Engineering & Capital Projects ¹	1,011,444	1,057,413	-
Public Works - General Services	514,800	189,738	253,761
Purchasing & Contracting	49,109	49,109	108,014
Real Estate Assets	54,059	54,059	66,768
Transportation & Storm Water	815,820	733,615	929,538
Total General Fund	\$ 19,722,480	\$ 18,977,720	\$ 18,589,863
Airports Fund	59,363	38,376	-
Central Stores Fund	116,688	34,611	34,611
City Employees' Retirement System Fund	343,897	271,523	435,614
Development Services Fund	7,546,230	7,581,521	5,347,918
Energy Conservation Program Fund	59,363	4,728	-
Engineering & Capital Projects Fund	-	-	1,321,366
Facilities Financing Fund	42,578	42,578	31,491
Fleet Services Operating Fund	44,366	-	-
Golf Course Fund	123,843	134,242	111,425
Information Technology Fund	109,855	90,126	126,131
Local Enforcement Agency Fund	60,674	60,674	60,674
Maintenance Assessment District (MAD) Management Fund	42,578	-	42,578
Metropolitan Sewer Utility Fund	1,070,474	1,146,472	1,133,574
Municipal Sewer Revenue Fund	952,249	800,269	822,467
OneSD Support Fund	65,416	-	-
QUALCOMM Stadium Operations Fund	62,005	47,091	63,253
Recycling Fund	157,874	182,650	221,136
Redevelopment Fund	-	-	-

Executive Summary

Table 14: Budgeted Vacancy Savings Fiscal Years 2013 - 2015 (Cont'd)

Department/Fund (Cont'd)	FY 2013 Adopted Budget	FY 2014 Adopted Budget	FY 2015 Proposed Budget
Refuse Disposal Fund	294,666	249,825	307,046
Risk Management Administration Fund	68,453	96,491	177,663
Water Utility Operating Fund	1,665,969	1,651,702	1,537,281
Wireless Communications Technology Fund	66,685	94,162	116,314
Total Non-General Fund	\$ 12,953,226	\$ 12,527,041	\$ 11,890,542
Total	\$ 32,675,706	\$ 31,504,761	\$ 30,480,405

¹The Public Works - Engineering & Capital Projects Department was restructured to an internal service fund in Fiscal Year 2015.

Total Budgeted Fringe Allocations

Total budgeted fringe allocations represent personnel costs that are non-wage related. A significant portion of the total budgeted fringe allocations are considered fixed fringe costs. Fixed fringe costs are expenditures that meet specific obligations established through agreements with the labor unions, City ordinances, or the City's Reserve Policy, regardless of current FTE count or salary amounts. Fixed fringe costs include the San Diego City Employees' Retirement System's (SDCERS) Actuarially Determined Contribution (ADC), and contributions for Workers' Compensation, Long-Term Disability (LTD), Other Post-Employment Benefits (OPEB), Unemployment Insurance, and Risk Management Administration (RMA). These expenditures account for \$357.3 million or 74.5 percent of budgeted fringe in Fiscal Year 2015. The remaining budgeted fringe allocations are variable to payroll activity such as reductions or additions in staff and salary increases or decreases.

Table 15 displays the citywide fringe allocation which totals \$479.9 million for Fiscal Year 2015, of which \$338.5 million or 70.5 percent is budgeted in the General Fund.

Table 15: Fiscal Year 2015 Annual Budgeted Fringe by Fund Type

Fringe Type	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds	Fringe Totals
Retirement ADC	\$ 190,851,281	\$ 6,045,974	\$ 46,023,372	\$ 18,963,521	\$ 1,717,863	\$ 263,602,011
Supplemental Pension Savings Plan	11,238,213	865,561	6,842,069	2,605,765	228,685	21,780,293
Retirement DROP	1,728,472	38,699	432,822	165,148	3,207	2,368,348
Employee Offset Savings	7,977,066	184,100	841,910	389,946	74,676	9,467,698
Workers' Compensation	18,077,550	446,659	3,553,165	726,358	43,970	22,847,702
Flexible Benefits	55,550,261	2,106,882	16,176,396	5,609,959	486,857	79,930,355
Risk Management Administration	6,448,655	253,656	2,242,017	770,223	58,596	9,773,147
Long-Term Disability	1,440,090	59,251	427,058	165,283	15,202	2,106,884
Unemployment Insurance	824,042	33,900	244,509	94,519	8,702	1,205,672

Executive Summary

Table 15: Fiscal Year 2015 Annual Budgeted Fringe by Fund Type (Cont'd)

Fringe Type (Cont'd)	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds	Fringe Totals
Medicare	5,939,347	234,991	1,673,707	686,542	62,231	8,596,818
Other Post-Employment Benefits	38,139,902	1,500,230	13,260,298	4,555,420	346,560	57,802,410
Retirement 401 Plan	195,490	18,637	77,736	34,273	4,543	330,679
Retiree Medical Trust	74,481	7,133	32,100	10,279	1,841	125,834
Fund Type Totals	\$ 338,484,850	\$ 11,795,673	\$ 91,827,159	\$ 34,777,236	\$ 3,052,933	\$ 479,937,851

City Retirement Contributions

The City's payment for retirement benefits in Fiscal Year 2015 is budgeted at \$267.4 million and is described below:

- The SDCERS ADC for Fiscal Year 2015 is \$263.6 million, representing a decrease of \$11.8 million from the Fiscal Year 2014 Adopted Budget. The factors that contributed to the decrease in the ADC include the assumed freeze on inflationary pay increases, which decreased the ADC by \$24.6 million, the net changes in economic assumptions (discount rate and long-term pay inflation), which increased the ADC by \$9.3 million, and other changes with a combined increase of \$3.5 million. Approximately \$190.9 million or 72.4 percent of the ADC is budgeted in the General Fund.
- \$1.7 million is budgeted in the Citywide Program Expenditures Department for the Preservation of Benefits Plan contribution to SDCERS to cover benefit payments in excess of Internal Revenue Service (IRS) limits.
- Finally, \$2.1 million has been budgeted citywide (\$1.6 million in the General Fund) to support the pay-go costs for the continued funding of the supplemental cost of living adjustment (COLA) benefit. The supplemental COLA benefit was added to the City's defined benefit pension plan by San Diego Ordinance O-18608, adopted on January 11, 1999, in order to increase the monthly retirement allotment for retirees who retired before July 1, 1982 with at least ten years of service credit, whose benefits had fallen below 75 percent of their original purchasing power. A reserve was established in Fiscal Year 1999 with \$35.0 million in surplus earnings from the previous fiscal year to fund this benefit. However, this reserve was depleted in Fiscal Year 2014. As a result, Ordinance O-20282 was adopted on July 23, 2013 in order for the City to fund the supplemental COLA benefit on an annual pay-as-you-go basis.

Executive Summary

Other Post Employment Benefits

The Retiree Health or Other Post Employment Benefits (OPEB) UAAL as of June 30, 2013 is approximately \$444.1 million and the Annual Required Contribution (ARC) was determined to be \$38.1 million. This valuation assumes a 6.81 percent discount rate.



In Fiscal Year 2012, the City entered into a 15-year memorandum of understanding with each of its labor organizations and provided the same terms to unrepresented employees, regarding reforms to the retiree healthcare benefit for health-eligible employees. The agreements, which cannot be changed until Fiscal Year 2015 at the earliest, set the City's OPEB contribution at \$57.8 million for Fiscal Years 2013 through 2015, with annual increases of up to 2.5 percent after 2015. The City has budgeted \$57.8 million in Fiscal Year 2015 for retiree health care benefits. From the \$57.8 million, the retiree health defined contribution and pay-as-you-go payments are paid out first, with any remaining balance funding the CalPERS Employer Retiree Benefit Trust (CERBT) to pre-fund expenses related to post-employment healthcare benefits.

Under the agreements, health-eligible retirees may elect to receive certain retiree health benefits. City employees retiring after March 31, 2012, who were eligible for the prior Retiree Health Benefit, were given a choice between a reduced defined benefit and a defined contribution-style post-employment health plan. Based upon the employee benefit election results, when compared to the 2011 OPEB Valuation, the UAAL dropped from \$1.13 billion to \$449.1 million and the ARC dropped from \$94.4 million to \$35.3 million for the fiscal year valuation ending June 30, 2012.

Employee Offset Savings (EOS)

The Fiscal Year 2015 Proposed Budget includes Employee Offset Savings of \$9.5 million, which is budgeted as an expense to all City departments and revenue to the respective funds. The \$9.5 million will be transferred to the General Fund to backfill the Tobacco Settlement Revenues securitized in Fiscal Year 2006.

Retirement DROP

In accordance with the Deferred Retirement Option Program (DROP) adopted in Fiscal Year 1997, the City is required to match 3.05 percent of the DROP participants' salary. The Fiscal Year 2015 Proposed Budget for Retirement DROP contributions is \$2.4 million.

Workers' Compensation

State Workers' Compensation laws ensure that employees who suffer work-related accidents or illnesses are provided with medical treatment and monetary awards. State Workers' Compensation statutes establish this framework of laws for the City of San Diego. The Workers' Compensation contribution in the Fiscal Year 2015 Proposed Budget is \$22.8 million. The decrease of approximately \$7.6 million from the Fiscal Year 2014 Adopted Budget is due to the reserve target being met in Fiscal Year 2014.

Long-Term Disability

Long-term disability is an employee benefit plan designed to provide partial salary replacement to eligible employees who are unable to work due to a disability as a result of injury, illness, or pregnancy. The Long-Term Disability (LTD) contribution in the Fiscal Year 2015 Proposed Budget is \$2.1 million. This contribution funds the pay-go requirements for the LTD Fund; the reserve requirement for Fiscal Year 2015 was pre-funded with excess equity in Fiscal Year 2014.

Flexible Benefits

An Internal Revenue Service (IRS) qualified cafeteria-style benefits program is offered to all eligible employees. All employees in one-half, three-quarter, or full-time status are eligible. The Fiscal Year 2015 Proposed Budget for Flexible Benefits is \$79.9 million.

The passage of the Affordable Care Act mandates, that starting in 2015, large employers offer employees meeting certain criteria affordable health care coverage or be subject to penalties. The City currently offers healthcare coverage to all of its full time, three-quarter time, and half time employees. Recently, the U.S. Treasury Department issued regulations outlining specific requirements for large employers and the City is evaluating compliance requirements. Any budgetary impacts resulting from these regulations will be included in the Fiscal Year 2015 May Revision.

Supplemental Pension Savings Plan (SPSP) and New Retirement Plans

In January 1982, the City established the Supplemental Pension Savings Plan (SPSP). SPSP accounts provide a way for eligible employees to add to their savings for retirement income, which is in addition to SDCERS' benefits. Employees hired before July 1, 2009 must pay a mandatory 3 percent. In addition, employees hired on or before July 1, 1986 can voluntarily contribute up to an additional 4.5 percent, and if hired after July 1, 1986 an additional 3.05 percent. This amount is deducted from employees' paychecks and placed into an SPSP account for the employee. The City also matches these contributions. The Fiscal Year 2015 Proposed Budget for SPSP is \$18.8 million. This reflects a decrease of \$138,715 from the Fiscal Year 2014 Adopted Budget.

General members hired on or after July 1, 2009 but before July 20, 2012 receive a hybrid retirement plan which includes a reduced defined benefit retirement plan as well as a defined contribution savings plan with a mandatory employee contribution of 1.0 percent of payroll and a retiree medical trust with a mandatory employee contribution of 0.25 percent of payroll. These amounts are deducted from employees' paychecks and placed into the employees' accounts. The City matches these contributions. The Fiscal Year 2015 Proposed Budget for the City's contribution match is \$456,513 and is based on a count of 605 general members as of November 2013.

On June 5, 2012, City of San Diego voters approved Proposition B, a pension reform initiative amending the San Diego City Charter. As a result, all employees hired on or after July 20, 2012, other than sworn police officers, are no longer eligible to participate in the City's defined benefit plan and are only eligible to participate in a defined contribution plan. New hires with offers of employment made on or after July 20, 2012, with no prior City service, are placed in the SPSP-H Plan which is being used as an Interim Defined Contribution Retirement Plan for benefited employees. Eligible new hires who are non-safety employees are required to contribute 9.2 percent of their compensation to the plan, which is matched by a 9.2 percent employer contribution. For safety employees, the mandatory employee and matching employer contributions is 11 percent of compensation. The Fiscal Year 2015 Proposed Budget for the SPSP-H Plan is \$2.2 million.

Executive Summary

Risk Management Administration

The Risk Management Administration (RMA) rate is established to support the appropriated expenditures that fund all of the programs and services provided by the Risk Management Department, which is an Internal Service Fund. These services include the administration of Workers' Compensation, Public Liability and Loss Recovery, Safety and Environmental Health Services, Employee Benefits, Savings Plans, Long-Term Disability, and Employee Assistance programs. The Fiscal Year 2015 Proposed Budget for Risk Management Administration is \$9.8 million.

Medicare

Medicare is a federal tax established by the Federal Insurance Contributions Act (FICA) that all employees and employers are required to pay. The application of this rate applies to all City employees and is based on earned income, including any earned income related to overtime and other employee special pays. The Fiscal Year 2015 Proposed Budget for Medicare is \$8.6 million.



Unemployment Insurance

Unemployment Insurance provides temporary unemployment benefits to eligible workers who are unemployed and meet State law eligibility requirements to receive the benefit. The Fiscal Year 2015 Proposed Budget for Unemployment Insurance is \$1.2 million.

Labor Contract Negotiations

The City and each of its six labor unions have agreed to Memoranda of Understanding (MOU) with five-year terms, which include non-pensionable compensation increases consistent with the passage of Proposition B, which amended the San Diego City Charter on July 20, 2012. All agreements provide re-opener terms to meet and confer regarding increases to non-pensionable compensation for Fiscal Years 2017 and 2018.

The non-pensionable compensation increase percentages for each of the employee organizations for Fiscal Years 2014 to 2018 are detailed in **Table 16**.

Table 16: Non-Pensionable Compensation Increases Fiscal Years 2014 - 2018

Labor Group	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Teamsters Local 911	2.25%	1.25%	1.75%	-	-
IAFF Local 145	2.25%	1.25%	1.75%	-	-
POA	2.00%	1.00%	2.00%	1.00%	1.00%
AFSCME Local 127	1.75%	1.75%	1.75%	-	-

Executive Summary

Table 16: Non-Pensionable Compensation Increases Fiscal Years 2014 - 2018 (Cont'd)

Labor Group	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
MEA	1.75%	1.75%	1.75%	-	-
DCAA	1.75%	1.75%	1.75%	-	-

Citywide Reorganization/Restructuring

The Fiscal Year 2015 Proposed Budget reflects the restructuring of several departments as a result of executive management decisions and department-initiated reorganizations. Reorganizations include restructuring of departments and major divisions within a department and are intended to increase the overall efficiencies and effectiveness of City operations. The following provides an overview of significant changes to the City's organizational structure that are included in the Fiscal Year 2015 Proposed Budget.

Administration Department

The Administration Department has been dissolved, and its component programs have been transferred to various departments as described below.

Docket Office

The Docket Office was transferred from the Administration Department to the Office of the Chief Operating Officer.

Citizen's Assistance Program

The Citizen's Assistance Program was transferred from the Administration Department to the Human Resources Department.

EMS Contract Administration

Emergency Medical Services (EMS) contract administration was transferred from the Administration Department to the Fire-Rescue Department.

Gang Commission

The Gang Commission was transferred from the Administration Department to the Neighborhood Services Department.

Living Wage Program

The Living Wage Program was transferred from the Administration Department to the Purchasing & Contracting Department.

Mentor Protégé Program

The Mentor Protégé Program was transferred from the Administration Department to the Economic Development Division of the Planning, Neighborhoods, and Economic Development Department.

Planning, Neighborhoods, and Economic Development Department

The Economic Development Department, and the Planning Division and Facilities Financing program of the Development Services Department, have been transferred into separate divisions (City Planning, Facilities Financing, and Economic Development) within a newly-created department called Planning, Neighborhoods, and Economic Development.

Executive Summary

Internal Operations Department

A new department called Internal Operations has been created for the Deputy Chief Operating Officer that will oversee the following departments: Analytics & Performance Management, Human Resources, Information Technology, Real Estate Assets, and Purchasing & Contracting.

Neighborhood Services Department

A new department called Neighborhood Services has been created for the Deputy Chief Operating Officer that will oversee the following departments: Commission for Arts & Culture, Commission on Gang Prevention & Intervention, Development Services, Human Relations Commission and Citizen's Review Board, Library, Park & Recreation, and Planning, Neighborhoods, and Economic Development.

Infrastructure/Public Works Department

A new department called Infrastructure/Public Works has been created for the Deputy Chief Operating Officer that will oversee the following departments: Environmental Services, Public Utilities, Public Works (including Office of ADA Compliance & Accessibility), and Transportation & Storm Water.

Human Relations Commission & Citizens Review Board

The Human Relations Commission and the Citizens Review Board were transferred from the Human Resources Department to the Neighborhood Services Department.

Office of ADA Compliance & Accessibility

The Office of ADA Compliance & Accessibility was transferred from its own department into a division in the Infrastructure/Public Works Department.

Parking Meter Operations

The Parking Meter Operations program was transferred from the General Fund to a new special revenue fund called Parking Meter Operations.

Engineering & Capital Projects

The Public Works - Engineering & Capital Projects Department was transferred from the General Fund to a new internal service fund called Engineering & Capital Projects. Engineering services provided by the Public Works - Engineering & Capital Projects Department to General Fund departments will now be budgeted in the Citywide Program Expenditures Department. Separating Public Works - Engineering & Capital Projects from the General Fund will increase transparency through clear tracking of all the work performed by the department (both CIP and other). It will also add flexibility for the department to modify staffing levels in response to the size of the CIP.

Analytics and Performance Management Department

The Business Office section of the Office of the Assistant Chief Operating Officer has become a new department called Analytics and Performance Management.

Corporate Partnerships & Development and Grants

The Corporate Partnerships & Development and grants programs were transferred from the Office of the Chief Financial Officer to sections within the Office of the Assistant Chief Operating Officer.

Multimedia Services Department

The Multimedia Services Department was re-titled to the Communications Department.

Fiscal Actions in the Fiscal Year 2015 Proposed Budget

The Fiscal Year 2015 Proposed Budget contains funding for the full payment of the pension ADC, funding for retiree health benefits, funding for storm water obligations, and funding for deferred capital. This budget also includes funding for additional service enhancements and other adjustments, which are described in more detail in the following sections.

Funding the Pension Plan

The Fiscal Year 2015 Proposed Budget includes full funding for the City's annual pension contribution, which is a critical component of the City's long-term fiscal health and stability. For Fiscal Year 2015, the SDCERS ADC was determined by the SDCERS' actuarial valuation to be \$263.6 million as of June 30, 2013. This is a decrease of \$11.8 million from the Fiscal Year 2014 Adopted Budget, primarily due to the assumed freeze on inflationary pay increases and the net changes in economic assumptions (discount rate and long-term pay inflation).

Maintaining Reserves

Strong reserves position the City to weather significant economic downturns more effectively, manage the consequences of outside agency actions that may result in revenue reductions, and address unexpected emergencies such as natural disasters, or excessive liabilities or legal judgments against the City. In addition, the City's reserves are one of several factors considered by rating agencies and a strong reserve balance is an important credit feature. The City currently maintains several reserves for its operations, including the Emergency Reserve and Stability Reserve for the General Fund, Development Services Reserve funds, Risk Management Reserve funds, and Public Utilities Reserves, among others.

The City's Reserve Policy calls for: a) the maintenance of adequate reserve levels for all of its reserves, including the Emergency Reserve and the Stability Reserve in the General Fund; b) enhanced operating reserves for Enterprise Funds such as Water and Wastewater; c) a capital reserve; and d) other types of reserves. The City's Reserve Policy currently defines a goal of maintaining a minimum of 14.0 percent of the most recent three-year average of annual audited General Fund operating revenues held in reserves. The 14.0 percent target for total General Fund Reserves includes the Emergency Reserve target of 8.0 percent and the Stability Reserve target of 6.0 percent. For Fiscal Year 2015, total General Fund Reserves is projected to be \$149.8 million or 14.0 percent of General Fund Revenues, with 8.0 percent in the Emergency Reserve and 6.0 percent in the Stability Reserve, in accordance with the Reserve Policy. Excess Equity is projected to be \$14.1 million; when the projection for Excess Equity becomes more solidified in the Fiscal Year 2014 Year-end Monitoring Report, the Mayor may provide recommendations on the use of the projected Excess Equity in the May Revision to the Fiscal Year 2015 Proposed Budget

Table 17 displays a summary of projected General Fund Reserves for Fiscal Year 2015.

Table 17: FY 2015 Projected General Fund Reserves

	Amount	Percent of Revenue ¹
FY 2013 Ending Unrestricted Fund Balance	\$179.5	16.8%
FY 2014 Projected Revenue	1,265.4	
FY 2014 Projected Expenditures	(1,237.0)	
Loan to Successor Agency	(21.1)	
Use of Excess Equity ²	(22.9)	
FY 2014 Projected Ending Unrestricted Fund Balance	\$163.9	15.3%

Executive Summary

Table 17: FY 2015 Projected General Fund Reserves (Cont'd)

	Amount	Percent of Revenue ¹
Emergency Reserve	85.6	8.0%
Stability Reserve	64.2	6.0%
FY 2015 Projected Reserve Level	149.8	14.0%
Projected Excess Equity	14.1	1.3%

¹ The reserve percentage is calculated based on the most recent three year average of annual audited General Fund operating revenues. The most recent three year average of annual audited General Fund operating revenues is \$1.1 billion.

² Excess Equity is spendable and unrestricted fund balance that is not otherwise assigned to General Fund Reserves and is available for appropriation. Excess Equity is most commonly a non-recurring source of revenue.

Due to the Workers' Compensation Fund Reserve requirement for Fiscal Year 2015 being met in Fiscal Year 2014 according to the Reserve Policy, the Fiscal Year 2015 Proposed Budget does not include a contribution to these reserves. The Reserve Policy requires that the Workers' Compensation Fund Reserves equal to 25 percent of the value of outstanding claims, which is expected to be achieved in Fiscal Year 2014.

In addition, the Reserve Policy requires that approximately \$3.2 million be contributed annually from the General Fund to the Public Liability Fund Reserve in order to reach the reserve level of 50 percent of the value of a three-year average of outstanding public liability claims by Fiscal Year 2019. Due to the reserve requirement of \$3.2 million for Fiscal Year 2015 being pre-funded with one-time Excess Equity in Fiscal Year 2014, the Fiscal Year 2015 Proposed Budget does not include a contribution to this reserve.

Retiree Health Care Costs

As noted earlier, the City's contribution for retiree health care benefits is budgeted at \$57.8 million for Fiscal Year 2015. From the \$57.8 million, the retiree health defined contribution and pay-as-you-go payments are paid out first, with any remaining balance funding the CalPERS Employer Retiree Benefit Trust (CERBT) to pre-fund expenses related to post-employment healthcare benefits.

Municipal Storm Water Permit Compliance

The City of San Diego has over 48,000 storm drain structures, 700 miles of drainage pipe, and 15 storm water pump stations. The Transportation & Storm Water Department, Storm Water Division, is responsible for the inspection, maintenance, and repair of these assets for water quality, flood risk management and ensuring that this work is in compliance with all local, State, and federal environmental regulations. In addition, the Division manages maintenance efforts for 84 miles of drainage channels and ditches, regularly sweeps more than 2,700 miles of improved streets, and leads the City's efforts to protect and improve the water quality of rivers, creeks, bays, and the ocean.

On May 8, 2013, the Regional Water Quality Control Board (RWQCB) issued a new storm water permit in order to establish the conditions under which pollutants can be discharged from the City's storm drain system to local streams, coastal lagoons, and the ocean. The permit requires compliance with the federal Clean Water Act and storm water regulations. The City of San Diego is one of 21 entities in the San Diego region affected by the new storm water permit which took effect in July 2013, and requires all entities to come to compliance by calendar year 2018 per water quality regulations. This permit consolidated storm water regulations for Total Maximum Daily Load (TMDL) for metals and bacteria and Areas of Special Biological Significance (ASBS) requirements.

Executive Summary

The Fiscal Year 2015 Proposed Budget includes \$44.8 million to fund programs to comply with permit requirements. This includes the addition of 9.67 FTE positions, associated personnel expenditures of \$820,431, and \$5.5 million in contractual funding for Fiscal Year 2015 for storm water pollution prevention, street sweeping, and storm drain maintenance.

Deferred Capital

The City of San Diego maintains a large network of infrastructure assets, such as streets, facilities, storm drains, water and wastewater pipelines, parks, bridges, airports, and golf courses. From 2007 to 2011, the City took action to assess the condition of certain General Fund infrastructure assets. Based upon a report of the condition of these assets released in March 2011, the City's deferred capital backlog for General Fund street, facility, and storm water infrastructure assets was estimated at \$898.0 million. Of this amount, \$478.0 million was related to streets, \$185.0 million was attributed to facilities, and \$235.0 million was related to storm water infrastructure. The Transportation & Storm Water Department recently concluded an assessment of the City's storm drain pipes and determined that a portion of the storm water system can be rehabilitated rather than replaced. As a result of this assessment, the Department has revised the estimated maintenance backlog for storm water infrastructure from \$235.0 million to \$146.0 million.

On March 20, 2012, the City Council approved a deferred capital funding plan, known as Enhanced Option B, which provides for bond funding totaling \$419.3 million over a five-year period from Fiscal Years 2013 through 2017, and increasing annual cash funding for maintenance and repair and capital expenditures (alternately operations and maintenance as listed in Enhanced Option B) from \$52.7 million in Fiscal Year 2013 to \$79.0 million by Fiscal Year 2017. To date, an estimated \$213.3 million in bond proceeds including earned interest have been applied to Capital Improvement Program (CIP) projects for planning, design, and construction for the repair, expansion, and/or replacement of General Fund streets, sidewalks, facilities, parks, and storm water infrastructure. This funding consists of the \$103.3 million issued in 2009, \$75.0 million issued in Fiscal Year 2012, and \$35.0 million issued in Fiscal Year 2013.

The Fiscal Year 2015 Proposed Budget includes an additional \$5.9 million in deferred capital cash funding, increasing the budgeted level to \$62.0 million in Fiscal Year 2015 to address deferred capital and maintenance and repair needs. This amount is consistent with the approved Enhanced Option B funding plan for Fiscal Year 2015. In addition, a fourth bond issuance of \$120.0 million has been approved by the City Council and the proceeds will be received in two tranches; the first was expected in the fourth quarter of Fiscal Year 2014 but is delayed due to litigation. The second tranche is anticipated in Fiscal Year 2015.

Service Enhancements and Other Adjustments

The Fiscal Year 2015 Proposed Budget contains funding for service enhancements and other adjustments, which are described in detail below.

Infrastructure

\$120.0 Million CIP Bond Issuance

In January 2014, the City Council approved the issuance of \$120.0 million in lease revenue bonds to fund capital improvement projects. The bond proceeds will be allocated to CIP projects as follows: \$48.6 million to Facilities, \$44.1 million to streets, \$1.0 million to sidewalks, \$4.3 million to ADA improvements, and \$22.0 million to storm drains.

Based on projected spending trends, the bond issuance will occur in two series. The first series is delayed due to litigation and will generate \$66.4 million in bond proceeds. The second series is

Executive Summary

expected to be issued in Fiscal Year 2015, and is anticipated to generate the remaining \$53.6 million in bond proceeds. The Fiscal Year 2015 Proposed Budget includes \$4.2 million in debt service payments related to the \$120.0 million bond issuance.

Condition/Needs Assessments

The Fiscal Year 2015 Proposed Budget includes \$11.2 million in funding to conduct various condition/needs assessments of City infrastructure. Of this amount, a total of \$2.1 million is included in the General Fund to conduct the following condition/needs assessments: \$1.0 million for City facilities/buildings; \$560,000 for streets; \$104,964 for sidewalks; and \$393,382 to continue a condition/needs assessment of park assets. In addition, \$9.1 million in appropriations is included in the Public Utilities Department to conduct conditions/needs assessments of various Public Utilities facilities and infrastructure, including pipelines.

SAP Enterprise Asset Management

The Fiscal Year 2015 Proposed Budget includes the addition of 1.00 Asset Manager in the General Fund and 1.00 Administrative Aide II in the Public Utilities Enterprise Funds, \$265,753 in associated personnel expenditures, and \$1.8 million in non-personnel expenditures to assist in the development of the new SAP Enterprise Asset Management System (EAM). SAP EAM is a system that will be used to manage assets across all departments citywide during the life of the asset to maximize value.

Facilities Maintenance Positions

The Fiscal Year 2015 Proposed Budget includes the addition of 7.00 FTE positions, \$564,166 in associated personnel expenditures, and \$141,590 in non-personnel expenditures to support the maintenance of City facilities.

Sidewalk and Street Light Improvements

The Fiscal Year 2015 Proposed Budget includes the addition of \$1.4 million in non-personnel expenditures in the Streets Division of the Transportation & Storm Water Department for sidewalk and street light improvements.

Park & Recreation Parking Lot Repairs

The Fiscal Year 2015 Proposed Budget includes the addition of \$300,000 in non-personnel expenditures to fund critical parking lot and park road repairs at Park & Recreation facilities.

South Chollas Landfill / Storm Water Improvements

Included in the Fiscal Year 2015 Proposed Budget is \$2.1 million in non-personnel expenditures for storm water improvements at the South Chollas Landfill as a result of a Notice of Violation issued by the Regional Water Quality Control Board and the Local Enforcement Agency. The project cost is estimated at \$5.7 million for the General Fund (\$11.4 million Citywide) to implement a conceptual grading plan which will include demolition, removal, and replacement of some parking areas, and installation of drainage systems. Of the current estimate of \$5.7 million, funding of \$3.0 million was



Executive Summary

provided in Fiscal Year 2014 and an additional \$2.1 million is included in the Fiscal Year 2015 Proposed Budget for the General Fund portion of this project. In addition, funding of \$1.3 million from the Refuse Disposal CIP Fund, \$2.7 million from the Water Utility CIP Fund, and \$1.7 million from the (Fleet Services) Equipment Division CIP Fund is included in Fiscal Year 2015 to support this project.

South Chollas Facility Upgrades

Included in the Fiscal Year 2015 Proposed Budget is \$500,000 (\$450,000 in the General Fund) to rebuild the vehicle wash rack at the South Chollas Yard facility, which washes the vehicles to eliminate pollutants.

Streets Resurfacing Positions

The Fiscal Year 2015 Proposed Budget includes the addition of 2.00 Assistant Engineers-Civil and 2.00 Principal Engineering Aides, \$388,989 in associated personnel expenditures, and offsetting revenue to support streets slurry and overlay projects. These positions will be reimbursed by Prop 42 funds and deferred capital bonds.

Street/Sidewalk Managed Competition Alternative Proposal

The Fiscal Year 2015 Proposed Budget includes the addition of 14.00 FTE positions and \$950,760 in associated personnel expenditures, and an offsetting reduction in non-personnel expenditures for the implementation of an efficiency plan for providing street and sidewalk maintenance services as an alternative to the Street/Sidewalk Managed Competition proposal. This proposal results in a net zero impact in the Fiscal Year 2015 Proposed Budget while accelerating pothole response time and increasing the quantity of street milling and paving. This proposal is anticipated to improve the overall condition of street pavement surfaces.

Storm Water Infrastructure

The Fiscal Year 2015 Proposed Budget includes the addition of 2.00 FTE positions, \$181,006 in personnel expenditures, and \$4.1 million in non-personnel expenditures in the Transportation & Storm Water Department to provide maintenance and repair on the City's storm drains to comply with storm water permit requirements. The additional funding will provide for new and increased programs, such as increased permitting and monitoring related to channel maintenance, increased pump station maintenance and repair, and increased storm drain system planning and preliminary design.

Transfer to Drainage Projects

The Fiscal Year 2015 Proposed Budget includes the addition of \$2.9 million in non-personnel expenditures in the Transportation & Storm Water Department to support storm water drainage capital improvement projects.

Transfer to Engineering & Capital Projects

The Fiscal Year 2015 Proposed Budget includes \$2.0 million in transfers to the Engineering & Capital Projects Fund related to services provided to General Fund Departments by the Public Works - Engineering & Capital Projects Department.

Public Safety

Sworn Officer Retention Program

Included in the Fiscal Year 2015 Proposed Budget is \$3.2 million to continue funding for the Police retention program. The Fiscal Year 2014 Adopted Budget included \$2.0 million in the General Fund Appropriated Reserve for the purpose of funding a Police retention program. On August 28, 2013, the City Council approved the use of this budget to increase uniform allowance, and provided funding for police officer recruitment activities. The \$3.2 million in funding in the Fiscal Year 2015

Executive Summary

Proposed Budget will allow for the continuation of this program, the details of which are anticipated to be available for the Fiscal Year 2015 Adopted Budget.

Police Academy Recruits

The Fiscal Year 2015 Proposed Budget includes the addition of 36 Police sworn positions (18.00 FTE positions) over four police academies, \$2.6 million in associated personnel expenditures, and \$244,000 in non-personnel expenditures as part of the five-year staffing plan. The four academies will take place in August, November, February and May of Fiscal Year 2015. Each academy will increase from 34 to 43 Police recruit positions, thereby adding nine Police recruit positions per academy.

This budget also includes the addition of nine Police sworn positions and \$1.2 million in associated personnel expenditures, for positions that were added in Fiscal Year 2014 for the May 2014 academy.

Police Body Worn Cameras

The Fiscal Year 2015 Proposed Budget includes \$1.0 million to provide continued funding for body worn cameras that are worn by Police officers to record interactions with the public. The audio and visual recordings will be stored digitally and can be used as evidence in court and for Departmental purposes. Funding of \$1.0 million was provided in Fiscal Year 2014 to partially fund the project's information technology infrastructure, cameras, and software for the Department's patrol officers. The Police Department intends to eventually equip every patrol officer with a body worn camera.

Assistant Police Chief

The Fiscal Year 2015 Proposed Budget includes the addition of \$290,455 in personnel expenditures for the addition of 1.00 Assistant Police Chief to support the Police Department operations.

Police Civilian Positions

The Fiscal Year 2015 Proposed Budget includes the addition of 17.00 FTE Police civilian positions, \$1.4 million in personnel expenditures and \$35,984 in non-personnel expenditures to support the Police Department operations, including enforcement of the Neighborhood Parking Protection Ordinance.

Skyline Temporary Fire Station

The 2011 Citygate Standards of Coverage Report recommended that a fire station be located on City owned land on Skyline Drive and Sychar Road. However, to immediately address the coverage gap, a temporary fire station is needed, and is anticipated to open in January 2015. The Fiscal Year 2015 Proposed Budget includes \$751,489 in overtime expenditures and \$200,000 in non-personnel expenditures to staff the temporary Fire station for a period of six months in Fiscal Year 2015.

Additional Fire Academies

The Fiscal Year 2015 Proposed Budget includes \$532,538 in personnel expenditures and \$553,573 in non-personnel expenditures for two additional fire academies. The Fire-Rescue Department held one Fire Academy during Fiscal Year 2014. However, current vacancies and anticipated attrition within the department require funding for two additional academies for a total of three academies in Fiscal Year 2015.

Fast Response Program

The Fiscal Year 2015 Proposed Budget includes the addition of \$527,000 in one-time overtime expenditures for 1.00 Fire Captain and 1.00 Firefighter/Paramedic, and \$72,000 in non-personnel expenditures for safety tools and supplies, medical equipment, and associated repair and maintenance services to implement the Fast Response Program.

Executive Summary

Boating Safety Unit

The Fiscal Year 2015 Proposed Budget includes \$461,583 for the addition of 4.00 Lifeguards III at Boating Safety Units to serve as emergency support to all the other Lifeguard Districts during periods of increased activity or operations.

Lifeguard Facility Improvement

The Fiscal Year 2015 Proposed Budget includes the addition of \$500,000 in non-personnel expenditures related to the facility improvement to convert an existing location into a locker room and sleep facility for lifeguards.

Neighborhoods

Transfer to Maintenance Assessment Districts

The Fiscal Year 2015 Proposed Budget includes the addition of \$2.2 million in non-personnel expenditures for the projected increase in general benefit contributions to Maintenance Assessment Districts (MADs) as a result of the reengineering of the MADs.

Expansion of Library Hours

The Fiscal Year 2015 Proposed Budget includes the addition of 16.19 FTE positions, \$1.3 million in personnel expenditures and \$185,375 in non-personnel expenditures to support expanded service hours at all San Diego Public Library locations. All branch library locations will gain 4 hours per week, while the Central Library will gain 3 hours per week. In addition, there will be expanded hours at 12 branch libraries on Saturdays and Sundays.

Library After-School Program

The Fiscal Year 2015 Proposed Budget includes the addition of 6.90 FTE positions, \$422,116 in associated personnel expenditures, and \$79,318 in non-personnel expenditures to support the Do Your Homework @ the Library after-school program.

CONNECT2Careers

Included in the Fiscal Year 2015 Proposed Budget is \$200,000 to support the San Diego Workforce Partnership's CONNECT2Careers program, which provides youth with summer employment opportunities, job-readiness training, and job placement.

New Park & Recreation Facilities

The Fiscal Year 2015 Budget includes the addition of 8.37 FTE positions, \$480,679 in personnel expenditures, and \$313,043 in non-personnel expenditures to support and maintain the following new facilities that are scheduled to open in Fiscal Year 2015: Solana Ranch Neighborhood Park, Ed Cramer Park, Cabrillo Heights Neighborhood Park, Memorial Pool Expansion, Central Avenue Mini Park, Old San Ysidro Fire Station land conversion, San Ysidro athletic field, Balboa Park Central Mesa, and an additional 200 open space acres in Deer Canyon and near Los Penasquitos Canyon Preserve. In addition, the budget includes the operations and maintenance of Morely Green Park that was transferred from the Redevelopment Agency, as well as properties in the Peninsula Community to be transferred to the Park and Recreation Department from the Real Estate Assets Department.

Brush Management

Included in the Fiscal Year 2015 Proposed Budget is the addition of \$500,000 in non-personnel expenditures to cover increased brush management contractual costs from \$2,051 per acre to \$5,720 per acre.

Executive Summary

Community Plan Updates

The Fiscal Year 2015 Proposed Budget includes the transfer of 7.00 FTE positions and \$710,668 in associated personnel expenditures from the Development Services Enterprise Fund to the General Fund for CEQA and urban design related to Community Plan Updates (CPU)s. In addition, 2.00 Associate Planner positions, \$203,049 in associated personnel expenditures, and \$1,850 in non-personnel expenditures have been added in the Fiscal Year 2015 Proposed Budget to continue work on CPUs. The total amount included in the Fiscal Year 2015 Proposed Budget for CPUs is \$2.1 million.

Property Value Protection Ordinance Support

The Fiscal Year 2015 Proposed Budget includes the addition of 1.00 Zoning Investigator II, \$91,992 in personnel expenditures, \$9,550 in non-personnel expenditures, and \$93,260 in revenue to support the Property Value Protection Ordinance, including monitoring, inspection and enforcement.

Code Enforcement Support

The Fiscal Year 2015 Proposed Budget includes the addition of 1.00 Program Manager, \$178,660 in associated personnel expenditures, and \$1,000 in non-personnel expenditures to oversee building and housing code enforcement programs. This includes the review of building plans and specifications, and inspections required to determine violations of city and state code requirements.

This budget also includes the addition of 1.00 Program Manager, \$178,660 in associated personnel expenditures, and \$1,000 in non-personnel expenditures to oversee the land development review code enforcement programs. This includes the enforcement of the Land Development Code and other related city and state codes relating to zoning, land use, environmental sensitive lands, graffiti, news racks and tree permits.

Overnight Camping Kumeyaay Campground

The Fiscal Year 2015 Proposed Budget includes the addition of 1.00 Park Ranger and 0.50 Recreation Center Director 1, \$121,353 in personnel expenditures, \$18,300 in non-personnel expenditures, and \$40,000 in partially offsetting revenue to re-open the Kumeyaay Campground for overnight weekend camping.

Penny for the Arts

Penny for the Arts presents a plan proposed by the Commission for Arts and Culture Department to restore the arts, culture, and community festivals over a five-year period from Fiscal Year 2013 through Fiscal Year 2017 from the Transient Occupancy Tax (TOT) allocations. This plan was approved by City Council on October 22, 2012. The Fiscal Year 2015 Proposed Budget includes the addition of \$200,000 in non-personnel expenditures for funding to support Penny for the Arts. In addition, 1.00 Associate Management Analyst position and \$97,852 in associated personnel expenditures have been included to support art-related programs and services.

Homelessness Solutions

The Fiscal Year 2014 Adopted Budget included \$1.9 million in General Fund funding to extend the operations of the Single Adult Emergency Winter Shelter and the Veterans Shelter. While the Fiscal Year 2015 Proposed Budget includes this same level of General Fund funding as the Fiscal Year 2014 Adopted Budget for homeless efforts, this budget includes the redirection of these funds towards outcome-focused services and critical program enhancements that result in the most effective use of resources and a coordinated system. The following describes the reallocation of these funds as reflected in the Fiscal Year 2015 Proposed Budget.

Executive Summary

Enhanced Single Adult Winter Shelter and Veterans Winter Shelter

The Fiscal Year 2015 Proposed Budget includes \$800,000 to provide funding for four months of operations of the Single Adult Winter Shelter and Veterans Winter Shelter, and to allow the operators to improve the assessment and case management services offered and partner closely with existing integrated homeless outreach efforts to increase opportunities for homeless San Diegans residing at these shelters to be placed in more stable, permanent housing. This funding will augment the Community Development Block Grant (CDBG) funding for the Veterans Winter Shelter from November through March during the coldest and wettest months of the year.

Coordinated Assessment, Coordinated Entry, and Homeless Management Information System

One-time funding of \$400,000 is included in the Fiscal Year 2015 Proposed Budget to support the Regional Continuum of Care's development of a coordinated intake and assessment system, applicable to all organizations throughout the City and region, to address the needs of critical homeless housing and services programs. By expanding the system, agencies will be able to share data in real time, allowing services to be delivered in a more coordinated and efficient manner.

Serial Inebriate Program (SIP) Expansion

The Serial Inebriate Program (SIP) has positively impacted chronic homeless alcoholics who cycle in and out of detoxification centers, county jail, and local emergency rooms. By providing intensive case management and access to housing, clients are able to improve their well-being and achieve long-term recovery. The Fiscal Year 2015 Proposed Budget includes \$120,000 to restore the SIP to pre-reduction funding levels and nearly triple the number of individuals capable of being served, making an additional 20 units or beds available for SIP participants, increasing the total SIP support units and beds to 32.

Neil Good Day Center Service Enhancement

The Neil Good Day Center serves as a point-of-entry to San Diego's full array of homeless services. It also provides homeless individuals access to showers, mail services, computer, medical care, and case management. The Fiscal Year 2015 Proposed Budget includes funding of \$80,000 to enhance the services that the Neil Good Day Center offers, including targeted case management.

Homeless Outreach Team Enhancement

The Fiscal Year 2015 Proposed Budget includes \$40,000 to link the San Diego Police Department's Homeless Outreach Team (HOT) efforts with local housing and service providers to enhance the street outreach and engagement services currently provided to homeless individuals. With this additional funding, each HOT rotation would include alternating members of the provider community. The combined knowledge of police officers assigned to HOT and services providers will engage homeless individuals and link them with appropriate resources. In addition, the San Diego Housing Commission would work with participating providers to set aside housing inventories for eligible homeless individuals encountered by HOT officers while they are on patrol.

Homeless Transitional Storage Facility

The Fiscal Year 2015 Proposed Budget includes \$150,000 to support the operation of the Girls Think Tank storage facility, which provides a place for 350 homeless families and individuals to safely store their personal belongings.

Executive Summary

Connections Housing Downtown Gap Funding

With the opening of the Connections Housing Downtown facility in March of 2013, more than 500 homeless individuals have been positively impacted. Due to the higher level of services required by the building's residents, the intensive services budget was immediately implemented, resulting in a budget gap of \$400,000. The Fiscal Year 2015 Proposed Budget includes \$300,000 for People Assisting the Homeless' (PATH) continuation of essential services, and for development partners to continue to pursue private fundraising and public grants to fill the remaining gap in operating funds.

Open Government / Transparency

Open Data Officer

The Fiscal Year 2015 Proposed Budget includes the addition of 1.00 Open Data Officer and \$201,992 in associated personnel expenditures to implement an Open Data policy and enhance transparency of government operations through increased public access to City data and information.

Email Retention

The Fiscal Year 2015 Proposed Budget includes the addition \$500,000 (\$255,000 in the General Fund) in non-personnel expenditures to establish an email retention policy to store electronic emails of City correspondence.

Other Significant Adjustments

Storm Water Permit Compliance

The Fiscal Year 2015 Proposed Budget includes the addition of 7.67 FTE positions, \$639,425 in personnel expenditures, and \$1.4 million in non-personnel expenditures in the Transportation & Storm Water Department to maintain storm water permit compliance. The additional funding will provide for new and increased programs, such as increased high efficiency street sweeping, increased enforcement and rebates encouraging reduced irrigation runoff, increased storm water quality monitoring, and increased storm water best management practices planning and preliminary design.



Improvement to Government Operations

On October 28, 2013, the City Council approved the Improvement to City of San Diego Government Operations plan, which is intended to impose a culture of discipline, transparency, accountability, and continuous improvement on the City's governmental operations. This effort includes a revised City management organizational structure, the development of a training and professional development curriculum offered through customized Management and Leadership Academies, and retention of a consultant to assist with identifying opportunities for efficiencies citywide.

The governmental operations improvement effort includes the following organizational structure: Restoration of 3.00 Deputy Chief Operating Officer positions which will lead the City's key

Executive Summary

business units; creation of three new departments (the Planning, Neighborhoods and Economic Development Department, Communications Department, and Analytics and Performance Management Department); and development and delivery of Management and Leadership Academies.

The plan is being implemented through a two-phased approach spanning over Fiscal Years 2014 and 2015. The Fiscal Year 2015 Proposed Budget reflects the addition of positions and other adjustments related to Phase One which was implemented in Fiscal Year 2014, as well as adjustments associated with Phase Two of this plan. This resulted in the net addition of 6.00 FTE positions, \$1.0 million in personnel expenditures, and \$160,000 in non-personnel expenditures.

Prevailing Wage

The Fiscal Year 2015 Proposed Budget includes the addition of 7.00 FTE positions, \$770,307 in associated personnel expenditures, \$11,500 in non-personnel expenditures, and \$590,000 in partially offsetting revenue to support the Equal Opportunity Contracting Prevailing Wage Ordinance.

Vacation Pay in Lieu

The Fiscal Year 2015 Proposed Budget includes the addition of \$509,800 in the Park & Recreation Department, \$700,000 in the Fire-Rescue Department, and \$1.8 million in the Police Department for vacation pay in lieu expenditures to more closely align the budget to actual expenditures.

Reductions

Civic and Urban Initiatives Program

The Fiscal Year 2015 Proposed Budget includes the reduction of 4.00 FTE positions, \$364,635 in personnel expenditures, and \$336,762 in non-personnel expenditures related to the Civic and Urban Initiatives program.

Vacant Positions

The Fiscal Year 2015 Proposed Budget includes the reduction of 6.50 FTE positions and \$549,331 in personnel expenditures due to the elimination of vacant positions. Of the 6.50 FTE positions, 2.50 FTE positions have been reduced from the Library Department and 2.00 FTE positions from the Police Department due to the positions being vacant since Fiscal Year 2012. The reduction of these vacant positions will not result in any service level impacts.

Library Books

The Fiscal Year 2015 Proposed Budget increases funding by approximately \$2 million for expanded library hours and new after-school programs at various libraries in partnership with city schools. These critical needs are proposed to be funded through a combination of revenue growth in the General Fund and a reduction to the library materials budget of \$500,000. Due to limited resources available to the General Fund, this reduction to materials was identified to allow for expanded hours and new after-school programs.

One-Time Resources and Uses

The Fiscal Year 2015 Proposed Budget includes \$18.4 million in one-time resources as displayed in **Table 18: Fiscal Year 2015 One-Time Resources**.

Table 18: Fiscal Year 2015 One-Time Resources

One-Time Resources	Amount
Use of Transient Occupancy Tax (TOT) Fund Balance	\$7,757,844
Prepayment to Public Liability Reserve from Excess Equity	3,200,000
Disaster Recovery Reimbursements	2,200,000

Executive Summary

Table 18: Fiscal Year 2015 One-Time Resources

One-Time Resources	Amount
Use of Pilot Program Helicopter Fund Balance	1,940,665
Prepayment to LTD Reserve from Excess Equity	1,200,000
Reimbursement of General Fund funding used in Fiscal Year 2013 for Convention Center Phase III Expansion	1,000,000
Use of PETCO Park Fund Balance	700,000
Use of Wireless Antenna Fund Balance	400,000
Total	\$18,398,509

This compares to approximately \$19.8 million in one-time uses as displayed in **Table 19: Fiscal Year 2015 One-Time Uses**.

Table 19: Fiscal Year 2015 One-Time Uses

One-Time Uses	Amount
Storm Water Permit Compliance	\$3,660,000
Information Technology Discretionary Expenditures	3,298,529
South Chollas Landfill / Storm Water Improvement	2,134,000
Supplemental Cost of Living Adjustment (COLA)	1,738,089
Sidewalk and Street Light Improvements	1,400,000
Addition of Two Fire Academies	1,086,111
Police Body Worn Cameras	1,000,000
Facilities Condition/Needs Assessment	1,000,000
Fire Fast Response Program	599,000
Street Condition/Needs Assessment	560,000
Lifeguard Facility Improvement for the Boating Safety Unit	500,000
South Chollas Facility Upgrades	450,000
Kinder Morgan Litigation Expenditures	450,000
Coordinated Assessment, Coordinated Entry, and Homeless Management Information	400,000
SAP Enterprise Asset Management Project	371,000
Park & Recreation Facility Improvements	300,000
Park Assets Condition Assessment	250,000
Non-Personnel Expenditures for Police Sworn Positions	244,000
Developer for SAP Reports	217,000
Sidewalk Condition/Needs Assessment	104,964
Total	\$19,762,853

The information shown in the tables above reflects that there are \$1.4 million more in one-time uses than one-time resources being utilized. This is consistent with the budget policy that one-time resources should not be used to fund ongoing uses.

Fiscal 2015-2019 Five-Year Financial Outlook Update

The City of San Diego Fiscal Year 2015-2019 Five-Year Financial Outlook (Outlook) is the guiding document for long-range fiscal planning and served as the framework for the development of the Fiscal Year 2015 Proposed Budget. The City's General Fund was the primary focus of the Fiscal Year 2015-2019 Five-Year Financial Outlook and forecasted General Fund revenues and expenditures for five fiscal years beginning in Fiscal Year 2015. The Outlook was released on November 14, 2013 based on the most current information available at that time. Since the release of the Outlook, the City has received updates to various economic indicators that are incorporated

Executive Summary

into the Fiscal Year 2015 Proposed Budget. As a result, the City has updated the Outlook based on the Fiscal Year 2015 Proposed Budget.

The November 2013 Outlook's Baseline Budget section reflected a deficit of \$19.1 million for Fiscal Year 2015 with surpluses projected for Fiscal Years 2016-2019. As described earlier in the Executive Summary, the Fiscal Year 2015 Proposed Budget includes the use of \$1.8 million in fund balance due to the budgeting of City Council Community Projects, Programs and Services (CPPS) funds. The two primary factors attributing to the resolution of the projected deficit are a projected increase in revenue to be received from Redevelopment Property Tax Trust Fund (RPTTF) residual payments and a decrease in the General Fund share of the Actuarially Determined Contribution (ADC).

The Fiscal Year 2015 Proposed Budget, with one-time revenues and expenditures excluded, serves as the base for the updated Fiscal Year 2016-2019 projections displayed below. In total, both revenue and expenditure projections are lower due to the restructure of the Public Works - Engineering Capital Projects Department and Parking Meter Operations program out of the General Fund to better improve transparency of operations and accountability of restricted resources. Additional revenue and expenditure adjustments included in the updated Outlook are discussed below.

Major revenue projections have been updated based on the most recently available information. Additionally, the property tax projection in the November Outlook did not include a projection for residual distributions from the Redevelopment Property Tax Trust Fund (RPTTF) due to the uncertainty surrounding the dissolution of Redevelopment Agencies; however, the Fiscal Year 2015 Proposed Budget includes \$11.4 million in RPTTF residual distributions and it is estimated \$11.0 million will be received in Fiscal Years 2016-2019 due to recent collections confirming such revenues. The charges for services category is reduced by \$52.5 million as a result of the revenue associated with the Public Works - Engineering & Capital Projects Department being restructured out of the General Fund into an internal service fund in an effort to increase transparency. The licenses and permits category is reduced by \$8.1 million primarily due to the Park Meter Operations program being restructured out of the General Fund into a special revenue fund to allow for increased accountability of these restricted resources.

On the expenditure side, salaries and wages have decreased by \$24.3 million in Fiscal Year 2015 primarily due to the restructure of the Public Works - Engineering & Capital Projects Department and associated FTEs out of the General Fund, this is the offset to the restructuring of revenue discussed above. Additionally, the ADC has been updated for all fiscal years based on the actuarial valuation report prepared by Cheiron as of June 30, 2013. The Fiscal Year 2015 General Fund ADC payment has decreased by \$17.1 million due to the restructure of the Public Works - Engineering & Capital Projects Department and an overall decrease in the payment projections previously provided Cheiron due to current valuation changes. It should be noted that the updated Fiscal Year 2016-2019 projections continue to fully fund the City's projected ADC payments. Updated projections for non-personnel expenditures have not changed significantly from the November 2013 version of the Outlook, although there has been a reclassification of expenses between the supplies and contracts categories.

The updated surpluses projected for Fiscal Years 2016-2019 have increased from November 2013 projections, primarily as a result of the inclusion of RPTTF residual payments in the current revenue projections. Although surpluses are projected for the coming years, there remain many needs identified by City departments that are currently unfunded and may impact future General Fund expenditures.

Executive Summary

Table 20: Fiscal Year 2015-2019 Five-Year Financial Outlook Update

FISCAL YEAR 2015 - 2019 FIVE-YEAR FINANCIAL OUTLOOK
 UPDATED BASED ON FISCAL YEAR 2015 PROPOSED BUDGET
 (\$ In millions)

GENERAL FUND REVENUES	Fiscal Year 2015 Outlook Version ⁵	Fiscal Year 2015 Proposed Budget	Fiscal Year 2016	Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019
Property Tax	\$ 424.1	\$ 436.7	\$ 449.9	\$ 463.3	\$ 477.2	\$ 491.4
Sales Tax ¹	255.6	257.1	264.9	274.3	283.5	292.9
Transient Occupancy Tax ¹	92.4	91.1	95.7	107.1	112.1	117.4
Franchise Fees	70.3	72.0	74.1	76.0	78.0	80.0
Property Transfer Tax	8.8	9.2	10.1	11.1	12.2	13.3
Licenses and Permits	32.6	24.5	25.1	25.8	26.4	27.1
Fines, Forfeitures, and Penalties	28.7	30.3	30.5	30.6	30.8	30.9
Revenue from Money and Property	50.9	47.3	53.1	54.1	55.1	56.2
Revenue from Federal and Other Agencies	4.1	9.4	9.4	9.4	9.4	9.4
Charges for Services	171.3	118.8	118.6	121.6	124.6	127.7
Other Revenue	9.0	4.4	4.4	4.4	4.4	4.4
Transfers In	68.3	76.4	76.6	79.3	81.0	82.6
GENERAL FUND REVENUES	\$ 1,216.2	\$ 1,177.2	\$ 1,212.3	\$ 1,257.0	\$ 1,294.7	\$ 1,333.4

GENERAL FUND EXPENDITURES	Fiscal Year 2015 Outlook Version ⁵	Fiscal Year 2015 Proposed Budget	Fiscal Year 2016	Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019
Salaries & Wages	\$ 515.5	\$ 491.2	\$ 494.1	\$ 494.0	\$ 494.8	\$ 493.3
Five-Year Employee Organization Agreements ²	7.3	-	9.5	11.2	13.0	13.0
Actuarially Determined Contribution (ADC) ³	208.0	190.9	189.0	187.6	186.9	186.9
Flexible Benefits	53.1	55.6	55.6	55.6	55.6	55.6
Other Post Employment Benefits (OPEB)	41.1	38.1	39.1	40.1	41.1	42.1
Workers' Compensation	27.3	18.1	21.0	21.8	22.7	23.6
Supplemental Pension Savings Plan (SPSP)	11.6	11.2	11.2	11.2	11.2	11.2
Employee Offset Savings (EOS)	9.5	8.0	8.0	8.0	8.0	8.0
Other Fringe Benefits	17.5	16.7	17.7	16.6	16.6	16.6
Personnel Expenditures	\$ 890.9	\$ 829.7	\$ 845.1	\$ 846.1	\$ 849.8	\$ 850.3
Supplies	\$ 22.9	\$ 26.0	\$ 25.6	\$ 26.4	\$ 27.2	\$ 28.0
Contracts	147.3	169.6	168.0	173.9	179.6	185.6
Information Technology	26.6	25.8	27.6	27.1	26.2	25.3
Energy and Utilities	40.4	40.5	42.5	44.6	46.9	49.2
Other Expenditures	107.3	87.6	78.4	78.3	78.1	78.0
Non-Personnel Expenditures	\$ 344.4	\$ 349.4	\$ 342.1	\$ 350.3	\$ 358.0	\$ 366.2
GENERAL FUND EXPENDITURES	\$ 1,235.3	\$ 1,179.0	\$ 1,187.2	\$ 1,196.3	\$ 1,207.8	\$ 1,216.5

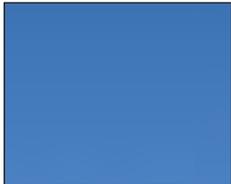
SURPLUS / (DEFICIT)	\$ (19.1)	\$ (1.8)	\$ 25.1	\$ 60.7	\$ 86.9	\$ 117.0
Use of Fund Balance for CPPS ⁴	\$ -	\$ 1.8	\$ -	\$ -	\$ -	\$ -
NET SURPLUS / (DEFICIT)	\$ (19.1)	\$ -	\$ 25.1	\$ 60.7	\$ 86.9	\$ 117.0

1. Includes additional revenues in Fiscal Year 2017 through Fiscal Year 2019 as a result of the Convention Center Expansion.
2. The Fiscal Year 2015 projection for non-pensionable compensation adjustments in the November 2013 version of the Outlook are now included in the Fiscal Year 2015 Proposed Budget for Salaries & Wages and Flexible Benefits. The non-pensionable compensation adjustments for Fiscal Year 2016 through Fiscal Year 2018 are based on five-year employee organization agreements. The increase in non-pensionable compensation included in Fiscal Year 2018 is projected to remain constant for Fiscal Year 2019.
3. The Actuarially Determined Contribution (ADC) included in the Fiscal Year 2015 Proposed Budget is based on the actuarial valuation report prepared by Cheiron as of June 30, 2013, with a total Citywide contribution of \$263.6 million and a General Fund contribution of \$190.9 million.
4. The Fiscal Year 2015 Proposed Budget includes the use of \$1.8 million in fund balance for Community Projects, Programs and Services (CPPS) which are budgeted in each City Council district in accordance with Council Policy 100-06.
5. Based on projections included in the Fiscal Year 2015-2019 Five-Year Financial Outlook released on November 24, 2013.

CITY OF SAN DIEGO



PROPOSED BUDGET



2015

FISCAL YEAR

Fiscal Policies

Fiscal Policies

The City of San Diego has established fiscal policies through the City Charter and Council Policies to guide responsible long-range fiscal planning and to develop the adopted budget. The City continues to review existing policies and may adopt new policies as needed to foster responsible fiscal management. The Government Finance Officers Association (GFOA) recommends that local governments follow a financial planning process based upon established financial policies and strategies. Additionally, rating agencies such as Standard and Poor's, Moody's Investor Services, and Fitch Ratings consider fiscal policies which clearly delineate sound financial planning practices when evaluating credit ratings. The policies listed below describe the framework that the City has in place that guide fiscal decision-making.



The City's fiscal policies described below are, in most cases, summaries of the City Charter or Council Policy language. This list is not exhaustive and as policies are modified or adopted, they will be incorporated into future budget publications.

Legal Authority

The City Council will pass an annual Appropriation Ordinance which establishes the legal spending authority for each budgeted fund and/or department based upon the adopted budget.

– *Charter Section 71*

Planning – Five-Year Financial Outlook

The practice of developing the Five-Year Financial Outlook (Outlook) for the City of San Diego began in Fiscal Year 2007, the first of which was released in November 2006. The most recent Outlook was updated and released in November 2013 and continues to present a comprehensive examination of the City's long-range fiscal condition. The Outlook has proven to be an important planning tool for the City. Beginning with Fiscal Year 2007, the Outlook has guided the City in developing the Adopted budgets, and has served as the basis for the City's long-term fiscal decision-making. The Outlook communicates the City's fiscal priorities, the City's strengths, and the challenges that remain in achieving a balanced General Fund budget and improved fiscal health.

Interim Financial Reporting

The City Comptroller provides monthly reports to the City Council detailing the fiscal status of the City with a comparison of actual revenues and expenditures to budgeted amounts.

– *Charter Sections 39 and 89*

Fiscal Policies



Financial Management provides the City Council with quarterly reports forecasting the end-of-year status of the City's finances in relation to the annual spending plan established at the onset of each fiscal year. Recommendations for appropriation adjustments necessary to maintain balanced revenue and expenses may be included.

– *Council Policy 000-02*

Budget Policy

The City developed a Budgetary Policy in Fiscal Year 2010 which assists the City in achieving its current and future goals in a fiscally responsible and sustainable manner. The policy serves to guide the creation of the City's budget and outline standards for revenue generation and the execution of operating and capital budget expenditures as recommended by the GFOA and the National Advisory Council on State and Local Budgeting (NACSLB). This document shall be reviewed on a regular basis to reflect the highest standards of fiscal management and the City's budgetary goals.

– *Council Policy 000-02*

Balanced Budget

A summary outlining the figures of the budget that describes the balance between the ensuing year's total expenditures and total revenues, contrasted with corresponding figures for the current year, is presented by the Mayor no later than April 15 of each year. The classification of the estimate shall be as nearly uniform as possible for the main divisions of all departments and shall furnish necessary detailed fiscal information.

– *Charter Sections 69 and 265*

Basis of Budgeting

The City's budgets for Governmental Funds, such as the General Fund, Debt Service Funds, Special Revenue Funds, and Capital Project Funds shall be prepared based on the modified accrual basis of accounting (revenues are recognized in the accounting period in which they become available and measurable, and expenditures are recognized in the accounting period in which the fund liability is

incurred), except that the increase/decrease in reserve for advances and deposits to other funds and agencies shall be considered as additions/deductions of expenditures.

The City's Proprietary Funds, which are comprised of Enterprise Funds and Internal Service Funds, shall also be prepared on the modified accrual basis of accounting with the exception that revenues are recognized when they are earned.

The City's operating budget shall exclude unrealized gains or losses resulting from the change in fair value of investments, and proceeds from capital leases.

Mid-Year Budget Adjustments

During any fiscal year after the City has six months of actual budgetary data and the Mid-Year Budget Monitoring Report is projecting a surplus or a deficit relative to the Adopted General Fund Budget, the Mayor shall report such deficit or surplus to City Council and provide a recommendation to the City Council, and accompanying budget amendment resolution, to address the reported deficit or surplus.

The Mayor may recommend budgeting all, none, or any portion of any projected surplus. The City Council may approve the Mayor's recommendation or modify such recommendation in whole or in part, provided that (1) the City Council may budget and appropriate up to the total amount recommended by the Mayor, or (2) if the Mayor recommends budgeting less than \$5.0 million of the projected surplus amount, the City Council may only increase the adopted General Fund budget by up to \$5.0 million or not more than 50 percent of any projected surplus, whichever total dollar amount is less.

– *Municipal Code section 22.0229*

Community Projects, Programs, and Services

The City developed a policy, initially adopted on July 7, 2011 and amended by City Council on December 8, 2011, to establish guidelines and uniform eligibility requirements for the annual appropriation and expenditure of funding for each City Council Office for community projects, programs, and services to be expended at the discretion of each Council member during the fiscal year. Annual funding levels are subject to budget priorities as established by City Council each year. Proposed funding levels for Community Projects, Programs, and Services for each Council Office will be included each year in the Mayor's Proposed Budget. Proposed funding levels for the following fiscal year may be initially determined based on estimated savings to be achieved related to the administration of each Council Office by the current fiscal year-end. Variances in actual savings from budgeted amounts may result in recommendations from the Mayor to the City Council to revise appropriations to reflect actual savings, as a mid-year budget adjustment, depending on financial circumstances, and prior year results for the General Fund and reserves.

– *Council Policy 100-06*



Fiscal Policies

Capital Improvements Program (CIP) Prioritization

An objective process for evaluating CIP projects with respect to the overall needs of the City will be established through the ranking of CIP projects. The ranking of projects will be used to successfully allocate and maximize all available resources to ensure projects are completed effectively and efficiently, resulting in more projects delivered citywide.

– *Council Policy 800-14*

CIP Transparency

The Capital Improvements Program Transparency Policy establishes the standard requirements for enhancing CIP transparency and improving access to publicly available information related to the CIP. It also establishes the framework for making the information readily available to the stakeholders by using a combination of presentations to the City Council, stakeholder meetings, and media including the City's Website. This policy was initiated as part of the CIP streamlining process.

– *Council Policy 000-31*

Capital Outlay

All proceeds received from the sale of city-owned real property are deposited in the Capital Outlay Fund. This fund is used exclusively for capital improvements.

– *Charter Section 77*

Debt Management

The City's Debt Policy, adopted by the City Council in Fiscal Year 2008 and updated regularly, documents the procedures and goals for the use of various debt instruments to finance City needs and sound management of the existing debt obligations. The most recent update to the Debt Policy was approved by the City Council in April 2013.

The Debt Policy established guidelines to address the following: purpose and need for financing; creditworthiness objectives; types of debt; affordability targets; structure and term of City indebtedness; method of issuance and sale; financing team role and selection process; refunding considerations; and post issuance administration. The Debt Policy addresses debt instruments issued by the joint powers authorities on behalf of the City including Lease Revenue Bonds, Revenue Bonds for Water and Sewer Systems and Conduit Financing Bonds.



Appendices to the Policy include specific policies for Special Districts. The Special Districts Formation and Financing Policy (Appendix A to the Debt Policy) provides uniform guidelines for the formation of Community Facilities District (CFD) and 1913/1915 Act Assessment Districts. Also

included in the Debt Policy are policies for the City's Industrial Development Bond Program and San Diego Housing Commission Policy Multifamily Mortgage Revenue Bond Program.

– *City Debt Policy (Amended by Resolution 308090 in April 2013)*

Investment

The City Treasurer's Pooled Investment Fund is comprised of core and liquidity portfolios. The liquidity portfolio is designed to ensure that the projected expenditures and related demands for cash can be met over a six month period per California Government Code 53646 and the core portfolio is invested to allow for additional liquidity and longer term growth of principal. The investment process is governed by the City Treasurer's Investment Policy, which is based on the California Government Code and annually presented to the City Treasurer's Investment Advisory Committee for review. The City Treasurer's Investment Policy is finally reviewed and accepted annually by the City Council. The City Treasurer's Investment Policy was re-certified by the Association of Public Treasurers of the United States and Canada in August 2012 and by the California Municipal Treasurers Association in November 2012.

– *City Treasurer's Investment Policy*

Financial Reserves

The City Reserve Policy, amended by City Council on February 10, 2014, defines the City's reserves and sets policy targets for reserve balances intended to be the foundation for ensuring that strong fiscal management guides future City decisions.

General Fund Reserves

Total General Fund Reserves, which include the Emergency Reserve and the Stability Reserve, are set at 14 percent of the most recent three year average of annual audited General Fund operating revenues. The Emergency Reserve shall be set at a target level of 8 percent, and the Stability Reserve shall be set at a target level of 6 percent. This 14 percent reserve target is expected to be met in Fiscal Year 2014 based on the current level of reserves and the Fiscal Year 2014 year-end projections.

Total General Fund Reserves will be based on, and reconciled to, the General Fund fund balance. The sum of the Emergency Reserve, Stability Reserve, and amounts determined to be Excess Equity shall equal the sum of unrestricted fund balance and amounts restricted for the purpose of maintaining the Emergency Reserve.

Emergency Reserve

An Emergency Reserve is to be maintained for the purpose of sustaining General Fund operations at the time of qualifying emergencies as declared by the Mayor and/or City Council and ultimately approved by City Council. The Emergency Reserve will not be accessed to meeting operating shortfalls or to fund new programs or personnel. This reserve may be expended only if an event is determined to be a public emergency by a two-thirds vote of the City Council when such expenditures are necessary to ensure the safety of the City's residents and their property.

Stability Reserve

A Stability Reserve will be maintained to mitigate financial and service delivery risk due to unexpected revenue shortfalls or unanticipated critical expenditures. The purpose of this reserve is to provide budgetary stabilization and not serve as an alternative funding source for new programs. Recommendations to appropriate from the Stability Reserve will be brought forward by the Mayor

Fiscal Policies

and will require approval by a majority of the City Council. In the event this reserve is reduced below the amount established by this policy, the Mayor shall prepare a plan as promptly as conditions warrant to replenish the Stability Reserve balance to the policy level.

Excess Equity

Excess Equity is spendable and unrestricted fund balance that is not otherwise assigned to General Fund Reserves and is available for appropriation. Excess Equity is most commonly a non-recurring source of revenue. Consistent with City Council Budget Policy (Policy No. 000-02) and the use of one-time and ongoing revenues, Excess Equity will be appropriated primarily for unanticipated circumstances, such as a General Fund revenue shortfall affecting programs included in the current year budget or for one-time priority expenditures. Recommendations for the use of Excess Equity may be brought forward by the Mayor and will require approval by a majority of the City Council.

Workers' Compensation Fund Reserve Policy

The City shall maintain reserves equal to 25 percent of the value of the outstanding claims. This reserve level recognizes that not all claims will become due and payable at one point in time, yet there may be more than one large claim that could require an immediate payment. The 25 percent reserve target is expected to be reached in Fiscal Year 2014 as set forth in the Reserve Policy.

Public Liability Fund Reserve Policy

The City shall maintain reserves equal to 50 percent of the value of outstanding public liability claims. This reserve level recognizes that not all claims will become due and payable at one point in time, yet there may be more than one large claim that could require an immediate payment. The target is to reach the 50 percent reserve level by Fiscal Year 2019.

Long-Term Disability Fund Reserve Policy

Based on the average value of the annual actuarial liability valuations for Fiscal Years 2011 through 2013, the reserve target for the Long-Term Disability Fund is \$17.0 million and is expected to be achieved by Fiscal Year 2016. The target reserve balance will be maintained to support the feasibility of purchasing an insurance policy to cover this benefit as an alternative to the current practice of self insurance.

– City Reserve Policy (Amended by Resolution 308740 in February 2014)

User Fees

User fees are charged for services provided to residents and businesses in the City as a result of public need. Abiding by the standards and best practice guidelines established by the Government Finance Officers Association (GFOA) and the National Advisory Council on State and Local Budgeting (NACSLB), the City has formed a policy to identify factors to be considered in calculating the full cost of services in order to appropriately set fees. The City Council approved the User Fee Policy in Fiscal Year 2009.

The User Fee Policy requires that all fees be categorized according to the level of cost recovery (full or partial recovery or be considered as penalties which would not require a specific cost recovery level). Cost recovery rates shall be determined based upon direct and indirect costs.

According to the Policy, a comprehensive user fee study and review of the Policy shall be conducted every three years. The City completed a comprehensive study on the General Fund user fees during Fiscal Year 2012 and all approved fee changes were implemented on July 1, 2012 with the commencement of Fiscal Year 2013. The next comprehensive study of General Fund user fees is

Fiscal Policies

scheduled to occur during Fiscal Year 2015 with implementation taking place with the commencement of Fiscal Year 2016.

– *Council Policy 100-05 (Resolution 307482)*

Ongoing review of the City's fiscal policies will continue to support the City's continued efforts to improve financial transparency and improve the fiscal strength of the City.

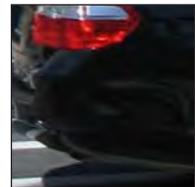


Page Intentionally Left Blank

CITY OF SAN DIEGO



PROPOSED BUDGET



2015

FISCAL
YEAR

Managed Competition

Managed Competition

Competitive government is a government with processes in place to validate that service quality and costs are as good as, or superior to, any legitimate provider available. This may be achieved via direct outsourcing, managed competition, and benchmarking. The voters expressed their enthusiasm for competitive government within the City through their approval of Proposition C in November 2006, which authorized a managed competition process. Accordingly, the City is committed to delivering quality services to taxpayers, residents, and visitors in the most economical and efficient way possible.

Managed competition is a process to determine when City services can be provided more economically and efficiently by an independent contractor than by persons employed by the City while maintaining service quality and protecting the public interest. This strategy recognizes the high quality and potential of public sector employees, and seeks to tap their creativity, experience, and resourcefulness by giving them the opportunity to structure organizations and processes in ways similar to best practices in competitive businesses, while still being compatible with public sector realities.

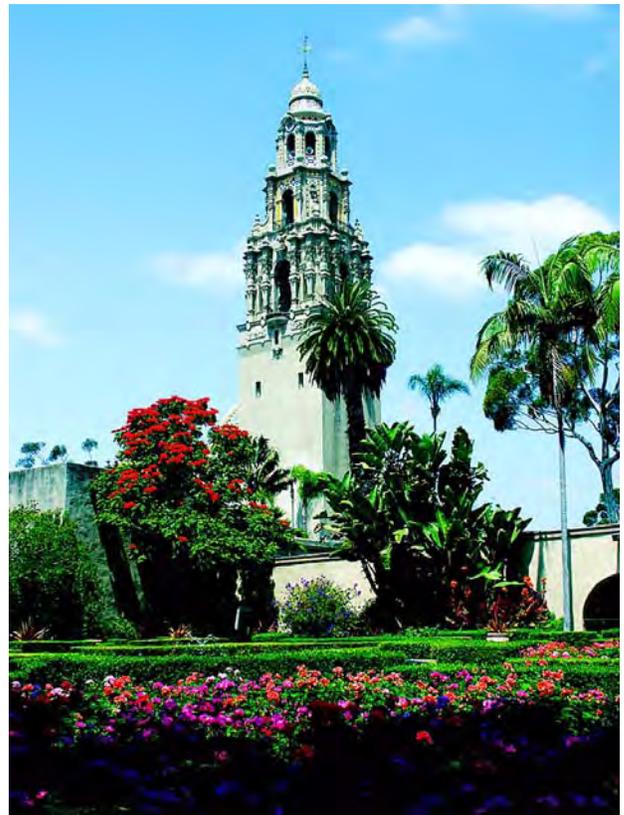
Accomplishments

Since 2006, the City negotiated with several labor unions regarding the Proposition C implementing ordinance and corresponding policies and procedures known as the Managed Competition Guide. In Fiscal Year 2011, the City and labor organizations reached agreement, and the City Council approved the Proposition C implementing ordinance and Managed Competition Guide which permitted the re-start of Managed Competition activities.

The Analytics and Performance Management Department staff has continued to support the implementation of Managed Competition. The City has put five functions through the Managed Competition process:

Publishing Services Managed Competition

The first competition was won by the Publishing Service Employee Proposal Team and was officially implemented on July 1, 2011. This competition has resulted in approximately \$1.0 million in annual savings starting in Fiscal Year 2012.



Managed Competition

Fleet Maintenance Managed Competition

Fleet Maintenance Operations was awarded to the Fleet Maintenance Employee Proposal Team with an implementation date originally scheduled for January 1, 2012. Due to the time required to carry out mandated processes such as meet and confer, procurement, reduction-in-force, and other necessary processes to implement the proposal, the revised estimated completion date is July 1, 2014. Initial annual savings were projected to be up to \$5.3 million beginning in Fiscal Year 2013. However, positions and expenditures have been added back to the Fleet Services' Fiscal Year 2015 Proposed Budget which may result in an updated annual savings of up to \$4.0 million. The processes stated above remain ongoing at the time of this publication and could impact the projected savings which will be revised appropriately.

Street Sweeping Managed Competition

The third competition was won by the Street Sweeping Employee Proposal Team. The implementation began December 1, 2012. The employees' proposal resulted in cost savings for Fiscal Year 2013 and continues to yield \$0.5 million in annual savings in subsequent years.

Landfill Operations Managed Competition

Landfill Operations was awarded to the Landfill Operations Employee Proposal Team with an implementation date scheduled for July 1, 2013 pending the outcome of required processes such as the meet-and-confer obligations with the impacted labor organizations. Partial implementation has occurred with savings being realized in Fiscal Year 2014. Upon full implementation, the Employee Proposal may result in up to \$3.5 million in annual savings.

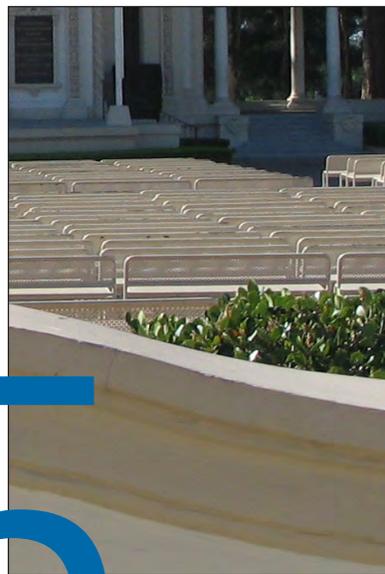
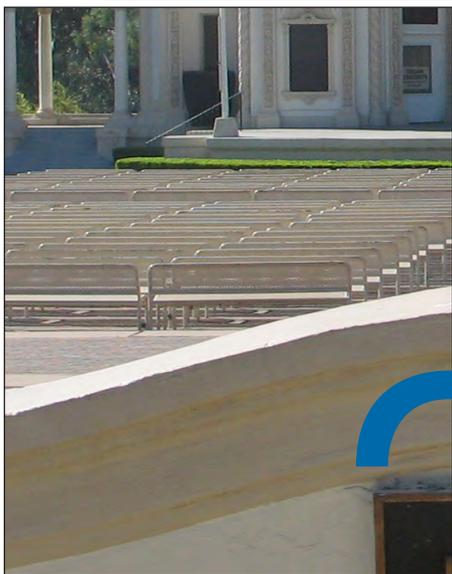
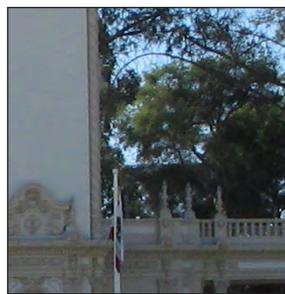
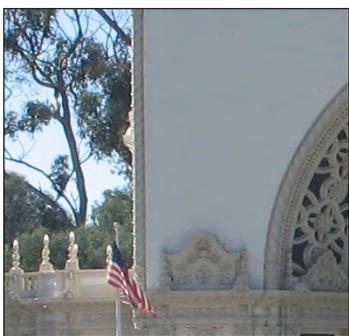
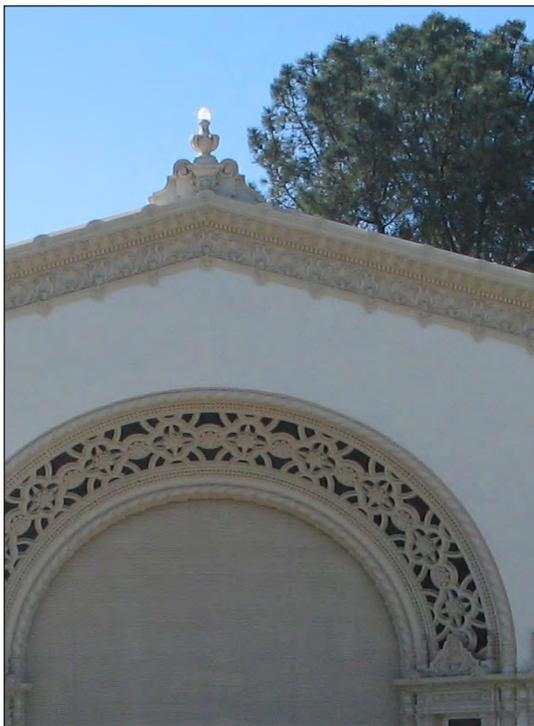
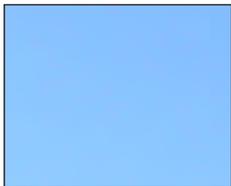
Street & Sidewalk Maintenance Managed Competition

The fifth competition was won by the Street & Sidewalk Maintenance Employee Proposal Team. However, shortly after the award to the employees, the City identified a new approach to organizing this maintenance work that is included in the Fiscal Year 2015 Proposed Budget.

CITY OF SAN DIEGO



PROPOSED BUDGET



2015

FISCAL YEAR

Performance Management



Performance Management

About Performance Management

The City's performance management efforts integrate strategic planning and performance monitoring efforts with the budget decision-making process. The goal is to create a more strategically oriented organization that optimizes its operations to serve the City's residents in the most effective and efficient way possible. Founded on Balanced Scorecard principles, the City's performance management efforts are designed to infuse accountability for performance into City services at every level of the organization, as well as improve communication throughout the City, instill accountability, and support data-based decision-making.



The Strategic Planning Process

Being strategic and proactive in its approach to governance is integral to achieving the City's goals. The use of performance management is intended to ensure that the City creates and adheres to its goals and priorities. The use of strategic planning enables the City to map its goals and manage the tools and resources necessary for achieving them. The strategic planning process takes a top-down approach beginning with the formulation of the City Strategic Plan at the citywide level and subsequent development of tactical plans at the department level.

The City Strategic Plan

The City Strategic Plan charts the strategic direction of the City. It contains the City's mission, vision, goals, objectives, and performance measures. The City Strategic Plan is developed by City leadership and subject matter experts from across all departments. It defines the direction for the City and provides a strategic framework for the strategies and activities of the departments.

The City Strategic Plan goals are broad areas of focus for the City and are intended to be supported by each Mayoral department. Strategic objectives are more specific, mid-term achievements that will help the City achieve its goals. The objectives are designed to be evaluated annually and updated as necessary in order to respond to new challenges and demands of City residents, as well as to unexpected changes (e.g., economic, physical) to the environment.

Department Tactical Plans

Another part of the overall strategic planning process involves the development and maintenance of department tactical plans for all Mayoral departments. These plans include the following elements: mission and vision statements, goals, objectives, performance measures, and targets.

Tactical plans are designed to be reviewed and updated for each budget cycle. The annual review enables departments to determine the strategic direction for each fiscal year and ensure that it is aligned with the City's overall strategic direction and departments' resource requests.

Performance Management

Using the new administration's priorities and areas of focus, the City intends to update the City Strategic Plan, department tactical plans, and their corresponding performance measures for the Fiscal Year 2016 budget. These future efforts will result in new City and department goals, objectives, and outcome-based performance measures.

Performance Measures

To measure how well these objectives are being met, the City uses performance measures as outcome-oriented indicators to show performance against expectations. These measures reside at the department level and are considered part of the City Strategic Plan. They help budget readers effectively evaluate City services and enables the City to accurately quantify service levels for all departments.

Each indicator was selected for one or more of the following reasons: it reflects the department's priorities; it shows the results or outcomes of the department's performance; or it is considered useful in achieving the City's Strategic Plan goals and objectives.

During the Budget and Finance Committee meeting held on March 14, 2012, the Independent Budget Analyst presented a list of proposed performance measures which were selected to represent City Council priorities in five broad areas: Community Services, Infrastructure Maintenance and Expansion, Business and Economic Development, Environment and Sustainability, and Efficient and Effective Government. These proposed measures were reviewed by all relevant departments and those that were determined to be feasible have been included in the Fiscal Year 2015 Proposed Budget and can be seen in both Volumes I and II.

NOTE: The asterisk (*) denotes a performance measure from IBA Report #12-12 REV, Attachment B, 'City Council Outcome Measures'.

#	Department	Performance Measure	Actual FY2013	Estimated FY2014	Target FY2015
1	Airports	Number of days/year Airports are closed or otherwise unavailable to serve as part of the Regional and National Air Transportation System	0	0	0
2	Airports	Average number of working days to respond to a noise complaint	1	1	1
3	Airports	Percent adherence to Federal Aviation Administration (FAA) grant requirements	100%	100%	100%
4	Airports	Percent of total revenue derived from aviation-related activities	41%	41%	41%
5	Airports	Percent deviation between cost of services at City airports and other similar regional airports	10%	10%	10%
6	Analytics and Performance Management	Amount of cost savings resulting from Managed Competition	\$1.5M	\$1.5M ¹	\$11.1 M ¹
7	Assistant Chief Operating Officer	Total value of corporate partnership <ul style="list-style-type: none"> • Direct revenue • In-kind/pass-through 	\$880,000 \$140,000 \$740,000	\$789,000 \$325,000 \$464,000	\$1,000,000 \$450,000 \$550,000

Performance Management

#	Department	Performance Measure	Actual FY2013	Estimated FY2014	Target FY2015
8	Assistant Chief Operating Officer	Dollar amount of public/private partnership	N/A	\$5.0M	\$3.0M
9	Assistant Chief Operating Officer	Number of corporate and public/private partnerships	8	10	12
10	Assistant Chief Operating Officer	Number of citywide grants/donations proposals	N/A	3	6
11	Assistant Chief Operating Officer	Percent of audit recommendations implemented by the recommended date/timeframe	N/A	80%	90%
12	City Auditor	Percent of audit recommendations management agrees to implement	98%	95%	90%
13	City Auditor	Ratio of City's monetary benefits from audit activities to operational audit costs*2	2:1	7:1	4:1
14	City Auditor	Amount of City's measurable monetary benefits from audit activities ³	\$5.6M	\$21.7M ⁴	\$15.0M ⁵
15	City Auditor	Percent of audit work plan completed during the fiscal year	96%	88%	90%
16	City Auditor	Percent of hotline investigation recommendations management agrees to implement	100%	100%	90%
17	City Clerk	Level of public outreach achieved	92%	95%	95%
18	City Clerk	Percent of current legislative and election-related records made viewable online within a specified timeframe	99%	97%	95%
19	City Clerk	Percent of historical legislative and election-related records made viewable online within a fiscal year	100%	100%	100%
20	City Clerk	Number of hours ⁶ of training provided to City staff within the fiscal year	202	253	273
21	City Comptroller	Percentage of invoices paid on time Citywide according to the terms established with each vendor	81%	82%	85%
22	City Comptroller	Percentage of Charter 39 reports issued on time*	100%	90%	100%
23	City Comptroller	Number of completed internal control process narrative documents and process flow diagrams completed and posted to the City Internal Controls Document Repository (cumulative) ⁷	271	340	370
24	City Treasurer	Percentage of bank reconciliations completed within 45 days of month-end	100%	100%	100%

Performance Management

#	Department	Performance Measure	Actual FY2013	Estimated FY2014	Target FY2015
25	City Treasurer	Percentage of satisfied customers from Treasury lobby surveys	96%	90%	92%
26	City Treasurer	Number of basis points the Core and Liquidity Investment Portfolios outperformed their benchmarks on a rolling 3-year basis (Core Portfolio benchmark: Bank of America Merrill Lynch 1-3 year Treasury Index; Liquidity Portfolio benchmark: Bank of America Merrill Lynch 3-6 month Treasury Bill Index)	Core: 15 bps Liquidity: 26 bps	Core: 5 bps Liquidity: 27 bps	Outperform benchmarks
27	City Treasurer	Transient Occupancy Tax, lease, and franchise audits completed within budgeted hours	95%	95%	95%
28	City Treasurer	Percentage of delinquent account referrals collected	77%	80%	80%
29	City Treasurer	Percent of professional workforce attending trainings, conferences, and continuing education programs	96%	97%	96%
30	Commission for Arts and Culture	Amount of time to deliver fully executed contracts to 90% of the arts and culture non-profits that receive funding awards from the City	N/A ⁸	8 months	6 months
31	Commission for Arts and Culture	Number of training sessions or workshops conducted to help local arts and culture non-profits better understand and participate in the City's annual funding process	N/A ⁸	2	4
32	Commission for Arts and Culture	Number of training sessions or workshops conducted to help local artists understand and better participate in the City's public art procurement process	N/A ⁸	0	4
33	Commission for Arts and Culture	Number of Balboa Park public art pieces conserved by December 31, 2014 (in preparation for the centennial celebration)	N/A ⁸	1	11
34	Commission for Arts and Culture	Number of times per month in a fiscal year that Commission newsletters are issued to Commissioners and City-funded arts and culture non-profits	N/A ⁸	1	2
35	Commission for Arts and Culture	Number of neighborhood arts/culture-themed tour itineraries provided to residents and visitors through online venues	N/A ⁸	9	12
36	Communications	Percentage of public meetings covered that requested live coverage	100%	100%	100%

Performance Management

#	Department	Performance Measure	Actual FY2013	Estimated FY2014	Target FY2015
37	Communications	Percentage of non-live meetings covered that requested coverage	100%	100%	75% ⁹
38	Communications	Percentage of news conferences covered that requested coverage	90%	80%	75% ⁹
39	Communications	Percentage of departmental videos produced that requested City TV services	100%	100%	75% ⁹
40	Debt Management	Percent of debt payments made to bond trustees on time	100%	100%	100%
41	Debt Management	Percent of bond offering disclosures that were reviewed by the City's Disclosure Practices Working Group (DPWG) and received certification	100%	100%	100%
42	Debt Management	Percent of the City's Investor Information Webpage updated with City financial disclosures ¹⁰ required to be submitted to the designated electronic repository for municipal securities within two business days ¹¹	94%	100%	100%
43	Debt Management	Percent of outstanding City bond issuances actively monitored and reported for compliance with bond covenants	100%	100%	100%
44	Debt Management	Percent of City public bond offerings priced similarly to comparable credits within the same timeframe	100%	100%	100%
45	Debt Management	Percent of professional development and training goals met by the Department to maintain skilled employees and promote the highest ethical standards	82%	100% ¹²	100%
46	Department of Information Technology	Average number of busy seconds for voice radio access (per month)	123	≤200 per month	≤200 per month
47	Department of Information Technology	Percent of ERP work requests completed on schedule*	95%	95%	95%
48	Department of Information Technology	Customer satisfaction with Helpdesk/ Service Desk service (scale 0-5)	4.66 ¹³	4.25	4.50
49	Department of Information Technology	Percent of service desk calls resolved on first call	93% ¹³	75% ¹⁴	80%

Performance Management

#	Department	Performance Measure	Actual FY2013	Estimated FY2014	Target FY2015
50	Department of Information Technology	Percent of Service Desk calls answered in ≤30 seconds	70% ¹³	90% ¹⁵	90% ¹⁵
51	Department of Information Technology	Monthly user base (10,000+ users) to security incident ratio (for reporting purposes only)	1.4%	<1.0% per month	<1.0% per month
52	Department of Information Technology	Percent of all managed IT Sourcing Service Level Agreement measures that are achieved	N/A ¹⁶	N/A ¹⁶	92%
53	Department of Information Technology	Percent of mission-critical managed IT Sourcing Service Level Agreement measures that are achieved	N/A ¹⁶	N/A ¹⁶	95%
54	Department of Information Technology	Percent of vendor-supported application development milestones completed on schedule	N/A ¹⁷	95%	95%
55	Department of Information Technology	Percent of Department of IT–managed Enterprise Platforms that meet standard of being no more than one major revision behind the current revision	N/A ¹⁷	55%	75%
56	Department of Information Technology	Percent of time that critical wireless infrastructure is available	99.999%	99.999%	99.999%
57	Department of Information Technology	Number of City services that are available online (cumulative)*	N/A ¹⁸	72	87
58	Department of Information Technology	Number of City forms that can be completed and submitted online (cumulative)*	N/A ¹⁸	180	195
59	Development Services	Percent of code enforcement cases meeting required code enforcement action deadlines*	95%	85%	90%
60	Development Services	Percent of plan reviews completed in two cycles or less	89%	89%	80%
61	Development Services	Percent of plan reviews achieved within stakeholder group-established turnaround times*	85%	87%	80%
62	Development Services	Percent of development inspections completed within next working day of request*	93%	91%	90%
63	Environmental Services	Collection Services complaint rate (per 10,000 stops)	7.9	7.5	7.0
64	Environmental Services	Number of State Minimum Standard Notice of Violations (NOVs) received	5	6	0

Performance Management

#	Department	Performance Measure	Actual FY2013	Estimated FY2014	Target FY2015
65	Environmental Services	Tons of household hazardous waste diverted from the Miramar Landfill* ¹⁹	383	275	270
66	Environmental Services	Satisfaction rate of environmental education and outreach survey ²⁰	100%	100%	100%
67	Environmental Services	Diversion rate of recycled materials from disposal	68%	68%	68%
68	Environmental Services	Average number of training hours per employee	13.11	13.00	14.00
69	Financial Management	Percent variance between actual General Fund revenue and the revised budget at year-end	0.8% ²¹	TBD ²²	<3.0%
70	Financial Management	Percent variance between actual General Fund expenditures and the revised budget at year-end	0.9% ²¹	TBD ²²	<3.0%
71	Financial Management	General Fund reserves (as a percent of total General Fund revenues) compared to goal*	15.2% ²¹	TBD ²²	8.0%
72	Fire-Rescue	Cost/Loss Index (budget per capita + fire loss per capita)	\$157	<\$190	<\$190
73	Fire-Rescue	Percent of time that a multiple-unit response of at least 17 personnel arrives (within 10:30 minutes/seconds from the time of the 911 call receipt in fire dispatch) to confine fires near the room of origin, keep wild land fires to under 3 acres when noticed promptly, and treat up to 5 medical patients at once*	69%	67%	90%
74	Fire-Rescue	Percent of time the first-due unit arrives (within 7:30 minutes/seconds from the time of the 911 call receipt in fire dispatch) to treat medical patients and control small fires*	69%	69%	90%
75	Fire-Rescue	Percent of time ambulance response time complies with the citywide standards*	97%	97%	90%
76	Fire-Rescue	Percent of time the First Responder (SDFD only) meets the response time standard for the most serious medical incidents, Priority Level 1 Calls (goal is to arrive in <8 minutes, 90% of the time).	86%	86%	90%
77	Fire-Rescue	Percent of time First Responder response time complies with the EMS contract standard citywide*	86%	85%	90%

Performance Management

#	Department	Performance Measure	Actual FY2013	Estimated FY2014	Target FY2015
78	Fire-Rescue	Ratio of drownings to beach attendance at guarded beaches (U.S. Lifeguard Association standard is 1 for every 18 million)*	0:22M	0:24M	0:24M
79	Fire-Rescue	Sworn firefighters per 1,000 population*	0.65	0.65	0.71
80	Fire-Rescue	Lifeguards per 1,000 population*	0.11	0.11	0.11
81	Fire-Rescue	Percent of time the EMS Provider meets the response time standard for the most serious medical incidents, Priority Level 1 & 2 Calls (contract requirement is to arrive in ≤12 minutes, 90% of the time)	96%	97%	≥90%
82	Fire-Rescue	Percent of time the EMS Provider meets the response time standard for Urgent Priority Level 3 Calls (contract requirement is to arrive in ≤15 minutes, 90% of the time) ²³	100%	95%	≥90%
83	Fire-Rescue	Percent of time the EMS Provider meets the response time standard for non-emergency Priority Level 4 Calls (contract requirement is to arrive in ≤30 minutes, 90% of the time) ²⁴	100%	99%	≥90%
84	Homeland Security	Percent of recommendations from after-action reports on exercises and/or disasters that have been addressed and/or implemented	100%	100%	100%
85	Homeland Security	Percent of Emergency Operations Center (EOC) staff trained for their respective positions/roles	88%	85%	90%
86	Human Resources	Percent of Public Record Act requests completed within mandated timeline	75%	90%	100%
87	Human Resources	Frequency of Labor Management Committee meetings held annually	6:1 ²⁵	6:1 ²⁵	5:1 ²⁵
88	Human Resources	Percent of Step V grievances resolved within 45 days (unless extension agreed upon by both parties)	90%	90%	100%
89	Human Resources	Percent of training courses evaluated that receive a 4.5 (out of 5.0) or better from attendees	100%	100%	100%
90	Human Resources	Number of hours in which training was conducted	900	1,000	1,200
91	Human Resources	Percent of unclassified recruitments Department responsibilities completed within 45 days	100%	100%	100%

Performance Management

#	Department	Performance Measure	Actual FY2013	Estimated FY2014	Target FY2015
92	Human Resources	Number of volunteers	33,505	33,600	33,750
93	Independent Budget Analyst	Total number of City Council docket items reviewed	715	715	715
94	Independent Budget Analyst	Total number of IBA reports	64	64	64
95	Independent Budget Analyst	Number of financial training sessions held for City Council that are developed and coordinated by the IBA	2	2	2
96	Independent Budget Analyst	Percent of City Council who find the financial trainings useful and informative	91%	90%	90%
97	Infrastructure/ Public Works	Percent of annual American with Disabilities Act (ADA) project list completed	11%	18%	18%
98	Infrastructure/ Public Works	Number of ADA complaints received	97	100	100
99	Infrastructure/ Public Works	Percent of ADA complaints completed	47%	50%	50%
100	Infrastructure/ Public Works	Number of instances where technical assistance was provided on ADA	173	170	170
101	Infrastructure/ Public Works	Number of trainings/presentations planned and provided	9	1 ²⁶	1
102	Library	Annual circulation per capita	5.24	5.40	5.00 ²⁷
103	Library	Annual attendance at adult programs*	128,020	125,000	175,000
104	Library	Annual attendance at juvenile programs*	241,036	225,000	250,000
105	Library	Number of patrons signed up to use the Internet on a library computer*	2,048,264	2,000,000	2,100,000
106	Library	Number of annual operating hours	77,073	83,876	77,073 ²⁸
107	Library	Annual Library circulation per 1,000 residents*	6,956	7,100 ²⁹	6,630
108	Library	Total Library hours per week*: • Central Library • Branch Libraries	49 1,564	49 1,564	49 1,564
109	Library	Percent of satisfaction with staff customer service delivery	92%	92%	92%
110	Neighborhood Services	Percent of complaints in which the Citizens' Review Board on Police Practices renders a decision within 60 days of assignment to Review Team	45%	50%	55%

Performance Management

#	Department	Performance Measure	Actual FY2013	Estimated FY2014	Target FY2015
111	Neighborhood Services	Number of community events and educational forums that promote understanding and inclusion which the Human Relations Commission hosted or was actively involved	110	130	140
112	Park and Recreation	Number of regulatory agency violations received for storm water violations (park personnel or park contractor violations)	0	0	0
113	Park and Recreation	Percent compliance with maintenance standards ³⁰	Baseline data under development	90%	90%
114	Park and Recreation	Number of developed/undeveloped park acreage managed (includes water and joint use acreage)	41,439	41,439	41,656
115	Park and Recreation	Number of aquatic users	308,025	300,000	310,000
116	Park and Recreation	Number of hours of operation of recreation centers*	128,767	128,492	128,492
117	Park and Recreation	Number of acres of parks and open space per 1,000 population* ³¹	31.84	31.84	32.00
118	Park and Recreation	Results of customer satisfaction survey on Park & Recreation program activities	95.3%	92.4%	93.3% ³²
119	Park and Recreation	Results of customer survey on overall satisfaction with Park & Recreation facilities	95.8%	95.0%	94.1% ³²
120	Planning, Neighborhoods, and Economic Development	Maintain a beneficial leveraging ratio between new grant funds awarded to matching General Fund financial requirements	5:1	5:1	5:1
121	Planning, Neighborhoods, and Economic Development	Number of long-range plans brought to a City Council hearing	2 ³³	4 ³⁴	5 ³⁵
122	Planning, Neighborhoods, and Economic Development	Number of historic Mills Act inspections completed	188	200	200
123	Planning, Neighborhoods, and Economic Development	Number of new CIP park projects created and transferred to PWD/E&CP for construction	N/A ³⁸	12	12

Performance Management

#	Department	Performance Measure	Actual FY2013	Estimated FY2014	Target FY2015
124	Planning, Neighborhoods, and Economic Development	Number of educational lectures and public workshop events hosted	N/A ³⁸	3	9
125	Planning, Neighborhoods, and Economic Development	Number of 'How-To' tool kits documents of pilot projects published	N/A ³⁸	2	6
126	Planning, Neighborhoods, and Economic Development	Number of jobs retained or created from projects assisted via Council Policy 900-12* ³⁶	2,939	2,500 ³⁷	2,000 ³⁷
127	Planning, Neighborhoods, and Economic Development	Amount of net new City tax revenue to be generated annually from projects assisted via Council Policy 900-12 ³⁸	N/A	\$1M	\$500,000 ³⁷
128	Planning, Neighborhoods, and Economic Development	Number of business projects assisted via Council Policy 900-12	21	13	18
129	Planning, Neighborhoods, and Economic Development	Private capital invested as a result of economic development programs via Council Policy 900-12*	\$507M	\$315M ³⁷	\$200M ³⁷
130	Planning, Neighborhoods, and Economic Development	Private sector dollars leveraged for capital improvements through Community Development programs ³⁷	N/A	\$1.1M	\$1.1M
131	Planning, Neighborhoods, and Economic Development	Number of Storefront Improvement Program projects designed	20	30 ³⁹	30
132	Planning, Neighborhoods, and Economic Development	Number of program participants in existing CDBG Programs ³⁷	N/A	2,000	2,000
133	Planning, Neighborhoods, and Economic Development	Number of homeless persons assisted through CDBG and ESG programs* ³⁷	N/A	2,000	2,000
134	Planning, Neighborhoods, and Economic Development	Number of existing or aspiring small businesses assisted via office walk-in, phone call, or e-mail by OSB staff and Small Business Ambassador	6,105	6,000	6,100

Performance Management

#	Department	Performance Measure	Actual FY2013	Estimated FY2014	Target FY2015
135	Planning, Neighborhoods, and Economic Development	Number of participants assisted by the Small Business Ambassador through the Small Business Development Program	103	115	125
136	Planning, Neighborhoods, and Economic Development	Number of public facilities financing plans updated /amended	6	12 ⁴⁰	9
137	Police	Average response time to priority E calls (in minutes)*	6.6 (CY)	7.0 (CY)	7.0 (CY)
138	Police	Average response time to priority 1 calls (in minutes)*	11.7 (CY)	13.0 (CY)	13.0 (CY)
139	Police	Average response time to priority 2 calls (in minutes)*	27.4 (CY)	28.0 (CY)	28.0 (CY)
140	Police	Average response time to priority 3 calls (in minutes)*	68.9 (CY)	69.0 (CY)	69.0 (CY)
141	Police	Average response time to priority 4 calls (in minutes)*	70.9 (CY)	72.0 (CY)	72.0 (CY)
142	Police	Clearance rates for violent crimes (homicide, sexual assault, robbery, aggravated assault)	53.0% (CY)	53.0% (CY)	53.0% (CY)
143	Police	Violent crimes per 1,000 (homicide, sexual assault, robbery, aggravated assault)*	4.00 (CY)	4.00 (CY)	4.00 (CY)
144	Police	Sworn officers per 1,000 population*	1.49 (CY)	1.49 (CY)	1.49 (CY)
145	Public Utilities	Average number of days to respond to and resolve customer-initiated service investigations ⁴¹	18.3	11.2	10.0
146	Public Utilities	Miles of sewer mains replaced, repaired, and rehabilitated	52 ⁴²	45	45
147	Public Utilities	Miles of water mains replaced ⁴³	22.9	23	28
148	Public Utilities	Number of Primary Maximum Contaminant Level (MCL) violations as a result of potable water quality sampling	0	0	0
149	Public Utilities	Number of sanitary sewer overflows (SSOs)*	42	42	40
150	Public Utilities	Number of water main breaks*	111	83 ⁴⁴	108
151	Public Utilities	Number of acute sewer main defects identified	45	48	48
152	Public Utilities	Average time to repair identified acute sewer main defects (days)*	33	25 ⁴⁵	25

Performance Management

#	Department	Performance Measure	Actual FY2013	Estimated FY2014	Target FY2015
153	Public Utilities	Average time to repair water main breaks (hours)*	9.0	9.0	9.0
154	Public Utilities	All legal and financial covenants maintained	Yes	Yes	Yes
155	Public Utilities	All required reporting for bonds and loans completed on time	Yes	Yes	Yes
156	Public Utilities	Average daily water production (millions of gallons)	182.0	175.6	178.2
157	Public Utilities	Number of recycled water use site inspections and shutdown tests conducted ⁴⁶	1,306	1,750	1,900
158	Public Works	Percent reduction in the Engineering and Capital Project Branch's project delivery costs in comparison with the California Statewide Benchmarking study average project delivery cost	0%	0%	0%
159	Public Works	Percent reduction of the Fleet Services Division's routine service delivery costs when compared to the prior year	N/A ⁴⁷	N/A ⁴⁷	5%
160	Public Works	Percent reduction of the Facilities Division's routine service delivery costs when compared to the prior year	N/A ⁴⁷	N/A ⁴⁷	5%
161	Public Works	Percent reduction of the Publishing Services Division's routine service delivery costs when compared to the prior year	N/A ⁴⁷	N/A ⁴⁷	5%
162	Public Works	Percent reduction of the Contracts Division's time to issue contracts when compared to the prior year	N/A ⁴⁷	N/A ⁴⁷	5%
163	Public Works	Percent increase employee retention rate over prior year	N/A ⁴⁷	N/A ⁴⁷	5%
164	Public Works	Percent increase the department's overall customer satisfaction rating over the most recent survey information	N/A ⁴⁷	N/A ⁴⁷	5%
165	Purchasing and Contracting	Average number of days from Purchasing and Contracting RFP issuance to contract*	90-180	90-150	90-120
166	Purchasing and Contracting	Cost savings/cost avoidance achieved via strategic purchase processes	\$389,000	\$450,000	\$480,000
167	Purchasing and Contracting	Number of central warehouse items supplied to client departments annually	53,059	54,500	56,000
168	Purchasing and Contracting	Number of supplier education outreach/supplier workshops conducted annually	13	16	16

Performance Management

#	Department	Performance Measure	Actual FY2013	Estimated FY2014	Target FY2015
169	Purchasing and Contracting	Number of vendor reviews and conferences completed annually	26	20	25
170	Purchasing and Contracting	Percent of contract compliance with federal, State, and local equal opportunity employment and contracting laws	100%	100%	100%
171	Purchasing and Contracting	Percent of contracts, based on total dollar value, awarded to Small Local Business Enterprises (including minority and woman-owned businesses)*	22%	15%	15%
172	Purchasing and Contracting	Investigate and address alleged Living Wage Ordinance violations within 60 days	100%	100%	100%
173	Purchasing and Contracting	Number of client department educational workshops conducted annually	6	10	15
174	Real Estate Assets	Amount of revenue collected from leases	\$77.5M	\$78.0M	\$79.0M
175	Real Estate Assets	Amount of revenue received from telecommunication/antenna facilities located on City-owned property	\$4.6M	\$4.8M	\$5.0M
176	Real Estate Assets	Number of required appraisals completed	245	250	250
177	Risk Management	Reserve balances in millions (and percentage of reserve goals per Council Policy 100-20) at end of fiscal year for Public Liability	\$50.2M (52%)	\$32.2M (33%) ⁴⁸	\$35.4M (37%)
178	Risk Management	Reserve balances in millions (and percentage of reserve goals per Council Policy 100-20) at end of fiscal year for Workers' Compensation	\$39.8M (23%)	\$43.0M (25%)	N/A ⁴⁹
179	Special Events	Number of major special event and filming dates supported by permitting and/or technical assistance	1,235	1,250	1,250
180	Special Events	Number of attendees at special events that received support services	8.0M	8.0M	8.0M
181	Special Events	Number of production meetings conducted with citywide Special Events Management Team, event organizers, and film producers	175	175	180
182	Transportation and Storm Water	Average time to repair a pothole*	8 days	5 days	5 days
183	Transportation and Storm Water	Average time to complete minor asphalt repairs	21 days ⁵⁰	10 days ⁵¹	10 days

Performance Management

#	Department	Performance Measure	Actual FY2013	Estimated FY2014	Target FY2015
184	Transportation and Storm Water	Average time to mitigate a sidewalk tripping hazard	6 days ⁵²	5 days	5 days
185	Transportation and Storm Water	Average time to repair a street light*	10 days	12 days	12 days
186	Transportation and Storm Water	Average time to repair a street sign	5 days	6 days	5 days
187	Transportation and Storm Water	Percentage of streets overlaid*	2.8% 76 miles ⁵³	3.0% 80 miles	3.6% 95 miles
188	Transportation and Storm Water	Percentage of streets slurry-sealed*	3.5% 95 miles ⁵⁴	4.7% 125 miles ⁵⁵	4.7% 125 miles
189	Transportation and Storm Water	Percentage of lane lines on major streets re-stripped within the last six months	100%	85% ⁵⁶	100%
190	Transportation and Storm Water	Average time to complete curb repainting requests	7 days	3 days	5 days
191	Transportation and Storm Water	Number of trees trimmed	9,045	9,000	14,500 ⁵⁷
192	Transportation and Storm Water	Percentage of right-of-way weed abatement services completed within two weeks of request	89%	98%	100%
193	Transportation and Storm Water	Miles of street swept annually	104,864	104,000	121,000 ⁵⁸
194	Transportation and Storm Water	Percentage of storm drain structures cleaned annually*	100%	100%	100%
195	Transportation and Storm Water	Lineal feet of storm drain pipes cleaned annually	9,026	14,000 ⁵⁹	11,000
196	Transportation and Storm Water	Number of failed storm drain pipes*	10	12 ⁶⁰	0
197	Transportation and Storm Water	Percentage of streets swept at permit-required levels*	100%	100%	100%
198	Transportation and Storm Water	Percentage of traffic operations requests responded to within assigned 30/60/90 day turnaround timeframes	95%	90%	100%
199	Transportation and Storm Water	Miles of overhead utilities relocated underground	18.7 ⁶¹	20.0 ⁶²	15.0
200	Transportation and Storm Water	Percentage of required samples taken to meet the bacteria Total Maximum Daily Load requirements ⁶³	N/A	N/A	100%

Performance Management

1. Managed Competition results for Landfill Services and Fleet Services have not been officially implemented in Fiscal Year 2014. Therefore, anticipated savings resulting from their implementation have been removed from the Estimated Fiscal Year 2014 figure. However, the anticipated savings are included in the Target Fiscal Year 2015 figure (Publishing Services: \$1.0 million; Street Sweeping: \$0.5 million; Landfill Services: \$5.6 million; Fleet Services: \$4.0 million). The figures are as published in the Fiscal Year 2014 Adopted Budget and will be updated upon the completion of the meet and confer process and the resolution of other pending issues prior to implementation.
2. The ratio of the monetary benefits are calculated by considering the potential estimated cost savings, enhanced revenues, and/or monetized efficiencies over a 5-year period that will occur if audit recommendations are implemented compared to the City's annual operational costs.
3. Measurable monetary benefits are calculated by considering the potential estimated cost savings, enhanced revenues, and/or monetized efficiencies over a 5-year period that will occur if audit recommendations are implemented.
4. Figure based on audit findings. In Fiscal Year 2014, City Auditor had a series of reports that yielded potential savings totaling \$21.7 million.
5. Audit results are unknown until completed. The Fiscal Year 2015 target is based on the 4:1 ratio using the Fiscal Year 2014 budget.
6. Training hours driven, in part, by external/occasional circumstances, such as special elections, conflict of interest code updates, etc.
7. Total number of process narratives and process flow diagrams fluctuates annually as departments identify new processes or delete/modify existing ones.
8. These are new performance measures with tracking begun in Fiscal Year 2014.
9. Because this will be a new department for Fiscal Year 2015, a target of 75 percent has been set until its workload and resources are better known.
10. Financial disclosures are material event notices (defined by SEC Rule 15c 2-12) such as bond calls and rating changes, continuing disclosure annual reports, and comprehensive annual financial reports.
11. Effective Fiscal Year 2012, this target requires updates to occur within two business days compared to five business days in previous fiscal years.
12. New tracking process is in place to ensure 100 percent compliance with required staff training.
13. Measurement is from prior outsourcing Helpdesk vendor (EnPointe). Calls to EnPointe were limited to Helpdesk calls only, whereas in the IT Sourcing Strategy, the new IT vendor accepts all incoming calls and routes to other support organizations.
14. This figure is based on a 65 percent contractual service metric with ATOS IT Solutions & Services, Inc. The vendor is currently projected to exceed the metric.
15. This is a contractual service metric with ATOS IT Solutions & Services, Inc.
16. These service level requirement measures cannot be enforced until transitional contractual milestones are met. Fiscal Year 2015 is the first full fiscal year with no transitional milestones in the terms of the contracts.
17. This information was unavailable prior to the IT Sourcing Initiative.
18. This is a new measure and was not previously captured.
19. The reduction in house hold waste tonnage is due to the implementation of the PaintCare Program that started in October 2012. Residents can now bring leftover paint to 32 retail locations in San Diego County for recycling.
20. Percent of satisfied respondents who participate in educational programs provided by the Solana Center and San Diego County Office of Education funded by the City of San Diego.
21. Numbers based on audited actuals for Fiscal Year 2013.
22. Audited actuals for Fiscal Year 2014 were not available at the time of publication.
23. Previous ambulance response time compliance statistics combined all dispatch levels. The new measures reflect a breakdown by each of the four Priority Dispatch Levels as stated in the current EMS Agreement.
24. Previous ambulance response time compliance statistics combined all dispatch levels. The new measures reflect a breakdown by each of the four Priority Dispatch Levels as stated in the current EMS Agreement.
25. Ratio refers to number of meetings per fiscal year per Labor Management Committee.
26. A decline in training is attributed to a temporary decrease in staffing. The Office has developed a video and printed material that other departments can use in place of the in-person training previously provided. Human Resources currently does this.
27. The new Central Library opening was delayed from July 2013 to September 30, 2013. Also, the latest State of California Statistical Report for 2012 shows a 0.99% drop in circulation statewide over the previous year.
28. Anticipated hours for the Fiscal Year 2014 proposed budget were not funded in final budget.

Performance Management

29. The new Central Library is expected to bring in more patrons and increased circulation. This factor is reflected in the Department's estimate, but it is difficult to accurately quantify until the Department has actual data.
30. Determined by an inspection completed quarterly for a representative sample of parks.
31. SANDAG population estimate of 1,301,617 used.
32. Five-year average.
33. San Diego River Park Master Plan; Housing Element Update.
34. Barrio Logan Community Plan Update (CPU); Bicycle Master Plan Update; Otay Mesa CPU; Ocean Beach CPU.
35. Grantville TOD; Southeastern CPU; Encanto Neighborhoods Community Plan; Chollas Triangle TOD; General Plan focused amendments.
36. Council Policy 900-12 is entitled the Business and Industry Incentive Program. Its purpose is to provide an incentive program to attract and retain major revenue and/or job creating projects.
37. Typical output on jobs is likely to be in the range of 1,000 -1,500 but can easily "spike" by 1,000 jobs or more if a corporate headquarters or very large R&D lab is constructed. In most instances, these large projects cannot be predicted more than a few months in advance. The same is true for related indicators such as capital investment and tax revenue, the latter being heavily influenced by the former.
38. These are new performance measures with tracking begun in Fiscal Year 2014.
39. Staff projects an increase of 10 additional projects from Fiscal Year 2013 based on increased outreach conducted by staff and an improving economy.
40. Increase in target number of plans to update based on direction to update all Public Facilities Financing Plans.
41. Reduction from Fiscal Year 2013 to Fiscal Year 2014 due to implementation of work process improvements that enhanced efficiency. Target for Fiscal Year 2015 reflects commitment to continuous improvement.
42. Fiscal Year 13 total includes several trunk sewers that the department was accelerating to meet EPA Consent Decree deadlines. The target continues to be 45 miles per year.
43. Reflects miles of water main awarded consistent with the requirements under the Department of Public Health Compliance Order.
44. The number of breaks is unpredictable. Fiscal Year 2015 target is based on 3-year average from Fiscal Year 2011-2013. Fiscal Year 2014 estimated is based on actuals through December 31, 2013.
45. Reduction from Fiscal Year 2013 due to Department's efforts to prioritize and quickly respond to defects.
46. The number of inspections increases along with the increase in the number of recycled water use sites. Additionally, there has been an increased focus on random inspections.
47. Measures were established for Fiscal Year 2015. Prior-year data is not available.
48. Actuals to date include a transfer out of the SDG&E settlement and the Bay Cleanup California Regional Water Quality Board Cleanup & Abatement.
49. Target met in Fiscal Year 2014.
50. Previously erroneously reported 5-day average. Improvements to data entry are addressed in the Street Division's proposed staffing plan.
51. Street Division's proposed staffing plan and work request routing changes are anticipated to yield quicker response to requests for asphalt repairs.
52. Previously reported as five days.
53. 75 miles/2.8 percent was previously reported. Additional miles entered by E&CP Field Division.
54. 78 miles/2.9 percent was previously reported. Additional miles entered by E&CP Field Division.
55. The City has dedicated additional funding for street resurfacing, including slurry seal. The estimated performance is consistent with the Fiscal Year 2014 goal.
56. Equipment failures and staffing vacancies during the first half of Fiscal Year 2014 have resulted in minor delays of planned lane striping.
57. The majority of tree trimming is performed by a contractor. The citywide tree maintenance contract was delayed in Fiscal Years 2013 and 2014. A new contract is expected to be in place for late Fiscal Year 2014 and all of Fiscal Year 2015. Also, a net addition of \$200K for tree maintenance services has been requested for Fiscal Year 2015.
58. The Department has proposed adding street sweeping staff and vehicles in Fiscal Year 2015.
59. In Fiscal Year 2014, the responsibility to clean storm drain structures transferred from a contractor to City employees. A backlog of debris cleaning is occurring in Fiscal Year 2014.
60. The City's goal will always be to have no pipe failures; however, with aging infrastructure, the likelihood of some failures is high.

Performance Management

61. Previously reported 12.1 miles. SDG&E provided additional information after the Final Fiscal Year 2014 budget was published.
62. The Fiscal Year 2014 estimate assumes completion of a large undergrounding project in Sherman Heights.
63. Proposed new storm water measure to begin in Fiscal Year 2015.

Features of the Budget

As a result of the City's strategic planning efforts, excerpts from the departmental plans are included in the departments' budget narratives (found in Volume II). These include goals, objectives, and performance measures ('Key Performance Indicators') for every Mayoral department. These elements are included to help put the budget into context and are described below:

Department Description

This section is a brief overview of the department which includes the department's purpose, mission statement, history, and services provided.

Goals and Objectives

This section lists the goals and objectives that make up the action plan for the department. Strategic goals are broad, multi-year areas of focus, while strategic objectives are articulated aims that support the identified goals.

Key Performance Indicators

This section lists the key performance measures chosen by the department.

Each indicator was selected for one or more of the following reasons: it reflects the department's priorities; it shows the results or outcomes of the department's performance; or it is considered useful in achieving the City's Strategic Plan goals and objectives.

Actual figures for Fiscal Year 2013, estimated figures for Fiscal Year 2014, as well as targets for Fiscal Year 2015 have been included for each performance indicator.

They help budget readers effectively evaluate City services and enables the City to accurately quantify service levels for all departments.

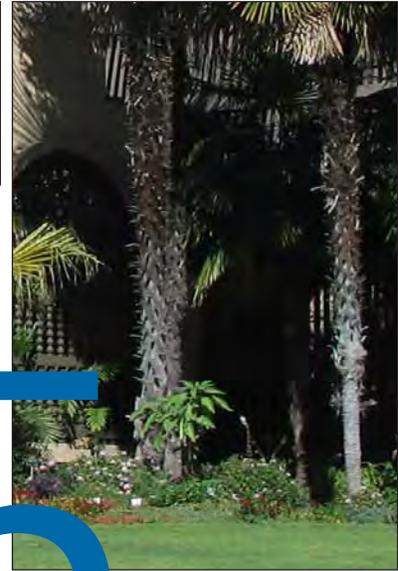
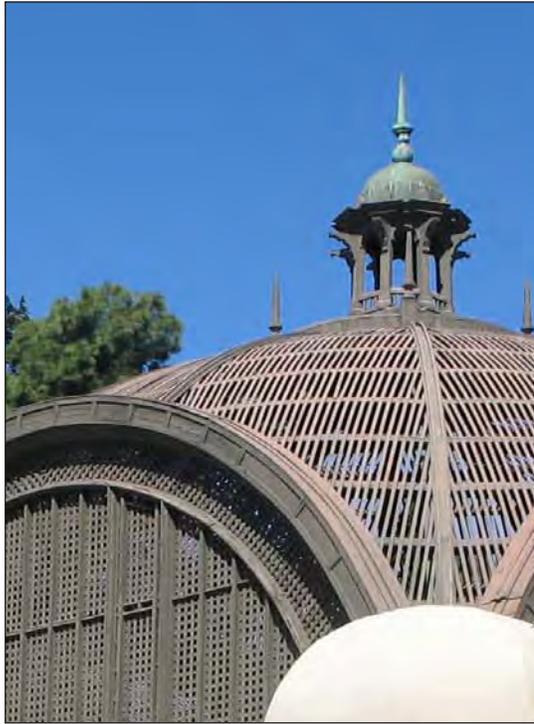
Service Efforts and Accomplishments

This section describes major efforts and achievements of a department. This area is used to describe milestones met, services provided, accomplishments, challenges faced, as well as awards and special recognitions the department has received.

CITY OF SAN DIEGO



PROPOSED BUDGET



2015

FISCAL YEAR

General Fund Revenues



General Fund Revenues

The Fiscal Year 2015 General Fund revenue budget is \$1.18 billion, which represents a decrease of \$25.8 million or 2.1 percent from the Fiscal Year 2014 Adopted Budget. The General Fund Revenues section provides a detailed description of the revenue categories listed to the right on this page, including background information describing growth trends, economic factors, and methods of allocation affecting each revenue source. This information provides insight into the formulation of the Fiscal Year 2015 Proposed Budget for the General Fund revenues which pay for essential City services including police, fire, refuse collection, library services, and park and recreation programs. Volume II details the budgeted revenues that are generated by departments. Each revenue source generated by individual General Fund departments also falls under one of the revenue categories listed to the right on this page and is discussed in this section of the budget document.

While General Fund revenues included in the Fiscal Year 2015 Proposed Budget have decreased from the Fiscal Year 2014 Adopted Budget as a result of the restructure of departments to non-general funds, General Fund revenues are projected to increase from Fiscal Year 2014 year-end projections. **Table 1:** Fiscal Year 2015 General Fund Revenue Change illustrates the components of the projected \$40.8 million or 3.6 percent increase in General Fund revenues from Fiscal Year 2014 year-end projections.

Table 1: Fiscal Year 2015 General Fund Revenue Change

	Percent Change from FY 2014 Year-End Projections	Change (in millions)
Major Revenues ¹	4.2%	\$ 35.3
Other Revenue Sources	1.9%	5.5
Total	3.6%	\$ 40.8

¹ Major Revenues include Transient Occupancy Tax (TOT) 1-Cent Council Discretionary and Property Transfer Tax.

Table 2: Fiscal Year 2015 General Fund Revenues displays each of the revenue categories in the General Fund and includes Fiscal Year 2013 actual amounts, as well the Fiscal Year 2014 Adopted Budget. The four major General Fund revenue sources: property tax, sales tax, transient occupancy tax (TOT), and franchise fees account for 72.7 percent of the City's General Fund revenue in the Fiscal Year 2015 Proposed Budget and are projected to increase by \$35.3 million from Fiscal Year 2014 year-end projections. Of the projected growth in the four major General Fund revenues, more than 50.0 percent is being directed toward funding street and neighborhood infrastructure repairs throughout San Diego communities.

- Economic Environment
- Property Tax
- Sales Tax
- Safety Sales Taxes
- General Fund Transient Occupancy Tax (TOT)
- Property Transfer Tax
- Franchise Fees
- Licenses and Permits
- Fines, Forfeitures, and Penalties
- Revenue from Money and Property
 - Rents and Concessions
 - Interest Earnings
- Revenue from Other Agencies
 - Motor Vehicle License Fees
 - Revenue from Federal & Other Agencies
- Charges for Current Services
- Other Financial Sources & Uses
- Other Revenue
- State of California Budget Impacts
- Annual Tax Appropriations Limit (Gann Limit)

General Fund Revenues

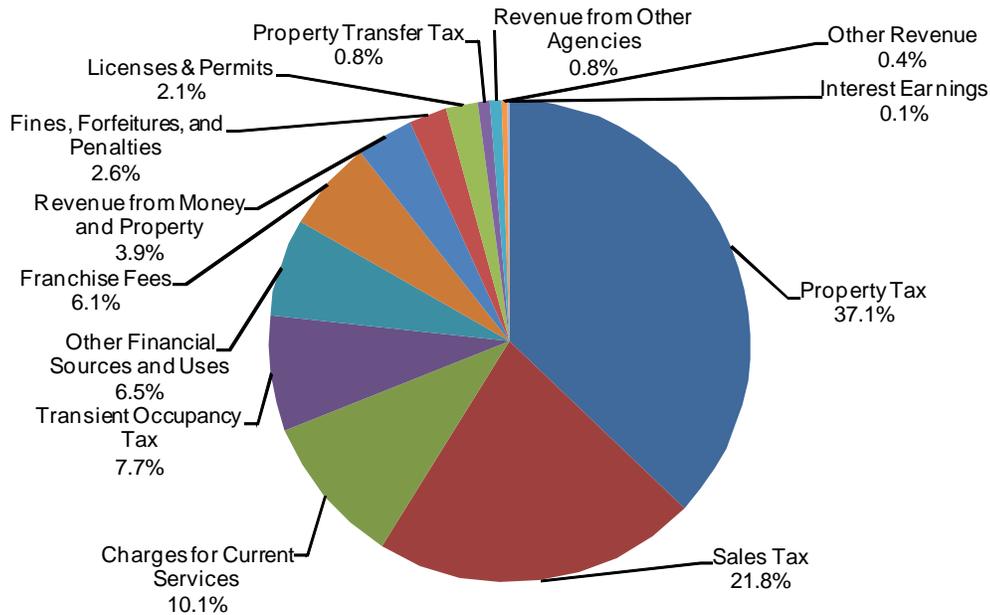
Table 2: Fiscal Year 2015 General Fund Revenues - \$1.18 Billion (in millions)

Revenue Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Proposed Budget	FY 2014 - FY 2015 Change	Percent Change	% of Total General Fund Revenue
Property Tax	\$ 412.2	\$ 408.0	\$ 436.7	\$ 28.7	7.0%	37.1%
Sales Tax	232.9	248.1	257.1	9.0	3.6%	21.8%
Transient Occupancy Tax	83.9	87.9	91.1	3.3	3.7%	7.7%
Franchise Fees	67.7	68.4	72.0	3.6	5.3%	6.1%
Property Transfer Tax	7.0	7.0	9.2	2.1	30.3%	0.8%
Motor Vehicle License Fees	0.7	0.0	0.0	0.0	NA	0.0%
Licenses & Permits	32.8	31.8	24.5	(7.3)	(22.9)%	2.1%
Fines, Forfeitures, and Penalties	29.4	29.3	30.3	1.0	3.3%	2.6%
Revenue from Money and Property	49.0	44.1	45.9	1.8	4.2%	3.9%
Interest Earnings	2.1	0.9	1.4	0.6	64.6%	0.1%
Revenue from Other Agencies	11.6	8.8	9.4	0.5	5.7%	0.8%
Charges for Current Services	158.9	176.8	118.8	(58.0)	(32.8)%	10.1%
Other Financial Sources and Uses	87.6	87.1	76.4	(10.8)	(12.4)%	6.5%
Other Revenue	5.9	4.7	4.4	(0.3)	(6.9)%	0.4%
Total	\$ 1,181.7	\$ 1,203.0	\$ 1,177.2	\$ (25.8)	(2.1)%	100.0%

The major General Fund revenue projections included in the Fiscal Year 2015 Proposed Budget are based on Fiscal Year 2014 year-end projections and economic data through February 2014, the most recent information available at the time the proposed budget was developed. Changes in the local, State, and national economies can impact each of the four major General Fund revenue sources, and the possible effects on the City's finances in Fiscal Year 2015 are outlined below. Other General Fund revenue sources are influenced by these same economic conditions as well as various other non-economic events, such as a fee change, the restructuring of an existing department, or the implementation of a new policy.

General Fund Revenues

Figure 1: Fiscal Year 2015 General Fund Revenues - \$1.18 Billion



San Diego's Economic Environment¹

Development of the Fiscal Year 2015 Proposed Budget incorporated an improved economic outlook when compared to prior annual budgets based on the continuing trend of increases in median home prices, home sales, consumer spending, tourism and business travel, and decreases in unemployment. The City first began seeing improvement within these areas in Fiscal Years 2011 and 2012 and the trend has continued through the first half of Fiscal Year 2014.

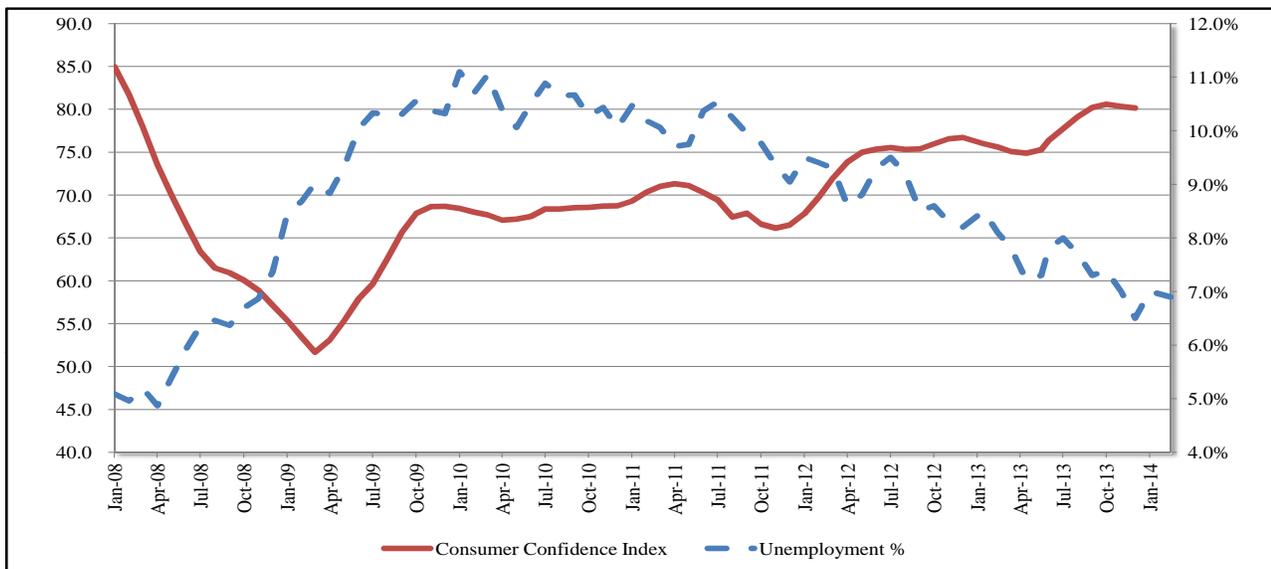
The nationwide recession dramatically impacted State and local revenues due to the unprecedented pace and scope of declines in economic drivers such as employment, housing, and consumer confidence. While economic conditions are anticipated to remain more challenging than before the recession, local economic indicators have continued to modestly improve throughout Fiscal Year 2014, as according to Moody's Investor Services, the worst is believed to have passed for most local governments, including the City of San Diego. Although the local economy continues to improve, the rate of improvement in several local indicators has begun to slow as the City enters an era that Moody's has titled as the 'new stable'. The 'new stable' is projected to be a 12 to 18 month period in which revenue growth is positive but constrained. This overall expectation and projection for the City's revenues is consistent with information received from the City's sales tax consultant, the County Tax Collector and Appraiser, the San Diego Tourism Authority, and the UCLA Anderson Forecast.

¹ The following sources were used in this section: National Bureau of Economic Research, California Employment Development Department, United States Bureau of Labor Statistics, California State Board of Equalization, University of San Diego Index of Leading Economic Indicators, DataQuick Information Systems, San Diego County Assessor / Recorder / Clerk's Office, San Diego Association of Governments, United States Bureau of Labor Statistics, S&P Dow Jones Indices LLC, Moody's Investor Services.

General Fund Revenues

While the local economy has improved from its lowest point during the recession, many economic indicators have not returned to pre-recession levels. The main economic drivers that led to the General Fund revenue decreases during the recession were the decline in consumer discretionary spending and the overall decline in the housing market (home sales and prices). Consumer discretionary spending is greatly influenced by levels of unemployment and consumer confidence. At the onset of the economic recession in December 2007, the City's unemployment level was 4.8 percent, and increased rapidly to 10.9 percent in January 2010. Although still above average historical levels, the unemployment rate for the City of San Diego continues to improve, decreasing to 6.9 percent as of February 2014. The UCLA Anderson Forecast projects unemployment to continue to improve, reaching approximately 6.0 percent by the end of calendar year 2015. Local consumer confidence declined 41.2 percent from the December 2007 index level of 87.8, to the lowest level of 51.7 in March 2009. Subsequently, consumer confidence has increased 55.1 percent to an index level of 80.1 as of December 2013.

Figure 2: San Diego Consumer Confidence and Unemployment

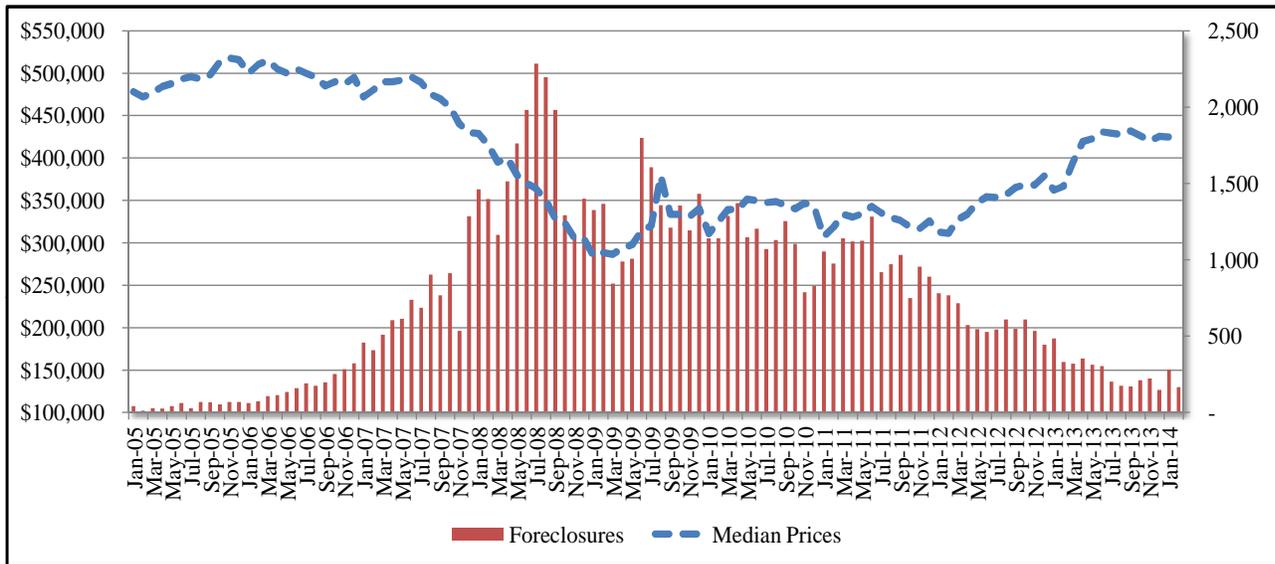


Source: California Employment Development Department, USD Index of Leading Economic Indicators

Countywide median home prices have increased from low levels in Fiscal Year 2009 and after stabilizing for several months have increased 15.1 percent from March 2013 to February 2014. The San Diego median home price as of December 2006 was \$495,000, which decreased to a low of \$284,435 in January 2009, and has subsequently increased to \$421,830 as of February 2014. In addition, the S&P/Case-Shiller Home Price Index also remains below the market peak of 250.34 in November 2005. The home price index is currently 194.94 as of January 2014, a 19.4 percent increase over the January 2013 index of 163.28.

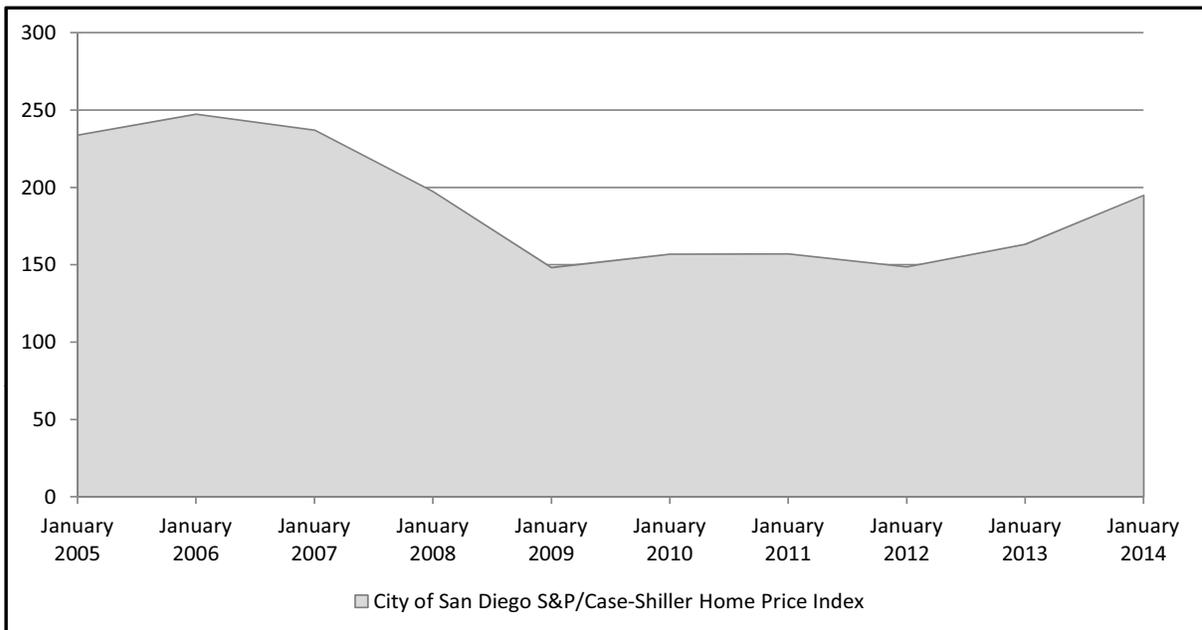
General Fund Revenues

Figure 3: County of San Diego Monthly Median Home Price and Foreclosures



Source: DataQuick Information Systems, San Diego County Assessor/Recorder/Clerk's Office

Figure 4: City of San Diego S&P/Case-Shiller Home Price Index Graph



Source: S&P Dow Jones Indices LLC

Development of the Fiscal Year 2015 General Fund revenue budget incorporates a wide variety of economic data to forecast revenue amounts. The following are some of the economic indicators and assumptions that were used in the preparation of the Fiscal Year 2015 Proposed Budget. In most

General Fund Revenues

cases, the indicators used to prepare the Fiscal Year 2015 Proposed Budget were as of February 2014. Updated indicators are presented below where available:

- The Index of Leading Economic Indicators for San Diego County has increased 4.0 percent over the last twelve months (as of December 2013) from an index level of 123.2 to 128.1 (University of San Diego, Index of Leading Economic Indicators).
- Consumer spending in the City of San Diego on taxable items for the prior twelve months, as of March 2014, increased 4.5 percent when compared to the prior year (MuniServices).
- San Diego's unemployment rate was 6.9 percent as of February 2014, a decrease of 1.2 percent from the 8.1 percent unemployment rate as of February 2013.
- Home sales in San Diego for the twelve month period (March 2013 - February 2014) totaled 42,389, which is an increase of 4.1 percent from the 41,158 home sales from the prior twelve month period (March 2012 - February 2013) (San Diego County Assessor/Recorder/Clerk's Office).
- The median countywide home price as of February 2014 was \$421,830 which is an increase of 15.1 percent from the February 2013 median home price of \$366,366 (DataQuick Information Systems).
- The S&P/Case-Shiller Home Price Index for the City of San Diego was 194.94 as of January 2014, a 19.4 percent increase over the January 2013 index of 163.28.
- Countywide foreclosures for the twelve month period (March 2013 - February 2014) totaled 2,868 which is a decline of 55.6 percent from the previous twelve month period (March 2012 - February 2013) total of 6,464. Notices of default, an indicator of potential future foreclosure levels, totaled 7,383 for the twelve month period (March 2013 - February 2014), a decline of 50.2 percent from the 14,812 experienced in the previous twelve month period (March 2012 - February 2013) (San Diego County Assessor/Recorder/Clerk's Office).
- The City's median income is forecasted to grow 4.9 percent from approximately \$50,000 to \$52,500 from calendar year 2010 to 2015 (San Diego Association of Governments).
- The County of San Diego Consumer Price Index (CPI) increased 1.3 percent in calendar year 2013 (United States Bureau of Labor Statistics).

Property Tax

Background

Property tax revenue is the City's largest revenue source, representing 37.1 percent of the total General Fund revenue. Property tax revenue is collected by the San Diego County Tax Collector from a 1.0 percent levy on the assessed value of all real property. Proposition 13, passed by voters in 1979, specifies that a property's assessed value may increase at the rate of the California Consumer Price Index, but cannot exceed 2.0 percent per year unless the property is improved or sold to establish a new assessed value.

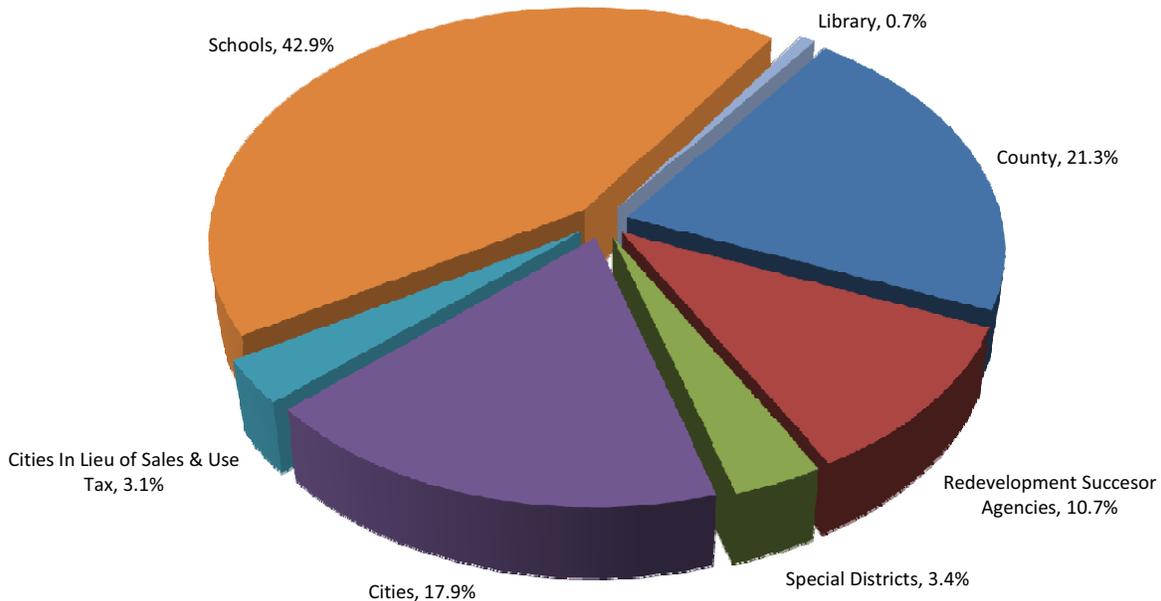
Total City Budget \$463.2 million
General Fund Budget \$436.7 million
Percent of General Fund 37.1 percent

The 1.0 percent property tax levy is collected and distributed to a number of agencies, including the County, the City, school districts, and special districts. For every \$100 collected, the allocation to the cities in San Diego County total \$17.90 (with an additional \$3.10 going to cities for the sales tax "triple-flip" outlined in the sales tax section), which includes offsets for Motor Vehicle License Fees,

General Fund Revenues

according to the County of San Diego Assessor's Office. Additionally, per City Charter requirement, a special tax levy of \$0.02 per \$100 of assessed value is collected for funding the maintenance of zoological exhibits in Balboa Park.

Figure 5: Fiscal Year 2015 Countywide Property Tax Distribution



Source: County of San Diego Assessor's Office

Since the early 1990s, many factors have contributed to changes in the amount of revenue the City has received from property tax:

- In Fiscal Year 1993, the State of California faced a serious deficit and, in order to meet its obligations to fund school districts at specified levels under Proposition 98, the State enacted legislation that shifted partial financial responsibility for funding education to local governments. These revenue shifts were otherwise known as the Educational Revenue Augmentation Fund (ERAF) shifts.
- The State authorized counties to charge cities an administrative fee in order to collect and distribute property tax, further reducing the City's annual property tax receipts. For Fiscal Year 2015, the property tax administration fee for the City is estimated to be \$3.5 million, which is a reduction of \$0.3 million from the Fiscal Year 2014 Adopted Budget of \$3.8 million.
- Beginning in Fiscal Year 2005, the Motor Vehicle License Fee (MVLFF) rate was reduced from 2.0 percent to 0.65 percent resulting in less revenue received by the City, which was replaced dollar-for-dollar with property tax, resulting in a property tax revenue increase.
- As the result of Assembly Bill x1 26 (AB 26) enacted by the State Legislature in June 2011 and a decision issued by the California Supreme Court in December 2011, each redevelopment agency in California dissolved as of February 1, 2012 at which time a successor agency assumed responsibility for winding down its operations. In June 2012, the State Legislature enacted Assembly Bill 1484 (AB 1484), seeking to clarify and modify certain

General Fund Revenues

aspects of AB 26. As a result, the distribution of property tax revenues to the former San Diego Redevelopment Agency has not occurred since Fiscal Year 2012. Funding for continuing obligations as approved by the State Department of Finance is distributed to the City as Successor Agency from the Redevelopment Property Tax Trust Fund (RPTTF). Residual funds remaining in the RPTTF after the successor agency's enforceable obligations are met are distributed to the local taxing entities per appropriate allocation formulas. The City's residual tax sharing amount is estimated to be \$11.4 million in Fiscal Year 2015.

Economic Trends

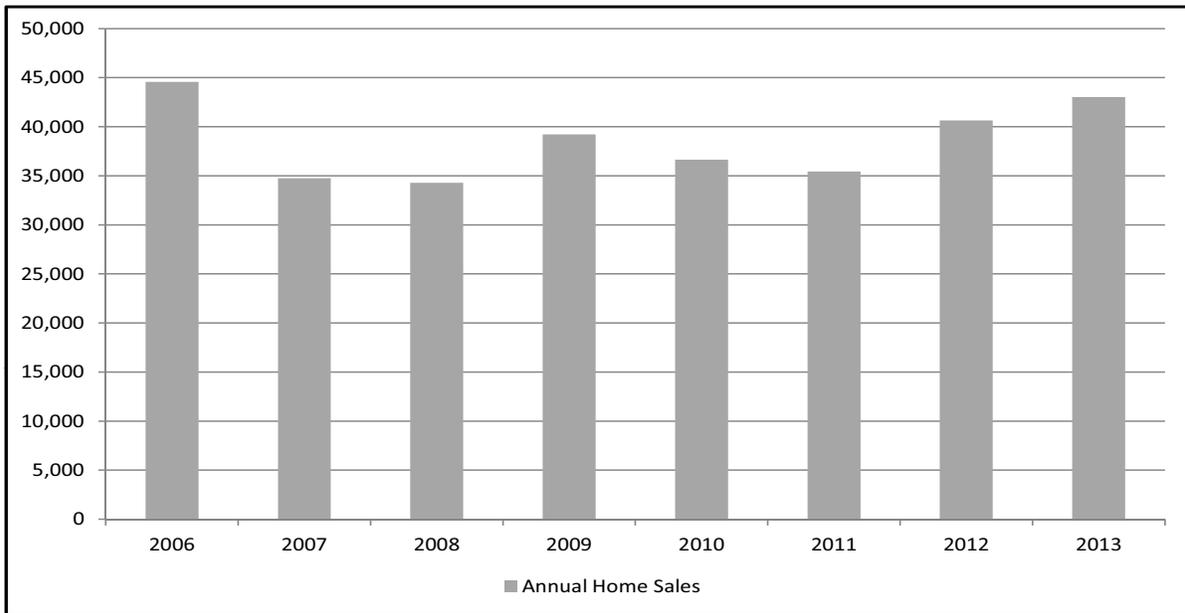
While the local residential housing market continued to experience improvement in Fiscal Year 2014, the growth rate for the Fiscal Year 2015 Proposed Budget is based on the entire calendar year 2013 of market activity due to a lag between the time assessed valuation is set by the County Assessor's Office and property tax revenue is received by the City. Due to this delay Property tax revenue does not fully reflect recent market activity.

The economic recession that began late in calendar year 2007 had a significant negative impact on the median home price, home sales, and foreclosures leading to a decline in property tax revenue. However, following the recession, improvement in all of these indicators has taken place. Countywide foreclosures in calendar year 2013 totaled 3,236, a decline of 55.0 percent over the prior twelve month period total of 7,195. Notices of default totaled 7,614 over the same time period, a decline of 54.1 percent from 16,597, indicating that future foreclosure levels should potentially be lower, which would increase property tax revenue collection rates. Home sales in San Diego County have increased and as of calendar year 2013, the County recorded 43,031 sales, a 5.9 percent increase over the calendar year 2012 home sales total of 40,644. Although the median home sales price has increased for the County, the current median sales price is still well below the market peak of \$518,000 in November 2005. The median countywide home price for calendar year 2013 was \$413,198, which is an increase of 18.7 percent from the calendar year 2012 median home price of \$348,202. It is anticipated that the median home price in the City of San Diego will continue to improve during Fiscal Year 2015 as the number of foreclosed properties continues to decrease.

The California Consumer Price Index (CCPI) plays an important part in the assessed valuation of properties that do not sell within a given year. As previously stated, a property's value may increase at the rate of the California Consumer Price Index, but cannot exceed 2.0 percent per year unless the property is improved or sold to establish a new assessed value. The CCPI as of October 2013 was 242.633, a 0.5 percent increase over the October 2012 CCPI of 241.537. Although the increase in October 2013 CCPI is under the maximum allowable 2.0 percent growth; the 5.9 percent increase in home sales and the 18.7 percent in median home price is in anticipated to drive the growth in assessed valuation, leading to the projected increase in the Fiscal Year 2015 property tax budget.

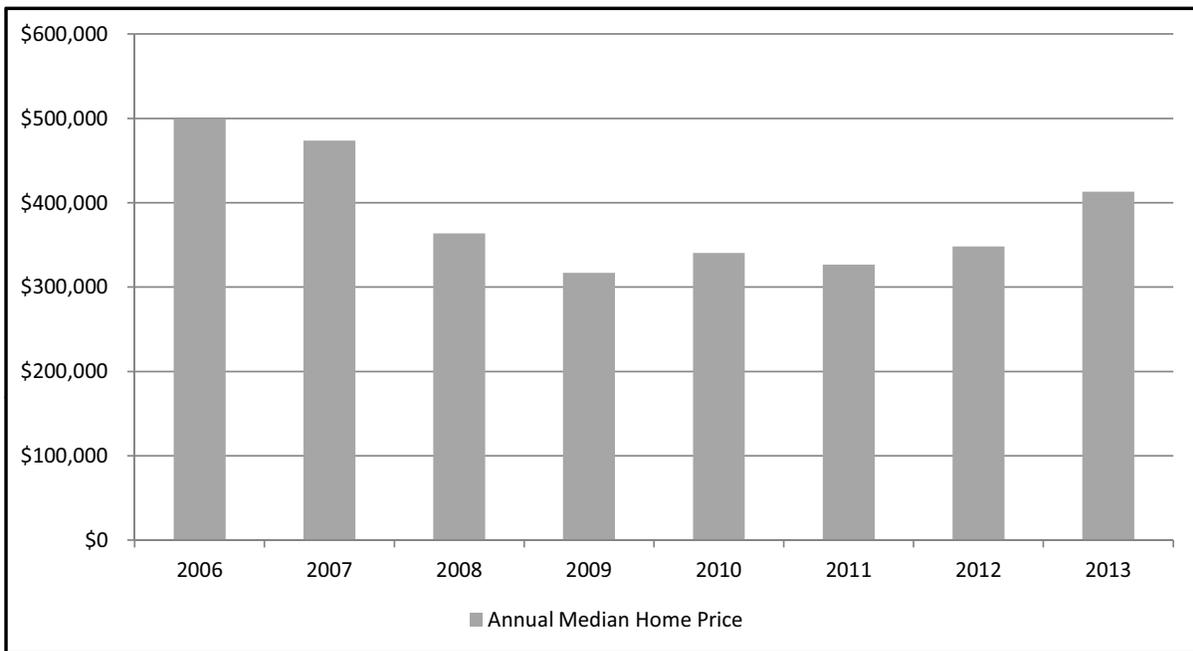
General Fund Revenues

Figure 6: San Diego County Home Sales (calendar year)



Source: DataQuick Information Systems

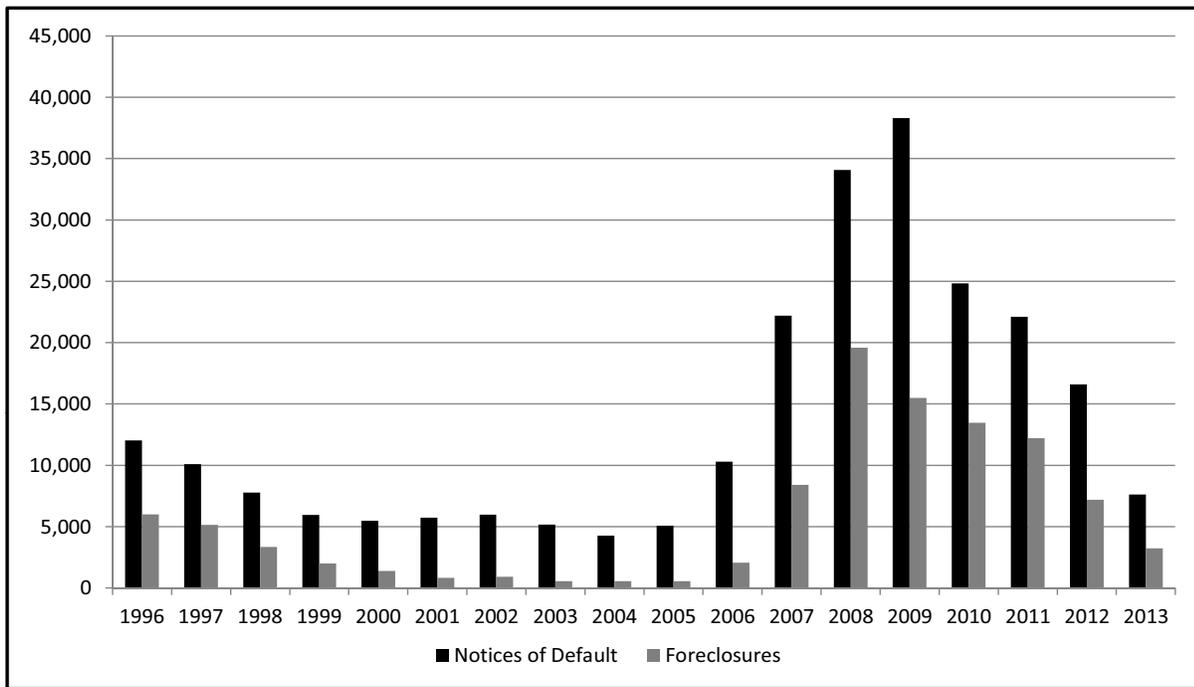
Figure 7: San Diego County Annual Median Home Price (calendar year)



Source: DataQuick Information Systems

General Fund Revenues

Figure 8: San Diego Home Foreclosures (calendar year)



Source: San Diego County Assessor/Recorder/County Clerk

In addition to the continued steady growth of the local residential real estate market, the local commercial real estate market is showing signs of improvement as well. According to CB Richard Ellis, the overall vacancy rate during the fourth quarter of calendar 2013 showed improvement in the retail and office real estate markets over the same period in 2012. The vacancy rates in the retail and office real estate markets declined approximately 0.2 percent to 6.9 percent and 1.0 percent to 14.2 percent, respectively.

While unemployment levels remain above historical levels, there has been modest improvement which has contributed to the growth in the local real estate market. San Diego's unemployment rate decreased to 6.9 percent as of February 2014, an improvement of 4.0 percent from the January 2010 high of 10.9 percent. The State of California's unemployment rate was 8.5 percent as of February 2014.

Fiscal Year 2015 Proposed Budget

The Fiscal Year 2015 Proposed Budget for property tax is \$436.7 million which assumes 3.5 percent growth over February 2014 receipts of base property tax (Proposition 13) and "in-lieu of motor vehicle license fee" payment. The \$436.7 million property tax budget consists of an estimated \$308.6 million in base property tax (Proposition 13), \$112.2 "in-lieu of motor vehicle license fee" payment, \$4.4 million in tax sharing pass-through payments from the former Redevelopment Agency (RDA), and \$11.4 million in anticipated residual property tax payments. As a result of the dissolution of the RDA, the tax sharing pass-through payments (which were previously budgeted in Other Financial Sources & Uses) will be received as part of the Recognized Obligations Payment Schedule (ROPS) and therefore will be recognized as property tax revenue. The residual property tax payments are the City's proportionate share of funds remaining in the Redevelopment Property Tax Trust Fund (RPTTF) after ROPS requirements have been met.

General Fund Revenues

The 3.5 percent growth rate projected for Property Tax in Fiscal Year 2015 is based on strong home sales, increases in the median home price, and a positive 0.5 percent increase in California CPI in calendar year 2013. This positive growth rate is also attributed to a projected decrease in property tax refunds related to an anticipated reduction in the number of property value reassessments during Fiscal Year 2015.

Table 3: Fiscal Year 2015 Proposed Property Tax Budget

	(in millions)	
Base Property Tax	\$	308.6
Property Tax "In-Lieu" of MVLFF		112.2
Tax Sharing Distribution		4.4
Residual Tax Sharing		11.4
Total Property Tax	\$	436.7

Sales Tax

Background

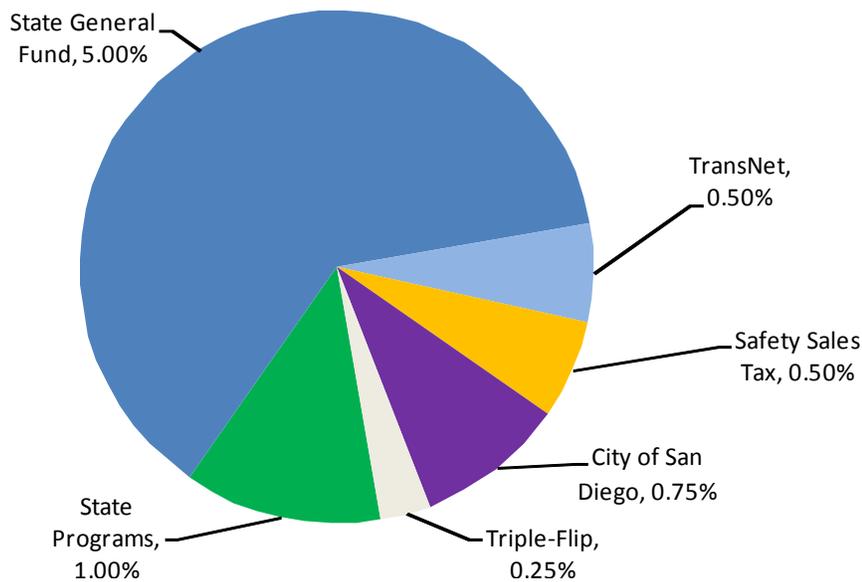
Sales tax is the City's second largest General Fund revenue source, representing 21.8 percent of the total General Fund revenue. Collected at the point of sale, sales tax receipts are remitted to the State Board of Equalization, which allocates tax revenue owed to the City in monthly payments. According to the Bradley-Burns Sales and Use Tax law, the City is to receive one cent of the total statewide sales tax levied on each dollar of taxable sales.

Total City Budget \$295.8 million
General Fund Budget \$257.1 million
Percent of General Fund 21.8 percent

The total citywide sales tax rate in San Diego is 8.0 percent. Included in the 8.0 percent sales tax rate are three voter approved supplemental sales tax add-ons: TransNet Extension Ordinance and Expenditure Plan (TransNet); safety sales tax; and Proposition 30, Temporary Taxes to Fund Education. TransNet was implemented in 1987 to fund the San Diego Transportation Improvement Program for the maintenance, construction, and expansion of roads and bridges. The TransNet Extension Ordinance and Expenditure Plan, which went into effect April 2008, renewed the half-cent obligation for an additional 40-year term. Additionally, the total citywide sales tax rate includes a half-cent tax approved by California voters in 1993 for the purpose of funding local public safety expenditures. The revenue from this half-cent sales tax, known as the safety sales tax, is discussed in the following section. Finally, in November 2012, California voters approved Proposition 30, a quarter-cent increase in the State sales tax rate from which revenue collected is deposited in the State's Education Protection Account to support school districts, county offices of education, charter schools, and community college districts.

General Fund Revenues

Figure 9: City of San Diego Sales Tax Rate (8.0 percent)



Source: State Board of Equalization

Economic Trends

The City of San Diego recognized a steady increase in sales tax revenue throughout Fiscal Year 2013 and this continued through the first half of Fiscal Year 2014, in all sectors of taxable sales. As shown in Table 4: City of San Diego Calendar Year Sales Tax Revenue, which displays revenue for the first three quarters of 2012 and 2013, moderate growth was reported in the general retail, food products, transportation, business to business, and construction sectors.

Table 4: City of San Diego Calendar Year Sales Tax Revenue (in millions)

Economic Category	Calendar Year 2012	Calendar Year 2013	% Change
General Retail	\$ 43.0	\$ 44.4	3.4%
Food Products	\$ 36.4	\$ 37.3	2.6%
Transportation	\$ 31.8	\$ 32.6	2.5%
Business to Business	\$ 26.6	\$ 28.6	7.5%
Construction	\$ 11.3	\$ 12.0	6.0%

Source: MuniServices, LLC

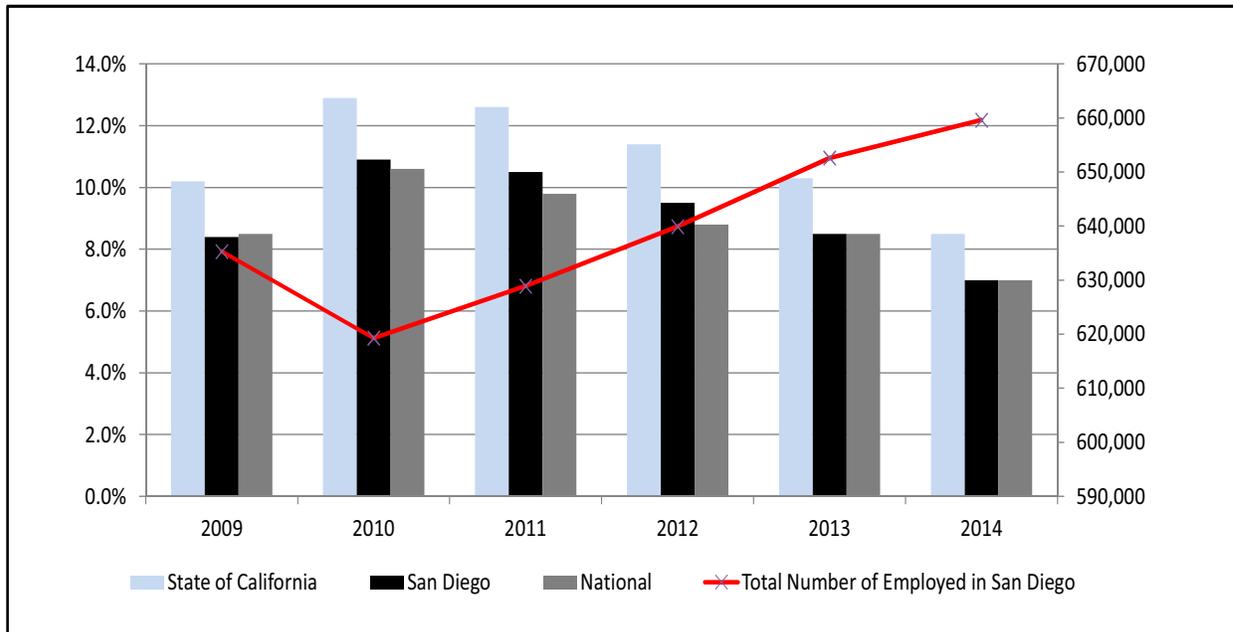
The City's sales tax consultant indicated consumer spending increased from the previous quarters which stimulated the economy and resulted in moderate growth in the first quarter of Fiscal Year 2014. Based on current trends, it is projected that spending will continue into Fiscal Year 2015 with taxable sales increasing in the areas of new auto sales and apparel stores.

According to the most recent forecast (January 2014) from the State Board of Equalization, statewide taxable sales were forecasted to have an average growth of 5.6 percent in the remaining quarters of Fiscal Year 2014. The UCLA Anderson Forecast projects average growth of 4.8 percent in taxable sales for California in Fiscal Year 2015. The National Retail Federation forecasts a 4.1

General Fund Revenues

percent increase in retail sales for calendar year 2014, taking into account the effect of job growth, income growth, and modest recovery in home prices on the economy. Despite the State's and UCLA Anderson's forecasts of statewide taxable sales, the City is forecasting a moderate 4.5 percent growth rate for Fiscal Year 2015 based on a recent stabilizing in the growth of income and employment. In February 2014, the California Employment Development Department reported San Diego's unemployment rate at 6.9 percent and the State of California's unemployment rate at 8.5 percent, as shown in Figure 9: Unemployment Rates. The City of San Diego's unemployment rate is slightly better than the national unemployment rate of 7.0 percent as of February 2014.

Figure 10: Unemployment Rates (January 2014)



Source: State of California, Employment Development Department

Fiscal Year 2015 Proposed Budget

The Fiscal Year 2015 proposed sales tax budget of \$257.1 million is based on the Fiscal Year 2014 year-end projection and assumes 4.5 percent growth for Fiscal Year 2015. The Fiscal Year 2015 Proposed Budget for sales tax revenue also includes the property tax reimbursement that the City receives as a result of the triple-flip (the shift enacted by the State in Fiscal Year 2005 whereby local governments were required to shift one-quarter of one cent of the Bradley-Burns Sales and Use Tax to the State in exchange for an equivalent amount of property tax). Once the State's Economic Recovery Bonds are paid off, local governments will no longer receive the property tax reimbursement, but will instead regain the quarter-cent sales tax that was diverted to the State by the triple-flip. The State's Economic Recovery Bonds are expected to be paid in full by Fiscal Year 2017 unless retired prior to maturity.

General Fund Revenues

Table 5: Fiscal Year 2015 Proposed Sales Tax Budget

	(in millions)
Sales Tax Revenue	190.4
Triple Flip Property Tax Reimbursement	66.7
Total Sales Tax	\$ 257.1

According to the University of San Diego Index of Leading Economic Indicators, consumer confidence has grown throughout the economic recovery and remained steady during calendar year 2013 despite weak growth in income and employment. In order to continue to generate increased sales tax revenues in the future, there must be continued improvement in job growth which in turn will support further increases in consumer confidence. This is another indicator being monitored and factored into the moderate 4.5 percent growth rate assumed in the Fiscal Year 2015 Proposed Budget.

Safety Sales Taxes

Background

Safety sales tax revenue is derived from a half-cent sales tax resulting from the enactment of Proposition 172 in 1993. Safety sales tax revenues are used to support local public safety needs. The State Board of Equalization collects the one-half cent and the State Controller's Office allocates the monies to each county based on its proportionate share of statewide taxable sales. California Government Code Section 30051 requires each County Auditor to allocate the revenues in each County's Public Safety Augmentation

**Total City Budget
\$8.7 million**

**General Fund Budget
\$7.3 million**

**Percent of General Fund
0.6 percent**

Fund to the county and each city in that county based on their proportionate share of net property tax loss due to the Educational Augmentation Revenue Funds (ERAF). The City of San Diego receives approximately 3.2 percent from the San Diego County's Public Safety Augmentation Fund on a monthly basis. Neighboring jurisdictions within the County of San Diego collectively receive approximately 2.5 percent, and the remaining 94.4 percent is retained by the County to support region-wide public safety services provided by the County Sheriff, the District Attorney, and Probation.

In an effort to increase transparency, the City created the Public Safety Needs and Debt Service Fund in Fiscal Year 2012 as a special revenue fund with the purpose of tracking expenditures for public safety needs. Debt service for the Fire and Lifeguard Facilities Fund will be paid first from this fund and the remainder will be distributed equally between the Police and Fire-Rescue Departments.

Economic Trends

Safety sales tax receipts generally follow the same economic trends that determine sales tax receipts such as per capita income levels, employment rates, consumer savings, and discretionary spending. However, safety sales tax revenue also depends on the County's share of total statewide taxable sales and allocations to the City do not entirely depend on taxable sales within the City.

General Fund Revenues

Fiscal Year 2015 Proposed Budget

Safety sales tax revenue is budgeted and collected in the special revenue fund, Public Safety Needs and Debt Service. The Fiscal Year 2015 Proposed Budget for safety sales tax of \$8.7 million is based on the Fiscal Year 2014 year-end projection and assumes a 4.5 percent growth rate for Fiscal Year 2015. In Fiscal Year 2015, approximately \$1.4 million will be allocated to the Fire and Lifeguard Facilities Fund for debt service payments on facility improvements, while the remaining \$7.3 million will be equally distributed between the Police and Fire-Rescue Departments' budgets to support public safety needs.

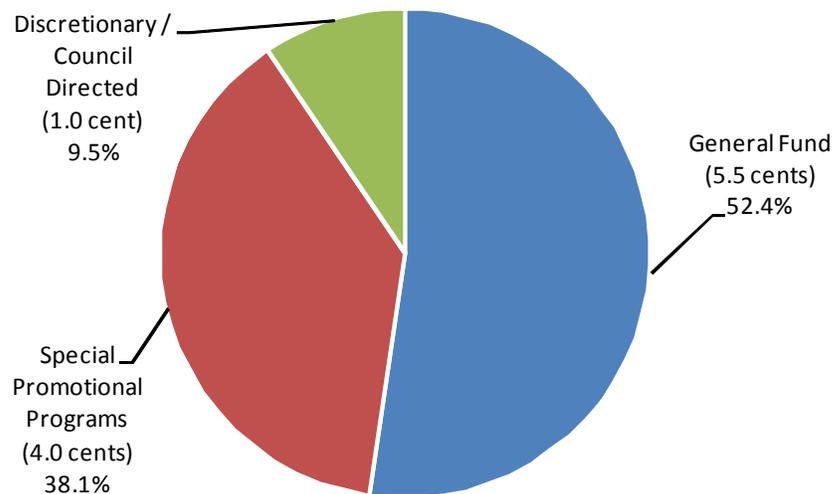
General Fund Transient Occupancy Tax (TOT)

Background

Transient occupancy tax (TOT) makes up 7.7 percent of the General Fund revenue budget and is levied at 10.5 cents per dollar of the daily room price of hotels, motels, and vacation rentals in which the transient's stay is less than one month. The use of TOT is guided by the City's Municipal Code which stipulates that of the 10.5 cents of collected TOT, 5.5 cents shall be applied toward general government purposes, 4.0 cents shall be applied toward promoting the City as a tourist destination, and the remaining 1.0 cent shall be allocated for any purposes approved by the City Council.

Total City Budget \$174.0 million
General Fund Budget \$91.1 million
Percent of General Fund 7.7 percent

Figure 11: City of San Diego Transient Occupancy Tax Allocation



Economic Trends

Locally, tourism performed well in calendar year 2013, however growth in visits to San Diego slowed in the first half of Fiscal Year 2014 when compared to the same quarter in Fiscal Year 2013. Although overnight visitor trends are expected to continue growing through calendar years 2014 and 2015, the increase is projected at a slower pace, according to the December 2013 Quarterly Travel Forecast from the San Diego Tourism Authority (SDTA). The slightly weaker tourism experienced through the first half of Fiscal Year 2014 may be attributed to an overall decrease in the anticipated number of conventions and convention attendance. Despite the decrease in overnight visitors, San Diego hotels continue to maintain premium occupancy rates and gain market share in the U.S. In

General Fund Revenues

addition, reinstatement of Tourism Marketing District (TMD) funds to the SDTA for promoting San Diego is projected to result in a stronger peak season during the fourth quarter of Fiscal Year 2014 and the first quarter of Fiscal Year 2015.

Overall, visitor growth in the San Diego region during calendar years 2014 and 2015 is projected at 1.6 percent and 2.1 percent, respectively, with overnight visitor growth of 2.1 percent and 1.7 percent during the same periods. Growth in room demand is projected to be 2.8 percent and 2.3 percent for calendar years 2014 and 2015, respectively. Very little expansion in room supply occurred during the economic recession and, as a result, the average daily rate of hotel rooms is expected to continue to improve with positive growth in room demand and only a slight increase in the room supply. The average daily rate (ADR) is expected to reach \$140.36 for calendar year 2014, a 4.0 percent increase over calendar year 2013, and \$146.38 in calendar year 2015, an increase of 4.3 percent over calendar year 2014 projections. The overall hotel occupancy rate is anticipated to increase to 72.4 percent in calendar year 2014, from 71.5 percent in calendar year 2013. Total occupancy is projected to increase to 73.6 percent in calendar year 2015.

San Diego hotels total approximately 464 with nearly 56,629 hotel rooms of which 40,125 are part of the TMD. Approximately 995 new hotel rooms are expected to be added within the City limits by the end of calendar year 2015. This includes four and five star hotels with 269 rooms to be completed in 2014 and an additional 726 rooms to be completed in 2015. In addition to expansion in hotel rooms, the planned Convention Center Phase III expansion project is anticipated to generate additional TOT and sales tax revenue upon completion in Fiscal Year 2017.

Table 6 illustrates hotel performance in San Diego since calendar year 2011 and projections for calendar years 2014 and 2015.

Table 6: 2011 - 2015 San Diego County Tourism

San Diego County Visitor Industry					
	CY 2011	CY 2012	CY 2013	CY 2014¹	CY 2015¹
Visitors					
Total Visits (millions)	31.1	32.3	33.0	33.5	34.2
Overnight Visits (millions)	15.8	16.1	16.4	16.8	17.1
Hotel Sector					
Avg. Occupancy	68.7%	70.5%	71.5%	72.4%	73.6%
Avg. Daily Rate	\$ 125.59	\$131.22	\$ 135.02	\$140.36	\$ 146.38
Rev PAR ²	\$ 86.27	\$ 92.56	\$ 96.50	\$101.68	\$ 107.69
Room Demand (growth)	3.7%	2.9%	2.2%	2.8%	2.3%

Source: San Diego Tourism Authority and Tourism Economics

¹ Forecast - Tourism Economics, December 2013

² Revenue Per Available Room (Average Occupancy multiplied by Average Daily Rate)

Figure 11 and Figure 12 illustrate hotel Average Daily Rates and hotel Occupancy rates, respectively, in San Diego since calendar year 2011 and projections for calendar years 2014 and 2015.

General Fund Revenues

Figure 12: San Diego Hotel Average Daily Rate (calendar year)

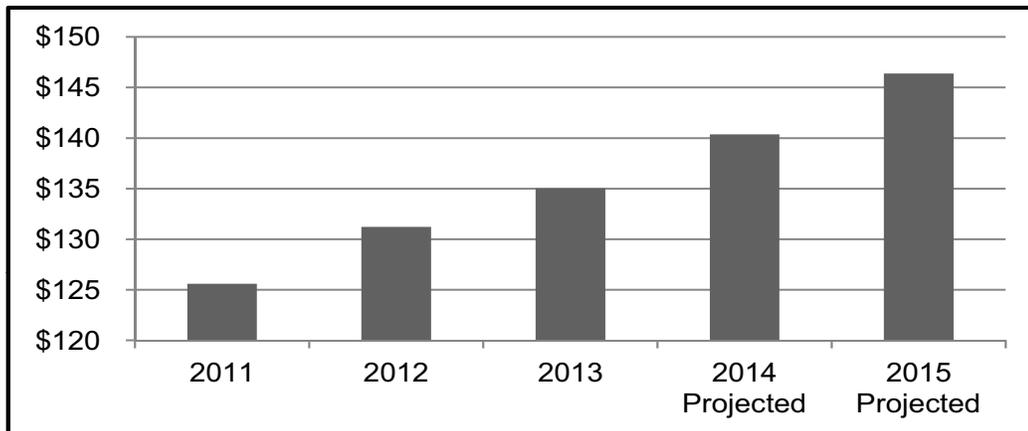
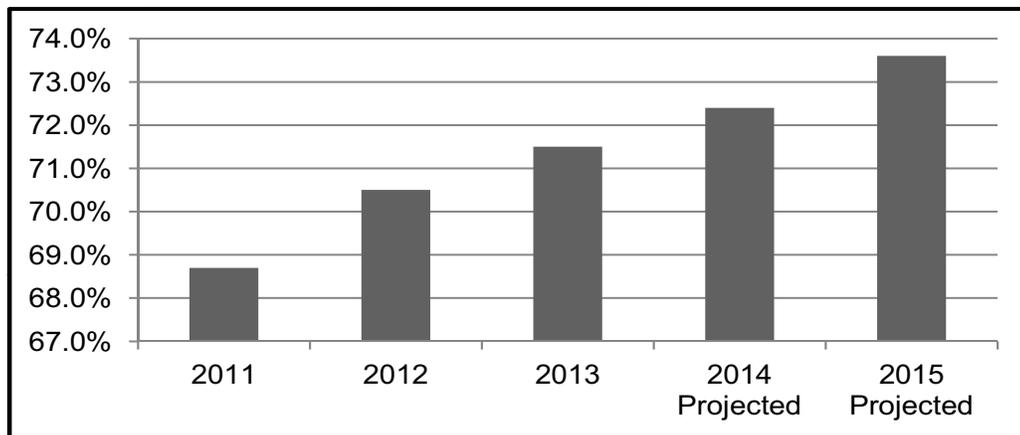


Figure 13: San Diego Hotel Occupancy Rate (calendar year)



Fiscal Year 2015 Proposed Budget

The Fiscal Year 2015 total transient occupancy tax budget for the City of San Diego is \$174.0 million, which incorporates a 5.5 percent growth rate over the Fiscal Year 2014 year-end projection. Of the \$174.0 million, \$91.1 million will be allocated to the General Fund. The remaining funds are allocated to Special Promotional Programs, which includes the one-cent Council discretionary TOT funding budgeted to be transferred to the General Fund and TOT allocated for reimbursement of General Fund tourism-related expenditures.

The TOT revenue estimate for Fiscal Year 2014 is based on the growth in receipts experienced over the past two calendar years and projections for continued increases in overnight visitors. As a result, growth in TOT receipts is expected to continue through the remainder of calendar year 2014 and into 2015.

General Fund Revenues

Property Transfer Tax

Background

Property transfer tax makes up 0.8 percent of the General Fund revenue budget and is levied on the sale of real property. The County of San Diego collects \$1.10 per \$1,000 of the sale price when any real property is sold. The City is credited \$0.55 per \$1,000 against the County's charge, giving both the County and City each \$0.55 per \$1,000 of the sale price. The funds are collected by the County upon a sale of real property within City limits and transferred to the City on a monthly basis.

Total City Budget \$9.2 million
General Fund Budget \$9.2 million
Percent of General Fund 0.8 percent

Economic Trends

The Fiscal Year 2015 Proposed Budget for property transfer tax reflects the market conditions and trends from the most recently available economic data. In the twelve month period ending February 2014, home sales in San Diego totaled 42,389 which is an increase of 4.1 percent from the prior twelve month period total of 41,158. The median countywide home price for February 2014 was \$421,830 which is an increase of 15.1 percent from the February 2013 home price of \$366,366.¹ Foreclosure activity has also decreased 55.6 percent in the twelve month period ending February 2014. The current volume of home sales and home prices greatly influence property transfer tax revenue, therefore, unlike property tax revenue, property transfer tax reflects current economic conditions without a lag time.

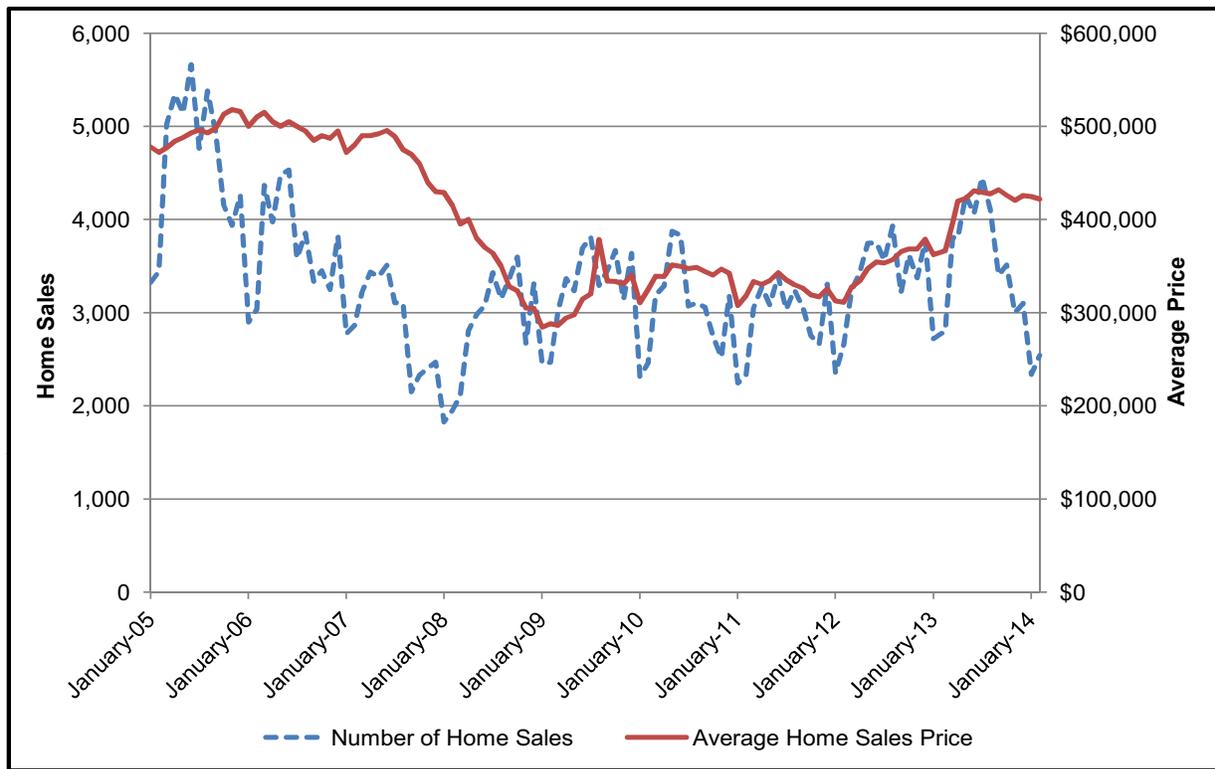
Fiscal Year 2015 Proposed Budget

The Fiscal Year 2015 proposed property transfer tax budget of \$9.2 million is based on the Fiscal Year 2014 year-end projection and assumes 11.0 percent growth for Fiscal Year 2015. The positive growth rate is based on anticipated growth in home sales and median home prices.

¹ DataQuick Information Systems

General Fund Revenues

Figure 14: San Diego County Home Sales



Source: DataQuick Information Systems

Franchise Fees

Background

Franchise fee revenue makes up 6.1 percent of the General Fund revenue budget and results from agreements with private utility companies in exchange for use of the City's rights-of-way. Currently, San Diego Gas and Electric (SDG&E), Cox Communications, Time Warner Cable, and AT&T pay a franchise fee to the City. In addition, the City collects franchise fees from private refuse haulers that conduct business within the City limits. The revenue received from the agreements with SDG&E and cable companies is based on a percentage of gross sales while the revenue received from refuse haulers is based on tonnage.

Total City Budget	\$135.8 million
General Fund Budget	\$72.0 million
Percent of General Fund	6.1 percent

SDG&E, the single largest generator of franchise fee revenue in the General Fund, remits 3.0 percent of the gross sales of gas and electricity within the City of San Diego, which is split between the General Fund (75.0 percent) and the Environmental Growth Fund (25.0 percent), according to the City Charter. In addition, the City receives a 3.5 percent surcharge on SDG&E's electricity sales for the undergrounding of electric utility lines as approved by the California Public Utilities Commission in December 2002 (this revenue is placed in a special revenue fund). The City also generates revenue by collecting 5.0 percent of gross revenues from Cox Communications, Time Warner Cable, and AT&T.

General Fund Revenues

Refuse hauler franchise fees are imposed on private refuse haulers depending on tonnage per year. There are Class I haulers (less than or equal to 75,000 tons per year) or Class II haulers (more than 75,000 tons per year).

Fiscal Year 2015 Proposed Budget

SAN DIEGO GAS & ELECTRIC. The Fiscal Year 2015 Proposed Budget for SDG&E franchise fee revenue of \$53.4 million is based on the Fiscal Year 2014 year-end projection and assumes a 2.0 percent growth rate for Fiscal Year 2015. The projected growth rate of 2.0 percent is based on the average growth of actual receipts in previous years.

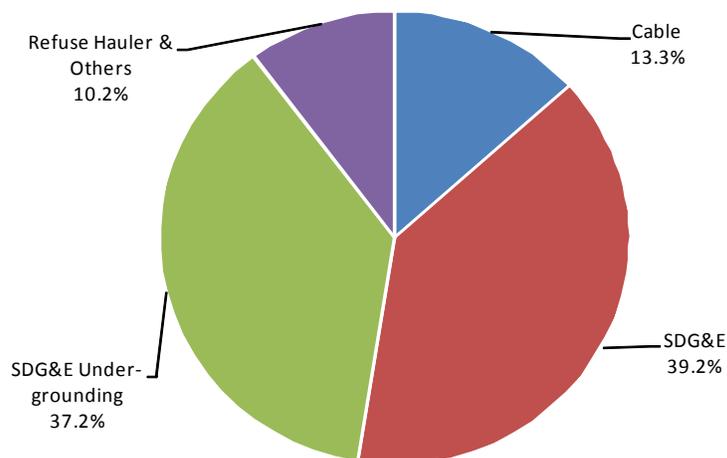
In accordance with the City Charter, 25.0 percent of revenue received from SDG&E, or \$13.3 million, is to be deposited into the Environmental Growth Funds (EGF). One-third of the EGF is used to fund the maintenance of parks; the remaining two-thirds are designated for parkland maintenance and debt service payments for open space acquisitions. With no debt currently outstanding in the EGF, all funds will be utilized for maintenance in Fiscal Year 2015. The remaining revenue balance of approximately \$40.0 million received from SDG&E franchise fees is allocated to the General Fund.

CABLE COMPANIES. The Fiscal Year 2015 Proposed Budget for cable franchise fee revenue of \$18.1 million is based on the Fiscal Year 2014 year-end revenue projection and assumes a 3.5 percent growth rate for Fiscal Year 2015. The projected growth rate of 3.5 percent is based on the average growth of actual receipts in previous years.

REFUSE HAULERS AND OTHER FRANCHISES. The Fiscal Year 2015 Proposed Budget for refuse hauler franchise fee revenue from private refuse haulers is \$9.5 million, an increase of \$0.1 million over the Fiscal Year 2014 year-end revenue projection. The City also anticipates an additional \$3.0 million in franchise fees from the EDCO and Sycamore Landfill facilities, \$1.3 million in revenue related to the Police Department vehicle tow program, and \$0.2 million from other franchise fee sources.

UNDERGROUNDING UTILITY FEE. The Fiscal Year 2015 Proposed Budget for SDG&E undergrounding utility fee revenue of \$50.7 million is based on the current Fiscal Year 2014 year-end revenue projection and assumes a 2.0 percent growth rate for Fiscal Year 2015. This revenue is budgeted in the Underground Surcharge Fund.

Figure 15: Franchise Fee Revenue Breakdown



General Fund Revenues

Licenses and Permits

Background

The Licenses and Permits revenue category includes revenue for the purpose of recovering costs associated with regulating an activity and other revenues such as business certificate fees, rental unit certificate fees, parking meter collections, alarm permit fees, and special event permits.

Fiscal Year 2015 Proposed Budget

The Fiscal Year 2015 Proposed Budget for licenses and permits is \$24.5 million or 2.1 percent of the General Fund revenue budget. The Fiscal Year 2015 Proposed Budget is also \$7.3 million or 22.9 percent less than the Fiscal Year 2014 Adopted Budget. The primary reason for the decrease in revenue is an \$8.4 million decrease related to the restructure of the Parking Meter Operations out of the General Fund and into a special revenue fund. The decrease is offset by a \$0.3 million increase in rental tax as a result of increased compliance and improved billing, and a \$0.4 million increase to General Plan Maintenance Fee revenue.

Total City Budget
\$62.8 million

General Fund Budget
\$24.5 million

Percent of General Fund
2.1 percent

Fines, Forfeitures, and Penalties

Background

The fines, forfeitures, and penalties revenue category includes revenue generated from the violation of laws or regulations, such as California Vehicle Code violations, City parking and ordinance violations, negligent impounds, collection referrals, and litigation awards.

Fiscal Year 2015 Proposed Budget

The Fiscal Year 2015 Proposed Budget for fines, forfeitures, and penalties revenue is \$30.3 million or 2.6 percent of the General Fund revenue budget. The proposed budget is also \$1.0 million or 3.3 percent more than the Fiscal Year 2014 Adopted Budget.

Total City Budget
\$32.1 million

General Fund Budget
\$30.3 million

Percent of General Fund
2.6 percent

The increase in the Fiscal Year 2015 Proposed Budget for fines, forfeitures, and penalties is primarily due to a \$1.4 million increase in parking citation revenue based on prior year actual receipts. The increase is also a result of a \$0.3 million increase in collection referral revenue due to the implementation of the DMV/Collection Referral Fee project. This increased revenue is offset by a \$0.8 million decrease in red light citation revenue as a result of the discontinuation of the City's red light camera program.

General Fund Revenues

Revenue from Money and Property

Rents and Concessions

The rents and concessions category includes revenue generated from Mission Bay Park, Balboa Park, and Torrey Pines Golf Course. The largest component of this category is revenue from Mission Bay Park rents and concessions, the majority of which is generated from leases with Sea World, the Marina Village, and the hotels and marinas within Mission Bay Park. Another significant contributing component in the rents and concessions category is revenue from leases for City Pueblo lands.

Total City Budget \$67.8 million
General Fund Budget \$45.9 million
Percent of General Fund 3.9 percent

The threshold amount of Mission Bay rents and concession revenues that are to be placed into the General Fund for use in any municipal purpose without restriction is set by the City Charter at \$20.0 million in Fiscal Year 2015. Per the City Charter, this threshold amount was reduced from \$23.0 million starting this fiscal year. The remainder of funds greater than the threshold amount will be allocated to the San Diego Regional Park Improvements Fund and the Mission Bay Improvements Fund. The San Diego Regional Park Improvements Fund is to receive 25.0 percent of revenues in excess of the threshold amount or \$2.5 million, whichever is greater, with 75.0 percent or the remaining amount allocated to the Mission Bay Improvements Fund.

Fiscal Year 2015 Proposed Budget

The Fiscal Year 2015 Proposed Budget for rents and concessions revenue is \$45.9 million or 3.9 percent of the General Fund revenue budget. This represents a \$1.8 million or 4.2 percent increase from the Fiscal Year 2014 Adopted Budget. The positive increase in revenue is primarily attributable to increased revenue generated from rents and concessions from Mission Bay Park of \$1.4 million.

Mission Bay Park rents and concessions are projected to generate \$30.0 million in Fiscal Year 2015, as compared to the Fiscal Year 2014 Adopted Budget of \$28.6 million, which is an increase of \$1.4 million. In Fiscal Year 2015, pursuant to the City Charter, the excess above the threshold of \$20.0 million will be budgeted in the San Diego Regional Park Improvements Fund and Mission Bay Improvements Fund in the amounts of \$2.5 million and \$7.5 million, respectively.

Interest Earnings

Background

In accordance with the City Charter and authority granted by the City Council, the City Treasurer is responsible for investing the City's cash assets, exclusive of City Pension Trust Funds. With the exception of certain bond funds, all City funds are pooled and invested together in the City Treasurer's Pooled Investment Fund ("Fund") to manage the City's cash flow requirements. Fund investments must comply with the City Treasurer's Investment Policy and the State of California Government Code guidelines and restrictions. The maximum maturity of any investment may not exceed five years. Selection of an investment is based on safety, liquidity, risk, interest rate environment, and the cash flow requirements of the City. Deviations in returns from one fiscal year to the next can generally be attributed to changes in market interest rates or the amount invested during the fiscal year. Past interest earnings performance is no guarantee or indicator of future results.

Interest Earnings Trends

Interest rates have remained historically low since the financial crisis of 2008. The federal funds rate has remained at a target of 0.00 to 0.25 percent during the entire period even as economic activity

General Fund Revenues

has moderately strengthened. The Federal Open Market Committee (FOMC) has stated that "In determining how long to maintain the current 0 to 1/4 percent target range for the federal funds rate, the Committee will assess progress--both realized and expected--toward its objectives of maximum employment and 2.0 percent inflation." This new recently-adopted language removed the unemployment rate as a stated main deciding factor in future rate decisions since the unemployment rate has rapidly declined to 7.0 percent as of January 2014.

New Federal Reserve Chairperson Janet Yellen has remained committed to continuing the monetary policy of her predecessor, Ben Bernanke, which means shorter-term interest rates should remain low through much of Fiscal Year 2015. However, the Federal Reserve has begun reducing its bond purchases and may stop completely by the first half of Fiscal Year 2015, which may lead to higher interest rates, at least on the longer end of the yield curve.

Interest Earnings Outlook

Continued easy monetary policy and low inflation should result in low interest earnings for Fiscal Year 2015 before gradually rising in future fiscal years. It should be noted that interest rates are market driven and subject to a number of uncontrollable or unpredictable factors, resulting in outcomes different from the outlook.

Motor Vehicle License Fees

Background

Motor vehicle license fees (MVLFF) are levied as a percentage of an automobile's purchase price, subject to depreciation, and are paid annually to the California Department of Motor Vehicles as part of the owner's registration.

Fiscal Year 2015 Proposed Budget

The Fiscal Year 2015 Proposed Budget does not include a budget for motor vehicle license fees due to the elimination of MVLFF allocations to cities as the result of the adoption of State Bill 89 passed in June 2011; however, the City has continued to receive excess MVLFF revenue generated from penalties and interest on passed due motor vehicle license fees.

Total City Budget
\$0.0 million

General Fund Budget
\$0.0 million

Percent of General Fund
0.0 percent

Revenue from Federal & Other Agencies

Background

Revenue from federal and other agencies includes federal grants and reimbursements for City services such as court crime lab revenue, urban search and rescue, service level agreements, and unbudgeted cost reimbursements.

Fiscal Year 2015 Proposed Budget

The Fiscal Year 2015 Proposed Budget for revenue from federal and other agencies is \$9.4 million or 0.8 percent of the General Fund revenue budget. This represents an approximate \$0.5 million or 5.7 percent increase from the Fiscal Year 2014 Adopted Budget. The net revenue increase from the Fiscal Year 2014 Adopted Budget to the Fiscal Year 2015 Proposed Budget is primarily attributable to an increase of \$0.3 million in reimbursement revenue to the Fire-Rescue Department for Urban

Total City Budget
\$49.2 million

General Fund Budget
\$9.4 million

Percent of General Fund
0.8 percent

General Fund Revenues

Search and Rescue, and an increase of \$0.2 million due to the redistribution of revenue from Services to CCDC to Revenue from Other Agencies within the City Attorney's Office.

Charges for Current Services

Background

Charges for current services revenue is generated by payments for services provided to the public and other City funds. The City's General Fund pays for basic City services such as public safety, parks, and libraries. In addition, the City allocates the costs associated with central service departments, such as the City Auditor, City Comptroller, City Attorney, City Clerk, and Financial Management to all City departments by means of a rate based on the General Government Services Billing (GGSB) standard. The amounts allocated to non-general fund departments are billed and received into the General Fund as revenue to offset the cost of the services provided by these central service departments.

Total City Budget \$1,206.9 million
General Fund Budget \$118.8 million
Percent of General Fund 10.1 percent

Fiscal Year 2015 Proposed Budget

The Fiscal Year 2015 Proposed Budget for charges for current services revenue is \$118.8 million or 10.1 percent of the General Fund revenue budget. This represents a net decrease of \$58.0 million or 32.8 percent from the Fiscal Year 2014 Adopted Budget primarily due to the reorganization of the Engineering and Capital Projects Department out of the General Fund to an internal service fund.

Other Financial Sources & Uses

Background

The Other Financial Sources & Uses revenue category includes revenues received by the General Fund from other non-general funds such as the transient occupancy tax (TOT) 1.0 cent transfer, safety sales tax transfer, and gas tax revenue.

Total City Budget \$186.7 million
General Fund Budget \$76.4 million
Percent of General Fund 6.5 percent

Fiscal Year 2015 Proposed Budget

The Fiscal Year 2015 Proposed Budget for other financial sources & uses revenue is \$76.4 million or 6.5 percent of the General Fund revenue budget. This represents an approximate \$10.8 million or 12.4 percent decrease from the Fiscal Year 2014 Adopted Budget. Other financial sources & uses revenue category is mainly generated from the transfers from other funds. The decrease in transfers from other funds is due to the elimination of one-time revenues consisting of \$12.9 million related to the SDG&E fire settlement, and \$4.4 million from tobacco securitized revenue. Partially offsetting the one-time revenue decreases is an increase of \$5.3 million attributed to a re-categorization of revenue in the Emergency Medical Services (EMS) transfer to the General Fund and a \$2.2 million increase in Office of Homeland Security (OHS) disaster recovery revenue. Additionally, there is a \$0.5 million increase within the Park & Recreation Department primarily due to a one-time revenue transfer of fund balance from the Antenna Lease Fund.

General Fund Revenues

Other Revenue

Fiscal Year 2015 Proposed Budget

The Fiscal Year 2015 Proposed Budget for other revenue is \$4.4 million or 0.4 percent of the General Fund revenue budget. This represents an approximate \$0.3 million or a 6.9 percent decrease from the Fiscal Year 2014 Adopted Budget. Other revenue is composed of library donations, ambulance fuel reimbursements, corporate sponsorships, recovery from damages to City property and other miscellaneous revenues. The decrease in revenue is mainly attributable to anticipated decreases in revenue generated from library donations, reimbursements, and refunds.

Total City Budget \$19.8 million
General Fund Budget \$4.4 million
Percent of General Fund 0.4 percent

State of California Budget Impacts

On January 10, 2014, Governor Brown released the 2014-2015 Proposed Budget appropriating \$150.7 billion, including \$106.8 million in the General Fund. The proposed budget document states that the budget is now on its the most stable fiscal footing in more than a decade. In the Governor's Proposed Budget, the primary focuses of spending increases are education and health and human services. The 2014-2015 Governor's Budget includes a \$10.0 billion increase in education spending as a result of increases in Proposition 30 revenues, which implemented temporary increases in personal income and sales taxes to fund the State's Proposition 98 funding requirements for education. Health care is demonstrated as a priority by an increase of \$670.0 million in appropriations to fund expansion of Medi-Cal benefits. No fiscal impact to the City is expected from these State budget actions. Other actions in the 2014-15 Governor's Proposed Budget that will impact the City are described below.

Gasoline Taxes

The Fiscal Year 2015 Proposed Budget includes \$14.4 million to be received in Proposition 42 'replacement revenue'¹ and \$19.9 million in Highway Users Tax Account (HUTA) gas tax. These amounts are projected to decrease by approximately \$5.0 million from Fiscal Year 2014 due to the 3.5 cent reduction in the per gallon excise tax.

The State's restructuring of gasoline taxes allows both HUTA and the Proposition 42 replacement revenues to be redirected back to the State's General Fund at any time if the State's legislature votes in majority to do so. The 2014-15 Governor's Proposed Budget does not include redirection of these local revenue sources.

Fiscal measures taken by the State continue to be monitored by the City for potential effects on General Fund revenues and expected cash flows. If necessary, changes to projected revenues included in the Fiscal Year 2015 Proposed Budget due to actions taken by the State will be addressed during the Fiscal Year 2015 budget monitoring process.

Abandoned Vehicle Abatement Program

The Abandoned Vehicle Abatement Program is a State program funded by a \$1 fee collected through annual vehicle registrations. Funds are used for abatement, removal, and disposal of abandoned, wrecked, dismantled, and inoperative vehicles and vehicle parts from private and public property. The program is locally administered by the San Diego Abandoned Vehicle Abatement

¹ Generated from flat per gallon tax, which replaced the 6.0 percent tax that generated Proposition 42 revenue prior to Fiscal Year 2011.

General Fund Revenues

(SDAVA) Service Authority, which was established by the County Board of Supervisors and a majority of the incorporated cities within the region. Authority for imposition of the \$1 fee is renewed on a ten-year basis, and collection from San Diego County was scheduled to sunset on April 30, 2012. The SDAVA Service Authority was supportive of a renewal, however SDAVA legal counsel determined that the fee would also require a supermajority voter approval as a result of 2010 Proposition 26. The SDAVA Service Authority decided not to bring the \$1 fee to a vote of the people, and notified the State DMV to discontinue collection. At that time there remained a balance of SDAVA funds that was sufficient to continue support of City of San Diego operations through Fiscal Year 2013. The residual fund balance will be monitored throughout Fiscal Year 2014 and any remaining funds may be available for use in Fiscal Year 2015.

Citizens' Option for Public Safety

The City is expected to receive funding from the State restricted for Citizens' Option for Public Safety (COPS). The Fiscal Year 2015 Proposed Budget includes \$2.1 million in COPS revenue.

Annual Tax Appropriations Limit (Gann Limit)

In November 1979, California voters approved Proposition 4 (Gann Initiative) and added Article XIII B to the California State Constitution. In 1980, the State Legislature added Division 9 (commencing with Section 7900) to Title I of the Government Code to implement Article XIII B. This legislation required the governing body of each local jurisdiction in California to establish an Annual Tax Appropriations Limit (Gann Limit) on or before June 30 for the following fiscal year. The Tax Appropriations Limit was based on actual appropriations during the fiscal years 1978-79, and was increased each year using the growth in population and inflation.

On June 5, 1990, California voters approved Proposition 111, amending Article XIII B. Proposition 111 allowed local jurisdictions to choose the annual adjustment factors. The adjustment factors include the growth in the California per capita income, or the growth in the non-residential assessed valuation due to construction within the city and the population growth within the county or the city.

The Tax Appropriations Limit is applicable only to proceeds of taxes. Appropriations not subject to the limit are debt service on voter-approved debt and qualified capital outlays (a fixed asset, including land, with a useful life of more than 10 years and a value that equals or exceeds \$100,000).

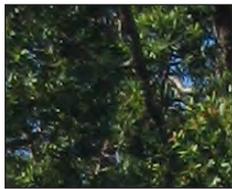
The San Diego City Council adopted a resolution in June 2013 that established the Tax Appropriations Limit for Fiscal Year 2014 at \$1,723,013,875. Using the Fiscal Year 2014 Proposed Budget and Fiscal Year 2014 May Revise, the appropriations subject to the limit (i.e., proceeds of taxes, excluding debt service on voter-approved debt and qualified capital outlays) were calculated to be \$826.4 million, which was \$896.6 million lower than the Gann Limit.

The Fiscal Year 2015 Gann Limit calculation will be presented to City Council in June 2014. Adjustment factors used for the computation are released by the California Department of Finance in late May 2014. Therefore, the Fiscal Year 2015 Gann Limit will not be established before the release of the Fiscal Year 2015 Proposed Budget.

CITY OF SAN DIEGO



PROPOSED BUDGET



2015

FISCAL
YEAR



Debt Obligations

Debt Obligations

Under the direction of the Chief Financial Officer, with attention to current economic conditions and funding needs, the City executes debt instruments, administers debt proceeds, manages ongoing disclosure and debt compliance, and makes timely debt service payments. Reliance on bond instruments is an equitable means of financing projects and represents an important component of the City's Five-Year Financial Outlook for the General Fund and the Public Utilities Department's capital planning for meeting the City's infrastructure needs.

City of San Diego's existing long term debt obligations¹

Projected Outstanding Principal as of June 30, 2014

- General Fund backed Lease-Revenue Obligations: \$621.9 million
- Public Utilities - Water System Obligations: \$752.2 million
- Public Utilities - Wastewater System Obligations: \$1.03 billion

Issuer Rating/General Fund Lease Obligations Ratings as of March 2014

- Standard & Poor's: AA/AA-, Stable Outlook
- Fitch Ratings: AA-/A+, Stable Outlook
- Moody's Investors Service: Aa3/A2, Stable Outlook

Public Utilities - Water and Wastewater Bond Ratings as of March 2014

Water (Senior/Subordinate)

- Standard & Poor's: AA-/Not Rated, Stable Outlook
- Fitch Ratings: AA/AA-, Stable Outlook
- Moody's Investors Service: Aa2/Aa3, Stable Outlook

Wastewater

- Standard & Poor's: AA-, Stable Outlook
- Fitch Ratings: AA, Stable Outlook
- Moody's Investors Service: Aa3, Stable Outlook

Lease Revenue Bonds are lease obligations secured by an installment sale agreement or by a lease-back arrangement with a public entity, where the general operating revenues are pledged to pay the lease payments, and in turn are used to pay debt service on the bonds. These obligations do not constitute indebtedness under the State constitutional debt limitation, and therefore are not subject to voter approval. Payments to be made under valid financing leases are payable only in the year in which use and occupancy of the leased property is available, and lease payments may not be accelerated. The governmental lessee is obligated to place in its annual budget the rentals that are due and payable during each fiscal year the lessee has use of the leased property.

Revenue Bonds are obligations payable from revenues generated by an enterprise, such as water or wastewater utilities, public golf courses or parking facilities. The City's utility Revenue Bonds are

¹ Does not reflect debt obligations of City Agencies (including City as the Successor Agency to the Redevelopment Agency), Community Facilities Districts or Special Assessment Districts.

Debt Obligations

payable solely from the City's Water or Wastewater Enterprise Funds and are not secured by any pledge of ad valorem taxes or general fund revenues by the City.

Table 1 summarizes the City's projected outstanding long-term bond obligations as of June 30, 2014, and the projected bond debt/lease payment for each outstanding issuance for Fiscal Year 2015.

Table 1: Summary of Debt Obligations

		Projected Principal Outstanding 6/30/2014	Projected FY 2015 Debt/Lease Payment	Final Maturity	Primary Funding Source
General Fund Lease Revenue Bond Obligations					
Lease Revenue Bonds					
2007A	Ballpark Refunding Bonds	\$ 129,780,000	\$ 11,315,250	FY 2032	Transient Occupancy Tax
2010A	Master Refunding Bonds ¹	\$ 155,170,000	\$ 12,993,625	FY 2040	General Fund, Stadium, Transient Occupancy Tax, & Capital Outlay
2011	Qualified Energy Conservation Bonds (Broad Spectrum Street Lighting Project) ²	\$ 10,862,911	\$ 1,460,993	FY 2026	Street Light Energy and Maintenance Cost Savings
2012A	Convention Center Expansion Financing Authority Lease Revenue Refunding Bonds	\$ 126,610,000	\$ 12,560,650	FY 2028	Transient Occupancy Tax
2012A	Deferred CIP Lease Revenue Bonds	\$ 70,215,000	\$ 4,590,325	FY 2042	General Fund, Capital Outlay Fund
2012B	Fire & Life Safety Refunding Bonds	\$ 17,720,000	\$ 1,379,719	FY 2032	Safety Sales Tax
2013A	General Fund CIP Bonds & 2003 Old Town Light Rail Extension Refunding	\$ 41,590,000	\$ 3,211,506	FY 2043	General Fund, Transient Occupancy Tax
2013B	2003 Balboa Park/Mission Bay Park Refunding Bonds	\$ 5,845,000	\$ 745,275	FY 2023	Transient Occupancy Tax
2014A	General Fund CIP Bonds ³	\$ 64,070,000	\$ 4,200,000	FY 2044	General Fund
Total General Fund Lease Revenue Bond Obligations		\$ 621,862,911	\$ 52,457,343		
Public Utilities - Wastewater and Water System Revenue Bond Obligations⁴					
Wastewater System Revenue Bond Obligations					
2009A	Sewer Revenue Bonds	\$ 394,500,000	\$ 36,280,931	FY 2039	Net Wastewater System Revenues
2009B	Sewer Revenue Refunding Bonds	\$ 469,640,000	\$ 57,703,988	FY 2025	Net Wastewater System Revenues
2010A	Sewer Revenue Refunding Bonds	\$ 161,930,000	\$ 8,501,325	FY 2029	Net Wastewater System Revenues

Debt Obligations

Table 1: Summary of Debt Obligations (Cont'd)

		Projected Principal Outstanding 6/30/2014	Projected FY 2015 Debt/Lease Payment	Final Maturity	Primary Funding Source
Total Wastewater System Revenue Bond Obligations		\$ 1,026,070,000	\$ 102,486,244		
Water System Revenue Bond Obligations					
2009A	Water Revenue Bonds	\$ 151,520,000	\$ 8,680,775	FY 2039	Net Water System Revenues
2009B	Water Revenue Bonds	\$ 306,140,000	\$ 21,736,869	FY 2040	Net Water System Revenues
2010A	Water Revenue Bonds	\$ 123,075,000	\$ 6,310,475	FY 2029	Net Water System Revenues
2012A	Subordinated Water Revenue Bonds	\$ 171,505,000	\$ 23,395,725	FY 2033	Net Water System Revenues
Total Water System Revenue Bond Obligations		\$ 752,240,000	\$ 60,123,844		
McGuigan Settlement					
2010	McGuigan Settlement Modification	\$ 8,660,952	\$ 8,993,762	FY 2015	General Fund and Misc. Special Funds

¹ The 2010A Master Refunding Bonds refunded the 2009A Deferred CIP Bonds, the 1996B Balboa Park/Mission Bay Park Refunding COPs and the 1996A Qualcomm Stadium Bonds.

² Lease payments for the Qualified Energy Conservation Bonds are partially offset by direct cash subsidy payments from the federal government annually over the life of the bonds. The FY 2015 subsidy is anticipated to be \$378,937 resulting in a net lease payment of \$1,082,056 after accounting for the subsidy.

³ Estimates for a proposed bond issuance. To be updated when bonds are issued.

⁴ In addition to bonds, the Water and Wastewater Systems have outstanding State Revolving Fund (SRF) loan obligations. The Water System SRF loans have a projected outstanding principal loan balance as of June 30, 2014 of approximately \$73.4 million. The Wastewater System SRF loans have a projected outstanding principal loan balance as of June 30, 2014 of approximately \$114.2 million.

In addition to long-term debt obligations, as needed, the City may issue Tax and Revenue Anticipation Notes (TRANs) to meet General Fund cash flow needs in anticipation of the receipt of property tax revenues later in a fiscal year. In Fiscal Year 2014, the City did not issue Tax and Revenue Anticipation Notes and does not plan to issue a TRAN in Fiscal Year 2015.

The City's **Equipment and Vehicle Financing Program** provides a mechanism for the lease purchase of essential equipment in addition to pay-as-you-go funding. The term of the lease purchases are typically over a three-year to ten-year term and based on useful life expectancy of the equipment. As of June 30, 2014, the projected outstanding principal for various lease purchase obligations is estimated at \$65.3 million. These purchases span various lease terms and cover a variety of essential purpose assets. Examples include: fire trucks, refuse packers, service trucks, IT Equipment, Automated Water Meter Infrastructure, GPS equipment, fire and police helicopters, and the City's Enterprise Resource Planning System.

State Revolving Fund (SRF) Loans is a low interest loan program for the construction of water and wastewater infrastructure projects. SRF debt service payments are factored into debt service coverage ratios as defined by applicable water and wastewater bond indentures. Compared to traditional bond financings, the City may realize substantial savings from lower interest rates and shorter repayment terms of the SRF Loan Program managed by the State. The loans are administered by the benefiting department. The Public Utilities Department actively utilizes the SRF loan program to fund capital improvements in addition to traditional tax-exempt bond offerings.

Debt Obligations

Special Assessment and Community Facilities (Mello-Roos) Districts

Under various provisions of State law, the City has established several **Special Assessment and Community Facilities (Mello-Roos) Districts**. Such districts or the City, acting as a conduit issuer, have issued limited obligation bonds to finance infrastructure facilities and other public improvements necessary to facilitate development of the properties within each district. The bonds are secured solely by the properties in the district and are repaid through revenues generated by the annual levy of special assessments or special taxes on the properties. These bonds are not fiscal obligations of the City.

CITY OF SAN DIEGO



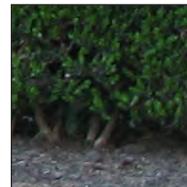
PROPOSED BUDGET



2015

FISCAL
YEAR

Financial Summary and Schedules



Financial Summary and Schedules

The following schedules summarize key information in the City’s budget, specifically revenues, expenditures, and positions for all departments and funds, and reflects the funding sources and spending areas of the Capital Improvements Program. In addition, these schedules provide the City’s Total Combined Budget, summarizing all of this information.



Schedule I

Part I: Summary of General Fund Revenues by Department

Part II: Summary of General Fund Expenditures by Department

This schedule summarizes General Fund revenues and expenditures by department with total General Fund revenues matching General Fund expenditures.

Schedule II

Part I: Summary of Revenues by Fund

Part II: Summary of Expenditures by Fund

This schedule summarizes the City’s revenues and expenditures by fund type as follows:

- General Fund
- Special Revenue Funds
- Debt Service and Tax Funds
- Enterprise Funds
- Internal Service
- Other Funds

Schedule III

Summary of General Fund FTE Positions by Department

- This schedule summarizes General Fund FTE positions by department.

Financial Summary and Schedules

Schedule IV

Summary of FTE Positions by Fund

This schedule summarizes the City's FTE positions by fund type as follows:

- General Fund
- Special Revenue Funds
- Enterprise Funds
- Internal Service Funds
- Other Funds

Schedule V

Summary of Revenues by Category by Fund

This schedule summarizes the City's revenues by category within the following fund types:

- General Fund
- Special Revenue Funds
- Debt Service Funds
- Enterprise Funds
- Internal Service Funds
- Other Funds

Schedule VI

Summary of Expenditures by Category by Fund

This schedule summarizes the City's expenditures by category within the following fund types:

- General Fund
- Special Revenue Funds
- Debt Service Funds
- Enterprise Funds
- Internal Service Funds
- Other Funds

Schedule VII

Summary of Revenues, Expenditures, and Fund Balance

This schedule summarizes revenues, expenditures, and fund balances for the City's General Fund and Non-General Funds.

Financial Summary and Schedules

Schedule VIII

Summary of Maintenance Assessment Districts Expenditures

This schedule summarizes the following information for Maintenance Assessment Districts:

- FTE Positions
- Personnel Expenditures
- Non-Personnel Expenditures

Note that totals reflected in the *Fiscal Year 2015 Financial Summary and Schedules* may not add exactly due to rounding.



Page Intentionally Left Blank

Financial Summary and Schedules

Table of Contents

Schedule I - Summary of General Fund Revenues by Department	133
Schedule I - Summary of General Fund Expenditures by Department	134
Schedule II - Summary of Revenues by Fund	137
Schedule II - Summary of Operating Expenditures by Fund	140
Schedule II - Summary of Capital Expenditures by Fund	142
Schedule III - Summary of General Fund FTE Positions by Department	147
Schedule IV - Summary of FTE Positions by Fund	149
Schedule V - Summary of Revenues by Category by Fund	151
Schedule VI - Summary of Operating Expenditures by Category by Fund Type	171
Schedule VII - Summary of Revenues, Expenditures and Fund Balances	194
Schedule VIII - Summary of Expenditures for Maintenance Assessment Districts	199



Page Intentionally Left Blank

Financial Summary and Schedules

Schedule I - Summary of General Fund Revenues by Department

Department	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Proposed Budget
Administration	\$ 782,005	\$ 403,761	\$ -
City Attorney	3,357,674	5,581,169	4,656,169
City Auditor	30,498	-	-
City Clerk	17,192	18,404	42,404
City Comptroller	2,247,117	2,468,547	2,468,547
City Planning	-	-	3,831,968
City Treasurer	26,799,073	25,963,475	18,370,281
Communications	108,836	113,300	113,300
Debt Management	608,706	548,645	683,645
Department of Analytics and Performance Management	24	-	-
Development Services	3,885,805	3,412,712	629,824
Economic Development	6,927,937	8,245,963	8,516,363
Environmental Services	1,365,383	1,259,829	1,194,714
Ethics Commission	29,650	-	-
Financial Management	108	5,000	5,000
Fire-Rescue	24,008,203	23,966,763	26,887,444
Human Resources	2,500	-	-
Infrastructure/Public Works	18,087	15,116	123,135
Library	1,183,514	4,125,753	4,125,753
Major Revenues	872,389,407	894,929,236	926,230,293
Office of Homeland Security	790,061	930,957	930,957
Office of the Assistant COO	-	-	450,000
Office of the Chief Financial Officer	138,571	450,000	-
Office of the Chief Operating Officer	2,248	-	-
Office of the Mayor	68,093	308,400	308,400
Park & Recreation	35,308,141	32,907,371	32,239,104
Personnel	12,874	6,000	6,000
Police	46,811,502	44,102,071	44,566,308
Public Utilities	998,456	940,000	940,000
Public Works - Contracting	-	1,053,393	1,053,393
Public Works - Engineering & Capital Projects	56,811,462	56,527,343	-
Public Works - General Services	2,964,371	3,881,596	3,881,596
Purchasing & Contracting	744,448	659,554	1,607,856
Real Estate Assets	45,680,418	43,344,297	45,129,495
Transportation & Storm Water	47,619,414	46,879,695	48,245,274
Total General Fund Revenues	\$ 1,181,711,776	\$ 1,203,048,350	\$ 1,177,237,223

Financial Summary and Schedules

Schedule I - Summary of General Fund Expenditures by Department

Department	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Proposed Budget
Administration	\$ 2,479,654	\$ 1,802,385	\$ -
City Attorney	43,130,134	45,689,443	45,869,486
City Auditor	3,163,344	3,888,785	3,579,567
City Clerk	4,628,248	5,314,707	5,337,830
City Comptroller	10,022,529	11,035,845	10,754,058
City Council	10,957,355	13,029,699	13,387,578
City Planning	-	-	9,364,737
City Treasurer	19,255,659	20,495,483	15,548,098
Citywide Program Expenditures	75,024,365	66,071,801	75,261,406
Civic & Urban Initiatives	-	945,987	-
Communications	490,467	688,991	786,457
Debt Management	2,132,340	2,447,811	2,399,973
Department of Analytics and Performance Management	682,544	-	1,220,894
Department of Information Technology	483,426	2,600,000	500,000
Development Services	13,083,298	15,048,760	6,814,718
Economic Development	11,451,400	12,944,622	13,403,512
Environmental Services	33,958,017	36,169,845	35,248,786
Ethics Commission	816,574	977,334	993,223
Financial Management	3,677,133	4,091,604	4,062,090
Fire-Rescue	207,682,648	222,679,306	217,733,761
General Fund Appropriated Reserve	-	2,000,000	-
Human Resources	2,183,857	2,990,862	3,134,135
Infrastructure/Public Works	495,491	627,463	1,545,582
Internal Operations	-	-	388,773
Library	39,338,166	43,811,917	45,176,782
Neighborhood Services	-	-	917,476
Office of Homeland Security	1,693,233	1,735,205	2,021,146
Office of the Assistant COO	321,567	1,291,039	1,077,786
Office of the Chief Financial Officer	453,581	990,531	566,840
Office of the Chief Operating Officer	485,630	568,630	925,568
Office of the IBA	1,651,376	1,775,306	1,736,275
Office of the Mayor	3,426,253	3,671,233	4,066,772
Park & Recreation	84,987,389	89,967,980	95,684,712
Personnel	6,475,422	7,012,193	6,898,000
Police	412,848,075	418,542,912	417,307,030
Public Utilities	1,957,301	1,969,446	1,751,100
Public Works - Contracting	-	2,107,234	2,115,305
Public Works - Engineering & Capital Projects	59,727,682	61,907,263	-
Public Works - General Services	15,012,577	16,830,075	17,230,366
Purchasing & Contracting	2,896,755	4,804,683	6,184,782
Real Estate Assets	4,165,640	4,852,350	4,697,627

Financial Summary and Schedules

Schedule I - Summary of General Fund Expenditures by Department

Department	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Proposed Budget
Transportation & Storm Water	87,521,948	92,112,469	103,355,857
Total General Fund Expenditures	\$ 1,168,761,081	\$ 1,225,491,199	\$ 1,179,048,088



Page Intentionally Left Blank

Financial Summary and Schedules

Schedule II - Summary of Revenues by Fund

Fund Type/Title	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Proposed Budget
General Fund			
General Fund	\$ 1,181,711,776	\$ 1,203,048,350	\$ 1,177,237,223
Total General Fund	\$ 1,181,711,776	\$ 1,203,048,350	\$ 1,177,237,223
Special Revenue Funds			
Automated Refuse Container Fund	\$ 854,060	\$ 700,000	\$ 700,000
Concourse and Parking Garages Operating Fund	2,912,215	2,704,844	2,713,422
Convention Center Expansion Administration Fund	14,187,324	14,000,000	13,760,993
Environmental Growth 1/3 Fund	3,888,513	3,945,786	4,455,069
Environmental Growth 2/3 Fund	7,784,736	7,898,572	8,917,137
Facilities Financing Fund	1,705,249	2,110,074	2,292,912
Fire and Lifeguard Facilities Fund	893,806	1,380,219	1,379,719
Fire/Emergency Medical Services Transport Program Fund	10,459,719	10,770,000	11,497,043
GIS Fund	1,499,761	1,616,274	1,801,061
Gas Tax Fund	20,727,431	20,738,091	20,078,259
HUD Programs Administration Fund	241,566	-	-
Information Technology Fund	10,397,492	9,089,850	8,673,318
Junior Lifeguard Program Fund	561,718	596,027	596,027
Local Enforcement Agency Fund	726,311	795,693	786,417
Los Penasquitos Canyon Preserve Fund	206,997	186,000	186,000
Maintenance Assessment District (MAD) Funds	20,670,363	21,102,445	21,848,480
Major Events Revolving Fund	567,717	-	-
Mission Bay Improvements Fund	5,378,627	3,114,678	7,545,411
Mission Bay/Balboa Park Improvement Fund	1,600,000	2,060,000	1,960,000
New Convention Facility Fund	3,401,302	3,280,000	3,400,000
OneSD Support Fund	25,949,825	21,101,243	19,918,068
PETCO Park Fund	17,997,704	16,494,163	15,723,720
Parking Meter Operations Fund	-	-	9,111,535
Police Decentralization Fund	5,124,648	3,749,765	3,749,765
Prop 42 Replacement - Transportation Relief Fund	12,078,171	19,478,416	14,386,136
Public Art Fund	62,034	-	24,857
Public Safety Needs & Debt Service Fund	7,996,834	8,396,967	8,707,775
QUALCOMM Stadium Operations Fund	16,616,956	16,477,809	16,552,809
Redevelopment Fund	441	-	-
Regional Park Improvements Fund	2,539,403	2,500,000	2,500,000
Seized & Forfeited Assets Fund	(5,896)	-	-
Seized Assets - California Fund	13	10,000	10,000
Seized Assets - Federal DOJ Fund	1,748,430	900,000	900,000
Seized Assets - Federal Treasury Fund	22,295	100,000	100,000

Financial Summary and Schedules

Schedule II - Summary of Revenues by Fund

Fund Type/Title	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Proposed Budget
Serious Traffic Offenders Program Fund	11,607	-	-
Storm Drain Fund	5,717,986	5,700,000	5,700,000
Transient Occupancy Tax Fund	75,808,673	80,020,455	82,991,669
Trolley Extension Reserve Fund	482,058	1,171,284	1,071,728
Underground Surcharge Fund	12,514,336	49,091,916	50,592,739
Wireless Communications Technology Fund	8,576,851	7,534,476	7,436,710
Zoological Exhibits Maintenance Fund	10,310,086	10,030,000	10,593,000
Total Special Revenue Funds	\$ 312,217,365	\$ 348,845,047	\$ 362,661,779

Debt Service and Tax Funds

Public Safety Communication Bonds	\$ 453	\$ -	\$ -
Tax and Revenue Anticipation Notes Fund	2,532,407	2,630,000	-
Total Debt Service and Tax Funds	\$ 2,532,860	\$ 2,630,000	\$ -

Capital Project Funds

Capital Outlay Fund	\$ 4,651,473	\$ -	\$ -
TransNet ARRA Exchange Fund	1,832,296	-	-
TransNet Extension Administration & Debt Fund	271,394	291,792	300,100
TransNet Extension Congestion Relief Fund	21,142,832	20,221,176	20,796,930
TransNet Extension Maintenance Fund	5,641,423	8,666,219	8,912,970
Total Capital Project Funds	\$ 33,539,417	\$ 29,179,187	\$ 30,010,000

Enterprise Funds

Airports Fund	\$ 4,713,049	\$ 4,690,334	\$ 4,778,882
Development Services Fund	44,194,119	45,581,357	45,581,357
Golf Course Fund	18,564,221	18,371,747	17,540,747
Metropolitan Sewer Utility Fund	76,277,731	92,181,844	102,841,900
Municipal Sewer Revenue Fund	316,141,359	316,974,000	312,789,200
Recycling Fund	20,205,927	17,777,651	18,427,651
Refuse Disposal Fund	26,171,185	29,374,301	29,736,434
Sewer Utility - AB 1600 Fund	13,777,903	-	-
Water Utility - AB 1600 Fund	11,839,359	-	-
Water Utility Operating Fund	436,740,226	427,607,269	469,630,800
Total Enterprise Funds	\$ 968,625,080	\$ 952,558,503	\$ 1,001,326,971

Internal Service Funds

Central Stores Fund	\$ 12,142,387	\$ 13,356,784	\$ 13,344,866
Energy Conservation Program Fund	3,605,373	2,319,443	2,253,884
Engineering & Capital Projects Fund	-	-	64,540,505
Fleet Services Operating Fund	50,151,961	51,647,391	50,229,234
Fleet Services Replacement Fund	26,720,673	27,545,583	27,296,552
Publishing Services Fund	3,124,330	3,413,041	3,223,030

Financial Summary and Schedules

Schedule II - Summary of Revenues by Fund

Fund Type/Title	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Proposed Budget
Risk Management Administration Fund	9,484,225	9,060,699	10,122,654
Total Internal Service Funds	\$ 105,228,949	\$ 107,342,941	\$ 171,010,725
Total Combined Budget Revenues	\$ 2,603,855,447	\$ 2,643,604,028	\$ 2,742,246,698

Financial Summary and Schedules

Schedule II - Summary of Operating Expenditures by Fund

Fund Type/Title	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Proposed Budget
General Fund			
General Fund	\$ 1,168,761,081	\$ 1,225,491,199	\$ 1,179,048,088
Total General Fund	\$ 1,168,761,081	\$ 1,225,491,199	\$ 1,179,048,088
Special Revenue Funds			
Automated Refuse Container Fund	\$ 642,683	\$ 800,000	\$ 800,000
Concourse and Parking Garages Operating Fund	2,914,600	2,667,291	2,709,718
Convention Center Expansion Administration Fund	13,850,480	13,977,450	13,980,650
Environmental Growth 1/3 Fund	4,354,915	3,962,339	4,547,305
Environmental Growth 2/3 Fund	8,078,081	8,229,966	8,869,966
Facilities Financing Fund	1,958,633	2,110,074	2,292,912
Fire and Lifeguard Facilities Fund	878,864	1,426,431	1,425,931
Fire/Emergency Medical Services Transport Program Fund	13,961,546	11,516,495	12,633,088
GIS Fund	1,553,384	1,585,038	1,905,926
Gas Tax Fund	20,899,152	20,738,091	20,078,259
Information Technology Fund	9,876,038	10,233,304	9,349,652
Junior Lifeguard Program Fund	578,582	596,027	596,027
Local Enforcement Agency Fund	667,215	879,255	758,106
Los Penasquitos Canyon Preserve Fund	205,900	221,253	222,058
Maintenance Assessment District (MAD) Funds	19,884,949	34,751,394	34,588,114
Major Events Revolving Fund	805,916	-	-
Mission Bay/Balboa Park Improvement Fund	2,033,088	2,069,234	1,955,700
New Convention Facility Fund	3,405,000	3,405,000	3,405,000
OneSD Support Fund	25,492,270	21,185,217	20,733,869
PETCO Park Fund	16,166,331	17,405,049	17,543,021
Parking Meter Operations Fund	-	-	9,111,535
Police Decentralization Fund	4,116,587	5,120,000	5,120,000
Prop 42 Replacement - Transportation Relief Fund	7,995,051	17,478,416	12,478,416
Public Art Fund	86,870	102,814	27,836
Public Safety Needs & Debt Service Fund	7,988,645	8,396,967	8,707,775
QUALCOMM Stadium Operations Fund	15,793,897	17,090,437	17,837,899
Redevelopment Fund	214	-	-
Seized & Forfeited Assets Fund	(12,098)	-	-
Seized Assets - California Fund	-	10,000	10,000
Seized Assets - Federal DOJ Fund	177,251	1,392,812	1,400,227
Seized Assets - Federal Treasury Fund	-	100,000	100,000
Serious Traffic Offenders Program Fund	118,316	-	-
Storm Drain Fund	5,446,746	5,700,000	5,700,000
Transient Occupancy Tax Fund	71,558,938	87,600,354	90,724,656

Financial Summary and Schedules

Schedule II - Summary of Operating Expenditures by Fund

Fund Type/Title	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Proposed Budget
Trolley Extension Reserve Fund	1,168,044	1,179,299	1,086,200
Underground Surcharge Fund	38,778,102	49,092,936	50,592,739
Wireless Communications Technology Fund	9,226,365	8,869,368	8,421,039
Zoological Exhibits Maintenance Fund	10,223,743	10,030,000	10,593,000
Total Special Revenue Funds	\$ 320,874,294	\$ 369,922,311	\$ 380,306,624
Debt Service and Tax Funds			
Public Safety Communication Bonds	\$ 515,586	\$ -	\$ -
Tax and Revenue Anticipation Notes Fund	2,532,407	2,630,000	-
Total Debt Service and Tax Funds	\$ 3,047,993	\$ 2,630,000	\$ -
Capital Project Funds			
Capital Outlay Fund	\$ 1,751,919	\$ 3,210,001	\$ 2,046,419
TransNet ARRA Exchange Fund	(136,447)	-	-
TransNet Extension Administration & Debt Fund	242,923	291,792	300,100
TransNet Extension Congestion Relief Fund	753,203	1,267,600	1,267,600
TransNet Extension Maintenance Fund	8,059,163	8,666,218	8,912,970
Total Capital Project Funds	\$ 10,670,761	\$ 13,435,611	\$ 12,527,089
Enterprise Funds			
Airports Fund	\$ 4,097,922	\$ 5,791,497	\$ 5,110,866
Development Services Fund	41,864,896	45,915,463	49,701,327
Golf Course Fund	14,672,613	15,670,084	16,588,964
Metropolitan Sewer Utility Fund	195,939,762	207,083,895	212,586,023
Municipal Sewer Revenue Fund	117,898,645	132,285,599	134,872,802
Recycling Fund	19,104,371	23,292,297	22,589,982
Refuse Disposal Fund	29,616,871	31,932,996	31,172,242
Water Utility Operating Fund	409,298,734	439,290,546	461,947,041
Total Enterprise Funds	\$ 832,493,812	\$ 901,262,377	\$ 934,569,247
Internal Service Funds			
Central Stores Fund	\$ 9,226,825	\$ 13,356,784	\$ 13,344,866
Energy Conservation Program Fund	2,362,648	2,351,728	2,547,534
Engineering & Capital Projects Fund	-	-	64,540,505
Fleet Services Operating Fund	51,084,085	51,783,287	50,635,456
Fleet Services Replacement Fund	18,073,727	22,461,956	20,663,453
Publishing Services Fund	2,952,456	3,304,127	3,223,030
Risk Management Administration Fund	8,949,930	9,810,299	10,122,654
Total Internal Service Funds	\$ 92,649,671	\$ 103,068,181	\$ 165,077,498
Total Combined Budget Expenditures	\$ 2,428,497,613	\$ 2,615,809,679	\$ 2,671,528,546

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Capital Improvements Program	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Proposed Budget
Special Revenue Funds			
Antenna Lease Revenue Fund	\$ 33,482	\$ -	\$ -
CH RDA Contribution To CIP	275,606	-	-
Convention Center Exp Surety	389,314	-	-
Crossroads Redevelopmen CIP Contributions Fund	113,960	-	-
EGF CIP Fund 1/3	45,024	401,885	-
Energy Conservation Program CIP Fund	807,460	200,000	-
Environmental Growth 2/3 Fund	55,450	-	-
Fiesta Island Sludge Mitigation Fund	208,782	-	-
Gas Tax Fund	9,070,160	-	-
Library Improvement Trust Fund	750,000	-	-
Library System Improvement Fund	71,790	-	-
Maintenance Assessment District (MAD) Funds	1,134,140	1,324,919	575,000
Mission Bay Improvements Fund	424,556	3,114,678	2,943,383
Mission Trails Regional Park Fund	61,888	-	-
Monetary Conditions Placed on Future Deposits	394,706	396,000	-
NP - Redevelopment CIP Contributions Fund	15,511	-	-
NTC RdA Contribution to CIP	7,563	-	-
North Bay Redevelopment CIP Contribution Fund	11,350	-	-
Peg Fee (City Tv)	199,143	-	-
Prop 42 Replacement - Transportation Relief Fund	18,849	2,000,000	1,907,720
QUALCOMM Stadium Operations CIP Fund	775,082	750,000	750,000
Regional Park Improvements Fund	819,704	3,000,000	-
SC-RDA Contribution to CIP Fund	48,213	-	-
Sunset Cliffs Natural Park	121,981	-	-
TOT Coastal Infrastructure CIP Fund	437	-	-
Trench Cut Fees/Excavation Fee Fund	-	2,000,000	2,000,000
Underground Surcharge CIP Fund	2,826,927	-	-
Total Special Revenue Funds	\$ 18,681,078	\$ 13,187,482	\$ 8,176,103

Enterprise Funds

Airports Fund	\$ 500	\$ -	\$ -
Balboa Park Golf Course CIP Fund	406,083	1,755,000	-
Brown Field Special Aviation	402,952	1,400,000	-
Development Services Fund	17,009	-	-
EDCD Community Fund	4,657	-	-
Metro Sewer Utility - CIP Funding Source	22,512,668	18,212,318	18,441,811
Mission Bay Golf Course CIP Fund	159,143	1,200,000	2,625,000
Montgomery Field Special Aviation	950,129	1,000,000	-

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Capital Improvements Program	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Proposed Budget
Muni Sewer Utility - CIP Funding Source	91,265,880	54,004,911	95,406,397
Municipal Sewer Revenue Fund	(753,840)	-	-
Recycling Fund CIP Fund	5,665	-	1,200,000
Refuse Disposal CIP Fund	580,471	605,000	-
Sewer Contribution to CIP	111,197	-	-
Torrey Pines Golf Course CIP Fund	288,967	1,100,000	-
Water Contributions To CIP	76,636	-	-
Water Utility - CIP Funding Source	73,394,268	46,596,937	99,801,601
Water Utility Operating Fund	(143,440)	-	-
Total Enterprise Funds	\$ 189,278,945	\$ 125,874,166	\$ 217,474,809

Capital Project Funds

Barrio Logan	\$ 27,375	\$ 475,000	\$ 1,900,000
Belmont/Mission Beach Develop	23	-	-
Black Mountain Ranch FBA	36,557	500,000	1,500,000
Blk Mtn Ranch Dev Agreement	(66)	-	-
Bus Stop Capital Improvement Fund	-	100,000	100,000
C.O.-Pueblo Land/Pol. Decentra	255,818	-	-
CIP Contributions from General Fund	3,695,851	(116,541)	5,834,000
Capital Outlay Fund	2,685,147	-	-
Capital Outlay-Sales Tax	47,393	-	-
Carmel Valley Consolidated FBA	1,243,598	-	1,670,526
Chollas - Major District	20,695	-	-
Clairemont Mesa - Urban Comm	28,609	75,000	-
College Area	72,124	570,000	350,000
Deferred Maint Revenue 2009A-Project	12,128,326	-	-
Deferred Maintenance Revenue 2012A-Project	9,541,469	-	-
Del Mar Mesa FBA	960,868	-	-
Energy Upgrades CEC Loan Fund	(1,573)	-	-
Equipment Division CIP Fund	-	-	1,654,028
FY09 Sunset Cliffs Natural Par	(3,169)	-	-
Gen Dyna-Community Improvement	48,264	-	-
Golden Hill Urban Comm	43,377	395,000	-
Infrastructure Improvement - CD 5	75,495	-	-
Infrastructure Improvement - Mayor	24,794	-	-
Kearny Mesa-Urban Comm	65,712	-	125,000
La Jolla Urban Comm	121,621	135,000	125,000
Lake Murray/Del Cerro-Maj Dist	454	-	-
Linda Vista Urban Comm	117,019	70,000	-
Linda Vista-Major District	11,536	-	-
Loma Portal - Major District	38,287	-	-
Mid City Urban Comm	-	52,000	1,400,000
Mid-City - Park Dev Fund	152,540	1,200,000	690,634

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Capital Improvements Program	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Proposed Budget
Midway/Pacific Hwy Urban Comm	58,921	300,000	-
Mira Mesa - FBA	(463,093)	-	8,886,247
Mira Mesa East-Major District	3,100	-	-
Mira Mesa Pk Dev Fund	-	-	2,200
Mission Valley-Urban Comm.	1,715,093	-	5,600,000
Mitigation Funds for Carroll Canyon Road	1,871,573	-	-
Montgomery/Waller-Major Dist	(20,063)	-	-
Navajo Urban Comm	465,903	-	2,500,000
New Central Library Contributions	54,428,921	-	-
North Park Urban Comm	93,094	200,000	400,000
North University City DIF	1,400,000	-	-
North University City-FBA	5,776,019	-	5,000,000
Ocean Beach - Major District	2,913	-	-
Ocean Beach Urban Comm	50,737	-	-
Otay Mesa-East (From 39062)	61,137	-	-
Otay Mesa-West (From 39067)	4,883,099	-	-
Otay Mesa/Nestor Urb Comm	14,079	190,000	-
PFFA-FLSF 2002B-Const.	22,132	-	-
PV Est-Other P & R Facilities	85,206	-	-
Pacific Beach Urban Comm	79,235	-	-
Pacific Highlands Ranch FBA	1,170,686	2,000,000	4,327,000
Park North-East - Park Dev Fd	87,473	2,198,675	-
Penasquitos East Trust	56,401	-	-
Peninsula Urban Comm	103,287	-	-
Pk/Rec Bldg Permit Fee Dist C	6,732	-	-
Point Loma - Major District	5,594	-	-
Presidio - Major District	7,086	-	-
Private & Others Contrib-CIP	1,073,826	76,000	-
Prop A-(Bikeway)	93,773	-	-
Rancho Bernardo-Fac Dev Fund	41,987	-	-
Rancho Encantada	30,300	-	-
Rancho Penasquitos FBA	462,734	-	-
Rose & Tecolote Creek Water Quality	541,178	-	-
S.E. San Diego Urban Comm	380,838	-	1,950,000
SD Unified School Dist-Cap Out	2,184,030	-	-
SR 209 & 274 Coop with State	19,275	-	-
Sabre Springs-FBA	71,272	-	-
San Andres Cost Reim. Dist.	-	952,749	-
San Ysidro Urban Comm	88,471	900,000	200,000
Scripps Miramar Ranch FBA	1,469	-	307,424
Scripps/Miramar Misc	8,472	-	-
Scripps/Miramar Traffic	10,362	-	-
Scripps/Miramar-Major District	1,560	-	704,652

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Capital Improvements Program	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Proposed Budget
Serra Mesa - Urban Community	(42,100)	-	200,000
South Bay - Major District	-	156,300	-
Southcrest Sub Dist	9,900	-	-
Spring Cnyn Rd Improvements	29,737	-	-
Sub Area-2	-	-	342,000
Tierrasanta - DIF	13,155	-	310,000
Torrey Highlands	104,233	5,274,824	1,500,000
Torrey Pines - Urban Community	970	-	275,000
TransNet (Prop A 1/2% Sales Tax)	6,224,631	1,200,000	-
TransNet ARRA Exchange Fund	1,845,378	-	-
TransNet Extension Congestion Relief Fund	9,563,731	21,077,719	19,529,330
TransNet Extension Major Corri	28,451	-	-
TransNet Extension RTCI Fee	65,821	750,000	3,549,927
University City So.-Urban Comm	19,530	-	69,000
Uptown Urban Comm	340,953	800,000	1,000,000
Total Capital Project Funds	\$ 126,617,343	\$ 39,531,726	\$ 72,001,968
Grant Enterprise Funds			
Grant Fund-Enterprise-Federal	\$ 3,758,624	\$ -	\$ -
Grant Fund-Enterprise-Other	244,315	-	-
Total Grant Enterprise Funds	\$ 4,002,940	\$ -	\$ -
Grant Government Funds			
Grant Fund - Federal	\$ 4,655,350	\$ -	\$ -
Grant Fund - Other	784,197	-	-
Grant Fund - State	11,894,589	846,950	-
Total Grant Government Funds	\$ 17,334,136	\$ 846,950	\$ -
Total Capital Budget Expenditures	\$ 355,914,442	\$ 179,440,324	\$ 297,652,880
Total Combined Operating and Capital Budget Expenditures	\$ 2,784,412,055	\$ 2,795,250,003	\$ 2,969,181,426



Page Intentionally Left Blank

Financial Summary and Schedules

Schedule III - Summary of General Fund FTE Positions by Department

Department	FY 2013 Adopted Budget	FY 2014 Adopted Budget	FY 2015 Proposed Budget
Administration	22.95	12.00	–
City Attorney	345.99	345.86	347.85
City Auditor	20.00	21.00	21.00
City Clerk	45.12	45.28	45.00
City Comptroller	79.75	82.75	82.75
City Council	98.13	102.30	103.13
City Planning	–	–	62.08
City Treasurer	118.63	119.63	107.73
Civic & Urban Initiatives	–	6.00	–
Communications	4.00	5.00	6.00
Debt Management	18.00	19.00	19.00
Department of Analytics and Performance Management	7.75	–	7.00
Department of Information Technology	–	–	–
Development Services	111.07	107.75	61.00
Economic Development	44.42	46.00	48.70
Environmental Services	135.01	137.69	137.79
Ethics Commission	5.00	5.00	5.00
Financial Management	31.03	30.00	30.00
Fire-Rescue	1,146.40	1,165.52	1,173.27
Human Resources	16.00	18.00	19.75
Infrastructure/Public Works	4.38	4.37	7.35
Internal Operations	–	–	1.50
Library	408.06	410.93	435.52
Neighborhood Services	–	–	5.50
Office of Homeland Security	13.39	13.40	13.60
Office of the Assistant COO	1.00	8.00	6.00
Office of the Chief Financial Officer	3.75	5.00	2.00
Office of the Chief Operating Officer	2.00	2.00	4.35
Office of the IBA	10.00	10.00	10.00
Office of the Mayor	24.16	26.16	27.00
Park & Recreation	769.15	782.84	797.08
Personnel	59.04	60.36	61.31
Police	2,515.35	2,528.79	2,587.52
Public Works - Contracting	–	19.00	19.00
Public Works - Engineering & Capital Projects	479.67	470.88	–
Public Works - General Services	116.00	123.00	130.00
Purchasing & Contracting	30.39	41.59	54.20
Real Estate Assets	28.00	28.00	28.00
Transportation & Storm Water	438.56	464.40	480.33
Total Budget FTE Positions	7,152.15	7,267.50	6,947.31



Page Intentionally Left Blank

Financial Summary and Schedules

Schedule IV - Summary of FTE Positions by Fund

Fund Type/Title	FY 2013 Adopted Budget	FY 2014 Adopted Budget	FY 2015 Proposed Budget
General Fund			
General Fund	7,152.15	7,267.50	6,947.31
Total General Fund	7,152.15	7,267.50	6,947.31
Special Revenue Funds			
Concourse and Parking Garages Operating Fund	2.00	2.00	2.00
Facilities Financing Fund	15.89	15.35	16.35
Fire/Emergency Medical Services Transport Program Fund	33.00	31.00	32.00
GIS Fund	2.00	2.00	2.00
Information Technology Fund	32.00	39.00	39.00
Junior Lifeguard Program Fund	1.00	1.00	1.00
Local Enforcement Agency Fund	6.00	6.00	6.00
Los Penasquitos Canyon Preserve Fund	2.00	2.00	2.00
Maintenance Assessment District (MAD) Funds	23.75	23.75	25.25
OneSD Support Fund	18.00	17.50	17.00
PETCO Park Fund	1.00	1.00	1.00
Parking Meter Operations Fund	-	-	15.00
QUALCOMM Stadium Operations Fund	37.00	37.00	37.00
Redevelopment Fund	-	-	-
Transient Occupancy Tax Fund	9.00	9.00	11.00
Underground Surcharge Fund	2.00	2.00	7.00
Wireless Communications Technology Fund	48.00	44.76	44.76
Total Special Revenue Funds	232.64	233.36	258.36
Enterprise Funds			
Airports Fund	18.00	18.00	18.00
Development Services Fund	419.75	430.75	426.75
Golf Course Fund	97.00	98.00	98.00
Metropolitan Sewer Utility Fund	450.89	447.35	465.50
Municipal Sewer Revenue Fund	415.19	413.16	409.23
Recycling Fund	108.34	107.33	108.60
Refuse Disposal Fund	158.38	149.02	147.88
Water Utility Operating Fund	708.44	703.08	721.73
Total Enterprise Funds	2,375.99	2,366.69	2,395.69
Internal Service Funds			
Central Stores Fund	26.35	23.34	23.35
Energy Conservation Program Fund	12.85	12.60	12.60
Engineering & Capital Projects Fund	-	-	488.60
Fleet Services Operating Fund	168.50	169.50	177.50

Financial Summary and Schedules

Schedule IV - Summary of FTE Positions by Fund

Fund Type/Title	FY 2013 Adopted Budget	FY 2014 Adopted Budget	FY 2015 Proposed Budget
Publishing Services Fund	10.00	10.00	10.00
Risk Management Administration Fund	78.94	79.88	82.13
Total Internal Service Funds	296.64	295.32	794.18
Other Funds			
City Employee's Retirement System Fund	62.00	64.00	64.00
Total Other Funds	62.00	64.00	64.00
Total Budget FTE Positions	10,119.42	10,226.87	10,459.53

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Proposed Budget
General Fund			
General Fund			
Property Tax Revenue	\$ 412,204,680	\$ 408,003,167	\$ 436,710,892
Property Taxes	412,204,680	408,003,167	436,710,892
Sales Tax	\$ 232,939,137	\$ 248,138,819	\$ 257,106,087
Sales Tax	232,939,137	248,138,819	257,106,087
Transient Occupancy Tax	\$ 83,904,215	\$ 87,857,500	\$ 91,125,835
Transient Occupancy Taxes	83,904,215	87,857,500	91,125,835
Other Local Taxes	\$ 74,690,288	\$ 75,457,433	\$ 81,199,036
Property Transfer Taxes	6,967,672	7,026,588	9,155,087
SDG&E	34,851,424	35,553,223	40,014,617
CATV	18,675,250	19,441,622	18,093,332
Refuse Collection Franchise	9,607,187	9,100,000	9,500,000
Other Franchises	4,588,756	4,336,000	4,436,000
Licenses and Permits	\$ 32,773,150	\$ 31,826,763	\$ 24,533,987
Business Tax	7,301,479	6,953,129	7,477,368
Rental Unit Tax	7,285,488	6,785,000	7,271,794
Parking Meters	8,190,230	8,369,891	-
Refuse Collector Business Tax	661,559	660,000	700,000
Other Licenses and Permits	9,334,394	9,058,743	9,084,825
Fines Forfeitures and Penalties	\$ 29,367,152	\$ 29,349,993	\$ 30,329,178
Parking Citations	18,859,285	18,298,430	19,723,478
Municipal Court	7,494,573	6,945,761	6,157,700
Other Fines & Forfeitures	3,013,294	4,105,802	4,448,000
Rev from Money and Prop	\$ 51,099,756	\$ 44,938,792	\$ 47,325,993
Interest and Dividends	2,063,449	859,389	1,414,251
Mission Bay	30,857,086	28,614,678	30,045,411
Pueblo Lands	4,530,774	4,818,228	4,866,395
Other Rents and Concessions	13,648,448	10,646,497	10,999,936
Rev from Federal Agencies	\$ 1,341,099	\$ 2,974,720	\$ 3,256,720
Revenue from Federal Agencies	1,341,099	2,974,720	3,256,720
Rev from Other Agencies	\$ 10,997,100	\$ 5,872,708	\$ 6,095,062
Motor Vehicle License Fees	705,454	-	-
Revenue from Other Agencies	10,291,646	5,872,708	6,095,062
Charges for Services	\$ 158,927,943	\$ 176,754,506	\$ 118,799,796
Charges for Current Services	158,927,943	176,754,506	118,799,796
Other Revenue	\$ 5,891,383	\$ 4,724,406	\$ 4,399,046
Other Revenue	5,891,383	4,724,406	4,399,046

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Proposed Budget
Transfers In	\$ 87,575,872	\$ 87,149,543	\$ 76,355,591
Transfers In	87,575,872	87,149,543	76,355,591
Total General Fund	\$ 1,181,711,776	\$ 1,203,048,350	\$ 1,177,237,223
Total General Fund	\$ 1,181,711,776	\$ 1,203,048,350	\$ 1,177,237,223

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Proposed Budget
Special Revenue Funds			
Automated Refuse Container Fund			
Rev from Money and Prop	\$ 7,244	\$ -	\$ -
Interest and Dividends	7,244	-	-
Charges for Services	\$ 846,816	\$ 700,000	\$ 700,000
Charges for Current Services	846,816	700,000	700,000
Total Automated Refuse Container Fund	\$ 854,060	\$ 700,000	\$ 700,000
Concourse and Parking Garages Operating Fund			
Fines Forfeitures and Penalties	\$ 843	\$ -	\$ -
Other Fines & Forfeitures	843	-	-
Rev from Money and Prop	\$ 2,911,372	\$ 2,704,844	\$ 2,713,422
Other Rents and Concessions	2,911,372	2,704,844	2,713,422
Total Concourse and Parking Garages Operating Fund	\$ 2,912,215	\$ 2,704,844	\$ 2,713,422
Convention Center Expansion Administration Fund			
Rev from Money and Prop	\$ 14,561	\$ -	\$ -
Interest and Dividends	14,561	-	-
Rev from Other Agencies	\$ 4,500,000	\$ 4,500,000	\$ -
Revenue from Other Agencies	4,500,000	4,500,000	-
Transfers In	\$ 9,672,763	\$ 9,500,000	\$ 13,760,993
Transfers In	9,672,763	9,500,000	13,760,993
Total Convention Center Expansion Administration Fund	\$ 14,187,324	\$ 14,000,000	\$ 13,760,993
Environmental Growth 1/3 Fund			
Other Local Taxes	\$ 3,880,923	\$ 3,936,786	\$ 4,446,069
SDG&E	3,872,380	3,936,786	4,446,069
Other Franchises	8,542	-	-
Rev from Money and Prop	\$ 7,591	\$ 9,000	\$ 9,000
Interest and Dividends	7,591	9,000	9,000
Total Environmental Growth 1/3 Fund	\$ 3,888,513	\$ 3,945,786	\$ 4,455,069
Environmental Growth 2/3 Fund			
Other Local Taxes	\$ 7,762,105	\$ 7,873,572	\$ 8,892,137
SDG&E	7,744,761	7,873,572	8,892,137
Other Franchises	17,344	-	-
Rev from Money and Prop	\$ 22,631	\$ 25,000	\$ 25,000
Interest and Dividends	22,631	25,000	25,000
Total Environmental Growth 2/3 Fund	\$ 7,784,736	\$ 7,898,572	\$ 8,917,137

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Proposed Budget
Facilities Financing Fund			
Licenses and Permits	\$ 20,500	\$ 18,000	\$ 18,000
Other Licenses and Permits	20,500	18,000	18,000
Rev from Money and Prop	\$ 545	\$ 2,100	\$ 2,100
Interest and Dividends	545	2,100	2,100
Charges for Services	\$ 1,684,204	\$ 2,089,974	\$ 2,272,812
Charges for Current Services	1,684,204	2,089,974	2,272,812
Total Facilities Financing Fund	\$ 1,705,249	\$ 2,110,074	\$ 2,292,912
Fire and Lifeguard Facilities Fund			
Rev from Money and Prop	\$ 1,189	\$ -	\$ -
Interest and Dividends	1,189	-	-
Transfers In	\$ 892,617	\$ 1,380,219	\$ 1,379,719
Transfers In	892,617	1,380,219	1,379,719
Total Fire and Lifeguard Facilities Fund	\$ 893,806	\$ 1,380,219	\$ 1,379,719
Fire/Emergency Medical Services Transport Program Fund			
Rev from Money and Prop	\$ 29,383	\$ -	\$ -
Interest and Dividends	29,383	-	-
Charges for Services	\$ 10,430,040	\$ 10,770,000	\$ 11,497,043
Charges for Current Services	10,430,040	10,770,000	11,497,043
Other Revenue	\$ 296	\$ -	\$ -
Other Revenue	296	-	-
Total Fire/Emergency Medical Services Transport Program Fund	\$ 10,459,719	\$ 10,770,000	\$ 11,497,043
GIS Fund			
Rev from Money and Prop	\$ 904	\$ -	\$ -
Interest and Dividends	904	-	-
Rev from Other Agencies	\$ 77,885	\$ 195,303	\$ 195,303
Revenue from Other Agencies	77,885	195,303	195,303
Transfers In	\$ 1,420,972	\$ 1,420,971	\$ 1,605,758
Transfers In	1,420,972	1,420,971	1,605,758
Total GIS Fund	\$ 1,499,761	\$ 1,616,274	\$ 1,801,061
Gas Tax Fund			
Other Local Taxes	\$ 20,409,170	\$ 20,489,571	\$ 19,904,739
Other Local Tax	20,409,170	20,489,571	19,904,739
Rev from Money and Prop	\$ 137,554	\$ 248,520	\$ 173,520
Interest and Dividends	62,206	100,000	25,000
Other Rents and Concessions	75,347	148,520	148,520

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Proposed Budget
Charges for Services	\$ 727	\$ -	\$ -
Charges for Current Services	727	-	-
Other Revenue	\$ 76,720	\$ -	\$ -
Other Revenue	76,720	-	-
Transfers In	\$ 103,261	\$ -	\$ -
Transfers In	103,261	-	-
Total Gas Tax Fund	\$ 20,727,431	\$ 20,738,091	\$ 20,078,259
HUD Programs Administration Fund			
Other Revenue	\$ 241,566	\$ -	\$ -
Other Revenue	241,566	-	-
Total HUD Programs Administration Fund	\$ 241,566	\$ -	\$ -
Information Technology Fund			
Rev from Money and Prop	\$ 9,639	\$ -	\$ -
Interest and Dividends	9,639	-	-
Rev from Other Agencies	\$ 19,268	\$ -	\$ -
Revenue from Other Agencies	19,268	-	-
Charges for Services	\$ 2,550,425	\$ -	\$ -
Charges for Current Services	2,550,425	-	-
Transfers In	\$ 7,818,160	\$ 9,089,850	\$ 8,673,318
Transfers In	7,818,160	9,089,850	8,673,318
Total Information Technology Fund	\$ 10,397,492	\$ 9,089,850	\$ 8,673,318
Junior Lifeguard Program Fund			
Charges for Services	\$ 550,997	\$ 596,027	\$ 596,027
Charges for Current Services	550,997	596,027	596,027
Other Revenue	\$ 10,721	\$ -	\$ -
Other Revenue	10,721	-	-
Total Junior Lifeguard Program Fund	\$ 561,718	\$ 596,027	\$ 596,027
Local Enforcement Agency Fund			
Licenses and Permits	\$ 519,066	\$ 501,830	\$ 501,830
Other Licenses and Permits	519,066	501,830	501,830
Rev from Money and Prop	\$ 4,746	\$ 20,000	\$ 10,724
Interest and Dividends	4,746	20,000	10,724
Charges for Services	\$ 202,498	\$ 273,863	\$ 273,863
Charges for Current Services	202,498	273,863	273,863
Total Local Enforcement Agency Fund	\$ 726,311	\$ 795,693	\$ 786,417

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Proposed Budget
Los Peñasquitos Canyon Preserve Fund			
Rev from Money and Prop	\$ 36,615	\$ 36,000	\$ 36,000
Other Rents and Concessions	36,615	36,000	36,000
Transfers In	\$ 170,382	\$ 150,000	\$ 150,000
Transfers In	170,382	150,000	150,000
Total Los Peñasquitos Canyon Preserve Fund	\$ 206,997	\$ 186,000	\$ 186,000
Maintenance Assessment District (MAD) Funds			
Rev from Money and Prop	\$ 115,947	\$ 120,198	\$ 74,076
Interest and Dividends	115,947	120,198	74,076
Charges for Services	\$ 2,990,943	\$ 48,118	\$ 43,418
Charges for Current Services	2,990,943	48,118	43,418
Other Revenue	\$ (2,362)	\$ 16,100	\$ 100
Other Revenue	(2,362)	16,100	100
Transfers In	\$ 2,632,263	\$ 5,295,971	\$ 5,868,626
Transfers In	2,632,263	5,295,971	5,868,626
Property Tax Revenue	\$ 13,863,317	\$ 15,619,058	\$ 15,859,260
Property Taxes	13,863,317	15,619,058	15,859,260
Special Assessments	\$ 870,255	\$ 3,000	\$ 3,000
Special Assessments	870,255	3,000	3,000
Fines Forfeitures and Penalties	\$ 200,000	\$ -	\$ -
Other Fines & Forfeitures	200,000	-	-
Total Maintenance Assessment District (MAD) Funds	\$ 20,670,363	\$ 21,102,445	\$ 21,848,480
Major Events Revolving Fund			
Transfers In	\$ 567,717	\$ -	\$ -
Transfers In	567,717	-	-
Total Major Events Revolving Fund	\$ 567,717	\$ -	\$ -
Mission Bay Improvements Fund			
Rev from Money and Prop	\$ 21,542	\$ -	\$ -
Interest and Dividends	21,542	-	-
Transfers In	\$ 5,357,086	\$ 3,114,678	\$ 7,545,411
Transfers In	5,357,086	3,114,678	7,545,411
Total Mission Bay Improvements Fund	\$ 5,378,627	\$ 3,114,678	\$ 7,545,411
Mission Bay/Balboa Park Improvement Fund			
Transfers In	\$ 1,600,000	\$ 2,060,000	\$ 1,960,000
Transfers In	1,600,000	2,060,000	1,960,000
Total Mission Bay/Balboa Park Improvement Fund	\$ 1,600,000	\$ 2,060,000	\$ 1,960,000

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Proposed Budget
New Convention Facility Fund			
Rev from Money and Prop	\$ 1,302	\$ -	\$ -
Interest and Dividends	1,302	-	-
Transfers In	\$ 3,400,000	\$ 3,280,000	\$ 3,400,000
Transfers In	3,400,000	3,280,000	3,400,000
Total New Convention Facility Fund	\$ 3,401,302	\$ 3,280,000	\$ 3,400,000
OneSD Support Fund			
Rev from Money and Prop	\$ 54,396	\$ -	\$ -
Interest and Dividends	54,396	-	-
Charges for Services	\$ 37	\$ 8,614,866	\$ -
Charges for Current Services	37	8,614,866	-
Other Revenue	\$ 286	\$ -	\$ -
Other Revenue	286	-	-
Transfers In	\$ 25,895,107	\$ 12,486,377	\$ 19,918,068
Transfers In	25,895,107	12,486,377	19,918,068
Total OneSD Support Fund	\$ 25,949,825	\$ 21,101,243	\$ 19,918,068
PETCO Park Fund			
Rev from Money and Prop	\$ 1,199,591	\$ 1,048,413	\$ 977,970
Interest and Dividends	38,641	50,000	40,000
Other Rents and Concessions	1,160,950	998,413	937,970
Rev from Other Agencies	\$ 11,321,250	\$ -	\$ -
Revenue from Other Agencies	11,321,250	-	-
Charges for Services	\$ 727	\$ -	\$ -
Charges for Current Services	727	-	-
Other Revenue	\$ 1,276,136	\$ 930,000	\$ 930,000
Other Revenue	1,276,136	930,000	930,000
Transfers In	\$ 4,200,000	\$ 14,515,750	\$ 13,815,750
Transfers In	4,200,000	14,515,750	13,815,750
Total PETCO Park Fund	\$ 17,997,704	\$ 16,494,163	\$ 15,723,720
Parking Meter Operations Fund			
Licenses and Permits	\$ -	\$ -	\$ 8,995,735
Parking Meters	-	-	8,395,735
Other Licenses and Permits	-	-	600,000
Fines Forfeitures and Penalties	\$ -	\$ -	\$ 115,800
Parking Citations	-	-	115,800
Total Parking Meter Operations Fund	\$ -	\$ -	\$ 9,111,535

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Proposed Budget
Police Decentralization Fund			
Transfers In	\$ 5,124,648	\$ 3,749,765	\$ 3,749,765
Transfers In	5,124,648	3,749,765	3,749,765
Total Police Decentralization Fund	\$ 5,124,648	\$ 3,749,765	\$ 3,749,765
Prop 42 Replacement - Transportation Relief Fund			
Other Local Taxes	\$ 11,968,209	\$ 19,478,416	\$ 14,386,136
Other Local Tax	11,968,209	19,478,416	14,386,136
Rev from Money and Prop	\$ 109,962	\$ -	\$ -
Interest and Dividends	109,962	-	-
Total Prop 42 Replacement - Transportation Relief Fund	\$ 12,078,171	\$ 19,478,416	\$ 14,386,136
Public Art Fund			
Other Revenue	\$ 47,034	\$ -	\$ -
Other Revenue	47,034	-	-
Transfers In	\$ 15,000	\$ -	\$ 24,857
Transfers In	15,000	-	24,857
Total Public Art Fund	\$ 62,034	\$ -	\$ 24,857
Public Safety Needs & Debt Service Fund			
Sales Tax	\$ 7,982,632	\$ 8,396,967	\$ 8,707,775
Safety Sales Tax	7,982,632	8,396,967	8,707,775
Rev from Money and Prop	\$ 14,203	\$ -	\$ -
Interest and Dividends	14,203	-	-
Total Public Safety Needs & Debt Service Fund	\$ 7,996,834	\$ 8,396,967	\$ 8,707,775
QUALCOMM Stadium Operations Fund			
Licenses and Permits	\$ 11,700	\$ 8,000	\$ 8,000
Other Licenses and Permits	11,700	8,000	8,000
Fines Forfeitures and Penalties	\$ 6,492	\$ -	\$ -
Other Fines & Forfeitures	6,492	-	-
Rev from Money and Prop	\$ 7,562,172	\$ 6,177,000	\$ 6,177,000
Interest and Dividends	23,229	20,000	20,000
Other Rents and Concessions	7,538,943	6,157,000	6,157,000
Rev from Other Agencies	\$ 201,407	\$ 43,000	\$ 43,000
Revenue from Other Agencies	201,407	43,000	43,000
Charges for Services	\$ 248,293	\$ 48,809	\$ 48,809
Charges for Current Services	248,293	48,809	48,809
Other Revenue	\$ 6,891	\$ 1,000	\$ 1,000
Other Revenue	6,891	1,000	1,000

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Proposed Budget
Transfers In	\$ 8,580,000	\$ 10,200,000	\$ 10,275,000
Transfers In	8,580,000	10,200,000	10,275,000
Total QUALCOMM Stadium Operations Fund	\$ 16,616,956	\$ 16,477,809	\$ 16,552,809
Redevelopment Fund			
Rev from Money and Prop	\$ 236	\$ -	\$ -
Interest and Dividends	236	-	-
Other Revenue	\$ 205	\$ -	\$ -
Other Revenue	205	-	-
Total Redevelopment Fund	\$ 441	\$ -	\$ -
Regional Park Improvements Fund			
Rev from Money and Prop	\$ 39,403	\$ -	\$ -
Interest and Dividends	39,403	-	-
Transfers In	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000
Transfers In	2,500,000	2,500,000	2,500,000
Total Regional Park Improvements Fund	\$ 2,539,403	\$ 2,500,000	\$ 2,500,000
Seized & Forfeited Assets Fund			
Rev from Money and Prop	\$ (5,896)	\$ -	\$ -
Interest and Dividends	(5,896)	-	-
Total Seized & Forfeited Assets Fund	\$ (5,896)	\$ -	\$ -
Seized Assets - California Fund			
Rev from Money and Prop	\$ 13	\$ -	\$ -
Interest and Dividends	13	-	-
Rev from Federal Agencies	\$ -	\$ 10,000	\$ 10,000
Revenue from Federal Agencies	-	10,000	10,000
Total Seized Assets - California Fund	\$ 13	\$ 10,000	\$ 10,000
Seized Assets - Federal DOJ Fund			
Rev from Money and Prop	\$ 8,259	\$ -	\$ -
Interest and Dividends	8,259	-	-
Rev from Federal Agencies	\$ 1,740,172	\$ 900,000	\$ 900,000
Revenue from Federal Agencies	1,740,172	900,000	900,000
Total Seized Assets - Federal DOJ Fund	\$ 1,748,430	\$ 900,000	\$ 900,000
Seized Assets - Federal Treasury Fund			
Rev from Money and Prop	\$ 93	\$ -	\$ -
Interest and Dividends	93	-	-

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Proposed Budget
Rev from Federal Agencies	\$ 22,202	\$ 100,000	\$ 100,000
Revenue from Federal Agencies	22,202	100,000	100,000
Total Seized Assets - Federal Treasury Fund	\$ 22,295	\$ 100,000	\$ 100,000
Serious Traffic Offenders Program Fund			
Fines Forfeitures and Penalties	\$ 9,277	\$ -	\$ -
Other Fines & Forfeitures	9,277	-	-
Rev from Money and Prop	\$ 2,330	\$ -	\$ -
Interest and Dividends	2,330	-	-
Total Serious Traffic Offenders Program Fund	\$ 11,607	\$ -	\$ -
Storm Drain Fund			
Charges for Services	\$ 5,717,986	\$ 5,700,000	\$ 5,700,000
Charges for Current Services	5,717,986	5,700,000	5,700,000
Total Storm Drain Fund	\$ 5,717,986	\$ 5,700,000	\$ 5,700,000
Transient Occupancy Tax Fund			
Transient Occupancy Tax	\$ 75,590,574	\$ 79,870,455	\$ 82,841,669
Transient Occupancy Taxes	75,590,574	79,870,455	82,841,669
Licenses and Permits	\$ 66,401	\$ 50,000	\$ 50,000
Other Licenses and Permits	66,401	50,000	50,000
Rev from Money and Prop	\$ (163)	\$ -	\$ -
Interest and Dividends	(163)	-	-
Charges for Services	\$ 47,073	\$ 100,000	\$ 100,000
Charges for Current Services	47,073	100,000	100,000
Other Revenue	\$ 104,789	\$ -	\$ -
Other Revenue	104,789	-	-
Total Transient Occupancy Tax Fund	\$ 75,808,673	\$ 80,020,455	\$ 82,991,669
Trolley Extension Reserve Fund			
Rev from Money and Prop	\$ 3,342	\$ -	\$ -
Interest and Dividends	3,342	-	-
Transfers In	\$ 478,716	\$ 1,171,284	\$ 1,071,728
Transfers In	478,716	1,171,284	1,071,728
Total Trolley Extension Reserve Fund	\$ 482,058	\$ 1,171,284	\$ 1,071,728
Underground Surcharge Fund			
Other Local Taxes	\$ 12,247,038	\$ 48,791,916	\$ 50,392,739
SDG&E	12,247,038	48,791,916	50,392,739
Rev from Money and Prop	\$ 267,298	\$ 300,000	\$ 200,000
Interest and Dividends	267,298	300,000	200,000
Total Underground Surcharge Fund	\$ 12,514,336	\$ 49,091,916	\$ 50,592,739

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Proposed Budget
Wireless Communications Technology Fund			
Licenses and Permits	\$ (8)	\$ -	\$ -
Other Licenses and Permits	(8)	-	-
Fines Forfeitures and Penalties	\$ 373	\$ -	\$ -
Other Fines & Forfeitures	373	-	-
Rev from Money and Prop	\$ 13,442	\$ -	\$ -
Interest and Dividends	13,442	-	-
Rev from Other Agencies	\$ 211,629	\$ -	\$ -
Revenue from Other Agencies	211,629	-	-
Charges for Services	\$ 266,505	\$ 456,000	\$ 456,312
Charges for Current Services	266,505	456,000	456,312
Other Revenue	\$ 1,357	\$ -	\$ -
Other Revenue	1,357	-	-
Transfers In	\$ 8,083,553	\$ 7,078,476	\$ 6,980,398
Transfers In	8,083,553	7,078,476	6,980,398
Total Wireless Communications Technology Fund	\$ 8,576,851	\$ 7,534,476	\$ 7,436,710
Zoological Exhibits Maintenance Fund			
Property Tax Revenue	\$ 10,310,086	\$ 10,030,000	\$ 10,593,000
Property Taxes	10,310,086	10,030,000	10,593,000
Total Zoological Exhibits Maintenance Fund	\$ 10,310,086	\$ 10,030,000	\$ 10,593,000
Total Special Revenue Funds	\$ 312,217,365	\$ 348,845,047	\$ 362,661,779

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Proposed Budget
Debt Service and Tax Funds			
Public Safety Communication Bonds			
Rev from Money and Prop	\$ 453	\$ -	\$ -
Interest and Dividends	453	-	-
Total Public Safety Communication Bonds	\$ 453	\$ -	\$ -
Tax and Revenue Anticipation Notes Fund			
Other Revenue	\$ 2,315,755	\$ 2,316,000	\$ -
Other Revenue	2,315,755	2,316,000	-
Transfers In	\$ 216,652	\$ 314,000	\$ -
Transfers In	216,652	314,000	-
Total Tax and Revenue Anticipation Notes Fund	\$ 2,532,407	\$ 2,630,000	\$ -
Total Debt Service and Tax Funds	\$ 2,532,860	\$ 2,630,000	\$ -

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Proposed Budget
Capital Project Funds			
Capital Outlay Fund			
Other Revenue	\$ 4,651,473	\$ -	\$ -
Other Revenue	4,651,473	-	-
Total Capital Outlay Fund	\$ 4,651,473	\$ -	\$ -
TransNet ARRA Exchange Fund			
Sales Tax	\$ 1,834,424	\$ -	\$ -
Sales Tax	1,834,424	-	-
Rev from Money and Prop	\$ (2,128)	\$ -	\$ -
Interest and Dividends	(2,128)	-	-
Total TransNet ARRA Exchange Fund	\$ 1,832,296	\$ -	\$ -
TransNet Extension Administration & Debt Fund			
Sales Tax	\$ 271,394	\$ 291,792	\$ 300,100
Sales Tax	271,394	291,792	300,100
Total TransNet Extension Administration & Debt Fund	\$ 271,394	\$ 291,792	\$ 300,100
TransNet Extension Congestion Relief Fund			
Sales Tax	\$ 21,165,351	\$ 20,221,176	\$ 20,796,930
Sales Tax	21,165,351	20,221,176	20,796,930
Rev from Money and Prop	\$ (22,519)	\$ -	\$ -
Interest and Dividends	(22,519)	-	-
Total TransNet Extension Congestion Relief Fund	\$ 21,142,832	\$ 20,221,176	\$ 20,796,930
TransNet Extension Maintenance Fund			
Sales Tax	\$ 5,646,767	\$ 8,666,219	\$ 8,912,970
Sales Tax	5,646,767	8,666,219	8,912,970
Rev from Money and Prop	\$ (5,344)	\$ -	\$ -
Interest and Dividends	(5,344)	-	-
Total TransNet Extension Maintenance Fund	\$ 5,641,423	\$ 8,666,219	\$ 8,912,970
Total Capital Project Funds	\$ 33,539,417	\$ 29,179,187	\$ 30,010,000

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Proposed Budget
Enterprise Funds			
Airports Fund			
Fines Forfeitures and Penalties	\$ 496	\$ -	\$ -
Other Fines & Forfeitures	496	-	-
Rev from Money and Prop	\$ 4,132,103	\$ 4,206,388	\$ 4,203,286
Interest and Dividends	83,274	200,000	110,000
Other Rents and Concessions	4,048,829	4,006,388	4,093,286
Rev from Other Agencies	\$ 15,828	\$ -	\$ -
Revenue from Other Agencies	15,828	-	-
Charges for Services	\$ 559,830	\$ 483,946	\$ 575,596
Charges for Current Services	559,830	483,946	575,596
Other Revenue	\$ 4,792	\$ -	\$ -
Other Revenue	4,792	-	-
Total Airports Fund	\$ 4,713,049	\$ 4,690,334	\$ 4,778,882
Development Services Fund			
Licenses and Permits	\$ 32,745,035	\$ 26,457,554	\$ 28,764,339
Other Licenses and Permits	32,745,035	26,457,554	28,764,339
Fines Forfeitures and Penalties	\$ 32,331	\$ 652,006	\$ 650,000
Other Fines & Forfeitures	32,331	652,006	650,000
Rev from Money and Prop	\$ 130,312	\$ 127,072	\$ 127,072
Interest and Dividends	130,222	127,072	127,072
Other Rents and Concessions	90	-	-
Charges for Services	\$ 11,341,741	\$ 17,478,610	\$ 15,173,831
Charges for Current Services	11,341,741	17,478,610	15,173,831
Other Revenue	\$ 956,529	\$ 866,115	\$ 866,115
Other Revenue	956,529	866,115	866,115
Total Development Services Fund	\$ 45,205,949	\$ 45,581,357	\$ 45,581,357
Golf Course Fund			
Fines Forfeitures and Penalties	\$ 1,650	\$ -	\$ -
Other Fines & Forfeitures	1,650	-	-
Rev from Money and Prop	\$ 1,377,092	\$ 1,395,100	\$ 1,242,100
Interest and Dividends	152,920	230,000	132,000
Other Rents and Concessions	1,224,172	1,165,100	1,110,100
Charges for Services	\$ 17,178,818	\$ 16,976,647	\$ 16,298,647
Charges for Current Services	17,178,818	16,976,647	16,298,647
Other Revenue	\$ 6,661	\$ -	\$ -
Other Revenue	6,661	-	-
Total Golf Course Fund	\$ 18,564,221	\$ 18,371,747	\$ 17,540,747

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Proposed Budget
Metropolitan Sewer Utility Fund			
Fines Forfeitures and Penalties	\$ 333,992	\$ -	\$ -
Other Fines & Forfeitures	333,992	-	-
Rev from Money and Prop	\$ 578,839	\$ -	\$ -
Interest and Dividends	370,528	-	-
Other Rents and Concessions	208,311	-	-
Rev from Other Agencies	\$ -	\$ 22,947,000	\$ 33,602,900
Revenue from Other Agencies	-	22,947,000	33,602,900
Charges for Services	\$ 71,735,690	\$ 69,234,844	\$ 69,139,000
Charges for Current Services	71,735,690	69,234,844	69,139,000
Other Revenue	\$ 225,188	\$ -	\$ 100,000
Other Revenue	225,188	-	100,000
Transfers In	\$ 3,404,022	\$ -	\$ -
Transfers In	3,404,022	-	-
Total Metropolitan Sewer Utility Fund	\$ 76,277,731	\$ 92,181,844	\$ 102,841,900
Municipal Sewer Revenue Fund			
Fines Forfeitures and Penalties	\$ 76,746	\$ -	\$ -
Other Fines & Forfeitures	76,746	-	-
Rev from Money and Prop	\$ 2,471,207	\$ 1,223,000	\$ 910,400
Interest and Dividends	2,405,396	1,200,000	900,000
Other Rents and Concessions	65,811	23,000	10,400
Rev from Other Agencies	\$ 4,309,299	\$ 10,747,000	\$ 4,878,800
Revenue from Other Agencies	4,309,299	10,747,000	4,878,800
Charges for Services	\$ 298,342,298	\$ 304,754,000	\$ 306,813,000
Charges for Current Services	298,342,298	304,754,000	306,813,000
Other Revenue	\$ 1,210,254	\$ 250,000	\$ 187,000
Other Revenue	1,210,254	250,000	187,000
Transfers In	\$ 9,731,555	\$ -	\$ -
Transfers In	9,731,555	-	-
Total Municipal Sewer Revenue Fund	\$ 316,141,359	\$ 316,974,000	\$ 312,789,200
Recycling Fund			
Fines Forfeitures and Penalties	\$ 1,175,918	\$ 1,000,000	\$ 1,000,000
Other Fines & Forfeitures	1,175,918	1,000,000	1,000,000
Rev from Money and Prop	\$ 404,654	\$ 371,100	\$ 331,100
Interest and Dividends	154,372	160,000	120,000
Other Rents and Concessions	250,282	211,100	211,100
Rev from Other Agencies	\$ 687,885	\$ -	\$ -
Revenue from Other Agencies	687,885	-	-

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Proposed Budget
Charges for Services	\$ 17,197,202	\$ 16,368,631	\$ 17,058,631
Charges for Current Services	17,197,202	16,368,631	17,058,631
Other Revenue	\$ 172,529	\$ 37,920	\$ 37,920
Other Revenue	172,529	37,920	37,920
Transfers In	\$ 567,739	\$ -	\$ -
Transfers In	567,739	-	-
Total Recycling Fund	\$ 20,205,927	\$ 17,777,651	\$ 18,427,651

Refuse Disposal Fund

Fines Forfeitures and Penalties	\$ 25,448	\$ 32,500	\$ 32,500
Other Fines & Forfeitures	25,448	32,500	32,500
Rev from Money and Prop	\$ 1,413,914	\$ 850,000	\$ 700,000
Interest and Dividends	522,837	850,000	700,000
Other Rents and Concessions	891,077	-	-
Charges for Services	\$ 23,877,264	\$ 25,999,813	\$ 26,506,500
Charges for Current Services	23,877,264	25,999,813	26,506,500
Other Revenue	\$ 853,292	\$ 684,554	\$ 690,000
Other Revenue	853,292	684,554	690,000
Transfers In	\$ 1,266	\$ 1,807,434	\$ 1,807,434
Transfers In	1,266	1,807,434	1,807,434
Total Refuse Disposal Fund	\$ 26,171,185	\$ 29,374,301	\$ 29,736,434

Sewer Utility - AB 1600 Fund

Rev from Money and Prop	\$ (263,190)	\$ -	\$ -
Interest and Dividends	(263,190)	-	-
Charges for Services	\$ 14,041,093	\$ -	\$ -
Charges for Current Services	14,041,093	-	-
Total Sewer Utility - AB 1600 Fund	\$ 13,777,903	\$ -	\$ -

Water Utility - AB 1600 Fund

Rev from Money and Prop	\$ 134,940	\$ -	\$ -
Interest and Dividends	134,940	-	-
Charges for Services	\$ 11,704,419	\$ -	\$ -
Charges for Current Services	11,704,419	-	-
Total Water Utility - AB 1600 Fund	\$ 11,839,359	\$ -	\$ -

Water Utility Operating Fund

Property Tax Revenue	\$ (33,339)	\$ -	\$ -
Property Taxes	(33,339)	-	-
Fines Forfeitures and Penalties	\$ 1,558,024	\$ -	\$ -
Other Fines & Forfeitures	1,558,024	-	-

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Proposed Budget
Rev from Money and Prop	\$ 7,401,300	\$ 6,775,000	\$ 7,229,400
Interest and Dividends	1,542,569	1,000,000	800,000
Other Rents and Concessions	5,858,731	5,775,000	6,429,400
Rev from Federal Agencies	\$ 1,835,595	\$ -	\$ -
Revenue from Federal Agencies	1,835,595	-	-
Rev from Other Agencies	\$ 815,944	\$ 7,831,000	\$ 90,000
Revenue from Other Agencies	815,944	7,831,000	90,000
Charges for Services	\$ 410,185,222	\$ 412,676,269	\$ 461,986,400
Charges for Current Services	410,185,222	412,676,269	461,986,400
Other Revenue	\$ 12,120,422	\$ 325,000	\$ 325,000
Other Revenue	12,120,422	325,000	325,000
Transfers In	\$ 2,857,059	\$ -	\$ -
Transfers In	2,857,059	-	-
Total Water Utility Operating Fund	\$ 436,740,226	\$ 427,607,269	\$ 469,630,800
Total Enterprise Funds	\$ 968,625,080	\$ 952,558,503	\$ 1,001,326,971

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Proposed Budget
Internal Service Funds			
Central Stores Fund			
Fines Forfeitures and Penalties	\$ 1,465	\$ -	\$ -
Other Fines & Forfeitures	1,465	-	-
Rev from Money and Prop	\$ 707	\$ -	\$ -
Interest and Dividends	707	-	-
Charges for Services	\$ 11,985,038	\$ 13,236,784	\$ 13,224,866
Charges for Current Services	11,985,038	13,236,784	13,224,866
Other Revenue	\$ 155,132	\$ 120,000	\$ 120,000
Other Revenue	155,132	120,000	120,000
Total Central Stores Fund	\$ 12,142,387	\$ 13,356,784	\$ 13,344,866
Energy Conservation Program Fund			
Fines Forfeitures and Penalties	\$ 23	\$ -	\$ -
Other Fines & Forfeitures	23	-	-
Rev from Money and Prop	\$ 29,835	\$ -	\$ -
Interest and Dividends	29,835	-	-
Charges for Services	\$ 660,679	\$ 363,140	\$ 364,701
Charges for Current Services	660,679	363,140	364,701
Other Revenue	\$ 1,162,065	\$ 200,000	\$ -
Other Revenue	1,162,065	200,000	-
Transfers In	\$ 1,752,772	\$ 1,756,303	\$ 1,889,183
Transfers In	1,752,772	1,756,303	1,889,183
Total Energy Conservation Program Fund	\$ 3,605,373	\$ 2,319,443	\$ 2,253,884
Engineering & Capital Projects Fund			
Charges for Services	\$ -	\$ -	\$ 64,540,505
Charges for Current Services	-	-	64,540,505
Total Engineering & Capital Projects Fund	\$ -	\$ -	\$ 64,540,505
Fleet Services Operating Fund			
Fines Forfeitures and Penalties	\$ 6,045	\$ 20,000	\$ -
Other Fines & Forfeitures	6,045	20,000	-
Rev from Money and Prop	\$ 5,774	\$ -	\$ -
Interest and Dividends	5,774	-	-
Charges for Services	\$ 48,668,553	\$ 50,439,440	\$ 49,041,283
Charges for Current Services	48,668,553	50,439,440	49,041,283
Other Revenue	\$ 578,638	\$ 295,000	\$ 295,000
Other Revenue	578,638	295,000	295,000

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Proposed Budget
Transfers In	\$ 892,951	\$ 892,951	\$ 892,951
Transfers In	892,951	892,951	892,951
Total Fleet Services Operating Fund	\$ 50,151,961	\$ 51,647,391	\$ 50,229,234
Fleet Services Replacement Fund			
Charges for Services	\$ 22,053,339	\$ 22,426,093	\$ 22,177,062
Charges for Current Services	22,053,339	22,426,093	22,177,062
Other Revenue	\$ 1,648,451	\$ 2,000,000	\$ 2,000,000
Other Revenue	1,648,451	2,000,000	2,000,000
Transfers In	\$ 3,018,883	\$ 3,119,490	\$ 3,119,490
Transfers In	3,018,883	3,119,490	3,119,490
Total Fleet Services Replacement Fund	\$ 26,720,673	\$ 27,545,583	\$ 27,296,552
Publishing Services Fund			
Fines Forfeitures and Penalties	\$ 1,055	\$ -	\$ -
Other Fines & Forfeitures	1,055	-	-
Rev from Money and Prop	\$ 269	\$ -	\$ -
Interest and Dividends	269	-	-
Charges for Services	\$ 3,080,544	\$ 3,413,041	\$ 3,223,030
Charges for Current Services	3,080,544	3,413,041	3,223,030
Other Revenue	\$ 42,461	\$ -	\$ -
Other Revenue	42,461	-	-
Total Publishing Services Fund	\$ 3,124,330	\$ 3,413,041	\$ 3,223,030
Risk Management Administration Fund			
Rev from Federal Agencies	\$ 9,268,591	\$ -	\$ -
Revenue from Federal Agencies	9,268,591	-	-
Rev from Other Agencies	\$ 33	\$ -	\$ -
Revenue from Other Agencies	33	-	-
Charges for Services	\$ 55,060	\$ 289,402	\$ 289,402
Charges for Current Services	55,060	289,402	289,402
Other Revenue	\$ 160,542	\$ 8,771,297	\$ 9,833,252
Other Revenue	160,542	8,771,297	9,833,252
Total Risk Management Administration Fund	\$ 9,484,225	\$ 9,060,699	\$ 10,122,654
Total Internal Service Funds	\$ 105,228,949	\$ 107,342,941	\$ 171,010,725
Total Combined Budget Revenues	\$ 2,603,855,447	\$ 2,643,604,028	\$ 2,742,246,698



Page Intentionally Left Blank

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Proposed Budget
General Fund			
General Fund			
PERSONNEL	\$ 827,192,986	\$ 886,385,746	\$ 829,662,791
Personnel Cost	505,689,746	515,853,033	491,177,941
Fringe Benefits	321,503,240	370,532,713	338,484,850
NON-PERSONNEL	\$ 341,568,095	\$ 339,105,453	\$ 349,385,297
Supplies	23,647,254	25,012,251	25,981,005
Contracts	151,746,542	148,464,139	169,593,763
Information Technology	31,020,646	29,689,628	25,753,600
Energy and Utilities	33,459,330	38,741,346	40,471,533
Other	3,875,504	5,720,506	5,381,576
Appropriated Reserve	-	2,000,000	-
Transfers Out	91,492,445	81,865,986	74,999,702
Capital Expenditures	1,183,321	2,688,940	3,116,934
Debt	5,143,053	4,922,657	4,087,184
Total General Fund	\$ 1,168,761,081	\$ 1,225,491,199	\$ 1,179,048,088

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Proposed Budget
Special Revenue Funds			
Automated Refuse Container Fund			
NON-PERSONNEL	\$ 642,683	\$ 800,000	\$ 800,000
Supplies	535,754	710,000	710,000
Contracts	105,066	90,000	90,000
Other	1,862	-	-
Total Automated Refuse Container Fund	\$ 642,683	\$ 800,000	\$ 800,000
Concourse and Parking Garages Operating Fund			
PERSONNEL	\$ 196,179	\$ 183,886	\$ 212,765
Personnel Cost	124,765	121,369	118,809
Fringe Benefits	71,414	62,517	93,956
NON-PERSONNEL	\$ 2,718,421	\$ 2,483,405	\$ 2,496,953
Supplies	52,136	123,422	123,422
Contracts	1,397,473	1,556,500	1,585,083
Information Technology	17,788	31,902	39,831
Energy and Utilities	58,925	70,885	77,133
Other	1,761	500	500
CIP Contingency	-	25,000	25,000
Transfers Out	1,190,338	675,196	645,984
Total Concourse and Parking Garages Operating Fund	\$ 2,914,600	\$ 2,667,291	\$ 2,709,718
Convention Center Expansion Administration Fund			
NON-PERSONNEL	\$ 13,850,480	\$ 13,977,450	\$ 13,980,650
Supplies	2	-	-
Contracts	1,326,720	1,420,000	1,420,000
Transfers Out	12,523,758	12,557,450	12,560,650
Total Convention Center Expansion Administration Fund	\$ 13,850,480	\$ 13,977,450	\$ 13,980,650
Environmental Growth 1/3 Fund			
NON-PERSONNEL	\$ 4,354,915	\$ 3,962,339	\$ 4,547,305
Supplies	40	78,123	78,123
Contracts	33,666	211,036	211,036
Information Technology	13,315	700	41,358
Energy and Utilities	1,919,308	1,972,133	2,904,033
Transfers Out	2,388,586	1,700,347	1,312,755
Total Environmental Growth 1/3 Fund	\$ 4,354,915	\$ 3,962,339	\$ 4,547,305

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Proposed Budget
Environmental Growth 2/3 Fund			
NON-PERSONNEL	\$ 8,078,081	\$ 8,229,966	\$ 8,869,966
Transfers Out	8,078,081	8,229,966	8,869,966
Total Environmental Growth 2/3 Fund	\$ 8,078,081	\$ 8,229,966	\$ 8,869,966
Facilities Financing Fund			
PERSONNEL	\$ 1,573,476	\$ 1,711,029	\$ 1,891,429
Personnel Cost	984,327	1,028,411	1,135,394
Fringe Benefits	589,150	682,618	756,035
NON-PERSONNEL	\$ 385,157	\$ 399,045	\$ 401,483
Supplies	4,932	12,011	12,011
Contracts	261,501	286,590	270,798
Information Technology	63,467	51,719	63,610
Energy and Utilities	-	1,190	1,190
Other	212	1,294	1,294
Transfers Out	55,045	46,091	52,430
Capital Expenditures	-	150	150
Total Facilities Financing Fund	\$ 1,958,633	\$ 2,110,074	\$ 2,292,912
Fire and Lifeguard Facilities Fund			
NON-PERSONNEL	\$ 878,864	\$ 1,426,431	\$ 1,425,931
Supplies	73	-	-
Contracts	15,738	46,212	46,212
Transfers Out	863,052	1,380,219	1,379,719
Total Fire and Lifeguard Facilities Fund	\$ 878,864	\$ 1,426,431	\$ 1,425,931
Fire/Emergency Medical Services Transport Program Fund			
PERSONNEL	\$ 5,658,402	\$ 5,323,882	\$ 4,867,963
Personnel Cost	3,465,595	3,117,093	3,221,220
Fringe Benefits	2,192,807	2,206,789	1,646,743
NON-PERSONNEL	\$ 8,303,144	\$ 6,192,613	\$ 7,765,125
Supplies	146,028	41,450	100,627
Contracts	1,302,148	1,013,951	1,821,364
Information Technology	97,622	64,167	143,639
Energy and Utilities	-	-	28,688
Other	46,568	42,710	42,710
Transfers Out	6,681,808	4,797,035	5,394,797
Capital Expenditures	28,970	233,300	233,300
Total Fire/Emergency Medical Services Transport Program Fund	\$ 13,961,546	\$ 11,516,495	\$ 12,633,088

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Proposed Budget
GIS Fund			
PERSONNEL	\$ 91,146	\$ 217,724	\$ 213,778
Personnel Cost	50,026	117,460	118,102
Fringe Benefits	41,120	100,264	95,676
NON-PERSONNEL	\$ 1,462,237	\$ 1,367,314	\$ 1,692,148
Supplies	33	-	-
Contracts	638,902	494,477	687,717
Information Technology	823,135	872,837	1,004,431
Other	1	-	-
Transfers Out	167	-	-
Total GIS Fund	\$ 1,553,384	\$ 1,585,038	\$ 1,905,926
Gas Tax Fund			
NON-PERSONNEL	\$ 20,899,152	\$ 20,738,091	\$ 20,078,259
Contracts	4,425,174	4,928,928	5,084,928
Energy and Utilities	179,629	-	-
Other	7,165	-	-
Transfers Out	16,287,183	15,809,163	14,993,331
Total Gas Tax Fund	\$ 20,899,152	\$ 20,738,091	\$ 20,078,259
Information Technology Fund			
PERSONNEL	\$ 3,644,320	\$ 5,248,057	\$ 4,802,647
Personnel Cost	2,405,222	3,173,718	3,123,484
Fringe Benefits	1,239,098	2,074,339	1,679,163
NON-PERSONNEL	\$ 6,231,718	\$ 4,985,247	\$ 4,547,005
Supplies	3,980	23,828	23,993
Contracts	3,108,330	1,253,831	1,339,125
Information Technology	2,737,687	2,837,221	2,361,095
Energy and Utilities	5,175	13,457	9,607
Other	121,390	11,700	11,700
Transfers Out	159,432	142,041	104,666
Capital Expenditures	95,724	-	-
Debt	-	703,169	696,819
Total Information Technology Fund	\$ 9,876,038	\$ 10,233,304	\$ 9,349,652

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Proposed Budget
Junior Lifeguard Program Fund			
PERSONNEL	\$ 94,038	\$ 127,280	\$ 126,706
Personnel Cost	54,019	70,863	71,760
Fringe Benefits	40,019	56,417	54,946
NON-PERSONNEL	\$ 484,544	\$ 468,747	\$ 469,321
Supplies	23,095	43,043	22,043
Contracts	448,523	425,632	447,168
Energy and Utilities	60	72	72
Transfers Out	2,098	-	38
Capital Expenditures	10,768	-	-
Total Junior Lifeguard Program Fund	\$ 578,582	\$ 596,027	\$ 596,027
Local Enforcement Agency Fund			
PERSONNEL	\$ 547,978	\$ 618,952	\$ 562,486
Personnel Cost	322,252	339,953	331,700
Fringe Benefits	225,726	278,999	230,786
NON-PERSONNEL	\$ 119,238	\$ 260,303	\$ 195,620
Supplies	1,505	12,500	6,000
Contracts	79,570	213,027	149,315
Information Technology	25,911	15,544	20,408
Energy and Utilities	89	1,618	1,776
Other	2,233	6,574	6,574
Transfers Out	9,930	11,040	11,547
Total Local Enforcement Agency Fund	\$ 667,215	\$ 879,255	\$ 758,106
Los Penasquitos Canyon Preserve Fund			
PERSONNEL	\$ 195,988	\$ 203,750	\$ 204,645
Personnel Cost	110,932	110,832	110,989
Fringe Benefits	85,056	92,918	93,656
NON-PERSONNEL	\$ 9,912	\$ 17,503	\$ 17,413
Supplies	1,560	4,125	4,125
Contracts	5,674	11,000	11,000
Information Technology	33	-	-
Transfers Out	2,645	2,378	2,288
Total Los Penasquitos Canyon Preserve Fund	\$ 205,900	\$ 221,253	\$ 222,058

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Proposed Budget
Maintenance Assessment District (MAD) Funds			
PERSONNEL	\$ 2,534,434	\$ 2,685,528	\$ 2,639,779
Personnel Cost	1,481,878	1,503,522	1,547,524
Fringe Benefits	1,052,556	1,182,006	1,092,255
NON-PERSONNEL	\$ 17,350,514	\$ 32,065,866	\$ 31,948,335
Supplies	76,550	350,725	285,587
Contracts	10,946,531	16,586,967	16,109,619
Information Technology	66,025	63,830	52,362
Energy and Utilities	3,189,914	2,687,288	3,915,563
Other	2,936,954	3,352,111	3,630,808
CIP Contingency	-	8,902,745	7,849,876
Transfers Out	134,540	118,200	104,520
Capital Expenditures	-	4,000	-
Total Maintenance Assessment District (MAD) Funds	\$ 19,884,949	\$ 34,751,394	\$ 34,588,114
Major Events Revolving Fund			
NON-PERSONNEL	\$ 805,916	\$ -	\$ -
Contracts	805,916	-	-
Total Major Events Revolving Fund	\$ 805,916	\$ -	\$ -
Mission Bay/Balboa Park Improvement Fund			
NON-PERSONNEL	\$ 2,033,088	\$ 2,069,234	\$ 1,955,700
Contracts	354,599	380,000	280,000
Transfers Out	1,678,489	1,689,234	1,675,700
Total Mission Bay/Balboa Park Improvement Fund	\$ 2,033,088	\$ 2,069,234	\$ 1,955,700
New Convention Facility Fund			
NON-PERSONNEL	\$ 3,405,000	\$ 3,405,000	\$ 3,405,000
Contracts	3,405,000	3,405,000	3,405,000
Total New Convention Facility Fund	\$ 3,405,000	\$ 3,405,000	\$ 3,405,000

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Proposed Budget
OneSD Support Fund			
PERSONNEL	\$ 2,757,335	\$ 2,767,499	\$ 2,809,989
Personnel Cost	1,814,397	1,776,540	1,774,912
Fringe Benefits	942,939	990,959	1,035,077
NON-PERSONNEL	\$ 22,734,934	\$ 18,417,718	\$ 17,923,880
Supplies	9,674	20,314	20,479
Contracts	326,971	422,859	362,101
Information Technology	15,050,909	11,762,415	11,564,185
Energy and Utilities	13,801	16,000	14,400
Other	2,206	4,000	4,000
Transfers Out	1,292,224	92,980	170,568
Capital Expenditures	-	60,000	60,000
Debt	6,039,149	6,039,150	5,728,147
Total OneSD Support Fund	\$ 25,492,270	\$ 21,185,217	\$ 20,733,869
PETCO Park Fund			
PERSONNEL	\$ 133,067	\$ 143,131	\$ 139,677
Personnel Cost	107,390	113,561	114,998
Fringe Benefits	25,677	29,570	24,679
NON-PERSONNEL	\$ 16,033,263	\$ 17,261,918	\$ 17,403,344
Supplies	106	5,890	5,890
Contracts	4,543,666	5,786,956	5,932,192
Information Technology	8,401	1,810	1,083
Energy and Utilities	10,611	10,404	10,420
Other	70	-	-
Transfers Out	11,470,409	11,456,858	11,453,759
Total PETCO Park Fund	\$ 16,166,331	\$ 17,405,049	\$ 17,543,021
Parking Meter Operations Fund			
PERSONNEL	\$ -	\$ -	\$ 1,467,989
Personnel Cost	-	-	799,244
Fringe Benefits	-	-	668,745
NON-PERSONNEL	\$ -	\$ -	\$ 7,643,546
Supplies	-	-	123,504
Contracts	-	-	1,321,394
Information Technology	-	-	14,856
Energy and Utilities	-	-	16,613
Transfers Out	-	-	6,166,679
Capital Expenditures	-	-	500
Total Parking Meter Operations Fund	\$ -	\$ -	\$ 9,111,535

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Proposed Budget
Police Decentralization Fund			
NON-PERSONNEL	\$ 4,116,587	\$ 5,120,000	\$ 5,120,000
Contracts	4,116,587	5,120,000	5,120,000
Total Police Decentralization Fund	\$ 4,116,587	\$ 5,120,000	\$ 5,120,000
Prop 42 Replacement - Transportation Relief Fund			
NON-PERSONNEL	\$ 7,995,051	\$ 17,478,416	\$ 12,478,416
Contracts	7,995,051	17,478,416	12,478,416
Total Prop 42 Replacement - Transportation Relief Fund	\$ 7,995,051	\$ 17,478,416	\$ 12,478,416
Public Art Fund			
NON-PERSONNEL	\$ 86,870	\$ 102,814	\$ 27,836
Supplies	524	2,814	2,979
Contracts	86,346	100,000	24,857
Total Public Art Fund	\$ 86,870	\$ 102,814	\$ 27,836
Public Safety Needs & Debt Service Fund			
NON-PERSONNEL	\$ 7,988,645	\$ 8,396,967	\$ 8,707,775
Transfers Out	7,988,645	8,396,967	8,707,775
Total Public Safety Needs & Debt Service Fund	\$ 7,988,645	\$ 8,396,967	\$ 8,707,775
QUALCOMM Stadium Operations Fund			
PERSONNEL	\$ 3,354,051	\$ 3,436,962	\$ 3,448,163
Personnel Cost	2,097,532	2,054,190	2,065,328
Fringe Benefits	1,256,519	1,382,772	1,382,835
NON-PERSONNEL	\$ 12,439,846	\$ 13,653,475	\$ 14,389,736
Supplies	887,398	1,063,175	1,150,840
Contracts	4,907,644	6,002,625	6,248,882
Information Technology	55,185	16,317	72,249
Energy and Utilities	1,515,743	1,505,949	1,835,657
Other	1,516	-	-
Transfers Out	5,032,205	4,987,898	5,004,598
Capital Expenditures	40,156	48,000	48,000
Debt	-	29,511	29,510
Total QUALCOMM Stadium Operations Fund	\$ 15,793,897	\$ 17,090,437	\$ 17,837,899

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Proposed Budget
Redevelopment Fund			
PERSONNEL	\$ 45	\$ -	\$ -
Fringe Benefits	45	-	-
NON-PERSONNEL	\$ 169	\$ -	\$ -
Contracts	171	-	-
Energy and Utilities	(12)	-	-
Other	10	-	-
Total Redevelopment Fund	\$ 214	\$ -	\$ -
Seized & Forfeited Assets Fund			
NON-PERSONNEL	\$ (12,098)	\$ -	\$ -
Contracts	(12,098)	-	-
Total Seized & Forfeited Assets Fund	\$ (12,098)	\$ -	\$ -
Seized Assets - California Fund			
NON-PERSONNEL	\$ -	\$ 10,000	\$ 10,000
Contracts	-	10,000	10,000
Total Seized Assets - California Fund	\$ -	\$ 10,000	\$ 10,000
Seized Assets - Federal DOJ Fund			
NON-PERSONNEL	\$ 177,251	\$ 1,392,812	\$ 1,400,227
Contracts	173,664	1,388,732	1,396,460
Energy and Utilities	3,587	4,080	3,767
Total Seized Assets - Federal DOJ Fund	\$ 177,251	\$ 1,392,812	\$ 1,400,227
Seized Assets - Federal Treasury Fund			
NON-PERSONNEL	\$ -	\$ 100,000	\$ 100,000
Contracts	-	100,000	100,000
Total Seized Assets - Federal Treasury Fund	\$ -	\$ 100,000	\$ 100,000
Serious Traffic Offenders Program Fund			
NON-PERSONNEL	\$ 118,316	\$ -	\$ -
Supplies	223	-	-
Contracts	118,093	-	-
Total Serious Traffic Offenders Program Fund	\$ 118,316	\$ -	\$ -

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Proposed Budget
Storm Drain Fund			
NON-PERSONNEL	\$ 5,446,746	\$ 5,700,000	\$ 5,700,000
Contracts	59,383	65,000	65,000
Transfers Out	5,387,363	5,635,000	5,635,000
Total Storm Drain Fund	\$ 5,446,746	\$ 5,700,000	\$ 5,700,000
Transient Occupancy Tax Fund			
PERSONNEL	\$ 996,966	\$ 1,181,300	\$ 1,334,899
Personnel Cost	587,615	660,246	768,894
Fringe Benefits	409,351	521,054	566,005
NON-PERSONNEL	\$ 70,561,972	\$ 86,419,054	\$ 89,389,757
Supplies	32,322	9,428	6,779
Contracts	27,241,748	29,760,156	28,509,900
Information Technology	290,246	316,026	358,121
Energy and Utilities	2,217	3,500	3,500
Other	184	2,000	2,000
Transfers Out	42,995,255	56,327,944	60,509,457
Total Transient Occupancy Tax Fund	\$ 71,558,938	\$ 87,600,354	\$ 90,724,656
Trolley Extension Reserve Fund			
NON-PERSONNEL	\$ 1,168,044	\$ 1,179,299	\$ 1,086,200
Contracts	14,670	27,000	27,000
Transfers Out	1,153,374	1,152,299	1,059,200
Total Trolley Extension Reserve Fund	\$ 1,168,044	\$ 1,179,299	\$ 1,086,200
Underground Surcharge Fund			
PERSONNEL	\$ 282,530	\$ 287,808	\$ 810,570
Personnel Cost	168,676	164,822	458,173
Fringe Benefits	113,854	122,986	352,397
NON-PERSONNEL	\$ 38,495,572	\$ 48,805,128	\$ 49,782,169
Supplies	6,506	19,787	6,000
Contracts	4,541,261	5,189,485	5,441,878
Information Technology	79,304	55,820	73,372
Energy and Utilities	524	1,720	1,000
Other	33,301,974	43,087,348	43,900,087
Transfers Out	566,002	416,776	359,832
Capital Expenditures	-	34,192	-
Total Underground Surcharge Fund	\$ 38,778,102	\$ 49,092,936	\$ 50,592,739

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Proposed Budget
Wireless Communications Technology Fund			
PERSONNEL	\$ 4,789,375	\$ 4,993,171	\$ 4,898,046
Personnel Cost	2,913,853	2,981,244	2,875,327
Fringe Benefits	1,875,522	2,011,927	2,022,719
NON-PERSONNEL	\$ 4,436,989	\$ 3,876,197	\$ 3,522,993
Supplies	126,564	608,351	286,016
Contracts	751,814	832,297	1,274,322
Information Technology	225,500	132,129	142,303
Energy and Utilities	201,457	236,153	123,934
Other	450	2,188	161,400
Transfers Out	199,527	324,444	221,081
Capital Expenditures	9,453	38,752	38,752
Debt	2,922,226	1,701,883	1,275,185
Total Wireless Communications Technology Fund	\$ 9,226,365	\$ 8,869,368	\$ 8,421,039
Zoological Exhibits Maintenance Fund			
NON-PERSONNEL	\$ 10,223,743	\$ 10,030,000	\$ 10,593,000
Contracts	10,223,743	10,030,000	10,593,000
Total Zoological Exhibits Maintenance Fund	\$ 10,223,743	\$ 10,030,000	\$ 10,593,000
Special Revenue Funds			
PERSONNEL	\$ 26,849,331	\$ 29,129,959	\$ 30,431,531
Personnel Cost	16,688,480	17,333,824	18,635,858
Fringe Benefits	10,160,852	11,796,135	11,795,673
NON-PERSONNEL	\$ 294,024,963	\$ 340,792,352	\$ 349,875,093
Supplies	1,909,007	3,128,986	2,968,418
Contracts	93,749,243	114,636,677	111,863,767
Information Technology	19,554,528	16,222,437	15,952,903
Energy and Utilities	7,101,029	6,524,449	8,947,353
Other	36,424,558	46,510,425	47,761,073
CIP Contingency	-	8,927,745	7,874,876
Transfers Out	126,140,154	135,949,526	146,396,340
Capital Expenditures	185,070	418,394	380,702
Debt	8,961,375	8,473,713	7,729,661
Total Special Revenue Funds	\$ 320,874,294	\$ 369,922,311	\$ 380,306,624

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Proposed Budget
Debt Service and Tax Funds			
Public Safety Communication Bonds			
NON-PERSONNEL	\$ 515,586	\$ -	\$ -
Transfers Out	515,586	-	-
Total Public Safety Communication Bonds	\$ 515,586	\$ -	\$ -
Tax and Revenue Anticipation Notes Fund			
NON-PERSONNEL	\$ 2,532,407	\$ 2,630,000	\$ -
Contracts	43,250	130,000	-
Debt	2,489,157	2,500,000	-
Total Tax and Revenue Anticipation Notes Fund	\$ 2,532,407	\$ 2,630,000	\$ -
Debt Service and Tax Funds			
NON-PERSONNEL	\$ 3,047,993	\$ 2,630,000	\$ -
Contracts	43,250	130,000	-
Transfers Out	515,586	-	-
Debt	2,489,157	2,500,000	-
Total Debt Service and Tax Funds	\$ 3,047,993	\$ 2,630,000	\$ -

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Proposed Budget
Capital Project Funds			
Capital Outlay Fund			
NON-PERSONNEL	\$ 1,751,919	\$ 3,210,001	\$ 2,046,419
Contracts	(188,081)	-	-
Transfers Out	1,940,000	3,210,001	2,046,419
Total Capital Outlay Fund	\$ 1,751,919	\$ 3,210,001	\$ 2,046,419
TransNet ARRA Exchange Fund			
NON-PERSONNEL	\$ (136,447)	\$ -	\$ -
Contracts	(136,447)	-	-
Total TransNet ARRA Exchange Fund	\$ (136,447)	\$ -	\$ -
TransNet Extension Administration & Debt Fund			
NON-PERSONNEL	\$ 242,923	\$ 291,792	\$ 300,100
Contracts	242,923	291,792	300,100
Total TransNet Extension Administration & Debt Fund	\$ 242,923	\$ 291,792	\$ 300,100
TransNet Extension Congestion Relief Fund			
NON-PERSONNEL	\$ 753,203	\$ 1,267,600	\$ 1,267,600
Contracts	(446,797)	1,267,600	1,267,600
Transfers Out	1,200,000	-	-
Total TransNet Extension Congestion Relief Fund	\$ 753,203	\$ 1,267,600	\$ 1,267,600
TransNet Extension Maintenance Fund			
NON-PERSONNEL	\$ 8,059,163	\$ 8,666,218	\$ 8,912,970
Transfers Out	8,059,163	8,666,218	8,912,970
Total TransNet Extension Maintenance Fund	\$ 8,059,163	\$ 8,666,218	\$ 8,912,970
Capital Project Funds			
NON-PERSONNEL	\$ 10,670,761	\$ 13,435,611	\$ 12,527,089
Contracts	(528,402)	1,559,392	1,567,700
Transfers Out	11,199,163	11,876,219	10,959,389
Total Capital Project Funds	\$ 10,670,761	\$ 13,435,611	\$ 12,527,089

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Proposed Budget
Enterprise Funds			
Airports Fund			
PERSONNEL	\$ 1,454,426	\$ 1,545,237	\$ 1,596,304
Personnel Cost	905,934	961,435	986,555
Fringe Benefits	548,492	583,802	609,749
NON-PERSONNEL	\$ 2,643,496	\$ 4,246,260	\$ 3,514,562
Supplies	56,482	263,290	163,620
Contracts	2,210,387	3,694,031	2,946,370
Information Technology	146,544	45,715	121,667
Energy and Utilities	139,860	151,730	175,883
Other	672	900	900
Transfers Out	89,550	74,261	89,789
Capital Expenditures	-	15,577	15,577
Debt	-	756	756
Total Airports Fund	\$ 4,097,922	\$ 5,791,497	\$ 5,110,866
Development Services Fund			
PERSONNEL	\$ 31,045,855	\$ 34,722,363	\$ 37,996,229
Personnel Cost	19,435,148	20,879,427	23,531,169
Fringe Benefits	11,610,707	13,842,936	14,465,060
NON-PERSONNEL	\$ 10,819,041	\$ 11,193,100	\$ 11,705,098
Supplies	338,719	498,490	392,314
Contracts	6,265,887	5,967,088	6,526,155
Information Technology	2,272,388	1,730,646	2,024,225
Energy and Utilities	388,020	577,659	513,219
Other	353,861	509,698	409,698
Appropriated Reserve	-	341,774	341,774
Transfers Out	1,200,165	1,265,692	1,395,660
Capital Expenditures	-	302,053	102,053
Total Development Services Fund	\$ 41,864,896	\$ 45,915,463	\$ 49,701,327

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Proposed Budget
Golf Course Fund			
PERSONNEL	\$ 6,860,077	\$ 7,291,240	\$ 7,295,968
Personnel Cost	4,032,704	4,131,412	4,235,418
Fringe Benefits	2,827,373	3,159,828	3,060,550
NON-PERSONNEL	\$ 7,812,535	\$ 8,378,844	\$ 9,292,996
Supplies	1,065,545	1,227,653	1,236,498
Contracts	4,412,242	4,795,980	5,191,380
Information Technology	200,524	201,112	196,258
Energy and Utilities	1,642,118	1,477,617	1,979,666
Other	10,132	20,590	20,590
Transfers Out	296,377	263,242	275,954
Capital Expenditures	185,597	392,650	392,650
Total Golf Course Fund	\$ 14,672,613	\$ 15,670,084	\$ 16,588,964
Metropolitan Sewer Utility Fund			
PERSONNEL	\$ 43,804,135	\$ 46,911,064	\$ 48,125,104
Personnel Cost	26,942,123	27,794,779	28,751,544
Fringe Benefits	16,862,012	19,116,285	19,373,560
NON-PERSONNEL	\$ 152,135,627	\$ 160,172,831	\$ 164,460,919
Supplies	36,411,853	20,390,282	20,010,424
Contracts	28,531,186	51,573,204	54,797,792
Information Technology	3,987,858	5,302,312	5,026,153
Energy and Utilities	12,810,891	13,702,892	14,924,881
Other	126,157	106,040	106,040
Appropriated Reserve	-	3,500,000	3,500,000
Transfers Out	63,066,233	64,335,869	64,288,546
Capital Expenditures	804,627	1,246,977	1,791,828
Debt	6,396,821	15,255	15,255
Total Metropolitan Sewer Utility Fund	\$ 195,939,762	\$ 207,083,895	\$ 212,586,023

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Proposed Budget
Municipal Sewer Revenue Fund			
PERSONNEL	\$ 33,137,197	\$ 39,671,219	\$ 38,481,680
Personnel Cost	19,277,381	23,173,861	22,673,164
Fringe Benefits	13,859,816	16,497,358	15,808,516
NON-PERSONNEL	\$ 84,761,448	\$ 92,614,380	\$ 96,391,122
Supplies	3,501,284	4,678,035	5,038,315
Contracts	28,447,415	31,375,522	35,021,458
Information Technology	3,155,153	4,360,433	3,661,762
Energy and Utilities	5,159,210	5,033,856	6,260,181
Other	79,307	62,933	64,933
Transfers Out	43,690,549	46,150,929	45,458,325
Capital Expenditures	1,348,609	583,174	490,174
Debt	(620,078)	369,498	395,974
Total Municipal Sewer Revenue Fund	\$ 117,898,645	\$ 132,285,599	\$ 134,872,802
Recycling Fund			
PERSONNEL	\$ 8,513,755	\$ 9,875,393	\$ 10,051,764
Personnel Cost	5,018,497	5,624,235	5,722,520
Fringe Benefits	3,495,258	4,251,158	4,329,244
NON-PERSONNEL	\$ 10,590,615	\$ 13,416,904	\$ 12,538,218
Supplies	1,050,001	1,536,894	1,278,693
Contracts	6,924,914	8,470,380	8,310,989
Information Technology	477,517	455,353	390,401
Energy and Utilities	1,127,448	1,738,815	1,298,055
Other	6,137	5,682	5,682
Appropriated Reserve	-	480,000	480,000
Transfers Out	935,830	417,386	462,004
Capital Expenditures	68,768	312,394	312,394
Total Recycling Fund	\$ 19,104,371	\$ 23,292,297	\$ 22,589,982

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Proposed Budget
Refuse Disposal Fund			
PERSONNEL	\$ 13,730,096	\$ 14,390,572	\$ 14,066,780
Personnel Cost	8,164,992	8,119,666	8,102,516
Fringe Benefits	5,565,104	6,270,906	5,964,264
NON-PERSONNEL	\$ 15,886,775	\$ 17,542,424	\$ 17,105,462
Supplies	429,905	782,679	785,318
Contracts	10,244,195	11,590,119	11,099,045
Information Technology	844,618	814,122	1,089,489
Energy and Utilities	1,579,981	1,423,559	1,419,619
Other	10,846	16,276	16,276
Appropriated Reserve	-	920,000	920,000
Transfers Out	1,426,162	1,694,503	1,474,549
Capital Expenditures	1,351,069	284,910	284,910
Debt	-	16,256	16,256
Total Refuse Disposal Fund	\$ 29,616,871	\$ 31,932,996	\$ 31,172,242
Water Utility Operating Fund			
PERSONNEL	\$ 62,032,125	\$ 68,107,172	\$ 68,674,163
Personnel Cost	36,685,995	39,633,086	40,457,947
Fringe Benefits	25,346,130	28,474,086	28,216,216
NON-PERSONNEL	\$ 347,266,609	\$ 371,183,374	\$ 393,272,878
Supplies	196,980,949	202,392,258	218,304,622
Contracts	60,806,359	72,008,751	78,231,304
Information Technology	5,508,954	7,823,086	7,436,096
Energy and Utilities	9,735,328	11,227,936	11,925,805
Other	1,985,528	1,993,428	2,113,396
Appropriated Reserve	-	3,500,000	3,500,000
Transfers Out	70,403,324	69,793,546	68,669,735
Capital Expenditures	315,378	2,067,834	2,688,834
Debt	1,530,789	376,535	403,086
Total Water Utility Operating Fund	\$ 409,298,734	\$ 439,290,546	\$ 461,947,041

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Proposed Budget
Enterprise Funds			
PERSONNEL	\$ 200,577,667	\$ 222,514,260	\$ 226,287,992
Personnel Cost	120,462,775	130,317,901	134,460,833
Fringe Benefits	80,114,891	92,196,359	91,827,159
NON-PERSONNEL	\$ 631,916,146	\$ 678,748,117	\$ 708,281,255
Supplies	239,834,738	231,769,581	247,209,804
Contracts	147,842,585	189,475,075	202,124,493
Information Technology	16,593,557	20,732,779	19,946,051
Energy and Utilities	32,582,857	35,334,064	38,497,309
Other	2,572,640	2,715,547	2,737,515
Appropriated Reserve	-	8,741,774	8,741,774
Transfers Out	181,108,190	183,995,428	182,114,562
Capital Expenditures	4,074,048	5,205,569	6,078,420
Debt	7,307,532	778,300	831,327
Total Enterprise Funds	\$ 832,493,812	\$ 901,262,377	\$ 934,569,247

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Proposed Budget
Internal Service Funds			
Central Stores Fund			
PERSONNEL	\$ 1,586,837	\$ 1,608,241	\$ 1,596,064
Personnel Cost	869,437	820,638	825,806
Fringe Benefits	717,400	787,603	770,258
NON-PERSONNEL	\$ 7,639,988	\$ 11,748,543	\$ 11,748,802
Supplies	7,233,305	11,031,621	11,009,964
Contracts	386,685	423,792	449,640
Information Technology	81,719	38,755	34,542
Energy and Utilities	68,277	136,482	134,509
Other	(244,350)	928	928
Transfers Out	114,351	116,965	119,219
Total Central Stores Fund	\$ 9,226,825	\$ 13,356,784	\$ 13,344,866
Energy Conservation Program Fund			
PERSONNEL	\$ 1,499,530	\$ 1,608,970	\$ 1,396,245
Personnel Cost	935,416	954,703	852,204
Fringe Benefits	564,113	654,267	544,041
NON-PERSONNEL	\$ 863,118	\$ 742,758	\$ 1,151,289
Supplies	19,374	14,807	15,545
Contracts	445,971	480,772	830,399
Information Technology	285,978	111,547	162,918
Energy and Utilities	17,221	14,363	12,357
Other	4,578	5,300	5,300
Transfers Out	73,391	85,969	94,770
Capital Expenditures	16,604	30,000	30,000
Total Energy Conservation Program Fund	\$ 2,362,648	\$ 2,351,728	\$ 2,547,534

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Proposed Budget
Engineering & Capital Projects Fund			
PERSONNEL	\$ -	\$ -	\$ 56,277,482
Personnel Cost	-	-	34,032,910
Fringe Benefits	-	-	22,244,572
NON-PERSONNEL	\$ -	\$ -	\$ 8,263,023
Supplies	-	-	681,843
Contracts	-	-	2,470,613
Information Technology	-	-	2,602,403
Energy and Utilities	-	-	322,864
Other	-	-	690,751
Transfers Out	-	-	1,429,350
Capital Expenditures	-	-	64,726
Debt	-	-	473
Total Engineering & Capital Projects Fund	\$ -	\$ -	\$ 64,540,505
Fleet Services Operating Fund			
PERSONNEL	\$ 19,333,389	\$ 16,603,959	\$ 17,527,654
Personnel Cost	11,668,928	9,439,485	10,009,494
Fringe Benefits	7,664,461	7,164,474	7,518,160
NON-PERSONNEL	\$ 31,750,696	\$ 35,179,328	\$ 33,107,802
Supplies	9,652,642	8,365,799	8,408,951
Contracts	3,847,884	7,345,469	7,807,960
Information Technology	751,153	795,211	768,771
Energy and Utilities	16,519,188	17,293,404	14,991,690
Other	105,283	155,000	-
Transfers Out	817,658	701,829	753,885
Capital Expenditures	56,887	107,620	107,620
Debt	-	414,996	268,925
Total Fleet Services Operating Fund	\$ 51,084,085	\$ 51,783,287	\$ 50,635,456
Fleet Services Replacement Fund			
PERSONNEL	\$ -	\$ -	\$ -
Personnel Cost	-	-	-
Fringe Benefits	-	-	-
NON-PERSONNEL	\$ 18,073,727	\$ 22,461,956	\$ 20,663,453
Supplies	987,711	-	-
Contracts	534,641	-	-
Other	782,564	-	-
Capital Expenditures	8,275,953	13,989,241	11,827,455
Debt	7,492,858	8,472,715	8,835,998
Total Fleet Services Replacement Fund	\$ 18,073,727	\$ 22,461,956	\$ 20,663,453

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Proposed Budget
Publishing Services Fund			
PERSONNEL	\$ 680,028	\$ 853,023	\$ 849,272
Personnel Cost	392,090	462,975	470,874
Fringe Benefits	287,938	390,048	378,398
NON-PERSONNEL	\$ 2,272,428	\$ 2,451,104	\$ 2,373,758
Supplies	253,177	366,507	318,861
Contracts	1,789,491	1,890,775	1,868,891
Information Technology	68,093	44,464	38,310
Energy and Utilities	72,449	88,988	96,805
Other	650	-	-
Transfers Out	88,567	55,878	46,398
Debt	-	4,492	4,493
Total Publishing Services Fund	\$ 2,952,456	\$ 3,304,127	\$ 3,223,030
Risk Management Administration Fund			
PERSONNEL	\$ 6,919,404	\$ 7,718,629	\$ 7,907,298
Personnel Cost	4,126,196	4,446,391	4,585,491
Fringe Benefits	2,793,207	3,272,238	3,321,807
NON-PERSONNEL	\$ 2,030,527	\$ 2,091,670	\$ 2,215,356
Supplies	68,199	78,662	80,722
Contracts	779,705	951,225	858,102
Information Technology	866,421	715,853	944,537
Energy and Utilities	3,572	7,020	7,020
Other	25,535	30,125	30,125
Transfers Out	287,094	308,785	294,850
Total Risk Management Administration Fund	\$ 8,949,930	\$ 9,810,299	\$ 10,122,654
Internal Service Funds			
PERSONNEL	\$ 30,019,187	\$ 28,392,822	\$ 85,554,015
Personnel Cost	17,992,068	16,124,192	50,776,779
Fringe Benefits	12,027,119	12,268,630	34,777,236
NON-PERSONNEL	\$ 62,619,962	\$ 74,675,359	\$ 79,523,483
Supplies	18,204,883	19,857,396	20,515,886
Contracts	7,783,382	11,092,033	14,285,605
Information Technology	2,053,366	1,705,830	4,551,481
Energy and Utilities	16,680,707	17,540,257	15,565,245
Other	674,261	191,353	727,104
Transfers Out	1,381,061	1,269,426	2,738,472
Capital Expenditures	8,349,444	14,126,861	12,029,801
Debt	7,492,858	8,892,203	9,109,889
Total Internal Service Funds	\$ 92,639,149	\$ 103,068,181	\$ 165,077,498

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Proposed Budget
Operating Budget Expenditures			
PERSONNEL	\$ 1,084,639,171	\$ 1,166,422,787	\$ 1,171,936,329
Personnel Cost	660,833,069	679,628,950	695,051,411
Fringe Benefits	423,806,102	486,793,837	476,884,918
NON-PERSONNEL	\$ 1,343,847,920	\$ 1,449,386,892	\$ 1,499,592,217
Supplies	283,595,882	279,768,214	296,675,113
Contracts	400,636,599	465,357,316	499,435,328
Information Technology	69,222,096	68,350,674	66,204,035
Energy and Utilities	89,823,923	98,140,116	103,481,440
Other	43,546,963	55,137,831	56,607,268
CIP Contingency	-	8,927,745	7,874,876
Appropriated Reserve	-	10,741,774	8,741,774
Transfers Out	411,836,599	414,956,585	417,208,465
Capital Expenditures	13,791,884	22,439,764	21,605,857
Debt	31,393,975	25,566,873	21,758,061
Total Operating Budget Expenditures	\$ 2,428,497,613	\$ 2,615,809,679	\$ 2,671,528,546
Total Capital Budget Expenditures	\$ 355,914,442	\$ 179,440,324	\$ 297,652,880
Total Combined Operating and Capital Budget Expenditures	\$ 2,784,412,055	\$ 2,795,250,003	\$ 2,969,181,426



Page Left Intentionally Blank

Financial Summary and Schedules

Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Fund Type/Title	Estimated Reserves and Fund Balance as of 7/01/14	CIP and Operating Revenue	Total Resources	CIP Project Expenditures	Operating Expenditures
General Fund	\$ 163,940,441 ¹	\$ 1,177,237,223	\$ 1,341,177,664	\$ -	\$ 1,179,048,088
Total General Fund	\$ 163,940,441	\$ 1,177,237,223	\$ 1,341,177,664	\$ -	\$ 1,179,048,088

Debt Service & Tax Funds

Tax and Revenue Anticip. Notes	\$ -	\$ -	\$ -	\$ -	\$ -
Total Debt Srvc & Tax Funds	\$ -				

Special Revenue Funds

Automated Refuse Container	\$ 1,300,760	\$ 700,000	\$ 2,000,760	\$ -	\$ 800,000
Concourse and Parking Garages	706,217	2,713,422	3,419,639	-	2,709,718
Convention Center Expansion	729,977	13,760,993	14,490,970	-	13,980,650
Environmental Growth 1/3	1,643,611	4,455,069	6,098,680	-	4,547,305
Environmental Growth 2/3	2,277,333	8,917,137	11,194,470	-	8,869,966
Facilities Financing	-	2,292,912	2,292,912	-	2,292,912
Fire and Lifeguard Facilities	216,641	1,379,719	1,596,360	-	1,425,931
Fire/EMS Transport Program	1,565,488	11,497,043	13,062,531	-	12,633,088
GIS	581,694	1,801,061	2,382,755	-	1,905,926
Gas Tax	2,434,073	20,078,259	22,512,332	-	20,078,259
Information Technology	1,172,067	8,673,318	9,845,385	-	9,349,652
Junior Lifeguard Program	855,630	596,027	1,451,657	-	596,027
Local Enforcement Agency (Solid Waste)	859,652	786,417	1,646,069	-	758,106
Los Penasquitos Canyon Preserve	171,313	186,000	357,313	-	222,058
Maintenance Assessment Districts	25,132,633	21,848,480	46,981,113	575,000	34,588,114
Mission Bay Improvements	11,153,352	7,545,411	18,698,763	2,943,383	-
Mission Bay/Balboa Park Improv.	107,502	1,960,000	2,067,502	-	1,955,700
New Convention Facility	11,685	3,400,000	3,411,685	-	3,405,000
OneSD Support	2,409,224	19,918,068	22,327,292	-	20,733,869
Parking Meter Operations Fund	-	9,111,535	9,111,535	-	9,111,535
PETCO Park	2,439,483	15,723,720	18,163,203	-	17,543,021
Police Decentralization	3,090,922	3,749,765	6,840,687	-	5,120,000
Prop 42 - Transportation Relief	27,199,969	14,386,136	41,586,105	1,907,720	12,478,416
Public Art	301,878	24,857	326,735	-	27,836
Public Safety Needs & Debt Svc	6,081	8,707,775	8,713,856	-	8,707,775
QUALCOMM Stadium	3,521,739	16,552,809	20,074,548	750,000	17,837,899
Regional Park Improvements	10,620,930	2,500,000	13,120,930	-	-
Seized Assets	1,166,712	1,010,000	2,176,712	-	1,510,227
Serious Traffic Offenders Program	239,145	-	239,145	-	-
Storm Drain	1,247,329	5,700,000	6,947,329	-	5,700,000
Transient Occupancy Tax	7,757,844	82,991,669	90,749,513	-	90,724,656
Trench Cut Fees/Excavation Fee Fund	-	-	-	2,000,000	-
Trolley Extension Reserve	24,482	1,071,728	1,096,210	-	1,086,200

Financial Summary and Schedules

Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Total Expenditures	Expenditure of Prior Year Funds	Estimated Reserves	Estimated Fund Balance Remaining as of 7/01/14	Fund Type/Title
1,179,048,088	-	149,836,447 ²	14,103,994 ³	General Fund
\$ 1,179,048,088	\$ -	\$ 149,836,447	14,103,994	Total General Fund

Debt Service & Tax Funds

\$ -	\$ -	\$ -	\$ -	-	Tax and Revenue Anticip. Notes
\$ -	\$ -	\$ -	\$ -	-	Total Debt Srvc & Tax Funds

Special Revenue Funds

\$ 800,000	\$ -	\$ -	1,200,760	-	Automated Refuse Container
2,709,718	-	-	709,921	-	Concourse and Parking Garages
13,980,650	-	10,319	500,001	-	Convention Center Expansion
4,547,305	-	825,037	726,338	-	Environmental Growth 1/3
8,869,966	-	964,025	1,360,479	-	Environmental Growth 2/3
2,292,912	-	-	-	-	Facilities Financing
1,425,931	-	-	170,429	-	Fire and Lifeguard Facilities
12,633,088	-	400,000	29,443	-	Fire/EMS Transport Program
1,905,926	-	-	476,829	-	GIS
20,078,259	-	1,375,349	1,058,724	-	Gas Tax
9,349,652	-	-	495,733	-	Information Technology
596,027	-	-	855,630	-	Junior Lifeguard Program
758,106	-	250,000	637,963	-	Local Enforcement Agency (Solid Waste)
222,058	-	-	135,255	-	Los Penasquitos Canyon Preserve
35,163,114	-	-	11,817,999	-	Maintenance Assessment Districts
2,943,383	-	7,098,782	8,656,598	-	Mission Bay Improvements
1,955,700	-	-	111,802	-	Mission Bay/Balboa Park Improv.
3,405,000	-	-	6,685	-	New Convention Facility
20,733,869	-	1,100,000	493,423	-	OneSD Support
9,111,535	-	-	-	-	Parking Meter Operations Fund
17,543,021	-	-	620,182	-	PETCO Park
5,120,000	-	-	1,720,687	-	Police Decentralization
14,386,136	-	27,199,969	-	-	Prop 42 - Transportation Relief
27,836	-	281,191	17,708	-	Public Art
8,707,775	-	-	6,081	-	Public Safety Needs & Debt Svc
18,587,899	50,000	1,070,689	365,960	-	QUALCOMM Stadium
-	2,500,000	8,232,445	2,388,485	-	Regional Park Improvements
1,510,227	-	-	666,485	-	Seized Assets
-	-	-	239,145	-	Serious Traffic Offenders Program
5,700,000	-	-	1,247,329	-	Storm Drain
90,724,656	-	-	-	-	Transient Occupancy Tax
2,000,000	-	-	-	-	Trench Cut Fees/Excavation Fee Fund
1,086,200	-	-	10,010	-	Trolley Extension Reserve

Financial Summary and Schedules

Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Fund Type/Title	Estimated Reserves and Fund Balance as of 7/01/14	CIP and Operating Revenue	Total Resources	CIP Project Expenditures	Operating Expenditures
Underground Surcharge	49,594,021	50,592,739	100,186,760	-	50,592,739
Wireless Comm. Technology	1,473,825	7,436,710	8,910,535	-	8,421,039
Zoological Exhibits	1,000	10,593,000	10,594,000	-	10,593,000
Total Special Revenue Funds	\$ 162,014,212	\$ 362,661,779	524,675,991	\$ 8,176,103	\$ 380,306,624

Enterprise Funds

Airports	\$ 12,936,721	\$ 4,778,882	\$ 17,715,603	\$ -	\$ 5,110,866
Development Services	8,841,367	45,581,357	54,422,724	-	49,701,327
Golf Course	24,856,905	17,540,747	42,397,652	2,625,000	16,588,964
Recycling	14,470,378	18,427,651	32,898,029	1,200,000	22,589,982
Refuse Disposal	32,729,088	28,236,434	60,965,522	-	31,172,242
Refuse Disposal - Miramar Closure	47,191,624	1,500,000	48,691,624	-	-
Sewer	365,184,091	415,631,100	780,815,191	113,848,208	347,458,825
Water Utility	238,501,159	469,630,800	708,131,959	99,801,601	461,947,041
Total Enterprise Funds	\$ 744,711,333	\$1,001,326,971	1,746,038,304	\$ 217,474,809	\$ 934,569,247

Capital Project Funds

Capital Outlay	\$ 11,220,316	\$ -	\$ 11,220,316	\$ -	\$ 2,046,419
TransNet Extension	56,325,457	30,010,000	86,335,457	19,529,330	10,480,670
Other Capital Project Funds	47,268,683	-	47,268,683	50,818,610	-
Total Capital Project Funds	\$ 114,814,456	\$ 30,010,000	144,824,456	\$ 70,347,940	\$ 12,527,089

Internal Service Funds

Central Stores	\$ 183,949	\$ 13,344,866	\$ 13,528,815	\$ -	\$ 13,344,866
Energy Conservation Program	3,759,617	2,253,884	6,013,501	-	2,547,534
Engineering & Capital Projects Fund	-	64,540,505	64,540,505	-	64,540,505
Fleet Services (Operating)	3,830,208	50,229,234	54,059,442	1,654,028	50,635,456
Fleet Services Replacement	52,073,464	27,296,552	79,370,016	-	20,663,453
Publishing Services	636,251	3,223,030	3,859,281	-	3,223,030
Risk Management	622,986	10,122,654	10,745,640	-	10,122,654
Total Internal Service Funds	\$ 61,106,475	\$ 171,010,725	232,117,200	\$ 1,654,028	\$ 165,077,498
Total Combined Budget	\$1,246,586,917	\$2,742,246,698	3,988,833,615	\$ 297,652,880	\$2,671,528,546

1 Includes the City's Emergency Reserve of 8% and Stability Reserve of 6% totaling 14% per the City's revised Reserve Policy.

2 Represents 14% reserve target per the City's revised Reserve Policy.

3 Excess Equity per the City's revised Reserve Policy. Excess Equity is spendable and unrestricted fund balance that is not otherwise assigned to General Fund Reserves.

Financial Summary and Schedules

Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Total Expenditures	Expenditure of Prior Year Funds	Reserves	Estimated Fund Balance as of 6/30/15	Fund Type/Title
50,592,739	10,000,000	31,149,540	8,444,481	Underground Surcharge
8,421,039	-	-	489,496	Wireless Comm. Technology
10,593,000	-	-	1,000	Zoological Exhibits
\$ 388,482,727	\$ 12,550,000	\$ 79,957,346	\$ 45,661,061	Total Special Revenue Funds
Enterprise Funds				
\$ 5,110,866	\$ 2,400,000	\$ 8,611,375	\$ 1,593,362	Airports
49,701,327	-	2,640,139	2,081,258	Development Services
19,213,964	-	13,903,422	9,280,266	Golf Course
23,789,982	-	1,920,000	7,188,047	Recycling
31,172,242	-	27,904,114	1,889,166	Refuse Disposal
-	-	-	48,691,624	Refuse Disposal - Miramar Closure
461,307,033	-	167,636,624	151,871,534	Sewer
561,748,642	-	146,383,317	-	Water Utility
\$ 1,152,044,056	\$ 2,400,000	\$ 368,998,991	\$ 222,595,257	Total Enterprise Funds
Capital Project Funds				
\$ 2,046,419	\$ 3,297,390	\$ 9,518,309	\$ (3,641,802)	Capital Outlay
30,010,000	-	50,531,431	5,794,026	TransNet Extension
50,818,610	-	-	(3,549,927)	Other Capital Project Funds
\$ 82,875,029	\$ 3,297,390	\$ 60,049,740	\$ (1,397,703)	Total Capital Project Funds
Internal Service Funds				
\$ 13,344,866	\$ -	\$ -	\$ 183,949	Central Stores
2,547,534	-	1,812,491	1,653,476	Energy Conservation Program
64,540,505	-	-	-	Engineering & Capital Projects Fund
52,289,484	-	713,000	1,056,958	Fleet Services (Operating)
20,663,453	-	-	58,706,563	Fleet Services Replacement
3,223,030	-	-	636,251	Publishing Services
10,122,654	-	-	622,986	Risk Management
\$ 166,731,526	\$ -	\$ 2,525,491	\$ 62,860,183	Total Internal Service Funds
\$ 2,969,181,426	\$ 18,247,390	\$ 661,368,015	\$ 343,822,792	Total Combined Budget



Page Intentionally Left Blank

Financial Summary and Schedules

Schedule VIII - Summary of Expenditures for Maintenance Assessment Districts

Title	Position	Personnel Expenditures	Non-Personnel Expenditures	FY 2015 Proposed Budget
Adams Avenue MAD Fund	-	\$ -	\$ 63,194	\$ 63,194
Barrio Logan Community Benefit MAD Fund	-	-	636,431	636,431
Bay Terraces - Honey Drive MAD Fund	-	-	23,838	23,838
Bay Terraces - Parkside MAD Fund	-	-	61,831	61,831
Bird Rock MAD Fund	-	-	233,811	233,811
Black Mountain Ranch North MAD Fund	-	-	650,553	650,553
Black Mountain Ranch South MAD Fund	-	-	868,353	868,353
C&ED MAD Management Fund	-	-	225,000	225,000
Calle Cristobal MAD Fund	-	-	361,125	361,125
Camino Santa Fe MAD Fund	-	-	176,365	176,365
Campus Point MAD Fund	-	-	54,069	54,069
Carmel Mountain Ranch MAD Fund	-	-	498,116	498,116
Carmel Valley MAD Fund	-	-	3,248,085	3,248,085
Carmel Valley NBHD #10 MAD Fund	-	-	425,756	425,756
Central Commercial MAD Fund	-	-	454,885	454,885
City Heights MAD Fund	-	-	434,289	434,289
Civita MAD Fund	-	-	98,103	98,103
College Heights Enhanced MAD Fund	-	-	575,643	575,643
Coral Gate MAD Fund	-	-	197,893	197,893
Coronado View MAD Fund	-	-	38,355	38,355
Del Mar Terrace MAD Fund	-	-	91,042	91,042
Eastgate Technology Park MAD Fund	-	-	292,503	292,503
El Cajon Boulevard MAD Fund	-	-	475,487	475,487
First SD River Imp. Project MAD Fund	-	-	357,995	357,995
Gateway Center East MAD Fund	-	-	305,998	305,998
Genesee/North Torrey Pines Road MAD Fund	-	-	460,651	460,651
Greater Golden Hill MAD Fund	-	-	369,366	369,366
Hillcrest Commercial Core MAD Fund	-	-	138,182	138,182
Hillcrest MAD Fund	-	-	35,359	35,359
Kings Row MAD Fund	-	-	16,500	16,500
La Jolla Village Drive MAD Fund	-	-	85,997	85,997
Liberty Station/NTC MAD Fund	-	-	251,873	251,873
Linda Vista Community MAD Fund	-	-	277,251	277,251
Little Italy MAD Fund	-	-	1,245,921	1,245,921
Maintenance Assessment District (MAD) Management Fund	25.25	2,639,779	1,025,796	3,665,575
Mira Mesa MAD Fund	-	-	1,442,494	1,442,494

Financial Summary and Schedules

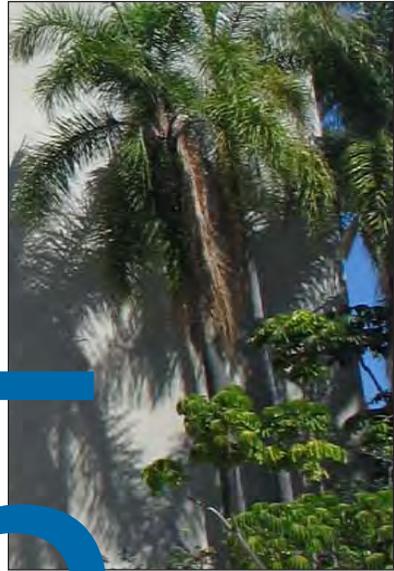
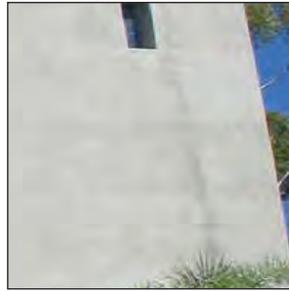
Schedule VIII - Summary of Expenditures for Maintenance Assessment Districts

Title	Position	Personnel Expenditures	Non-Personnel Expenditures	FY 2015 Proposed Budget
Miramar Ranch North MAD Fund	–	–	1,668,847	1,668,847
Mission Boulevard MAD Fund	–	–	119,046	119,046
Mission Hills Special Lighting MAD Fund	–	–	124,588	124,588
Newport Avenue MAD Fund	–	–	75,816	75,816
North Park MAD Fund	–	–	712,362	712,362
Ocean View Hills MAD Fund	–	–	889,246	889,246
Otay International Center MAD Fund	–	–	464,071	464,071
Pacific Highlands Ranch MAD Fund	–	–	500,588	500,588
Park Village MAD Fund	–	–	592,810	592,810
Penasquitos East MAD Fund	–	–	541,848	541,848
Rancho Bernardo MAD Fund	–	–	722,390	722,390
Rancho Encantada MAD Fund	–	–	253,638	253,638
Remington Hills MAD Fund	–	–	62,900	62,900
Robinhood Ridge MAD Fund	–	–	166,352	166,352
Sabre Springs MAD Fund	–	–	358,932	358,932
Scripps/Miramar Ranch MAD Fund	–	–	1,874,205	1,874,205
Stonecrest Village MAD Fund	–	–	1,006,038	1,006,038
Street Light District #1 MAD Fund	–	–	646,266	646,266
Talmadge MAD Fund	–	–	294,646	294,646
Tierrasanta MAD Fund	–	–	1,997,845	1,997,845
Torrey Highlands MAD Fund	–	–	764,219	764,219
Torrey Hills MAD Fund	–	–	1,656,902	1,656,902
University Heights MAD Fund	–	–	97,774	97,774
Washington Street MAD Fund	–	–	123,770	123,770
Webster-Federal Boulevard MAD Fund	–	–	35,126	35,126
Total Combined Budget	25.25	\$ 2,639,779	\$ 31,948,335	\$ 34,588,114

CITY OF SAN DIEGO

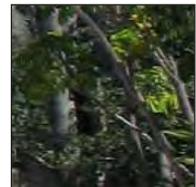


PROPOSED BUDGET



2015

FISCAL
YEAR



Capital Improvements Program

Capital Improvements Program

The Fiscal Year 2015 Proposed Capital Improvements Program (CIP) Budget is \$297.7 million. This budget allocates existing funds and anticipated revenues to both new and continuing projects in the City's \$6.51 billion multi-year CIP. The allocation of funds is based upon an analysis of available funding sources as well as a review of project needs and priorities. The City's CIP needs often outweigh available resources; therefore, the Proposed CIP budget is constrained by the availability of funds. The Fiscal Year 2015 Proposed CIP budget, as summarized in **Table 1** below, is funded by a variety of sources, including water and sewer enterprise funds, TransNet, development impact fees and facilities benefit assessments. Further details on these funding sources and the specific projects included in the Proposed CIP Budget can be found in Volume III of the Fiscal Year 2015 Proposed Budget.



Table 1: Fiscal Year 2015 Proposed CIP Budget

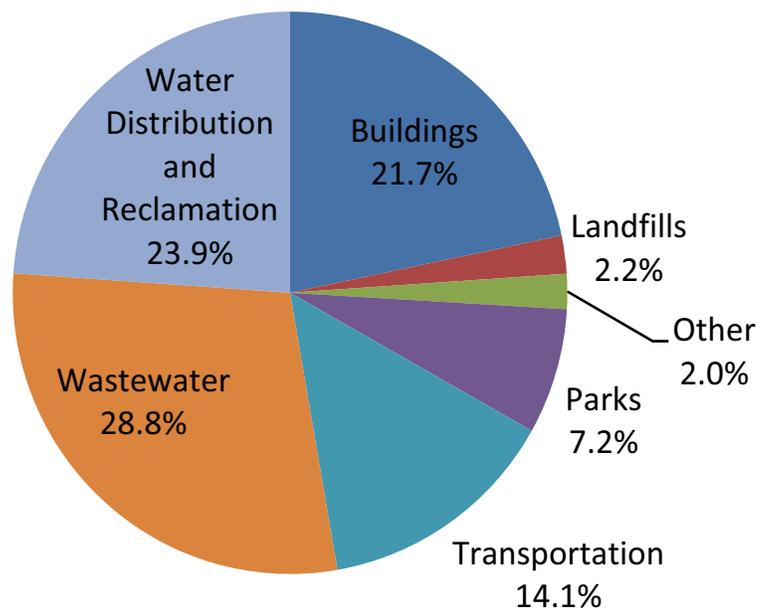
Funding Source	FY2015 Proposed Budget	Percent of Total CIP Budget
Bus Stop Capital Improvement Fund	\$ 100,000	0.03%
Development Impact Fees	17,438,834	5.86%
Facilities Benefit Assessments	23,191,197	7.79%
Fleet Services Internal Service Fund	1,654,028	0.56%
General Fund	5,834,000	1.96%
Golf Course Enterprise Fund	2,625,000	0.88%
Maintenance Assessment Districts	575,000	0.19%
Mission Bay Improvements Fund	2,943,383	0.99%
Park Service District Funds	704,652	0.24%
Proposition 42 Replacement - Transportation Relief Fund	1,907,720	0.64%
QUALCOMM Stadium Fund	750,000	0.25%
Recycling Fund	1,200,000	0.40%
Regional Transportation Congestion Improvement Program	3,549,927	1.19%
Sewer Funds	113,848,208	38.25%
TransNet Funds	19,529,330	6.56%
Trench Cut/Excavation Fee Fund	2,000,000	0.67%
Water Fund	99,801,601	33.53%
Total	\$ 297,652,880	

Capital Improvements Program

An additional \$290.9 million of funding is anticipated to be received during Fiscal Year 2015. This anticipated funding is not included in the Proposed Budget amount of \$297.7 million because the funding sources either require additional City Council approval, such as debt financing and grants, or the funding sources are more tentative and staff will request the City Council approval to appropriate when the funds have been received. Anticipated funding includes a variety of funding such as donations, grants, developer funding, and Facilities Benefit Assessments, as well as deferred capital bond proceeds. It should be noted that the \$120.0 million in bond proceeds approved by the City Council in Fiscal Year 2014 is included in the anticipated funding. Based on projected spending trends, the bond issuance will occur in two series. The first series is delayed due to litigation and will generate \$66.4 million in bond proceeds. The second series is expected to be issued in Fiscal Year 2015, and is anticipated to generate the remaining \$53.6 million in bond proceeds.

The Fiscal Year 2015 Proposed CIP Budget of \$297.7 million will support various types of projects, as displayed in **Figure 1** below, such as water and sewer facilities, buildings, and transportation projects. Because the allocation of resources is primarily driven by the availability of funds, the distribution of the Proposed CIP Budget is concentrated on those project types with dedicated funding sources. The Water and Sewer Funds account for the majority of the Proposed CIP Budget and support water and wastewater project types. In addition, 83.3 percent of the CIP budget allocation for City buildings is for buildings that are maintained and operated by the Public Utilities Department and are funded by the Water and Sewer Funds. Transportation projects are primarily funded by TransNet, which may also fund transportation components of other project types in the right-of-way. Landfills, airports, and golf project types are funded by enterprise funds. Parks, and other building projects, such as police, fire, and library buildings, compete for scarce resources, including development impact fees and the City's General Fund.

Figure 1: Fiscal Year 2015 Proposed Budget by Project Type



Capital Improvements Program

The City's multi-year CIP includes assets which are maintained and operated by a variety of City departments, as shown in **Table 2** below. The largest funding allocation in the Fiscal Year 2015 Proposed CIP Budget is for the Public Utilities Department's projects, receiving \$210.9 million, or 70.8 percent, of the Proposed CIP Budget. The next largest portion is for the Transportation & Storm Water Department's projects, with \$44.7 million, or 15.0 percent, of the Proposed CIP Budget. This distribution of funding for each department's projects is primarily dependent upon the availability of funding for the types of assets maintained by each department, combined with the amount, size and condition of those assets.

Table 2: Multi-Year CIP

Department	Prior Year	FY2015 Proposed	Future Years	Total
Airports	\$ 17,881,299	\$ -	\$ 12,000,000	\$ 29,881,299
Department of Information Technology	1,100,000	-	(1,100,000)	-
Environmental Services	84,529,302	7,716,922	5,075,000	97,321,224
Fire-Rescue	46,353,557	6,025,000	114,819,393	167,197,950
Library	218,919,305	1,399,000	95,298,412	315,616,717
Office of the Chief Operating Officer	1,000,000	-	-	1,000,000
Park & Recreation	177,201,360	24,745,066	240,689,537	442,635,963
Police	8,647,258	-	11,413,261	20,060,519
Public Utilities	1,143,100,452	210,870,915	1,079,941,293	2,433,912,660
Public Works - General Services	65,372,930	1,416,000	142,033,286	208,822,216
QUALCOMM Stadium	2,025,356	750,000	3,750,000	6,525,356
Special Promotional Programs	2,732,728	-	514,050,000	516,782,728
Transportation & Storm Water	880,624,973	44,729,977	1,340,355,342	2,265,710,292
Total	\$ 2,649,488,520	\$ 297,652,880	\$ 3,558,325,524	\$ 6,505,466,924

The Fiscal Year 2015 Proposed CIP Budget will add \$297.7 million to the City's \$6.51 billion multi-year CIP. City Council previously approved \$2.65 billion towards projects that are continuing from previous fiscal years. An estimated \$3.56 billion of additional funding will be needed in future years to complete the projects currently in the City's CIP and to fund annual ongoing capital expenses, such as road resurfacing and pipe replacements. The City's CIP does not include all of the City's unfunded CIP needs or new projects which may be added in future years.

Priority Scores are given to projects as a way to compare them to other similar projects of the same project type within the Capital Improvement Program (CIP). Council Policy 800-14, Prioritizing CIP Projects, updated in November 2013, outlines the process for scoring and prioritizing projects. The policy establishes a capital planning process that ultimately leads to decisions that optimize the use of available resources for projects competing for funding, resulting in the maximum benefit from the projects delivered. This policy takes into account the emergency status of a project, the risk to environment, the sustainability of resources, and provides guidelines and procedures to maintain consistency in application across all asset-owning departments by requiring an asset specific scoring methodology using unique operational needs and an objective scoring tool in prioritizing CIP projects. More details regarding the project prioritization process can be found in the Project Prioritization section of Volume III of the Fiscal Year 2015 Proposed Budget.

Capital Improvements Program

Multi-Year CIP Plan

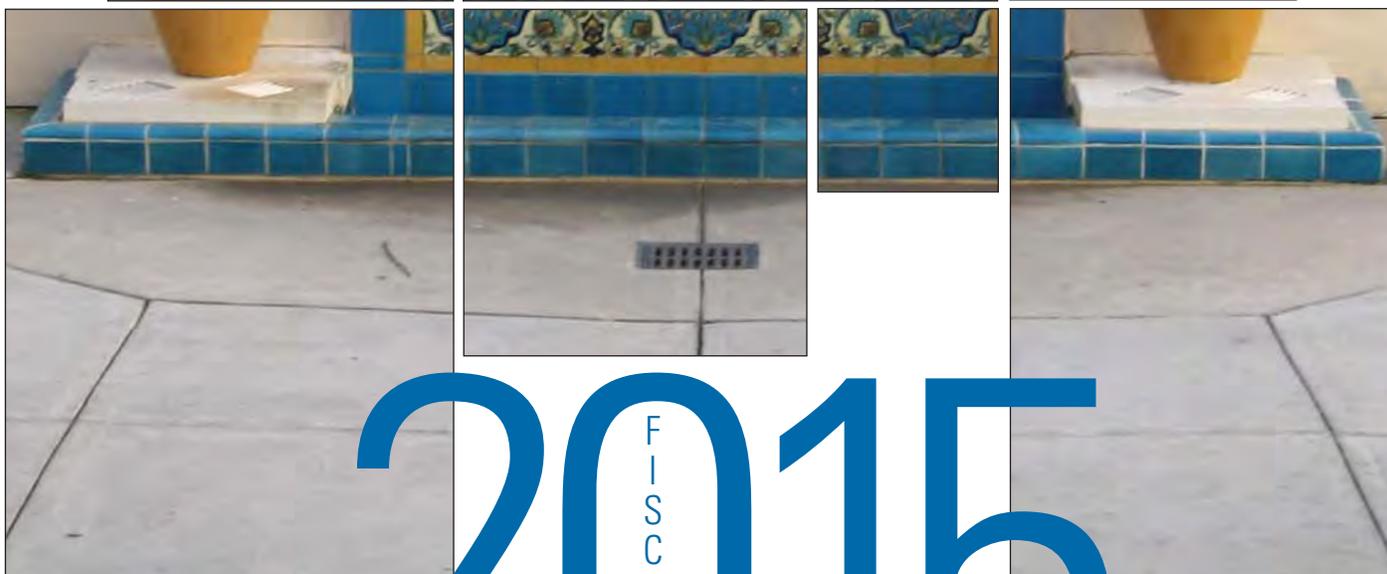
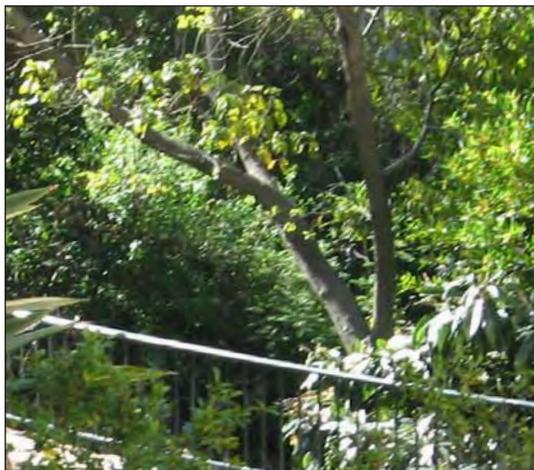
Buildings, infrastructure, technology, and major equipment are the physical foundation for providing services to the City's constituents. Therefore, the procurement, construction, and maintenance of capital assets are a critical activity of the City. Careful planning involves ongoing review of the City's capital needs and funding programs to develop an integrated capital asset management system. In addition, the CIP Audit of 2011 elaborated on how important it was for the City to implement a comprehensive multi-year plan in addition to the annual CIP budget. A prudent multi-year capital plan will identify and prioritize expected needs based on a community's strategic plan, establish project scope and cost, detail estimated amounts of funding from various sources, and project future operating and maintenance costs that will expand well beyond one year.

To this end, the Public Works Department has been working with the Community Planners Committee to gather public input and with all asset-owning departments in the City to identify infrastructure needs. While there are many multi-year capital plans currently available, this will be the first ever consolidated CIP plan, spanning multiple fiscal years, which will also identify service level goals and any funding gaps. The Capital Improvement Program Review and Advisory Committee, along with the Public Works Department, look forward to discussing the City's first consolidated multi-year CIP plan in the coming months. The plan is scheduled to be finalized and approved by the first quarter of Fiscal Year 2015.

CITY OF SAN DIEGO



PROPOSED BUDGET



2015

FISCAL
YEAR

City Agencies

City Agencies

The Fiscal Year 2015 Proposed Budgets for the following four City agencies can be found at the links below:

- **Civic San Diego:**
<http://www.civicsd.com/images/stories/downloads/about-us/budgetfinance/CivicSD-FY15-Admin-Budget.pdf>
- **San Diego Housing Commission (SDHC):**
<http://sdhc.org/SDHCBudget>
- **San Diego City Employees' Retirement System (SDCERS):**
<https://board.sdcers.org/sirepub/mtgviewer.aspx?meetid=596&doctype=agenda&itemid=29828>
- **San Diego Convention Center Corporation (SDCCC):**
http://www.visitsandiego.com/aboutus/vw_budget15.cfm



Page Intentionally Left Blank

CITY OF SAN DIEGO



PROPOSED BUDGET



2015

FISCAL
YEAR

Glossary

Glossary

ACCOUNTING PERIOD – The City of San Diego’s fiscal year is divided into 12 accounting periods. Each accounting period is a month and may have two or three pay periods.

ACCRUAL BASIS OF ACCOUNTING – The basis of accounting under which revenues are recorded when earned and expenditures (or expenses) are recorded as soon as they result in liabilities for benefits received, notwithstanding that the receipt of cash or the payment of cash may take place, in whole or in part, in another accounting period.

ACTUARIALLY DETERMINED CONTRIBUTION (ADC) – The annual contribution amount into the San Diego City Employees’ Retirement System (SDCERS), as defined by the SDCERS actuary. The ADC is considered a fixed fringe benefit.

ADOPTED BUDGET – The Mayor and City Council’s approved plan for the City’s financial operations, which includes an estimate of expenditures and revenues for a given fiscal year.

AD VALOREM – In proportion to value, it is commonly applied to a tax imposed on the value of property.

AMERICANS WITH DISABILITIES ACT (ADA) – Americans with Disabilities Act, Public Law 336 of the 101st Congress, enacted July 26, 1990. The ADA prohibits discrimination and ensures equal opportunity for persons with disabilities in employment, State and local government services, public accommodations, commercial facilities, and transportation. It also mandates the establishment of telecommunications device for the deaf (TDD)/telephone relay services.

ANNUALIZATION – Prorating expenditures for a portion of a year over 12 months for the purpose of estimating annual costs.

APPROPRIATION – A legal authorization to make expenditures and to incur obligations for specific purposes.

APPROPRIATION ORDINANCE – The official enactment by the City Council to establish legal authority for City officials to expend and obligate resources.

ASSESSED VALUATION – An official government value placed upon real estate or other property as a basis for levying taxes.

BALANCE (FUND BALANCE) – Revenues and assets in excess of the expenditure and reserve obligations of a fund.

BALANCED BUDGET – The amount of budgeted expenditures is equal to or less than the amount of budgeted revenues plus available fund balance.

BEGINNING BALANCE – The beginning balance is comprised of residual funds brought forward from the previous fiscal year (ending balance).

BOND – A funding tool representing a written promise to pay a specific sum (face value or principal amount) in the future (maturity date), plus interest. In California, municipal government bonds are only used to finance capital improvements.

BOND, GENERAL OBLIGATION – A limited tax bond which is secured by the City’s property tax.

Glossary

BOND PROCEEDS – Funds derived from the sale of bonds for the purpose of constructing major capital facilities.

BOND RATING – A methodology used to measure the fiscal health of the City. Generally, analyst firms such as Standard and Poor's, Moody's Investor Service, and Fitch Ratings provide bond ratings to municipalities. Bonds rated AAA/Aaa are judged to be the best quality and carry the smallest degree of risk and, together with AA/Aa bonds, comprise high grade bonds. Ratings including "+" or "1" designate the strongest bonds in the rating category. Generally, highly rated bonds result in lower interest rates.

BUDGET – Proposed plan of expenditure and revenue over a specified period of time such as a fiscal year or accounting period.

BUDGET CALENDAR – The schedule of major events in the development of the annual budget including the proposed budget, budget hearings, budget deliberations, and the adoption of the annual Appropriation Ordinance.

BUDGET DELIBERATIONS – After the completion of public hearings, the City Council reviews and approves the Mayor's Proposed Budget during deliberations.

BUDGET DOCUMENT – The instrument utilized to present the City's comprehensive financial plan to the City Council and the public.

BUSINESS AREA – A basic organizational unit of government that may be sub-divided into divisions, programs, activity groups, and/or activities. Also referred to as a department.

BUSINESS IMPROVEMENT DISTRICT (BID) FUNDS – A special assessment levied upon business owners within a district with specifically defined boundaries established by City Ordinance. These assessments finance improvements within the district.

BUSINESS PROCESS REENGINEERING (BPR) – The redesign of work processes (activities, services, or functions) for substantial improvement. Business process reengineering is a radical improvement approach that critically examines, rethinks, and redesigns processes to improve efficiency and effectiveness.

CALENDAR YEAR (CY) – A 12-month term from January through December.

CAPITAL IMPROVEMENTS PROGRAM (CIP) BUDGET – A financial plan of capital projects and the authorized means of their expenditures over a given period of time.

CAPITAL IMPROVEMENT PROJECT (CIP) – A capital improvement is generally a large construction project such as the development of park land, the construction of an overpass, the installation of a traffic signal, the acquisition of land, or the construction or remodeling of a City building. Funds for these projects are derived largely from the issuance of bonds, water and sewer fees, and a one-half cent local sales tax for transportation improvements (TransNet), grants, and developer impact fees.

CAPITAL EXPENDITURE – This expenditure category includes purchases of capital equipment, such as furniture, vehicles, large machinery, and other capital items. The Equipment and Vehicle Financing Program is budgeted within this expenditure category.

CASH BASIS OF ACCOUNTING – The basis of accounting under which revenues are recorded when received in cash and expenditures (or expenses) are recorded when cash is disbursed. Since payments for goods and services can be delayed to the next fiscal year, cash on hand can result in an inaccurate picture of the financial condition of a fund. To be in conformance with Generally

Glossary

Accepted Accounting Principles (GAAP), local governments must use an accrual basis rather than the cash basis of accounting.

CHARGES FOR CURRENT SERVICES – This revenue results from user fees for various City services. Library charges, golf course fees, filing fees for planning services, charges for engineering, and reimbursements for fire and police services are included.

CITY MANAGEMENT PROGRAM (CMP) – A program designed to integrate strategic planning and performance monitoring efforts with the budget decision-making process.

COMMERCIAL PAPER – A short-term borrowing tool typically used to raise money needed to cover cash-flow deficits. Maturation on commercial paper does not exceed nine months (270 days) and averages about 30 days. However, the TransNet Commercial Paper Program has a longer maturation period.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUNDS – Funds established to account for revenues from the federal government and expenditures as prescribed under the Community Development Block Grant Program.

COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR) – A report prepared by the City Comptroller's Office that summarizes financial data from the previous fiscal year in a standardized format. The CAFR is organized by fund and contains two basic types of information: a balance sheet that compares assets with liabilities and fund balance, and an operating statement that compares revenues with expenditures.

CONSUMER PRICE INDEX (CPI) – An inflationary indicator that measures the change in the cost of a fixed basket of products and services, including housing, electricity, food, and transportation. CPI is an index of the cost of all goods and services to a typical consumer.

CONTINUING APPROPRIATIONS – Funding approved in prior fiscal years, but not expended within the respective fiscal year, are carried forward into subsequent fiscal years for their intended purpose.

CONTRACTUAL SERVICE – A written agreement or legal instrument whereby the City of San Diego is committed to expend, or does expend, public funds in consideration for work, labor, services, equipment, or any combination of the foregoing.

CONTRACTS – This expenditure category consists of contractual agreement expenses for services provided.

DEBT – Payment of interest and principal on an obligation resulting from the issuance of bonds.

DEFERRED CAPITAL – A backlog of needed repairs to City facilities or other assets such as streets, roof repairs, heating and cooling system upgrades, painting, floor covering repair, structural repairs, and slurry sealing of streets.

DEFERRED RETIREMENT OPTION PLAN (DROP) – A voluntary retirement program whereby members agree to retire from the City of San Diego within a specified period of time, up to a maximum of five years. In exchange, members have access to a lump sum benefit, in addition to the normal monthly retirement allowance, at retirement.

DEPARTMENT – A basic organizational unit of government that may be sub-divided into divisions, programs, activity groups, and/or activities. Also referred to as Business Area.

DISBURSEMENTS – Funds actually expended.

Glossary

DISCRETIONARY FUNDS – Funds for which there are no restrictions on the use of fees or taxes collected.

DIVISION – An organizational component of a department, possibly sub-divided into sections and groups.

EDUCATIONAL REVENUE AUGMENTATION FUND (ERAF) – Following the deficit crisis in 1992, the State of California enacted legislation that shifted partial financial responsibility for funding education to local governments in order to meet its obligations to fund school districts at specified levels under Proposition 98. These revenue shifts are known as ERAFs.

EMERGENCY RESERVE – This reserve was established to fund major General Fund emergencies and to assist in maintaining a favorable bond rating. City Council authorization is necessary to expend these funds.

ENCUMBRANCE – An encumbrance designates or reserves funds for a specific purpose as approved by the appropriate authority. When the goods and services are received, the encumbrance is released and the expenditure is recorded for the actual costs.

ENERGY AND UTILITIES – This expenditure category includes gas, electrical, water, sewer, telephone, and other utility expenses.

ENTERPRISE FUNDS – Funds established to account for specific services funded directly by fees and charges to users such as water and sewer services. These funds are intended to be self-supporting.

ENVIRONMENTAL GROWTH FUND (EGF) – This fund was established in accordance with Section 103.1a of the City Charter to receive 25 percent of all funds derived from the revenues accruing to the City from gas, electricity, and steam franchises.

EQUIPMENT AND VEHICLE FINANCING PROGRAM (EVFP) – A lease-purchase program for vehicle and equipment acquisitions. Lease payments are subject to annual appropriations and are not considered to be debt under the City Charter or the State Constitution.

ESTIMATED REVENUE AND EXPENSE – The revenue or expense projected to be received or expended during a specific time period, usually a fiscal year.

EXCESS EQUITY - Spendable and unrestricted fund balance that is not otherwise assigned to General Fund Reserves and is available for appropriation. Most commonly a non-recurring source of revenue. Council authorization is necessary to expend these funds.

EXPENDITURE – The actual outlay of monies from the City treasury.

EXPENDITURE CATEGORY – Expenditure categories are groupings of similar types of expenditures. The City uses nine major expenditure categories: Salary and Wages, Fringe Benefits, Supplies, Contracts, Information Technology, Energy and Utilities, Debt, Capital Expenditures, and Other.

EXPENSES – Charges incurred for operations, maintenance, interest, or other charges.

FEDERAL GRANT FUNDS – These funds were established to account for revenue from the federal government and expenditures as prescribed by grant provisions/agreements.

FINES, FORFEITURES, AND PENALTIES – Revenue resulting from violations of various City and State laws and from damage to City property.

FISCAL YEAR (FY) – A 12-month timeframe designating the beginning and ending period for recording financial transactions. The City of San Diego has specified July 1 through June 30 as the fiscal year.

FIVE-YEAR FINANCIAL OUTLOOK – The Five-Year Financial Outlook includes revenue and expenditure forecasts which are based on various assumptions, such as economic conditions or previous policy decisions. The Financial Outlook serves as a long-range planning tool which identifies priorities, economic trends, risks and opportunities, and guides the City in the development of future budgets.

FIXED FRINGE – Fixed fringe costs are annual liabilities the City is obligated to expend regardless of current FTE count or salary amounts. If FTEs or salaries are adjusted either due to reductions, additions, or vacancies, the collection rate for the fixed fringe cost must be adjusted to fully expend the budgeted allocation. Fixed fringe includes: Annual Required Contribution for pension, Other Post Employment Benefits, Workers' Compensation, Risk Management Administration and Long-Term Disability.

FLEXIBLE (FLEX) BENEFITS - An Internal Revenue Service (IRS) qualified cafeteria-style employee benefits program in which employees select their medical insurance coverage and other non-taxable fringe benefits from a list of options provided. Eligible participating employees include one-half, three-quarters, or full-time status employees.

FRANCHISE FEES – Fees resulting from agreements with private utility companies in exchange for use of the City's rights-of-way.

FRINGE BENEFITS – This expenditure category consists of the costs to provide employee benefits. Typical employee benefits include the flexible benefit program, insurance, and retirement. According to the City Charter, fringe benefit expense is not considered a salary or wage expense.

FULL-TIME EQUIVALENT (FTE) – The decimal equivalent of a part-time position converted to a full-time basis, i.e., one person working half-time would count as a 0.50 FTE position.

FUND – A fiscal and accounting entity with a self-balancing set of accounts to record revenues and expenditures.

GANN LIMIT (PROPOSITION 4) – Under this article of the California Constitution, the City must compute an annual appropriations limit that places a ceiling on the total amount of tax revenues the City can actually appropriate annually.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP) – The uniform minimum standards used by State and local governments for financial recording and reporting that have been established by the accounting profession through the Governmental Accounting Standards Board (GASB).

GENERAL FUND – The City's main operating fund that pays for basic City services that use most of the City's tax revenue, such as public safety, parks, and library services. The General Fund is also supported by fees from licenses and permits, fines, and investment earnings.

GENERAL GOVERNMENT SERVICES BILLING (GGSB) – A standard methodology to allocate expenses for General Fund departments providing support services to non-general fund departments. For example, the allocation of a portion of the expenses for the City Comptroller to the Water Department based on an auditable formula.

GRANT – A contribution by a government or other organization to support a particular function.

Glossary

GROWTH RATE – The level at which expenditures and revenues are expected to increase annually.

HOURLY AND TEMPORARY WAGE POSITIONS – Hourly and Temporary Wage Positions include seasonal, interns, provisional, and other temporary positions. The funding for these types of positions are allocated according to a zero-based annual review of hourly funding requirements.

HUMAN CAPITAL MANAGEMENT (HCM) – HCM is a component of the OneSD System used to organize and manage the City's personnel structure and payroll functions.

INFORMATION TECHNOLOGY (IT) – This expenditure category includes data center, network, procurement and maintenance of hardware, software, telephones, and associated labor.

INTEREST AND RENTS – These revenues result from investment earnings on City funds, parking meters, various franchise agreements, and agreements for use of City land and facilities.

INTERFUND TRANSFERS – A transfer of monies between departments/funds for specific purposes as approved by the appropriate authority.

INTERNAL SERVICE FUND – A fund created to finance and account for a department's or division's work for other departments. The fund's expenses are repaid from fees or fund transfers from other City departments.

LEVY – To impose taxes, special assessments, or charges for the support of City activities.

LICENSES AND PERMITS – This revenue category includes revenue raised for the purpose of recovering the costs associated with regulating business activity. Many of these fees are regulatory in nature in order to ensure compliance with the law.

MAINTENANCE ASSESSMENT DISTRICT (MAD) FUNDS – Property owners within a specified district are assessed for the purpose of financing maintenance of open space areas, street medians, rights-of-way, and in some cases, mini-parks and streetlights.

MANAGED COMPETITION – A structured, transparent process that allows public sector employees to be openly and fairly compared with independent contractors (normally private sector firms) for the delivery of services.

MANDATED PROGRAM – A requirement by the State or federal government that the City perform a task in a particular way, or perform a task to meet a particular standard, often without compensation from the higher level of government.

MISCELLANEOUS REVENUE – This revenue category consists mainly of refunds and revenue generated from the sale of publications and excess inventory.

MISSION STATEMENT – A statement that articulates the purpose of an entity (e.g., City, department, division, or work unit).

MODIFIED ACCRUAL BASIS OF ACCOUNTING – Under the modified accrual basis of accounting, required for use by governmental funds, revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred pursuant to appropriation authority.

MODIFIED CASH BASIS OF ACCOUNTING – A plan under which revenues are recognized on the cash basis while expenditures are recognized on the accrual basis; this is sometimes known as Modified Accrual Basis.

MOTIVE EQUIPMENT ASSIGNMENT AND USAGE – Costs associated with motor vehicles consist of two charges, assignment and usage. Assignment charges represent an amount to offset the annualized estimated expense for replacing the vehicle at the end of its economic life. Usage charges are fees that offset all operating expenses associated with the equipment class, including maintenance, fuel, tires, and repairs.

MOTOR VEHICLE LICENSE FEES (MVLFF) – Fees paid to the Department of Motor Vehicles (DMV) at the time of vehicle registration. The fees are levied as a percentage of an automobile's purchase price, subject to depreciation.

NET TOTAL COMBINED BUDGET – The City's total budget including operating and capital revenues and expenditures that reflects General Fund, special revenue funds and enterprise funds, less inter-fund transfer activity, for a fiscal year.

NON-DISCRETIONARY – Non-discretionary expenditures are expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.

NON-GENERAL FUND – A fund that is not supported by General Fund dollars. Examples of non-general funds include internal service, special revenue, trust, agency, and enterprise funds.

NON-PERSONNEL EXPENDITURE (NPE) – Expenditures related to supplies, contracts, information technology, energy and utilities, other, capital expenditures, and debt.

OneSD – A comprehensive strategy known as SAP Enterprise Resource Planning (ERP). This program changes the way the City does business by integrating enterprise data, information, and business processes into one system. When fully implemented, OneSD applications will be used citywide.

ONE-TIME EXPENDITURES AND/OR REVENUES – Expenditures and/or revenues for one-time projects or services. After the project or service is completed, expenditures and/or revenues are terminated and are not considered part of the budget for the following year.

OPERATING BUDGET – Authorized expenditures for ongoing municipal services (e.g., police and fire protection, street maintenance, parks, and libraries).

ORDINANCE – A law adopted by the City Council. Ordinances usually amend, repeal, or supplement the Municipal Code; provide zoning specifications; or appropriate money for specific purposes.

OTHER FINANCIAL SOURCES AND USES – Revenue from departmental transfers for reimbursement of services provided to other City funds by General Fund departments, transfers of unused fund balances whose original source was the General Fund, and other inter-departmental transfers.

OTHER LOCAL TAXES – Taxes other than property tax, including sales tax, property transfer tax, and transient occupancy tax.

OTHER POST EMPLOYMENT BENEFITS (OPEB) – Post employment benefits that a retired employee earns after retirement such as: medical insurance, dental, vision, life insurance and other health benefits.

PERFORMANCE MEASURE – An indicator of the results of an action, task, process, activity, function, or work group. Performance measures may be output- or outcome-based, the former focused on the amount of work or work product created by the action, task, process, activity,

Glossary

function, or work group being measured and the latter focused on the impact or effectiveness of the action.

PERFORMANCE MONITORING – A process that includes tracking and analyzing performance data (e.g., performance measures) to infuse accountability into processes and efforts, monitor successes and compare levels of success with other entities', and support data-based decision making.

PERSONNEL EXPENDITURE (PE) – Expenditures related to employee compensation including wages and salaries, fringe benefits, retirement, and special pays such as shift differentials.

POLICY ISSUES – The addition, expansion, reduction, or modification of programs that have significant implications/impacts to the City or public.

PRE-COMPETITION ASSESSMENT – The first phase of the managed competition process wherein a function is evaluated to determine whether it is eligible and appropriate to move forward to a competitive procurement.

PROPERTY TAX – An ad valorem tax on real property, based upon the value of the property. In accordance with Proposition 13, secured property is taxed at the rate of 1 percent of assessed valuation, plus a rate sufficient to generate revenue necessary to pay for voter-approved indebtedness.

PROPERTY TRANSFER TAX – A tax imposed whenever the ownership of real property changes.

PROPOSED BUDGET – The Mayor's recommendation for the City's financial operations, which includes an estimate of proposed expenditures and revenues for a given fiscal year. The proposed budget is delivered to City Council by April 15 each year.

PUBLIC BUDGET FORMULATION (PBF) – The City's budgeting system used in the preparation of the City's proposed and annual budgets. It is a web-based application that records proposed expenditures and revenues for all City Departments and programs.

PUBLIC LIABILITY CLAIMS FUND – A program from which the City pays claims arising from real or alleged acts on the part of the City, including claims for bodily injury, property damage, inverse condemnation, false arrest, and errors and omissions.

REDISTRIBUTION – Process where departments request to redistribute their non-personnel expenditures and revenue budgets within or across divisions to reflect the way the expenses are incurred and revenues are collected.

REIMBURSEMENT – Fees received as payment for the provision of specific municipal services.

REQUEST FOR PROPOSAL (RFP) – A document intended to elicit bids from potential vendors for a product or service. The quality of an RFP is very important to successful project management because it clearly delineates the deliverables associated with the project and establishes a framework for project execution. Ideally, RFPs stipulate the requesting organization's requirements and the conditions demanded of applicants clearly enough to minimize the possibility of misunderstandings and errors.

RESERVE – An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

RESOLUTION – Formal expressions of opinion or intention of the City Council. Resolutions typically become effective upon their adoption.

REVENUE – Funds received from various sources and treated as income to finance expenditures.

REVENUE AND EXPENSE (R&E) STATEMENT – The revenue and expense statement reflects financial information of a fiscal and accounting entity including revenues, expenditures, reserves, and balances.

REVENUE CATEGORIES – The major categories of revenue are: property tax; sales tax; transient occupancy tax; franchise fees; property transfer tax; safety sales tax; motor vehicle license fees; licenses and permits; fines, forfeitures, and penalties; revenue from money and property; interest earnings; revenue from other agencies; charges for current services; other financial sources and uses; and other revenue.

REVENUE FROM MONEY AND PROPERTY – This revenue category consists of revenue from money which includes interest earnings and dividends, and revenue from property which includes revenue from rents and concessions.

REVENUE FROM OTHER AGENCIES – This category includes revenues from federal grants, State grants and allocations, and reimbursement from the Unified Port District for services provided.

SALARY AND BENEFIT ADJUSTMENT – Adjustments to reflect negotiated salaries and benefits, changes to average salaries, and other salary and benefit compensation.

SALARIES AND WAGES – This expenditure category includes salaries, hourly wages, overtime, bilingual pay, and special pay expenses. According to the City of San Diego Charter, fringe benefit expense is not considered a salary or wage expense.

SAN DIEGO CITY EMPLOYEES' RETIREMENT SYSTEM (SDCERS) – The retirement system for City of San Diego, Unified Port District, and San Diego County Regional Airport Authority employees.

SCHEDULES – The schedules provide a summary of revenues, expenditures, and positions for the operating budgets of all departments and budgeted funds, and reflect the funding sources and spending areas of the Capital Improvements Program. The schedules also summarize the City's total combined budget.

SERVICE LEVEL AGREEMENT (SLA) – A service level agreement is a contract used between City departments that define the relationship between two parties: the service provider and the client department.

SIZING AND WORKLOAD DATA – Data used to provide context for work being performed and to convey the volume or breadth of work performed (e.g., number of facilities, number of City residents, number of customers served, number of work orders completed).

SPECIAL DISTRICT – A designated geographic area established to provide a specialized service usually petitioned for by the residents and approved by the Mayor and City Council (e.g., Open Space Maintenance).

SPECIAL REVENUE FUNDS – These funds account for revenues received that have specific purposes for which they can be used.

STABILITY RESERVE - Reserve established to provide budgetary stabilization due to unexpected revenue shortfalls or unanticipated expenditures. Council authorization is necessary to expend these funds.

STATEMENT OF WORK (SOW) – A document that defines the areas of work and performance standards on which external bids will be requested. The SOW will be performance-based and will

Glossary

specify desired outputs, performance levels, and outcomes. The SOW focuses on what should be done rather than on how it is currently done and must provide the information necessary for proposal teams (internal to the City and external) to develop an approach and cost for providing the service.

STRATEGIC GOALS – Broad, multi-year areas of priority and focus.

STRATEGIC OBJECTIVES – Attainable, mid-term achievements that help to accomplish strategic goals.

STRATEGIC, TACTICAL, AND DEPARTMENTAL PLANS – Plans developed to define the strategy or direction of an organization. The City's Strategic Plan provides a guiding vision for the City while tactical or departmental plans provide strategy or direction for a department, division, or work unit that is very tangible and specific, delineating implementation processes.

STRONG MAYOR FORM OF GOVERNANCE – The City's system of government changed on January 1, 2006 from a City Manager form to a Strong Mayor form; this change was made permanent by City voters in June 2010. Under the Strong Mayor system, the Mayor is the City's Chief Executive Officer, similar to the Governor or the President. The City Council is the legislative body, providing checks and balances to the Mayor's new authority.

SUPPLIES – This expenditure category consists of materials, supplies, and other services.

SUPPLEMENTAL POSITIONS – Supplemental positions are any positions not included in a department's budgeted staffing and FTE count.

TARGET(S) – Anticipated and/or desired level of performance. Targets are intended to support resourcing decisions.

TAX AND REVENUE ANTICIPATION NOTES (TRANS) – Short-term notes issued to finance the City's General Fund interim cash flow requirements in anticipation of the receipt of tax proceeds and other revenues later in the fiscal year.

TAX RATE ORDINANCE – This ordinance, annually adopted by the City Council, fixes a rate of taxation for real and personal taxable properties.

TRANSFERS – Transfers are the authorized exchanges of cash, positions, or other resources between organizational units.

TRANSIENT OCCUPANCY TAX (TOT) – A tax that is imposed on occupants of hotel and motel rooms in the City of San Diego.

TRANSIENT OCCUPANCY TAX FUND – A fund established to receive five cents of the ten and one-half cents of the Transient Occupancy Taxes collected, in accordance with the Municipal Code.

UNFUNDED ACTUARIAL ACCRUED LIABILITY (UAAL) – A liability generally representing the difference between the present value of all benefits estimated to be payable to plan members as a result of their service through the valuation date and the actuarial value of plan assets available to pay those benefits. This amount changes over time as a result of changes in accrued benefits, pay levels, rates of return on investments, changes in actuarial assumptions, and changes in the demographics of the employee base.

USER FEE – A charge for services provided by the City to residents and businesses.

Glossary

VACANCY SAVINGS – Adjustments that reduce the funding of personnel expenses due to vacant and/or under-filled positions, salary step savings, and any other circumstances that might contribute to personnel expense savings. The vacancy savings adjustments do not reduce positions.

VARIABLE FRINGE – Variable fringe costs are driven by actual payroll activity and are affected by reductions, additions, and vacancies. Savings can be achieved if reductions in salaries or FTEs occur. Variable fringes include but are not limited to Supplemental Savings Pension Plan (SPSP), Medicare, Retirement Offset Savings, Employee Offset Contributions, and Flexible Benefits.

VISION STATEMENT – A statement that articulates the desired future state of an entity (e.g., City, department, division, or work unit).

WORKERS' COMPENSATION – State Workers' Compensation law that ensures that employees who are injured or disabled on the job are provided with fixed monetary awards. These laws are intended to reduce litigation and to provide benefits for workers and (their dependents) who suffer work-related accidents or illnesses.

ZERO-BASED BUDGETING – Method of budgeting in which all expenses must be justified in complete detail starting from a zero base.

ZOOLOGICAL EXHIBITS FUND – This fund was established to expend monies for maintenance of zoological exhibits in Balboa Park and is financed from a fixed property tax levy authorized by Section 77A of the City Charter.

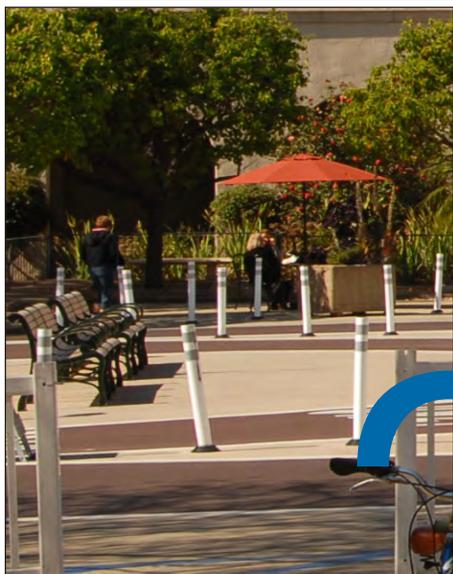
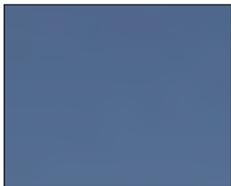


Page Intentionally Left Blank

CITY OF SAN DIEGO



PROPOSED BUDGET



2015

FISCAL
YEAR

Appendix

Appendix

Table 1 below reflects the changes in Full-time Equivalent positions (FTE) in the General Fund from the Fiscal Year 2014 Adopted Budget by department. Descriptions of these changes in positions immediately follow.

Table 1: General Fund FTE Changes in Positions

Department	FY 2014 Adopted Budget	FY 2015 Proposed Budget	Change
Administration	12.00	-	(12.00)
Business Office	-	-	-
City Attorney	345.86	347.85	1.99
City Auditor	21.00	21.00	-
City Clerk	45.28	45.00	(0.28)
City Comptroller	82.75	82.75	-
City Planning	-	62.08	62.08
City Treasurer	119.63	107.73	(11.90)
Civic & Urban Initiatives	6.00	-	(6.00)
Communications	5.00	6.00	1.00
Council Administration	13.30	14.13	0.83
Council District 1	10.00	10.00	-
Council District 2	10.00	10.00	-
Council District 3	10.00	10.00	-
Council District 4	10.00	10.00	-
Council District 5	9.00	9.00	-
Council District 6	10.00	10.00	-
Council District 7	10.00	10.00	-
Council District 8	10.00	10.00	-
Council District 9	10.00	10.00	-
Debt Management	19.00	19.00	-
Department of Analytics and Performance Management	-	7.00	7.00
Department of Information Technology	-	-	-
Development Services	107.75	61.00	(46.75)
Economic Development	46.00	48.70	2.70
Environmental Services	137.69	137.79	0.10
Ethics Commission	5.00	5.00	-
Financial Management	30.00	30.00	-
Fire-Rescue	1,165.52	1,173.27	7.75
Human Resources	18.00	19.75	1.75
Infrastructure/Public Works	4.37	7.35	2.98
Internal Operations	-	1.50	1.50
Library	410.93	435.52	24.59
Neighborhood Services	-	5.50	5.50
Office of Homeland Security	13.40	13.60	0.20
Office of the Assistant COO	8.00	6.00	(2.00)
Office of the Chief Financial Officer	5.00	2.00	(3.00)
Office of the Chief Operating Officer	2.00	4.35	2.35
Office of the IBA	10.00	10.00	-
Office of the Mayor	26.16	27.00	0.84
Park & Recreation	782.84	797.08	14.24
Personnel	60.36	61.31	0.95
Police	2,528.79	2,587.52	58.73
Public Works - Contracting	19.00	19.00	-
Public Works - Engineering & Capital Projects	470.88	-	(470.88)
Public Works - General Services	123.00	130.00	7.00
Purchasing & Contracting	41.59	54.20	12.61
Real Estate Assets	28.00	28.00	-
Transportation & Storm Water	464.40	480.33	15.93
Total General Fund FTE Changes	7,267.50	6,947.31	(320.19)

Appendix

General Fund FTE Changes

Administration: 12.00 FTE Decrease

- (3.00) Transfer of the Citizen's Assistance Program from the Administration Department to the Human Resources Department.
- (1.00) Transfer of 1.00 Paramedic Coordinator from the Administration Department to the Fire-Rescue Department's Emergency Medical Services Division.
- (1.00) Transfer of the Gang Commission from the Administration Department to the Neighborhood Services Department.
- (1.00) Transfer of the Human Relations Commission and the Citizens' Review Board from the Human Resources Department to the Neighborhood Services Department.
- (2.00) Transfer of the Living Wage Program from the Administration Department to the Purchasing & Contracting Department.
- (1.00) Transfer of 1.00 Department Director from the Administration Department to the Office of the Assistant COO.
- (2.00) Transfer of the Docket Office from the Administration Department to Office of the Chief Operating Officer.
- (1.00) Transfer of 1.00 Mayor Representative 2 from the Administration Department to the Office of the Mayor.

Analytics and Performance Management: 7.00 FTE Increase

- 1.00 Addition of 1.00 Program Manager to serve as the Open Data Officer.
- 6.00 Transfer of the Business Office Section of the Office of the Assistant Chief Operating Officer to the Analytics and Performance Management Department.

City Attorney: 1.99 FTE Increase

- 1.99 Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.

City Clerk: 0.28 FTE Decrease

- (0.28) Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.

City Council: 0.83 FTE Increase

- 0.83 Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.

General Fund FTE Changes (Cont'd)

City Treasurer: 11.90 FTE Decrease

- 1.00 Addition of 1.00 Collections Manager to assist in the oversight of the Delinquent Accounts Program.
- 2.00 Addition of 2.00 Public Information Clerks related to the implementation of the Neighborhood Parking Protection Ordinance.
- 1.10 Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
- (15.00) Transfer of the Parking Meter Operations Program from the General Fund to a special revenue fund.
- (1.00) Reduction of 1.00 Senior Management Analyst as a result of departmental efficiencies.

Civic & Urban Initiatives: 6.00 FTE Decrease

- (6.00) Transfer of the Civic & Urban Initiatives Department to the City Planning Division of the Planning, Neighborhoods, and Economic Development Department.

Communications: 1.00 FTE Increase

- 1.00 Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.

Development Services: 46.75 FTE Decrease

- 1.00 Addition of 1.00 Program Manager to oversee the Building and Housing Section.
- (45.75) Transfer of the City Planning Division of the Development Services Department to the Planning, Neighborhoods, and Economic Development Department.
- 1.00 Addition of 1.00 Program Manager to oversee the Land Development Review Section.
- (4.00) Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
- (1.00) Transfer of 1.00 Program Manager from the Development Services Department to the Economic Development Division of the Planning, Neighborhoods, and Economic Development Department for the Office of Small Business Program.
- 1.00 Addition of 1.00 Zoning Investigator II to support the Property Value Protection Ordinance.
- (1.00) Reduction of 1.00 Senior Zoning Investigator from the Neighborhood Code Compliance Division.
- 2.00 Addition of 1.00 Compliance Officer and 1.00 Word Processing Operator for code enforcement and support related to the Utilities Undergrounding Program.

Environmental Services: 0.10 FTE Net Increase

- (0.63) Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
- 0.50 Transfer of 1.00 Program Manager to support the Collection Services Division allocated across multiple funds.
- 0.23 Transfer of 1.00 Supervising Management Analyst to support the Office of the Director Division allocated across multiple funds.

Appendix

General Fund FTE Changes (Cont'd)

Financial Management: 0.00 FTE Net Change

- 0.00 Addition of 4.00 Program Coordinators offset by a reduction of 4.00 Supervising Budget Development Analysts.

Fire-Rescue: 7.75 FTE Increase

- 2.00 Addition of 2.00 Information System Analyst 2s to maintain critical City computer systems, including the Computer Aided Dispatch (CAD) system.
- 1.00 Addition of 1.00 Information System Analyst 3 to conduct database analysis and maintain critical City computer systems, including the Computer Aided Dispatch (CAD) system.
- 4.00 Addition of 4.00 Lifeguard 3s for the Lifeguard Division's Boating Safety Unit.
- 0.75 Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.

Human Resources: 1.75 FTE Net Increase

- 3.00 Transfer of the Citizen's Assistance Program from the Administration Department to the Human Resources Department.
- (2.00) Transfer of the Human Relations Commission and the Citizens' Review Board from the Human Resources Department to the Neighborhood Services Department.
- 0.75 Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.

Infrastructure/Public Works: 2.98 FTE Net Increase

- 1.00 Addition of 1.00 Program Manager to coordinate the Public Works, Transportation & Storm Water, and Public Utilities infrastructure condition/needs assessment.
- 2.00 Addition of 1.00 Deputy Chief Operating Officer and 1.00 Executive Secretary to implement the Improvement to Government Operations Plan approved by City Council.
- (0.02) Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.

Internal Operations: 1.50 FTE Increase

- 1.50 Addition of 1.00 Deputy Chief Operating Officer and 0.50 Executive Secretary to implement the Improvement to Government Operations Plan as approved by the City Council.

Library: 24.59 FTE Increase

- 4.00 Addition of 4.00 Custodian 2 offset by a decrease of contractual cost for janitorial services.
- 6.90 Addition of 2.00 Librarian 2s and 4.90 FTE non-standard hour positions for the Do Your Homework @ the Library after-school program.
- 16.19 Addition of 16.19 FTE positions to support expanded service hours at all San Diego Public Library locations.
- (2.50) Reduction of 2.50 Library Aides that have remained vacant since Fiscal Year 2012, resulting in no service level impact.

General Fund FTE Changes (Cont'd)

Neighborhood Services: 5.50 FTE Increase

- 1.00 Transfer of the Gang Commission from the Administration Department to the Neighborhood Services Department.
- 3.00 Transfer of the Human Relations Commission and the Citizens' Review Board from the Human Resources Department and the Administration Department to the Neighborhood Services Department.
- 1.50 Addition of 1.00 Deputy Chief Operating Officer and 0.50 Executive Secretary to implement the Improvement to Government Operations Plan as approved by the City Council.

Office of Homeland Security: 0.20 FTE Increase

- 0.20 Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.

Office of the Assistant COO: 2.00 FTE Net Decrease

- (6.00) Transfer of the Business Office Section of the Office of the Assistant Chief Operating Officer to the Analytics and Performance Management Department.
- 3.00 Transfer of the Corporate Partnerships and Development Program from the Office of the Chief Financial Officer to the Office of the Assistant Chief Operating Officer.
- 1.00 Transfer of 1.00 Department Director from the Administration Department.

Office of the Chief Financial Officer: 3.00 FTE Decrease

- (3.00) Transfer of the Corporate Partnerships and Development Program from the Office of the Chief Financial Officer to the Office of the Assistant Chief Operating Officer.

Office of the Chief Operating Officer: 2.35 FTE Increase

- 0.35 Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
- 2.00 Transfer of the Docket Office from the Administration Department to Office of the Chief Operating Officer.

Office of the Mayor: 0.84 FTE Net Increase

- (0.16) Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
- 1.00 Transfer of 1.00 Mayor Representative 2 from the Administration Department to the Office of the Mayor.

Appendix

General Fund FTE Changes (Cont'd)

Park & Recreation: 14.24 FTE Net Increase

- 0.50 Addition of 1.00 Information Systems Analyst 2, offset by a reduction of 0.50 Recreation Specialist, to implement the online registration system and other IT projects.
- 2.00 Addition of 1.00 Tree Trimmer and 1.00 Aquatics Technician 1 to support the maintenance and operations of the Memorial Pool expansion and other park forestry and aquatics needs.
- 2.00 Addition of 2.00 Grounds Maintenance Worker 2s, offset by a reduction in contractual expenditures, to convert neighborhood parks at Villa La Jolla, South Village, and Torrey Del Mar from contractual maintenance to City maintenance.
- 3.00 Addition of 3.00 Pool Guard 2s - Hourly to support the expansion of the Memorial Pool.
- 0.37 Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
- 1.50 Addition of 1.00 Park Designer and 0.50 Management Intern - Hourly to support the condition/needs assessment of park assets.
- 1.00 Addition of 1.00 Grounds Maintenance Worker 2 to support the maintenance and operations at Balboa Park Central Mesa.
- 1.50 Addition of 1.00 Park Ranger and 0.50 Recreation Center Director 1 to restore overnight weekend camping at the Kumeyaay Campground.
- 0.16 Addition of 0.16 Grounds Maintenance Worker 2 to support the maintenance and operations of the Cabrillo Heights Neighborhood Park.
- 0.16 Addition of 0.16 Grounds Maintenance Worker 2 to support the maintenance and operations of the Central Avenue Mini Park.
- 0.33 Addition of 0.33 Grounds Maintenance Worker 2 to support the maintenance and operations of the Ed Cramer Park.
- 0.30 Addition of 0.30 Grounds Maintenance Worker 2 for the demolition of the old San Ysidro Fire Station and to support the maintenance and operations of the small neighborhood replacement park.
- 1.00 Addition of 1.00 Park Ranger to support the maintenance and operations of new open space acreage.
- 0.42 Addition of 0.42 Grounds Maintenance Worker 2 to support the maintenance and operations of the Solana Ranch Neighborhood Park.

Personnel: 0.95 FTE Net Increase

- 1.00 Addition of 1.00 Associate Personnel Analyst to administer the bilingual retest program for the Police and Fire Departments.
- (0.05) Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.

General Fund FTE Changes (Cont'd)

Planning, Neighborhoods, and Economic Development Department: 64.78 FTE Net Increase

City Planning: 62.08 FTE Net Increase

- 2.00 Addition of 2.00 Associate Planners for community plan updates.
- 1.00 Addition of 1.00 Associate Planner for Historic Resources Planning.
- 1.00 Addition of 1.00 Word Processing Operator to support CEQA and Urban Design staff.
- 7.00 Transfer of 7.00 Associate Planners from the Development Services Department to the Planning, Neighborhoods, and Economic Development Department for CEQA and Urban Design.
- 45.75 Transfer of the City Planning Division of the Development Services Department to the Planning, Neighborhoods, and Economic Development Department.
- 6.00 Transfer of the Civic & Urban Initiatives Department to the City Planning Division of the Planning, Neighborhoods, and Economic Development Department.
- 1.00 Addition of 1.00 Planning Director, 1.00 Assistant Planning Director, and 1.00 Deputy Planning Director, and the reduction of 1.00 Program Manager and 1.00 Program Coordinator for Civic & Urban Initiatives as part of the improvement to government operations approved by City Council.
- 2.33 Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
- (4.00) Reduction of 1.00 Program Manager and 3.00 Program Coordinators that support Civic & Urban Initiatives.

Economic Development: 2.70 FTE Increase

- 1.00 Addition of 1.00 Community Development Coordinator to manage the compliance and monitoring section of HUD Programs.
- 0.20 Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
- 1.00 Transfer of 1.00 Program Manager from the Development Services Department to the Economic Development Division of the Planning, Neighborhoods, and Economic Development Department for the Office of Small Business Program.
- 0.50 Adjustment to reflect the increase of a Word Processing Operator from half-time to full-time for the Small Business Enhancement Program.

Police: 58.73 FTE Net Increase

- 1.00 Addition of 1.00 Assistant Police Chief to support the Police Department operations.
- 17.00 Addition of 17.00 FTE positions to support the Police Department operations as part of the five-year staffing plan including enforcement of the Neighborhood Parking Protection Ordinance.
- 18.00 Addition of 7 Police Sergeants, 7 Police Detectives, 2 Police Officer 3s, and 20 Police Officer 2s to support an increase in Police Academy recruits from 34 to 43 for each of the four academies held throughout Fiscal Year 2015 as part of the five-year staffing plan.
- 8.40 Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
- 9.00 Addition of 9.00 Police Officer 2s that were added for the May 2014 academy.
- (2.00) Reduction of 2.00 Police Code Compliance Officers that have remained vacant since Fiscal Year 2012, resulting in no service level impact.
- 7.33 Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation

Appendix

General Fund FTE Changes (Cont'd)

Public Works - Engineering & Capital Projects: 470.88 FTE Decrease

- (16.13) Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
- (2.00) Transfer of 1.00 Principal Engineering Aide and 1.00 Junior Engineering Aide from the Public Works - Engineering & Capital Projects Department to the Transportation & Storm Water Department Underground Surcharge Fund.
- (452.75) Transfer of the Engineering & Capital Projects Department from the General Fund to an internal service fund.

Public Works - General Services: 7.00 FTE Increase

- 7.00 Addition of 7.00 FTE positions to provide facilities maintenance support.

Purchasing & Contracting: 12.61 FTE Net Increase

- 2.00 Transfer of the Living Wage Program from the Administration Department to the Purchasing & Contracting Department.
- (0.39) Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
- 7.00 Addition of 7.00 FTE positions to support the Equal Opportunity Contracting Prevailing Wage Program.
- 4.00 Addition of 4.00 FTE positions to provide procurement services for the Public Utilities Department.

Transportation & Storm Water: 15.93 FTE Net Increase

- (9.91) Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
- (5.83) Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation
- 5.00 Addition of 5.00 FTE positions for the completion of the sidewalk assessment that began in Fiscal Year 2014.
- 9.67 Addition of 9.67 FTE positions for compliance with the Bacteria Total Maximum Daily Load (TMDL) and municipal storm water permit requirements.
- 4.00 Addition of 2.00 Principal Engineering Aide and 2.00 Assistant Engineering-Civil positions to support street resurfacing projects.
- 14.00 Addition of 14.00 FTE positions to support the Streets and Sidewalk Maintenance Managed Competition alternative proposal.
- (1.00) Transfer of 1.00 Associate Engineer-Civil from the Transportation & Storm Water Department General Fund to the Transportation & Storm Water Department Underground Surcharge Fund.

Table 2 below reflects the changes in FTE positions in the Non-General Funds from the Fiscal Year 2014 Adopted Budget by fund. Descriptions of these changes in positions immediately follow.

Table 2: Non-General Funds FTE Changes in Positions

Fund	FY 2014 Adopted Budget	FY 2015 Proposed Budget	Change
Airports Fund	18.00	18.00	-
Central Stores Fund	23.34	23.35	0.01
City Employee's Retirement System Fund	64.00	64.00	-
Concourse and Parking Garages Operating Fund	2.00	2.00	-
Development Services Fund	430.75	426.75	(4.00)
Energy Conservation Program Fund	12.60	12.60	-
Engineering & Capital Projects Fund		488.60	488.60
Facilities Financing Fund	15.35	16.35	1.00
Fire/Emergency Medical Services Transport Program Fund	31.00	32.00	1.00
Fleet Services Operating Fund	169.50	177.50	8.00
GIS Fund	2.00	2.00	-
Golf Course Fund	98.00	98.00	-
Information Technology Fund	39.00	39.00	-
Junior Lifeguard Program Fund	1.00	1.00	-
Local Enforcement Agency Fund	6.00	6.00	-
Los Penasquitos Canyon Preserve Fund	2.00	2.00	-
Maintenance Assessment District (MAD) Management Fund	23.75	25.25	1.50
Metropolitan Sewer Utility Fund	447.35	465.49	18.14
Municipal Sewer Revenue Fund	413.16	409.23	(3.93)
OneSD Support Fund	17.50	17.00	(0.50)
Parking Meter Operations Fund		15.00	15.00
PETCO Park Fund	1.00	1.00	-
Publishing Services Fund	10.00	10.00	-
QUALCOMM Stadium Operations Fund	37.00	37.00	-
Recycling Fund	107.33	108.60	1.27
Refuse Disposal Fund	149.02	147.88	(1.14)
Risk Management Administration Fund	79.88	82.13	2.25
Transient Occupancy Tax Fund	9.00	11.00	2.00
Underground Surcharge Fund	2.00	7.00	5.00
Water Utility Operating Fund	703.08	721.73	18.65
Wireless Communications Technology Fund	44.76	44.76	-
Total Non-General Fund FTE Changes	2,959.37	3,512.22	552.85

Appendix

Non-General Fund FTE Changes

Central Stores Fund: 0.01 FTE Increase

- 0.01 Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.

Development Services Fund: 4.00 FTE Net Decrease

- (7.00) Transfer of 7.00 Associate Planners from the Development Services Department to the Planning, Neighborhoods, and Economic Development Department for CEQA and Urban Design.
- 3.00 Addition of 3.00 Deputy Director positions to manage and improve operational functions in the Administrative Financial Services, Building Inspection, and Engineering Sections in the Development Services Department.

Energy Conservation Program Fund: 0.00 FTE Net Increase

- 1.00 Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
- (1.00) Transfer of 1.00 Program Manager to support the Collection Services Division allocated across multiple funds.

Engineering & Capital Projects Fund: 488.60 FTE Increase

- 2.00 Addition of 2.00 Assistant Deputy Directors for the Right-of-Way Division and the Field Division.
- 1.00 Addition of 1.00 Associate Engineer-Civil to manage the construction change order process.
- 1.00 Addition of 1.00 Associate Management Analyst to improve the financial reporting capabilities of Primavera.
- 9.00 Addition of half-year funding for 7.00 Associate Engineers-Civil, 6.00 Assistant Engineers, 3.00 Principal Engineering Aides, and 2.00 Senior Engineering Aides to support the expansion of the Capital Improvement Program and increased development projects.
- 6.00 Addition of 4.00 Land Survey Assistants and 2.00 Principal Survey Assistants to support the expansion of the Capital Improvement Program and increased development projects.
- 2.00 Addition of 1.00 Assistant Engineer-Civil and 1.00 Associate Engineer-Civil to support Golf Capital Improvements Program projects.
- 14.85 Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
- 452.75 Transfer of the Engineering & Capital Projects Department from the General Fund to an internal service fund.

Facilities Financing Fund: 1.00 FTE Net Increase

- 0.00 Transfer of 15.00 FTE from the Facilities Financing Program from the Development Services Department to the Planning, Neighborhoods, and Economic Development Department.
- 1.00 Addition of 1.00 Senior Civil Engineer for reimbursement agreements and cost estimates for Public Facilities Financing Plans.

Fire/Emergency Medical Services Transport Program Fund: 1.00 FTE Increase

- 1.00 Transfer of 1.00 Paramedic Coordinator from the Administration Department to the Fire-Rescue Department's Emergency Medical Services Division.

Non-General Fund FTE Changes (Cont'd)

Fleet Services Operating Fund: 8.00 FTE Increase

- 8.00 Addition of 8.00 FTE positions and associated non-personnel expenditures due to service level increases above the Fleet Services Managed Competition bid.

Metropolitan Sewer Utility Fund: 18.14 FTE Net Increase

- 3.00 Adjustment to reflect the addition of staffing for the continuation of core operations.
- 0.33 Adjustment to reflect the addition of funding and staff support for the Enterprise Asset Management (EAM) and Geographic Information Systems (GIS) projects.
- 0.33 Addition of 1.00 Graphic Designer in the Public Utilities Department.
- 0.78 Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
- 0.33 Addition of 1.00 Program Manager to coordinate and manage the Wastewater and Water Construction & Maintenance branch.
- 9.20 Reallocation of positions among funds to more accurately reflect operational expenditures as well as an adjustment due to efficiencies realized.
- 1.15 Adjustment to reflect the addition of funding to support the Quality Assurance workplan and other employee services.
- (1.14) Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.
- 4.16 Adjustment to reflect the addition of staffing and support for the Potable Reuse Program.

Municipal Sewer Revenue Fund: 3.93 FTE Net Decrease

- 0.18 Adjustment to reflect the addition of funding and staff support for the Enterprise Asset Management (EAM) and Geographic Information Systems (GIS) projects.
- 0.18 Addition of 1.00 Graphic Designer in the Public Utilities Department.
- 4.53 Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
- 0.18 Addition of 1.00 Program Manager to coordinate and manage the Wastewater and Water Construction & Maintenance branch.
- (9.88) Reallocation of positions among funds to more accurately reflect operational expenditures as well as an adjustment due to efficiencies realized.
- 0.64 Adjustment to reflect the addition of funding to support the Quality Assurance workplan and other employee services.
- 0.14 Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.
- 0.10 Adjustment to reflect the addition of staffing and support for the Potable Reuse Program.

Appendix

Non-General Fund FTE Changes (Cont'd)

OneSD Support Fund: 0.50 FTE Decrease

- (0.50) Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.

Parking Meter Operations Fund: 15.00 FTE Increase

- 15.00 Transfer of the Parking Meter Operations Program from the General Fund to a special revenue fund.

Recycling Fund: 1.27 FTE Net Increase

- (0.14) Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
- 0.50 Transfer of 1.00 Program Manager to support the Collection Services Division allocated across multiple funds.
- 0.60 Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.
- 0.31 Transfer of 1.00 Supervising Management Analyst to support the Office of the Director Division allocated across multiple funds.

Refuse Disposal Fund: 1.14 FTE Decrease

- (0.60) Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.
- (0.54) Transfer of 1.00 Supervising Management Analyst to support the Office of the Director Division allocated across multiple funds.

Risk Management Administration Fund: 2.25 FTE Increase

- 1.00 Addition of 1.00 Claims Representative 2 to support state-mandated business functions and reporting requirements.
- 1.00 Addition of 1.00 Program Manager to oversee and support information technology systems to comply with state-mandated reporting requirements.
- 0.25 Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.

Transient Occupancy Tax Fund: 2.00 FTE Increase

- 1.00 Addition of 1.00 Associate Management Analyst to support art-related programs and services.
- 1.00 Addition of 1.00 Senior Planner to support environmental review for all special event and park use permit applications for CEQA compliance.

Non-General Fund FTE Changes (Cont'd)

Underground Surcharge Fund: 5.00 FTE Increase

- 1.00 Transfer of 1.00 Associate Engineer-Civil from the Transportation & Storm Water Department General Fund to the Transportation & Storm Water Department Underground Surcharge Fund.
- 2.00 Transfer of 1.00 Principal Engineering Aide and 1.00 Junior Engineering Aide from the Public Works - Engineering & Capital Projects Department to the Transportation & Storm Water Department Underground Surcharge Fund.
- 2.00 Addition of 2.00 Assistant Engineer-Civil positions to support the citywide Utilities Undergrounding Program.

Water Utility Operating Fund: 18.65 FTE Increase

- 2.00 Adjustment to reflect the addition of staffing and support for conservation outreach and rebate programs.
- 1.00 Adjustment to reflect the addition of staffing for the continuation of core operations.
- 0.49 Adjustment to reflect the addition of funding and staff support for the Enterprise Asset Management (EAM) and Geographic Information Systems (GIS) projects.
- 0.49 Addition of 1.00 Graphic Designer in the Public Utilities Department.
- 7.03 Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
- 0.49 Addition of 1.00 Program Manager to coordinate and manage the Wastewater and Water Construction & Maintenance branch.
- 0.68 Reallocation among funds to more accurately reflect operational expenditures as well as an adjustment due to efficiencies realized.
- 1.71 Adjustment to reflect the addition of funding to support the Quality Assurance workplan and other employee services.
- 0.52 Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.
- 2.24 Adjustment to reflect the addition of staffing and support for the Potable Reuse Program.
- 2.00 Addition of 2.00 Water System Technicians to support reservoir maintenance and operation.

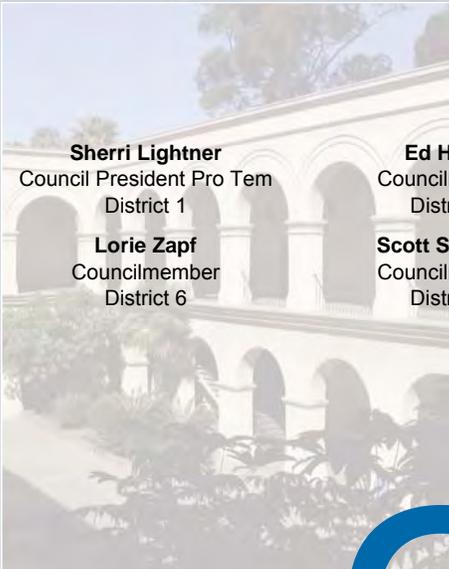
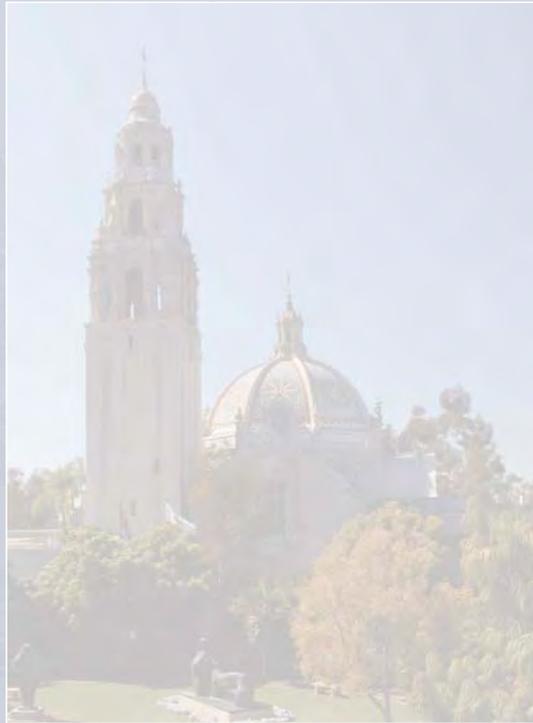


Page Intentionally Left Blank



CITY OF SAN DIEGO

PROPOSED BUDGET



Sherril Lightner
Council President Pro Tem
District 1

Lorie Zapf
Councilmember
District 6

Ed Harris
Councilmember
District 2

Scott Sherman
Councilmember
District 7



Kevin L. Faulconer
Mayor

Todd Gloria
Council President
District 3

Scott Chadwick
Chief Operating Officer



Jan Goldsmith
City Attorney



Myrtle Cole
Councilmember
District 4

David Alvarez
Councilmember
District 8

Mark Kersey
Councilmember
District 5

Marti Emerald
Councilmember
District 9



2015

FISCAL YEAR

VOLUME 2 Department Detail



Page Intentionally Left Blank



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of San Diego
California**

For the Fiscal Year Beginning

July 1, 2013

Executive Director

*California Society of
Municipal Finance Officers*

Certificate of Award

*Operating Budget Excellence Award
Fiscal Year 2014*

*Presented to the
City of San Diego*

For meeting the criteria established to achieve the Operating Budget Excellence Award.

February 11, 2014



Pauline Marx

**Pauline Marx
CSMFO President**

Ken Brown

**Ken Brown, Chair
Professional Standards and
Recognition Committee**

Dedicated Excellence in Municipal Financial Reporting

Disclaimer

Pursuant to the City Charter, the Mayor proposes, and the City Council is responsible for enacting, an annual budget.

The annual budget is developed during the six to nine month period preceding the start of each fiscal year using economic and financial assumptions that reflect the best information then available. Such assumptions are updated during the budget process but actual economic and financial conditions may differ materially from those assumed.

The annual budget is intended for use by the City Council and the citizens of the City and is not intended as information to reach investors and the trading markets. The City does file its official statements for bond offerings, audited financial statements, comprehensive annual financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rulemaking Board (MSRB) and posts such information on the City's investor information webpage. The annual budget will not be filed with the MSRB or posted on such webpage and should not be relied upon by an investor as projections of economic and financial conditions in determining whether to buy, hold, or sell a security that is secured directly or indirectly by City revenues.



Page Intentionally Left Blank

Mayor's Budget Message



THE CITY OF SAN DIEGO

To the Members of the City Council and the Residents of San Diego:

I am pleased to present you with a balanced **Fiscal Year 2015 Proposed Budget**. This budget plan is the culmination of the hard work, dedication and collaboration of elected officials, City departments, San Diego residents and community partners. Demonstrating the City's commitment to financial sustainability and prudent financial management practices, this proposed budget puts neighborhoods first by prioritizing infrastructure investments, critical public safety needs, increasing funding for neighborhood services, support for the homeless, and enhanced transparency and open data initiatives.

Additional funding for programs that are important to San Diegans was possible thanks to the City's conservative fiscal policies and long-term financial planning practices. The City has made great progress in addressing the unsustainable pension and retiree health care costs and strengthening its reserve policies. Our economy has continued to grow at a modest pace in all major revenue categories. While this growth may not return to prerecession levels, the economic growth projected for next year continues to prove sustainable and is included in the Fiscal Year 2015 Proposed General Fund Budget.

In addition, all City departments have been asked to continue to provide innovative ideas for cost reductions and efficiencies, encouraging a culture of continuous improvement and open communication.

The total Fiscal Year 2015 Proposed Budget is \$2.97 billion. This includes \$1.18 billion for General Fund operations and \$1.49 billion for operations of the City's Enterprise Funds and all other funds. In addition, \$298 million is budgeted for capital improvement projects across the City.

Investing in Infrastructure

Road and infrastructure repair are a top priority in this proposed budget. More than 50% of major revenue growth is directed toward funding for streets and neighborhood repairs throughout San Diego's communities. These repairs and capital improvement projects are detailed in the pages that follow. They include street and sidewalk repairs and replacements, parks infrastructure, streetlights, fire stations, storm drain maintenance and facilities maintenance.

Investing in infrastructure is central to improving the quality of life for all San Diegans as well as addressing the backlog of the City's deferred maintenance repairs and improvements. To ensure more effective allocation of tax dollars and prioritization of capital improvement projects, the Proposed Budget provides funding for condition/needs assessments of City facilities, streets and park assets.



Mayor's Budget Message

The Proposed Budget includes the City's planned capital bond program to assist in the long-term financing of infrastructure projects. It increases the cash contribution from the General Fund toward infrastructure improvements.

Public Safety

Every San Diegan deserves to feel safe in his or her neighborhood. That starts with allocating more resources to police, fire and lifeguard services.

Retaining and recruiting police officers to grow and strengthen the shrinking San Diego Police Department is an essential focus of the Fiscal Year 2015 Proposed Budget. This budget increases funding to retain sworn officers and adds sworn and civilian positions. In fact, the increase to sworn police positions exceeds the recommendations in the Police Department Five-Year Plan for Fiscal Year 2015. Increases for additional police academy attendees, body cameras, police retention initiatives and safety equipment are included in the proposed budget.

Safe communities require well staffed and equipped firefighters and emergency first responders. This budget includes increased funding for two additional fire academies to address expected retirements in Fiscal Year 2015. It incorporates staffing and operational needs for a temporary fire station in Skyline and allocates monies to the Fast Response Program as recommended in the Citygate report. These public safety investments will help improve emergency response times.

San Diego's beaches and bays are a significant attraction to residents and visitors each year. City lifeguards are responsible for providing the highest quality safety services in the coastal and aquatic environment. This budget proposes additional lifeguard positions and facility improvements for the Boating and Safety Unit, which is consistent with top priorities from the recent Lifeguard Division Five-Year Needs Assessment report.

Revitalizing Communities

Residents across San Diego deserve equal access to livable, walkable, and economically thriving communities. Libraries, park and recreation facilities, after-school programs and effective community planning are key to creating healthy and vibrant neighborhoods.

The Fiscal Year 2015 Proposed Budget includes funding increases to expand library hours, support after-school programs at libraries, partner with the San Diego Workforce Partnership's "Connect2Careers" program serving local youth, and staffing and operational support for several new recreation facilities expected to become fully operational during the fiscal year.

In addition to these services, this budget includes increases in staff to allow for more community plan updates – the blueprints for community development and growth. By updating community plans, the City can incentivize economic revitalization and create flourishing neighborhoods with better transportation options and improved access to services.

This budget also reflects a commitment to providing homeless services – with a renewed focus on permanent solutions to ending homelessness. In total, \$1.9 million is proposed for programs

Mayor's Budget Message

that connect the homeless with housing opportunities and rehabilitative services that transform lives.

Open Government

Increasing transparency using technology is a priority in the Fiscal Year 2015 Proposed Budget. The public should be able to use online resources to easily search and track City projects, public contracts, budgets, capital assets and long-term planning and financial information. Increased funding has been included to create an Open Data Officer position that will oversee the implementation of an open data policy and engage with the public to create improved access to City data and information. This budget also proposes to increase funding to support the continued storage and retention of City emails.

One significant change to this proposed budget that increases transparency and assists fiscal planning is the inclusion for the first time of an updated 5-year outlook that shows projected revenues and expenditures over the next 5 years if this budget is adopted as proposed. This section can be found in the final pages of the Executive Summary.

Sensible Financial Management

The City's strong fiscal health is the result of strong financial management policies, well established long-term financial planning and a willingness to address pension and retiree health care costs head on. Credit rating analysts have cited the City's conservative fiscal management, pension and retiree health care reform, financial reporting practices, solid financial operations, significant expenditure controls, and a commitment to general fund balance and reserves preservation as key drivers to the City's strong credit rating. A robust credit rating equates to a lower cost of financing infrastructure and lower costs to residents. In February 2014, the City Council unanimously approved an increase to the General Fund Reserve levels from 8% to 14%. This commitment to fiscal stability and good fiscal management continues to support a healthy financial future. The Fiscal Year 2015 Proposed Budget protects these enhanced General Fund reserves while allowing for increases in the priority projects identified above.

As a result of the five-year labor agreements with the six recognized employee organizations, the Fiscal Year 2015 Proposed Budget benefits from savings from a continued pensionable pay freeze. These agreements bring certainty in the cost of labor, which is important for future budgets and resource allocation. The proposed budget also includes efficiency savings and cost reductions accrued from previous managed competitions.

Conclusion

The Fiscal Year 2015 Proposed Budget prioritizes services and programs that will help us create "One San Diego" where all neighborhoods can thrive, more San Diegans have access to economic opportunity, and City government is open and transparent. This budget proposal increases funding for infrastructure improvements and public safety, continues to restore

Mayor's Budget Message

neighborhood services, funds homeless programs and open data initiatives, and maintains the recently enhanced General Fund reserve levels.

I want to thank the City Council for its dedication and collaboration during the budget adoption process. I also want to thank our City employees for their continued commitment to providing outstanding service and ensuring a balanced, accurate and transparent budget. Finally, I thank the people of our great city for their partnership in creating a better San Diego.

Sincerely,



Kevin L. Faulconer
Mayor

City Officials



Kevin L. Faulconer
Mayor



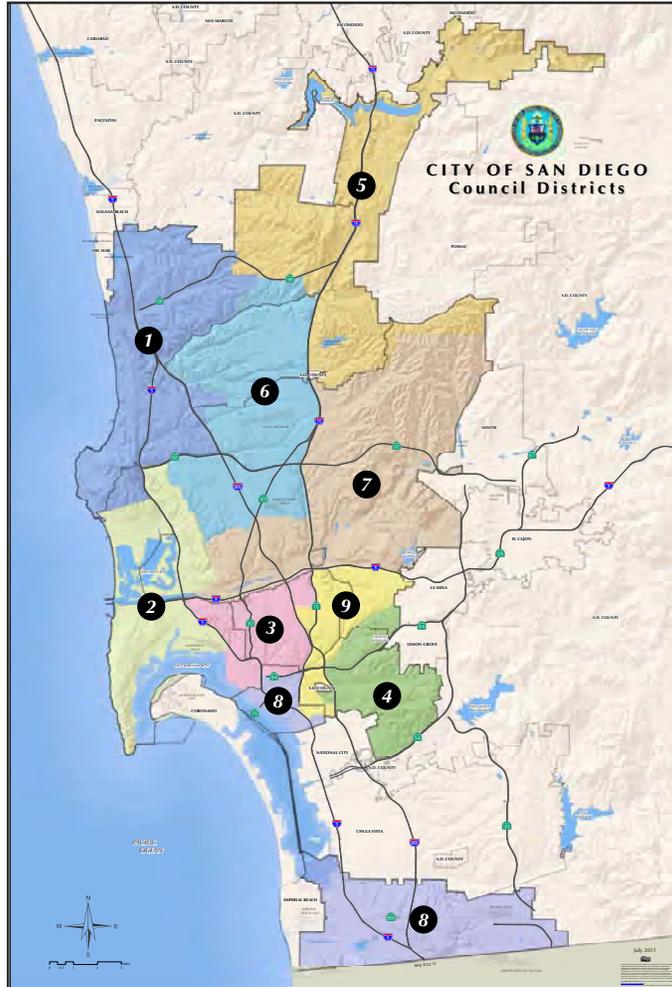
Sherri Lightner
Council President
Pro Tem
District 1



Ed Harris
Councilmember
District 2



Todd Gloria
Council President
District 3



Myrtle Cole
Councilmember
District 4



Mark Kersey
Councilmember
District 5



Lorie Zapf
Councilmember
District 6



Scott Sherman
Councilmember
District 7



David Alvarez
Councilmember
District 8



Marti Emerald
Councilmember
District 9



Scott Chadwick
Chief Operating Officer



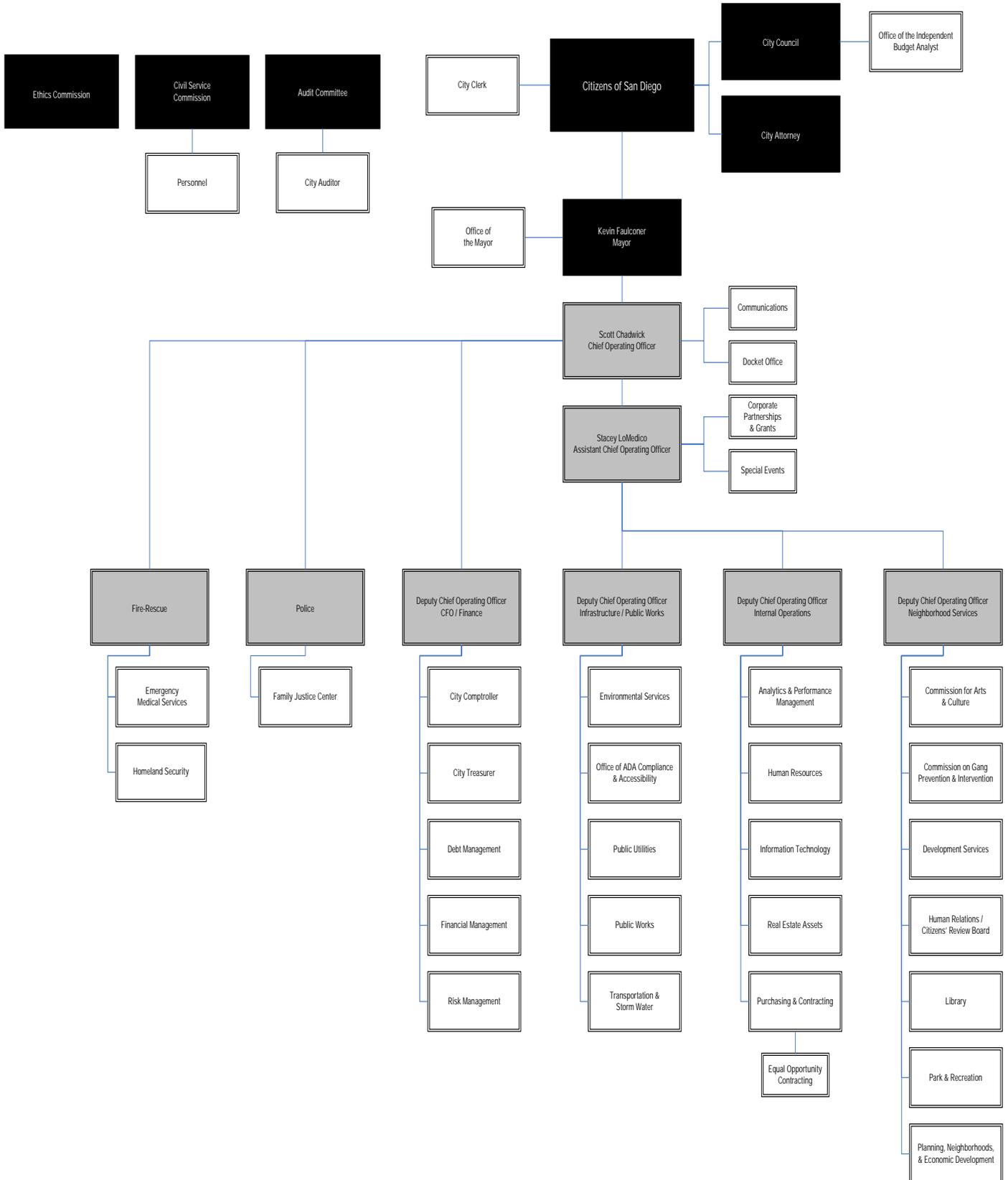
Jan Goldsmith
City Attorney



Page Intentionally Left Blank

Citywide Organizational Structure

City of San Diego Organization (All City Functions)



Vision Statement

SAN DIEGO

"America's Finest City"



OUR VISION

We are a well-managed City government supporting a thriving and sustainable San Diego - America's Finest City

OUR MISSION

A fiscally-sound city government that provides effective services to our residents and visitors

OUR VALUES

DIVERSITY

we treat each person with dignity, fairness, and respect; we respect the diversity of our workforce and our community

INTEGRITY

we demonstrate honor in all we do, we do the right thing

ACCOUNTABILITY

we take responsibility for our actions and for delivering results

SERVICE

we are responsive to the needs of our community, we are proud to deliver City services with excellence

ONE CITY

we work as a team across all boundaries to achieve more

OPENNESS

we are honest and open as we do our work

Guide to the Budget

Volume II

Introduction

Volume II contains the budget information for City departments and programs. The following sections may be included in the commentaries:

- Department Description
- Goals and Objectives
- Service Efforts and Accomplishments
- Key Performance Indicators
- Department Summary
- Department Expenditures
- Department Personnel
- Significant Budget Adjustments
- Expenditures by Category
- Revenues by Category
- Personnel Expenditures
- Revenue and Expense Statement

Department Description

This is a brief overview of the department that describes its history and the services it provides. It also includes the department's mission statement. This section can be found in the budget narratives contained in Volume II.

Goals and Objectives

This section describes the goals and objectives that make up the action plan for the department. The City Strategic Plan goals are broad areas of focus for the City and are intended to be supported by each Mayoral department. Strategic objectives are more specific, mid-term achievements that will help the City achieve its goals. The objectives are designed to be evaluated annually and updated as necessary in order to respond to new challenges and demands of City residents, as well as to unexpected changes (e.g., economic, physical) to the environment.

Key Performance Indicators

This section lists the key performance measures chosen by the department. Each indicator was selected based on one or more of the following reasons: it reflects the priorities of the department; it is considered useful in achieving the City's Strategic Plan goals and objectives; it shows department responsibilities highlighted as a result of Mayoral responses to audit, IBA reports, or Council action; or it best reflects the results or outcomes of the department's primary responsibilities rather than workload or volume of work performed. While the performance indicators listed in this section may reflect multiple department goals and objectives, those that are most closely identified by the indicator are identified in parentheses. Actual figures for Fiscal Year 2013 have been included for each performance indicator, as well as estimated target Fiscal Year 2014 and Fiscal Year 2015 information.

Guide to the Budget

Volume II

Service Efforts and Accomplishments

This is a narrative describing major efforts and achievements of a department. Programs, grants, and other major activities not included in the tactical plan are included at the discretion of the department. This area is appropriate for describing milestones met, services provided, accomplishments, as well as awards and special recognitions that the department has received.

Department Summary

The Department Summary table summarizes positions, expenditures, and revenue. Grant Funds and Capital Funds are not included.

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
FTE Positions (Budgeted)	100.00	103.26	102.76	(0.50)
Personnel Expenditures	\$ 11,282,177	\$ 13,226,451	\$ 12,724,460	\$ (501,991)
Non-Personnel Expenditures	35,344,717	31,246,476	28,186,026	(3,060,450)
Total Department Expenditures	\$ 46,631,481	\$ 44,472,927	\$ 40,910,486	\$ (3,562,441)
Total Department Revenue	\$ 46,423,929	\$ 39,341,843	\$ 37,829,157	\$ (1,512,686)

Department Expenditures and Personnel

The Department Expenditures and Department Personnel sections display expenditures and positions by fund and division.

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Financial & Support Services	\$ 1,396,815	\$ 2,370,223	\$ 2,568,902	\$ 198,679
IT Services Sourcing	3,865,579	2,528,773	1,520,907	(1,007,866)
Information Technology	4,613,644	5,334,308	5,259,843	(74,465)
Total	\$ 9,876,038	\$ 10,233,304	\$ 9,349,652	\$ (883,652)

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Financial & Support Services	6.00	10.00	10.00	0.00
IT Services Sourcing	11.00	6.00	6.00	0.00
Information Technology	15.00	23.00	23.00	0.00
Total	32.00	39.00	39.00	0.00

Note: In some instances, the sum of individual expenditure line items may not match the bottom-line totals due to rounding.

Guide to the Budget

Volume II

Significant Budget Adjustments

The Significant Budget Adjustments section lists key program and personnel changes by fund. Position adjustments are included and impacts of adjustments are described.

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Motorola Maintenance Contract Adjustment to reflect the addition of non-personnel expenditures to support the maintenance agreement with Motorola for the City's P25 radio system.	0.00	\$ 250,000	\$ -
P25 Radio System Financing Adjustment to reflect the addition of one-time expenditures for sales tax associated with financing of the P25 radio system.	0.00	160,000	-

Expenditures by Category

The Expenditures by Category table represents how a department's budget is distributed within major expenditure categories.

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
PERSONNEL				
Personnel Cost	\$ 50,026	\$ 117,460	\$ 118,102	\$ 642
Fringe Benefits	41,120	100,264	95,676	(4,588)
PERSONNEL SUBTOTAL	91,146	217,724	213,778	(3,946)
NON-PERSONNEL				
Supplies	\$ 33	\$ -	\$ -	\$ -
Contracts	638,902	494,477	687,717	193,240
Information Technology	823,135	872,837	1,004,431	131,594
Other	1	-	-	-
Transfers Out	167	-	-	-
NON-PERSONNEL SUBTOTAL	1,462,237	1,367,314	1,692,148	324,834
Total	\$ 1,553,384	\$ 1,585,038	\$ 1,905,926	\$ 320,888

Revenues by Category

The Revenues by Category table displays budgeted revenues by category.

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Rev from Money and Prop	\$ 904	\$ -	\$ -	\$ -
Rev from Other Agencies	77,885	195,303	195,303	-
Transfers In	1,420,972	1,420,971	1,605,758	184,787
Total	\$ 1,499,761	\$ 1,616,274	\$ 1,801,061	\$ 184,787

Guide to the Budget

Volume II

Personnel Expenditures

The Personnel Expenditures section displays the number of budgeted positions, salary amounts by job classification, special assignment pays, and fringe benefits.

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000175	Applications Programmer 2	1.00	1.00	1.00	\$66,768 - \$80,891	\$ 66,768
20000377	Information Systems Technician	1.00	1.00	1.00	42,578 - 51,334	51,334
FTE, Salaries, and Wages Subtotal		2.00	2.00	2.00		\$ 118,102
		FY2013 Actual	FY2014 Budget	FY2015 Proposed		FY2014-2015 Change
Fringe Benefits						
	Employee Offset Savings	\$ 513	\$ 2,516	\$ 2,516		\$ -
	Flexible Benefits	6,076	16,971	15,454		(1,517)
	Long-Term Disability	301	632	409		(223)
	Medicare	754	1,712	1,712		-
	Other Post-Employment Benefits	6,635	12,482	12,160		(322)
	Retirement ADC	21,387	56,217	55,816		(401)
	Retirement Offset Contribution	195	-	-		-
	Risk Management Administration	1,063	1,894	2,056		162
	Supplemental Pension Savings Plan	3,025	5,142	5,142		-
	Unemployment Insurance	153	336	234		(102)
	Workers' Compensation	1,016	2,362	177		(2,185)
Fringe Benefits Subtotal		\$ 41,120	\$ 100,264	\$ 95,676		\$ (4,588)
Total Personnel Expenditures					\$ 213,778	

Guide to the Budget

Volume II

Revenue and Expense Statement

The Revenue and Expense Statement is a financial document that presents revenue, expense, reserve, and fund balance information. Revenue and Expense Statements are not provided for departments or programs within the General Fund.

Revenue and Expense Statement (Non-General Fund)

Information Technology Fund	FY2013 Actual	FY2014* Budget	FY2015 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,895,827	\$ 1,223,455	\$ 1,172,067
TOTAL BALANCE AND RESERVES	\$ 1,895,827	\$ 1,223,455	\$ 1,172,067
REVENUE			
Reimbursement Between Funds/Departments	\$ 18,577	\$ 9,089,850	\$ -
Reimbursement From Other Agencies	19,268	-	-
Interest and Dividends	9,639	-	-
Transfers In	7,818,160	-	8,673,318
Capital Leases	2,531,848	-	-
TOTAL REVENUE	\$ 10,397,492	\$ 9,089,850	\$ 8,673,318
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 12,293,319	\$ 10,313,305	\$ 9,845,385
OPERATING EXPENSE			
Personnel Expense	\$ 3,644,320	\$ 5,248,057	\$ 4,802,647
Non-Personnel Expense	6,231,718	4,985,247	4,547,005
TOTAL OPERATING EXPENSE	\$ 9,876,038	\$ 10,233,304	\$ 9,349,652
TOTAL EXPENSE	\$ 9,876,038	\$ 10,233,304	\$ 9,349,652
BALANCE	\$ 2,417,281	\$ 80,001	\$ 495,733
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 12,293,319	\$ 10,313,305	\$ 9,845,385

* At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.



Page Intentionally Left Blank

Volume II - Department Detail Table of Contents

Airports	1
Analytics and Performance Management	13
Capital Outlay Fund	21
City Attorney	27
City Auditor	39
City Clerk	49
City Comptroller	59
City Council	69
City Treasurer	95
Citywide Program Expenditures	111
Commission for Arts & Culture	119
Communications	131
Convention Center	141
Debt Management	149
Department of Information Technology	159
Development Services	183
Environmental Services	207
Ethics Commission	233
Financial Management	239
Fire-Rescue	249
Gas Tax Fund	273
Human Resources	279
Infrastructure/Public Works	289
Internal Operations	297
Library	303
Mission Bay/Balboa Park Improvement Fund	319
Mission Bay Improvements Fund	325
Neighborhood Services	331
Office of Homeland Security	339
Office of the Assistant COO	349
Office of the Chief Financial Officer	357
Office of the Chief Operating Officer	365
Office of the IBA	373
Office of the Mayor	379
Park & Recreation	387

Volume II - Department Detail

Table of Contents

Personnel	413
PETCO Park	423
Planning, Neighborhoods, & Economic Development	431
Police	461
Public Safety Needs & Debt Service Fund	481
Public Utilities	487
Public Works	535
Purchasing & Contracting	577
QUALCOMM Stadium	589
Real Estate Assets	597
Regional Park Improvements Fund	609
Risk Management	615
Special Events	627
Special Promotional Programs	635
Storm Drain Fund	647
TransNet	653
Transportation & Storm Water	661
Trolley Extension Reserve Fund	685
Zoological Exhibits Maintenance Fund	691

Airports



Page Intentionally Left Blank



Division Description

The Airports Division, part of the Real Estate Assets Department (READ), is responsible for operating two general aviation airports, Montgomery Field and Brown Field, within the City of San Diego. General aviation includes all aviation activities except scheduled airline and military flights. The City's two airports support a significant portion of the San Diego region's total annual flight operations and can accommodate a variety of general aviation aircraft. Aviation lessees at the Airports include Fixed Base Operators (FBOs) that sell fuel and provide airplane and helicopter maintenance, storage facilities, flight schools, Fire-Rescue Department helicopter operations, the San Diego Police Department Air Support Unit, and several hundred individual aircraft owners. The majority of the Airports' revenues are derived from non-aviation lessees that include a hotel, business park, restaurants, Fire Station 43, City Field Engineering, United States Border Patrol, office space tenants, and other individual lessees. City staff has the responsibility of maintaining the Airports in conformance with Federal Aviation Administration (FAA) regulations and guidelines and administering the various revenue-producing leases.

The Division's mission is:

To operate, maintain, and develop Montgomery and Brown Field Airports to meet the general aviation needs of the San Diego region in a safe, efficient, economically self-sufficient, environmentally sensitive, and professional manner in accordance with federal, State, and local regulations to ensure that the Airports provide access to the National Air Transportation System while respecting the concerns of the community and stakeholders

Goals and Objectives

The following goals and objectives represent the action plan for the Division:

Goal 1: Ensure City Airports are operated safely and efficiently and that airport facilities are constructed and maintained in accordance with applicable rules and regulations

It is necessary to maintain the airport runways, taxiways, lighting, navigational aids, obstruction clearances, and other airport components in good condition to meet the level of safety required by federal regulations. Maintaining a

Airports

minimum level of safety is a requirement of eligibility for federal grants. The Division will move toward accomplishing this goal by focusing on the following objective:

- Maintain the Airports as safe and reliable components of the Regional and National Air Transportation Systems in conformance with all applicable federal, State, and local regulations

Goal 2: Develop the City Airports to be financially self-sufficient, maximize aviation uses, create economic activity, and meet the general aviation needs of the region

As an enterprise fund, it is the goal of the Airports Division to have sufficient revenues to operate independently of the City's General Fund. Federal regulations require airport operators to spend their revenues on the maintenance and upkeep of their airports. By creating economic activity and maximizing aviation uses, the Division can generate the revenues necessary to meet the aviation needs of the region and remain self-sufficient. The Division will move toward accomplishing this goal by focusing on the following objectives:

- Maintain the Airports as a self-sufficient, economically viable enterprise
- Provide for the needs of general aviation and provide conditions for viable aviation businesses
- Provide a facility that offers necessary services to support airport business, local area business, and visitors at reasonable prices

Goal 3: Provide highly trained professional staff to promote a climate of trust and foster positive relationships with tenants, users, business interests, the community, and regulatory agencies

Key airport staff members need to interact on a daily basis with the FAA, California Department of Transportation (Caltrans) Division of Aeronautics, airport users, tenants, and members of the community. It is necessary that staff have a working knowledge of, and proficiency in, the application of federal regulations so that they can be viewed as knowledgeable professionals in their field. A close and cooperative relationship with the Airports Advisory Committee involves airport users and the nearby communities in the operation of the airport and enhances dialogue among the different stakeholders. The Division will move toward accomplishing this goal by focusing on the following objectives:

- Involve the Airports Advisory Committee, users, residents, and other beneficiaries in the operation, utilization, and development of the Airports
- Recruit and retain experienced professionals versed in airport management and provide training to maintain readiness

Goal 4: Be responsive to resident complaints and encourage pilots to practice a good neighbor policy

A dedicated Noise Abatement Officer responds to citizen complaints, enforces airport noise rules established by the City Council, provides noise abatement information to pilots, and participates in local planning group meetings. This effort has been shown to reduce community opposition to airport operations. The Division will move toward accomplishing this goal by focusing on the following objective:

- Minimize the negative impacts of the Airports' operations

Key Performance Indicators

Performance Measure	Actual FY2013	Estimated FY2014	Target FY2015
1. Percent adherence to Federal Aviation Administration (FAA) grant requirements	100%	100%	100%
2. Number of days/year Airports are closed or otherwise unavailable to serve as part of the Regional and National Air Transportation System	0	0	0
3. Average number of working days to respond to a noise complaint	1	1	1
4. Percent of total revenue derived from aviation-related activities	41%	41%	41%
5. Percent deviation between cost of services at City airports and other similar regional airports	10%	10%	10%

Service Efforts and Accomplishments

The Airports Division had a number of accomplishments and successes in Fiscal Year 2013:

Montgomery Field

- Composed new contracts for the following services: mowing/spraying, security, and runway sweeping
- Sold solar runway lights to the South Carolina Airport Authority
- Installed a new gate access control system to meet FAA standards
- Designed new helipads for medical helicopters and ambulances
- Demolished and cleaned the site of a former airport leaseholder

Brown Field

- Became the second busiest general aviation port-of-entry in the United States
- Hosted CalFire fire-fighting aircraft during the fire season
- Hosted the only flying B-29 Super-Fortress
- Upgraded Global Position System (GPS) approach to Runway 8L, allowing aircraft to land with a three-quarter-mile visibility
- Pre-planned the United States Customs Office upgrade
- Designed Americans with Disabilities Act (ADA) terminal restroom and access upgrades
- Conducted the pre-design for the Runway 8L/26R Rehabilitation Project
- Obtained Council approval of a 331-acre, 20-year redevelopment project by Distinctive Projects Company, Inc.



Page Intentionally Left Blank

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
FTE Positions (Budgeted)	18.00	18.00	18.00	0.00
Personnel Expenditures	\$ 1,454,426	\$ 1,545,237	\$ 1,596,304	\$ 51,067
Non-Personnel Expenditures	2,643,496	4,246,260	3,514,562	(731,698)
Total Department Expenditures	\$ 4,097,922	\$ 5,791,497	\$ 5,110,866	\$ (680,631)
Total Department Revenue	\$ 4,713,049	\$ 4,690,334	\$ 4,778,882	\$ 88,548

Airports Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Airports	\$ 4,097,922	\$ 5,791,497	\$ 5,110,866	\$ (680,631)
Total	\$ 4,097,922	\$ 5,791,497	\$ 5,110,866	\$ (680,631)

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Airports	18.00	18.00	18.00	0.00
Total	18.00	18.00	18.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Montgomery Field Localizer Antenna Protection Project Addition of one-time expenditures to restore sensitive habitat to a site remote from the localizer antenna.	0.00	\$ 550,000	\$ -
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	75,952	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	39,178	-
Operations and Maintenance Projects Support Addition of 1.00 Program Manager and reduction of 1.00 Noise Abatement Officer for operations and maintenance projects support.	0.00	28,093	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	25,688	-
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	458	-

Airports

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations	0.00	(1,400,000)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.			
Revised Revenue	0.00	-	88,548
Adjustment to reflect Fiscal Year 2015 revenue projections.			
Total	0.00	\$ (680,631)	\$ 88,548

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 905,934	\$ 961,435	\$ 986,555	\$ 25,120
Fringe Benefits	548,492	583,802	609,749	25,947
PERSONNEL SUBTOTAL	1,454,426	1,545,237	1,596,304	51,067
NON-PERSONNEL				
Supplies	\$ 56,482	\$ 263,290	\$ 163,620	\$ (99,670)
Contracts	2,210,387	3,694,031	2,946,370	(747,661)
Information Technology	146,544	45,715	121,667	75,952
Energy and Utilities	139,860	151,730	175,883	24,153
Other	672	900	900	-
Transfers Out	89,550	74,261	89,789	15,528
Capital Expenditures	-	15,577	15,577	-
Debt	-	756	756	-
NON-PERSONNEL SUBTOTAL	2,643,496	4,246,260	3,514,562	(731,698)
Total	\$ 4,097,922	\$ 5,791,497	\$ 5,110,866	\$ (680,631)

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Charges for Services	\$ 559,830	\$ 483,946	\$ 575,596	\$ 91,650
Fines Forfeitures and Penalties	496	-	-	-
Other Revenue	4,792	-	-	-
Rev from Money and Prop	4,132,103	4,206,388	4,203,286	(3,102)
Rev from Other Agencies	15,828	-	-	-
Total	\$ 4,713,049	\$ 4,690,334	\$ 4,778,882	\$ 88,548

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	1.00	1.00	1.00	\$36,962 - \$44,533	\$ 44,533
20000036	Airport Manager	2.00	2.00	2.00	51,272 - 61,797	120,703
20000034	Airport Noise Abatement Officer	1.00	1.00	0.00	54,059 - 65,333	-
20000035	Airport Operations Assistant	3.00	3.00	3.00	34,944 - 41,642	119,601
20000119	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	65,333
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	114,999
20000426	Equipment Operator 1	1.00	1.00	1.00	37,690 - 45,115	45,115

Airports

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
20000468	Grounds Maintenance Worker 2	1.00	1.00	1.00	31,762 - 37,773	35,507
20001222	Program Manager	0.00	0.00	1.00	46,966 - 172,744	81,946
20000768	Property Agent	1.00	0.00	0.00	59,363 - 71,760	-
20000831	Senior Airport Operations Assistant	2.00	2.00	2.00	38,376 - 45,802	90,852
20000927	Senior Clerk/Typist	1.00	1.00	1.00	36,067 - 43,514	43,514
20001003	Supervising Property Agent	0.00	1.00	1.00	66,768 - 80,891	79,678
20001053	Utility Worker 2	2.00	2.00	2.00	33,322 - 39,666	77,564
20000756	Word Processing Operator	1.00	1.00	1.00	31,491 - 37,918	37,918
	Bilingual - Regular					2,912
	Overtime Budgeted					26,380
FTE, Salaries, and Wages Subtotal		18.00	18.00	18.00		\$ 986,555
		FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 2,502	\$ 8,043	\$ 4,306	\$ (3,737)	
	Flexible Benefits	105,038	118,019	138,409	20,390	
	Long-Term Disability	5,260	4,840	3,314	(1,526)	
	Medicare	11,244	11,448	12,253	805	
	Other Post-Employment Benefits	114,352	106,097	109,440	3,343	
	Retiree Medical Trust	392	396	483	87	
	Retirement 401 Plan	1,330	1,587	1,551	(36)	
	Retirement ADC	203,441	230,509	238,184	7,675	
	Retirement DROP	8,784	8,782	8,782	-	
	Retirement Offset Contribution	951	-	-	-	
	Risk Management Administration	18,299	16,099	18,504	2,405	
	Supplemental Pension Savings Plan	42,102	42,111	46,441	4,330	
	Unemployment Insurance	2,680	2,571	1,893	(678)	
	Workers' Compensation	32,115	33,300	26,189	(7,111)	
Fringe Benefits Subtotal		\$ 548,492	\$ 583,802	\$ 609,749	\$ 25,947	
Total Personnel Expenditures					\$ 1,596,304	

Airports

Revenue and Expense Statement (Non-General Fund)

Airports Fund	FY2013 Actual	FY2014* Budget	FY2015 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 7,119,024	\$ 4,198,742	\$ 1,925,346
Continuing Appropriation - CIP	6,539,956	7,589,956	9,486,375
Federal Aviation Administration Reserve	850,000	850,000	850,000
Reserved Fund Balance	675,000	675,000	675,000
TOTAL BALANCE AND RESERVES	\$ 15,183,980	\$ 13,313,698	\$ 12,936,721
REVENUE			
Aviation Leasing	\$ 1,399,982	\$ 1,370,931	\$ 1,380,460
City Field Engineering Lease - Montgomery Field	235,250	235,250	235,250
City Fire Station #43 Lease - Brown Field	69,003	53,718	53,718
City SDPD Eastern Division Leases - Montgomery Field	495,676	497,840	504,435
Commercial Leasing	1,831,662	1,843,649	1,914,423
Flowage Fees	270,743	207,385	249,035
Interest Earnings	83,274	200,000	110,000
Landing Fees	47,558	50,000	50,000
Monthly Aircraft Parking	176,608	140,000	140,000
Miscellaneous Revenue	1,669	—	—
Reimbursable Utilities (Crownair & Casa Machado)	14,253	14,256	14,256
Transient Aircraft Parking	36,987	24,251	24,251
Vehicle Airport Parking	12,902	12,000	12,000
Lease Penalties	17,257	5,000	5,000
Other Revenues	20,225	36,054	86,054
TOTAL REVENUE	\$ 4,713,049	\$ 4,690,334	\$ 4,778,882
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 19,897,029	\$ 18,004,032	\$ 17,715,603
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 1,353,581	\$ 2,400,000	\$ —
TOTAL CIP EXPENSE	\$ 1,353,581	\$ 2,400,000	\$ —
OPERATING EXPENSE			
Personnel Expense	\$ 1,454,751	\$ 1,529,997	\$ 1,596,304
Non-Personnel Expense	2,643,171	4,261,500	3,514,562
TOTAL OPERATING EXPENSE	\$ 4,097,922	\$ 5,791,497	\$ 5,110,866
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ —	\$ 2,228,167	\$ 2,400,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ —	\$ 2,228,167	\$ 2,400,000
TOTAL EXPENSE	\$ 5,451,503	\$ 10,419,664	\$ 7,510,866
RESERVES			
Continuing Appropriation - CIP	\$ 7,586,375	\$ 5,361,789	\$ 7,086,375
Federal Aviation Administration Reserve	850,000	850,000	850,000

Airports

Revenue and Expense Statement (Non-General Fund)

Airports Fund	FY2013 Actual	FY2014 [*] Budget	FY2015 Proposed
Reserved Fund Balance	675,000	675,000	675,000
TOTAL RESERVES	\$ 9,111,375	\$ 6,886,789	\$ 8,611,375
BALANCE	\$ 5,334,150	\$ 697,579	\$ 1,593,362
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 19,897,029	\$ 18,004,032	\$ 17,715,603

^{*} At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.



Page Intentionally Left Blank

Analytics and Performance Management



Page Intentionally Left Blank

Analytics and Performance Management



Department Description

The Department of Analytics and Performance Management is responsible for supporting the improvement of City operations through long-term strategic initiatives, including strategic planning, performance measurement and management, operational excellence initiatives, and Managed Competition. As such, the Department of Analytics and Performance Management works with all of the Mayoral departments to implement data-driven solutions and improve the efficiency and effectiveness of the City's service delivery practices and management structures.

Analytics

The Department of Analytics and Performance Management provides the City with internal consulting services that center on making effectiveness improvements. In its operational excellence projects, Analytics staff reviews department practices and policies to determine the most efficient way to conduct business, help multiple departments determine how to consolidate the delivery of redundant services, and realize the maximum potential of new technologies that the City has implemented. Key to this work is an emphasis on data-driven solutions. The Analytics staff is responsible for conducting data gathering and analysis to help the City organization improve its use of statistical and data management techniques.

Analytics staff also ensures that the City implements the Managed Competition Program in accordance with its policies and process. The voters expressed their support for competitive government within the City of San Diego through their approval of Proposition C in November 2006. Accordingly, the City of San Diego is committed to delivering quality services to taxpayers, residents, and visitors in the most economical and efficient way possible. Managed Competition is a structured process that allows public-sector employees to compete openly and fairly with independent contractors (normally private-sector firms) for the right to deliver services. This strategy recognizes the high quality and potential of public-sector employees, and seeks to tap their creativity, experience, and resourcefulness by giving them the opportunity to structure organizations and processes in ways similar to best practices in competitive businesses while still being compatible with public-sector realities.

Performance Management

The City of San Diego's performance management efforts include the use of strategic planning and performance monitoring with the goal of creating a more strategically oriented organization that optimizes its operations to serve the City's residents in the most effective and efficient way possible. These efforts are meant to operate on a continuum

Analytics and Performance Management

of planning, management, measurement, adjusting or responding, and re-planning. They are designed to infuse accountability for performance into City services at every level of the organization; improve communication throughout the City, instill accountability; and support data-based decision-making, especially with respect to the City's budget process.

- ***The Strategic Planning Process***

Being strategic and proactive in its approach to governance is integral to achieving the City's goals. Strategic planning enables the City to map its goals and manage the tools and resources necessary for achieving them. The strategic planning process takes a top-down approach beginning with the formulation of the City Strategic Plan at the citywide level and subsequent development of tactical plans at the department level. This process is intended to occur every year to reflect the organization's priorities and areas of focus.

- ***The City Strategic Plan***

The City Strategic Plan charts the strategic direction of the City. It contains the City's mission, vision, goals, objectives, and performance measures. The City Strategic Plan is a product of collaboration between City leadership and subject matter experts from across all departments. It communicates the Mayor's priorities and provides a strategic framework for the strategies and activities of the departments.

- ***Department Tactical Plans***

Another part of the overall strategic planning process involves the development and maintenance of department tactical plans for all Mayoral departments. These are strategic plans at the department level that include the following elements: mission and vision statements, goals, objectives, performance measures, and targets. Tactical plans are designed to be reviewed and updated for each budget cycle. The annual review enables departments to determine the strategic direction for each fiscal year and ensure that it is aligned with the City's overall strategic direction and departments' resource requests.

- ***Performance Measures***

The City of San Diego wants to not only describe the size or scale of its efforts (outputs), but also the impact of those efforts (outcomes). It does this through the use of performance measures.

Each Mayoral department (and some non-Mayoral ones) maintains a list of key performance indicators, which can be seen in their respective department budget narrative. For the Fiscal Year 2015 Proposed Budget, each performance indicator includes data for three fiscal years: Fiscal Year 2013 actuals, Fiscal Year 2014 estimates, and Fiscal Year 2015 targets. This performance data enables the reader to understand how each department is using the resources it has been given. It also helps improve the transparency of the City's budget, the ease of communication around budget issues, and internal accountability.

The Analytics and Performance Management staff works with departments to develop, collect, and report on performance measures citywide. The Department also works with Financial Management in the production of Volume II of the City's Proposed and Adopted Budget documents.

A complete, in-depth review of the current City Strategic Plan, department tactical plans, and all performance measures will be done during Fiscal Year 2015 for inclusion in the Fiscal Year 2016 budget in order to reflect the Mayor's areas of focus. These future efforts will result in new City and department goals, objectives, and outcome-based performance measures.

Analytics and Performance Management

Emerging Issues

The Department's new and existing functions will not only help create more accountability and transparency in City government, but it will also help the Mayor implement his priorities, citywide initiatives, and other specialized areas of focus.

Key Performance Indicator

Performance Measure	Actual FY2013	Estimated FY2014	Target FY2015
1. Amount of cost savings resulting from Managed Competition	\$1.5M	\$1.5M ¹	\$11.1M ¹

1. Managed Competition results for Landfill Services and Fleet Services have not been officially implemented in Fiscal Year 2014. Therefore, anticipated savings resulting from their implementation have been removed from the Estimated Fiscal Year 2014 figure. However, the anticipated savings are included in the Target Fiscal Year 2015 figure (Publishing Services: \$1.0 million; Street Sweeping: \$0.5 million; Landfill Services: \$5.6 million; Fleet Services: \$4.0 million). The figures are as published in the Fiscal Year 2014 Adopted Budget and will be updated upon the completion of the meet and confer process and the resolution of other pending issues prior to implementation.

Service Efforts and Accomplishments

As part of the governmental operations improvement effort approved by Council in October 2013, the City retained Huron Consulting Group, a nationally renowned public sector efficiency expert to evaluate and improve government operations and protect the taxpayer's investment. Huron Consulting has assessed opportunities for improvement in five areas: Managed Competition, procurement, fleet services, management of real estate assets, and open data. Analytics staff will work to implement Huron's recommendations during Fiscal Year 2015.

In mid-Fiscal Year 2014, Analytics staff began a thorough operational excellence project with the Field Engineering Division of the Public Works Department. This project examines key services, business processes, and resources to improve the organization's operational and financial stability and to prepare the organization for the future. The operational excellence study involves the following:

- Evaluating the business context for Field Engineering—what is changing in the operating environment and what are the trends in demand for its services;
- Defining the organization's desired state and key goals for excellence in service delivery and organizational resiliency;
- Analyzing existing and alternative processes, organizational structures, and resources to meet the organization's goals; and
- Developing strategic recommendations and a road map for moving forward.

In Fiscal Year 2015, Analytics staff will assist other City functions with operational excellence projects in order to improve efficiency, effectiveness, and customer service. Specific projects will be selected based on needs identified in the strategic and tactical planning processes.



Page Intentionally Left Blank

Analytics and Performance Management

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
FTE Positions (Budgeted)	7.75	0.00	7.00	7.00
Personnel Expenditures	\$ 597,029	\$ -	\$ 1,030,149	\$ 1,030,149
Non-Personnel Expenditures	85,515	-	190,745	190,745
Total Department Expenditures	\$ 682,544	\$ -	\$ 1,220,894	\$ 1,220,894
Total Department Revenue	\$ 24	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Department of Analytics and Performance Management	\$ 682,544	\$ -	\$ 1,220,894	\$ 1,220,894
Total	\$ 682,544	\$ -	\$ 1,220,894	\$ 1,220,894

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Department of Analytics and Performance Management	7.75	0.00	7.00	7.00
Total	7.75	0.00	7.00	7.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Analytics and Performance Management Transfer of the Business Office Section of the Office of the Assistant Chief Operating Officer to the Analytics and Performance Management Department.	6.00	\$ 997,797	\$ -
Addition of Open Data Officer Addition of 1.00 Program Manager to serve as the Open Data Officer.	1.00	201,992	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	20,486	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	619	-
Total	7.00	\$ 1,220,894	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
PERSONNEL				
Personnel Cost	\$ 346,252	\$ -	\$ 608,803	\$ 608,803

Analytics and Performance Management

Expenditures by Category (Cont'd)

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Fringe Benefits	250,777	-	421,346	421,346
PERSONNEL SUBTOTAL	597,029	-	1,030,149	1,030,149
NON-PERSONNEL				
Supplies	\$ 7,265	\$ -	\$ 1,650	\$ 1,650
Contracts	22,826	-	165,490	165,490
Information Technology	27,481	-	619	619
Energy and Utilities	10,254	-	2,500	2,500
Other	2	-	-	-
Transfers Out	17,687	-	20,486	20,486
NON-PERSONNEL SUBTOTAL	85,515	-	190,745	190,745
Total	\$ 682,544	\$ -	\$ 1,220,894	\$ 1,220,894

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Charges for Services	\$ 24	\$ -	\$ -	\$ -
Total	\$ 24	\$ -	\$ -	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000119	Associate Management Analyst	2.00	0.00	0.00	\$54,059 - \$65,333	\$ -
20000924	Executive Secretary	1.00	0.00	0.00	43,555 - 52,666	-
20001222	Program Manager	2.00	0.00	3.00	46,966 - 172,744	319,750
20000015	Senior Management Analyst	2.00	0.00	3.00	59,363 - 71,760	208,403
20000970	Supervising Management Analyst	0.75	0.00	1.00	66,768 - 80,891	80,650
FTE, Salaries, and Wages Subtotal		7.75	0.00	7.00		\$ 608,803
		FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 8,029	\$ -	\$ 13,434	\$ 13,434	
	Flexible Benefits	29,134	-	48,459	48,459	
	Long-Term Disability	2,054	-	2,106	2,106	
	Medicare	5,181	-	8,826	8,826	
	Other Post-Employment Benefits	30,278	-	42,560	42,560	
	Retiree Medical Trust	-	-	169	169	
	Retirement ADC	146,402	-	256,381	256,381	
	Retirement Offset Contribution	532	-	-	-	
	Risk Management Administration	4,899	-	7,196	7,196	
	Supplemental Pension Savings Plan	18,197	-	35,367	35,367	
	Unemployment Insurance	1,042	-	1,206	1,206	
	Workers' Compensation	5,029	-	5,642	5,642	
Fringe Benefits Subtotal		\$ 250,777	\$ -	\$ 421,346	\$ 421,346	
Total Personnel Expenditures				\$ 1,030,149		

Capital Outlay Fund



Page Intentionally Left Blank



Fund Description

The Capital Outlay Fund was established per Section 77 of Article VII of the City Charter to hold all monies derived from taxation required or needed for capital outlay expenditures, as well as revenue proceeds from the sale of City-owned property. The Capital Outlay Fund is used exclusively for "the acquisition, construction, and completion of permanent public improvements." Capital projects benefiting from this fund are typically managed and maintained by asset-owning General Fund departments.



Page Intentionally Left Blank

Capital Outlay Fund

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	1,751,919	3,210,001	2,046,419	(1,163,582)
Total Department Expenditures	\$ 1,751,919	\$ 3,210,001	\$ 2,046,419	\$ (1,163,582)
Total Department Revenue	\$ 4,651,473	\$ -	\$ -	\$ -

Capital Outlay Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Capital Outlay Fund	\$ 1,751,919	\$ 3,210,001	\$ 2,046,419	\$ (1,163,582)
Total	\$ 1,751,919	\$ 3,210,001	\$ 2,046,419	\$ (1,163,582)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ (1,163,582)	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	0.00	\$ (1,163,582)	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
NON-PERSONNEL				
Contracts	\$ (188,081)	\$ -	\$ -	\$ -
Transfers Out	1,940,000	3,210,001	2,046,419	(1,163,582)
NON-PERSONNEL SUBTOTAL	1,751,919	3,210,001	2,046,419	(1,163,582)
Total	\$ 1,751,919	\$ 3,210,001	\$ 2,046,419	\$ (1,163,582)

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Other Revenue	\$ 4,651,473	\$ -	\$ -	\$ -
Total	\$ 4,651,473	\$ -	\$ -	\$ -

Capital Outlay Fund

Revenue and Expense Statement (Non-General Fund)

Capital Outlay Fund	FY2013 Actual	FY2014* Budget	FY2015 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ (5,925,092)	\$ (4,535,326)	\$ (3,641,802)
Continuing Appropriation - CIP	15,359,843	12,686,981	12,815,699
Reserve for Future Bond Principal Payments	5,510,000	6,725,807	2,046,419
TOTAL BALANCE AND RESERVES	\$ 14,944,751	\$ 14,877,462	\$ 11,220,316
REVENUE			
Property Sales	\$ 4,651,473	\$ -	\$ -
TOTAL REVENUE	\$ 4,651,473	\$ -	\$ -
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 19,596,224	\$ 14,877,462	\$ 11,220,316
OPERATING EXPENSE			
Bond Principal Payments - Deferred Capital	\$ 1,940,000	\$ 3,210,001	\$ 2,046,419
Miscellaneous Expenditures	(188,081)	-	-
TOTAL OPERATING EXPENSE	\$ 1,751,919	\$ 3,210,001	\$ 2,046,419
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 2,685,147	\$ -	\$ 3,297,390
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 2,685,147	\$ -	\$ 3,297,390
TOTAL EXPENSE	\$ 4,437,066	\$ 3,210,001	\$ 5,343,809
RESERVES			
Continuing Appropriation - CIP	\$ 12,674,696	\$ 12,686,981	\$ 9,518,309
Reserve for Future Bond Principal Payments	3,570,000	3,515,806	-
TOTAL RESERVES	\$ 16,244,696	\$ 16,202,787	\$ 9,518,309
BALANCE	\$ (1,085,538)	\$ (4,535,326)	\$ (3,641,802)
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 19,596,224	\$ 14,877,462	\$ 11,220,316

* At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

City Attorney



Page Intentionally Left Blank



Office Description

The Office of the City Attorney is among the region's largest law firms and handles a diverse caseload. The Office of the City Attorney advises the Mayor, City Council, and all City departments and prosecutes or defends lawsuits or cases to which the City may be a party. The City Attorney's Office also prosecutes persons charged with violations of State and local laws occurring within the City's jurisdiction for misdemeanor offenses.

City Attorney Jan Goldsmith, an attorney since 1976, specializes in business litigation. He was appointed San Diego Superior Court Judge in 1998 and retired in December 2008 to assume the office of San Diego City Attorney. Mr. Goldsmith spent his first six years on the bench handling criminal and civil trials. During his final years, he was assigned to an independent civil calendar.

Assistant City Attorney Paul Cooper has been promoted to the position of Executive Assistant City Attorney. Mr. Cooper began his career in the City Attorney's Office in 1993 as a prosecutor in the Criminal Division. In 1996, he was asked to head the Office's nationally recognized Domestic Violence and Child Abuse Unit. In 1997, he transferred to the Office's Civil Division and became supervisor of the unit that advises the San Diego Police Department. In 2003, Mr. Cooper became the Special Advisor and Assistant to Police Chief William Lansdowne. He returned to the City Attorney's Office in 2012 and worked as a deputy city attorney in the Public Safety and Employment Unit.

The San Diego City Attorney's Office is divided into four divisions: Civil Advisory, Civil Litigation, Criminal, and Community Justice. These divisions are subdivided into units and sections, which allow the attorneys to specialize in areas of practice:

- **Civil Advisory Division:** The Civil Advisory Division advises the City and each of its departments, including the City Council and Mayor. The Civil Advisory Division is divided into six sections: Economic Development, Government Affairs & Finance, Public Works, Public Services, Public Safety & Employment Services, and Real Property & Land Use. This division is under the direction of Assistant City Attorney Mary Jo Lanzafame who has over 26 years of experience as a municipal lawyer in areas of practice that include the California Environmental Quality Act (CEQA), planning and zoning, conflict of interest, the Brown Act, real estate, and public works.

City Attorney

- **Civil Litigation Division:** The Civil Litigation Division prosecutes or defends civil lawsuits to which the City is a party. The Civil Litigation Division is divided into five units: Civil Prosecution, Workers' Compensation, Land Use Litigation, General Litigation, and Special Litigation. Assistant City Attorney Dan Bamberg heads this division. Assistant City Attorney Don Worley is in charge of civil litigation special projects. Mr. Bamberg and Mr. Worley have over 80 years combined experience. In private practice, Mr. Bamberg prosecuted plaintiffs' civil actions at trial and on appeal, while Mr. Worley specialized in land use, real estate, and business litigation.
- **Criminal Division:** The Criminal Division prosecutes criminal misdemeanors and infractions committed within the City's jurisdiction. The Criminal Division is divided into five units: Case Issuance, General Trial, Appellate, Neighborhood Prosecution, and Domestic Violence. This division is under the direction of Assistant City Attorney Marlea Dell'Anno. Ms. Dell'Anno has more than 18 years of experience in criminal prosecution and leadership roles.
- **Community Justice Division:** The Community Justice Division prosecutes cases that the community has identified as important to quality of life. Prosecutors work with the community, police, and other law enforcement agencies to establish and maintain security, ensure fair business dealing, and promote justice. The Community Justice Division is divided into two units: Code Enforcement and Consumer & Environmental Protection. This division is also under the direction of Assistant City Attorney Marlea Dell'Anno.

The Office of the City Attorney is built upon the senior partner, junior partner, and associate model used in private law firms. The division leaders, along with City Attorney Jan Goldsmith, have more than 175 years of combined experience.

The Office's mission is:

Integrity matters! We can best help our city by maintaining our integrity and providing timely, accurate, and high quality legal representation to the City of San Diego. We will be firm, independent, and professional, stopping illegalities while suggesting solutions. We will never forget that we are accountable to the people of San Diego and that we represent the City of San Diego.

Goals and Objectives

To be more responsive to the changing criminal justice system and to best serve the citizens of San Diego, the Criminal Division of the Office of the City Attorney seeks to more widely implement community prosecution principles across broader categories of criminal activity through the expansion of "community courts" as post-filing, post-plea, pre-sentencing models for misdemeanors to include community work service as restorative justice on a much larger scale.

Through the Neighborhood Prosecution Unit, the expanded community courts will give offenders an opportunity to both pay back the community through valuable work projects and return to the community as law-abiding citizens by earning a dismissal of their charges. Such community courts remove some of the work from the court system and leads to additional community service by offenders, which improves neighborhoods at no expense to taxpayers. Additionally, the Office will expand programs that are alternatives to placing people in jail for low-level offenses. In categories of criminal behavior prosecuted in significant numbers, such as domestic violence, sex crimes, driving under the influence (DUI), drug crimes, and crimes committed by the homeless population, there must be a renewed focus on prevention programs that seek to reduce recidivism and prevent future criminal behavior.

The Community Justice Division will continue to aggressively prosecute a variety of code enforcement and public nuisance cases through its Code Enforcement Unit (CEU). Prosecutors in this unit work with community members, police officers, and code inspectors to proactively preserve and enhance the quality of life in San Diego's

City Attorney

communities. Violations addressed by CEU include unpermitted uses and zoning violations, illegal grading and construction, fire and safety violations, destruction of environmental and historical resources, substandard housing, and numerous code violations. In addition, CEU regularly files civil and criminal actions to address public nuisance activity at properties with ongoing crime activity, such as drug activity, alcohol use, prostitution, graffiti, and transients. The goal of CEU's prosecutorial efforts is to achieve a comprehensive, long-term solution to problem properties attracting nuisance activity and jeopardizing the safety of neighborhoods. CEU is a member of the City's Drug Abatement Response Team devoted to abating narcotic trafficking and use at commercial and residential properties.

One of the goals of the Consumer & Environmental Protection Unit (CEPU) of the Community Justice Division is to reduce the incidence of fraud by educating the public to recognize fraud and protect consumers before they become victims. To meet this goal, CEPU will provide outreach and information through various sources, including media outlets, social media, monthly newsletters, and presentations at consumer events.

Attorneys from the Case Issuing Unit will work with the Office's partner law enforcement agencies to facilitate open communication, free flow of necessary information, and an ongoing dialogue regarding prosecution of misdemeanor cases. The chief and senior deputies will continue to frequently attend law enforcement meetings in an effort to answer questions and maintain consistency throughout the law enforcement community.

The Civil Litigation Division will provide specialized knowledge and skills to represent the City pursuant to Charter Section 40. These specialized skills are important to the City as most cases have enormous economic implications, which require attorneys capable of navigating the complex and unique issues these cases raise. Without that knowledge, the City could be liable for significant damages and attorneys' fee claims.

The goal of the Workers' Compensation Unit is to ensure that every City employee that is injured on the job receives all legally entitled benefits while preventing fraudulent claims and abuses. Accomplishing these seemingly conflicting objectives requires a strong emphasis on personal integrity and professional independence.

The Civil Advisory Division will provide advice and legal support in a timely and effective manner with the Mayor, City Council, and City departments to ensure that Council has the information it needs to make well informed decisions and that City contracts conform to Charter and Municipal Code requirements. This division will continue to prepare and approve all ordinances, resolutions, and contracts and work closely with the City regarding the City's disclosure obligations with respect to State and federal securities laws. Attorneys in this unit will produce legal opinions and memoranda of law on a wide variety of issues as requested by the Mayor, City Council, or City departments.

Service Efforts and Accomplishments

The Police Legal Advisors in the Public Safety Unit reviewed numerous contracts, memoranda of understanding, and memoranda of agreement, including those involving uniforms, cameras, fuel for helicopters, background checks, treadmills, money for DNA testing, TASERs, Assembly Bill (AB) 109 Prison Realignment, Children's Pool cameras, the Detox Center, San Diego Unified Port District Police/Fire Services, the Navy Region Southwest Specialized Police Response, the Veterans Affairs Hospital, Surf Camp, San Diego Association of Governments/Automated Regional Justice Information System (SANDAG/ARJIS), and Internet Crimes Against Children, as well as reviewing numerous grants.

The Employment Services Section provided legal support to the City's labor negotiation team, which worked to negotiate the pension reform measures set forth in Proposition B, a citizen initiative that amended the City Charter. The Unit did the legal work related to approval of 5-year agreements between the City and each of its recognized employee organizations, which limited employees' pensionable compensation.

City Attorney

The Real Property & Land Use Section advised staff on numerous topics of public interest, including the Children's Pool, Medical Marijuana, Bicycle Master Plan Update, Balboa Park Centennial Celebration, San Diego River Park Master Plan, Living Lab/Ocean Discovery Project, and the Master Stormwater System Maintenance Program.

The Economic Development Section drafted, reviewed, and approved agreements to facilitate execution of the City's Economic Development and Tourism Support Program, which promotes the City as a visitor destination and advances the City's economy by increasing tourism and attracting industry. Through this program, a total of \$540,000 was made available to fifteen small businesses for Fiscal Year 2013 and \$570,000 was made available to 18 small businesses for Fiscal Year 2014.

The Public Services Section assisted in the successful negotiation of a settlement of claims for underpaid refuse collection franchise fees, AB 939 fees, and associated penalties. The City realized more than \$2.0 million in revenue as a result.

The Government Affairs & Finance Section provided legal support to the City's Library Department before and after the opening of the new Central Library for necessary contracts related to printers and copiers, Internet access, parking, security, mental health services, grant agreements, the revision of policies and fees for special event space at the new Central Library, and other operational issues.

The City issued approximately \$50.0 million in new money and refunding bonds for capital improvements. For the first time since 1979, the City did not issue a City Tax and Revenue Anticipation Note. This was accomplished due to the City's improving reserve position and new legal research by the Public Finance Section that indicated that cash flow borrowing was unnecessary. The City also refunded approximately \$15.8 million in special tax bonds on behalf of Community Facilities District No. 3 (Liberty Station) and approximately \$3.8 million in assessment bonds on behalf of Assessment District No. 4096 (Piper Ranch).

The Consumer & Environmental Protection Unit (CEPU) joined prosecutors in *People v. Best Buy Stores, LP.*, a civil case against an electronics retailer for charging consumers more at the time of checkout than the currently advertised lowest price and false advertising. The company paid \$875,370 in costs and penalties and is required for five years to give consumers \$3 off the lowest price of an item when they are overcharged.

CEPU also prosecuted a case in *People v. Stelios Proios*. A Riverside County farmer was selling produce at local certified farmers' markets that was not of his own production. The farmer told undercover agricultural inspectors that his produce was pesticide free; however, lab tests revealed that the broccoli and Brussels sprouts had been treated with undisclosed pesticides and a fungicide. The defendant has been banned from selling produce in farmers' markets in San Diego County and has been placed on three years of probation.

Senior Deputy City Attorney Han Hershman was awarded the Mothers Against Drunk Driving (MADD) Outstanding Prosecutor of the Year Award. The award was given for her commitment to public safety and justice for DUI victims and diligent efforts in reviewing DUI cases, assisting DUI victims with case information, and carefully identifying which cases may qualify for felony review.

The Criminal General Trial Unit conducted research regarding the effectiveness of Ignition Interlock Devices (IIDs) in reducing recidivism and the cost of installing the devices in San Diego. As a result of this research, the Trial Unit, at the direction of City Attorney Jan Goldsmith, implemented a policy of requiring IIDs for all DUI defendants with high blood alcohol concentrations or other aggravating circumstances. Due to this new sentencing request, 156 DUI defendants were ordered to install IIDs compared with just 58 the previous year. This deterrent is expected to further reduce incidents of this preventable crime.

The Neighborhood Prosecution Unit (NPU) partnered with various agencies through Homeless Court and Stand Down to clear warrants and efficiently process cases for homeless individuals with low-level misdemeanor and infraction offenses. Homeless Court is held monthly at two local homeless shelters. Stand Down is held annually in July for homeless veterans. NPU addressed 602 defendants with a total of 1,420 City Attorney cases.

City Attorney

The Domestic Violence & Sex Crimes Unit issued 1,035 cases from the 2,700 cases submitted to the Office for review. In addition to filing new cases, the Office redirected 289 cases to parole, probation, or the District Attorney's Office. Approximately 948 cases reached dispositions this year, with an average disposition period of 29 days. The overall conviction rate was 93.9 percent. A critical component of the work of the Criminal General Trial Unit involves seeking restitution for victims of crime. The Office's attorneys and staff continue their pursuit to 'make victims of crime whole' through reimbursement by restitution orders. The General Trial Unit deputies were able to successfully advocate for court orders in the amount of \$522,515 on behalf of crime victims.



Page Intentionally Left Blank

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
FTE Positions (Budgeted)	345.99	345.86	347.85	1.99
Personnel Expenditures	\$ 39,846,370	\$ 42,469,694	\$ 42,668,331	\$ 198,637
Non-Personnel Expenditures	3,283,764	3,219,749	3,201,155	(18,594)
Total Department Expenditures	\$ 43,130,134	\$ 45,689,443	\$ 45,869,486	\$ 180,043
Total Department Revenue	\$ 3,357,674	\$ 5,581,169	\$ 4,656,169	\$ (925,000)

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Administration	\$ 5,239,594	\$ 5,477,664	\$ 5,276,567	\$ (201,097)
Civil Advisory	11,592,532	12,480,369	12,434,293	(46,076)
Civil Litigation	10,602,109	10,757,713	11,539,986	782,273
Community Justice	4,125,235	4,670,392	3,840,670	(829,722)
Criminal Litigation	11,570,664	12,303,305	12,777,970	474,665
Total	\$ 43,130,134	\$ 45,689,443	\$ 45,869,486	\$ 180,043

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Administration	28.00	27.36	26.00	(1.36)
Civil Advisory	74.19	75.18	78.53	3.35
Civil Litigation	80.14	82.00	81.00	(1.00)
Community Justice	39.02	39.95	35.86	(4.09)
Criminal Litigation	124.64	121.37	126.46	5.09
Total	345.99	345.86	347.85	1.99

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Personnel Expenditures Adjustment Adjustment to personnel expenditures to set the Office of the City Attorney's Fiscal Year 2015 Adopted Budget at the approved level.	0.00	\$ 508,228	\$ -
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	1.99	181,066	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	24,241	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(42,835)	-

City Attorney

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	(490,657)	-
Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
One-Time Reductions and Annualizations	0.00	-	(925,000)
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.			
Total	1.99	\$ 180,043	\$ (925,000)

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 24,384,230	\$ 24,719,948	\$ 25,738,836	\$ 1,018,888
Fringe Benefits	15,462,140	17,749,746	16,929,495	(820,251)
PERSONNEL SUBTOTAL	39,846,370	42,469,694	42,668,331	198,637
NON-PERSONNEL				
Supplies	\$ 276,456	\$ 293,156	\$ 306,316	\$ 13,160
Contracts	551,393	673,395	677,952	4,557
Information Technology	1,578,522	1,397,031	1,354,196	(42,835)
Energy and Utilities	33,411	70,774	37,965	(32,809)
Other	64,436	64,424	84,424	20,000
Transfers Out	779,545	720,969	740,302	19,333
NON-PERSONNEL SUBTOTAL	3,283,764	3,219,749	3,201,155	(18,594)
Total	\$ 43,130,134	\$ 45,689,443	\$ 45,869,486	\$ 180,043

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Charges for Services	\$ 2,697,668	\$ 3,563,292	\$ 2,418,292	\$ (1,145,000)
Fines Forfeitures and Penalties	327,434	1,650,000	1,650,000	-
Licenses and Permits	3,544	3,500	3,500	-
Other Revenue	13,432	-	-	-
Rev from Other Agencies	315,596	364,377	584,377	220,000
Total	\$ 3,357,674	\$ 5,581,169	\$ 4,656,169	\$ (925,000)

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$31,491 - \$37,918	\$ 36,067
20000012	Administrative Aide 1	2.00	2.00	2.00	36,962 - 44,533	88,446
20001076	Assistant City Attorney	6.00	6.00	6.00	73,008 - 291,595	991,812
21000179	Assistant Dispute Resolution Officer	0.00	1.00	1.00	44,470 - 54,059	54,059
20000049	Assistant Management Analyst	1.00	0.00	0.00	44,470 - 54,059	-

City Attorney

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
20000119	Associate Management Analyst	2.00	2.00	2.00	54,059 - 65,333	119,392
20000171	Auto Messenger 1	2.00	2.00	2.00	26,208 - 31,491	59,116
20001070	City Attorney	1.00	1.00	1.00	193,648 - 193,648	193,648
20000610	City Attorney Investigator	21.00	21.00	21.00	58,219 - 70,429	1,405,234
90000610	City Attorney Investigator - Hourly	0.46	0.40	1.35	58,219 - 70,429	78,596
20000539	Clerical Assistant 2	23.00	23.00	22.00	29,931 - 36,067	662,512
90000539	Clerical Assistant 2 - Hourly	0.19	0.00	0.00	29,931 - 36,067	-
20001159	Confidential Secretary to the City Attorney	1.00	1.00	1.00	16,827 - 105,518	86,129
20000351	Court Support Clerk 1	19.00	19.00	20.00	31,491 - 37,918	740,627
90000351	Court Support Clerk 1 - Hourly	0.20	0.00	0.00	31,491 - 37,918	-
20000353	Court Support Clerk 2	13.00	13.00	14.00	32,968 - 39,811	555,364
90000353	Court Support Clerk 2 - Hourly	0.00	0.10	0.10	32,968 - 39,811	3,297
20001117	Deputy City Attorney	136.75	135.75	136.75	17,805 - 204,214	14,116,637
90001117	Deputy City Attorney - Hourly	0.72	0.80	1.84	17,805 - 204,214	204,258
20001258	Deputy City Attorney - Unrepresented	5.00	6.00	5.00	17,805 - 204,214	526,797
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	121,322
20000392	Dispute Resolution Officer	1.00	1.00	1.00	54,059 - 65,333	65,333
20000290	Information Systems Analyst 2	1.00	1.00	1.00	54,059 - 65,333	65,333
20000293	Information Systems Analyst 3	1.00	1.00	1.00	59,363 - 71,760	71,760
20000377	Information Systems Technician	2.00	2.00	2.00	42,578 - 51,334	97,968
90001128	Legal Intern - Hourly	1.00	1.00	1.00	39,000 - 47,424	39,000
20000587	Legal Secretary 2	35.25	35.25	35.25	43,555 - 52,666	1,692,579
90000587	Legal Secretary 2 - Hourly	0.00	0.10	0.10	43,555 - 52,666	4,356
20000911	Librarian 3	1.00	1.00	1.00	55,266 - 67,101	66,094
20000614	Paralegal	20.00	20.00	20.00	52,374 - 63,190	1,218,771
20000680	Payroll Specialist 2	2.00	2.00	2.00	34,611 - 41,787	80,118
20001141	Principal Assistant to the City Attorney	1.00	1.00	1.00	26,395 - 160,430	82,135
20000747	Principal City Attorney Investigator	1.00	1.00	1.00	70,221 - 85,051	85,051
20000741	Principal Clerk	1.00	1.00	1.00	43,555 - 52,666	52,225
20000380	Principal Legal Secretary	1.00	1.00	1.00	50,398 - 60,736	60,736
20000063	Principal Paralegal	1.00	1.00	1.00	63,586 - 76,502	76,502
20001222	Program Manager	2.00	2.00	2.00	46,966 - 172,744	149,253
20000783	Public Information Clerk	1.00	1.00	1.00	31,491 - 37,918	31,491
20000935	Senior City Attorney Investigator	1.00	1.00	1.00	63,794 - 77,314	77,314
20000933	Senior City Attorney Investigator	5.00	5.00	5.00	63,794 - 77,314	295,736
90000933	Senior City Attorney Investigator - Hourly	0.14	0.10	0.10	63,794 - 77,314	6,379
20000927	Senior Clerk/Typist	8.00	8.00	8.00	36,067 - 43,514	341,147
20001144	Senior Legal Intern	1.00	1.00	1.00	47,466 - 57,658	57,658
20000843	Senior Legal Secretary	6.00	6.00	6.00	48,006 - 57,845	345,045

City Attorney

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
2000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	71,760
20000845	Senior Paralegal	5.00	5.00	5.00	57,658 - 69,410	206,099
90001146	Student Intern - Hourly	0.28	0.36	0.36	18,616 - 22,318	6,702
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 - 80,891	80,891
20001057	Victim Services Coordinator	4.00	4.00	4.00	36,962 - 44,533	177,464
20000756	Word Processing Operator	5.00	5.00	4.00	31,491 - 37,918	37,918
	Bilingual - Regular					24,752
	Master Library Degree					3,355
	Overtime Budgeted					10,512
	Termination Pay Annual Leave					14,086
FTE, Salaries, and Wages Subtotal		345.99	345.86	347.85		\$ 25,738,836
		FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 420,534	\$ 581,617	\$ 425,106	\$ (156,511)	
	Flexible Benefits	2,144,056	2,355,230	2,636,881	281,651	
	Long-Term Disability	142,481	135,379	88,877	(46,502)	
	Medicare	345,151	354,980	363,323	8,343	
	Other Post-Employment Benefits	2,117,457	2,033,004	1,998,800	(34,204)	
	Retiree Medical Trust	8,410	7,943	10,945	3,002	
	Retirement 401 Plan	30,419	32,478	31,387	(1,091)	
	Retirement ADC	8,255,025	10,006,583	9,382,444	(624,139)	
	Retirement DROP	49,346	45,700	55,764	10,064	
	Retirement Offset Contribution	23,784	-	-	-	
	Risk Management Administration	339,664	308,487	337,955	29,468	
	Supplemental Pension Savings Plan	1,105,800	1,194,629	1,244,846	50,217	
	Unemployment Insurance	72,583	71,856	50,835	(21,021)	
	Workers' Compensation	407,429	621,860	302,332	(319,528)	
Fringe Benefits Subtotal		\$ 15,462,140	\$ 17,749,746	\$ 16,929,495	\$ (820,251)	
Total Personnel Expenditures					\$ 42,668,331	

City Auditor



Page Intentionally Left Blank



Office Description

The Office of the City Auditor is an independent office that reports, and is accountable to, the Audit Committee and City Council. The City Auditor conducts performance audits of City departments, offices, and agencies in accordance with government auditing standards.

The audits may assess internal controls over financial reporting and evaluate how well the City complies with applicable laws, rules, and regulations; achieves stated goals and objectives; reports financial and performance information (reliability); efficiently and effectively uses resources; and safeguards and protects assets.

The Office of the City Auditor also administers the City's Fraud Hotline program and performs investigations for all material complaints received related to fraud, waste, and abuse.

The Office's mission is:

To advance open and accountable government through accurate, independent, and objective audits and investigations that seek to improve the economy, efficiency, and effectiveness of City government

Goals and Objectives

The following goals and objectives represent the action plan for the Office:

Goal 1: Increase the economy, efficiency, and effectiveness of City government through audits and their recommendations

To fulfill its mission, the Office reports its independent and impartial reviews, conclusions, and recommendations based on performance audits and attestation engagements conducted. Some audit reports recommend ways to reduce costs or increase revenues. Other audit reports identify opportunities to increase effectiveness, use resources more efficiently, and improve internal controls. An annual audit workplan is prepared and presented to the Audit Committee each fiscal year. The audit workplan targets business processes and programs identified in the annual

City Auditor

citywide risk assessment model. The Office will move towards accomplishing this goal by focusing on the following objectives:

- Improve performance of government programs and operations
- Utilize audits to identify opportunities for improved efficiency and the effective use of City resources
- Regularly report the status and encourage implementation of open recommendations

Goal 2: Provide independent, reliable, accurate, and timely information to the Mayor, Audit Committee, City Council, and other stakeholders

The City Auditor intends to provide results of all non-confidential audits to its stakeholders. To this end, the Office intends to provide regular updates to the Audit Committee, as well as copies of all issued audit reports to the Mayor and appropriate City management, members of the City Council and their staff, Audit Committee members, and the residents of San Diego via the City Auditor website. The Office will move towards accomplishing this goal by focusing on the following objective:

- Provide audit results, including findings and recommendations, to relevant stakeholders

Goal 3: Provide independent, confidential, and reliable investigations of all material allegations of fraud, waste, or abuse that are reported via the City's Fraud Hotline

The Office of the City Auditor will investigate all material complaints received related to fraud, waste, and abuse. The City Auditor will provide a means for City of San Diego employees, vendors, and residents to confidentially report any activity or conduct in which they suspect any instances of fraud, waste, abuse, or violations of laws and regulations that should be investigated. The Office will move towards accomplishing this goal by focusing on the following objective:

- Provide investigation results, including recommendations for necessary actions to be taken, for all allegations of fraud, waste, abuse, or violations of law and regulations that are found to be substantiated

Key Performance Indicators

Performance Measure	Actual FY2013	Estimated FY2014	Target FY2015
1. Percent of audit recommendations management agrees to implement	98%	95%	90%
2. Ratio of City's monetary benefits from audit activities to operational audit costs ¹	2:1	7:1	4:1
3. Amount of City's measurable monetary benefits from audit activities ²	\$5.6M	\$21.7M ³	\$15.0M ⁴
4. Percent of audit workplan completed during the fiscal year	96%	88%	90%
5. Percent of hotline investigation recommendations management agrees to implement	100%	100%	90%

1. The ratio of the monetary benefits are calculated by considering the potential estimated cost savings, enhanced revenues, and/or monetized efficiencies over a 5-year period that will occur if audit recommendations are implemented compared to the City's annual operational costs.
2. Measurable monetary benefits are calculated by considering the potential estimated cost savings, enhanced revenues, and/or monetized efficiencies over a 5-year period that will occur if audit recommendations are implemented.
3. Figure based on audit findings. In Fiscal Year 2014, the City Auditor had a series of reports that yielded potential savings totaling \$21.7 million.
4. Audits results are unknown until completed. The Fiscal Year 2015 target is based on the 4:1 ratio using the Fiscal Year 2014 budget.

Service Efforts and Accomplishments

The City Auditor will propose an annual audit workplan that will identify the planned audits to be undertaken during the fiscal year. The annual workplan will be based on the results of the comprehensive citywide risk assessment and identify required audits such as the annual inventory audit, close-out audits, and hotline investigations. The goal will be to complete the required audit workplan and increase the economy, efficiency, and effectiveness of City operations through these audits and their recommendations.

Additionally, the City Auditor will conduct testing of internal controls during each performance audit that is conducted, report on control weaknesses that are identified, and make recommendations for corrective action that should be taken. The City Auditor will perform follow-up work on all audit recommendations that are made to determine if proper actions have been taken by management.

The City Auditor will provide regular updates to the Audit Committee regarding the activities and accomplishments of the Office, including producing an annual report and information on management's implementation of audit recommendations.

The Office of the City Auditor has established a national reputation, earning three Knighton Awards for best performance audit in the Large Audit Shop category. The audit reports were judged on several key elements, such as the potential for significant impact, persuasiveness of the conclusions, focus on improving government efficiency and effectiveness, and its clarity, conciseness, and innovation.

Government Auditing Standards require that an audit organization's internal quality control system is evaluated at least every three years. In October 2013, an independent peer review team found the City's Office of the City Auditor has conducted work in full compliance with Government Auditing Standards for the period of July 1, 2010, through June 30, 2013. To reach full compliance reflects the Office of the City Auditor staff's dedication to audit excellence and the City Auditor's own desire to be the best audit organization possible.



Page Intentionally Left Blank

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
FTE Positions (Budgeted)	20.00	21.00	21.00	0.00
Personnel Expenditures	\$ 2,378,508	\$ 2,692,295	\$ 2,739,922	\$ 47,627
Non-Personnel Expenditures	784,836	1,196,490	839,645	(356,845)
Total Department Expenditures	\$ 3,163,344	\$ 3,888,785	\$ 3,579,567	\$ (309,218)
Total Department Revenue	\$ 30,498	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
City Auditor	\$ 3,163,344	\$ 3,888,785	\$ 3,579,567	\$ (309,218)
Total	\$ 3,163,344	\$ 3,888,785	\$ 3,579,567	\$ (309,218)

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
City Auditor	20.00	21.00	21.00	0.00
Total	20.00	21.00	21.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 47,627	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	1,842	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(21,571)	-
Internal Controls Audit Report Adjustment to reflect the reduction of non-personnel expenditures related to the Internal Controls Audit Report.	0.00	(150,000)	-
CAFR Contract Reduction Adjustment to reflect the reduction of non-personnel expenditures to align the budget for the new Comprehensive Annual Financial Report (CAFR) contract.	0.00	(187,116)	-
Total	0.00	\$ (309,218)	\$ -

City Auditor

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 1,645,569	\$ 1,774,967	\$ 1,857,934	\$ 82,967
Fringe Benefits	732,939	917,328	881,988	(35,340)
PERSONNEL SUBTOTAL	2,378,508	2,692,295	2,739,922	47,627
NON-PERSONNEL				
Supplies	\$ 11,020	\$ 23,272	\$ 23,437	\$ 165
Contracts	587,611	1,027,230	690,114	(337,116)
Information Technology	138,020	96,533	74,962	(21,571)
Energy and Utilities	134	-	-	-
Other	6,826	8,220	8,220	-
Transfers Out	41,225	41,235	42,912	1,677
NON-PERSONNEL SUBTOTAL	784,836	1,196,490	839,645	(356,845)
Total	\$ 3,163,344	\$ 3,888,785	\$ 3,579,567	\$ (309,218)

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Charges for Services	\$ 13,071	\$ -	\$ -	\$ -
Rev from Other Agencies	17,426	-	-	-
Total	\$ 30,498	\$ -	\$ -	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
21000000	Assistant City Auditor	2.00	1.00	1.00	\$34,694 - \$207,210	\$ 154,500
20001233	Assistant to the Director	1.00	2.00	2.00	46,966 - 172,744	106,706
20001252	City Auditor	1.00	1.00	1.00	59,155 - 224,099	168,000
21000001	Performance Audit Manager	0.00	0.00	3.00	46,966 - 172,744	312,738
20001135	Principal Auditor	16.00	17.00	14.00	19,323 - 151,840	1,115,990
FTE, Salaries, and Wages Subtotal		20.00	21.00	21.00		\$ 1,857,934

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
--	------------------	------------------	--------------------	-----------------------

Fringe Benefits

Employee Offset Savings	\$ 14,773	\$ 53,835	\$ 20,382	\$ (33,453)
Flexible Benefits	162,174	184,591	187,364	2,773
Insurance	323	-	-	-
Long-Term Disability	9,465	9,603	6,430	(3,173)
Medicare	24,470	26,022	26,941	919
Other Post-Employment Benefits	125,993	131,061	127,680	(3,381)
Retiree Medical Trust	2,710	2,745	2,800	55
Retirement 401 Plan	10,104	10,972	9,225	(1,747)
Retirement ADC	312,653	409,083	417,098	8,015
Risk Management Administration	20,188	19,887	21,588	1,701
Supplemental Pension Savings Plan	30,072	28,542	53,314	24,772
Unemployment Insurance	4,824	5,096	3,679	(1,417)

City Auditor

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Workers' Compensation	15,190	35,891	5,487	(30,404)
Fringe Benefits Subtotal	\$ 732,939	\$ 917,328	\$ 881,988	\$ (35,340)
Total Personnel Expenditures			\$ 2,739,922	



Page Intentionally Left Blank

City Clerk



Page Intentionally Left Blank



Department Description

The Office of the City Clerk has built on core services in order to expand its role of providing public access infrastructure. The Office offers San Diego residents a vital access-point to local government. Legislative documents, such as City Council agendas, are available both in the office and online with all supporting or exhibit material included for ease of access. The Summary Sheet, Results, and Minutes that capture the actions by the legislative body are also available online and organized by Council meeting. In addition, campaign finance disclosure, lobbyist reports, and statements of economic interests are retained and available for public inspection. The City Clerk is the filing officer for the City and administers municipal elections, coordinates public hearings, and disseminates information regarding legislative actions and policy decisions to City departments, other agencies, and the public. As the official record keeper, the City Clerk maintains custody of City records.

The Office's mission is:

To provide accurate information and maximize access to municipal government

Goals and Objectives

The following goals and objectives represent the action plan for the Office:

Goal 1: Provide support to the Mayor and City Council as they work to serve the residents of San Diego

Every division within the Office of the City Clerk strives to support the Mayor and City Council as they work to serve the residents of San Diego. One important way of accomplishing this is by providing public access infrastructure to information relating to the legislative process. Over the next one to two years, the Office will continue to accomplish this goal by focusing on the following objectives:

- Prepare and distribute docket materials in a timely, efficient, and streamlined manner with an emphasis on electronic access initiatives that increase information availability while reducing cost where possible
- Continue to streamline the Council docket to provide more concise, yet thorough and informative, docket entries to the public to increase public participation

City Clerk

- Effectively coordinate and administer public hearings, the resolutions and ordinances database, and Proposition 218 protest processes

Goal 2: Administer municipal elections and serve as filing officer for the City of San Diego

Proper administration of the election process serves the people's right to exercise their vote by ensuring an expeditious, complete process. The timely and accurate handling of disclosure documents provides another example of the ways in which the Office of the City Clerk acts as a critical, foundational source for information. Over the next one to two years, the Office will continue to accomplish this goal by focusing on the following objectives:

- Effectively administer and coordinate municipal elections
- Serve as filing officer by processing the City's campaign finance disclosure reports, statements of economic interests, and lobbyist registrations and reports
- Effectively support the election/appointment process for board and commission members

Goal 3: Provide access to the City's official record and legislative documents in as many different media as possible in order to reach the broadest possible customer base

The Office of the City Clerk provides the foundation for access to information in the City of San Diego. To this end, the Office is dedicated to seeking out and incorporating best practices with regard to information storage and retrieval. Over the next one to two years, the Office will move toward accomplishing this goal by focusing on the following objectives:

- Maintain and preserve City Council proceedings and related documents (e.g., minutes, result sheets, resolutions/ordinances, contracts/agreements, and leases/deeds/change orders)
- Expand electronic filing options within the City of San Diego where appropriate
- Apply technology effectively to provide increased and improved access to materials online
- Utilize the social media outlets of Twitter and Facebook to provide timely updates on Council actions; improve access to City-related information by placing forms and important filing deadlines online through the Office of the City Clerk website; and expand the number of followers tracking City actions

Goal 4: Support the City's records management program

A viable records management program ensures that each department can maximize its operational goals by making information more readily available for service delivery. Over the next one to two years, the Office will move toward accomplishing the goal by focusing on the following objectives:

- Work closely with department directors to update their records disposition schedules in order to assist them in retaining and organizing records for optimal operation and access by the public
- Preserve and make accessible the extremely fragile and priceless Pioneer Statehood records of San Diego (many from the 1850s) as part of a larger archives assessment and reorganization
- Provide records management training to educate all City staff on records management principles, best practices, government codes, and governing policies to facilitate legislative and regulatory compliance of City records

Goal 5: Manage public access infrastructure and epitomize effective customer service

The Office of the City Clerk is an independent office known for its impartiality, integrity, and exceptional customer service based on its ever-increasing ability to provide the public access to municipal government in an efficient, timely, professional, and courteous manner via the latest technology available. Over the next one or two years, the Office will move toward accomplishing this goal by focusing on the following objectives:

- Utilize best business practices for effective service delivery and apply flexibility to resource allocation across divisions
- Apply technology effectively to provide increased and improved access to materials online and increase staff's ability to respond quickly and accurately to customer requests
- Realize efficiencies by coordinating activities and standardizing processes across the City
- Ensure a high level of integrity and honesty in performance of work duties
- Improve public access to pertinent City information by expanding outreach efforts, including utilizing social media outlets, such as Twitter and Facebook

Goal 6: Train for improved interdepartmental communication and efficiencies

The Office of the City Clerk is involved in almost every aspect of City business by bridging the legislative and executive sides of government. Over the next one to two years, the Office will move toward accomplishing this goal by focusing on the following objectives:

- Provide appropriate training to both executive and legislative entities in the areas of records management, conflict of interest code update, statements of economic interests, and accessing online legislative resources provided by the Office
- Communicate effectively across the City utilizing Cable 24 to televise Council Docket information, records management training videos, and group presentations on a variety of topics to reach the largest audience in the most efficient manner

Key Performance Indicators

Performance Measure	Actual FY2013	Estimated FY2014	Target FY2015
1. Level of public outreach achieved	92%	95%	95%
2. Percent of current legislative and election-related records made viewable online within a specified timeframe	99%	97%	95%
3. Percent of historical legislative and election-related records made viewable online within a fiscal year	100%	100%	100%
4. Number of hours of training provided to City staff within the fiscal year ¹	202	253	273

1. Training hours driven, in part, by external/occasional circumstances, such as special elections, conflict of interest code updates, etc.

Service Efforts and Accomplishments

With an emphasis on customer service, Legislative Services continues to work toward a long-standing Office goal of emphasizing electronic access initiatives in order to increase information availability to its customers. Improvements have been made to the service delivery of a variety of legislative documents, including the City Council docket. Council members now use touch screen tablets to access docket materials online during Council meetings. By the end of Fiscal Year 2014, late-arriving (Senate Bill 343) docket material are slated to be added retroactively to the searchable docket exhibit material available online, and access to historical docket information will be at the most transparent and complete level of accessibility in the City's history. Having further reduced the number of docket binders from 13.0 to 11.5 in the past fiscal year, the Legislative Services Division continues to seek out best practice measures for further service delivery improvements. This progress is the result of years of access improvements that have built on early successes guided by customer feedback. In keeping with an emphasis on transparency, there has been a significant reduction in the time it takes to post the results of City Council actions online and to docket the minutes for Council approval. Additionally, the Office was recently awarded a grant by the Southern California City Clerks Association for the purchase of a new Assistive Listening System in the Council Chambers, which will assist hearing-impaired individuals to better access Council meetings. Further, it is anticipated that the public noticing kiosk in the breezeway just outside the City Administration Building will be updated by the end of the fiscal year to offer improved access to noticed documents.

Reflecting the breadth of City Clerk responsibilities, multiple resident petitions were accepted and processed through the Elections & Information Services Division. During Fiscal Year 2014, the special mayoral primary and special mayoral run-off elections were administered in addition to the regular June primary election. The former task

City Clerk

included providing orientation to 35 candidates for public office, 11 of whom ultimately qualified for the primary ballot. Additionally, a Proposition 218 protest process was administered. Echoing the Office's goal of enhanced access, training was provided for dozens of City staff serving as department, agency, and board or commission liaisons for the annual filing of statements of economic interests. Training for the biennial conflict of interest code updates will begin in early Fiscal Year 2015. With an emphasis on public access, campaign disclosure statements and lobbyist registrations and reports were posted online. Over 2,000 requests for information came to the Office from a variety of sources and helped focus core services and resource allocations.

Providing accurate information and greater access to municipal government starts with a viable Records Management program, which helps to facilitate the efficient administration of City records. In an effort to promote the importance of records management, best practices, and awareness, the section of the Municipal Code that outlines the City's records management program was updated with references to current technology to help create a better tool for managing records and to serve as a clearer guide to internal and external customers for clarification. During Fiscal Year 2014, administrative regulations were also updated to better define the responsibility of the City Clerk and all City departments for the systematic application and disposition of all City records. With this principle in mind, the Records Division has embarked on the transition from the current Office-specific records disposition schedules to building a more streamlined Master Records Retention Schedule, which is still a work in progress. Records training is a vital part of ensuring that City staff, department Records Coordinators, and Council and Mayoral office staff are informed about new records technologies and best practices. With the goal of expanding training availability, the use of webinars is being explored as an effective method for reducing cost, leveraging limited staff, and reaching a wider audience citywide. Webinar technology helped create wider participation in the rollout of the Biennial Records Management Training for updating department records. Future plans include producing an online library of webinars to act as an additional resource to advance the objective of assisting City staff in the administration of City records.

In addition, the public's access to historical records has been enhanced with the addition of over 70,000 documents online for public viewing. Building on this enhancement, the City Clerk's Archives Access and Preservation Initiative began in 2013 with the approval and support of the City Council. This multi-year project will help to create an online digital archives library to make fragile, non-circulated historical documents available for the first time ever to the residents of San Diego. These documents contain the earliest writings in the formation of the history of San Diego.

Further, the Office began a partnership with the United States Department of State by becoming a Passport Acceptance Facility on July 1, 2013. Passport agents on the Clerk's staff process applications for passport books and cards and provide passport photo services as needed, by appointment and to walk-in customers, at a convenient downtown location. The Clerk also holds monthly Passport Fairs in conjunction with the naturalization ceremonies locally administered by the United States Department of Homeland Security. Currently, approximately 80 to 100 passport applicants utilize the Clerk's services each month.

Finally, the City Clerk continues to look for creative and cost-effective ways of improving service. The Office has a robust volunteer program, benefitting from over 5,500 hours of volunteer service each year, which is almost equivalent to three full-time staff members.

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
FTE Positions (Budgeted)	45.12	45.28	45.00	(0.28)
Personnel Expenditures	\$ 3,709,589	\$ 4,137,582	\$ 4,082,165	\$ (55,417)
Non-Personnel Expenditures	918,659	1,177,125	1,255,665	78,540
Total Department Expenditures	\$ 4,628,248	\$ 5,314,707	\$ 5,337,830	\$ 23,123
Total Department Revenue	\$ 17,192	\$ 18,404	\$ 42,404	\$ 24,000

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
City Clerk	\$ 1,290,026	\$ 1,586,905	\$ 1,751,370	\$ 164,465
Elections & Information Services	893,516	953,376	898,205	(55,171)
Legislative Services	1,539,315	1,763,846	1,667,546	(96,300)
Records Management	905,391	1,010,580	1,020,709	10,129
Total	\$ 4,628,248	\$ 5,314,707	\$ 5,337,830	\$ 23,123

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
City Clerk	3.12	4.28	5.50	1.22
Elections & Information Services	12.00	12.00	10.50	(1.50)
Legislative Services	20.00	19.00	19.00	0.00
Records Management	10.00	10.00	10.00	0.00
Total	45.12	45.28	45.00	(0.28)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	\$ 32,648	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	29,042	-
Records Management Adjustment to reflect the addition of non-personnel expenditures for the operation and maintenance of the Records Management Division.	0.00	14,150	-
Passport Acceptance Facility Adjustment to reflect the addition of non-personnel expenditures and revenue for operational support of the Passport Acceptance Facility.	0.00	2,700	24,000

City Clerk

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Standard Hour Personnel Funding	(0.28)	(10,063)	-
Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.			
Salary and Benefit Adjustments	0.00	(45,354)	-
Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Total	(0.28)	\$ 23,123	\$ 24,000

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 2,143,818	\$ 2,337,456	\$ 2,269,935	\$ (67,521)
Fringe Benefits	1,565,771	1,800,126	1,812,230	12,104
PERSONNEL SUBTOTAL	3,709,589	4,137,582	4,082,165	(55,417)
NON-PERSONNEL				
Supplies	\$ 63,052	\$ 100,611	\$ 109,841	\$ 9,230
Contracts	105,209	151,531	154,320	2,789
Information Technology	537,472	680,881	713,529	32,648
Energy and Utilities	86,185	105,495	114,858	9,363
Other	4,532	161	4,761	4,600
Transfers Out	122,209	138,446	158,356	19,910
NON-PERSONNEL SUBTOTAL	918,659	1,177,125	1,255,665	78,540
Total	\$ 4,628,248	\$ 5,314,707	\$ 5,337,830	\$ 23,123

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Charges for Services	\$ 10,675	\$ 12,302	\$ 37,203	\$ 24,901
Fines Forfeitures and Penalties	-	2,802	1,000	(1,802)
Licenses and Permits	6,400	3,300	4,201	901
Other Revenue	117	-	-	-
Total	\$ 17,192	\$ 18,404	\$ 42,404	\$ 24,000

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	1.00	1.00	0.00	\$36,962 - \$44,533	\$ -
20000024	Administrative Aide 2	3.00	3.00	4.00	42,578 - 51,334	191,472
20000119	Associate Management Analyst	6.00	6.00	6.00	54,059 - 65,333	370,550
20001106	City Clerk	1.00	1.00	1.00	34,694 - 207,210	138,000
20000539	Clerical Assistant 2	2.00	0.00	0.00	29,931 - 36,067	-
90000539	Clerical Assistant 2 - Hourly	0.06	0.00	0.00	29,931 - 36,067	-
20000370	Deputy City Clerk 1	17.00	18.00	18.00	32,968 - 39,811	671,325

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
90000370	Deputy City Clerk 1 - Hourly	0.00	0.28	0.00	32,968 - 39,811	-
20000371	Deputy City Clerk 2	2.00	2.00	2.00	37,835 - 45,781	45,781
20001168	Deputy Director	3.00	3.00	3.00	46,966 - 172,744	319,227
20000293	Information Systems Analyst 3	0.00	1.00	1.00	59,363 - 71,760	71,760
20000347	Legislative Recorder 2	5.00	5.00	5.00	43,618 - 52,770	243,538
90000347	Legislative Recorder 2 - Hourly	0.06	0.00	0.00	43,618 - 52,770	-
20000172	Payroll Specialist 1	1.00	1.00	1.00	33,093 - 39,832	39,832
20000927	Senior Clerk/Typist	1.00	1.00	1.00	36,067 - 43,514	43,514
20000950	Stock Clerk	2.00	1.00	1.00	30,056 - 36,275	36,275
20000955	Storekeeper 1	0.00	1.00	1.00	34,611 - 41,517	34,611
20000756	Word Processing Operator	1.00	1.00	1.00	31,491 - 37,918	37,918
	Bilingual - Regular					16,016
	Overtime Budgeted					10,116
FTE, Salaries, and Wages Subtotal		45.12	45.28	45.00		\$ 2,269,935
		FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 24,525	\$ 33,713	\$ 27,664	\$ (6,049)	
	Flexible Benefits	264,745	314,903	338,023	23,120	
	Insurance	265	-	-	-	
	Long-Term Disability	12,586	12,427	7,765	(4,662)	
	Medicare	28,661	30,680	31,289	609	
	Other Post-Employment Benefits	274,193	274,604	267,520	(7,084)	
	Retiree Medical Trust	89	99	174	75	
	Retirement 401 Plan	348	398	375	(23)	
	Retirement ADC	730,022	885,423	910,769	25,346	
	Retirement DROP	12,106	13,331	8,381	(4,950)	
	Retirement Offset Contribution	5,320	-	-	-	
	Risk Management Administration	43,976	41,668	45,232	3,564	
	Supplemental Pension Savings Plan	106,956	116,517	113,414	(3,103)	
	Unemployment Insurance	6,411	6,599	4,444	(2,155)	
	Workers' Compensation	55,570	69,764	57,180	(12,584)	
Fringe Benefits Subtotal		\$ 1,565,771	\$ 1,800,126	\$ 1,812,230	\$ 12,104	
Total Personnel Expenditures					\$ 4,082,165	



Page Intentionally Left Blank

City Comptroller



Page Intentionally Left Blank



Office Description

The Office of the City Comptroller performs the general accounting and financial reporting function for the City of San Diego. The Office has eight primary sections that service the financial accounting needs of the City. Included within its scope of responsibility are the following: financial reporting, including the Consolidated Annual Financial Report (CAFR); governmental accounting for all funds, including the General Fund; payroll accounting and processing for all City employees; disbursements of all City obligations, including vendor invoice payments and contract debts; Successor Agency accounting and reporting; Public Utility, other enterprise, and internal service fund accounting; long-term debt accounting and reporting, grant management, and accounting for all City grants; fixed asset accounting; construction-in-progress (CIP) accounting that includes all ongoing building projects; and internal controls over financial reporting and operations.

The Office's mission is:

To provide timely and accurate financial services and information to City management, elected officials, and the public in order to effectively manage public resources

Goals and Objectives

The following are the strategic goals and objectives for the Office:

Goal 1: Provide accurate and timely accounting services to the City

The Office will move toward accomplishing this goal by focusing on the following objectives:

- Organize accounting sections to provide the right level of service to each of the Office's internal customers
- Work closely with the Department of Information Technology to identify system risks and enhancements that improve the Office's operational effectiveness
- Work with customer department management and staff to help develop more streamlined transaction processing workflows

City Comptroller

- Identify necessary training opportunities with customer departments and develop training programs that contribute to more efficient financial processing and process flow understanding.

Goal 2: Provide high quality financial reports in a timely manner

The Office will move toward accomplishing this goal by focusing on the following objectives:

- Continue to develop comparative interim period actual-to-budget summary financial reports for public presentation
- Develop a set of SAP summary and detail financial reports for management and staff
- Continue to develop key metric databases and reports and push key metric reports out to management in a timely manner to allow them to gauge department performance and make real-time decisions that affect operational efficiency

Goal 3: Engage in continuous improvement of the City's internal controls over financial reporting and operations

The Office will move toward accomplishing this goal by focusing on the following objectives:

- Continue to develop process narratives and workflow documents to further define transactional processes across all operations and the key internal control elements within each process
- Develop automated and manual testing routines of key controls within the SAP Governance, Risk, and Compliance (GRC) tool and begin testing material key internal control elements
- Encourage active participation and ownership of internal control processes and monitor progress

Goal 4: Hire, retain, and develop a skilled professional workforce

The Office will move toward accomplishing this goal by focusing on the following objectives:

- Effectively monitor employee performance and set individual and group target goals
- Cross-train employees to create a flexible workforce within the Office
- Promote training and professional development to keep employee skill sets current with technical accounting issues and technology

Key Performance Indicators

Performance Measure	Actual FY2013	Estimated FY2014	Target FY2015
1. Percentage of invoices paid on time citywide according to the terms established with each vendor	81%	82%	85%
2. Percentage of Charter 39 reports issued on time	100%	90%	100%
3. Number of completed internal control process narrative documents and process flow diagrams completed and posted to the City Internal Controls Document Repository (cumulative) ¹	271	340	370

1. Total number of process narratives and process flow diagrams fluctuates annually as departments identify new processes or delete/modify existing ones.

Service Efforts and Accomplishments

In Fiscal Year 2014, the Office of the City Comptroller was current with its annual audits, financial reports, and monthly financial closings. The Office of the City Comptroller completed and issued the Fiscal Year 2013 CAFR on December 6, 2013, and had an independent audit report that indicated no material or significant audit findings.

City Comptroller

Financial operations were normalized during Fiscal Year 2013, as there were no disruptive operational events. This allowed the Office to initiate and support process improvement projects within other City departments to improve overall financial operations.

The Office continued to develop key metric reports, which were distributed to City management on a monthly basis. These reports featured key performance metrics as executive management set target achievement goals for all City departments. The Office also continued to report and monitor key citywide operational statistics regarding on-time payment of vendor invoices and on-time employee payroll submission and approval. The Office took the lead in configuring the new credit card program (P-Card) software. All responsibilities for the management and reporting of the P-Card program were transferred to the Office of the City Comptroller in February 2013. The consolidation of all City credit card programs reduced the number of issued credit cards by 600 and reduced overall City credit exposure from \$8.0 million to \$3.0 million. This effort was an improvement in spending oversight, reporting, and fraud detection and prevention.

The Office's internal controls efforts continued in Fiscal Year 2014. The Office developed process narratives and workflow documents, as well as managed a comprehensive Master Audit Database (July–December 2013) that catalogs all open and completed audit recommendations from both external and internal audits. Monthly reports measuring the timeliness of City management's progress in implementing agreed-to audit recommendations were distributed to management and reported to the Audit Committee on a regular basis. New automated and manual internal control tests were developed and implemented through the SAP Governance, Risk, and Compliance (GRC) tool to measure if specific key material internal controls are operating as designed. New process design assessments were developed and pushed out to each process owner to determine the continued effectiveness of the City's financial operational processes.



Page Intentionally Left Blank

City Comptroller

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
FTE Positions (Budgeted)	79.75	82.75	82.75	0.00
Personnel Expenditures	\$ 9,156,886	\$ 10,250,192	\$ 9,827,310	\$ (422,882)
Non-Personnel Expenditures	865,643	785,653	926,748	141,095
Total Department Expenditures	\$ 10,022,529	\$ 11,035,845	\$ 10,754,058	\$ (281,787)
Total Department Revenue	\$ 2,247,117	\$ 2,468,547	\$ 2,468,547	\$ -

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
City Comptroller	\$ 10,022,529	\$ 11,035,845	\$ 10,754,058	\$ (281,787)
Total	\$ 10,022,529	\$ 11,035,845	\$ 10,754,058	\$ (281,787)

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
City Comptroller	79.75	82.75	82.75	0.00
Total	79.75	82.75	82.75	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Consulting Services Adjustment to reflect the addition of non-personnel expenditures for consulting services to develop SAP reports for departments.	0.00	\$ 217,000	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(15)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(75,890)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(422,882)	-
Total	0.00	\$ (281,787)	\$ -

City Comptroller

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
PERSONNEL				
Personnel Cost	\$ 5,372,598	\$ 5,779,668	\$ 5,668,309	\$ (111,359)
Fringe Benefits	3,784,288	4,470,524	4,159,001	(311,523)
PERSONNEL SUBTOTAL	9,156,886	10,250,192	9,827,310	(422,882)
NON-PERSONNEL				
Supplies	\$ 79,332	\$ 101,462	\$ 101,792	\$ 330
Contracts	132,414	108,175	324,318	216,143
Information Technology	395,191	325,897	250,007	(75,890)
Energy and Utilities	48,117	50,012	54,397	4,385
Other	4,677	10,931	10,931	-
Transfers Out	205,912	187,176	183,303	(3,873)
Capital Expenditures	-	2,000	2,000	-
NON-PERSONNEL SUBTOTAL	865,643	785,653	926,748	141,095
Total	\$ 10,022,529	\$ 11,035,845	\$ 10,754,058	\$ (281,787)

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Charges for Services	\$ 2,131,091	\$ 2,373,547	\$ 2,373,547	\$ -
Other Revenue	116,026	95,000	95,000	-
Rev from Money and Prop	1	-	-	-
Total	\$ 2,247,117	\$ 2,468,547	\$ 2,468,547	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
2000010	Account Audit Clerk	7.00	7.00	7.00	\$33,114 - \$39,832	\$ 274,522
20000866	Accountant 2	21.00	21.00	22.00	54,059 - 65,333	1,187,160
20000007	Accountant 3	14.00	15.00	16.00	59,363 - 71,760	1,103,140
20000102	Accountant 4	12.75	12.75	11.75	66,768 - 88,982	1,045,539
20000024	Administrative Aide 2	2.00	3.00	3.00	42,578 - 51,334	145,763
20000119	Associate Management Analyst	0.00	1.00	0.00	54,059 - 65,333	-
20001105	Comptroller	1.00	1.00	1.00	34,694 - 207,210	159,573
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,666
20001172	Financial Operations Manager	4.00	4.00	4.00	25,376 - 148,200	416,706
20000681	Payroll Audit Specialist 2	5.00	5.00	5.00	39,686 - 48,069	192,276
20000936	Payroll Audit Supervisor-Auditor	1.00	1.00	1.00	47,986 - 57,949	57,080
20001182	Principal Accountant	8.00	8.00	8.00	19,323 - 151,840	841,442
20000054	Senior Account Audit Clerk	3.00	3.00	2.00	37,877 - 45,677	86,738
20000015	Senior Management Analyst	0.00	0.00	1.00	59,363 - 71,760	69,248
	Bilingual - Regular					1,456
	Overtime Budgeted					35,000
FTE, Salaries, and Wages Subtotal		79.75	82.75	82.75		\$ 5,668,309

City Comptroller

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Fringe Benefits				
Employee Offset Savings	\$ 98,639	\$ 109,954	\$ 97,391	\$ (12,563)
Flexible Benefits	556,863	633,037	663,364	30,327
Insurance	306	-	-	-
Long-Term Disability	30,916	31,087	19,486	(11,601)
Medicare	80,078	84,247	81,687	(2,560)
Other Post-Employment Benefits	495,308	497,719	478,800	(18,919)
Retiree Medical Trust	910	694	1,080	386
Retirement 401 Plan	2,534	2,776	1,694	(1,082)
Retirement ADC	2,041,237	2,581,943	2,370,829	(211,114)
Retirement DROP	4,079	4,588	7,302	2,714
Retirement Offset Contribution	9,125	-	-	-
Risk Management Administration	79,709	75,524	80,955	5,431
Supplemental Pension Savings Plan	294,805	314,697	322,327	7,630
Unemployment Insurance	15,767	16,514	11,146	(5,368)
Workers' Compensation	74,013	117,744	22,940	(94,804)
Fringe Benefits Subtotal	\$ 3,784,288	\$ 4,470,524	\$ 4,159,001	\$ (311,523)
Total Personnel Expenditures			\$ 9,827,310	



Page Intentionally Left Blank

City Council



Page Intentionally Left Blank



Department Description

San Diego City Charter Article XV, Section 270(a):

“The Council shall be composed of nine council members elected by district, and shall be the legislative body of the City.”

San Diego City Charter Article III, Section 11:

“All legislative powers of the City shall be vested, subject to the terms of this Charter and of the Constitution of the State of California, in the Council, except such legislative powers as are reserved to the people by the Charter and the Constitution of the State.”

The City Council budget is currently comprised of ten unique budgets, one for each of the nine Council districts and one for Council Administration. Each of the Council offices is responsible for managing its respective budget while the Council President is responsible for the Council Administration budget.

City Council – District 1

The first Council district includes the community areas of Carmel Valley, Del Mar Heights, Del Mar Mesa, La Jolla, Pacific Highlands Ranch, Sorrento Valley, Torrey Hills, Torrey Pines, and University City.

City Council – District 2

The second Council district includes the community areas of Bay Ho, Bay Park, La Playa, Loma Portal, Midway, Mission Beach, Morena, Ocean Beach, Pacific Beach, Point Loma Heights, Roseville/Fleet Ridge, Sunset Cliffs, West Linda Vista, West Clairemont, and Wooded Area.

City Council – District 3

The third Council district includes the community areas of Balboa Park, Bankers Hill/Park West, Downtown, Golden Hill, Hillcrest, Little Italy, Mission Hills, Normal Heights, North Park, Old Town, South Park, and University Heights.

City Council

City Council – District 4

The fourth Council district includes Alta Vista, Broadway Heights, Chollas View, Emerald Hills, Encanto, Greater Skyline Hills, Jamacha, Knox, Lincoln Park, Lomita Village, Mountain View, North Bay Terraces, O'Farrell, Oak Park, Paradise Hills, Redwood Village, Rolando Park, Rosemont, Skyline Hills, South Bay Terraces, Valencia Park, and Webster.

City Council – District 5

The fifth Council district includes the communities of Black Mountain Ranch, Carmel Mountain Ranch, Miramar Ranch North, Rancho Bernardo, Rancho Encantada, Rancho Peñasquitos, Sabre Springs, San Pasqual, Scripps Miramar Ranch, and Torrey Highlands.

City Council – District 6

The sixth Council district includes the community areas of Clairemont Mesa, Kearny Mesa, Marine Corps Air Station Miramar (MCAS) Miramar, Mira Mesa, North Clairemont, Rancho Peñasquitos, and Sorrento Valley.

City Council – District 7

The seventh Council district includes the community areas of Allied Gardens, Birdland, Del Cerro, Grantville, Linda Vista, MCAS Miramar, Mission Valley, San Carlos, Serra Mesa, and Tierrasanta.

City Council – District 8

The eighth Council district includes the communities of Barrio Logan, Egger Highlands, Grant Hill, Logan Heights, Memorial, Nestor, Ocean View Hills, Otay Mesa East, Otay Mesa West, San Ysidro, Shelltown, Sherman Heights, Stockton, and the Tijuana River Valley.

City Council – District 9

The ninth Council district includes the communities of Azalea Park, Castle, Cherokee Point, Chollas Creek, Colina Park, the College Area, Corridor, El Cerrito, Fairmont Park, Fairmont Village, Fox Canyon, Hollywood Park, Islenair, Kensington, Mount Hope, Mountain View, Ridgeview, Rolando, Southcrest, Swan Canyon, Talmadge, and Teralta.

Council Administration

Council Administration functions under the administrative and policy direction of the Council President. It provides general office management for the council offices, including the preparation of budgets, payroll, and personnel benefits, and liaises with other departments and governmental agencies. Council committee consultants provide consultation to seven standing committees of the City Council: Audit; Budget and Government Efficiency; Economic Development and Intergovernmental Relations; Environment; Infrastructure; Public Safety and Livable Neighborhoods; and Smart Growth and Land Use.

Community Projects, Programs, and Services

Community Projects, Programs, and Services (CPPS) is a division in each Council office. The funding level for each City Council office's CPPS division is initially determined based on estimated savings achieved from the previous fiscal year-end operating budget. These funds may be expended by each Council office for any government purpose or community benefit in accordance with Council Policy 100-06.

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
FTE Positions (Budgeted)	98.13	102.30	103.13	0.83
Personnel Expenditures	\$ 8,479,357	\$ 10,243,570	\$ 9,940,872	\$ (302,698)
Non-Personnel Expenditures	2,477,997	2,786,129	3,446,706	660,577
Total Department Expenditures	\$ 10,957,355	\$ 13,029,699	\$ 13,387,578	\$ 357,879
Total Department Revenue	\$ -	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Council District 1	\$ 947,690	\$ 1,036,717	\$ 1,027,591	\$ (9,126)
Council District 1 - CPPS	110,608	99,872	137,074	37,202
Council District 2	883,120	1,014,968	1,103,326	88,358
Council District 2 - CPPS	173,095	114,128	185,635	71,507
Council District 3	1,004,281	1,116,696	1,167,894	51,198
Council District 3 - CPPS	134,767	127,446	384,357	256,911
Council District 4	858,855	1,090,395	1,034,483	(55,912)
Council District 4 - CPPS	197,474	248,440	449	(247,991)
Council District 5	789,771	1,106,870	1,035,566	(71,304)
Council District 5 - CPPS	198,006	285,933	381,602	95,669
Council District 6	971,060	1,077,243	1,031,145	(46,098)
Council District 6 - CPPS	46,300	120,558	171,218	50,660
Council District 7	1,008,345	1,091,570	1,113,873	22,303
Council District 7 - CPPS	66,136	151,175	130,450	(20,725)
Council District 8	1,040,195	1,145,266	1,111,076	(34,190)
Council District 8 - CPPS	189,512	98,422	173,604	75,182
Council District 9	545,981	1,083,123	1,065,237	(17,886)
Council District 9 - CPPS	-	124,684	246,476	121,792
Council Administration	1,792,159	1,896,193	1,886,522	(9,671)
Total	\$ 10,957,355	\$ 13,029,699	\$ 13,387,578	\$ 357,879

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Council District 1	10.00	10.00	10.00	0.00
Council District 2	10.00	10.00	10.00	0.00
Council District 3	10.00	10.00	10.00	0.00
Council District 4	10.00	10.00	10.00	0.00
Council District 5	9.00	9.00	9.00	0.00
Council District 6	10.00	10.00	10.00	0.00
Council District 7	10.00	10.00	10.00	0.00
Council District 8	10.00	10.00	10.00	0.00
Council District 9	5.83	10.00	10.00	0.00
Council Administration	13.30	13.30	14.13	0.83
Total	98.13	102.30	103.13	0.83

City Council

Council District 1

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 161,156	\$ -
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	16,143	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	974	-
Adjustment to Council Districts' Expenditures Adjustment to personnel expenditures to set the Council Districts' Fiscal Year 2015 Proposed Budgets at the approved levels.	0.00	(187,399)	-
Total	0.00	\$ (9,126)	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 498,690	\$ 443,263	\$ 422,620	\$ (20,643)
Fringe Benefits	352,342	458,545	452,945	(5,600)
PERSONNEL SUBTOTAL	851,032	901,808	875,565	(26,243)
NON-PERSONNEL				
Supplies	\$ 2,138	\$ 12,897	\$ 12,897	\$ -
Contracts	12,611	50,920	50,670	(250)
Information Technology	52,485	32,141	48,284	16,143
Energy and Utilities	340	300	550	250
Other	4,298	15,000	15,000	-
Transfers Out	24,788	22,651	23,625	974
Capital Expenditures	-	1,000	1,000	-
NON-PERSONNEL SUBTOTAL	96,659	134,909	152,026	17,117
Total	\$ 947,690	\$ 1,036,717	\$ 1,027,591	\$ (9,126)

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 84,874
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	5.00	5.00	5.00	16,640 - 104,832	244,005

City Council

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
20001166	Council Representative 2A	3.00	3.00	3.00	16,640 - 104,832	205,754
	Adjust Budget To Approved Levels					(187,399)
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 422,620
		FY2013 Actual	FY2014 Budget	FY2015 Proposed		FY2014-2015 Change
Fringe Benefits						
	Employee Offset Savings	\$ 9,266	\$ 17,418	\$ 12,151		\$ (5,267)
	Flexible Benefits	75,888	94,044	92,206		(1,838)
	Long-Term Disability	2,859	3,108	2,112		(996)
	Medicare	6,970	8,421	8,845		424
	Other Post-Employment Benefits	53,884	62,410	60,800		(1,610)
	Retiree Medical Trust	379	467	512		45
	Retirement 401 Plan	1,467	1,413	2,050		637
	Retirement ADC	163,292	223,082	240,440		17,358
	Risk Management Administration	8,638	9,470	10,280		810
	Supplemental Pension Savings Plan	17,514	25,449	20,136		(5,313)
	Unemployment Insurance	1,456	1,650	1,207		(443)
	Workers' Compensation	10,729	11,613	2,206		(9,407)
Fringe Benefits Subtotal		\$ 352,342	\$ 458,545	\$ 452,945		\$ (5,600)
Total Personnel Expenditures				\$ 875,565		

Council District 1 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 137,074	\$ -
Adjustment to reflect the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2014 as reported in the Fiscal Year 2014 Mid-Year Monitoring Report, including any requested appropriation adjustments.			
One-Time Reductions and Annualizations	0.00	(99,872)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.			
Total	0.00	\$ 37,202	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
NON-PERSONNEL				
Contracts	\$ 94,608	\$ 99,872	\$ 137,074	\$ 37,202
Transfers Out	16,000	-	-	-
NON-PERSONNEL SUBTOTAL	110,608	99,872	137,074	37,202
Total	\$ 110,608	\$ 99,872	\$ 137,074	\$ 37,202

City Council

Council District 2

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 237,329	\$ -
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	20,403	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	909	-
Adjustment to Council Districts' Expenditures Adjustment to personnel expenditures to set the Council Districts' Fiscal Year 2015 Proposed Budgets at the approved levels.	0.00	(170,283)	-
Total	0.00	\$ 88,358	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 500,404	\$ 504,990	\$ 485,050	\$ (19,940)
Fringe Benefits	280,846	332,767	419,753	86,986
PERSONNEL SUBTOTAL	781,251	837,757	904,803	67,046
NON-PERSONNEL				
Supplies	\$ 4,599	\$ 12,406	\$ 12,406	\$ -
Contracts	12,294	91,468	91,368	(100)
Information Technology	52,679	30,289	50,692	20,403
Energy and Utilities	242	2,300	2,400	100
Other	7,910	15,000	15,000	-
Transfers Out	24,145	22,748	23,657	909
Capital Expenditures	-	3,000	3,000	-
NON-PERSONNEL SUBTOTAL	101,869	177,211	198,523	21,312
Total	\$ 883,120	\$ 1,014,968	\$ 1,103,326	\$ 88,358

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 115,003
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	6.00	6.00	4.00	16,640 - 104,832	208,187

City Council

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
20001166	Council Representative 2A	2.00	2.00	4.00	16,640 - 104,832	256,757
	Adjust Budget To Approved Levels					(170,283)
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 485,050
		FY2013 Actual	FY2014 Budget	FY2015 Proposed		FY2014-2015 Change
Fringe Benefits						
	Employee Offset Savings	\$ 7,309	\$ 16,514	\$ 15,009		\$ (1,505)
	Flexible Benefits	58,963	67,401	80,381		12,980
	Insurance	145	-	-		-
	Long-Term Disability	2,911	2,945	2,267		(678)
	Medicare	7,474	7,982	9,504		1,522
	Other Post-Employment Benefits	50,263	49,928	60,800		10,872
	Retiree Medical Trust	501	476	388		(88)
	Retirement 401 Plan	1,830	1,510	1,160		(350)
	Retirement ADC	113,866	146,279	209,429		63,150
	Risk Management Administration	8,041	7,576	10,280		2,704
	Supplemental Pension Savings Plan	18,594	21,884	26,934		5,050
	Unemployment Insurance	1,485	1,564	1,296		(268)
	Workers' Compensation	9,466	8,708	2,305		(6,403)
Fringe Benefits Subtotal		\$ 280,846	\$ 332,767	\$ 419,753		\$ 86,986
Total Personnel Expenditures				\$ 904,803		

Council District 2 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 185,635	\$ -
Adjustment to reflect the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2014 as reported in the Fiscal Year 2014 Mid-Year Monitoring Report, including any requested appropriation adjustments.			
One-Time Reductions and Annualizations	0.00	(114,128)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.			
Total	0.00	\$ 71,507	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
NON-PERSONNEL				
Contracts	\$ 128,025	\$ 114,128	\$ 185,635	\$ 71,507
Energy and Utilities	70	-	-	-
Transfers Out	45,000	-	-	-
NON-PERSONNEL SUBTOTAL	173,095	114,128	185,635	71,507
Total	\$ 173,095	\$ 114,128	\$ 185,635	\$ 71,507

City Council

Council District 3

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 92,359	\$ -
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	18,329	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	649	-
Adjustment to Council Districts' Expenditures Adjustment to personnel expenditures to set the Council Districts' Fiscal Year 2015 Proposed Budgets at the approved levels.	0.00	(60,139)	-
Total	0.00	\$ 51,198	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 489,467	\$ 565,032	\$ 543,026	\$ (22,006)
Fringe Benefits	415,261	450,666	504,892	54,226
PERSONNEL SUBTOTAL	904,728	1,015,698	1,047,918	32,220
NON-PERSONNEL				
Supplies	\$ 1,136	\$ 8,162	\$ 8,162	\$ -
Contracts	10,551	24,277	21,777	(2,500)
Information Technology	52,584	31,597	49,926	18,329
Energy and Utilities	340	300	2,800	2,500
Other	11,089	13,000	13,000	-
Transfers Out	23,853	22,662	23,311	649
Capital Expenditures	-	1,000	1,000	-
NON-PERSONNEL SUBTOTAL	99,553	100,998	119,976	18,978
Total	\$ 1,004,281	\$ 1,116,696	\$ 1,167,894	\$ 51,198

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 85,010
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	5.00	5.00	5.00	16,640 - 104,832	260,561

City Council

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
20001166	Council Representative 2A	3.00	3.00	3.00	16,640 - 104,832	182,208
	Adjust Budget To Approved Levels					(60,139)
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 543,026
		FY2013 Actual	FY2014 Budget	FY2015 Proposed		FY2014-2015 Change
Fringe Benefits						
	Employee Offset Savings	\$ 15,012	\$ 15,293	\$ 16,654		\$ 1,361
	Flexible Benefits	60,832	60,832	78,989		18,157
	Insurance	145	-	-		-
	Long-Term Disability	2,863	2,728	2,086		(642)
	Medicare	7,446	7,391	8,748		1,357
	Other Post-Employment Benefits	53,069	49,928	60,800		10,872
	Retiree Medical Trust	-	-	120		120
	Retirement ADC	230,889	268,100	296,188		28,088
	Risk Management Administration	8,503	7,576	10,280		2,704
	Supplemental Pension Savings Plan	25,017	27,174	27,639		465
	Unemployment Insurance	1,459	1,448	1,192		(256)
	Workers' Compensation	10,026	10,196	2,196		(8,000)
Fringe Benefits Subtotal		\$ 415,261	\$ 450,666	\$ 504,892		\$ 54,226
Total Personnel Expenditures				\$ 1,047,918		

Council District 3 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 384,357	\$ -
Adjustment to reflect the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2014 as reported in the Fiscal Year 2014 Mid-Year Monitoring Report, including any requested appropriation adjustments.			
One-Time Reductions and Annualizations	0.00	(127,446)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.			
Total	0.00	\$ 256,911	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
NON-PERSONNEL				
Contracts	\$ 104,767	\$ 127,446	\$ 384,357	\$ 256,911
Transfers Out	30,000	-	-	-
NON-PERSONNEL SUBTOTAL	134,767	127,446	384,357	256,911
Total	\$ 134,767	\$ 127,446	\$ 384,357	\$ 256,911

City Council

Council District 4

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 185,316	\$ -
Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Equipment/Support for Information Technology	0.00	16,788	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.			
Non-Discretionary Adjustment	0.00	442	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Adjustment to Council Districts' Expenditures	0.00	(258,458)	-
Adjustment to personnel expenditures to set the Council Districts' Fiscal Year 2015 Proposed Budgets at the approved levels.			
Total	0.00	\$ (55,912)	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 431,658	\$ 456,575	\$ 435,998	\$ (20,577)
Fringe Benefits	320,820	516,646	464,081	(52,565)
PERSONNEL SUBTOTAL	752,478	973,221	900,079	(73,142)
NON-PERSONNEL				
Supplies	\$ 2,141	\$ 4,160	\$ 4,160	\$ -
Contracts	16,793	36,190	36,190	-
Information Technology	56,059	32,989	49,777	16,788
Energy and Utilities	1,811	4,250	4,250	-
Other	5,584	15,000	15,000	-
Transfers Out	23,989	23,585	24,027	442
Capital Expenditures	-	1,000	1,000	-
NON-PERSONNEL SUBTOTAL	106,377	117,174	134,404	17,230
Total	\$ 858,855	\$ 1,090,395	\$ 1,034,483	\$ (55,912)

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 112,008
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	6.00	6.00	7.00	16,640 - 104,832	446,326

City Council

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
20001166	Council Representative 2A	2.00	2.00	1.00	16,640 - 104,832	60,736
	Adjust Budget To Approved Levels					(258,458)
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 435,998
		FY2013 Actual	FY2014 Budget	FY2015 Proposed		FY2014-2015 Change
Fringe Benefits						
	Employee Offset Savings	\$ 11,108	\$ 20,989	\$ 11,186		\$ (9,803)
	Flexible Benefits	51,697	91,560	86,007		(5,553)
	Insurance	78	-	-		-
	Long-Term Disability	2,401	3,743	2,402		(1,341)
	Medicare	6,449	10,145	10,070		(75)
	Other Post-Employment Benefits	39,868	62,410	60,800		(1,610)
	Retiree Medical Trust	121	188	404		216
	Retirement 401 Plan	412	750	515		(235)
	Retirement ADC	169,487	266,714	236,545		(30,169)
	Retirement DROP	-	-	3,416		3,416
	Risk Management Administration	6,347	9,470	10,280		810
	Supplemental Pension Savings Plan	23,083	34,698	38,721		4,023
	Unemployment Insurance	1,223	1,986	1,375		(611)
	Workers' Compensation	8,544	13,993	2,360		(11,633)
Fringe Benefits Subtotal		\$ 320,820	\$ 516,646	\$ 464,081		\$ (52,565)
Total Personnel Expenditures				\$ 900,079		

Council District 4 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 449	\$ -
Adjustment to reflect the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2014 as reported in the Fiscal Year 2014 Mid-Year Monitoring Report, including any requested appropriation adjustments.			
One-Time Reductions and Annualizations	0.00	(248,440)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.			
Total	0.00	\$ (247,991)	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
NON-PERSONNEL				
Contracts	\$ 172,474	\$ 248,440	\$ 449	\$ (247,991)
Transfers Out	25,000	-	-	-
NON-PERSONNEL SUBTOTAL	197,474	248,440	449	(247,991)
Total	\$ 197,474	\$ 248,440	\$ 449	\$ (247,991)

City Council

Council District 5

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	\$ 20,644	\$ -
Adjustment to Council Districts' Expenditures Adjustment to personnel expenditures to set the Council Districts' Fiscal Year 2015 Proposed Budgets at the approved levels.	0.00	11,516	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	427	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(103,891)	-
Total	0.00	\$ (71,304)	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 495,125	\$ 604,933	\$ 588,328	\$ (16,605)
Fringe Benefits	200,549	328,754	252,984	(75,770)
PERSONNEL SUBTOTAL	695,674	933,687	841,312	(92,375)
NON-PERSONNEL				
Supplies	\$ 3,789	\$ 14,500	\$ 14,500	\$ -
Contracts	10,830	91,951	91,051	(900)
Information Technology	51,580	27,010	47,654	20,644
Energy and Utilities	1,097	500	1,400	900
Other	4,977	15,000	15,000	-
Transfers Out	21,823	21,722	22,149	427
Capital Expenditures	-	2,500	2,500	-
NON-PERSONNEL SUBTOTAL	94,098	173,183	194,254	21,071
Total	\$ 789,771	\$ 1,106,870	\$ 1,035,566	\$ (71,304)

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 114,005
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	6.00	6.00	6.00	16,640 - 104,832	326,685

City Council

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
20001166	Council Representative 2A	1.00	1.00	1.00	16,640 - 104,832	60,736
	Adjust Budget To Approved Levels					11,516
FTE, Salaries, and Wages Subtotal		9.00	9.00	9.00		\$ 588,328
		FY2013 Actual	FY2014 Budget	FY2015 Proposed		FY2014-2015 Change
Fringe Benefits						
	Employee Offset Savings	\$ 2,646	\$ 18,261	\$ 3,644		\$ (14,617)
	Flexible Benefits	55,754	79,582	68,961		(10,621)
	Long-Term Disability	2,814	3,256	1,995		(1,261)
	Medicare	7,549	8,826	8,364		(462)
	Other Post-Employment Benefits	50,101	56,169	54,720		(1,449)
	Retiree Medical Trust	727	1,019	950		(69)
	Retirement 401 Plan	2,818	2,310	1,580		(730)
	Retirement ADC	44,925	112,151	69,133		(43,018)
	Risk Management Administration	8,045	8,523	9,252		729
	Supplemental Pension Savings Plan	13,902	24,756	31,059		6,303
	Unemployment Insurance	1,435	1,727	1,141		(586)
	Workers' Compensation	9,832	12,174	2,185		(9,989)
Fringe Benefits Subtotal		\$ 200,549	\$ 328,754	\$ 252,984		\$ (75,770)
Total Personnel Expenditures					\$ 841,312	

Council District 5 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 381,602	\$ -
Adjustment to reflect the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2014 as reported in the Fiscal Year 2014 Mid-Year Monitoring Report, including any requested appropriation adjustments.			
One-Time Reductions and Annualizations	0.00	(285,933)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.			
Total	0.00	\$ 95,669	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
NON-PERSONNEL				
Contracts	\$ 94,706	\$ 285,933	\$ 381,602	\$ 95,669
Transfers Out	103,300	-	-	-
NON-PERSONNEL SUBTOTAL	198,006	285,933	381,602	95,669
Total	\$ 198,006	\$ 285,933	\$ 381,602	\$ 95,669

City Council

Council District 6

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	\$ 16,833	\$ -
Adjustment to Council Districts' Expenditures Adjustment to personnel expenditures to set the Council Districts' Fiscal Year 2015 Proposed Budgets at the approved levels.	0.00	13,724	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	1,107	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(77,762)	-
Total	0.00	\$ (46,098)	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 565,105	\$ 641,446	\$ 624,006	\$ (17,440)
Fringe Benefits	293,321	360,959	314,361	(46,598)
PERSONNEL SUBTOTAL	858,425	1,002,405	938,367	(64,038)
NON-PERSONNEL				
Supplies	\$ 4,920	\$ 1,800	\$ 1,800	\$ -
Contracts	18,037	9,429	9,429	-
Information Technology	49,701	29,968	46,801	16,833
Energy and Utilities	4,492	800	800	-
Other	11,546	10,000	10,000	-
Transfers Out	23,938	22,841	23,948	1,107
NON-PERSONNEL SUBTOTAL	112,635	74,838	92,778	17,940
Total	\$ 971,060	\$ 1,077,243	\$ 1,031,145	\$ (46,098)

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 112,029
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	8.00	8.00	8.00	16,640 - 104,832	422,867

City Council

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget Proposed	FY2015 Proposed	Salary Range	Total
Adjust Budget To Approved Levels						13,724
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 624,006
		FY2013 Actual	FY2014 Budget	FY2015 Proposed		FY2014-2015 Change
Fringe Benefits						
	Employee Offset Savings	\$ 3,308	\$ 18,669	\$ 5,183		\$ (13,486)
	Flexible Benefits	89,205	94,606	100,562		5,956
	Insurance	145	-	-		-
	Long-Term Disability	3,288	3,328	2,111		(1,217)
	Medicare	8,383	9,023	8,849		(174)
	Other Post-Employment Benefits	62,639	62,410	60,800		(1,610)
	Retiree Medical Trust	857	782	907		125
	Retirement 401 Plan	3,204	3,120	3,220		100
	Retirement ADC	87,932	133,702	105,550		(28,152)
	Risk Management Administration	10,050	9,470	10,280		810
	Supplemental Pension Savings Plan	10,459	11,635	13,456		1,821
	Unemployment Insurance	1,674	1,766	1,208		(558)
	Workers' Compensation	12,176	12,448	2,235		(10,213)
Fringe Benefits Subtotal		\$ 293,321	\$ 360,959	\$ 314,361		\$ (46,598)
Total Personnel Expenditures					\$ 938,367	

Council District 6 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 171,218	\$ -
Adjustment to reflect the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2014 as reported in the Fiscal Year 2014 Mid-Year Monitoring Report, including any requested appropriation adjustments.			
One-Time Reductions and Annualizations	0.00	(120,558)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.			
Total	0.00	\$ 50,660	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
NON-PERSONNEL				
Contracts	\$ 46,300	\$ 120,558	\$ 171,218	\$ 50,660
NON-PERSONNEL SUBTOTAL	46,300	120,558	171,218	50,660
Total	\$ 46,300	\$ 120,558	\$ 171,218	\$ 50,660

City Council

Council District 7

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Council Districts' Expenditures Adjustment to personnel expenditures to set the Council Districts' Fiscal Year 2015 Proposed Budgets at the approved levels.	0.00	\$ 155,730	\$ -
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	19,958	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	2,159	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(155,544)	-
Total	0.00	\$ 22,303	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 556,508	\$ 724,619	\$ 709,245	\$ (15,374)
Fringe Benefits	304,813	207,925	223,485	15,560
PERSONNEL SUBTOTAL	861,320	932,544	932,730	186
NON-PERSONNEL				
Supplies	\$ 18,299	\$ 28,310	\$ 54,310	\$ 26,000
Contracts	34,524	48,789	32,789	(16,000)
Information Technology	60,258	32,398	52,356	19,958
Energy and Utilities	1,459	1,800	1,800	-
Other	8,136	20,000	15,000	(5,000)
Transfers Out	24,349	22,729	24,888	2,159
Capital Expenditures	-	5,000	-	(5,000)
NON-PERSONNEL SUBTOTAL	147,024	159,026	181,143	22,117
Total	\$ 1,008,345	\$ 1,091,570	\$ 1,113,873	\$ 22,303

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 98,010
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	7.00	7.00	8.00	16,640 - 104,832	380,119

City Council

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
20001166	Council Representative 2A	1.00	1.00	0.00	16,640 - 104,832	-
	Adjust Budget To Approved Levels					155,730
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 709,245
		FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 4,371	\$ 15,762	\$ -	\$ (15,762)	
	Flexible Benefits	69,272	65,905	89,005	23,100	
	Insurance	61	-	-	-	
	Long-Term Disability	3,251	2,809	1,914	(895)	
	Medicare	8,460	7,619	8,025	406	
	Other Post-Employment Benefits	64,484	49,928	60,800	10,872	
	Retiree Medical Trust	654	1,200	1,196	(4)	
	Retirement 401 Plan	2,105	2,770	2,420	(350)	
	Retirement ADC	106,448	19,473	17,961	(1,512)	
	Risk Management Administration	10,324	8,523	10,280	1,757	
	Supplemental Pension Savings Plan	21,811	22,855	28,654	5,799	
	Unemployment Insurance	1,657	1,493	1,095	(398)	
	Workers' Compensation	11,915	9,588	2,135	(7,453)	
Fringe Benefits Subtotal		\$ 304,813	\$ 207,925	\$ 223,485	\$ 15,560	
Total Personnel Expenditures					\$ 932,730	

Council District 7 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 130,450	\$ -
Adjustment to reflect the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2014 as reported in the Fiscal Year 2014 Mid-Year Monitoring Report, including any requested appropriation adjustments.			
One-Time Reductions and Annualizations	0.00	(151,175)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.			
Total	0.00	\$ (20,725)	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
NON-PERSONNEL				
Contracts	\$ 40,419	\$ 151,175	\$ 130,450	\$ (20,725)
Transfers Out	25,717	-	-	-
NON-PERSONNEL SUBTOTAL	66,136	151,175	130,450	(20,725)
Total	\$ 66,136	\$ 151,175	\$ 130,450	\$ (20,725)

City Council

Council District 8

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Council Districts' Expenditures Adjustment to personnel expenditures to set the Council Districts' Fiscal Year 2015 Proposed Budgets at the approved levels.	0.00	\$ 89,910	\$ -
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	19,205	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	1,725	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(145,030)	-
Total	0.00	\$ (34,190)	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
PERSONNEL				
Personnel Cost	\$ 576,138	\$ 663,419	\$ 645,072	\$ (18,347)
Fringe Benefits	309,927	374,364	337,591	(36,773)
PERSONNEL SUBTOTAL	886,065	1,037,783	982,663	(55,120)
NON-PERSONNEL				
Supplies	\$ 20,348	\$ 4,963	\$ 8,843	\$ 3,880
Contracts	47,352	26,632	22,752	(3,880)
Information Technology	56,636	33,335	52,540	19,205
Energy and Utilities	340	300	300	-
Other	5,644	15,000	15,000	-
Transfers Out	23,810	22,253	23,978	1,725
Capital Expenditures	-	5,000	5,000	-
NON-PERSONNEL SUBTOTAL	154,130	107,483	128,413	20,930
Total	\$ 1,040,195	\$ 1,145,266	\$ 1,111,076	\$ (34,190)

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 98,800
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	8.00	8.00	8.00	16,640 - 104,832	380,976

City Council

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget Proposed	FY2015 Proposed	Salary Range	Total
Adjust Budget To Approved Levels						89,910
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 645,072
		FY2013 Actual	FY2014 Budget	FY2015 Proposed		FY2014-2015 Change
Fringe Benefits						
	Employee Offset Savings	\$ -	\$ 18,103	\$ -		\$ (18,103)
	Flexible Benefits	77,473	81,443	93,598		12,155
	Insurance	145	-	-		-
	Long-Term Disability	3,377	3,227	1,921		(1,306)
	Medicare	8,506	8,752	8,050		(702)
	Other Post-Employment Benefits	61,415	62,410	60,800		(1,610)
	Retiree Medical Trust	892	922	952		30
	Retirement 401 Plan	3,567	3,684	3,808		124
	Retirement ADC	123,519	163,193	144,409		(18,784)
	Risk Management Administration	9,818	9,470	10,280		810
	Supplemental Pension Savings Plan	7,658	9,377	10,538		1,161
	Unemployment Insurance	1,722	1,713	1,099		(614)
	Workers' Compensation	11,834	12,070	2,136		(9,934)
Fringe Benefits Subtotal		\$ 309,927	\$ 374,364	\$ 337,591		\$ (36,773)
Total Personnel Expenditures					\$ 982,663	

Council District 8 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 173,604	\$ -
Adjustment to reflect the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2014 as reported in the Fiscal Year 2014 Mid-Year Monitoring Report, including any requested appropriation adjustments.			
One-Time Reductions and Annualizations	0.00	(98,422)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.			
Total	0.00	\$ 75,182	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
NON-PERSONNEL				
Supplies	\$ 13	\$ -	\$ -	\$ -
Contracts	74,220	98,422	173,604	75,182
Transfers Out	115,280	-	-	-
NON-PERSONNEL SUBTOTAL	189,512	98,422	173,604	75,182
Total	\$ 189,512	\$ 98,422	\$ 173,604	\$ 75,182

City Council

Council District 9

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 24,704	\$ -
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	19,211	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	10,264	-
Adjustment to Council Districts' Expenditures Adjustment to personnel expenditures to set the Council Districts' Fiscal Year 2015 Proposed Budgets at the approved levels.	0.00	(72,065)	-
Total	0.00	\$ (17,886)	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 286,148	\$ 523,729	\$ 503,894	\$ (19,835)
Fringe Benefits	193,046	425,722	398,196	(27,526)
PERSONNEL SUBTOTAL	479,194	949,451	902,090	(47,361)
NON-PERSONNEL				
Supplies	\$ 4,359	\$ 12,150	\$ 12,150	\$ -
Contracts	23,835	60,968	60,968	-
Information Technology	27,097	32,593	51,804	19,211
Energy and Utilities	503	1,800	1,800	-
Other	8,786	15,000	15,000	-
Transfers Out	2,207	8,161	18,425	10,264
Capital Expenditures	-	3,000	3,000	-
NON-PERSONNEL SUBTOTAL	66,787	133,672	163,147	29,475
Total	\$ 545,981	\$ 1,083,123	\$ 1,065,237	\$ (17,886)

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	0.58	1.00	1.00	\$20,426 - \$149,323	\$ 93,018
20001071	Council Member	0.58	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	4.67	8.00	8.00	16,640 - 104,832	407,555

City Council

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget Proposed	FY2015 Proposed	Salary Range	Total
Adjust Budget To Approved Levels						(72,065)
FTE, Salaries, and Wages Subtotal		5.83	10.00	10.00		\$ 503,894
		FY2013 Actual	FY2014 Budget	FY2015 Proposed		FY2014-2015 Change
Fringe Benefits						
	Employee Offset Savings	\$ 4,699	\$ 17,040	\$ 9,462		\$ (7,578)
	Flexible Benefits	36,308	84,655	84,412		(243)
	Insurance	84	-	-		-
	Long-Term Disability	1,577	3,038	1,993		(1,045)
	Medicare	4,417	8,235	8,352		117
	Other Post-Employment Benefits	32,921	62,410	60,800		(1,610)
	Retiree Medical Trust	287	528	652		124
	Retirement 401 Plan	656	1,180	1,335		155
	Retirement ADC	88,131	203,638	192,784		(10,854)
	Risk Management Administration	5,151	9,470	10,280		810
	Supplemental Pension Savings Plan	11,419	22,558	24,824		2,266
	Unemployment Insurance	810	1,612	1,139		(473)
	Workers' Compensation	6,587	11,358	2,163		(9,195)
Fringe Benefits Subtotal		\$ 193,046	\$ 425,722	\$ 398,196		\$ (27,526)
Total Personnel Expenditures					\$ 902,090	

Council District 9 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 246,476	\$ -
Adjustment to reflect the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2014 as reported in the Fiscal Year 2014 Mid-Year Monitoring Report, including any requested appropriation adjustments.			
One-Time Reductions and Annualizations	0.00	(124,684)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.			
Total	0.00	\$ 121,792	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
NON-PERSONNEL				
Contracts	\$ -	\$ 124,684	\$ 246,476	\$ 121,792
NON-PERSONNEL SUBTOTAL	-	124,684	246,476	121,792
Total	\$ -	\$ 124,684	\$ 246,476	\$ 121,792

City Council

Council Administration

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.83	\$ 26,369	\$ -
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	25,174	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	9,026	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(70,240)	-
Total	0.83	\$ (9,671)	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 829,276	\$ 940,066	\$ 972,902	\$ 32,836
Fringe Benefits	579,915	719,150	642,443	(76,707)
PERSONNEL SUBTOTAL	1,409,191	1,659,216	1,615,345	(43,871)
NON-PERSONNEL				
Supplies	\$ 45,706	\$ 22,538	\$ 22,868	\$ 330
Contracts	187,113	83,188	82,068	(1,120)
Information Technology	60,749	32,464	57,638	25,174
Energy and Utilities	52,588	64,814	70,381	5,567
Other	7,768	4,100	4,100	-
Transfers Out	29,043	27,373	31,622	4,249
Capital Expenditures	-	2,500	2,500	-
NON-PERSONNEL SUBTOTAL	382,968	236,977	271,177	34,200
Total	\$ 1,792,159	\$ 1,896,193	\$ 1,886,522	\$ (9,671)

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
90000544	Clerical Assistant 2 - Hourly	0.30	0.30	1.13	\$29,931 - \$36,067	\$ 33,822
20001203	Committee Consultants Secretary	1.00	1.00	1.00	16,640 - 104,832	55,536
20001164	Council Committee Consultant	7.00	7.00	7.00	19,323 - 151,840	541,301

City Council

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
20001165	Council Representative 1	2.00	2.00	2.00	16,640 - 104,832	100,755
20001166	Council Representative 2A	2.00	2.00	2.00	16,640 - 104,832	143,749
20001167	Council Representative 2B	1.00	1.00	1.00	19,323 - 151,840	97,739
FTE, Salaries, and Wages Subtotal		13.30	13.30	14.13		\$ 972,902
		FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 16,668	\$ 28,207	\$ 17,708	\$ (10,499)	
	Flexible Benefits	89,546	109,407	109,225	(182)	
	Long-Term Disability	4,783	5,078	3,364	(1,714)	
	Medicare	12,412	13,765	14,106	341	
	Other Post-Employment Benefits	73,184	81,133	79,040	(2,093)	
	Retiree Medical Trust	240	258	520	262	
	Retirement 401 Plan	854	1,030	1,030	-	
	Retirement ADC	312,617	405,769	353,142	(52,627)	
	Risk Management Administration	11,737	12,311	13,364	1,053	
	Supplemental Pension Savings Plan	41,224	40,509	46,727	6,218	
	Unemployment Insurance	2,436	2,697	1,926	(771)	
	Workers' Compensation	14,214	18,986	2,291	(16,695)	
Fringe Benefits Subtotal		\$ 579,915	\$ 719,150	\$ 642,443	\$ (76,707)	
Total Personnel Expenditures					\$ 1,615,345	



Page Intentionally Left Blank

City Treasurer



Page Intentionally Left Blank

City Treasurer



Office Description

The Office of the City Treasurer is responsible for the receipt and custody of all City revenue, banking, tax administration, parking administration, parking meter operations, collection of delinquent accounts, and accounting for these funds. The City Treasurer is also responsible for the investment of all operating and capital improvement funds, including the reinvestment of debt proceeds of the City and its affiliated agencies, which total \$1.98 billion as of December 31, 2013. In addition, the City Treasurer serves as a member of the City of San Diego Funds Commission and Trustee for the SPSP/401(k) Plans.

Investments

In compliance with the City Treasurer's Investment Policy, the Investments Division manages the City's operating, capital improvement, and project financing funds in order to safely preserve principal, provide adequate liquidity, and earn a return comparable to performance benchmarks. The Investments Division manages the reinvestment of additional bond proceeds for the City, City agencies, and joint power authorities. The Division also provides citywide cash management services, including maintenance of banking relationships, review of new banking legislation, and implementation of new payment and collection systems to include electronic banking services, e-commerce systems, and third-party payment processing services.

Revenue Collections

The Revenue Collections Division administers the Delinquent Accounts and Parking programs. The Delinquent Accounts Program is responsible for the administration and collection of delinquent accounts referred to the City Treasurer by other City departments and agencies. The Program also represents the City in small claims court actions on delinquent accounts. The Parking Administration section handles parking citation customer service functions, issues residential parking permits, and reviews and processes parking citation appeals. The Parking Meter Operations section collects parking meter coins, as well as installs, maintains, and enforces City parking meters.

Treasury Operations

The Treasury Operations Division encompasses four major programs. The Accounting Program is responsible for administration of the Transient Occupancy Tax (TOT) and Tourism Marketing District (TMD) assessment; oversight of the City's deposit process, including approving daily deposits and reconciling bank accounts; and accounting for

City Treasurer

the City of San Diego Funds Commission investments. The Accounting Program also provides cash handling guidance and training to City departments accepting payments on behalf of the City Treasurer. The Business Tax and Rental Unit Business Tax Program collects tax assessments and fees, enforces compliance, collects Business Improvement District fees, and maintains the regulatory clearance review data for businesses operating within the City of San Diego. The Accounts Receivable (AR) Program is responsible for processing all invoice and grant payments; managing AR overpayments and Federal Electronic Data Interchange (FEDI) transactions; initiating refunds for security deposits and AR overpayments; creating and modifying AR master data; and processing returned items citywide. The Revenue Audit Program conducts audits of Transient Occupancy Tax and Tourism Marketing District assessment operators, lessees, waste hauler, utility, and cable franchisees, and other special audit requests to ensure revenue due to the City is remitted accurately and timely. The Program also administers appeal hearings conducted by the Office of the City Treasurer.

Treasury Systems

The Treasury Systems Division administers and supports 34 business applications that manage approximately 818,000 customer accounts. This effort includes integration of these systems with other City applications for collection and reporting of revenue and ensuring that confidential customer data is safeguarded. The Treasury Systems Division oversees all Information Technology (IT) contracts, provides project management support for IT initiatives and special projects, develops and generates reports in support of Treasury business areas, oversees end user administration and support for approximately 800 system users, develops interim and long-term goals and objectives for department IT initiatives that support business functions, and maintains the Investor Information on the City's website, as well as Office of the City Treasurer website.

The Office's mission is:

To receive, safeguard, and efficiently manage public funds while providing the highest level of customer service

Goals and Objectives

The following are the strategic goals and objectives for the Office:

Goal 1: Safeguard all City monies through the use of strong internal controls

The Office will move toward accomplishing this goal by focusing on the following objectives:

- Continue to ensure safe and secure working facilities
- Maintain a secure data environment that safeguards information collected by the Office
- Effectively manage banking services to safeguard City assets
- Properly account for all City revenue
- Effectively manage City investments

Goal 2: Engage in continuous improvement to effectively manage resources

The Office will move toward accomplishing this goal by focusing on the following objectives:

- Evaluate business processes to identify areas for improvement
- Utilize technology to continue enhancing the services provided

Goal 3: Stay current and in compliance with laws and regulations that pertain to treasury services

- The Office will move toward accomplishing this goal by focusing on the following objectives:
- Ensure compliance with legal and regulatory requirements
- Provide training, educational, and networking opportunities to ensure that employees are aware of changes to applicable laws and regulations
- Maintain compliance with internal and external audit reviews

City Treasurer

- Effectively perform revenue auditing in order to maintain compliance
- Effectively administer all City taxes to ensure tax compliance

Goal 4: Provide world-class customer service to both internal and external customers

The Office will move toward accomplishing this goal by focusing on the following objectives:

- Assist the public in understanding the services that the Office provides
- Effectively provide accurate and timely information to customers and stakeholders

Goal 5: Foster and promote a supportive, collaborative, and integrated work environment through a trained and skilled workforce

The Office will move toward accomplishing this goal by focusing on the following objectives:

- Provide necessary equipment, training, and resources to support employees
- Create an environment where employees are celebrated and recognized for outstanding performance

Goal 6: Promote the highest ethical standards and behavior among employees

The Office will move toward accomplishing this goal by focusing on the following objectives:

- Offer training to management and staff on ethical standards
- Conduct management review of standards and ethical practices with staff on a regular basis

Goal 7: Prudently invest and manage the City's cash investment portfolio pursuant to the State of California Government Code

The Office will move toward accomplishing this goal by focusing on the following objectives:

- Fully comply with the City Treasurer's Investment Policy, as well as all applicable California Government Code regulations
- Preserve principal, ensure liquidity, and achieve a reasonable yield for the City's Pooled Investment Fund
- Annually update the City Treasurer's Investment Policy to reflect new legislative changes and prudent investment practices

Key Performance Indicators

Performance Measure	Actual FY2013	Estimated FY2014	Target FY2015
1. Percentage of bank reconciliations completed within 45 days of month-end	100%	100%	100%
2. Percentage of satisfied customers from Treasury lobby surveys	96%	90%	92%
3. Number of basis points the Core and Liquidity Investment Portfolios out-performed their benchmarks on a rolling 3-year basis (Core Portfolio benchmark: Bank of America Merrill Lynch 1–3 year Treasury Index; Liquidity Portfolio benchmark: Bank of America Merrill Lynch 3–6 month Treasury Bill Index)	Core: 15 bps Liquidity: 26 bps	Core: 5 bps Liquidity: 27 bps	Outperform Benchmarks
4. Transient Occupancy Tax, lease, and franchise audits completed within budgeted hours	95%	95%	95%
5. Percent of professional workforce attending trainings, conferences, and continuing education programs	96%	97%	96%
6. Percentage of delinquent account referrals collected	77%	80%	80%

City Treasurer

Service Efforts and Accomplishments

Investments

During the first half of Fiscal Year 2014, the Investments Division invested an average of \$1.98 billion in operating and capital improvement funds, reinvested an average of \$29.2 million in construction fund debt proceeds, and realized approximately \$4.4 million in interest earnings on the City Treasurer's Pooled Investment Fund that yielded approximately 0.44 percent. The Investments Division continues to work with the Debt Management Department to provide timely investment services for the City's ongoing maintenance of its existing bond issue reserve funds.

As required by Government Code, the City Treasurer's 2014 Investment Policy was presented to, and accepted by, the City Council in November 2013. The Investment Policy was certified for excellence by the California Municipal Treasurers Association in December 2012 and the Association of Public Treasurers of the United States and Canada in August 2012. In its role as a fiduciary charged with the prudent investment of City funds, the Investments Division continues to work to ensure exemplary internal controls and safeguards are in place. In Fiscal Year 2013, the Investments Division continued to improve its credit approval and monitoring process for corporate bonds.

In the first half of Fiscal Year 2014, the Investment Division seamlessly transitioned to its new custodial bank, Citibank. The implementation took approximately eight weeks, and all assets held with the previous custodial bank, Bank of New York-Mellon, were transferred and fully reconciled. In addition, the Division supervised the migration of the City's payroll bank account from San Diego Metropolitan Credit Union to Bank of America. The primary benefit of this change is full automation of the City's payroll file by the banking partner and a best-in-class disaster recovery unit to support the City in times of crisis.

Revenue Collections

The Delinquent Accounts Program maintains a net collection rate of 83 percent on delinquent receivables. Due to the Program's aggressive stance on collections and the resulting success, the Program is often contacted by other cities interested in establishing delinquent account collection programs.

In Fiscal Year 2013, the Delinquent Accounts Program assisted 6,703 lobby customers.

In Fiscal Year 2014, the Delinquent Accounts Program submitted 93,205 accounts for participation in the State's Interagency Intercept Collections Program with the Franchise Tax Board. The Delinquent Accounts Program expects to collect \$30.0 million in delinquent account revenue.

In Fiscal Year 2013, the Parking Meter Operations Program collected 358,924 pounds of coin and parking meter revenue totaling \$8.2 million. In Fiscal Year 2014, the Program projects that it will collect 345,000 pounds of coin, and parking meter revenue is estimated to remain at \$8.2 million.

In Fiscal Year 2014, the Parking Meter Operations Program is exploring procurement options for new, smart single space meters. The new technology meters will bring greater payment options to the customer and provide efficiencies in coin collection and maintenance for operations staff.

In Fiscal Year 2014, the Parking Meter Operations Program began a one-year pilot of the Parking Meter Utilization Plan (PMUP) in the Downtown area called the "Hospitality Zone." Within the Hospitality Zone the enforcement hours have been adjusted with the goal of increased utilization, changing the hours from 8:00 a.m.–6:00 p.m. to 10:00 a.m.–8:00 p.m.

In Fiscal Year 2013, the Parking Administration Program processed 451,868 parking citations totaling \$26.9 million, reviewed and processed 42,441 parking citation appeals, and assisted 64,969 parking customers on the phone. In Fiscal Year 2014, the Program expects to process 450,000 parking citations totaling \$26.0 million in revenue, review and process 35,000 parking citation appeals, and assist 65,000 parking customers over the phone.

City Treasurer

In Fiscal Year 2013, the Parking Administration Program improved its processing of parking citation appeals by implementing an online appeals system. This new process allows parking customers to submit their appeals online and add attachments that support their appeal. In addition, customers can now view the status of their appeal in real time. The online application has streamlined the parking appeal process and created efficiencies that reduce time spent answering parking calls and manually processing appeals.

In Fiscal Year 2014, Parking Administration is planning to implement a new online application for customers to apply for a Residential Parking Permit. Similar to the online appeal application, customers would be able to attach supporting documentation with their application. This new online application process will greatly enhance service to the public when applying for a Residential Parking Permit and streamline the process for approval.

In Fiscal Year 2014, the City approved a new citywide ordinance prohibiting the parking of any oversized, non motorized, or recreational vehicle between 2:00 a.m. and 6:00 a.m. Parking Administration will be responsible for managing the permitting process, which will allow customers to purchase up to 72 permits annually. Each account will need to be reviewed for completeness and approved before permits can be issued.

Treasury Operations

In Fiscal Year 2013, the Accounting Program implemented enhancements to the web-based TOT system to accommodate the change in the new TMD assessment fee structure. In Fiscal Year 2014, the Accounting Program is modifying the TOT system to collect for the Convention Center Facilities District (CCFD) Special Tax. The CCFD project is scheduled to be completed prior to the end of Fiscal Year 2014. The TOT system is used to process approximately \$171.0 million in TOT/TMD payments annually. Additionally, in Fiscal Year 2013, the Accounting Program posted over 20,000 deposit documents totaling approximately \$1.2 billion.

In Fiscal Year 2013, the AR Program created more than 3,300 business partners and 4,000 contract accounts. The AR Program also processed over \$353.0 million in AR and grant payments and over 3,200 returned items. In addition, the AR Program oversaw the processing of electronic payments received through the FEDI application, equating to approximately \$1.0 billion.

In Fiscal Year 2014, the Revenue Audit Program expects to complete 135 revenue audits of TOT and TMD assessment operators, lessees, business taxes, and franchisees resulting in deficiencies of \$2.3 million.

In Fiscal Year 2014 the Business Tax Program implemented electronic billing for the issuance of Rental Unit Business Tax statements. Electronic billing for Business Tax statements is expected to be implemented in Fiscal Year 2015. This enhancement provides an opportunity to help the environment and also reduce the City's printing and mailing expense.

The Business Tax Program is managing the City's Business Regulatory Consolidation project. The overall objective of this project is to eliminate redundancy, optimize regulatory and tax revenue collection, and improve overall service to the business community. This project is targeted for partial implementation in Fiscal Year 2015.

In Fiscal Year 2014, the Business Tax Program expects to process 14,050 Business Tax applications and 176,000 Business Tax renewals totaling \$14.4 million while assisting 66,000 customers over the phone and 8,500 in the Treasury lobby.

Treasury Systems

In Fiscal Year 2014, the City Treasurer's IT staff, working in cooperation with the Department of Information Technology, will complete the transition of Application and Development Maintenance, Network/Phones, and Data Center services (previously provided by San Diego Data Processing Corporation) to three new vendors.

Two major enhancement projects are planned for Fiscal Year 2014. The IT Program will lead the project to modify the Transient Occupancy Tax System and Online Remittance and Payment Application to allow for tracking of the Convention Center Facilities District Special Tax. The IT Program will also lead Phase I of the project to modify the

City Treasurer

Treasurer Tax Collection System (TTCS) and associated Online Application and Renewal Systems related to the City's Business Regulatory Consolidation Project. This project will continue into Fiscal Year 2015.

Two major upgrade projects are also included in Fiscal Year 2014. One is the upgrade to the Automated Call Distribution (ACD) that is used by multiple divisions within the Office of the City Treasurer. This system is used to manage inbound calls from customers to ensure they are routed to appropriate staff. The second upgrade is for the Collections System, which will provide for better management and reporting of Citywide Delinquent Accounts.

In Fiscal Year 2014, Treasury IT staff will work with Inglewood Citation Management Services to enhance the online parking system to include Residential Parking Permit renewal and payment functions.

Electronic Billing for Rental Tax Customers will also be implemented in Fiscal Year 2014. This functionality will allow customers to enroll for an option that provides online access to their current and historical Rental Unit Business Tax renewal bills, as well as any related correspondence. Electronic Billing for Business Tax customers will be implemented in Fiscal Year 2015.

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
FTE Positions (Budgeted)	118.63	119.63	122.73	3.10
Personnel Expenditures	\$ 10,045,241	\$ 11,484,087	\$ 11,389,849	\$ (94,238)
Non-Personnel Expenditures	9,210,418	9,011,396	13,269,784	4,258,388
Total Department Expenditures	\$ 19,255,659	\$ 20,495,483	\$ 24,659,633	\$ 4,164,150
Total Department Revenue	\$ 26,799,073	\$ 25,963,475	\$ 27,481,816	\$ 1,518,341

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Administration	\$ 2,654,798	\$ 3,171,049	\$ 3,063,530	\$ (107,519)
Revenue Collections	11,772,607	12,057,871	6,241,863	(5,816,008)
Treasury Operations	4,828,253	5,266,563	6,242,705	976,142
Total	\$ 19,255,659	\$ 20,495,483	\$ 15,548,098	\$ (4,947,385)

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Administration	12.63	14.63	13.68	(0.95)
Revenue Collections	64.00	63.00	51.00	(12.00)
Treasury Operations	42.00	42.00	43.05	1.05
Total	118.63	119.63	107.73	(11.90)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	\$ 851,644	\$ -
Reclassification of IT Expenditures Adjustment reflects the reclassification of information technology expenditures.	0.00	215,000	-
Neighborhood Parking Protection Ordinance Support Addition of 2.00 Public Information Clerks, non-personnel expenditures, and associated revenue related to the implementation of the Neighborhood Parking Protection Ordinance.	2.00	163,260	150,000
Addition of Collections Manager Addition of 1.00 Collections Manager and associated revenue to assist in the oversight of the Delinquent Accounts Program.	1.00	140,935	100,000
Addition of Contractual Expenditures Adjustment to reflect the addition of non-personnel expenditures for contractual services related to Payment Card Industry (PCI) compliance requirements.	0.00	75,000	-

City Treasurer

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	1.10	56,184	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.	0.00	50,000	-
Addition of Security Expenditures Adjustment to reflect the addition of non-personnel expenditures for the security and maintenance costs to secure Treasury Operations and Parking Administration lobbies.	0.00	4,800	-
Reduction of Senior Management Analyst Reduction of 1.00 Senior Management Analyst as a result of departmental efficiencies.	(1.00)	(128,262)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(157,795)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(311,355)	-
Parking Meter Operations Program Transfer Transfer of the Parking Meter Operations Program from the General Fund to a special revenue fund.	(15.00)	(5,906,796)	(9,085,691)
Revised Revenue Adjustment to reflect Fiscal Year 2015 revenue projections.	0.00	-	1,242,497
Total	(11.90)	\$ (4,947,385)	\$ (7,593,194)

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 5,827,874	\$ 6,486,559	\$ 5,827,788	\$ (658,771)
Fringe Benefits	4,217,367	4,997,528	4,094,072	(903,456)
PERSONNEL SUBTOTAL	10,045,241	11,484,087	9,921,860	(1,562,227)
NON-PERSONNEL				
Supplies	\$ 765,470	\$ 498,148	\$ 378,448	\$ (119,700)
Contracts	1,356,759	1,682,543	1,539,415	(143,128)
Information Technology	1,984,873	2,311,317	3,162,639	851,322
Energy and Utilities	18,666	37,870	19,839	(18,031)
Other	7,538	10,006	10,006	-
Transfers Out	5,077,112	4,424,762	509,641	(3,915,121)
Capital Expenditures	-	46,750	6,250	(40,500)
NON-PERSONNEL SUBTOTAL	9,210,418	9,011,396	5,626,238	(3,385,158)

City Treasurer

Expenditures by Category (Cont'd)

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Total	\$ 19,255,659	\$ 20,495,483	\$ 15,548,098	\$ (4,947,385)

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Charges for Services	\$ 907,161	\$ 867,938	\$ 849,402	\$ (18,536)
Fines Forfeitures and Penalties	2,574,619	2,286,800	2,521,000	234,200
Licenses and Permits	23,310,406	22,808,737	14,999,879	(7,808,858)
Other Revenue	6,017	-	-	-
Rev from Other Agencies	869	-	-	-
Total	\$ 26,799,073	\$ 25,963,475	\$ 18,370,281	\$ (7,593,194)

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	5.00	5.00	4.00	\$31,491 - \$37,918	\$ 148,338
20000866	Accountant 2	4.00	4.00	4.00	54,059 - 65,333	211,612
20000007	Accountant 3	4.00	4.00	4.00	59,363 - 71,760	270,994
20000102	Accountant 4	1.00	1.00	1.00	66,768 - 88,982	83,200
20000024	Administrative Aide 2	5.00	5.00	7.00	42,578 - 51,334	293,464
90000024	Administrative Aide 2 - Hourly	0.00	0.00	0.70	42,578 - 51,334	33,921
20001208	Assistant Investment Officer	2.00	2.00	2.00	23,005 - 137,904	175,000
20000119	Associate Management Analyst	2.00	2.00	2.00	54,059 - 65,333	64,353
20000266	Cashier	2.00	2.00	2.00	31,491 - 37,918	71,868
20000539	Clerical Assistant 2	8.00	7.00	7.00	29,931 - 36,067	247,447
20000267	Collections Investigator 1	16.00	16.00	16.00	40,186 - 48,526	756,073
20000268	Collections Investigator 1	2.00	1.00	1.00	40,186 - 48,526	48,526
20000269	Collections Investigator 2	3.00	4.00	4.00	45,198 - 54,558	210,881
20000270	Collections Investigator 3	5.00	5.00	5.00	49,712 - 60,070	297,647
20000287	Collections Manager	0.00	0.00	1.00	66,768 - 80,891	80,891
20001168	Deputy Director	2.00	2.00	1.75	46,966 - 172,744	228,002
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	47,061
20001172	Financial Operations Manager	1.00	2.00	2.00	25,376 - 148,200	230,002
20000293	Information Systems Analyst 3	1.00	1.00	1.00	59,363 - 71,760	-
20000998	Information Systems Analyst 4	0.00	1.00	1.00	66,768 - 80,891	73,445
20000377	Information Systems Technician	1.00	1.00	1.00	42,578 - 51,334	51,334
20001194	Investment Officer	1.00	1.00	1.00	34,694 - 207,210	140,001
90001073	Management Intern - Hourly	0.63	0.63	0.68	24,274 - 29,203	19,858
20000678	Parking Meter Supervisor	2.00	2.00	0.00	47,341 - 56,597	-
20000674	Parking Meter Technician	11.00	11.00	0.00	41,330 - 49,400	-
20000680	Payroll Specialist 2	0.00	1.00	1.00	34,611 - 41,787	41,114
20001182	Principal Accountant	3.00	3.00	3.00	19,323 - 151,840	294,001
20000741	Principal Clerk	1.00	1.00	1.00	43,555 - 52,666	52,666
20001222	Program Manager	4.00	4.00	3.50	46,966 - 172,744	343,005

City Treasurer

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
20000783	Public Information Clerk	17.00	18.00	18.75	31,491 - 37,918	675,152
90000783	Public Information Clerk - Hourly	0.00	0.00	0.35	31,491 - 37,918	13,271
20000869	Senior Account Clerk	4.00	3.00	3.00	36,067 - 43,514	41,558
20000927	Senior Clerk/Typist	4.00	4.00	4.00	36,067 - 43,514	170,241
20000015	Senior Management Analyst	3.00	2.00	1.00	59,363 - 71,760	69,903
20000827	Senior Parking Meter Technician	1.00	1.00	0.00	43,472 - 51,792	-
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 - 80,891	80,891
20001148	Treasurer	1.00	1.00	1.00	31,741 - 173,971	155,002
	Bilingual - Regular					24,752
	Overtime Budgeted					77,461
	Termination Pay Annual Leave					4,853
FTE, Salaries, and Wages Subtotal		118.63	119.63	107.73		\$ 5,827,788
		FY2013 Actual	FY2014 Budget	FY2015 Proposed		FY2014-2015 Change
Fringe Benefits						
	Employee Offset Savings	\$ 75,352	\$ 95,697	\$ 73,289		\$ (22,408)
	Flexible Benefits	680,847	830,811	786,823		(43,988)
	Insurance	298	-	-		-
	Long-Term Disability	33,937	34,381	19,803		(14,578)
	Medicare	81,984	87,475	78,658		(8,817)
	Other Post-Employment Benefits	689,520	717,715	614,092		(103,623)
	Retiree Medical Trust	1,755	1,961	2,698		737
	Retirement 401 Plan	6,416	7,530	5,467		(2,063)
	Retirement ADC	1,993,952	2,506,558	1,951,770		(554,788)
	Retirement DROP	13,847	14,975	16,807		1,832
	Retirement Offset Contribution	10,114	-	-		-
	Risk Management Administration	110,601	108,905	103,834		(5,071)
	Supplemental Pension Savings Plan	279,627	303,830	302,536		(1,294)
	Unemployment Insurance	17,290	18,254	11,337		(6,917)
	Workers' Compensation	221,828	269,436	126,958		(142,478)
Fringe Benefits Subtotal		\$ 4,217,367	\$ 4,997,528	\$ 4,094,072		\$ (903,456)
Total Personnel Expenditures						\$ 9,921,860

Parking Meter Operations Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Revenue Collections	\$ -	\$ -	\$ 9,111,535	\$ 9,111,535
Total	\$ -	\$ -	\$ 9,111,535	\$ 9,111,535

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Revenue Collections	0.00	0.00	15.00	15.00
Total	0.00	0.00	15.00	15.00

City Treasurer

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Parking Meter Operations Program Transfer Transfer of the Parking Meter Operations Program from the General Fund to a special revenue fund.	15.00	\$ 5,906,796	\$ 9,085,691
Parking Meter Operations Revenue Transfer Addition to the transfer of Parking Meter Operations revenue to the Community Parking Districts and Parking Meter District Administration Fund.	0.00	2,335,040	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	624,843	-
Addition of Contract Expenditures Adjustment to reflect the addition of non-personnel expenditures related to administration of the Parking Meter Operations Fund.	0.00	230,000	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	14,856	-
Revised Revenue Adjustment to reflect Fiscal Year 2015 revenue projections.	0.00	-	25,844
Total	15.00	\$ 9,111,535	\$ 9,111,535

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
PERSONNEL				
Personnel Cost	\$ -	\$ -	\$ 799,244	\$ 799,244
Fringe Benefits	-	-	668,745	668,745
PERSONNEL SUBTOTAL	-	-	1,467,989	1,467,989
NON-PERSONNEL				
Supplies	\$ -	\$ -	\$ 123,504	\$ 123,504
Contracts	-	-	1,321,394	1,321,394
Information Technology	-	-	14,856	14,856
Energy and Utilities	-	-	16,613	16,613
Transfers Out	-	-	6,166,679	6,166,679
Capital Expenditures	-	-	500	500
NON-PERSONNEL SUBTOTAL	-	-	7,643,546	7,643,546
Total	\$ -	\$ -	\$ 9,111,535	\$ 9,111,535

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Fines Forfeitures and Penalties	\$ -	\$ -	\$ 115,800	\$ 115,800
Licenses and Permits	-	-	8,995,735	8,995,735
Total	\$ -	\$ -	\$ 9,111,535	\$ 9,111,535

City Treasurer

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001168	Deputy Director	0.00	0.00	0.25	\$46,966 - \$172,744	\$ 29,999
20000678	Parking Meter Supervisor	0.00	0.00	2.00	47,341 - 56,597	103,938
20000674	Parking Meter Technician	0.00	0.00	11.00	41,330 - 49,400	505,795
20001222	Program Manager	0.00	0.00	0.50	46,966 - 172,744	49,006
20000783	Public Information Clerk	0.00	0.00	0.25	31,491 - 37,918	9,479
20000827	Senior Parking Meter Technician	0.00	0.00	1.00	43,472 - 51,792	47,507
	Bilingual - Regular					2,912
	Overtime Budgeted					50,608
FTE, Salaries, and Wages Subtotal		0.00	0.00	15.00		\$ 799,244
		FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change	
Fringe Benefits						
	Employee Offset Savings	\$ -	\$ -	\$ -	\$ 3,486	\$ 3,486
	Flexible Benefits	-	-	-	112,782	112,782
	Long-Term Disability	-	-	-	2,574	2,574
	Medicare	-	-	-	10,855	10,855
	Other Post-Employment Benefits	-	-	-	91,188	91,188
	Retiree Medical Trust	-	-	-	90	90
	Retirement ADC	-	-	-	336,771	336,771
	Risk Management Administration	-	-	-	15,414	15,414
	Supplemental Pension Savings Plan	-	-	-	37,669	37,669
	Unemployment Insurance	-	-	-	1,462	1,462
	Workers' Compensation	-	-	-	56,454	56,454
Fringe Benefits Subtotal		\$ -	\$ -	\$ -	\$ 668,745	\$ 668,745
Total Personnel Expenditures					\$ 1,467,989	

City Treasurer

Revenue and Expense Statement (Non-General Fund)

Parking Meter Operations Fund	FY2013 Actual	FY2014* Budget	FY2015 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ -	\$ -	\$ -
TOTAL BALANCE AND RESERVES	\$ -	\$ -	\$ -
REVENUE			
Parking Meter Collections	\$ -	\$ -	\$ 8,395,735
Parking Meter Alternative Program	-	-	600,000
Parking Citations	-	-	115,800
TOTAL REVENUE	\$ -	\$ -	\$ 9,111,535
TOTAL BALANCE, RESERVES, AND REVENUE	\$ -	\$ -	\$ 9,111,535
OPERATING EXPENSE			
Personnel Expenditures	\$ -	\$ -	\$ 1,467,989
Non-Personnel Expenditures	-	-	1,264,006
Transfer Out	-	-	6,149,540
City Services Billed	-	-	230,000
TOTAL OPERATING EXPENSE	\$ -	\$ -	\$ 9,111,535
TOTAL EXPENSE	\$ -	\$ -	\$ 9,111,535
BALANCE	\$ -	\$ -	\$ -
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ -	\$ -	\$ 9,111,535

* At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.



Page Intentionally Left Blank

Citywide Program Expenditures



Page Intentionally Left Blank

Citywide Program Expenditures



Description

The Citywide Program Expenditures budget is comprised of various programs and activities that provide benefits and services citywide. This budget includes the funding for programs or activities that are generally not attributable to any single City department and also the General Fund portion of any programs that are funded both by the General Fund and non-General funds. The Citywide Program Expenditure budget is administered by the Financial Management Department with input from responsible departments throughout the City.



Page Intentionally Left Blank

Citywide Program Expenditures

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	75,024,365	66,071,801	75,261,406	9,189,605
Total Department Expenditures	\$ 75,024,365	\$ 66,071,801	\$ 75,261,406	\$ 9,189,605
Total Department Revenue	\$ -	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Assessments to Public Property	\$ 523,854	\$ 504,200	\$ 567,800	\$ 63,600
Business Cooperation Program	344,697	350,000	350,000	-
Citywide Elections	864,107	1,800,000	1,800,000	-
Corporate Master Lease Rent	10,779,883	9,570,118	7,078,557	(2,491,561)
Deferred Capital Debt Service	8,127,236	10,699,819	16,209,106	5,509,287
Employee Personal Property Claims	-	5,000	5,000	-
Engineering & Capital Projects	-	-	2,000,000	2,000,000
Insurance	1,575,524	1,562,879	2,206,891	644,012
McGuigan Settlement	8,007,672	8,007,675	8,007,674	(1)
Memberships	728,403	630,000	730,000	100,000
Preservation of Benefits	1,405,434	1,700,000	1,700,000	-
Property Tax Administration	3,764,872	3,823,343	3,505,086	(318,257)
Public Liab. Claims Transfer-Claims Fund	12,206,208	14,506,208	14,506,208	-
Public Liab. Claims Transfer-Reserves	6,100,000	101,700	-	(101,700)
Public Use Leases	1,502,488	1,582,144	1,582,144	-
Special Consulting Services	2,625,382	3,240,000	2,920,000	(320,000)
Supplemental COLA Benefit	-	1,400,858	1,588,350	187,492
TRANS Interest Expense-Transfer Fund	216,652	314,000	-	(314,000)
Transfer to Capital Improvements Program	7,935,766	-	-	-
Transfer to Park Improvement Funds	7,857,086	5,614,678	10,045,411	4,430,733
Transportation Subsidy	459,102	659,179	459,179	(200,000)
Total	\$ 75,024,365	\$ 66,071,801	\$ 75,261,406	\$ 9,189,605

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Mission Bay and Regional Park Improvements Funds	0.00	\$ 4,430,733	\$ -
Adjustment to the expenditure transfer to the improvements funds based on projected Mission Bay rent and concession revenues per the Mission Bay Ordinance.			
Addition for Deferred Capital Projects	0.00	4,200,000	-
Adjustment to reflect the addition of expenditures related to the \$120 million Capital Improvement Projects Bond Debt Service.			

Citywide Program Expenditures

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Transfer to Public Works - Engineering & Capital Projects	0.00	2,000,000	-
Adjustment to reflect expenditures related to services provided to the General Fund by the Public Works - Engineering & Capital Projects Department.			
Non-Discretionary Adjustment	0.00	1,461,737	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Kinder Morgan Litigation	0.00	450,000	-
Addition of one-time expenditures for legal support in the Kinder Morgan litigation.			
Supplemental Cost of Living Adjustment (COLA)	0.00	187,492	-
Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.			
Addition to Assessments to Public Property	0.00	63,600	-
Adjustment to reflect the addition of expenditures related to assessments to public property.			
Addition of Consulting Services	0.00	30,000	-
Adjustment to reflect the addition of expenditures related to outside attorneys who assist with labor negotiations with all six employee organizations.			
Reduction to Public Liability Reserve Contribution	0.00	(101,700)	-
Adjustment to reflect the reduction of expenditures related to the contribution to the Public Liability Fund Reserve due to prepayment of the Fiscal Year 2015 reserve requirement in Fiscal Year 2014 with excess equity.			
Reduction of Interest Expenditures	0.00	(314,000)	-
Adjustment to Tax and Revenue Anticipation Notes (TRANs) interest expenditures for Fiscal Year 2015.			
Reduction to Property Tax Administration Fees	0.00	(318,257)	-
Adjustment to reflect the reduction of expenditures related to the property tax administration fees paid to the County of San Diego.			
One-Time Reductions and Annualizations	0.00	(2,900,000)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.			
Total	0.00	\$ 9,189,605	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
NON-PERSONNEL				
Contracts	\$ 32,987,843	\$ 21,289,585	\$ 35,205,334	\$ 13,915,749
Energy and Utilities	7,069	758	5,378	4,620
Other	2,282,074	3,955,058	4,206,150	251,092
Transfers Out	39,747,379	40,826,400	35,844,544	(4,981,856)
NON-PERSONNEL SUBTOTAL	75,024,365	66,071,801	75,261,406	9,189,605

Citywide Program Expenditures

Expenditures by Category (Cont'd)

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Total	\$ 75,024,365	\$ 66,071,801	\$ 75,261,406	\$ 9,189,605



Page Intentionally Left Blank

Commission for Arts & Culture



Page Intentionally Left Blank

Commission for Arts & Culture



Commission Description

The City of San Diego Commission for Arts and Culture was established in 1988 to serve in an advisory capacity to the Mayor and City Council on promoting, encouraging, and increasing support for the region's artistic and cultural assets, integrating arts and culture into community life, and showcasing San Diego as an international tourist destination.

The Commission is composed of 15 volunteers nominated by the Mayor and confirmed by the City Council. A staff of six, headed by an Executive Director, implements the programs and services of the Commission under the supervision of the Mayor and Deputy Chief Operating Officer for Neighborhood Services. The duties and functions of the Commission staff are set forth in the San Diego Municipal Code and include developing, implementing, evaluating, and/or recommending changes to public policy, legislation, programs, services, and advocacy strategies; overseeing funding allocations in support of non-profit arts and culture organizations, artists, neighborhood arts programs, festivals, and artworks in public development; ensuring the inclusion of art in private development; managing artworks owned and controlled by the City; supporting cultural tourism and innovative arts and culture programming; and undertaking other initiatives that contribute to the quality of life, economic vitality, and vibrancy of San Diego.

The Commission annually recommends to the Mayor and City Council the award of funding for general organizational support and project-specific support for San Diego's non-profit arts and culture organizations. These funds are awarded through two competitive application processes: Organizational Support Program (OSP) and Creative Communities San Diego Program (CCSD). The source of this funding is Transient Occupancy Tax (TOT), a tax levied on individuals who stay overnight in hotels, motels, and other lodging establishments. Council Policy 100-03 governs the use of these taxes to promote the City, including support for San Diego's arts and culture programs and services.

The Public Art Program administered by the Commission addresses three primary areas: 1) managing the art owned by the City, 2) integrating art into capital improvement projects, and 3) ensuring the inclusion of art or space for cultural use in private development projects. Some of the other initiatives implemented through the Public Art Program include training for artists, the development of public policy related to art in public places, and advocacy for public art programming throughout the San Diego region. The Public Art Program is guided, in part, by Council Policy 900-11 and the principles and recommendations contained in the 2004 Public Art Master Plan.

Commission for Arts & Culture

The Commission is supported in part by the National Endowment for the Arts and the California Arts Council. The Commission is officially designated as a California Arts Council State/Local Partner.

The Commission's mission is:

To vitalize the City by supporting the region's cultural assets, integrating arts and culture into community life, and showcasing San Diego as an international cultural destination

Goals and Objectives

The following goals and objectives represent the action plan for the Commission:

Goal 1: Achieve the results outlined in the Penny for the Arts Five-Year Blueprint, adopted by City Council on October 22, 2012 (Resolution No. R-307760)

The Commission will move toward accomplishing this goal by focusing on the following objectives:

- Request funding levels for the line items outlined in the *Penny for the Arts Five-Year Blueprint* for Fiscal Year 2015 during the budget development process
- Request the restoration of 1.00 FTE position during the budget development process
- Provide Commissioners with data to use in communicating with the Mayor and City Council about achieving the results outlined in the *Penny for the Arts Five-Year Blueprint* for Fiscal Year 2015
- Formalize the structure of the Arts and Culture Festival Revolving Fund under direction from the Chief Financial Officer and in consultation with the Office of Special Events

Goal 2: Achieve the results outlined in Council Policy 100-03, Transient Occupancy Tax

The Commission will move toward accomplishing this goal by focusing on the following objectives:

- Conduct a transparent process for local arts and culture non-profits to submit applications for TOT funding and receive fair evaluations of such applications
- Recommend to the Mayor and City Council Fiscal Year 2015 funding allocations for general organizational and project-specific support for local arts and culture non-profits
- Evaluate the Commission's funding programs for transparency, fairness, accessibility and efficiency; compile a set of updates to implement
- Collaborate with the San Diego Tourism Authority to implement promotions that attract tourists to San Diego's arts and culture offerings
- Research, analyze, and make recommendations about the City of San Diego's role in local arts education
- Research, analyze, and make recommendations about the City's role in providing funding to support capital improvements to local cultural facilities

Goal 3: Achieve the results outlined in the 2004 Public Art Master Plan and Council Policy 900-11, Inclusion of Public Art in Selected Capital Improvements Program and Redevelopment Agency Projects

The Commission will move toward accomplishing this goal by focusing on the following objectives:

- Propose amendments to Council Policy 900-11, Inclusion of Public Art in Selected Capital Improvements Program and Redevelopment Agency Projects
- Cooperate with the Corporate Partnership Program to propose amendments to Council Policy 100-02, City Receipt of Donations
- Publish an update to Administrative Regulation 95.00, Management of the Civic Art Collection
- Publish an update to the *Guide to the Civic Enhancement Allocation Requirements for Developers*
- Implement a process to distribute Civic Enhancement Allocations
- Conduct training sessions or workshops to help local artists understand and better participate in the City's public art procurement process

Commission for Arts & Culture

- Conserve and/or repair public artworks located in Balboa Park in preparation for the centennial celebration

Key Performance Indicators

Performance Measure	Actual FY2013	Estimated FY2014	Target FY2015
1. Amount of time to deliver fully executed contracts to 90% of the arts and culture non-profits that receive funding awards from the City	N/A ¹	8 months	6 months
2. Number of training sessions or workshops conducted to help local arts and culture non-profits better understand and participate in the City's annual funding process	N/A ¹	2	4
3. Number of training sessions or workshops conducted to help local artists understand and better participate in the City's public art procurement process	N/A ¹	0	4
4. Number of Balboa Park public art pieces conserved by December 31, 2014 (in preparation for the centennial celebration)	N/A ¹	1	11
5. Number of times per month in a fiscal year that Commission newsletters are issued to Commissioners and City-funded arts and culture non-profits	N/A ¹	1	2
6. Number of neighborhood arts/culture-themed tour itineraries provided to residents and visitors through online venues	N/A ¹	9	12

1. These are new performance measures with tracking begun in Fiscal Year 2014.

Service Efforts and Accomplishments

The Commission for Arts and Culture's (Commission) service efforts for Fiscal Year 2014 were focused on sustaining regular programming in the areas of funding allocations and public art. Additionally, implementing the Penny for the Arts Five-Year Blueprint was a new, special focus in Fiscal Year 2014.

The Commission received and reviewed 129 applications for Transient Occupancy Tax (TOT) funding from local arts and culture non-profits—83 applications through the Organizational Support Program (OSP), and 46 applications through the Creative Communities San Diego (CCSD) Program—in Fiscal Year 2014. Following the Commission's rigorous, public review process and recommendations to the Mayor and City Council, the City awarded \$6.4 million to 81 non-profits through OSP and \$700,000 to 44 non-profits through CCSD.

As a step in implementing the *Penny for the Arts Five-Year Blueprint*, the Commission conducted an open call for proposals and a competitive evaluation process resulting in the distribution of \$375,000 in grants to nine local arts and culture non-profits to use in planning special performances and events for the Balboa Park centennial celebration in 2015. Additionally, the Commission distributed \$375,000 to Balboa Park Centennial Celebration, Inc. to support administration and planning for the centennial celebration.

In Fiscal Year 2014, the Commission transitioned its funding application process from paper submissions to an online system. This conversion resulted in simplifying and clarifying the Commission's funding application procedures while making the process more efficient and accessible for both applicants and evaluators. The online application system was put into practice in December 2013. As of January 31, 2014, 89 applications for Fiscal Year 2015 funding

Commission for Arts & Culture

have been received for the OSP category, and 49 have been received in the CCSD category. The number of applicants is higher than the prior year. Seven new applicants in each category have entered the application process, and early feedback from applicants about the new online submission system is enthusiastic.

In Fiscal Year 2014, the Commission, through its Public Art Program, administered the completion of four large-scale public art installations by internationally renowned artists in the new Central Library, which opened to the public in September 2013. Additionally, the Commission administered the documentation, preparation, transportation, and installation of approximately 150 paintings, drawings, and photographs from the City's own Civic Art Collection for exhibition throughout all the floors of the new Central Library. This permanent exhibition is the largest display of City-owned artwork in the history of the Civic Art Collection, which was started in 1909. Of special note, the Commission funded the conservation of several significant works on paper by artists Ivan Messenger, Utagawa Hiroshige, and William Hogarth. These works on paper had been stored for decades as a preservative measure. However, the conservation treatments performed in Fiscal Year 2014 made the artworks suitable for exhibition, and they can now be seen by the public in the new Central Library and City Hall. The Commission also administered the preparation of the art gallery and sculpture garden at the new Central Library, produced the inaugural exhibitions in both spaces and advised the San Diego Public Library in evolving its popular Visual Arts Program. The Commission's Public Art Program staff provided art-themed public tours of the new Central Library each week from September 2013 to February 2014.

The Commission, through its Public Art Program, also reached 90 percent completion on a major, multi-year public art conservation project funded by a Community Development Block Grant (CDBG). Historically designated paintings, furnishings, and objects, saved from the demolition of the Barrio Logan-based Aztec Brewery Rathskeller in the early 1990s, were kept in storage as a preservation measure until City Council allocated CDBG funds for the conservation, restoration, and public exhibition of the items. Conservation and restoration of all the objects is complete while the final planning for the public exhibition is currently underway. Exhibition of the Aztec Brewery artifacts will mark the first time the public will have access to the collection in over 20 years.

In Fiscal Year 2014, the Commission maintained important partnerships and pursued new resources. The Committee of One Hundred continues to assist the Commission with conserving a group of historic objects in the Panama Sculpture Court in Balboa Park. The Commission partnered with the Jacobs Center for Neighborhood Innovation (JCNI) to submit an application to the National Endowment for the Arts (NEA) in the "Our Town" funding category. If awarded a grant through the NEA's competitive process, the Commission and JCNI will apply funding towards the transformation of 60 blighted acres near the neighborhoods of Valencia Park, Emerald Hills, and Encanto into a vibrant arts and culture district. The Commission also received a 2014 grant for operational support from the California Arts Council and has already submitted an application for 2015 funding. The Commission continued its support of efforts to grow TOT funds through cultural tourism promotions in partnership with the San Diego Tourism Authority. One example of such promotions is the production of a series of short video blogs focusing on the arts and culture in each City Council district that were aired through multiple online platforms targeted to tourists. In further support of tourism, the Commission participated in sponsoring the national Theatre Communications Group conference bringing approximately 600 participants to San Diego in June 2014.

Finally, as part of implementing the *Penny for the Arts Five-Year Blueprint*, the Commission initiated a fresh dialogue about the role of the City in local arts education. A new, ad hoc committee of the Commission, the Arts Education Advisory Committee, was chartered to advise on the role and value of arts education in K-12 schools and to encourage cooperation between City-funded arts and culture non-profits and schools.

Commission for Arts & Culture

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
FTE Positions (Budgeted)	6.00	6.00	7.00	1.00
Personnel Expenditures	\$ 612,256	\$ 785,291	\$ 813,084	\$ 27,793
Non-Personnel Expenditures	480,320	340,494	268,336	(72,158)
Total Department Expenditures	\$ 1,092,576	\$ 1,125,785	\$ 1,081,420	\$ (44,365)
Total Department Revenue	\$ 171,553	\$ -	\$ 24,857	\$ 24,857

Public Art Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Public Art	\$ 86,870	\$ 102,814	\$ 27,836	\$ (74,978)
Total	\$ 86,870	\$ 102,814	\$ 27,836	\$ (74,978)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Public Art Fund Allocation Adjustment to reflect the addition of non-personnel expenditures to support artwork repair, conservation, installation, and other professional art collections management practices.	0.00	\$ 24,857	\$ 24,857
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	165	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.	0.00	(43,700)	-
Reduction of Appropriation from Fund Balance Adjustment to reflect the reduction in transient occupancy tax remaining in the Public Art Fund.	0.00	(56,300)	-
Total	0.00	\$ (74,978)	\$ 24,857

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
NON-PERSONNEL				
Supplies	\$ 524	\$ 2,814	\$ 2,979	\$ 165
Contracts	86,346	100,000	24,857	(75,143)
NON-PERSONNEL SUBTOTAL	86,870	102,814	27,836	(74,978)
Total	\$ 86,870	\$ 102,814	\$ 27,836	\$ (74,978)

Commission for Arts & Culture

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Other Revenue	\$ 47,034	\$ -	\$ -	\$ -
Transfers In	15,000	-	24,857	24,857
Total	\$ 62,034	\$ -	\$ 24,857	\$ 24,857

Transient Occupancy Tax Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Commission for Arts & Culture	\$ 750,081	\$ 882,124	\$ 934,537	\$ 52,413
Public Art	255,625	140,847	119,047	(21,800)
Total	\$ 1,005,706	\$ 1,022,971	\$ 1,053,584	\$ 30,613

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Commission for Arts & Culture	5.00	5.00	6.00	1.00
Public Art	1.00	1.00	1.00	0.00
Total	6.00	6.00	7.00	1.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Associate Management Analyst Addition of 1.00 Associate Management Analyst to support art-related programs and services.	1.00	\$ 98,574	\$ -
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	14,374	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(11,554)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(70,781)	-
Total	1.00	\$ 30,613	\$ -

Commission for Arts & Culture

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
NON-PERSONNEL				
Supplies	\$ 22,191	\$ 2,600	\$ 2,600	\$ -
Contracts	335,425	195,426	183,166	(12,260)
Information Technology	31,554	31,306	45,680	14,374
Energy and Utilities	404	1,500	1,500	-
Other	183	2,000	2,000	-
Transfers Out	3,693	4,848	5,554	706
NON-PERSONNEL SUBTOTAL	393,450	237,680	240,500	2,820
PERSONNEL				
Personnel Cost	\$ 362,626	\$ 436,831	\$ 465,921	\$ 29,090
Fringe Benefits	249,630	348,460	347,163	(1,297)
PERSONNEL SUBTOTAL	612,256	785,291	813,084	27,793
Total	\$ 1,005,706	\$ 1,022,971	\$ 1,053,584	\$ 30,613

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Charges for Services	\$ 5,144	\$ -	\$ -	\$ -
Other Revenue	104,538	-	-	-
Rev from Money and Prop	(163)	-	-	-
Total	\$ 109,519	\$ -	\$ -	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	1.00	1.00	\$42,578 - \$51,334	\$ 51,334
20000132	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	63,046
20000119	Associate Management Analyst	0.00	0.00	1.00	54,059 - 65,333	54,059
20001220	Executive Director	1.00	1.00	1.00	46,966 - 172,744	99,000
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	50,823
20000778	Public Art Program Administrator	2.00	2.00	2.00	66,768 - 80,891	147,659
FTE, Salaries, and Wages Subtotal		6.00	6.00	7.00		\$ 465,921

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Fringe Benefits				
Employee Offset Savings	\$ 6,581	\$ 9,843	\$ 9,107	\$ (736)
Flexible Benefits	30,599	42,862	50,676	7,814
Long-Term Disability	2,140	2,361	1,613	(748)
Medicare	5,534	6,394	6,756	362
Other Post-Employment Benefits	33,732	37,446	42,560	5,114
Retiree Medical Trust	14	-	-	-
Retirement ADC	138,362	209,901	197,256	(12,645)
Retirement DROP	-	-	1,606	1,606
Retirement Offset Contribution	643	-	-	-
Risk Management Administration	5,377	5,682	7,196	1,514
Supplemental Pension Savings Plan	20,034	23,384	24,564	1,180
Unemployment Insurance	1,090	1,254	923	(331)

Commission for Arts & Culture

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Workers' Compensation	5,525	9,333	4,906	(4,427)
Fringe Benefits Subtotal	\$ 249,630	\$ 348,460	\$ 347,163	\$ (1,297)
Total Personnel Expenditures			\$ 813,084	

Commission for Arts & Culture

Revenue and Expense Statement (Non-General Fund)

Public Art Fund	FY2013 Actual	FY2014 [*] Budget	FY2015 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 135,967	\$ 107,920	\$ 17,708
Civic Enhancement Reserve	234,312	222,983	272,423
Proceeds from Sales of Art	–	–	11,747
TOTAL BALANCE AND RESERVES	\$ 370,279	\$ 330,903	\$ 301,878
REVENUE			
Civic Enhancement	\$ 45,105	\$ –	\$ –
Proceeds from Sale of Art	1,929	–	–
Community Projects, Programs and Services (CPPS) Funding	15,000	–	–
Transfer from Transient Occupancy Tax Fund	–	–	24,857
TOTAL REVENUE	\$ 62,034	\$ –	\$ 24,857
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 432,313	\$ 330,903	\$ 326,735
OPERATING EXPENSE			
Operating Expense	\$ 86,346	\$ 102,814	\$ 27,836
Administrative Charges	524	–	–
TOTAL OPERATING EXPENSE	\$ 86,870	\$ 102,814	\$ 27,836
TOTAL EXPENSE	\$ 86,870	\$ 102,814	\$ 27,836
RESERVES			
Civic Enhancement Reserve	\$ 279,417	\$ 222,983	\$ 269,444
Proceeds from Sale of Art	1,929	–	11,747
TOTAL RESERVES	\$ 281,346	\$ 222,983	\$ 281,191
BALANCE	\$ 64,097	\$ 5,106	\$ 17,708
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 432,313	\$ 330,903	\$ 326,735

^{*} At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.



Page Intentionally Left Blank

Communications



Page Intentionally Left Blank



Department Description

Communications is a new department for Fiscal Year 2015. This new entity consolidates all of the City of San Diego's existing communications-related functions into one department. These functions include the following:

- Cable Office
- CityTV
- Internal Communications
- Multimedia Services
- Public Information

This newly centralized Communications Department will help achieve the following:

- Increased ability of the Mayor and City Council to reach the public and the workforce
- A primary point-of-contact for City employees and members of the public to request and receive information
- Better opportunities for the public to provide input to City staff using the Communications Department
- Access to communication professionals for those departments without a Public Information Officer (PIO)
- Cross-trained PIOs that would continue to specialize in their assigned departments, but be knowledgeable about other City functions and programs
- Quicker and more efficient release of information
- Increased ability to execute a coordinated internal and external communications strategy
- Coordination of public information needs on a citywide basis which will result in a more efficient and effective deployment of the City's public information and communications staff
- Utilization of tools, such as social media (e.g., Facebook and Twitter), to reach a broader audience in real time

A City communications office with responsibility and authority over all City external and internal communications helps ensure consistent and effective management of information.

Communications

Cable Office

The Cable Office provides cable television regulation and enforcement for all cable television service customers within the San Diego city limits. The City of San Diego maintains a non-exclusive cable television franchise with Time Warner Cable Inc. and monitors the State franchises held by Cox Communications and AT&T. The Cable Office oversees the Public, Education, and Government (PEG) fees ensuring that state-of-the-art technologies are deployed to provide the public's continued access to the airwaves.

CityTV

CityTV is the City of San Diego's government access television channel. CityTV provides gavel-to-gavel live, televised coverage of City Council proceedings and other public meetings important to creating a greater awareness of local government, and facilitating the community's participation in local decision making. To support open and transparent communication between the City, its residents, and the media, CityTV also covers City news conferences and produces a variety of unique original programming including public service announcements, community forums, and special event coverage. The CityTV channel airs on Cox Cable 24, Time Warner Cable 24, and AT&T 99, while the City's website offers live streaming and an archive of all public meetings.

Internal Communications

Internal Communications is responsible for communicating information on a wide variety of topics to the City's workforce. These items include City policies and procedures, key dates and important deadlines (e.g., observed holidays, benefits enrollment), mandatory training, as well as recreational and leisure opportunities for City employees and their families. This information is shared primarily through the City's internal e-mail system, as well as the City's intranet site, Citynet.

Multimedia Services

Multimedia Services consists of staff dedicated to operating the City's government access television station, providing multimedia support services, and overseeing cable television regulation and policy. Multimedia Services offers production assistance to City departments for public outreach via cable television and the Internet, such as public services announcements, documentaries, greetings and welcomes by elected officials, public event coverage, and electronic media support for groundbreaking, ribbon cuttings, and news conferences. The Department also provides video production services to aid City departments in training their skilled, professional workforce conveniently and efficiently across multiple platforms.

Public Information

Public Information Officers (PIOs) are responsible for working on sensitive and high-profile public information programs in the City. They work on specific programs and represent the City as part of State and national forums. They also serve as liaisons with local, State, and national media and respond to the most difficult and sensitive inquiries and complaints from the public.

NOTE: *This mission statement is that of the former Multimedia Services Division and does not include content for the Internal Communications and Public Information functions. This information will be developed and included as part of the Fiscal Year 2015 Adopted Budget process.*

The Department's mission is:

To provide greater access to local government through CityTV and video services to City departments and monitor and mitigate cable television service complaints for City residents

Communications

Goals and Objectives

NOTE: This section describes the goals and objectives for the former Multimedia Services Division and does not include content for the Internal Communications and Public Information functions. This information will be developed and included as part of the Fiscal Year 2015 Adopted Budget process.

The following goals and objectives represent the action plan for the Department:

Goal 1: Make public proceedings and events accessible to San Diego residents

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Provide live gavel-to-gavel coverage of City Council meetings and other boards and commissions via cable television and Internet streaming
- Provide online archiving of all recorded public meetings
- Close caption all City Council public meetings in real time for both live and archived viewing
- Publish and distribute weekly the CityTV programming schedule via e-mail, the Internet, and Twitter

Goal 2: Provide multimedia services to help facilitate the goals and objectives of City departments

The Department will move toward accomplishing this goal by focusing on the following objective:

- Improve City services by enhancing and/or standardizing training of City employees through the production of video training programs

Goal 3: Represent the needs of cable television subscribers in the City of San Diego

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Maintain the cable complaint phone line
- Log and forward complaints to appropriate cable operators
- Follow industry news pertaining to cable industry actions and trends

Key Performance Indicators

Performance Measure	Actual FY2013	Estimated FY2014	Target FY2015
1. Percentage of public meetings covered that requested live coverage	100%	100%	100%
2. Percentage of non-live meetings covered that requested coverage	100%	100%	75% ¹
3. Percentage of news conferences covered that requested coverage	90%	80%	75% ¹
4. Percentage of departmental videos produced that requested City TV services	100%	100%	75% ¹

1. Because this will be a new department for Fiscal Year 2015, a target of 75 percent has been set until its workload and resources are better known.

Communications

Service Efforts and Accomplishments

NOTE: This describes the service efforts and accomplishments for the former Multimedia Services Division and does not include content for the Internal Communications and Public Information functions. This information will be developed and included as part of the Fiscal Year 2015 Adopted Budget process.

Major projects and initiatives accomplished or in progress during Fiscal Year 2014 include the following:

- Upgraded CityTV from a standard definition video signal to high definition-the first upgrade since launching the channel in 1997
- Advised on the purchase and installation of all multimedia equipment going into the new Main Library
- Purchased and installed state-of-the-art, high-definition video equipment for the new Main Library, including a production studio, an internal bulletin board messaging system, and robotic television cameras in the auditorium that will be capable of providing a live signal to CityTV
- Purchased and will install a fiber optic camera system in and around Balboa Park to support the 2015 celebration

Communications

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
FTE Positions (Budgeted)	4.00	5.00	6.00	1.00
Personnel Expenditures	\$ 434,643	\$ 575,886	\$ 621,196	\$ 45,310
Non-Personnel Expenditures	55,825	113,105	165,261	52,156
Total Department Expenditures	\$ 490,467	\$ 688,991	\$ 786,457	\$ 97,466
Total Department Revenue	\$ 108,836	\$ 113,300	\$ 113,300	\$ -

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Communications	\$ 490,467	\$ 688,991	\$ 786,457	\$ 97,466
Total	\$ 490,467	\$ 688,991	\$ 786,457	\$ 97,466

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Communications	4.00	5.00	6.00	1.00
Total	4.00	5.00	6.00	1.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	\$ 40,631	\$ -
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	28,587	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	1.00	16,723	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	11,525	-
Total	1.00	\$ 97,466	\$ -

Communications

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
PERSONNEL				
Personnel Cost	\$ 255,277	\$ 324,083	\$ 361,354	\$ 37,271
Fringe Benefits	179,366	251,803	259,842	8,039
PERSONNEL SUBTOTAL	434,643	575,886	621,196	45,310
NON-PERSONNEL				
Supplies	\$ 7,190	\$ 12,178	\$ 12,508	\$ 330
Contracts	17,491	68,525	69,565	1,040
Information Technology	29,467	18,312	58,943	40,631
Energy and Utilities	1,079	4,893	4,828	(65)
Other	3	3,600	3,600	-
Transfers Out	595	5,597	15,817	10,220
NON-PERSONNEL SUBTOTAL	55,825	113,105	165,261	52,156
Total	\$ 490,467	\$ 688,991	\$ 786,457	\$ 97,466

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Charges for Services	\$ 108,816	\$ 113,300	\$ 113,300	\$ -
Other Revenue	20	-	-	-
Total	\$ 108,836	\$ 113,300	\$ 113,300	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000403	Communications Technician	1.00	0.00	1.00	\$58,157 - \$69,742	\$ 69,742
00000017	Communications Technician	0.00	1.00	0.00	58,157 - 69,742	-
00000015	Multimedia Production Coordinator	0.00	2.00	0.00	48,901 - 59,197	-
90001073	Management Intern - Hourly	0.00	0.00	1.00	24,274 - 29,203	15,792
20000170	Multimedia Production Coordinator	2.00	1.00	3.00	48,901 - 59,197	167,295
20001222	Program Manager	1.00	0.00	1.00	46,966 - 172,744	99,000
00000016	Program Manager Overtime Budgeted	0.00	1.00	0.00	46,966 - 172,744	- 9,525
FTE, Salaries, and Wages Subtotal		4.00	5.00	6.00		\$ 361,354

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Fringe Benefits				
Employee Offset Savings	\$ 3,584	\$ 4,073	\$ 4,643	\$ 570
Flexible Benefits	21,045	33,285	36,296	3,011
Long-Term Disability	1,475	1,696	1,218	(478)
Medicare	3,706	4,597	5,101	504
Other Post-Employment Benefits	25,006	31,205	30,400	(805)
Retirement ADC	104,959	150,909	158,810	7,901
Retirement Offset Contribution	450	-	-	-
Risk Management Administration	4,031	4,735	5,140	405

Communications

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Supplemental Pension Savings Plan	11,274	14,062	15,794	1,732
Unemployment Insurance	752	900	696	(204)
Workers' Compensation	3,084	6,341	1,744	(4,597)
Fringe Benefits Subtotal	\$ 179,366	\$ 251,803	\$ 259,842	\$ 8,039
Total Personnel Expenditures			\$ 621,196	



Page Intentionally Left Blank

Convention Center



Page Intentionally Left Blank

Convention Center



Fund Description

There are three Convention Center funds (the Convention Center Expansion Administration Fund, the Convention Center Expansion Project Fund, and the New Convention Facility Fund) that fund specific requirements. These funds provide partial funding for the operation and maintenance of the Convention Center and for lease revenue bond financing payments related to the Convention Center Expansion Phase II Project. These funds are administered by the Financial Management Department.



Page Intentionally Left Blank

Convention Center

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	17,255,480	17,382,450	17,385,650	3,200
Total Department Expenditures	\$ 17,255,480	\$ 17,382,450	\$ 17,385,650	\$ 3,200
Total Department Revenue	\$ 17,588,626	\$ 17,280,000	\$ 17,160,993	\$ (119,007)

Convention Center Expansion Administration Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Convention Center Expansion Administration Fund	\$ 13,850,480	\$ 13,977,450	\$ 13,980,650	\$ 3,200
Total	\$ 13,850,480	\$ 13,977,450	\$ 13,980,650	\$ 3,200

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 3,200	\$ -
Revised Revenue Adjustment to reflect Fiscal Year 2015 revenue projections.	0.00	-	4,260,993
San Diego Unified Port District Contribution Adjustment to reflect the reduction of the Port District debt service contribution due to the expiration of the support agreement in Fiscal Year 2014.	0.00	-	(4,500,000)
Total	0.00	\$ 3,200	\$ (239,007)

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
NON-PERSONNEL				
Supplies	\$ 2	\$ -	\$ -	\$ -
Contracts	1,326,720	1,420,000	1,420,000	-
Transfers Out	12,523,758	12,557,450	12,560,650	3,200
NON-PERSONNEL SUBTOTAL	13,850,480	13,977,450	13,980,650	3,200
Total	\$ 13,850,480	\$ 13,977,450	\$ 13,980,650	\$ 3,200

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Rev from Money and Prop	\$ 14,561	\$ -	\$ -	\$ -
Rev from Other Agencies	4,500,000	4,500,000	-	(4,500,000)
Transfers In	9,672,763	9,500,000	13,760,993	4,260,993
Total	\$ 14,187,324	\$ 14,000,000	\$ 13,760,993	\$ (239,007)

Convention Center

New Convention Facility Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
New Convention Facility Fund	\$ 3,405,000	\$ 3,405,000	\$ 3,405,000	\$ -
Total	\$ 3,405,000	\$ 3,405,000	\$ 3,405,000	\$ -

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Revenue	0.00	\$ -	\$ 120,000
Adjustment to reflect Fiscal Year 2015 revenue projections.			
Total	0.00	\$ -	\$ 120,000

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
NON-PERSONNEL				
Contracts	\$ 3,405,000	\$ 3,405,000	\$ 3,405,000	\$ -
NON-PERSONNEL SUBTOTAL	3,405,000	3,405,000	3,405,000	-
Total	\$ 3,405,000	\$ 3,405,000	\$ 3,405,000	\$ -

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Rev from Money and Prop	\$ 1,302	\$ -	\$ -	\$ -
Transfers In	3,400,000	3,280,000	3,400,000	120,000
Total	\$ 3,401,302	\$ 3,280,000	\$ 3,400,000	\$ 120,000

Convention Center

Revenue and Expense Statement (Non-General Fund)

Convention Center Expansion Administration Fund	FY2013 Actual	FY2014* Budget	FY2015 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 6,554	\$ 434,660	\$ 719,658
Reserved Fund Balance	351,563	109,732	10,319
TOTAL BALANCE AND RESERVES	\$ 358,117	\$ 544,392	\$ 729,977
REVENUE			
Interest Earnings	\$ 14,561	\$ -	\$ -
Port District Contribution	4,500,000	4,500,000	-
Transfer from Transient Occupancy Tax Fund	9,672,763	9,500,000	13,760,993
TOTAL REVENUE	\$ 14,187,324	\$ 14,000,000	\$ 13,760,993
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 14,545,441	\$ 14,544,392	\$ 14,490,970
OPERATING EXPENSE			
Administrative Expense	\$ 3,702	\$ 20,000	\$ 20,000
De-Watering Expense	1,211,224	1,200,000	1,200,000
Debt Service Lease Payment	12,523,758	12,557,450	12,560,650
Insurance	111,796	200,000	200,000
TOTAL OPERATING EXPENSE	\$ 13,850,480	\$ 13,977,450	\$ 13,980,650
TOTAL EXPENSE	\$ 13,850,480	\$ 13,977,450	\$ 13,980,650
RESERVES			
Reserved Fund Balance	\$ -	\$ 109,732	\$ 10,319
TOTAL RESERVES	\$ -	\$ 109,732	\$ 10,319
BALANCE	\$ 694,961	\$ 457,210	\$ 500,001
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 14,545,441	\$ 14,544,392	\$ 14,490,970

* At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Convention Center

Revenue and Expense Statement (Non-General Fund)

New Convention Facility Fund	FY2013 Actual	FY2014 [*] Budget	FY2015 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 140,726	\$ 136,863	\$ 11,685
TOTAL BALANCE AND RESERVES	\$ 140,726	\$ 136,863	\$ 11,685
REVENUE			
Transfer from Transient Occupancy Tax Fund	\$ 3,400,000	\$ 3,280,000	\$ 3,400,000
Interest Earnings	1,302	–	–
TOTAL REVENUE	\$ 3,401,302	\$ 3,280,000	\$ 3,400,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 3,542,028	\$ 3,416,863	\$ 3,411,685
OPERATING EXPENSE			
City Expense in Support of Facility	\$ 50,000	\$ 50,000	\$ 50,000
Convention Center Corporation Allocation	3,355,000	3,355,000	3,355,000
TOTAL OPERATING EXPENSE	\$ 3,405,000	\$ 3,405,000	\$ 3,405,000
TOTAL EXPENSE	\$ 3,405,000	\$ 3,405,000	\$ 3,405,000
BALANCE	\$ 137,028	\$ 11,863	\$ 6,685
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 3,542,028	\$ 3,416,863	\$ 3,411,685

^{*}At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Debt Management



Page Intentionally Left Blank

Debt Management



Department Description

The Debt Management Department conducts planning, structuring, and issuance activities for all City financings to fund cash flow needs and to provide funds for capital projects, essential equipment, and vehicles. The Department also coordinates the Community Facilities District and 1913/1915 Act Assessment District formation procedures and related conduit bond issuances to fund public infrastructure. The Department monitors outstanding bond issuances for refunding opportunities and performs, coordinates, and monitors certain post-issuance administrative functions. The Department maintains the City's Investor Information webpage to provide outreach to current and prospective investors on bond disclosures, credit ratings, and the calendar of upcoming bond issuances. Debt Management works with the Office of the City Attorney, outside counsel, and other departments to administer debt service payments, monitor and report the City's compliance with bond covenants, coordinate the filing of annual continuing disclosure reports, and respond to bondholder and investor requests for information.

Debt Management performs as-needed financial planning and analyses for the Mayor and City departments. The Department works with Public Works, Public Utilities, Environmental Services, and the Capital Improvement Program Review and Advisory Committee (CIPRAC) in developing financial plans and identifying infrastructure funding for General Fund, Water, and Wastewater Systems.

Debt Management is organized into the following functional areas:

General Fund Financing and Administration

General Fund Financing and Administration coordinates the structuring and issuance of bond financings for City capital projects funded and secured by the City's General Fund and performs or coordinates various post-bond issuance administrative functions.

Enterprise Fund Financing and Administration

Enterprise Fund Financing and Administration coordinates the structuring and issuance of bond financings for City capital projects funded and secured by the City's enterprise funds and performs or coordinates various post-bond issuance administrative functions.

Debt Management

Special Districts Financing and Administration

Special Districts Financing and Administration coordinates Community Facilities District and 1913/1915 Act Assessment District conduit formation procedures and related bond issuances. The Department also coordinates various post-issuance administrative functions including continuing disclosure filings and the enrollment process for assessments and special taxes with assistance from assessment and special tax consultants to maintain parcel databases and administer established special tax parcel taxing formulas.

Equipment and Vehicle Financing Program (EVFP)

EVFP Administration coordinates the City's lease purchase of essential vehicles and equipment typically over a 3- to 10-year term based on the useful life expectancy of the equipment. Examples include the following: fire trucks, refuse packers, service trucks, fire and police helicopters, and the Enterprise Resource Planning system. Various post-issuance administrative functions are performed related to the vehicle lease purchase program.

The Department's mission is:

To provide comprehensive and innovative debt management administration to meet the financing needs of the City in a cost-effective manner, taking into account City priorities, as well as legal, financial, and structural considerations

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Structure and implement capital financing plans

Structuring and implementing financings to provide funding in a timely manner for various essential projects is integral to the City's capital plan. The Department accomplishes this goal by focusing on the following objectives:

- Implement and execute financings with sound structuring consistent with the City's Debt Policy
- Ensure that the financings implemented are cost-effective

Goal 2: Use best practices

Use of best practices is vital to improving and maintaining an efficient and effective Debt Management administration. For example, strong disclosure practices improve the process of providing timely and accurate financial reporting to stakeholders. The Department accomplishes this goal by focusing on the following objectives:

- Ensure active investor outreach through the City's Investor Information Webpage
- Implement and execute financings and post issuance disclosures that adhere to the City's model disclosure practices
- Conduct regular review of the City's Debt Policy to ensure the City meets industry standards

Goal 3: Manage post-issuance compliance

Post-issuance compliance is an important process necessary for maintaining the tax exemption of interest on outstanding bond issues and in ensuring the City's compliance with federal securities laws. The Department accomplishes this goal by focusing on the following objectives:

- Ensure that ongoing covenant compliance monitoring, including making timely debt service payments, is conducted for all outstanding bond issuances
- Optimize returns from bond funds while ensuring needed liquidity and conforming to various bond covenants and requirements
- Perform timely reporting

Debt Management

Goal 4: Hire, retain, and develop skilled employees and promote highest standards and ethical behavior

The Department accomplishes this goal by focusing on the following objectives:

- Promote and develop excellence through financial training in model bond issuance practices and expand skills through cross-training
- Facilitate the review of standards and ethical practices on a regular basis

Key Performance Indicators

Performance Measure	Actual FY2013	Estimated FY2014	Target FY2015
1. Percent of debt payments made to bond trustees on time	100%	100%	100%
2. Percent of bond offering disclosures that were reviewed by the City's Disclosure Practices Working Group (DPWG) and received certification	100%	100%	100%
3. Percent of professional development and training goals met by the Department to maintain skilled employees and promote the highest ethical standards	82%	100% ¹	100%
4. Percent of the City's Investor Information Webpage updated with City financial disclosures ² required to be submitted to the designated electronic repository for municipal securities within two business days ³	94%	100%	100%
5. Percent of outstanding City bond issuances actively monitored and reported for compliance with bond covenants	100%	100%	100%
6. Percent of City public bond offerings priced similarly to comparable credits within the same timeframe	100%	100%	100%

1. New tracking process is in place to ensure 100 percent compliance with required staff training.
2. Financial disclosures are material event notices (defined by SEC Rule 15c 2-12), such as bond calls and rating changes, continuing disclosure annual reports, and comprehensive annual financial reports.
3. Effective Fiscal Year 2012, this target requires updates to occur within two business days compared to five business days in previous fiscal years.

Service Efforts and Accomplishments

In July 2013, Debt Management conducted the issuance of the Lease Revenue Bonds, Series 2013 A & B, funding approximately \$35.0 million in capital improvement projects to repair additional streets and storm drains and fund facilities. The bond issuance also contained two economic refundings (San Diego Old Town Light Rail Transit Extension Refunding Lease Revenue Bonds, Series 2003, and the Balboa Park/Mission Bay Park Refunding Certificates of Participation, Series 2003). The two refundings generated 4.8 percent in net present value savings in General Fund debt service or approximately \$1.2 million in gross cumulative cash flow savings over the remaining life of these bonds. In January 2014, the City Council approved the issuance of additional Lease Revenue Bonds, in one or more series, to fund the next phase of deferred capital improvement projects in an amount up to \$120.0 million. The Department is currently working on the execution of the first series of bonds (2014A Bonds) under this authorization; the 2014A Bonds are expected to be issued in the second quarter of 2014, generating approximately \$66.0 million in proceeds.

Debt Management

In July 2013, Debt Management also facilitated the issuance of the City of San Diego Assessment District No. 4096 (Piper Ranch) Limited Obligation Refunding Bonds to refund the previously issued City of San Diego Assessment District No. 4096 (Piper Ranch) Limited Obligation Improvement Bonds (the "2004 Bonds"). The 2004 bonds were issued to finance certain street, sewer, and storm drain improvements within the District. With a par issue size of \$3.8 million, the refunding generated 4.8 percent in net present value savings to the District or approximately \$392,000 in gross cumulative cash flow savings over the remaining life of these bonds, which benefits the property owners in the District.

In January 2014, Debt Management completed the execution of a master lease agreement for approximately \$20.0 million for the funding annual City fleet replacement needs and other essential public safety equipment and vehicles, and in an amount up to \$26.0 million for the refinancing of eligible outstanding leases in order to lower existing lease payment costs. The Department also actively manages the outstanding lease purchase portfolio consisting of approximately 100 leases with an outstanding principal of approximately \$63.0 million as of December 2013.

Debt Management is monitoring progress on two established milestones necessary to proceed with financing activities related to the San Diego Convention Center Phase III Expansion Project. The milestones are codified by City Council Ordinance (O-20209), which authorized the levy of the special tax subject to the following: 1) the successful final validation judgment concerning Convention Center Facilities District No. 2012-1 (District) and related special tax; and 2) California Coastal Commission approval of the Port Master Plan Amendment to incorporate the Project. Pending such milestones, Debt Management anticipates initiating the Special Tax levy and conducting the financing allowing for the implementation of the Project. Debt Management completed the formation of the District in Fiscal Year 2012 to provide a primary financing mechanism for the Project based on the legal framework authorized under the Mello-Roos Community Facilities Act of 1982. City Council approved the Special Tax Ordinance for the District, which facilitates the levy of special taxes within the District, and authorized a plan of finance in Fiscal Year 2013.

Post-issuance administration and compliance continues to be a priority for the Department. Debt Management manages an outstanding debt portfolio of approximately \$2.7 billion, including General Fund, Enterprise Funds, and Special District outstanding bonds. In addition, administration of a portion of the former Redevelopment Agency (RDA)-issued bonds and RDA credit-related matters were transitioned to Debt Management after the dissolution of the RDA in 2012. The activities conducted in managing the portfolio include coordination and preparation of continuing disclosures in conformance with federal securities laws and the payment of debt service funded by the Recognized Obligation Payment Schedule (ROPS). In Fiscal Year 2014, the Department also facilitated the enrollment of \$14.2 million of special taxes and special assessments on over 8,000 parcels of land to provide for annual debt service on approximately \$117.0 million of outstanding special tax and special assessment bonds issued to finance public infrastructure improvements within the districts.

In addition to the financing and post-issuance activities described above, Debt Management provides consultation, as requested by City departments, on the financing feasibility of various departmental initiatives. Debt Management played an integral role in analyzing the key elements of the new criteria instituted by Standard and Poor's Rating Services (S&P) for rating the creditworthiness of United States Local Governments, and coordinating resources from the Office of the City Comptroller and Financial Management Department to present the requisite information and financial results to S&P. On December 20, 2013, following its review of the City under the new criteria, S&P raised the City's issuer credit rating to AA from AA-. The City's General Fund lease revenue bonds credit rating was also raised to AA- from A+ and S&P confirmed its outlook of "stable" for the City.

Debt Management

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
FTE Positions (Budgeted)	18.00	19.00	19.00	0.00
Personnel Expenditures	\$ 1,938,055	\$ 2,265,514	\$ 2,206,166	\$ (59,348)
Non-Personnel Expenditures	194,286	182,297	193,807	11,510
Total Department Expenditures	\$ 2,132,340	\$ 2,447,811	\$ 2,399,973	\$ (47,838)
Total Department Revenue	\$ 608,706	\$ 548,645	\$ 683,645	\$ 135,000

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Debt Management	\$ 2,132,340	\$ 2,447,811	\$ 2,399,973	\$ (47,838)
Total	\$ 2,132,340	\$ 2,447,811	\$ 2,399,973	\$ (47,838)

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Debt Management	18.00	19.00	19.00	0.00
Total	18.00	19.00	19.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	\$ 6,707	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	4,803	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(59,348)	-
Revised Revenue Adjustment to reflect Fiscal Year 2015 revenue projections.	0.00	-	135,000
Total	0.00	\$ (47,838)	\$ 135,000

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
PERSONNEL				
Personnel Cost	\$ 1,222,032	\$ 1,380,395	\$ 1,397,014	\$ 16,619

Debt Management

Expenditures by Category (Cont'd)

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Fringe Benefits	716,023	885,119	809,152	(75,967)
PERSONNEL SUBTOTAL	1,938,055	2,265,514	2,206,166	(59,348)
NON-PERSONNEL				
Supplies	\$ 15,197	\$ 25,090	\$ 23,755	\$ (1,335)
Contracts	30,445	48,781	49,518	737
Information Technology	88,457	49,337	56,044	6,707
Energy and Utilities	15,296	14,864	16,614	1,750
Other	3,942	5,049	5,049	-
Transfers Out	40,948	38,176	41,827	3,651
Capital Expenditures	-	1,000	1,000	-
NON-PERSONNEL SUBTOTAL	194,286	182,297	193,807	11,510
Total	\$ 2,132,340	\$ 2,447,811	\$ 2,399,973	\$ (47,838)

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Charges for Services	\$ 608,167	\$ 548,645	\$ 683,645	\$ 135,000
Rev from Other Agencies	539	-	-	-
Total	\$ 608,706	\$ 548,645	\$ 683,645	\$ 135,000

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000149	Associate Economist	3.00	3.00	3.00	\$54,059 - \$65,333	\$ 141,022
20000119	Associate Management Analyst	2.00	2.00	2.00	54,059 - 65,333	83,858
20000539	Clerical Assistant 2	1.00	1.00	1.00	29,931 - 36,067	33,442
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	149,999
20001234	Program Coordinator	6.00	7.00	7.00	23,005 - 137,904	600,378
20001222	Program Manager	2.00	2.00	2.00	46,966 - 172,744	223,026
20000015	Senior Management Analyst	2.00	2.00	2.00	59,363 - 71,760	143,520
20000756	Word Processing Operator	1.00	1.00	1.00	31,491 - 37,918	-
	Overtime Budgeted					3,769
	Termination Pay Annual Leave					18,000
FTE, Salaries, and Wages Subtotal		18.00	19.00	19.00		\$ 1,397,014

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Fringe Benefits				
Employee Offset Savings	\$ 18,794	\$ 33,524	\$ 20,780	\$ (12,744)
Flexible Benefits	116,834	136,776	143,771	6,995
Insurance	288	-	-	-
Long-Term Disability	7,083	7,476	4,756	(2,720)
Medicare	15,634	17,642	17,333	(309)
Other Post-Employment Benefits	107,969	112,338	109,440	(2,898)
Retiree Medical Trust	710	652	962	310
Retirement 401 Plan	2,208	2,197	2,883	686
Retirement ADC	340,465	450,649	404,697	(45,952)

Debt Management

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Retirement DROP	5,332	5,490	5,490	-
Retirement Offset Contribution	841	-	-	-
Risk Management Administration	17,309	17,046	18,504	1,458
Supplemental Pension Savings Plan	61,473	67,713	66,792	(921)
Unemployment Insurance	3,607	3,968	2,722	(1,246)
Workers' Compensation	17,477	29,648	11,022	(18,626)
Fringe Benefits Subtotal	\$ 716,023	\$ 885,119	\$ 809,152	\$ (75,967)
Total Personnel Expenditures			\$ 2,206,166	



Page Intentionally Left Blank

Department of Information Technology



Page Intentionally Left Blank

Department of Information Technology



Department Description

The Department of Information Technology (DoIT) is responsible for providing strategic technology direction, managing and implementing IT governance processes in support of the cross-departmental IT Business Leadership Group (ITBLG), developing and implementing IT operational policies and standards, managing contracts for IT services with various service providers, providing support for citywide technologies and applications (e.g., SAP, websites, public safety radio communications), and coordinating major citywide activities, including IT customer relationship management, IT procurement, and the citywide IT budget.

Some key areas of the Department include:

IT Contract Management

In May and June of 2012, the City Council approved long-term IT Service Contracts totaling approximately \$185.0 million for the delivery of Application Services, Computing Infrastructure, and Data and Voice Networking Services. DoIT is responsible for managing the contracts with three separate vendors and integrating the delivery of these services for the City of San Diego.

IT Governance

The City's IT Governance team develops and manages policies, procedures, IT standards, and work processes that add value to the procurement of IT services and assets. IT governance includes review and approval for new IT initiatives, procurement, and the management and support of existing IT systems. IT Governance staff also provide citywide training and guidance on City IT procurement practices.

IT Security

The City's Information Security team manages overall security for the City's computer systems, network, and applications. Security management includes the technical administration of SAP security, Active Directory user account administration, and security governance of the City IT Sourcing vendors. The IT Security Team also develops and manages security policies, standards, technical processes, and security architecture design and approval.

Department of Information Technology

Enterprise Applications

Enterprise Applications staff provides common IT services that span organizations and departments, thereby strengthening the City's technology foundation through common standards, processes, and integrated technologies. Major areas of service include the following:

- Management of a common Enterprise Geographical Information System (GIS) environment and applications
- Management and provisioning of Sharepoint, an enterprise collaboration solution
- Support of underlying record management environments that support web access to official City documents and special event processing
- Management of the enterprise web environment (sandiego.gov and Citynet)
- Management and support of the City's Enterprise Resource Planning System, SAP
- Logistical coordination and communication of IT initiatives between the Department of IT and other City departments

Communications and Network Services

Communications and Network Services manage the service delivery for communications technologies. Communications and Network Services staff engineer, install, operate, and maintain secure, regional and metropolitan-wide, wireless and wireline voice and data communications systems and equipment, and administer contracts for commercially provided communication/network services.

The Department's mission is:

To provide responsive and dependable delivery of information technology and communications services to the City organization in order to support a fiscally sound and effective government

The Department's vision is to provide value through innovation to City departments and staff.

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Effectively manage the delivery of citywide technology and communications services

Delivering and supporting core technology services is vital to every organization as it provides the workforce with the necessary resources needed in order for the organization to operate effectively. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Centralize citywide IT functions, where applicable, to deliver core infrastructure services efficiently
- Facilitate the deployment and support of a common communications and technology infrastructure that meets the organization's business needs
- Forecast and budget the delivery of central IT services required to support City processes
- Manage the Department's budget effectively

Goal 2: Guide technology decision-making to ensure consistency with the citywide business direction

The technology investments and commitments made on behalf of the organization must reflect its overall strategic priorities. The governance process supports collaborative decision-making and accountability to prioritize scarce IT resources. Failure to perform this process may result in equipment, services, and systems that do not effectively support the workforce or that result in redundancy and a lack of interoperability. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Implement, facilitate, and maintain effective IT governance processes

Department of Information Technology

- Ensure IT investments are aligned with the City's Strategic Plan, identified business priorities, and IT standards

Goal 3: Ensure a skilled, responsive, and innovative workforce that keeps current with evolving business-critical technologies

Developing a trained and skilled workforce is essential to the success of the Department. Ensuring that the Department's employees are trained and proficient in the latest technologies and have access to the necessary resources will create a higher performing organization that operates more effectively. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Promote training and development
- Hire and retain highly qualified, responsive, and innovative employees
- Recruit and retain skilled technical and functional staff

Goal 4: Provide high quality customer service

Ensuring that the Department's customers are provided excellent service is paramount to the organization as a whole. The Department must be able to deliver the technology services and resources that City employees need to effectively perform their jobs. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Establish and meet customer expectations in delivering core communications and central citywide technology services
- Assist departments in identifying opportunities to introduce new technology
- Ensure that all customers have access to accurate and timely City information and services via the Internet and Intranet
- Provide an accurate and timely response to user requests
- Provide SAP knowledge empowerment to stakeholders

Goal 5: Create and maintain a sustainable, business-focused organization

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Identify and use a governance framework to provide strategic direction and prioritization of IT initiatives and process improvements
- Promote and implement best practices for SAP support
- Promote and implement IT infrastructure standards that enable business continuity
- Partner with departments and City IT Sourcing vendors to develop a strategic technology roadmap

Department of Information Technology

Key Performance Indicators

Performance Measure	Actual FY2013	Estimated FY2014	Target FY2015
1. Customer satisfaction with Helpdesk/Service Desk service (scale 0–5)	4.66 ¹	4.25	4.50
2. Percent of Service Desk calls resolved on first call	93% ¹	75% ²	80%
3. Percent of Service Desk calls answered in ≤30 seconds	70% ¹	90% ³	90% ³
4. Monthly user base (10,000+ users) to security incident ratio (for reporting purposes only)	1.4%	<1.0% per month	<1.0% per month
5. Percent of all managed IT Sourcing Service Level Agreement measures that are achieved	N/A ⁴	N/A ⁴	92%
6. Percent of mission-critical managed IT Sourcing Service Level Agreement measures that are achieved	N/A ⁴	N/A ⁴	95%
7. Percent of vendor-supported application development milestones completed on schedule	N/A ⁵	95%	95%
8. Percent of Department of IT-managed Enterprise Platforms that meet standard of being no more than one major revision behind the current revision	N/A ⁵	55%	75%
9. Percent of time that critical wireless infrastructure is available	99.999%	99.999%	99.999%
10. Average number of busy seconds for voice radio access (per month)	123	≤200 per month	≤200 per month

1. Measurement is from prior outsourcing Helpdesk vendor (EnPointe). Calls to EnPointe were limited to Helpdesk calls only, whereas in the IT Sourcing Strategy, the new IT vendor accepts all incoming calls and routes to other support organizations.
2. This figure is based on a 65 percent contractual service metric with ATOS IT Solutions & Services, Inc. The vendor is currently projected to exceed the metric.
3. This is a contractual service metric with ATOS IT Solutions & Services, Inc.
4. These service level requirement measures cannot be enforced until transitional contractual milestones are met. Fiscal Year 2015 is the first full fiscal year with no transitional milestones in terms of the contracts.
5. This information was unavailable prior to the IT Sourcing Initiative.

Service Efforts and Accomplishments

During Fiscal Year 2014, the Department of IT continued to manage and implement citywide IT initiatives despite the fiscally challenging environment faced by the City. The Department's efforts are focused on lowering the total cost of ownership for IT in the City via the City IT Sourcing initiative; driving innovation to create better efficiencies using limited, available resources; leveraging volume discounts and economies of scale to reduce overall costs; increasing collaboration among City departments, other agencies, and service providers using online tools such as SharePoint; and implementing new IT governance processes and controls to better manage IT procurement and projects.

Major projects and initiatives accomplished or in progress during Fiscal Year 2014 include the following:

- Completed the transition of Help Desk/Desktop Services to the City's vendor, ATOS
- Completed the Data Center transition to ATOS providing the City with new data center infrastructure that allows for continuity of service and disaster recovery capabilities while also shrinking the environmental footprint for computing infrastructure

Department of Information Technology

- Initiated an examination of the City's application portfolio to develop support and investment strategies intended to reduce ongoing run-the-business costs for existing applications
- Completed the shut down and dissolution of San Diego Data Processing Corporation
- Initiated the transformation of e-mail systems to Microsoft Office 365
- Initiated the testing and remediation of citywide applications to prepare for the transformation to Windows 7
- Initiated the transformation of the PC computing environment to Microsoft Windows 7
- Completed the implementation of core IT technologies (Virus software, Patch Management software) that eliminates redundant costs and reduces the City's dependence upon multiple vendors
- Implemented a new online services webpage for the City to enhance service delivery to City constituents
- Initiated major software upgrades to the City's SAP system to maintain current technology and compliance with license agreements
- Improved overall security on City computers through a thorough audit of the City's Active Directory and Virtual Private Network infrastructure and services
- Initiated a new IT Budget Process that provides a nexus for costs to actual services consumed, providing transparency in the budget process
- Continued pursuit and receipt of grant funding for regional interoperability initiatives such as the nationally recognized Command and Control Communications (3Cs) project and the regional implementation of a standards-based public safety land mobile radio system (Project 25)
- Completed the transformation of facilities to a Voice over Internal Protocol (VoIP) network that is used throughout the City
- Completed the transformation of the City's docket management system to both stabilize the system and to prepare the system for future improvements



Page Intentionally Left Blank

Department of Information Technology

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
FTE Positions (Budgeted)	100.00	103.26	102.76	(0.50)
Personnel Expenditures	\$ 11,282,177	\$ 13,226,451	\$ 12,724,460	\$ (501,991)
Non-Personnel Expenditures	35,344,717	31,246,476	28,186,026	(3,060,450)
Total Department Expenditures	\$ 46,631,481	\$ 44,472,927	\$ 40,910,486	\$ (3,562,441)
Total Department Revenue	\$ 46,423,929	\$ 39,341,843	\$ 37,829,157	\$ (1,512,686)

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Financial & Support Services	\$ 483,426	\$ 2,600,000	\$ 500,000	\$ (2,100,000)
Total	\$ 483,426	\$ 2,600,000	\$ 500,000	\$ (2,100,000)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	\$ (2,100,000)	\$ -
Total	0.00	\$ (2,100,000)	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
NON-PERSONNEL				
Information Technology	\$ 483,426	\$ 2,600,000	\$ 500,000	\$ (2,100,000)
NON-PERSONNEL SUBTOTAL	483,426	2,600,000	500,000	(2,100,000)
Total	\$ 483,426	\$ 2,600,000	\$ 500,000	\$ (2,100,000)

GIS Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Information Technology	\$ 1,553,384	\$ 1,585,038	\$ 1,905,926	\$ 320,888
Total	\$ 1,553,384	\$ 1,585,038	\$ 1,905,926	\$ 320,888

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Information Technology	2.00	2.00	2.00	0.00
Total	2.00	2.00	2.00	0.00

Department of Information Technology

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.	0.00	\$ 193,046	\$ -
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	131,594	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	194	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(3,946)	-
Revised Revenue Adjustment to reflect Fiscal Year 2015 revenue projections.	0.00	-	184,787
Total	0.00	\$ 320,888	\$ 184,787

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 50,026	\$ 117,460	\$ 118,102	\$ 642
Fringe Benefits	41,120	100,264	95,676	(4,588)
PERSONNEL SUBTOTAL	91,146	217,724	213,778	(3,946)
NON-PERSONNEL				
Supplies	\$ 33	\$ -	\$ -	\$ -
Contracts	638,902	494,477	687,717	193,240
Information Technology	823,135	872,837	1,004,431	131,594
Other	1	-	-	-
Transfers Out	167	-	-	-
NON-PERSONNEL SUBTOTAL	1,462,237	1,367,314	1,692,148	324,834
Total	\$ 1,553,384	\$ 1,585,038	\$ 1,905,926	\$ 320,888

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Rev from Money and Prop	\$ 904	\$ -	\$ -	\$ -
Rev from Other Agencies	77,885	195,303	195,303	-
Transfers In	1,420,972	1,420,971	1,605,758	184,787
Total	\$ 1,499,761	\$ 1,616,274	\$ 1,801,061	\$ 184,787

Department of Information Technology

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000175	Applications Programmer 2	1.00	1.00	1.00	\$66,768 - \$80,891	\$ 66,768
20000377	Information Systems Technician	1.00	1.00	1.00	42,578 - 51,334	51,334
FTE, Salaries, and Wages Subtotal		2.00	2.00	2.00		\$ 118,102
		FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 513	\$ 2,516	\$ 2,516	\$	-
	Flexible Benefits	6,076	16,971	15,454		(1,517)
	Long-Term Disability	301	632	409		(223)
	Medicare	754	1,712	1,712		-
	Other Post-Employment Benefits	6,635	12,482	12,160		(322)
	Retirement ADC	21,387	56,217	55,816		(401)
	Retirement Offset Contribution	195	-	-		-
	Risk Management Administration	1,063	1,894	2,056		162
	Supplemental Pension Savings Plan	3,025	5,142	5,142		-
	Unemployment Insurance	153	336	234		(102)
	Workers' Compensation	1,016	2,362	177		(2,185)
Fringe Benefits Subtotal		\$ 41,120	\$ 100,264	\$ 95,676	\$	(4,588)
Total Personnel Expenditures					\$	213,778

Information Technology Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Financial & Support Services	\$ 1,396,815	\$ 2,370,223	\$ 2,568,902	\$ 198,679
IT Services Sourcing	3,865,579	2,528,773	1,520,907	(1,007,866)
Information Technology	4,613,644	5,334,308	5,259,843	(74,465)
Total	\$ 9,876,038	\$ 10,233,304	\$ 9,349,652	\$ (883,652)

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Financial & Support Services	6.00	10.00	10.00	0.00
IT Services Sourcing	11.00	6.00	6.00	0.00
Information Technology	15.00	23.00	23.00	0.00
Total	32.00	39.00	39.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations	0.00	\$ 420,000	\$ -
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.			

Department of Information Technology

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Addition of Training Expenditures Adjustment to reflect the addition of non-personnel expenditures for SAP system and IT Security training.	0.00	40,000	-
Information Systems Analyst 3 Addition of 1.00 Information Systems Analyst 3 to support the maintenance and operations of the IT Sourcing efforts offset by a corresponding reduction of 1.00 Graphic Designer.	0.00	26,594	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(109,847)	-
Reduction of Building Maintenance Expenditures Adjustment to reflect a reduction of non-personnel expenditures due to lower building maintenance expenses.	0.00	(323,000)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(465,395)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(472,004)	-
Revised Revenue Adjustment to reflect Fiscal Year 2015 revenue projections.	0.00	-	(416,532)
Total	0.00	\$ (883,652)	\$ (416,532)

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 2,405,222	\$ 3,173,718	\$ 3,123,484	\$ (50,234)
Fringe Benefits	1,239,098	2,074,339	1,679,163	(395,176)
PERSONNEL SUBTOTAL	3,644,320	5,248,057	4,802,647	(445,410)
NON-PERSONNEL				
Supplies	\$ 3,980	\$ 23,828	\$ 23,993	\$ 165
Contracts	3,108,330	1,253,831	1,339,125	85,294
Information Technology	2,737,687	2,837,221	2,361,095	(476,126)
Energy and Utilities	5,175	13,457	9,607	(3,850)
Other	121,390	11,700	11,700	-
Transfers Out	159,432	142,041	104,666	(37,375)
Capital Expenditures	95,724	-	-	-
Debt	-	703,169	696,819	(6,350)
NON-PERSONNEL SUBTOTAL	6,231,718	4,985,247	4,547,005	(438,242)
Total	\$ 9,876,038	\$ 10,233,304	\$ 9,349,652	\$ (883,652)

Department of Information Technology

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Charges for Services	\$ 18,577	\$ -	\$ -	\$ -
Rev from Money and Prop	9,639	-	-	-
Rev from Other Agencies	19,268	-	-	-
Transfers In	7,818,160	9,089,850	8,673,318	(416,532)
Capital Leases	2,531,848	-	-	-
Total	\$ 10,397,492	\$ 9,089,850	\$ 8,673,318	\$ (416,532)

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	0.00	2.00	3.00	\$31,491 - \$37,918	\$ 109,331
20000539	Clerical Assistant 2	0.00	1.00	0.00	29,931 - 36,067	-
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	154,500
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	51,741
20000487	Graphic Designer	1.00	1.00	0.00	43,264 - 51,979	-
20000290	Information Systems Analyst 2	3.00	3.00	1.00	54,059 - 65,333	54,059
20000293	Information Systems Analyst 3	5.00	6.00	9.00	59,363 - 71,760	548,308
20000998	Information Systems Analyst 4	3.00	3.00	3.00	66,768 - 80,891	161,782
20000180	Information Systems Manager	1.00	1.00	1.00	84,427 - 102,253	102,253
20000680	Payroll Specialist 2	1.00	1.00	1.00	34,611 - 41,787	41,787
20001222	Program Manager	15.00	15.00	15.00	46,966 - 172,744	1,635,600
20000927	Senior Clerk/Typist	0.00	1.00	1.00	36,067 - 43,514	43,514
20000015	Senior Management Analyst	1.00	2.00	2.00	59,363 - 71,760	135,627
20000970	Supervising Management Analyst	0.00	1.00	1.00	66,768 - 80,891	80,891
	Overtime Budgeted					4,091

FTE, Salaries, and Wages Subtotal	32.00	39.00	39.00	\$ 3,123,484
------------------------------------------	--------------	--------------	--------------	---------------------

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
--	------------------	------------------	--------------------	-----------------------

Fringe Benefits

Employee Offset Savings	\$ 31,306	\$ 87,464	\$ 36,524	\$ (50,940)
Flexible Benefits	226,030	324,122	335,526	11,404
Insurance	297	-	-	-
Long-Term Disability	13,927	16,990	10,793	(6,197)
Medicare	34,583	44,546	44,244	(302)
Other Post-Employment Benefits	177,871	230,917	224,960	(5,957)
Retiree Medical Trust	2,439	1,742	3,910	2,168
Retirement 401 Plan	5,904	5,926	7,125	1,199
Retirement ADC	566,974	1,119,510	791,884	(327,626)
Retirement DROP	6,524	6,523	-	(6,523)
Retirement Offset Contribution	747	-	-	-
Risk Management Administration	28,433	35,039	38,036	2,997
Supplemental Pension Savings Plan	108,840	125,769	159,400	33,631
Unemployment Insurance	7,106	9,021	6,173	(2,848)
Workers' Compensation	28,117	66,770	20,588	(46,182)

Fringe Benefits Subtotal	\$ 1,239,098	\$ 2,074,339	\$ 1,679,163	\$ (395,176)
---------------------------------	---------------------	---------------------	---------------------	---------------------

Total Personnel Expenditures	\$ 4,802,647		
-------------------------------------	---------------------	--	--

Department of Information Technology

OneSD Support Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Enterprise Resource Planning	\$ 25,492,270	\$ 21,185,217	\$ 20,733,869	\$ (451,348)
Total	\$ 25,492,270	\$ 21,185,217	\$ 20,733,869	\$ (451,348)

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Enterprise Resource Planning	18.00	17.50	17.00	(0.50)
Total	18.00	17.50	17.00	(0.50)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 58,595	\$ -
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(0.50)	(16,105)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(198,230)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(295,608)	-
Revised Revenue Adjustment to reflect Fiscal Year 2015 revenue projections.	0.00	-	(1,183,175)
Total	(0.50)	\$ (451,348)	\$ (1,183,175)

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
PERSONNEL				
Personnel Cost	\$ 1,814,397	\$ 1,776,540	\$ 1,774,912	\$ (1,628)
Fringe Benefits	942,939	990,959	1,035,077	44,118
PERSONNEL SUBTOTAL	2,757,335	2,767,499	2,809,989	42,490

Department of Information Technology

Expenditures by Category (Cont'd)

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
NON-PERSONNEL				
Supplies	\$ 9,674	\$ 20,314	\$ 20,479	\$ 165
Contracts	326,971	422,859	362,101	(60,758)
Information Technology	15,050,909	11,762,415	11,564,185	(198,230)
Energy and Utilities	13,801	16,000	14,400	(1,600)
Other	2,206	4,000	4,000	-
Transfers Out	1,292,224	92,980	170,568	77,588
Capital Expenditures	-	60,000	60,000	-
Debt	6,039,149	6,039,150	5,728,147	(311,003)
NON-PERSONNEL SUBTOTAL	22,734,934	18,417,718	17,923,880	(493,838)
Total	\$ 25,492,270	\$ 21,185,217	\$ 20,733,869	\$ (451,348)

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Charges for Services	\$ 37	\$ 8,614,866	\$ -	\$ (8,614,866)
Other Revenue	286	-	-	-
Rev from Money and Prop	54,396	-	-	-
Transfers In	25,895,107	12,486,377	19,918,068	7,431,691
Total	\$ 25,949,825	\$ 21,101,243	\$ 19,918,068	\$ (1,183,175)

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001247	Business Systems Analyst 2	2.00	3.00	3.00	\$59,467 - \$71,864	\$ 215,346
20001246	Business Systems Analyst 3	3.00	2.00	1.00	65,416 - 79,061	75,317
90000541	Clerical Assistant 2 - Hourly	0.00	0.50	0.00	29,931 - 36,067	-
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	145,001
20001261	Information Systems Administrator	3.00	3.00	4.00	73,466 - 88,982	351,768
20001222	Program Manager	8.00	8.00	8.00	46,966 - 172,744	987,480
20000970	Supervising Management Analyst	1.00	0.00	0.00	66,768 - 80,891	-
FTE, Salaries, and Wages Subtotal		18.00	17.50	17.00		\$ 1,774,912

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
--	------------------	------------------	--------------------	-----------------------

Fringe Benefits

Employee Offset Savings	\$ 25,192	\$ 53,517	\$ 30,174	\$ (23,343)
Flexible Benefits	191,964	190,118	190,786	668
Long-Term Disability	10,309	9,623	6,144	(3,479)
Medicare	26,381	26,084	25,737	(347)
Other Post-Employment Benefits	116,122	106,097	103,360	(2,737)
Retiree Medical Trust	2,099	2,190	1,580	(610)
Retirement 401 Plan	8,224	8,757	6,321	(2,436)
Retirement ADC	471,726	493,841	586,975	93,134
Retirement Offset Contribution	5	-	-	-
Risk Management Administration	18,621	16,099	17,476	1,377
Supplemental Pension Savings Plan	48,794	43,610	58,791	15,181

Department of Information Technology

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Unemployment Insurance	5,254	5,107	3,513	(1,594)
Workers' Compensation	18,248	35,916	4,220	(31,696)
Fringe Benefits Subtotal	\$ 942,939	\$ 990,959	\$ 1,035,077	\$ 44,118
Total Personnel Expenditures			\$ 2,809,989	

Wireless Communications Technology Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Communications	\$ 9,226,365	\$ 8,869,368	\$ 8,376,139	\$ (493,229)
Financial & Support Services	-	-	44,900	44,900
Total	\$ 9,226,365	\$ 8,869,368	\$ 8,421,039	\$ (448,329)

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Communications	48.00	44.76	44.76	0.00
Total	48.00	44.76	44.76	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Motorola Maintenance Contract Adjustment to reflect the addition of non-personnel expenditures to support the maintenance agreement with Motorola for the City's P25 radio system.	0.00	\$ 250,000	\$ -
P25 Radio System Financing Adjustment to reflect the addition of one-time expenditures for sales tax associated with financing of the P25 radio system.	0.00	160,000	-
Regional 3Cs Network Adjustment to reflect the addition of one-time non-personnel expenditures to support the operations of the 3Cs project.	0.00	80,000	-
Enterprise Asset Management Adjustment to reflect the addition of non-personnel expenditures for the Enterprise Asset Management project.	0.00	44,900	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.00	15,836	-
Site Fees Adjustment to reflect the addition of non-personnel expenditures for fees related to maintaining communications equipment on land outside the City for the P25 radio system.	0.00	12,000	-

Department of Information Technology

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	10,174	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(130,961)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.	0.00	(250,000)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(640,278)	-
Revised Revenue Adjustment to reflect Fiscal Year 2015 revenue projections.	0.00	-	(97,766)
Total	0.00	\$ (448,329)	\$ (97,766)

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 2,913,853	\$ 2,981,244	\$ 2,875,327	\$ (105,917)
Fringe Benefits	1,875,522	2,011,927	2,022,719	10,792
PERSONNEL SUBTOTAL	4,789,375	4,993,171	4,898,046	(95,125)
NON-PERSONNEL				
Supplies	\$ 126,564	\$ 608,351	\$ 286,016	\$ (322,335)
Contracts	751,814	832,297	1,274,322	442,025
Information Technology	225,500	132,129	142,303	10,174
Energy and Utilities	201,457	236,153	123,934	(112,219)
Other	450	2,188	161,400	159,212
Transfers Out	199,527	324,444	221,081	(103,363)
Capital Expenditures	9,453	38,752	38,752	-
Debt	2,922,226	1,701,883	1,275,185	(426,698)
NON-PERSONNEL SUBTOTAL	4,436,989	3,876,197	3,522,993	(353,204)
Total	\$ 9,226,365	\$ 8,869,368	\$ 8,421,039	\$ (448,329)

Department of Information Technology

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Charges for Services	\$ 266,505	\$ 456,000	\$ 456,312	\$ 312
Fines Forfeitures and Penalties	373	-	-	-
Licenses and Permits	(8)	-	-	-
Other Revenue	1,357	-	-	-
Rev from Money and Prop	13,442	-	-	-
Rev from Other Agencies	211,629	-	-	-
Transfers In	8,083,553	7,078,476	6,980,398	(98,078)
Total	\$ 8,576,851	\$ 7,534,476	\$ 7,436,710	\$ (97,766)

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.00	0.00	0.00	\$31,491 - \$37,918	\$ -
20000251	Apprentice 1-Communications Technician	0.00	0.00	1.00	39,978 - 53,290	46,276
20000139	Associate Communications Engineer	4.00	4.00	4.00	66,622 - 80,454	294,152
20000539	Clerical Assistant 2	1.00	0.00	0.00	29,931 - 36,067	-
20000403	Communications Technician	20.00	20.00	19.00	58,157 - 69,742	1,156,225
20000405	Communications Technician Supervisor	2.00	2.00	2.00	66,685 - 80,600	157,518
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	109,855
20000418	Equipment Technician 1	1.00	1.00	1.00	36,005 - 43,139	36,005
20000419	Equipment Technician 1	5.00	5.00	5.00	36,005 - 43,139	209,175
90000419	Equipment Technician 1 - Hourly	0.00	1.76	1.76	36,005 - 43,139	69,518
20000425	Equipment Technician 2	2.00	2.00	2.00	39,499 - 47,091	94,182
20000178	Information Systems Administrator	1.00	1.00	1.00	73,466 - 88,982	88,982
20000927	Senior Clerk/Typist	1.00	0.00	0.00	36,067 - 43,514	-
20000288	Senior Communications Engineer	1.00	1.00	1.00	76,794 - 92,851	87,518
20000897	Senior Communications Technician	4.00	4.00	4.00	61,048 - 73,216	292,864
20000402	Senior Communications Technician Supervisor	1.00	1.00	1.00	76,710 - 92,602	90,287
20000015	Senior Management Analyst	1.00	0.00	0.00	59,363 - 71,760	-
20000955	Storekeeper 1	1.00	1.00	1.00	34,611 - 41,517	41,517
	Overtime Budgeted					24,003
	Reg Pay For Engineers					57,250
	Vacation Pay In Lieu					20,000
FTE, Salaries, and Wages Subtotal		48.00	44.76	44.76		\$ 2,875,327
		FY2013 Actual	FY2014 Budget	FY2015 Proposed		FY2014-2015 Change

Fringe Benefits

Employee Offset Savings	\$ 12,837	\$ 13,302	\$ 12,345	\$ (957)
Flexible Benefits	250,003	278,973	303,126	24,153

Department of Information Technology

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Long-Term Disability	16,531	15,450	9,592	(5,858)
Medicare	38,913	38,641	38,700	59
Other Post-Employment Benefits	279,412	255,881	249,280	(6,601)
Retiree Medical Trust	269	332	202	(130)
Retirement 401 Plan	1,074	1,329	806	(523)
Retirement ADC	1,004,401	1,135,274	1,164,970	29,696
Retirement DROP	10,672	11,436	7,076	(4,360)
Retirement Offset Contribution	2,608	-	-	-
Risk Management Administration	44,867	38,827	42,148	3,321
Supplemental Pension Savings Plan	155,768	154,849	145,345	(9,504)
Unemployment Insurance	8,420	8,203	5,490	(2,713)
Workers' Compensation	49,748	59,430	43,639	(15,791)
Fringe Benefits Subtotal	\$ 1,875,522	\$ 2,011,927	\$ 2,022,719	\$ 10,792
Total Personnel Expenditures			\$ 4,898,046	

Department of Information Technology

Revenue and Expense Statement (Non-General Fund)

GIS Fund	FY2013 Actual	FY2014* Budget	FY2015 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 574,036	\$ 576,094	\$ 581,694
TOTAL BALANCE AND RESERVES	\$ 574,036	\$ 576,094	\$ 581,694
REVENUE			
Transfer In	\$ 1,420,972	\$ 1,420,971	\$ 1,605,758
Reimbursement From Other Agencies	77,885	195,303	195,303
Interest on Pooled Investments	904	—	—
TOTAL REVENUE	\$ 1,499,761	\$ 1,616,274	\$ 1,801,061
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 2,073,797	\$ 2,192,368	\$ 2,382,755
OPERATING EXPENSE			
Personnel Expense	\$ 91,146	\$ 217,724	\$ 213,778
Non-Personnel Expense	1,462,238	1,367,314	1,692,148
TOTAL OPERATING EXPENSE	\$ 1,553,384	\$ 1,585,038	\$ 1,905,926
TOTAL EXPENSE	\$ 1,553,384	\$ 1,585,038	\$ 1,905,926
BALANCE	\$ 520,413	\$ 607,330	\$ 476,829
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 2,073,797	\$ 2,192,368	\$ 2,382,755

* At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Department of Information Technology

Revenue and Expense Statement (Non-General Fund)

Information Technology Fund	FY2013 Actual	FY2014 [*] Budget	FY2015 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,895,827	\$ 1,223,455	\$ 1,172,067
TOTAL BALANCE AND RESERVES	\$ 1,895,827	\$ 1,223,455	\$ 1,172,067
REVENUE			
Reimbursement Between Funds/Departments	\$ 18,577	\$ 9,089,850	\$ -
Reimbursement From Other Agencies	19,268	-	-
Interest and Dividends	9,639	-	-
Transfers In	7,818,160	-	8,673,318
Capital Leases	2,531,848	-	-
TOTAL REVENUE	\$ 10,397,492	\$ 9,089,850	\$ 8,673,318
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 12,293,319	\$ 10,313,305	\$ 9,845,385
OPERATING EXPENSE			
Personnel Expense	\$ 3,644,320	\$ 5,248,057	\$ 4,802,647
Non-Personnel Expense	6,231,718	4,985,247	4,547,005
TOTAL OPERATING EXPENSE	\$ 9,876,038	\$ 10,233,304	\$ 9,349,652
TOTAL EXPENSE	\$ 9,876,038	\$ 10,233,304	\$ 9,349,652
BALANCE	\$ 2,417,281	\$ 80,001	\$ 495,733
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 12,293,319	\$ 10,313,305	\$ 9,845,385

^{*}At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Department of Information Technology

Revenue and Expense Statement (Non-General Fund)

OneSD Support Fund	FY2013 Actual	FY2014* Budget	FY2015 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 2,031,172	\$ 389,591	\$ 1,309,224
Continuing Appropriation - CIP	–	1,100,000	1,100,000
TOTAL BALANCE AND RESERVES	\$ 2,031,172	\$ 1,489,591	\$ 2,409,224
REVENUE			
Services to Other Funds	\$ –	\$ 8,614,866	\$ –
Interest on Pool Investments	54,396	–	–
Transfer In	25,895,107	12,486,377	19,918,068
Reimbursement Between Funds/Departments	37	–	–
Expenditure Refund Prior Year	286	–	–
TOTAL REVENUE	\$ 25,949,825	\$ 21,101,243	\$ 19,918,068
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 27,980,997	\$ 22,590,834	\$ 22,327,292
OPERATING EXPENSE			
Personnel Expense	\$ 2,757,335	\$ 2,767,499	\$ 2,809,989
Non-Personnel Expense	22,734,934	18,417,718	17,923,880
TOTAL OPERATING EXPENSE	\$ 25,492,270	\$ 21,185,217	\$ 20,733,869
TOTAL EXPENSE	\$ 25,492,270	\$ 21,185,217	\$ 20,733,869
RESERVES			
Continuing Appropriation - CIP	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000
TOTAL RESERVES	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000
BALANCE	\$ 1,388,728	\$ 305,617	\$ 493,423
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 27,980,997	\$ 22,590,834	\$ 22,327,292

* At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Department of Information Technology

Revenue and Expense Statement (Non-General Fund)

Wireless Communications Technology Fund	FY2013 Actual	FY2014 [*] Budget	FY2015 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 2,792,213	\$ 2,092,927	\$ 1,473,825
TOTAL BALANCE AND RESERVES	\$ 2,792,213	\$ 2,092,927	\$ 1,473,825
REVENUE			
Transfers from Other Funds	\$ 6,713,775	\$ 5,879,011	\$ 5,797,553
Transfers from Proprietary Funds	1,369,778	1,199,465	1,182,845
Other Revenue	1,357	456,000	-
Licenses and Permits	(8)	-	-
Fines, Forfeitures, and Penalties	373	-	-
Revenue from Use of Money and Property	13,442	-	-
Charges for Current Services	478,134	-	40,116
Revenue from Other Agencies	-	-	416,196
TOTAL REVENUE	\$ 8,576,851	\$ 7,534,476	\$ 7,436,710
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 11,369,064	\$ 9,627,403	\$ 8,910,535
OPERATING EXPENSE			
Personnel Expense	\$ 4,789,375	\$ 4,993,171	\$ 4,898,046
Non-Personnel Expense	4,436,989	3,876,197	3,522,993
TOTAL OPERATING EXPENSE	\$ 9,226,365	\$ 8,869,368	\$ 8,421,039
TOTAL EXPENSE	\$ 9,226,365	\$ 8,869,368	\$ 8,421,039
BALANCE	\$ 2,142,700	\$ 758,035	\$ 489,496
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 11,369,064	\$ 9,627,403	\$ 8,910,535

^{*}At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.



Page Intentionally Left Blank

Development Services



Page Intentionally Left Blank



Department Description

The Development Services Department (DSD) provides review, permit, inspection, and code enforcement services for private and public development projects throughout the City of San Diego to ensure healthy, safe, and livable neighborhoods. The Department's major functions include Entitlements, Building Construction and Safety, Engineering Mapping, Current Planning, and Code Enforcement, which are organized to efficiently plan and manage the development process for the complete lifecycle of development in the City.

The Department's mission is:

To provide healthy, safe, and livable neighborhoods and enhance San Diegans' quality of life through superior development, timely and effective management of development and enforcement processes, and quality customer service

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Protect the public's health, safety, and welfare

The purpose of any development regulation is to protect the health, safety, and welfare of the public. The Department strives to assure that this is the primary focus of all its activities. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Implement and enforce established policies, regulations, standards, and codes
- Provide regulation reviews
- Provide construction inspections

Development Services

Goal 2: Provide quality services at a reasonable cost

The Department strives to provide the most value to its customers for the services provided, as well as to minimize the cost of the regulatory process of development in time and actual costs. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Continually review services to ensure that they are in line with expectations
- Train staff to deliver outstanding service
- Utilize efficient and effective processes in service delivery
- Develop strategies to appropriately size the Department's resources to workload/demand fluctuations

Goal 3: Develop and support the Department workforce

As a public service organization, the Department's most important resources are the knowledge and skills of its staff. The development regulation process is extremely complex and technical, thereby requiring specialized knowledge. Maintaining a highly trained workforce is critical in providing high levels of customer service. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Provide a comfortable and productive office environment
- Ensure personnel remain current in their disciplines
- Ensure the safety of the workforce as they perform their duties
- Stabilize staffing levels and reduce turnover

Goal 4: Serve the City by balancing the diverse desires and needs of its stakeholder groups

The City's development policies and regulations are designed to balance the needs of the community with the rights of the individual. The Department has a very wide range of stakeholders whose needs and desires constantly change. Staying in tune with these changes and balancing them is a never-ending challenge. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Enforce regulations/ensure compliance
- Provide excellent customer service
- Remain sensitive and responsive to public interest
- Identify solutions that holistically support the City's long-term interests, thereby ensuring that any future implications of development (i.e., maintenance) are appropriately considered
- Continually update regulations and processes to align with the City's overall goals

Goal 5: Ensure the financial health of the Department

Workload, technology, and costs can rapidly change due to the development industry's ties to economic trends. The Department needs to be able to manage costs and maintain adequate reserves to respond to these changes. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Utilize efficient and effective processes in the delivery of services
- Associate resources requested and received with the workload to assure full cost recovery and the maintenance of adequate reserves

Development Services

Key Performance Indicators

Performance Measure	Actual FY2013	Estimated FY2014	Target FY2015
1. Percent of plan reviews completed in two cycles or less	89%	89%	80%
2. Percent of plan reviews achieved within stakeholder group-established turnaround times	85%	87%	80%
3. Percent of development inspections completed within next working day of request	93%	91%	90%
4. Percent of code enforcement cases meeting required code enforcement action deadlines	95%	85%	90%

Service Efforts and Accomplishments

Affordable In-Fill Housing and Sustainable Buildings Expedite Program

The Affordable/In-Fill Housing and Sustainable Buildings Expedite Program was created as part of a citywide, comprehensive, collaborative effort to help produce more affordable housing and sustainable buildings in the shortest possible time. Since its inception in August of 2003, a total of over 295 projects have elected to utilize the Program, proposing a total of over 2,750 affordable housing units and 1,750 sustainable housing units. The Program is processing discretionary permits about twice as fast as the Department's standard permit process.

Outreach via Internet

The Development Services Department website is continually updated. The newly rebranded website, which averages over 543,000 visits per year, allows customers to navigate the development review process, submit records requests, and obtain certain types of permits, plan templates, zoning information, new updates on the Land Development Code, and revised submittal forms and bulletins. It also includes the Municipal Code and all of the Planned District Ordinance updates. Other features include links to Geologic Hazards and Fault Maps, official zoning maps, Very High Fire Hazard Severity Zone Map, Accessibility Requirements, Building and Brush Management Regulations, Unreinforced Masonry (URM) Building Guidelines, Solid Waste Local Enforcement Agency (LEA) Program, Code Enforcement Program, Storm Water Pollution Prevention Program, Planning Commission, Environmental Services, and hearing officer meetings, agendas, and reports.

Fire and Life Safety Plan Check and Inspection

A year has passed since DSD assumed the responsibilities for fire and life safety plan reviews and inspections that were previously performed by the Fire Prevention Bureau staff. Currently, all reviews for fire alarm systems, fire sprinkler systems, special suppression systems, and hazardous materials are being completed by the newly formed Life Safety Reviewer section of DSD. Fire alarm system inspections are now performed by the electrical inspectors, while fire sprinkler and special suppression system inspections are completed by mechanical inspectors. The transfer of these job functions has been challenging and requires staff to learn additional code requirements. The process continues to improve and is being closely monitored to meet or exceed the same level of service as previously provided to the Fire Systems Industry.

Storm Water Pollution Prevention

Working with the Public Works and Transportation & Storm Water departments to enforce the provisions of the City's National Pollutant Discharge Elimination System (NPDES) Permit, the Department added functionality to its Project Tracking System to automatically track and schedule compliance inspections of private development during construction. This simplified the Department's process for generating mandatory storm water best management practices inspections and made mandatory reporting requirements of the Regional Water Quality Control Board more

Development Services

efficient. The Department has also enhanced the process for inspection and tracking the installation of permanent storm water pollution control devices.

Handheld Computers for Inspectors

The Department has fully deployed handheld smart phones to all field inspectors that allow them to enter inspection results real time while still in the field. They also improved communication by providing digital cameras and access to e-mail and portions of the Department's Project Tracking System. Inspectors are able to produce an inspection run sheet and schedule future re-inspections while in the field with the customer, providing a much more efficient and timely service. This program allows immediate online access to results for customers. The Department continues to work with the Public Works–Engineering & Capital Projects (PW-ECP) inspectors to allow access to inspection results for grading and public improvements through the Project Tracking System.

Public Improvements

The Department works with asset-owning departments, the City Engineer, other public agencies, and industry groups to establish and enforce standards for public improvements to assure that new development provides the necessary infrastructure to support that development while protecting public safety, complying with storm water and Americans with Disability Act (ADA) standards, and minimizing the operation and maintenance costs to City departments. The review of public and private water and wastewater installations was moved from the Public Utilities Department (PUD) to DSD to improve efficiency, customer service, and coordination with other review functions. The Department has also worked with Public Works–Engineering & Capital Projects to use collaboration tools to better manage the workload and progress made on Capital Improvement Program and other public projects, and the Public Projects Streamlining Team (consisting of DSD, PW-ECP, PUD, Environmental Services, and Transportation and Storm Water staff) meets monthly to discuss business process improvements and the progress of public projects.

Enterprise Fund

Other than the Code Enforcement Division, the Development Services Department development review and inspection services are operated without General Fund subsidy. Development Services customers pay for the Department's operating costs similar to most businesses. The Department has been balancing its revenues and expenditures since the implementation of its 2009 fee study. The Department is in the process of evaluating its options to convert engineering and mapping project review and processing fees from deposit accounts to flat fees.

Small Business Liaison

The Department has a designated small business liaison to assist small business owners through their permitting process and to evaluate regulations and processes for their impact on small business.

Code Enforcement

On December 18, 2012, the City adopted the Property Value Protection Ordinance requiring lenders to register defaulted and foreclosed residential properties. Code Enforcement staff have taken the lead in implementing this ordinance providing notice to lenders of the new requirement and processing the new registrations. In cases where lenders have not complied, Code Enforcement has initiated enforcement action. Since February 2013, Code Enforcement staff have processed approximately 3,000 registrations and collected approximately \$575,000 in fees and penalties related to the ordinance.

In July 2013, Code Enforcement reinitiated its enforcement efforts against unpermitted marijuana dispensaries. Beginning in July 2013 and running through December 2013, Code Enforcement opened 60 new cases related to marijuana dispensaries. Twenty of those cases have been referred to the City Attorneys' Code Enforcement Unit for further enforcement action and seventeen cases have been closed. Code Enforcement staff are continuing their efforts to bring the remainder of the cases into compliance.

Development Services

In 2011, Code Enforcement officers began working with the Public Works and Transportation and Storm Water departments to enforce the provisions of the City's NPDES Permit on private properties. As of December 2013, 324 properties were found to be deficient in controlling runoff and in violation of the storm water pollution prevention regulations. The Code Enforcement Section issued notices of violation to all property owners. A total of 197 properties voluntarily complied by taking corrective action; 127 properties are currently in violation. As a result of this success, the Code Enforcement Section in DSD will continue a special enforcement program of private properties that violate the storm water pollution prevention regulations. Enforcement action is coordinated with the Drainage and Grades Section of Development Services and the Storm Water Inspection Section of the Transportation and Storm Water Department.

The City has embarked on a program to underground overhead electrical wires citywide. The City is working with SDG&E and its subcontractors. The contractors have encountered property owners who have refused to sign Permit to Enter (PTE) letters or refused to upgrade their electric service with electrical permits as required by the San Diego Municipal Code. The Transportation and Storm Water Department requested assistance from the Code Enforcement Section to enforce the provisions of the San Diego Municipal Code that require property owners to remove non-permitted encroachments and upgrade their panels with permits. The first enforcement phase was initiated in 2013 and involved approximately 200 properties. The Code Enforcement Section anticipates an additional 350 to 400 cases in 2014.

Local Enforcement Agency

The Local Enforcement Agency (LEA) assures a high level of regulatory compliance at all solid waste facilities including monthly inspections of the West Miramar and Sycamore landfills, four composting sites, and two transfer/processing facilities. Two limited-volume transfer operations and 29 closed disposal sites are routinely inspected. Closed disposal sites demand additional oversight responsibilities when development is planned on, or adjacent to, these old landfills. Proper maintenance of environmental controls at closed sites mitigates potential environmental risks such as landfill gas migration, as well as ground and surface water pollution and other public health and safety issues. The LEA will process the permit for the proposed expansion of the Sycamore landfill and anticipated changes at the West Miramar landfill and the Greenery Composting Facility. Over 470 tire-related businesses are inspected in San Diego and four other jurisdictions under the Regional Waste Tire Enforcement program which is funded by State grants from CalRecycle. Compliance with tire transportation and storage rules prevents illegal dumping, fire hazards, and mosquito breeding associated with improperly handled waste tires. The LEA continues to apply for grant funding to support projects for cleaning up trash and tires from the Tijuana River Valley that impact the environmentally-sensitive estuary and helps fund removal of waste tires collected by other City departments and state agencies. Other grant projects include two upcoming waste tire collection events where residents will be able to bring old tires removed from private property. The LEA's partnership with CalRecycle has brought funding to the City to assist with the remediation of solid waste sites. The LEA also has regulatory authority over more than 599 commercial solid waste vehicles including the City's trash fleet. Annually, LEA inspectors conduct over 1,230 inspections, administer four State-funded grant programs, and actively participate in State-wide solid waste policy committees.

Public Records Services

Development Services provides public records services for most documents arising from the development process. The Department handles over 9,000 over-the-counter service requests. In addition, the Department receives approximately 15 Public Records Act (PRA) or subpoena requests every week.

Land Development Code Updates

Land Development Code Update staff develops and takes through the approval process amendments to the Land Development Code (LDC). The two main functions of the LDC Update staff are to process updates to the LDC to increase clarity and usability of the regulations and to develop new development regulations based on direction from the Mayor, the City Council, the State, or federal government. In 2013, the LDC Update staff completed processing of Streamlining Amendments to the Decision Process for Capital Improvement Program Projects, which reduced processing times and costs associated with CIP projects; the eighth update to the Land Development Code, which streamlined the approval process for sidewalk cafes and educational facilities and addressed various parking issues

Development Services

that will facilitate tandem parking, shared parking, parking for commercial uses on small lots, and green building parking for low emitting vehicles, carpool vehicles, and bicycles; the Microbrewery Ordinance, which will facilitate local craft beer manufacturers to expand their business and better feature their product in an accessory restaurant or tasting room; and LDC Amendments to incorporate the 600 Series Planning and Zoning Council Policies into the LDC. Certification was obtained from the California Coastal Commission for local coastal program amendments associated with the seventh update permit process improvements, Airport Land Use Compatibility Overlay Zone, Urban Agriculture Regulations (Farmers Markets, Retail Farms, and Community Gardens); the Affordable Housing Parking Regulations; Microbrewery Ordinance; 600 Series Council Policy Ordinance; and the Outdoor Lighting Regulations. In addition, LDC Update staff conducted public outreach for many ongoing projects in 2013, including zoning amendments to implement community plan updates, amendments related to environmental appeals, medical marijuana dispensary regulations, mobile food truck regulations, and previously conforming regulations.

Development Services

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
FTE Positions (Budgeted)	552.71	559.85	493.75	(66.10)
Personnel Expenditures	\$ 43,972,361	\$ 48,723,565	\$ 44,326,569	\$ (4,396,996)
Non-Personnel Expenditures	13,601,681	15,229,987	12,947,582	(2,282,405)
Total Department Expenditures	\$ 57,574,042	\$ 63,953,552	\$ 57,274,151	\$ (6,679,401)
Total Department Revenue	\$ 50,511,484	\$ 51,899,836	\$ 46,997,598	\$ (4,902,238)

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Administration & Support Services	\$ 281	\$ -	\$ -	\$ -
City Planning	6,656,860	8,372,570	-	(8,372,570)
Entitlements	(924)	-	-	-
Neighborhood Code Compliance	6,427,082	6,676,190	6,814,718	138,528
Total	\$ 13,083,298	\$ 15,048,760	\$ 6,814,718	\$ (8,234,042)

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
City Planning	52.07	50.75	0.00	(50.75)
Neighborhood Code Compliance	59.00	57.00	61.00	4.00
Total	111.07	107.75	61.00	(46.75)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Land Development Review Program Manager Addition of 1.00 Program Manager and associated non-personnel expenditures to oversee the Land Development Review Section.	1.00	\$ 179,660	\$ -
Building and Housing Code Program Manager Addition of 1.00 Program Manager and associated non-personnel expenditures to oversee the Building and Housing Section.	1.00	179,660	-
Utilities Undergrounding Program Enforcement Support Addition of 1.00 Compliance Officer, 1.00 Word Processing Operator, non-personnel expenditures, and associated revenue for code enforcement and support related to the Utilities Undergrounding Program.	2.00	139,729	139,729
Property Value Protection Ordinance Addition of 1.00 Zoning Investigator II, non-personnel expenditures, and associated revenue to support the Property Value Protection Ordinance.	1.00	101,542	93,260

Development Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(123,161)	-
Reduction of Senior Zoning Investigator Reduction of 1.00 Senior Zoning Investigator from the Neighborhood Code Compliance Division.	(1.00)	(124,281)	-
Office of Small Business Program Manager Transfer Transfer of 1.00 Program Manager from the Development Services Department to the Economic Development Division of the Planning, Neighborhoods, and Economic Development Department for the Office of Small Business Program.	(1.00)	(142,840)	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(4.00)	(156,682)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(163,678)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(415,161)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.	0.00	(500,000)	(86,008)
City Planning Transfer Transfer of the City Planning Division of the Development Services Department to the Planning, Neighborhoods, and Economic Development Department.	(45.75)	(7,208,830)	(2,971,769)
Revised Revenue Adjustment to reflect Fiscal Year 2015 revenue projections.	0.00	-	41,900
Total	(46.75)	\$ (8,234,042)	\$ (2,782,888)

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 6,449,810	\$ 6,767,534	\$ 3,429,272	\$ (3,338,262)
Fringe Benefits	4,355,242	4,903,687	2,338,582	(2,565,105)
PERSONNEL SUBTOTAL	10,805,052	11,671,221	5,767,854	(5,903,367)
NON-PERSONNEL				
Supplies	\$ 87,893	\$ 99,610	\$ 49,088	\$ (50,522)
Contracts	1,253,441	2,493,622	538,998	(1,954,624)

Development Services

Expenditures by Category (Cont'd)

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Information Technology	449,626	291,841	136,678	(155,163)
Energy and Utilities	75,814	106,029	28,820	(77,209)
Other	102,251	114,970	90,200	(24,770)
Transfers Out	309,222	271,467	203,080	(68,387)
NON-PERSONNEL SUBTOTAL	2,278,246	3,377,539	1,046,864	(2,330,675)
Total	\$ 13,083,298	\$ 15,048,760	\$ 6,814,718	\$ (8,234,042)

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Charges for Services	\$ 1,282,543	\$ 980,216	\$ 391,633	\$ (588,583)
Fines Forfeitures and Penalties	91,971	95,000	89,000	(6,000)
Licenses and Permits	2,506,279	2,335,496	147,191	(2,188,305)
Other Revenue	5,013	2,000	2,000	-
Total	\$ 3,885,805	\$ 3,412,712	\$ 629,824	\$ (2,782,888)

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$31,491 - \$37,918	\$ 35,833
20000012	Administrative Aide 1	1.00	2.00	2.00	36,962 - 44,533	85,093
20000024	Administrative Aide 2	2.00	1.00	0.00	42,578 - 51,334	-
20001202	Assistant Deputy Director	0.00	1.00	0.00	23,005 - 137,904	-
90001155	Assistant to the Planning Director - Hourly	0.00	0.35	0.00	46,966 - 172,744	-
20000167	Associate Engineer-Traffic	4.00	4.00	0.00	66,622 - 80,454	-
20000119	Associate Management Analyst	2.00	3.00	1.00	54,059 - 65,333	65,333
20000162	Associate Planner	5.00	5.00	0.00	56,722 - 68,536	-
20000306	Code Compliance Officer	4.00	6.00	6.00	37,232 - 44,803	258,461
20000214	Combination Inspector 2	15.00	14.00	13.00	55,141 - 66,581	766,161
20000303	Community Development Specialist 4	2.00	2.00	0.00	66,768 - 80,891	-
20001168	Deputy Director	2.00	2.00	1.00	46,966 - 172,744	125,000
20000105	Development Project Manager 3	0.00	1.00	0.00	76,794 - 92,851	-
20000924	Executive Secretary	1.00	1.00	0.00	43,555 - 52,666	-
20000461	Field Representative	1.00	0.00	0.00	32,323 - 38,917	-
20000487	Graphic Designer	1.00	1.00	0.00	43,264 - 51,979	-
20000290	Information Systems Analyst 2	1.00	1.00	0.00	54,059 - 65,333	-
20000998	Information Systems Analyst 4	1.00	1.00	0.00	66,768 - 80,891	-
20000567	Junior Planner	0.00	0.00	0.00	41,683 - 50,253	-
90001073	Management Intern - Hourly	0.76	0.66	0.00	24,274 - 29,203	-
20000669	Park Designer	2.00	2.00	0.00	66,664 - 80,496	-
20000172	Payroll Specialist 1	1.00	1.00	1.00	33,093 - 39,832	39,832
20000680	Payroll Specialist 2	1.00	1.00	0.00	34,611 - 41,787	-
90001145	Planning Intern - Hourly	4.56	2.64	0.00	24,274 - 29,203	-

Development Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
20000743	Principal Engineering Aide	2.00	2.00	0.00	50,003 - 60,549	-
20001187	Principal Planner	2.00	0.00	0.00	46,966 - 172,744	-
20001222	Program Manager	2.00	3.00	2.00	46,966 - 172,744	210,000
20000763	Project Officer 2	1.00	0.00	0.00	76,794 - 92,851	-
90000763	Project Officer 2 - Hourly	0.00	0.35	0.00	76,794 - 92,851	-
20000783	Public Information Clerk	2.00	3.00	3.00	31,491 - 37,918	113,185
20000885	Senior Civil Engineer	1.00	1.00	1.00	76,794 - 92,851	92,851
20000927	Senior Clerk/Typist	2.00	2.00	1.00	36,067 - 43,514	42,861
20000873	Senior Combination Inspector	2.00	2.00	2.00	63,315 - 76,461	149,552
20000919	Senior Planner	1.00	1.00	1.00	65,354 - 79,019	65,354
20000918	Senior Planner	13.75	13.75	0.00	65,354 - 79,019	-
20000926	Senior Traffic Engineer	1.00	1.00	0.00	76,794 - 92,851	-
20000928	Senior Zoning Investigator	6.00	6.00	5.00	55,182 - 66,851	330,243
20000970	Supervising Management Analyst	1.00	1.00	0.00	66,768 - 80,891	-
20001051	Utility Worker 1	2.00	0.00	0.00	30,534 - 36,296	-
20001053	Utility Worker 2	2.00	0.00	0.00	33,322 - 39,666	-
20000756	Word Processing Operator	3.00	3.00	5.00	31,491 - 37,918	168,828
20001069	Zoning Investigator 2	15.00	15.00	16.00	50,232 - 60,757	815,446
	Bilingual - Regular					16,016
	ICBO Certification					9,724
	Overtime Budgeted					13,420
	Reg Pay For Engineers					13,928
	Termination Pay Annual Leave					12,151
FTE, Salaries, and Wages Subtotal		111.07	107.75	61.00		\$ 3,429,272
		FY2013 Actual	FY2014 Budget	FY2015 Proposed		FY2014-2015 Change
Fringe Benefits						
	Employee Offset Savings	\$ 67,251	\$ 84,120	\$ 27,885		\$ (56,235)
	Flexible Benefits	622,500	721,402	432,707		(288,695)
	Long-Term Disability	37,506	36,013	11,636		(24,377)
	Medicare	85,004	88,773	40,558		(48,215)
	Other	3,083	-	-		-
	Other Post-Employment Benefits	658,104	636,582	352,640		(283,942)
	Retiree Medical Trust	1,111	1,190	1,300		110
	Retirement 401 Plan	3,767	4,188	4,598		410
	Retirement ADC	2,246,496	2,680,446	1,153,669		(1,526,777)
	Retirement DROP	21,521	19,743	16,004		(3,739)
	Retirement Offset Contribution	16,928	-	-		-
	Risk Management Administration	105,583	96,594	59,624		(36,970)
	Supplemental Pension Savings Plan	334,295	352,008	168,170		(183,838)
	Unemployment Insurance	19,114	19,113	6,657		(12,456)
	Workers' Compensation	132,981	163,515	63,134		(100,381)
Fringe Benefits Subtotal		\$ 4,355,242	\$ 4,903,687	\$ 2,338,582		\$ (2,565,105)
Total Personnel Expenditures					\$ 5,767,854	

Development Services

Development Services Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Administration & Support Services	\$ 19,654,645	\$ 16,007,498	\$ 18,069,449	\$ 2,061,951
Building & Safety	14,529,234	18,116,129	19,115,311	999,182
Entitlements	7,681,016	11,791,836	12,516,567	724,731
Total	\$ 41,864,896	\$ 45,915,463	\$ 49,701,327	\$ 3,785,864

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Administration & Support Services	115.50	119.50	121.50	2.00
Building & Safety	154.75	185.75	181.75	(4.00)
Entitlements	149.50	125.50	123.50	(2.00)
Total	419.75	430.75	426.75	(4.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 3,165,223	\$ -
Management Reorganization Addition of 3.00 Deputy Director positions to manage and improve operational functions in the Administrative Financial Services, Building Inspection, and Engineering Sections in the Development Services Department.	3.00	629,311	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	380,652	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	309,412	-
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	11,934	-
CEQA and Urban Design Transfer Transfer of 7.00 Associate Planners from the Development Services Department to the Planning, Neighborhoods, and Economic Development Department for CEQA and Urban Design.	(7.00)	(710,668)	-
Total	(4.00)	\$ 3,785,864	\$ -

Development Services

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 19,435,148	\$ 20,879,427	\$ 23,531,169	\$ 2,651,742
Fringe Benefits	11,610,707	13,842,936	14,465,060	622,124
PERSONNEL SUBTOTAL	31,045,855	34,722,363	37,996,229	3,273,866
NON-PERSONNEL				
Supplies	\$ 338,719	\$ 498,490	\$ 392,314	\$ (106,176)
Contracts	6,265,887	5,967,088	6,526,155	559,067
Information Technology	2,272,388	1,730,646	2,024,225	293,579
Energy and Utilities	388,020	577,659	513,219	(64,440)
Other	353,861	509,698	409,698	(100,000)
Appropriated Reserve	-	341,774	341,774	-
Transfers Out	1,200,165	1,265,692	1,395,660	129,968
Capital Expenditures	-	302,053	102,053	(200,000)
NON-PERSONNEL SUBTOTAL	10,819,041	11,193,100	11,705,098	511,998
Total	\$ 41,864,896	\$ 45,915,463	\$ 49,701,327	\$ 3,785,864

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Charges for Services	\$ 10,835,826	\$ 17,478,610	\$ 15,173,831	\$ (2,304,779)
Fines Forfeitures and Penalties	32,331	652,006	650,000	(2,006)
Licenses and Permits	32,745,035	26,457,554	28,764,339	2,306,785
Other Revenue	450,614	866,115	866,115	-
Rev from Money and Prop	130,312	127,072	127,072	-
Total	\$ 44,194,119	\$ 45,581,357	\$ 45,581,357	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	3.00	3.00	3.00	\$31,491 - \$37,918	\$ 113,185
20000012	Administrative Aide 1	1.00	1.00	1.00	36,962 - 44,533	44,533
20000024	Administrative Aide 2	4.00	4.00	4.00	42,578 - 51,334	150,402
20000249	Apprentice 1-Electrician (4 Yr)	1.00	0.00	1.00	32,427 - 43,243	-
20001202	Assistant Deputy Director	4.00	5.00	5.00	23,005 - 137,904	459,996
20001075	Assistant Development Services Director	0.00	1.00	1.00	31,741 - 173,971	-
20000074	Assistant Engineer-Civil	2.00	2.00	2.00	57,866 - 69,722	138,398
20000070	Assistant Engineer-Civil	16.00	24.00	24.00	57,866 - 69,722	962,217
20000077	Assistant Engineer-Electrical	0.00	2.00	2.00	57,866 - 69,722	121,098
20000116	Assistant Engineer-Traffic	8.00	8.00	8.00	57,866 - 69,722	391,071
20000143	Associate Engineer-Civil	7.00	9.00	9.00	66,622 - 80,454	635,894
20000148	Associate Engineer-Civil	1.00	1.00	1.00	66,622 - 80,454	-
20000150	Associate Engineer-Electrical	3.00	3.00	3.00	66,622 - 80,454	233,347
20000154	Associate Engineer-Mechanical	3.00	6.00	7.00	66,622 - 80,454	502,733
20000167	Associate Engineer-Traffic	6.00	6.00	6.00	66,622 - 80,454	479,908
20000119	Associate Management Analyst	4.00	4.00	4.00	54,059 - 65,333	251,808

Development Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
20000162	Associate Planner	38.00	38.00	29.00	56,722 - 68,536	1,629,295
20000110	Auto Messenger 2	1.00	1.00	0.00	29,931 - 36,067	-
20000649	Biologist 3	0.00	1.00	1.00	62,005 - 75,067	-
20000648	Biologist 3	1.00	0.00	0.00	62,005 - 75,067	-
20001156	Building Inspection Supervisor	2.00	0.00	0.00	23,005 - 137,904	-
20000266	Cashier	3.00	3.00	3.00	31,491 - 37,918	73,985
20000539	Clerical Assistant 2	22.00	23.00	12.00	29,931 - 36,067	140,674
20000214	Combination Inspector 2	33.00	33.00	31.00	55,141 - 66,581	1,175,641
20001168	Deputy Director	2.00	3.00	6.00	46,966 - 172,744	620,000
20000103	Development Project Manager 1	10.00	9.00	9.00	57,866 - 69,722	344,394
20000104	Development Project Manager 2	13.50	13.50	15.50	66,622 - 80,454	1,151,563
20000105	Development Project Manager 3	9.00	9.00	9.00	76,794 - 92,851	647,171
20001100	Development Services Director	1.00	1.00	1.00	59,155 - 224,099	175,000
20000082	Electrical Inspector 2	8.00	9.00	9.00	55,141 - 66,581	520,582
20000408	Electrician	0.00	1.00	0.00	47,091 - 56,534	-
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	46,288
20000475	Fire Prevention Inspector 2	6.00	0.00	0.00	61,589 - 74,464	-
20000476	Fire Prevention Inspector 2- Civilian	3.00	0.00	0.00	61,589 - 74,464	-
20000477	Fire Prevention Supervisor	1.00	0.00	0.00	70,970 - 85,904	-
20000178	Information Systems Administrator	1.00	1.00	1.00	73,466 - 88,982	88,982
20000290	Information Systems Analyst 2	1.00	1.00	2.00	54,059 - 65,333	130,666
20000998	Information Systems Analyst 4	1.00	1.00	1.00	66,768 - 80,891	80,891
20000556	Junior Engineering Aide	1.00	1.00	1.00	38,688 - 46,571	-
20001018	Land Surveying Assistant	8.00	8.00	7.00	57,866 - 69,722	339,692
20001019	Land Surveying Associate	1.00	1.00	1.00	66,622 - 80,454	80,454
20000346	Legislative Recorder 1	1.00	1.00	2.00	41,558 - 50,232	93,746
20000093	Mechanical Inspector 2	6.00	9.00	9.00	55,141 - 66,581	500,550
20000669	Park Designer	1.00	1.00	1.00	66,664 - 80,496	80,496
20000680	Payroll Specialist 2	4.00	4.00	4.00	34,611 - 41,787	82,947
20000692	Plan Review Specialist 3	33.75	33.75	33.75	50,294 - 60,694	1,761,555
20000693	Plan Review Specialist 4	6.00	6.00	5.00	55,162 - 66,456	262,186
20000743	Principal Engineering Aide	1.00	1.00	0.00	50,003 - 60,549	-
20001222	Program Manager	3.00	2.00	2.00	46,966 - 172,744	105,000
20000783	Public Information Clerk	22.00	22.00	33.00	31,491 - 37,918	1,172,987
20000864	Senior Cashier	1.00	1.00	1.00	36,067 - 43,514	-
20000885	Senior Civil Engineer	4.00	5.00	5.00	76,794 - 92,851	278,553
20000927	Senior Clerk/Typist	7.00	7.00	7.00	36,067 - 43,514	123,209
20000873	Senior Combination Inspector	6.00	6.00	5.00	63,315 - 76,461	294,587
20000400	Senior Drafting Aide	5.00	5.00	5.00	44,429 - 53,706	-
20000083	Senior Electrical Inspector	1.00	2.00	2.00	63,315 - 76,461	141,827
20000453	Senior Engineer-Fire Protection	1.00	1.00	2.00	76,794 - 92,851	91,458
20000900	Senior Engineering Aide	1.00	1.00	1.00	44,429 - 53,706	-

Development Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
20000830	Senior Engineering Geologist	1.00	1.00	1.00	76,794 - 92,851	-
20001014	Senior Land Surveyor	1.00	1.00	1.00	76,794 - 92,851	-
20000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	71,760
20000856	Senior Mechanical Engineer	1.00	1.00	1.00	76,794 - 92,851	92,851
20000094	Senior Mechanical Inspector	1.00	1.00	2.00	63,315 - 76,461	76,461
20000918	Senior Planner	15.00	15.00	15.00	65,354 - 79,019	1,098,461
20000916	Senior Public Information Officer	1.00	1.00	1.00	54,059 - 65,333	65,333
20000099	Senior Structural Inspector	2.00	2.00	3.00	63,315 - 76,461	152,514
20000926	Senior Traffic Engineer	2.00	2.00	2.00	76,794 - 92,851	92,851
20000166	Structural Engineering Associate	17.00	17.00	18.00	66,622 - 80,454	1,226,239
20000923	Structural Engineering Senior	7.00	7.00	7.00	76,794 - 92,851	644,242
20000098	Structural Inspector 2	12.00	12.00	12.00	55,141 - 66,581	525,520
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 - 80,891	80,891
20001002	Supervising Plan Review Specialist	9.00	9.00	9.00	60,653 - 73,112	504,020
20001021	Supervising Public Information Officer	1.00	1.00	1.00	59,363 - 71,760	59,363
20000756	Word Processing Operator	13.50	13.50	13.50	31,491 - 37,918	147,547
	Bilingual - Regular					46,592
	Engineering Geologist Pay					20,916
	ICBO Certification					55,882
	Landscape Architect Lic					12,074
	Overtime Budgeted					1,241,558
	Reg Pay For Engineers					567,183
	Structural Registration					8,666
	Termination Pay Annual Leave					21,276
FTE, Salaries, and Wages Subtotal		419.75	430.75	426.75		\$ 23,531,169
		FY2013 Actual	FY2014 Budget	FY2015 Proposed		FY2014-2015 Change
Fringe Benefits						
	Employee Offset Savings	\$ 164,541	\$ 223,371	\$ 182,806		\$ (40,565)
	Flexible Benefits	1,675,092	2,003,262	2,457,275		454,013
	Long-Term Disability	104,284	103,329	74,561		(28,768)
	Medicare	259,207	253,313	301,345		48,032
	Other Post-Employment Benefits	1,743,922	1,784,970	1,988,160		203,190
	Retiree Medical Trust	5,177	4,131	10,134		6,003
	Retirement 401 Plan	14,595	14,346	17,798		3,452
	Retirement ADC	5,778,656	7,498,889	7,478,644		(20,245)
	Retirement DROP	74,968	78,724	80,516		1,792
	Retirement Offset Contribution	47,257	-	-		-
	Risk Management Administration	280,087	270,842	336,156		65,314
	Supplemental Pension Savings Plan	1,037,537	1,062,521	1,249,337		186,816
	Unemployment Insurance	53,143	54,834	42,674		(12,160)
	Workers' Compensation	372,242	490,404	245,654		(244,750)
Fringe Benefits Subtotal		\$ 11,610,706	\$ 13,842,936	\$ 14,465,060		\$ 622,124
Total Personnel Expenditures						\$ 37,996,229

Development Services

Facilities Financing Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Facilities Financing Program	\$ 1,958,633	\$ 2,110,074	\$ -	\$ (2,110,074)
Total	\$ 1,958,633	\$ 2,110,074	\$ -	\$ (2,110,074)

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Facilities Financing Program	15.89	15.35	0.00	(15.35)
Total	15.89	15.35	0.00	(15.35)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 2,665	\$ -
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(0.35)	(30,582)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(57,166)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(273,679)	-
Facilities Financing Program Transfer Transfer of the Facilities Financing Program from the Development Services Department to the Planning, Neighborhoods, and Economic Development Department.	(15.00)	(1,751,312)	(2,110,074)
Total	(15.35)	\$ (2,110,074)	\$ (2,110,074)

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
PERSONNEL				
Personnel Cost	\$ 984,327	\$ 1,028,411	\$ -	\$ (1,028,411)
Fringe Benefits	589,150	682,618	-	(682,618)
PERSONNEL SUBTOTAL	1,573,476	1,711,029	-	(1,711,029)

Development Services

Expenditures by Category (Cont'd)

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
NON-PERSONNEL				
Supplies	\$ 4,932	\$ 12,011	\$ -	\$ (12,011)
Contracts	261,501	286,590	-	(286,590)
Information Technology	63,467	51,719	-	(51,719)
Energy and Utilities	-	1,190	-	(1,190)
Other	212	1,294	-	(1,294)
Transfers Out	55,045	46,091	-	(46,091)
Capital Expenditures	-	150	-	(150)
NON-PERSONNEL SUBTOTAL	385,157	399,045	-	(399,045)
Total	\$ 1,958,633	\$ 2,110,074	\$ -	\$ (2,110,074)

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Charges for Services	\$ 1,684,204	\$ 2,089,974	\$ -	\$ (2,089,974)
Licenses and Permits	20,500	18,000	-	(18,000)
Rev from Money and Prop	545	2,100	-	(2,100)
Total	\$ 1,705,249	\$ 2,110,074	\$ -	\$ (2,110,074)

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
2000024	Administrative Aide 2	1.00	1.00	0.00	\$42,578 - \$51,334	\$ -
20000119	Associate Management Analyst	2.00	2.00	0.00	54,059 - 65,333	-
20001168	Deputy Director	0.00	1.00	0.00	46,966 - 172,744	-
20000743	Principal Engineering Aide	2.00	2.00	0.00	50,003 - 60,549	-
20001222	Program Manager	1.00	0.00	0.00	46,966 - 172,744	-
20000015	Senior Management Analyst	6.00	6.00	0.00	59,363 - 71,760	-
90000015	Senior Management Analyst - Hourly	0.52	0.00	0.00	59,363 - 71,760	-
20000970	Supervising Management Analyst	2.00	2.00	0.00	66,768 - 80,891	-
90000970	Supervising Management Analyst - Hourly	0.37	0.35	0.00	66,768 - 80,891	-
20000756	Word Processing Operator	1.00	1.00	0.00	31,491 - 37,918	-
FTE, Salaries, and Wages Subtotal		15.89	15.35	0.00		\$ -

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Fringe Benefits				
Employee Offset Savings	\$ 8,400	\$ 15,685	\$ -	\$ (15,685)
Flexible Benefits	96,494	110,009	-	(110,009)
Long-Term Disability	5,825	5,475	-	(5,475)
Medicare	11,079	11,743	-	(11,743)
Other	1,163	-	-	-
Other Post-Employment Benefits	86,121	87,374	-	(87,374)
Retiree Medical Trust	309	312	-	(312)
Retirement 401 Plan	1,195	1,250	-	(1,250)

Development Services

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Retirement ADC	288,182	356,097	-	(356,097)
Retirement DROP	4,476	4,314	-	(4,314)
Retirement Offset Contribution	2,250	-	-	-
Risk Management Administration	13,976	13,258	-	(13,258)
Supplemental Pension Savings Plan	47,861	52,218	-	(52,218)
Unemployment Insurance	2,969	2,908	-	(2,908)
Workers' Compensation	18,850	21,975	-	(21,975)
Fringe Benefits Subtotal	\$ 589,150	\$ 682,618	\$ -	\$ (682,618)
Total Personnel Expenditures			\$ -	

Local Enforcement Agency Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Solid Waste Local Enforcement Agency	\$ 667,215	\$ 879,255	\$ 758,106	\$ (121,149)
Total	\$ 667,215	\$ 879,255	\$ 758,106	\$ (121,149)

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Solid Waste Local Enforcement Agency	6.00	6.00	6.00	0.00
Total	6.00	6.00	6.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	\$ 4,864	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(10,292)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(56,466)	-
Non-Personnel Expenditure Adjustment Adjustment to reflect the reduction of non-personnel expenditures due to departmental efficiencies.	0.00	(59,255)	-
Revised Revenue Adjustment to reflect Fiscal Year 2015 revenue projections.	0.00	-	(9,276)
Total	0.00	\$ (121,149)	\$ (9,276)

Development Services

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 322,252	\$ 339,953	\$ 331,700	\$ (8,253)
Fringe Benefits	225,726	278,999	230,786	(48,213)
PERSONNEL SUBTOTAL	547,978	618,952	562,486	(56,466)
NON-PERSONNEL				
Supplies	\$ 1,505	\$ 12,500	\$ 6,000	\$ (6,500)
Contracts	79,570	213,027	149,315	(63,712)
Information Technology	25,911	15,544	20,408	4,864
Energy and Utilities	89	1,618	1,776	158
Other	2,233	6,574	6,574	-
Transfers Out	9,930	11,040	11,547	507
NON-PERSONNEL SUBTOTAL	119,238	260,303	195,620	(64,683)
Total	\$ 667,215	\$ 879,255	\$ 758,106	\$ (121,149)

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Charges for Services	\$ 202,498	\$ 273,863	\$ 273,863	\$ -
Licenses and Permits	519,066	501,830	501,830	-
Rev from Money and Prop	4,746	20,000	10,724	(9,276)
Total	\$ 726,311	\$ 795,693	\$ 786,417	\$ (9,276)

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000539	Clerical Assistant 2	1.00	1.00	1.00	\$29,931 - \$36,067	\$ 36,067
20000522	Hazardous Materials Inspector 2	1.00	1.00	1.00	55,078 - 66,768	45,597
20000548	Hazardous Materials Inspector 3	1.00	1.00	1.00	60,674 - 73,507	-
20000550	Hazardous Materials Inspector 3	2.00	2.00	2.00	60,674 - 73,507	143,582
20001222	Program Manager	1.00	1.00	1.00	46,966 - 172,744	104,998
	Bilingual - Regular					1,456
FTE, Salaries, and Wages Subtotal		6.00	6.00	6.00		\$ 331,700

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Fringe Benefits				
Employee Offset Savings	\$ 5,108	\$ 5,521	\$ 4,601	\$ (920)
Flexible Benefits	30,483	39,674	40,717	1,043
Long-Term Disability	1,848	1,830	1,143	(687)
Medicare	4,675	4,959	4,809	(150)
Other Post-Employment Benefits	29,300	31,205	30,400	(805)
Retiree Medical Trust	-	-	114	114
Retirement ADC	123,786	163,492	118,167	(45,325)
Retirement DROP	319	-	1,100	1,100
Retirement Offset Contribution	757	-	-	-
Risk Management Administration	4,788	4,735	5,140	405
Supplemental Pension Savings Plan	18,606	18,871	21,503	2,632
Unemployment Insurance	941	971	654	(317)

Development Services

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Workers' Compensation	5,113	7,741	2,438	(5,303)
Fringe Benefits Subtotal	\$ 225,726	\$ 278,999	\$ 230,786	\$ (48,213)
Total Personnel Expenditures			\$ 562,486	

Development Services

Revenue and Expense Statement (Non-General Fund)

Development Services Fund	FY2013 Actual	FY2014* Budget	FY2015 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,236,456	\$ 4,492,580	\$ 6,775,171
Continuing Appropriation - CIP	17,013	4	–
Contingency Reserve	–	3,363	–
Appropriated Reserve	1,728,784	1,728,784	2,066,196
TOTAL BALANCE AND RESERVES	\$ 2,982,253	\$ 6,224,731	\$ 8,841,367
REVENUE			
Affordable Housing Expedite Program	\$ 100,983	\$ 226,244	\$ 226,244
Building Plan Check Fees	13,570,810	9,736,197	10,648,607
Commercial, Multi-Family & Industrial Building Permits	3,684,204	3,306,308	3,384,131
Deposit Accounts	343,643	462,987	437,387
Engineering Permits	2,319	7,772	–
Fire Plan Check and Inspection	2,357,964	2,117,809	1,777,809
Interest - Revenue from Money and Property	130,312	127,072	127,072
Land Development Review Fees	546,382	1,832,147	488,321
Mechanical, Plumbing & Electrical Permits	6,916,068	5,731,518	5,731,518
Other Revenues	1,079,014	1,870,088	3,614,680
Records Fees	944,399	866,115	866,115
Reimbursement Between Funds	8,726,227	14,268,408	13,238,408
Single Family/Duplex Permits	3,547,747	2,855,671	2,895,905
Submittal and Issuance	1,556,593	1,476,341	1,476,341
Zoning and Sign Permits	687,453	696,680	668,819
TOTAL REVENUE	\$ 44,194,119	\$ 45,581,357	\$ 45,581,357
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 47,176,372	\$ 51,806,088	\$ 54,422,724
OPERATING EXPENSE			
Personnel Expense	\$ 31,028,848	\$ 34,722,363	\$ 37,996,229
Non-Personnel Expense	10,836,048	11,193,100	11,705,098
TOTAL OPERATING EXPENSE	\$ 41,864,896	\$ 45,915,463	\$ 49,701,327
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 17,009	\$ –	\$ –
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 17,009	\$ –	\$ –
TOTAL EXPENSE	\$ 41,881,904	\$ 45,915,463	\$ 49,701,327
RESERVES			
Continuing Appropriation - CIP	\$ 5	\$ 4	\$ –
Operating Reserve	1,728,784	2,066,196	2,640,139
TOTAL RESERVES	\$ 1,728,789	\$ 2,066,200	\$ 2,640,139
BALANCE	\$ 3,565,679	\$ 3,824,425	\$ 2,081,258

Development Services

Revenue and Expense Statement (Non-General Fund)

Development Services Fund	FY2013 Actual	FY2014 [*] Budget	FY2015 Proposed
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 47,176,372	\$ 51,806,088	\$ 54,422,724

^{*} At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Development Services

Revenue and Expense Statement (Non-General Fund)

Local Enforcement Agency Fund	FY2013 Actual	FY2014* Budget	FY2015 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 609,370	\$ 670,274	\$ 609,652
Contingency Reserve	250,000	250,000	250,000
TOTAL BALANCE AND RESERVES	\$ 859,370	\$ 920,274	\$ 859,652
REVENUE			
Facility Fees	\$ 258,856	\$ 236,830	\$ 236,830
Interest Earnings	4,746	20,000	10,724 ¹
Licenses and Permits	8,400	5,000	5,000
Services to Other Funds	202,498	273,863	273,863
Tonnage Fees	251,811	260,000	260,000
TOTAL REVENUE	\$ 726,311	\$ 795,693	\$ 786,417
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,585,681	\$ 1,715,967	\$ 1,646,069
OPERATING EXPENSE			
Personnel Expense	\$ 547,978	\$ 618,952	\$ 632,748
Non-Personnel Expense	119,237	260,303	125,358
TOTAL OPERATING EXPENSE	\$ 667,215	\$ 879,255	\$ 758,106
TOTAL EXPENSE	\$ 667,215	\$ 879,255	\$ 758,106
RESERVES			
Contingency Reserve	\$ 250,000	\$ 250,000	\$ 250,000
TOTAL RESERVES	\$ 250,000	\$ 250,000	\$ 250,000
BALANCE	\$ 668,466	\$ 586,712	\$ 637,963
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,585,681	\$ 1,715,967	\$ 1,646,069

* At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

¹Based on previous fiscal year actuals and interest rate continued at a lower rate.

Environmental Services



Page Intentionally Left Blank

Environmental Services



Department Description

The Environmental Services Department ensures that all residents of the City of San Diego are provided with a clean, safe, and ecologically sound environment. The Department pursues waste management strategies that emphasize waste reduction and recycling, composting, and environmentally sound landfill management to meet the City's long-term disposal needs; oversees the management of the City's energy use and programs; explores innovative options to increase energy independence; and works to advance more sustainable practices within the City and community.

The Collection Services Division provides weekly residential refuse collection, biweekly curbside collection of recyclable commodities and greens materials, and the collection and maintenance of street litter containers in business districts. The Division also procures, delivers, and maintains City-owned automated refuse, recycling, and greenery containers.

The Energy, Sustainability, and Environmental Protection Division implements the City's energy conservation and renewable energy programs, implements sustainability initiatives, ensures the regulatory compliance of the City's underground fuel storage tanks, trains and provides technical assistance to City staff regarding hazardous materials to ensure regulatory compliance, assists low-income families in achieving safe and healthy homes, and provides household hazardous waste education, outreach, and collection services. The Division accomplishes much of this work through highly successful grant programs and resource management efforts.

The Waste Reduction and Disposal Division provide waste reduction education, technical assistance, and waste reduction and recycling programs to residents and business owners within the City of San Diego. The Division enforces solid waste and recycling codes, conducts illegal dump abatements and community cleanups, operates a full-service landfill and organic recycling facility for public use, enforces hazardous substance regulations at the Miramar Landfill, and maintains eight closed landfills and eight inactive burn sites.

The Office of the Director facilitates the Department's delivery of quality environmental programs through the provision of administrative and regulatory support, community outreach and education, franchise and fiscal management, facility maintenance, human resources and training, information system management, customer service, and safety programs focusing on accident and injury prevention.

Environmental Services

The Department's mission is:

To provide reliable solid waste management, resource conservation, and environmental protection to preserve public health and ensure sustainable communities for future generations

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Protect the environment and preserve natural resources

The City of San Diego's Environmental Services Department provides solid waste services to all eligible residents and manages environmental programs designed to enhance the community and preserve the quality of life for future generations. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Preserve the capacity of the Miramar Landfill and reduce the waste stream
- Reduce greenhouse gas emissions
- Provide services to the community that will increase protection of human health and the environment

Goal 2: Promote fiscal integrity

It is a priority of the Department to utilize its allocated resources efficiently and provide its customers with cost effective services to improve the community in which they live. The Department will move toward accomplishing this goal by focusing on the following objective:

- Ensure that systems are in place and utilized to protect and enhance fiscal resources

Goal 3: Ensure excellence in service delivery

It is a priority of the Department to provide exceptional customer service to those it serves. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Maintain high customer satisfaction and respond to customer service requests in a timely manner
- Manage Environmental Education and Outreach contracts serving local schools and the community

Goal 4: Maintain a responsive, safe, and innovative work force

It is a priority of the Department to ensure that all employees, especially those working in the community, are provided sufficient training to ensure that they are operating safely throughout San Diego's neighborhoods. The Department values employee ideas and supports a culture of enhancing productivity and innovation. The Department will move toward accomplishing this goal by focusing on the following objective:

- Build a sustainable organization through learning and training opportunities

Environmental Services

Key Performance Indicators

Performance Measure	Actual FY2013	Estimated FY2014	Target FY2015
1. Collection Services complaint rate (per 10,000 stops)	7.9	7.8	7.0
2. Diversion rate of recycled materials from disposal	68%	68%	68%
3. Number of State Minimum Standard Notice of Violations (NOVs) received	5	6	0
4. Tons of household hazardous waste diverted from the Miramar Landfill ¹	383	275	270
5. Average number of training hours per employee	13.11	13.00	14.00
6. Satisfaction rate of environmental education and outreach survey	100%	100%	100%

1. The reduction in household waste tonnage is due to the implementation of the PaintCare Program that started in October 2012. Residents can now bring leftover paint to 32 retail locations in San Diego County for recycling.

Service Efforts and Accomplishments

In Fiscal Year 2013, the Department presented the first Five Year Financial Outlook to the City Council outlining the health of the two major enterprise funds that support solid waste management in the City of San Diego. The Department also presented the Long-Term Resource Management Options Strategic Plan to the City Council that identified several alternatives for managing the City's waste stream, while maximizing recycling and diversion options through 2045.

The Collection Services Division expanded yard waste collection to 4,000 homes in Emerald Hills, Paradise Valley, and San Ysidro. In addition, 6,000 homes in San Carlos were added to the automated yard waste pilot program which studies the benefits and challenges of automated yard waste collection. This conversion (from manual to automated collection) increased the amount of yard waste collected in San Carlos by 25 percent.

Eduardo Johnston, Sanitation Driver 2, of the Collection Services Division was named one of 36 finalists of 900 applicants for the 2014 Driver of the Year Awards by the National Waste & Recycling Association. This award honors drivers who operate their vehicles in a safe and responsible manner, maintain outstanding performance records, and whose contributions have enhanced the overall image of the solid waste industry.

In Fiscal Year 2013, the Energy, Sustainability, and Environmental Protection Division applied for, and received approval, of approximately \$3.3 million in grant funding from the State and federal governments to be used over the next two years to enhance programs for lead abatement, healthy homes, energy efficiency and renewable energy, used oil recycling, and support for a climate action plan. The Division performed 44 benchmark and energy audits of City facilities to identify future opportunities for energy efficiency improvement projects. The Division's Household Hazardous Waste Program hosted 11 recycling events at various locations throughout the City for residents to conveniently dispose of recyclable household hazardous waste such as used motor oil, household batteries, and fluorescent lights. The Hazardous Materials Management Program continued to provide technical and regulatory compliance assistance to City facilities, including the preparation and submittal of 167 regulatory required hazardous materials business plans. The Tank Engineering and Environmental Management Program continued to provide comprehensive compliance services and support for 32 City-owned underground storage tank facilities. The Lead Safety and Healthy Homes Program (LSHHP) enrolled, inspected, and remediated health and safety hazards in 83 households through grant funding. Also, LSHHP closed 111 lead paint-related enforcement cases which eliminated lead hazards associated with 163 residential units. The Asbestos Lead Management Program performed inspection for asbestos, lead, and mold for 130,704 square feet of City facilities and projects.

The Waste Reduction and Disposal Division achieved a 68 percent diversion rate of recycled materials from disposal and continues to implement innovative programs focused on increasing the City's diversion rate. These programs, which are currently being defined in the development of the City's Zero Waste Plan, will ensure the City reaches its goal of 75 percent diversion by 2020. The Division also continues to design a Resource Recovery Center facility at

Environmental Services

the Miramar Landfill (anticipated to open Fiscal Year 2016) that will collect and separate certain materials diverting them from the landfill for processing into new forms. Another significant achievement was the change to the pancake lift method of burying refuse which was implemented to enhance compaction at the Miramar Landfill. The Division has achieved a compaction rate (Airspace Utilization Factor) of .70 to date in Fiscal Year 2014 effectively extending the landfill's life.

Environmental Services

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
FTE Positions (Budgeted)	414.58	406.64	406.87	0.23
Personnel Expenditures	\$ 36,513,513	\$ 39,334,657	\$ 38,898,041	\$ (436,616)
Non-Personnel Expenditures	49,171,076	55,212,209	53,460,503	(1,751,706)
Total Department Expenditures	\$ 85,684,589	\$ 94,546,866	\$ 92,358,544	\$ (2,188,322)
Total Department Revenue	\$ 52,201,928	\$ 51,431,224	\$ 52,312,683	\$ 881,459

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Collection Services	\$ 30,603,523	\$ 32,257,985	\$ 31,345,375	\$ (912,610)
Energy Sustain. & Environ. Protection	1,702,947	2,147,205	2,107,103	(40,102)
Office of the Director	1,651,547	1,764,655	1,796,308	31,653
Total	\$ 33,958,017	\$ 36,169,845	\$ 35,248,786	\$ (921,059)

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Collection Services	105.49	105.92	105.79	(0.13)
Energy Sustain. & Environ. Protection	14.50	16.75	16.75	0.00
Office of the Director	15.02	15.02	15.25	0.23
Total	135.01	137.69	137.79	0.10

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Program Manager Transfer Transfer of 1.00 Program Manager to support the Collection Services Division allocated across multiple funds.	0.50	\$ 93,146	\$ -
Supervising Management Analyst Transfer Transfer of 1.00 Supervising Management Analyst to support the Office of the Director Division allocated across multiple funds.	0.23	33,517	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	9,927	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(0.63)	(15,784)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(187,349)	-

Environmental Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	(854,516)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Revised Revenue	0.00	-	(65,115)
Adjustment to reflect Fiscal Year 2015 revenue projections.			
Total	0.10	\$ (921,059)	\$ (65,115)

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 7,519,681	\$ 7,750,854	\$ 7,717,944	\$ (32,910)
Fringe Benefits	5,250,451	5,708,868	5,665,308	(43,560)
PERSONNEL SUBTOTAL	12,770,132	13,459,722	13,383,252	(76,470)
NON-PERSONNEL				
Supplies	\$ 105,917	\$ 268,639	\$ 270,790	\$ 2,151
Contracts	18,060,016	18,516,462	18,253,410	(263,052)
Information Technology	525,321	589,995	595,859	5,864
Energy and Utilities	2,110,035	2,994,100	2,413,861	(580,239)
Other	9,450	15,122	15,122	-
Transfers Out	375,446	314,850	314,537	(313)
Capital Expenditures	1,700	10,955	1,955	(9,000)
NON-PERSONNEL SUBTOTAL	21,187,885	22,710,123	21,865,534	(844,589)
Total	\$ 33,958,017	\$ 36,169,845	\$ 35,248,786	\$ (921,059)

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Charges for Services	\$ 955,043	\$ 939,829	\$ 874,714	\$ (65,115)
Fines Forfeitures and Penalties	4,683	10,000	10,000	-
Licenses and Permits	102,839	110,000	110,000	-
Other Local Taxes	125,342	125,000	125,000	-
Other Revenue	163,040	75,000	75,000	-
Rev from Money and Prop	14,437	-	-	-
Total	\$ 1,365,383	\$ 1,259,829	\$ 1,194,714	\$ (65,115)

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.23	1.23	1.23	\$31,491 - \$37,918	\$ 46,072
20000012	Administrative Aide 1	0.50	0.60	0.60	36,962 - 44,533	26,623
20000860	Area Refuse Collection Supervisor	4.63	4.63	4.00	50,835 - 60,694	237,556
90000860	Area Refuse Collection Supervisor - Hourly	0.19	0.37	0.35	50,835 - 60,694	21,243
20000037	Asbestos Program Manager	1.00	1.00	1.00	72,966 - 88,546	88,546

Environmental Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
20000038	Asbestos and Lead Program Inspector	5.00	5.00	5.00	55,078 - 66,768	327,642
20000088	Assistant Engineer-Mechanical	0.60	0.60	0.60	57,866 - 69,722	40,367
20001092	Assistant Environmental Services Director	0.35	0.35	0.35	31,741 - 173,971	46,200
20000119	Associate Management Analyst	1.85	2.05	3.06	54,059 - 65,333	109,760
20000302	Community Development Specialist 3	1.00	1.00	1.00	62,254 - 75,275	75,275
20000354	Custodian 2	0.35	0.35	0.35	26,250 - 31,242	10,934
20001168	Deputy Director	1.13	1.58	1.58	46,966 - 172,744	190,187
90001168	Deputy Director - Hourly	0.35	0.00	0.00	46,966 - 172,744	-
20000863	District Refuse Collection Supervisor	1.20	1.20	1.20	59,654 - 71,448	82,081
20001149	Environmental Services Director	0.35	0.35	0.35	59,155 - 224,099	50,148
20000924	Executive Secretary	0.35	0.35	0.35	43,555 - 52,666	16,030
20000521	Hazardous Materials Inspector 2	3.00	3.00	3.00	55,078 - 66,768	200,304
20000548	Hazardous Materials Inspector 3	1.00	1.00	1.00	60,674 - 73,507	-
20000178	Information Systems Administrator	0.38	0.38	0.38	73,466 - 88,982	33,816
20000290	Information Systems Analyst 2	1.52	1.52	1.14	54,059 - 65,333	74,490
20000293	Information Systems Analyst 3	0.38	0.38	0.38	59,363 - 71,760	27,270
20000998	Information Systems Analyst 4	0.76	0.76	0.76	66,768 - 80,891	61,486
20000680	Payroll Specialist 2	0.96	0.96	0.96	34,611 - 41,787	38,440
20001222	Program Manager	0.15	0.40	0.90	46,966 - 172,744	94,318
20000783	Public Information Clerk	5.04	5.04	5.04	31,491 - 37,918	181,167
20000784	Public Information Officer	0.70	0.70	0.70	43,514 - 52,707	36,890
20000776	Public Works Dispatcher	1.20	1.20	1.20	35,755 - 43,098	51,211
90000776	Public Works Dispatcher - Hourly	0.00	0.56	0.00	35,755 - 43,098	-
20000847	Safety Officer	0.35	0.35	0.35	57,907 - 69,930	24,477
20000854	Safety Representative 2	0.35	0.35	0.35	50,461 - 61,027	21,324
20001042	Safety and Training Manager	0.36	0.36	0.36	66,768 - 80,891	29,123
20000859	Sanitation Driver 1	12.00	12.00	12.00	36,920 - 44,158	397,736
20000857	Sanitation Driver 2	72.00	72.00	72.00	45,261 - 53,331	3,817,402
90000857	Sanitation Driver 2 - Hourly	0.70	0.74	0.69	45,261 - 53,331	36,799
20000851	Sanitation Driver 3	9.00	9.00	9.00	47,528 - 55,952	391,664
20000869	Senior Account Clerk	0.23	0.23	0.23	36,067 - 43,514	9,813
20000885	Senior Civil Engineer	1.00	1.00	1.00	76,794 - 92,851	92,851
20000927	Senior Clerk/Typist	0.30	0.60	0.60	36,067 - 43,514	26,113
20000015	Senior Management Analyst	0.35	0.35	0.35	59,363 - 71,760	25,116
20000947	Supervising Hazardous Materials Inspector	1.00	1.00	1.00	66,685 - 80,870	76,960
20000970	Supervising Management Analyst	0.85	1.05	1.28	66,768 - 80,891	103,530
20001053	Utility Worker 2	1.00	1.00	1.00	33,322 - 39,666	39,666
20000756	Word Processing Operator	0.35	1.10	1.10	31,491 - 37,918	41,285

Environmental Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget Proposed	FY2015 Salary Range	Total
	Bilingual - Regular				5,585
	Overtime Budgeted				391,183
	Reg Pay For Engineers				13,928
	Termination Pay Annual Leave				5,333
FTE, Salaries, and Wages Subtotal		135.01	137.69	137.79	\$ 7,717,944
		FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Fringe Benefits					
	Employee Offset Savings	\$ 28,112	\$ 37,133	\$ 30,642	\$ (6,491)
	Flexible Benefits	738,524	860,629	965,650	105,021
	Insurance	96	-	-	-
	Long-Term Disability	41,118	39,267	25,283	(13,984)
	Medicare	97,380	96,985	98,896	1,911
	Other Post-Employment Benefits	851,053	819,461	792,726	(26,735)
	Retiree Medical Trust	1,219	1,146	1,691	545
	Retirement 401 Plan	3,917	4,544	5,542	998
	Retirement ADC	2,582,753	2,980,170	2,848,684	(131,486)
	Retirement DROP	14,914	19,316	19,843	527
	Retirement Offset Contribution	5,092	-	-	-
	Risk Management Administration	136,648	124,396	134,036	9,640
	Supplemental Pension Savings Plan	411,353	408,179	408,450	271
	Unemployment Insurance	20,965	20,855	14,527	(6,328)
	Unused Sick Leave	(1)	-	-	-
	Workers' Compensation	317,308	296,787	319,338	22,551
Fringe Benefits Subtotal		\$ 5,250,451	\$ 5,708,868	\$ 5,665,308	\$ (43,560)
Total Personnel Expenditures				\$ 13,383,252	

Automated Refuse Container Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Collection Services	\$ 642,683	\$ 800,000	\$ 800,000	\$ -
Total	\$ 642,683	\$ 800,000	\$ 800,000	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
NON-PERSONNEL				
Supplies	\$ 535,754	\$ 710,000	\$ 710,000	\$ -
Contracts	105,066	90,000	90,000	-
Other	1,862	-	-	-
NON-PERSONNEL SUBTOTAL	642,683	800,000	800,000	-
Total	\$ 642,683	\$ 800,000	\$ 800,000	\$ -

Environmental Services

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Charges for Services	\$ 846,816	\$ 700,000	\$ 700,000	\$ -
Rev from Money and Prop	7,244	-	-	-
Total	\$ 854,060	\$ 700,000	\$ 700,000	\$ -

Energy Conservation Program Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Energy Sustain. & Environ. Protection	\$ 2,362,648	\$ 2,351,728	\$ 2,547,534	\$ 195,806
Total	\$ 2,362,648	\$ 2,351,728	\$ 2,547,534	\$ 195,806

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Energy Sustain. & Environ. Protection	12.85	12.60	12.60	0.00
Total	12.85	12.60	12.60	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Facility Condition Assessments and Alternative Energy Options Adjustment to reflect the addition of non-personnel expenditures to conduct facility condition assessments for solar initiatives and alternative energy sources and supply options.	0.00	\$ 350,000	\$ -
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	53,734	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	4,797	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	1.00	(6,832)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(19,680)	-
Program Manager Transfer Transfer of 1.00 Program Manager to support the Collection Services Division allocated across multiple funds.	(1.00)	(186,213)	-

Environmental Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Revised Revenue	0.00	-	(65,559)
Adjustment to reflect Fiscal Year 2015 revenue projections.			
Total	0.00	\$ 195,806	\$ (65,559)

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 935,416	\$ 954,703	\$ 852,204	\$ (102,499)
Fringe Benefits	564,113	654,267	544,041	(110,226)
PERSONNEL SUBTOTAL	1,499,530	1,608,970	1,396,245	(212,725)
NON-PERSONNEL				
Supplies	\$ 19,374	\$ 14,807	\$ 15,545	\$ 738
Contracts	445,971	480,772	830,399	349,627
Information Technology	285,978	111,547	162,918	51,371
Energy and Utilities	17,221	14,363	12,357	(2,006)
Other	4,578	5,300	5,300	-
Transfers Out	73,391	85,969	94,770	8,801
Capital Expenditures	16,604	30,000	30,000	-
NON-PERSONNEL SUBTOTAL	863,118	742,758	1,151,289	408,531
Total	\$ 2,362,648	\$ 2,351,728	\$ 2,547,534	\$ 195,806

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Charges for Services	\$ 660,679	\$ 363,140	\$ 364,701	\$ 1,561
Fines Forfeitures and Penalties	23	-	-	-
Other Revenue	1,162,065	200,000	-	(200,000)
Rev from Money and Prop	29,835	-	-	-
Transfers In	1,752,772	1,756,303	1,889,183	132,880
Total	\$ 3,605,373	\$ 2,319,443	\$ 2,253,884	\$ (65,559)

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
---------------	-------------------	------------------	------------------	--------------------	--------------	-------

FTE, Salaries, and Wages

20000012	Administrative Aide 1	0.00	0.40	0.40	\$36,962 - \$44,533	\$ 17,742
20000024	Administrative Aide 2	1.00	1.00	1.00	42,578 - 51,334	42,578
20000119	Associate Management Analyst	3.00	3.20	3.20	54,059 - 65,333	196,814
20001168	Deputy Director	0.85	0.35	0.35	46,966 - 172,744	44,100
90001168	Deputy Director - Hourly	0.00	0.35	0.00	46,966 - 172,744	-
90001073	Management Intern - Hourly	0.00	0.00	1.35	24,274 - 29,203	32,769
20001222	Program Manager	1.00	1.50	0.50	46,966 - 172,744	49,236
20000761	Project Officer 1	2.00	2.00	2.00	66,622 - 80,454	156,041
20000763	Project Officer 2	1.00	1.00	1.00	76,794 - 92,851	92,851
20000927	Senior Clerk/Typist	0.00	0.15	0.15	36,067 - 43,514	6,528
20000015	Senior Management Analyst	1.00	0.90	0.90	59,363 - 71,760	64,584
20000970	Supervising Management Analyst	2.00	1.60	1.60	66,768 - 80,891	129,430

Environmental Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
20000756	Word Processing Operator	1.00	0.15	0.15	31,491 - 37,918	5,603
	Reg Pay For Engineers					13,928
FTE, Salaries, and Wages Subtotal		12.85	12.60	12.60		\$ 852,204
		FY2013 Actual	FY2014 Budget	FY2015 Proposed		FY2014-2015 Change
Fringe Benefits						
	Employee Offset Savings	\$ 10,081	\$ 15,572	\$ 8,673		\$ (6,899)
	Flexible Benefits	82,886	93,666	88,647		(5,019)
	Long-Term Disability	5,314	5,132	2,911		(2,221)
	Medicare	13,769	13,799	12,356		(1,443)
	Other Post-Employment Benefits	79,943	75,517	68,380		(7,137)
	Retiree Medical Trust	146	260	109		(151)
	Retirement 401 Plan	322	1,040	-		(1,040)
	Retirement ADC	285,727	369,457	287,590		(81,867)
	Retirement DROP	5,144	1,909	5,154		3,245
	Retirement Offset Contribution	1,989	-	-		-
	Risk Management Administration	12,864	11,449	11,559		110
	Supplemental Pension Savings Plan	48,021	42,920	46,790		3,870
	Unemployment Insurance	2,709	2,695	1,659		(1,036)
	Workers' Compensation	15,199	20,851	10,213		(10,638)
Fringe Benefits Subtotal		\$ 564,113	\$ 654,267	\$ 544,041		\$ (110,226)
Total Personnel Expenditures				\$ 1,396,245		

Recycling Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Collection Services	\$ 14,580,752	\$ 16,915,089	\$ 16,013,364	\$ (901,725)
Energy Sustain. & Environ. Protection	1,095,793	1,791,870	1,813,564	21,694
Office of the Director	2,037,319	2,655,497	2,827,659	172,162
Waste Reduction & Disposal	1,390,506	1,929,841	1,935,395	5,554
Total	\$ 19,104,371	\$ 23,292,297	\$ 22,589,982	\$ (702,315)

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Collection Services	82.36	82.65	83.04	0.39
Energy Sustain. & Environ. Protection	5.05	5.38	5.35	(0.03)
Office of the Director	10.37	10.37	10.68	0.31
Waste Reduction & Disposal	10.56	8.93	9.53	0.60
Total	108.34	107.33	108.60	1.27

Environmental Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Purchase of Automated Yard Waste Containers Adjustment to reflect the addition of non-personnel expenditures to purchase automated yard waste containers.	0.00	\$ 250,000	\$ -
Program Manager Transfer Transfer of 1.00 Program Manager to support the Collection Services Division allocated across multiple funds.	0.50	93,067	-
Supervising Management Analyst Transfer Transfer of 1.00 Supervising Management Analyst to support the Office of the Director Division allocated across multiple funds.	0.31	45,201	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.60	26,231	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(0.14)	11,872	-
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	2,370	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(61,097)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.	0.00	(510,000)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(559,959)	-
Revised Revenue Adjustment to reflect Fiscal Year 2015 revenue projections.	0.00	-	650,000
Total	1.27	\$ (702,315)	\$ 650,000

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 5,018,497	\$ 5,624,235	\$ 5,722,520	\$ 98,285
Fringe Benefits	3,495,258	4,251,158	4,329,244	78,086
PERSONNEL SUBTOTAL	8,513,755	9,875,393	10,051,764	176,371

Environmental Services

Expenditures by Category (Cont'd)

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
NON-PERSONNEL				
Supplies	\$ 1,050,001	\$ 1,536,894	\$ 1,278,693	\$ (258,201)
Contracts	6,924,914	8,470,380	8,310,989	(159,391)
Information Technology	477,517	455,353	390,401	(64,952)
Energy and Utilities	1,127,448	1,738,815	1,298,055	(440,760)
Other	6,137	5,682	5,682	-
Appropriated Reserve	-	480,000	480,000	-
Transfers Out	935,830	417,386	462,004	44,618
Capital Expenditures	68,768	312,394	312,394	-
NON-PERSONNEL SUBTOTAL	10,590,615	13,416,904	12,538,218	(878,686)
Total	\$ 19,104,371	\$ 23,292,297	\$ 22,589,982	\$ (702,315)

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Charges for Services	\$ 17,197,202	\$ 16,368,631	\$ 17,058,631	\$ 690,000
Fines Forfeitures and Penalties	1,175,918	1,000,000	1,000,000	-
Other Revenue	172,529	37,920	37,920	-
Rev from Money and Prop	404,654	371,100	331,100	(40,000)
Rev from Other Agencies	687,885	-	-	-
Transfers In	567,739	-	-	-
Total	\$ 20,205,927	\$ 17,777,651	\$ 18,427,651	\$ 650,000

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	0.71	0.71	1.31	\$31,491 - \$37,918	\$ 49,677
20000024	Administrative Aide 2	1.00	1.00	1.00	42,578 - 51,334	50,564
20000860	Area Refuse Collection Supervisor	3.16	3.16	3.00	50,835 - 60,694	182,082
90000860	Area Refuse Collection Supervisor - Hourly	0.51	0.37	0.35	50,835 - 60,694	21,243
20000088	Assistant Engineer-Mechanical	0.40	0.40	0.40	57,866 - 69,722	26,915
20001092	Assistant Environmental Services Director	0.31	0.31	0.31	31,741 - 173,971	40,920
20000143	Associate Engineer-Civil	0.00	0.00	0.45	66,622 - 80,454	29,975
20000119	Associate Management Analyst	1.66	1.66	1.85	54,059 - 65,333	102,572
90000119	Associate Management Analyst - Hourly	0.35	0.39	0.35	54,059 - 65,333	22,866
20000266	Cashier	1.00	1.00	1.00	31,491 - 37,918	35,920
20000354	Custodian 2	0.31	0.31	0.31	26,250 - 31,242	9,686
20001168	Deputy Director	0.89	0.99	0.99	46,966 - 172,744	117,528
20000863	District Refuse Collection Supervisor	0.80	0.80	0.80	59,654 - 71,448	54,721
20001149	Environmental Services Director	0.31	0.31	0.31	59,155 - 224,099	44,412
20000924	Executive Secretary	0.31	0.31	0.31	43,555 - 52,666	14,196

Environmental Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
90000548	Hazardous Material Inspector 3 - Hourly	0.35	0.38	0.35	60,674 - 73,507	25,728
20000521	Hazardous Materials Inspector 2	1.50	1.50	1.50	55,078 - 66,768	81,432
20000548	Hazardous Materials Inspector 3	1.00	1.00	1.00	60,674 - 73,507	73,507
20000502	Heavy Truck Driver 1	0.00	0.00	1.00	36,234 - 43,160	38,639
20000501	Heavy Truck Driver 2	1.00	1.00	0.00	37,565 - 45,302	-
20000178	Information Systems Administrator	0.28	0.28	0.28	73,466 - 88,982	24,913
20000290	Information Systems Analyst 2	1.12	1.12	0.84	54,059 - 65,333	54,870
20000293	Information Systems Analyst 3	0.28	0.28	0.28	59,363 - 71,760	20,094
20000998	Information Systems Analyst 4	0.56	0.56	0.56	66,768 - 80,891	45,288
90001073	Management Intern - Hourly	2.89	2.26	2.26	24,274 - 29,203	57,270
20000680	Payroll Specialist 2	0.72	0.72	0.72	34,611 - 41,787	28,958
20001222	Program Manager	0.35	0.10	0.60	46,966 - 172,744	64,774
20000783	Public Information Clerk	1.28	1.28	1.28	31,491 - 37,918	46,021
20000784	Public Information Officer	0.62	0.62	0.62	43,514 - 52,707	32,690
20000776	Public Works Dispatcher	0.70	0.70	0.70	35,755 - 43,098	29,873
20001032	Public Works Supervisor	1.00	1.00	1.00	49,525 - 59,966	59,966
20000557	Recycling Program Manager	0.38	0.38	0.38	76,731 - 92,893	35,304
20000562	Recycling Specialist 2	3.96	2.96	2.96	54,059 - 65,333	191,248
20000565	Recycling Specialist 3	0.23	0.23	0.23	59,363 - 71,760	15,923
20000847	Safety Officer	0.31	0.31	0.31	57,907 - 69,930	21,674
20000854	Safety Representative 2	0.31	0.31	0.31	50,461 - 61,027	18,891
20001042	Safety and Training Manager	0.31	0.31	0.31	66,768 - 80,891	25,080
20000859	Sanitation Driver 1	12.00	12.00	12.00	36,920 - 44,158	365,816
20000857	Sanitation Driver 2	52.00	52.00	52.00	45,261 - 53,331	2,617,629
90000857	Sanitation Driver 2 - Hourly	0.35	0.74	0.69	45,261 - 53,331	36,799
20000851	Sanitation Driver 3	5.00	5.00	5.00	47,528 - 55,952	279,760
20000869	Senior Account Clerk	0.31	0.31	0.31	36,067 - 43,514	13,217
20000927	Senior Clerk/Typist	1.43	1.48	1.48	36,067 - 43,514	64,395
20000015	Senior Management Analyst	0.31	0.41	0.66	59,363 - 71,760	46,498
20000970	Supervising Management Analyst	0.81	1.01	1.32	66,768 - 80,891	106,779
20001051	Utility Worker 1	1.00	1.00	1.00	30,534 - 36,296	30,534
20001053	Utility Worker 2	3.50	3.50	3.50	33,322 - 39,666	79,332
20000756	Word Processing Operator	0.76	0.86	0.41	31,491 - 37,918	15,491
	Bilingual - Regular					8,237
	Exceptional Performance Pay-Classified					792
	Overtime Budgeted					261,821
FTE, Salaries, and Wages Subtotal		108.34	107.33	108.60		\$ 5,722,520
		FY2013 Actual	FY2014 Budget	FY2015 Proposed		FY2014-2015 Change
Fringe Benefits						
Employee Offset Savings		\$ 21,251	\$ 26,578	\$ 25,184		\$ (1,394)
Flexible Benefits		501,164	667,425	751,871		84,446

Environmental Services

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Insurance	86	-	-	-
Long-Term Disability	27,584	28,727	18,937	(9,790)
Medicare	67,802	74,152	75,202	1,050
Other Post-Employment Benefits	590,510	623,555	606,996	(16,559)
Retiree Medical Trust	897	954	1,074	120
Retirement 401 Plan	3,892	3,799	4,124	325
Retirement ADC	1,676,130	2,193,125	2,166,310	(26,815)
Retirement DROP	9,594	9,159	10,723	1,564
Retirement Offset Contribution	3,798	-	-	-
Risk Management Administration	94,759	94,607	102,703	8,096
Supplemental Pension Savings Plan	251,666	281,841	284,855	3,014
Unemployment Insurance	14,077	15,218	10,854	(4,364)
Workers' Compensation	232,049	232,018	270,411	38,393
Fringe Benefits Subtotal	\$ 3,495,258	\$ 4,251,158	\$ 4,329,244	\$ 78,086
Total Personnel Expenditures			\$ 10,051,764	

Refuse Disposal Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Collection Services	\$ 875,067	\$ 960,677	\$ 902,633	\$ (58,044)
Energy Sustain. & Environ. Protection	929,590	-	-	-
Office of the Director	3,172,503	4,795,447	4,438,233	(357,214)
Waste Reduction & Disposal	24,639,711	26,176,872	25,831,376	(345,496)
Total	\$ 29,616,871	\$ 31,932,996	\$ 31,172,242	\$ (760,754)

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Collection Services	6.10	6.10	6.10	0.00
Energy Sustain. & Environ. Protection	7.95	0.00	0.00	0.00
Office of the Director	13.92	13.96	15.42	1.46
Waste Reduction & Disposal	130.41	128.96	126.36	(2.60)
Total	158.38	149.02	147.88	(1.14)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	\$ 285,816	\$ -
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	1,792	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.00	1,092	-

Environmental Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Supervising Management Analyst Transfer Transfer of 1.00 Supervising Management Analyst to support the Office of the Director Division allocated across multiple funds.	(0.54)	(78,718)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(89,087)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	(0.60)	(246,166)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.	0.00	(635,483)	(5,554)
Revised Revenue Adjustment to reflect Fiscal Year 2015 revenue projections.	0.00	-	367,687
Total	(1.14)	\$ (760,754)	\$ 362,133

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 8,164,992	\$ 8,119,666	\$ 8,102,516	\$ (17,150)
Fringe Benefits	5,565,104	6,270,906	5,964,264	(306,642)
PERSONNEL SUBTOTAL	13,730,096	14,390,572	14,066,780	(323,792)
NON-PERSONNEL				
Supplies	\$ 429,905	\$ 782,679	\$ 785,318	\$ 2,639
Contracts	10,244,195	11,590,119	11,099,045	(491,074)
Information Technology	844,618	814,122	1,089,489	275,367
Energy and Utilities	1,579,981	1,423,559	1,419,619	(3,940)
Other	10,846	16,276	16,276	-
Appropriated Reserve	-	920,000	920,000	-
Transfers Out	1,426,162	1,694,503	1,474,549	(219,954)
Capital Expenditures	1,351,069	284,910	284,910	-
Debt	-	16,256	16,256	-
NON-PERSONNEL SUBTOTAL	15,886,775	17,542,424	17,105,462	(436,962)
Total	\$ 29,616,871	\$ 31,932,996	\$ 31,172,242	\$ (760,754)

Environmental Services

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Charges for Services	\$ 23,877,264	\$ 25,999,813	\$ 26,506,500	\$ 506,687
Fines Forfeitures and Penalties	25,448	32,500	32,500	-
Other Revenue	853,292	684,554	690,000	5,446
Rev from Money and Prop	1,159,512	350,000	200,000	(150,000)
Transfers In	1,266	807,434	807,434	-
Total	\$ 25,916,783	\$ 27,874,301	\$ 28,236,434	\$ 362,133

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.06	2.06	1.46	\$31,491 - \$37,918	\$ 55,365
20000012	Administrative Aide 1	1.50	1.00	1.00	36,962 - 44,533	44,533
20000024	Administrative Aide 2	0.00	1.00	1.00	42,578 - 51,334	50,564
20000860	Area Refuse Collection Supervisor	1.21	1.21	1.00	50,835 - 60,694	60,694
20000070	Assistant Engineer-Civil	2.00	2.00	2.00	57,866 - 69,722	124,374
20001092	Assistant Environmental Services Director	0.34	0.34	0.34	31,741 - 173,971	44,880
90001092	Assistant Environmental Services Director - Hourly	0.31	0.35	0.35	31,741 - 173,971	36,000
20000143	Associate Engineer-Civil	5.00	3.00	3.55	66,622 - 80,454	276,802
20000119	Associate Management Analyst	2.49	2.09	1.89	54,059 - 65,333	95,294
20000649	Biologist 3	1.00	1.00	1.00	62,005 - 75,067	75,067
20000306	Code Compliance Officer	16.00	16.00	16.00	37,232 - 44,803	616,586
20000307	Code Compliance Supervisor	1.00	1.00	1.00	42,890 - 51,334	47,091
20000354	Custodian 2	0.34	0.34	0.34	26,250 - 31,242	10,622
20001168	Deputy Director	1.13	1.08	1.08	46,966 - 172,744	127,357
20000389	Disposal Site Representative	10.00	5.00	5.00	32,968 - 39,811	198,259
20000390	Disposal Site Supervisor	3.00	2.00	2.00	52,104 - 62,982	125,964
20001149	Environmental Services Director	0.34	0.34	0.34	59,155 - 224,099	48,708
20000420	Equipment Mechanic	2.00	1.00	0.00	44,366 - 53,206	-
20000426	Equipment Operator 1	5.00	1.00	0.00	37,690 - 45,115	-
20000430	Equipment Operator 2	5.00	7.00	7.00	41,350 - 49,462	340,113
20000439	Equipment Service Writer	1.00	1.00	1.00	47,715 - 57,158	57,158
20000418	Equipment Technician 1	0.00	1.00	1.00	36,005 - 43,139	-
20000423	Equipment Technician 2	0.00	1.00	1.00	39,499 - 47,091	42,310
20000431	Equipment Technician 3	0.00	0.00	1.00	43,368 - 51,813	51,813
20000924	Executive Secretary	0.34	0.34	0.34	43,555 - 52,666	15,582
20001049	General Utility Supervisor	2.00	3.00	3.00	59,342 - 71,760	207,457
20000521	Hazardous Materials Inspector 2	5.00	4.00	4.00	55,078 - 66,768	265,737
20000502	Heavy Truck Driver 1	0.00	0.00	2.00	36,234 - 43,160	85,387
20000501	Heavy Truck Driver 2	3.00	3.00	3.00	37,565 - 45,302	135,226
20000178	Information Systems Administrator	0.34	0.34	0.34	73,466 - 88,982	30,253

Environmental Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
20000290	Information Systems Analyst 2	1.36	1.36	1.02	54,059 - 65,333	66,642
20000293	Information Systems Analyst 3	0.34	0.34	0.34	59,363 - 71,760	24,396
20000998	Information Systems Analyst 4	0.68	0.68	0.68	66,768 - 80,891	55,008
20000590	Laboratory Technician	1.00	0.00	0.00	40,622 - 49,067	-
20000589	Laborer	8.00	12.00	12.00	29,182 - 34,757	392,737
20001018	Land Surveying Assistant	0.00	1.00	1.00	57,866 - 69,722	65,623
20001019	Land Surveying Associate	1.00	0.00	0.00	66,622 - 80,454	-
20000580	Landfill Equipment Operator	20.00	18.00	18.00	47,528 - 56,846	1,016,123
90001073	Management Intern - Hourly	2.08	1.63	1.63	24,274 - 29,203	41,978
20000680	Payroll Specialist 2	1.32	1.32	1.32	34,611 - 41,787	54,556
20000518	Principal Survey Aide	1.00	0.00	0.00	50,003 - 60,549	-
20001222	Program Manager	1.50	2.00	2.00	46,966 - 172,744	202,000
20000761	Project Officer 1	1.00	0.00	0.00	66,622 - 80,454	-
20000763	Project Officer 2	1.00	0.00	0.00	76,794 - 92,851	-
20000783	Public Information Clerk	1.68	1.68	1.68	31,491 - 37,918	60,385
20000784	Public Information Officer	0.68	0.68	0.68	43,514 - 52,707	35,834
20000776	Public Works Dispatcher	0.10	0.10	0.10	35,755 - 43,098	4,272
20001032	Public Works Supervisor	2.00	2.00	2.00	49,525 - 59,966	59,966
20000557	Recycling Program Manager	0.62	0.62	0.62	76,731 - 92,893	57,589
20000562	Recycling Specialist 2	5.54	5.54	5.54	54,059 - 65,333	355,416
20000565	Recycling Specialist 3	1.77	2.77	2.77	59,363 - 71,760	193,371
20000847	Safety Officer	0.34	0.34	0.34	57,907 - 69,930	23,779
20000854	Safety Representative 2	0.34	0.34	0.34	50,461 - 61,027	20,713
20001042	Safety and Training Manager	0.33	0.33	0.33	66,768 - 80,891	26,699
20000869	Senior Account Clerk	0.46	0.46	0.46	36,067 - 43,514	19,614
20000885	Senior Civil Engineer	2.00	1.00	1.00	76,794 - 92,851	89,601
20000927	Senior Clerk/Typist	1.27	0.77	0.77	36,067 - 43,514	33,506
20000965	Senior Code Compliance Supervisor	1.00	1.00	1.00	47,174 - 56,618	56,618
20000907	Senior Disposal Site Representative	2.00	2.00	2.00	36,067 - 43,638	85,109
20000015	Senior Management Analyst	0.34	0.34	1.09	59,363 - 71,760	75,608
20000856	Senior Mechanical Engineer	1.00	1.00	1.00	76,794 - 92,851	92,851
20000918	Senior Planner	1.00	1.00	1.00	65,354 - 79,019	77,834
20000989	Supervising Disposal Site Representative	0.00	2.00	2.00	39,686 - 47,965	91,100
20000947	Supervising Hazardous Materials Inspector	1.00	1.00	1.00	66,685 - 80,870	80,870
20000970	Supervising Management Analyst	1.34	1.34	0.80	66,768 - 80,891	64,716
20001051	Utility Worker 1	9.00	9.00	9.00	30,534 - 36,296	282,429
20001053	Utility Worker 2	11.00	11.00	10.00	33,322 - 39,666	309,596
20000756	Word Processing Operator	1.89	1.89	1.34	31,491 - 37,918	12,888
	Bilingual - Regular					8,018
	Confined Space Pay					15,422

Environmental Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget Proposed	FY2015 Salary Range	Total
	Exceptional Performance Pay-Classified				926
	Overtime Budgeted				641,678
	Reg Pay For Engineers				37,849
FTE, Salaries, and Wages Subtotal		158.38	149.02	147.88	\$ 8,102,516
		FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Fringe Benefits					
	Employee Offset Savings	\$ 52,650	\$ 62,190	\$ 51,737	\$ (10,453)
	Flexible Benefits	804,262	964,424	1,037,548	73,124
	Insurance	94	-	-	-
	Long-Term Disability	42,094	39,924	25,591	(14,333)
	Medicare	107,215	101,372	100,582	(790)
	Other	(623)	-	-	-
	Other Post-Employment Benefits	881,399	884,332	842,310	(42,022)
	Retiree Medical Trust	388	145	1,295	1,150
	Retirement 401 Plan	1,549	632	1,730	1,098
	Retirement ADC	2,727,589	3,328,607	3,027,266	(301,341)
	Retirement DROP	16,921	11,724	15,696	3,972
	Retirement Offset Contribution	13,273	-	-	-
	Risk Management Administration	141,433	134,250	142,375	8,125
	Supplemental Pension Savings Plan	448,992	396,049	428,979	32,930
	Unemployment Insurance	21,468	21,206	14,610	(6,596)
	Unused Sick Leave	(4)	-	-	-
	Workers' Compensation	306,404	326,051	274,545	(51,506)
Fringe Benefits Subtotal		\$ 5,565,104	\$ 6,270,906	\$ 5,964,264	\$ (306,642)
Total Personnel Expenditures				\$ 14,066,780	

Refuse Disposal Fund - Miramar Closure Fund

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Rev from Money and Prop	\$ 254,402	\$ 500,000	\$ 500,000	\$ -
Transfers In	-	1,000,000	1,000,000	-
Total	\$ 254,402	\$ 1,500,000	\$ 1,500,000	\$ -

Environmental Services

Revenue and Expense Statement (Non-General Fund)

Automated Refuse Container Fund	FY2013 Actual	FY2014 [*] Budget	FY2015 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,053,869	\$ 1,263,736	\$ 1,300,760
TOTAL BALANCE AND RESERVES	\$ 1,053,869	\$ 1,263,736	\$ 1,300,760
REVENUE			
Automated Refuse Container Sales	\$ 846,816	\$ 700,000	\$ 700,000
Interest Earnings	7,244	–	–
TOTAL REVENUE	\$ 854,060	\$ 700,000	\$ 700,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,907,929	\$ 1,963,736	\$ 2,000,760
OPERATING EXPENSE			
Automated Refuse Container Purchases	\$ 533,530	\$ 710,000	\$ 710,000
Non-Personnel Expense	109,153	90,000	90,000
TOTAL OPERATING EXPENSE	\$ 642,683	\$ 800,000	\$ 800,000
TOTAL EXPENSE	\$ 642,683	\$ 800,000	\$ 800,000
BALANCE	\$ 1,265,246	\$ 1,163,736	\$ 1,200,760
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,907,929	\$ 1,963,736	\$ 2,000,760

^{*}At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Environmental Services

Revenue and Expense Statement (Non-General Fund)

Energy Conservation Program Fund	FY2013 Actual	FY2014* Budget	FY2015 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 2,545,004	\$ 1,717,476	\$ 1,947,126
Continuing Appropriation - CIP	1,121,737	2,114,277	1,812,491
TOTAL BALANCE AND RESERVES	\$ 3,666,741	\$ 3,831,753	\$ 3,759,617
REVENUE			
Charges for Current Services	\$ 660,679	\$ 363,140	\$ 364,701
Transfer In	1,752,772	1,756,303	1,889,183
Revenue from Money and Property	29,835	—	—
Rebates	1,128,416	200,000	—
Litigation Awards - Miscellaneous	23	—	—
Other Revenues	33,649	—	—
TOTAL REVENUE	\$ 3,605,373	\$ 2,319,443	\$ 2,253,884
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 7,272,114	\$ 6,151,196	\$ 6,013,501
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 807,460	\$ 200,000	\$ —
TOTAL CIP EXPENSE	\$ 807,460	\$ 200,000	\$ —
OPERATING EXPENSE			
Personnel Expense	\$ 1,499,530	\$ 1,608,970	\$ 1,396,425
Non-Personnel Expense	863,118	742,758	1,151,109
TOTAL OPERATING EXPENSE	\$ 2,362,648	\$ 2,351,728	\$ 2,547,534
TOTAL EXPENSE	\$ 3,170,108	\$ 2,551,728	\$ 2,547,534
RESERVES			
Continuing Appropriation - CIP	\$ 2,114,277	\$ 2,114,277	\$ 1,812,491
TOTAL RESERVES	\$ 2,114,277	\$ 2,114,277	\$ 1,812,491
BALANCE	\$ 1,987,730	\$ 1,485,191	\$ 1,653,476
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 7,272,114	\$ 6,151,196	\$ 6,013,501

* At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Environmental Services

Revenue and Expense Statement (Non-General Fund)

Recycling Fund	FY2013 Actual	FY2014* Budget	FY2015 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 15,067,743	\$ 15,388,776	\$ 12,550,378
Continuing Appropriation - CIP	5,667	3	–
Operating Reserve	960,000	1,440,000	1,920,000
TOTAL BALANCE AND RESERVES	\$ 16,033,410	\$ 16,828,779	\$ 14,470,378
REVENUE			
Curbside Recycling Revenue	\$ 4,827,050	\$ 4,000,000	\$ 4,000,000
Interest Revenue	154,372	160,000	120,000
Other Revenue	2,349,097	1,249,020	1,249,020
Recycling Fees (AB939)	11,375,597	10,750,000	11,500,000
Service to Other Departments	932,072	968,631	968,631
Transfer of Exempt Tonnage Subsidy	567,739	650,000	590,000
TOTAL REVENUE	\$ 20,205,927	\$ 17,777,651	\$ 18,427,651
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 36,239,337	\$ 34,606,430	\$ 32,898,029
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ –	\$ –	\$ 1,200,000
TOTAL CIP EXPENSE	\$ –	\$ –	\$ 1,200,000
OPERATING EXPENSE			
Collection Services Division	\$ 14,580,752	\$ 16,915,089	\$ 16,013,364
Energy, Sustainability, and Environmental Protection Division	1,095,793	1,791,870	1,813,564
Office of the Director	2,037,319	2,175,497	2,347,659
Waste Reduction and Disposal Division	1,390,506	1,929,841	1,935,395
Appropriated Reserve	–	480,000	480,000
TOTAL OPERATING EXPENSE	\$ 19,104,371	\$ 23,292,297	\$ 22,589,982
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 5,665	\$ –	\$ –
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 5,665	\$ –	\$ –
TOTAL EXPENSE	\$ 19,110,036	\$ 23,292,297	\$ 23,789,982
RESERVES			
Continuing Appropriation - CIP	\$ 3	\$ 3	\$ –
Operating Reserve	1,440,000	1,440,000	1,920,000
TOTAL RESERVES	\$ 1,440,003	\$ 1,440,003	\$ 1,920,000
BALANCE	\$ 15,689,298	\$ 9,874,130	\$ 7,188,047
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 36,239,337	\$ 34,606,430	\$ 32,898,029

* At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Environmental Services

Revenue and Expense Statement (Non-General Fund)

Refuse Disposal Fund	FY2013 Actual	FY2014 [*] Budget	FY2015 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 12,548,597	\$ 9,387,735	\$ 4,824,974
Continuing Appropriation - CIP	30,851,618	26,419,113	24,224,114
Operating Reserve	1,840,000	2,760,000	3,680,000
TOTAL BALANCE AND RESERVES	\$ 45,240,214	\$ 38,566,848	\$ 32,729,088
REVENUE			
Disposal Fees	\$ 21,370,408	\$ 23,103,313	\$ 23,610,000
General Fund Repayment of Loan for Operations Station	807,434	807,434	807,434
Greens/Wood Fees	1,784,128	2,030,000	2,030,000
Interest Revenue and Other Revenue	1,954,812	1,933,554	1,789,000
TOTAL REVENUE	\$ 25,916,783	\$ 27,874,301	\$ 28,236,434
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 71,156,997	\$ 66,441,149	\$ 60,965,522
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 580,471	\$ 605,000	\$ -
TOTAL CIP EXPENSE	\$ 580,471	\$ 605,000	\$ -
OPERATING EXPENSE			
Collection Services Division	\$ 875,067	\$ 960,677	\$ 902,633
Energy, Sustainability, and Environmental Protection Division	929,590	- ¹	-
Office of the Director	3,172,503	3,875,447	3,518,233
Transfer of Military/Other Exempt Tonnage Subsidy to Recycling Fund	567,739	650,000	650,000
Transfer to Landfill Closure Fund	-	1,000,000	1,000,000
Waste Reduction and Disposal Division	24,071,972	24,526,872	24,181,376
Appropriated Reserve	-	920,000	920,000
TOTAL OPERATING EXPENSE	\$ 29,616,871	\$ 31,932,996	\$ 31,172,242
TOTAL EXPENSE	\$ 30,197,342	\$ 32,537,996	\$ 31,172,242
RESERVES			
Continuing Appropriation - CIP	\$ 26,419,114	\$ 26,419,113	\$ 24,224,114
Operating Reserve	2,760,000	2,760,000	3,680,000
Restricted Reserve (contribution to closure/post-closure fund)	1,033,529	-	-
TOTAL RESERVES	\$ 30,212,643	\$ 29,179,113	\$ 27,904,114
BALANCE	\$ 10,747,012	\$ 4,724,040	\$ 1,889,166
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 71,156,997	\$ 113,751,236	\$ 60,965,522

^{*} At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

¹As of Fiscal Year 2014, per Managed Competition, this section has been consolidated with Waste Reduction and Disposal.

Environmental Services

Revenue and Expense Statement (Non-General Fund)

Refuse Disposal Fund - Miramar Closure Fund ¹	FY2013 Actual	FY2014* Budget	FY2015 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 44,654,210	\$ 45,810,087	\$ 47,191,624
TOTAL BALANCE AND RESERVES	\$ 44,654,210	\$ 45,810,087	\$ 47,191,624
REVENUE			
Interest	\$ 254,402	\$ 500,000	\$ 500,000
Contribution from Refuse Disposal Fund	–	1,000,000	1,000,000
TOTAL REVENUE	\$ 254,402	\$ 1,500,000	\$ 1,500,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 44,908,612	\$ 47,310,087	\$ 48,691,624
TOTAL EXPENSE	\$ –	\$ –	\$ –
RESERVES			
Contribution from Refuse Disposal Fund	\$ 1,033,529	\$ –	\$ –
TOTAL RESERVES	\$ 1,033,529	\$ –	\$ –
BALANCE	\$ 45,942,141	\$ 47,310,087	\$ 48,691,624
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 45,942,141	\$ 47,310,087	\$ 48,691,624

* At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

¹Entire fund considered restricted reserve

Ethics Commission



Page Intentionally Left Blank



Commission Description

The Ethics Commission is an independent City entity responsible for monitoring, administering, and enforcing the City's governmental ethics laws which include the City's campaign laws and lobbying laws. The Ethics Commission conducts audits and investigations, provides formal and informal advice to persons who fall within its jurisdiction, conducts live training sessions, administers online training programs, and proposes governmental ethics law reforms.

The Commission's mission is:

To preserve public confidence in City government through education, advice, and the prompt and fair enforcement of local government ethics laws

Goals and Objectives

The following goals and objectives represent the action plan for the Commission:

Goal 1: Educate City officials, City candidates, and lobbyists about the various provisions in the City's governmental ethics laws

The Commission will move toward accomplishing this goal by focusing on the following objectives:

- Provide prompt informal advice via telephone and email
- Issue formal advisory opinions
- Prepare and disseminate educational materials such as fact sheets and manuals
- Conduct live and online training courses on the Ethics Ordinance for City officials
- Conduct live training courses on the Election Campaign Control Ordinance for City candidates

Goal 2: Ensure compliance with the City's governmental ethics laws through audit and enforcement activities

The Commission will move toward accomplishing this goal by focusing on the following objectives:

- Conduct efficient and thorough investigations into alleged violations of the City's ethics laws, campaign laws, and lobbying laws

Ethics Commission

- Conduct compliance audits of City candidate and ballot measure committees

Goal 3: Propose legislative amendments to ensure that the City's governmental ethics laws are effective in preventing corruption and the appearance of corruption

The Commission will move toward accomplishing this goal by focusing on the following objectives:

- Review existing laws, receive public input, and study laws in other jurisdictions
- Prepare proposed legislative amendments for City Council approval

Service Efforts and Accomplishments

The Ethics Commission received a total of 49 complaints during Calendar Year 2013 and approved 31 of these matters for formal investigation. The investigations conducted by Commission staff resulted in 10 stipulated settlement agreements involving fines totaling \$25,650. With respect to its audit program, the Commission completed the audits of six remaining candidate and ballot measure committees from the 2010 election cycle, as well as four candidate and two ballot measure committees from the 2012 election cycle.

During Fiscal Year 2014, the Commission continued to make education and outreach a priority. The Commission staff conducted numerous live training sessions for City officials and candidates; responded to hundreds of requests for informal advice; and updated various educational materials including fact sheets and manuals for candidates, political committees, and lobbyists.

The Commission's legislative activities included proposed amendments to the City's campaign laws concerning contributions from political parties to City candidates. The Commission worked closely with the City Attorney's Office and outside consultants on recommendations for political party contribution limits and associated aggregation rules. The City Council approved the recommendations on June 4, 2013, and political party contribution limits of \$10,000 (district candidates) and \$20,000 (citywide candidates) went into effect on August 1, 2013.

Ethics Commission

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
FTE Positions (Budgeted)	5.00	5.00	5.00	0.00
Personnel Expenditures	\$ 671,764	\$ 707,153	\$ 729,020	\$ 21,867
Non-Personnel Expenditures	144,810	270,181	264,203	(5,978)
Total Department Expenditures	\$ 816,574	\$ 977,334	\$ 993,223	\$ 15,889
Total Department Revenue	\$ 29,650	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Ethics Commission	\$ 816,574	\$ 977,334	\$ 993,223	\$ 15,889
Total	\$ 816,574	\$ 977,334	\$ 993,223	\$ 15,889

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Ethics Commission	5.00	5.00	5.00	0.00
Total	5.00	5.00	5.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 21,867	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	1,525	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(7,503)	-
Total	0.00	\$ 15,889	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
PERSONNEL				
Personnel Cost	\$ 398,174	\$ 407,345	\$ 427,585	\$ 20,240
Fringe Benefits	273,591	299,808	301,435	1,627
PERSONNEL SUBTOTAL	671,764	707,153	729,020	21,867

Ethics Commission

Expenditures by Category (Cont'd)

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
NON-PERSONNEL				
Supplies	\$ 2,546	\$ 8,631	\$ 7,779	\$ (852)
Contracts	99,088	228,317	229,862	1,545
Information Technology	25,900	16,948	9,445	(7,503)
Other	3,681	5,000	5,000	-
Transfers Out	13,596	9,820	11,180	1,360
Capital Expenditures	-	1,465	937	(528)
NON-PERSONNEL SUBTOTAL	144,810	270,181	264,203	(5,978)
Total	\$ 816,574	\$ 977,334	\$ 993,223	\$ 15,889

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Fines Forfeitures and Penalties	\$ 29,650	\$ -	\$ -	\$ -
Total	\$ 29,650	\$ -	\$ -	\$ -

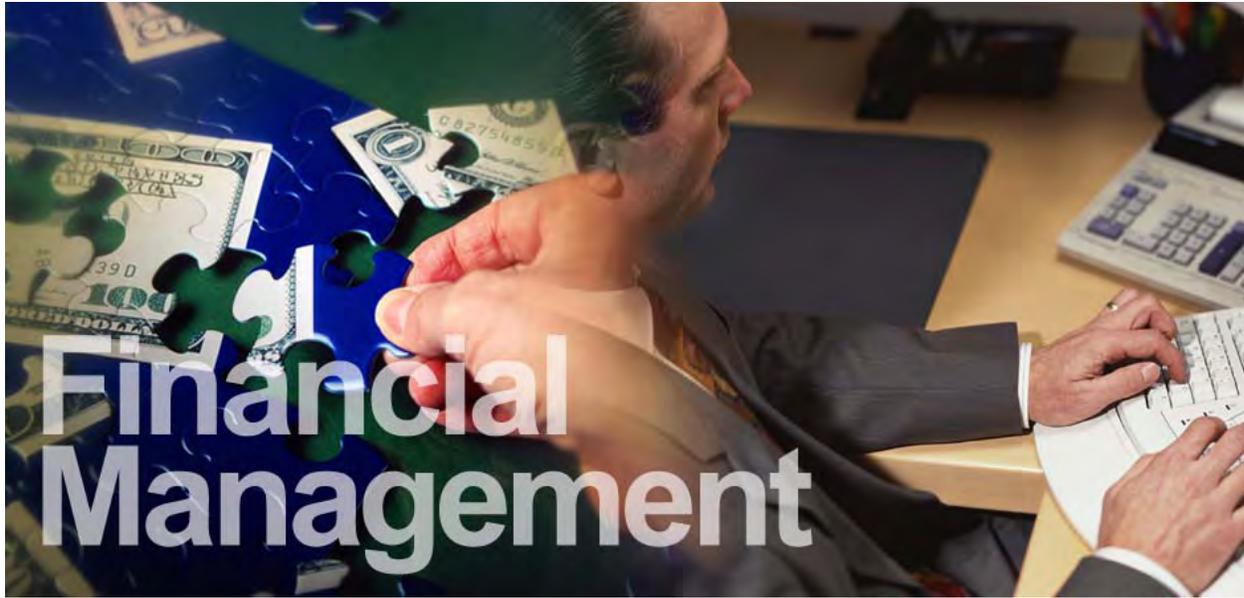
Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000867	Accountant 2	1.00	1.00	1.00	\$54,059 - \$65,333	\$ 65,333
20000024	Administrative Aide 2	1.00	1.00	1.00	42,578 - 51,334	46,634
20001220	Executive Director	1.00	1.00	1.00	46,966 - 172,744	128,064
20001222	Program Manager	1.00	1.00	1.00	46,966 - 172,744	110,240
20000933	Senior City Attorney Investigator	1.00	1.00	1.00	63,794 - 77,314	77,314
FTE, Salaries, and Wages Subtotal		5.00	5.00	5.00		\$ 427,585
		FY2013 Actual	FY2014 Budget	FY2015 Proposed		FY2014-2015 Change
Fringe Benefits						
	Employee Offset Savings	\$ 8,093	\$ 8,623	\$ 8,575		\$ (48)
	Flexible Benefits	36,068	38,362	40,988		2,626
	Insurance	229	-	-		-
	Long-Term Disability	2,350	2,215	1,478		(737)
	Medicare	5,950	6,002	6,200		198
	Other Post-Employment Benefits	33,186	31,205	30,400		(805)
	Retiree Medical Trust	105	118	117		(1)
	Retirement 401 Plan	422	470	466		(4)
	Retirement ADC	155,546	177,948	183,496		5,548
	Retirement Offset Contribution	543	-	-		-
	Risk Management Administration	5,317	4,735	5,140		405
	Supplemental Pension Savings Plan	19,398	20,204	21,054		850
	Unemployment Insurance	1,197	1,177	846		(331)
	Workers' Compensation	5,187	8,749	2,675		(6,074)
Fringe Benefits Subtotal		\$ 273,591	\$ 299,808	\$ 301,435		\$ 1,627
Total Personnel Expenditures				\$ 729,020		

Financial Management



Page Intentionally Left Blank



Department Description

The Financial Management Department provides fiscal services to the Mayor and serves as an internal fiscal consultant to other City departments. Financial Management prepares the proposed and annual budgets in accordance with the City Charter. During the fiscal year, Financial Management monitors the City's revenues and expenditures, oversees budget transfers and adjustments, and reviews requests for City Council and Mayoral Actions for both the operating budget and the Capital Improvements Program (CIP). In addition, the Department develops and updates the Mayor's Five-Year Financial Outlook.

Financial Management is organized into the following functions:

Budget Development and Public Budget Formulation (PBF)

The Budget Development staff coordinates and manages the development and implementation of a responsible and balanced budget. Staff works to streamline the year-long budget process by maintaining and improving budgeting system software that includes the development and implementation of a new budgeting application, Public Budget Formulation, working with City departments, seeking expenditure savings, and implementing mayoral objectives.

Economic Analysis and Financial Planning

The Economic Analysis and Financial Planning staff develops and updates the Mayor's Five-Year Financial Outlook, seeks to identify new revenue sources, and forecasts revenues citywide. Revenue monitoring and forecasting are focused on the major revenue sources such as property tax, sales tax, and transient occupancy tax. This is achieved by reviewing current year and historical revenue receipts and factoring in economic trends.

Budget Monitoring

The Budget Monitoring staff monitors the City's annual operating budget. Quarterly reports are produced and presented to City Council to forecast year-end results and aid in adjusting the budget throughout the year to accommodate unforeseen changes in revenues and expenditures. At the beginning of the fiscal year, staff also develops monthly revenue and expenditure plans for each City department as a tool for benchmarking actual revenues and expenditures, which encourage departments to adhere to annual budgets.

Financial Management

Capital Budget

The Capital Budget staff develops and monitors the City's Capital Improvements Program (CIP) Budget, which supports construction projects, such as the development of park land, installation of traffic signals, and the construction and remodeling of City facilities. In addition, requests for Council actions are reviewed for their CIP impact.

The Department's mission is:

To develop and monitor the City's annual budget and comprehensive long-range financial forecast through a collective effort; to provide sound fiscal analysis of operating and capital revenues and expenditures; to provide superior customer service; and to adhere to the highest professional standards

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Produce a balanced annual budget

Having a balanced annual budget is mandated by City law. A budget is considered balanced when expenditures are equal to available resources (fund balance and/or revenues). The Department will accomplish this goal by focusing on the following objectives:

- Implement a more efficient budget development application
- Publish the City's Proposed and Adopted Budgets

Goal 2: Provide long-range fiscal planning

The purpose of long-range fiscal planning is to enable effective decision-making and identify the City's future fiscal requirements to support City services. The Department will accomplish this goal by focusing on the following objectives:

- Analyze actual revenue receipts and economic trends to forecast major revenues
- Forecast expenditure trends in City departments

Goal 3: Monitor spending citywide

Budget monitoring is an essential business practice to identify variances in the spending plan and to control over-spending. The Department will accomplish this goal by focusing on the following objective:

- Adjust budgets throughout the year to accommodate unforeseen changes in revenues and expenditures

Goal 4: Provide superior customer service

Providing excellent customer service is a goal of every City department, whether the customer is a resident, visitor, outside agency, or a City employee from another department. The Department will accomplish this goal by focusing on the following objectives:

- Provide internal training
- Provide accurate and timely fiscal analysis, review, and consultation for Mayor and Council actions

Goal 5: Build a sustainable organization through learning and improvement

A key part of building a sustainable organization is to develop a trained workforce and high performing teams. The Department will accomplish this goal by focusing on the following objective:

- Support professional growth and development

Financial Management

Goal 6: Promote the highest ethical standards

Adherence to a stringent ethical standard is the cornerstone of any governmental organization. City residents must be assured that their interests are always the primary concern of department staff. The Department will accomplish this goal by focusing on the following objectives:

- Provide ethics training for management and staff
- Management review of standards and ethical practices with staff on a regular basis

Key Performance Indicators

Performance Measure	Actual FY2013	Estimated FY2014	Target FY2015
1. Percent variance between actual General Fund expenditures and the revised budget at year-end	0.8% ¹	TBD ²	<3.0%
2. Percent variance between actual General Fund revenue and the revised budget at year-end	0.9% ¹	TBD ²	<3.0%
3. General Fund reserves (as a percent of total General Fund revenues) compared to goal	15.2% ¹	TBD ²	14.0%

1. Numbers are based on audited actuals for Fiscal Year 2013.

2. Audited actuals for Fiscal Year 2014 were not available at the time of publication.

Service Efforts and Accomplishments

Budget Development

For Fiscal Year 2014, Financial Management developed a balanced budget of \$2.80 billion. In addition, Financial Management issued the Mayor's Fiscal Years 2015-2019 Five-Year Financial Outlook, which serves as a guide for long-range planning and provides the framework for the development of the annual budget. The Outlook incorporated a variety of economic assumptions and new expenditure requirements affecting the City's General Fund revenues and expenditures.

Budget Monitoring

Beginning in Fiscal Year 2007, the Department has established monthly revenue and expenditure plans for each of the City's budgeted departments to benchmark actual expenditures and revenues. In addition, the Department routinely compares actual results to projections and incorporates this data and accompanying relevant analysis into quarterly reports to the City Council.

Fiscal Planning

Beginning in Fiscal Year 2007, the Department has prepared the Five-Year Financial Outlook prior to the start of the budget cycle. Seven new editions have been issued with the latest edition released in October 2013 covering Fiscal Years 2015-2019. The Department will continue to issue annual updated editions of the Financial Outlook at the beginning of each budget cycle to set the framework for the upcoming budget.

User Fees

In Fiscal Year 2009, the Department developed (and Council adopted) a comprehensive Citywide User Fee Policy which defined the method by which fees and charges are set and the extent to which they cover the cost of the services provided. The purpose of this policy is to provide guidelines for the review of City fees and to incorporate

Financial Management

best practices to ensure that the City adequately recovers costs for services it provides to the public. A master schedule for all General Fund user fees is posted online for the public. The Department will continue to monitor user fees and ensure appropriate cost recovery levels are met.

Capital Budget

For Fiscal Year 2014, Financial Management, in conjunction with the Public Works and all asset-owning departments, developed a CIP Budget adding an additional \$179.4 million to the City's \$5.75 billion CIP Program.

Financial Management

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
FTE Positions (Budgeted)	31.03	30.00	30.00	0.00
Personnel Expenditures	\$ 3,315,165	\$ 3,727,387	\$ 3,696,784	\$ (30,603)
Non-Personnel Expenditures	361,968	364,217	365,306	1,089
Total Department Expenditures	\$ 3,677,133	\$ 4,091,604	\$ 4,062,090	\$ (29,514)
Total Department Revenue	\$ 108	\$ 5,000	\$ 5,000	\$ -

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Financial Management	\$ 3,677,133	\$ 4,091,604	\$ 4,062,090	\$ (29,514)
Total	\$ 3,677,133	\$ 4,091,604	\$ 4,062,090	\$ (29,514)

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Financial Management	31.03	30.00	30.00	0.00
Total	31.03	30.00	30.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Program Coordinators Addition of 4.00 Program Coordinators offset by a reduction of 4.00 Supervising Budget Development Analysts.	0.00	\$ 91,358	\$ -
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	35,310	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.00	1,578	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(34,221)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(123,539)	-
Total	0.00	\$ (29,514)	\$ -

Financial Management

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
PERSONNEL				
Personnel Cost	\$ 2,047,507	\$ 2,232,883	\$ 2,253,952	\$ 21,069
Fringe Benefits	1,267,658	1,494,504	1,442,832	(51,672)
PERSONNEL SUBTOTAL	3,315,165	3,727,387	3,696,784	(30,603)
NON-PERSONNEL				
Supplies	\$ 18,972	\$ 10,589	\$ 10,754	\$ 165
Contracts	44,978	81,178	74,180	(6,998)
Information Technology	206,005	160,868	196,178	35,310
Energy and Utilities	18,073	22,127	1,300	(20,827)
Other	4,189	4,800	4,800	-
Transfers Out	69,751	84,655	78,094	(6,561)
NON-PERSONNEL SUBTOTAL	361,968	364,217	365,306	1,089
Total	\$ 3,677,133	\$ 4,091,604	\$ 4,062,090	\$ (29,514)

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Charges for Services	\$ 108	\$ 5,000	\$ 5,000	\$ -
Total	\$ 108	\$ 5,000	\$ 5,000	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	1.00	1.00	\$42,578 - \$51,334	\$ 42,974
20001035	Associate Budget Development Analyst	11.00	10.00	11.00	59,467 - 71,864	631,554
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	150,000
20001168	Deputy Director	0.00	2.00	2.00	46,966 - 172,744	276,000
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,666
20001172	Financial Operations Manager	3.00	0.00	0.00	25,376 - 148,200	-
90001073	Management Intern - Hourly	1.03	1.00	1.00	24,274 - 29,203	26,252
20001234	Program Coordinator	0.00	0.00	4.00	23,005 - 137,904	400,000
20001036	Senior Budget Development Analyst	10.00	10.00	9.00	65,291 - 78,936	609,506
20001037	Supervising Budget Development Analyst	3.00	4.00	0.00	73,445 - 88,982	-
	Overtime Budgeted					65,000
FTE, Salaries, and Wages Subtotal		31.03	30.00	30.00		\$ 2,253,952

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
--	------------------	------------------	--------------------	-----------------------

Fringe Benefits

Employee Offset Savings	\$ 26,986	\$ 37,137	\$ 34,299	\$ (2,838)
Flexible Benefits	186,755	214,686	209,883	(4,803)
Insurance	272	-	-	-
Long-Term Disability	11,530	11,758	7,573	(4,185)
Medicare	30,408	31,883	31,740	(143)

Financial Management

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Other Post-Employment Benefits	172,723	174,748	164,160	(10,588)
Retiree Medical Trust	1,049	1,115	977	(138)
Retirement 401 Plan	3,484	4,458	1,895	(2,563)
Retirement ADC	685,089	854,108	854,393	285
Retirement Offset Contribution	3,869	-	-	-
Risk Management Administration	27,708	26,516	27,756	1,240
Supplemental Pension Savings Plan	88,285	86,762	97,067	10,305
Unemployment Insurance	5,873	6,244	4,332	(1,912)
Workers' Compensation	23,627	45,089	8,757	(36,332)
Fringe Benefits Subtotal	\$ 1,267,658	\$ 1,494,504	\$ 1,442,832	\$ (51,672)
Total Personnel Expenditures			\$ 3,696,784	



Page Intentionally Left Blank

Fire-Rescue



Page Intentionally Left Blank



Department Description

The Fire-Rescue Department protects the life and property of San Diego residents and visitors through a variety of safety services. Serving an area of approximately 343 square miles with a resident population of 1.3 million, Fire-Rescue includes 47 fire stations, an air operations base, a communications center, a training facility, nine permanent lifeguard stations, and 30 seasonal lifeguard towers.

The major activities performed by the Fire-Rescue Department include fire suppression, emergency medical treatment and transport, technical rescue, hazardous materials response, fire investigation, explosives disarmament, fire safety inspection and education programs, equipment and facilities maintenance, boating enforcement and rescue, beach safety and swimmer rescue, and the operation of two 911 communications centers.

In addition, Fire-Rescue houses the Emergency Medical Services (EMS) Program, which provides administration and oversight of all contracts that regulate EMS delivery in the City of San Diego, including the County Contract, the EMS Medical Director consultant contract, the ambulance services contract, and various other regional agreements. The EMS Program Manager works with internal and external stakeholders to ensure the City's EMS system is in compliance with State and County regulations and that the City's contractors are meeting the contractual obligations, such as ambulance response time standards. The City's EMS Medical Director provides clinical review and oversight of the clinical aspects of the 911/EMS services (such as dispatch protocols, quality assurance, and training programs) and personnel. The Paramedic Records and Subpoena Desk handles inquiries from the public, law enforcement, and the law firms seeking records and information about specific 911 calls and also handles witness subpoenas for City Fire and ambulance contractor crews.

The Department's mission is:

To serve the community of San Diego by providing the highest level of emergency/rescue services, hazard prevention, and safety education, ensuring the protection of life, property, and the environment

Fire-Rescue

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Maintain the resources necessary for rapid response in emergency situations

Essential to the effective delivery of the many fire-rescue, emergency medical, and lifeguard services demanded by the community are the abilities to quickly and efficiently process requests for service, identify the appropriate response units, notify them of the need to respond, and ensure their delivery to the emergency scene in time to provide the maximum benefit possible. This requires that performance measures be developed and monitored to ensure response time goals are met and the anticipated beneficial outcomes of a rapid response are achieved. In addition, with respect to the prevention of fires and the mitigation of their severity, it is also essential that the inspection of target hazard occupancies and brush management parcels be conducted frequently to identify and correct fire code violations. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Quickly and safely respond to all request for emergency service
- Put the resources in place to be able to save lives, property, and preserve the environment
- Provide fire prevention services and other support in order to ensure the continued safe and effective delivery of fire and rescue services

Goal 2: Ensure effective leadership for the efficient provision of fire-rescue services

In order to provide effective emergency service delivery, it is imperative that the number and type of resources necessary to provide that service be identified, procured, maintained, and replaced as needed. This requires regular monitoring of service demand levels and the Department's ability to effectively and efficiently meet those demands. A vigorous and ongoing program of needs assessment, the development and communication of budgetary priorities, and fiscally-sound practices to manage all resources allocated to the Department must be provided by the Fire Chief and the Department's leadership team. The Department will move toward accomplishing this goal by focusing on the following objective:

- Identify needs and revenue sources to obtain and manage the necessary funding in order to responsibly maintain the Department and grow in a way that is consistent with current and projected demands for service

Goal 3: Provide exceptional customer service

It is widely recognized that the Fire-Rescue Department exists as an organization for the sole purpose of delivering exceptional emergency and non-emergency services to the community. Absent this mission and focus, there would be no justification for the expense associated with Department operations. In order to meet customer service expectations, it is essential that service needs be identified, programs be developed to meet these needs, and that monitoring of performance is conducted. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Exceed customer expectations by treating each customer transaction with responsiveness, competency, and respect
- Effectively manage the City's Emergency Medical Services contract

Goal 4: Develop and maintain a skilled fire-rescue workforce

As with any organization, the Fire-Rescue Department's success relies heavily upon the development and maintenance of a highly skilled and dedicated workforce. To ensure the ability to accurately identify the needs of, and provide exceptional service to, all segments of this diverse community, the Department must reflect the makeup of the community as a whole. Moreover, once employees join its workforce, they must be provided adequate training and health and safety programs to ensure their competency and availability for assignment. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Provide a comprehensive safety services program for employees in order to reduce the incidence and severity of occupational injury and illness, reduce cost to taxpayers, and maintain mission readiness
- Recruit and retain a workforce that is qualified and mirrors the diversity of the community served

Key Performance Indicators

Performance Measure	Actual FY2013	Estimated FY2014	Target FY2015
1. Cost/Loss Index (budget per capita + fire loss per capita)	\$157	<\$190	<\$190
2. Percent of time that a multiple-unit response of at least 17 personnel arrives (within 10:30 minutes/seconds from the time of the 911 call receipt in fire dispatch) to confine fires near the room of origin, keep wild land fires to under 3 acres when noticed promptly, and treat up to 5 medical patients at once	69%	67%	90%
3. Percent of time the first-due unit arrives (within 7:30 minutes/seconds from the time of the 911 call receipt in fire dispatch) to treat medical patients and control small fires	69%	69%	90%
4. Percent of time ambulance response time complies with the citywide standards	97%	97%	90%
5. Percent of time the First Responder (SDFD only) meets the response time standard for the most serious medical incidents, Priority Level 1 Calls (goal is to arrive in <8 minutes, 90% of the time)	86%	86%	90%
6. Percent of time First Responder response time complies with the EMS contract standard citywide	86%	85%	90%
7. Ratio of drownings to beach attendance at guarded beaches (U.S. Lifeguard Association standard is 1 for every 18 million)	0:22M	0:24M	0:24M
8. Sworn firefighters per 1,000 population	0.65	0.65	0.71
9. Lifeguards per 1,000 population	0.11	0.11	0.11
10. Percent of time the EMS Provider meets the response time standard for the most serious medical incidents, Priority Level 1 & 2 Calls (contract requirement is to arrive in ≤12 minutes, 90% of the time)	96%	97%	≥90%
11. Percent of time the EMS Provider meets the response time standard for Urgent Priority Level 3 Calls (contract requirement is to arrive in ≤15 minutes, 90% of the time) ¹	100%	95%	≥90%
12. Percent of time the EMS Provider meets the response time standard for non-emergency Priority Level 4 Calls (contract requirement is to arrive in ≤30 minutes, 90% of the time) ¹	100	99%	≥90%

1. Previous ambulance response time compliance statistics combined all dispatch levels. The new measures reflect a breakdown by each of the four Priority Dispatch Levels as stated in the current EMS Agreement.

Service Efforts and Accomplishments

Given the struggle to keep service levels high while coping with constrained revenues, there is pride and ongoing effort by Fire-Rescue employees to deliver the best customer service with currently available resources. Fires are being suppressed, beach rescues are being accomplished, and medical calls are being attended to with excellent patient care.

Fire-Rescue

From June 1, 2013, through January 31, 2014, Fire-Rescue resources responded to 75,513 emergency incidents. Emergency incident types include fires, medical aids and transports, helicopter rescues, explosive device calls, hazardous materials, extrications, high-angle rescues, confined space rescues, cliff rescues, and boat and water rescues.

In Fiscal Year 2014, the San Diego Fire-Rescue Department (SDFD) continued to make progress with the Five-Year Implementation Plan adopted by Council to address the findings and recommendations of the Citygate Standards of Response Coverage Deployment Study. This study determined that additional Fire-Rescue resources were needed to meet the service delivery goals set by Council. The first year of the plan outlined 10 recommendations. Of those 10, five have been completed and five are in process. For Year 2, there are two recommendations and five related steps. Of those seven, two are fully funded and in process. The third year required five action steps; all of these are waiting funding. Approximately \$30.0 million, in both CIP and General Fund budgets, has been allocated to meet these needs.

Facility-related infrastructure funding has increased, resulting in a much needed start to new construction and repairs of existing facilities. Construction was fully funded for new fire stations in Mission Valley (Station 45) and Bayside (Station 2). Full funding was also provided to start replacement fire stations in the Hillcrest (Station 5), City Heights (Station 17), and Point Loma (Station 22) areas. Ongoing planning, design, or project initiation will also benefit a majority of the City's current 47 fire stations, as well as Lifeguard Stations, including Quivira Point Headquarters, La Jolla Shores, La Jolla Children's Pool, La Jolla Cove, Mission Beach, Ocean Beach, and South Mission Beach. This work includes, but is not limited to, interior remodels, roof replacements, HVAC replacements, major plumbing repairs, emergency generator replacements, and replacement of aging roll-up garage doors. Several new fire stations identified as priority needs in the Citygate Standards of Response Coverage Deployment Study have received partial funding to begin land acquisition and/or design. These include stations to serve the communities of Mid-City/City Heights (Home Avenue & Interstate 805), Skyline/Paradise Hills (Station 51), and University City (Station 50).

The San Diego Fire-Rescue Department managed a grant portfolio of approximately \$4.4 million in Fiscal Year 2014. This effort includes the application and award of a \$1.2 million grant to support a cooperative agreement with the Federal Emergency Management Agency (FEMA) to fund search-and-rescue efforts as part of the National Urban Search and Rescue (US&R) Program and to develop an interoperable communications network for public safety. The Lifeguard Division also applied for, and received, a grant from the California Department of Boating and Waterways (DBW) for \$80,000 to help replace one surf rescue/patrol boat, as well as an additional federal grant to hire one Lifeguard Sergeant Position as the Regional Maritime Emergency Response Planner to help address maritime disaster readiness.

The Department expended \$1.0 million in grant funds (Cal EMA) for the third year for the Border Interoperability Demonstration Project. The Project's focus has been to establish training that identifies solutions that facilitate emergency communications along and across the border and ensure emergency response providers can communicate during natural disasters, acts of terrorism and other man-made disasters. The Department also received \$80,000 in grant funds (UASI) for the 4th Annual San Diego County Technical Rescue Drill. Over the last three years, the drill has challenged the Department's specialized rescue resources and identified equipment and training needs. Other notable grants include: \$1.3 million – Assistance to Firefighters Grant Field Ground Survival Training; \$367,000 – Digital Target Hazard Geo Mapping; \$186,000 – UASI Training, Equipment, and Planning; \$123,000 – Maritime Emergency Planning; and \$30,000 – preparing for Radiological and Nuclear Detection.

The Logistics Division is working diligently to provide for the facility, fleet, and supply needs of the Fire-Rescue Department. On the fleet side, the ordering of five Type I fire engines, various staff and support vehicles, and three highly specialized response apparatus (one each for Hazardous Materials, Urban Search and Rescue, and Lifeguard cliff rescue responses) has been approved. A developer-funded water tender, increasing the portable water supply capability throughout the City, has also been put into service.

The Division's Equipment Supply Center has secured numerous contracts with significant benefits to the City. As an example, a potential 5-year contract was entered for self-contained breathing apparatus and related parts and equipment. Not only was this contract written jointly with other City departments that utilize the equipment to

Fire-Rescue

leverage purchasing power, it provides up to a 38 percent reduction in previous costs. Mid-year in Fiscal Year 2014, the savings realized by Fire-Rescue exceeded \$80,000. Another example is in the area of structural firefighting personal protective equipment (PPE). The current garment specification, designed by Department staff, is state-of-the-art and provides firefighters with a protection level never before achieved realized. This specification has received such high praise that it is used by 28 other fire departments throughout the United States. The negotiated pricing has saved over \$38,000 by the mid-year of Fiscal Year 2014, and includes an industry-leading 5-year warranty.

The Fire-Rescue Communications Division continued to provide dispatch services to other municipalities and entered into a contract with the City of National City in July 2013. This brings it to a total of five cities to which Fire-Rescue provides dispatch center services. Technological advancements continue as the long-awaited Station Alerting project went live in the first of the 47 stations in January 2014. This state-of-the-art system replaces the City's antiquated 20-year-old system. It will reliably alert responding units to their emergency incidents and features individual dorm alerting, unique tones for each unit type, recorded voice dispatch in the station, and LED speakers, which will light up dorms and hallways at night. This CIP-funded project will continue with the remaining installations in all fire stations to be completed by the end of the 2014 calendar year.

Through funding from the State's 911 office, Fire-Rescue has begun the process to upgrade its 911 phone system with a next generation system. This system will bring the latest technologies into the dispatch center and prepare the Department for the multimedia platforms of the future. Fire-Rescue continues to participate in regional grant-funded programs for Computer-Aided Dispatching (CAD), Geographic Information Systems (GIS)/Pre-Plans, and mapping projects. The Department also continues with the Request for Proposal (RFP) process for the Public Safety CAD system in conjunction with the San Diego Police Department. With the specifications nearly completed, it is expected that the RFP will be released in the spring of 2014 with a 3- to 5-year implementation timeframe.

As of December 31, 2013, over 11 million people visited City beaches. Lifeguards performed 2,824 water rescues, 2,284 medical aids, over 122,000 preventative actions, and 20 cliff rescues, and responded to 322 boating-related incidents.

The Lifeguard Division is completing an RFP for a new multi-purpose rescue vessel (Fire Boat). Completion of the RFP is expected to occur in spring of 2014 and the vessel will be built during Fiscal Year 2015. Additionally, Pierce Manufacturing will begin construction on a new Lifeguard cliff rescue vehicle in the spring of 2014 with its anticipated completion and delivery by the end of the calendar year. The contract with Toyota, to provide 34 emergency vehicles in exchange for certain specified marketing rights and benefits, will expire during Fiscal Year 2014. The Department is optimistic that both the City and Toyota will agree to exercise its option to extend the contract for two additional years. This will provide 34 replacement vehicles for the current fleet and extend the partnership with Toyota into the spring of 2016.

The Lifeguard Division has reached a contract agreement with the University of California, San Diego (UCSD) that will continue to provide lifeguard services for Black's Beach and Scripps Beach, extending the partnership to 2017 (with two additional 1-year options). Additionally, the Junior Lifeguard/Outreach Section, in partnership with the San Diego Junior Lifeguard Foundation, exceeded all expectations by reaching over 5,000 youth with the "Waterproofing San Diego" initiative, Learn-to-Swim-for-Free, and Bridge to the Beach/Pool Programs. All these efforts provided citywide publicity for the Department's aquatic outreach, education, and drowning prevention efforts.

In Fiscal Year 2014, the Lifeguard Division, as part of an ongoing review and evaluation of emergency and administrative operations, developed a Five-Year Plan and Needs Assessment. This was a collaborative effort involving input and review by the senior leadership team of the Lifeguard Division, as well as from Teamsters Local 911. Issues identified in this plan will address staffing and equipment needs to strengthen emergency operations, administrative support, special operations, and lifeguard training.

The Fire Prevention Bureau (FPB) became fully staffed for the first time in several years. Eight additional Fire Prevention Inspectors were hired to fill vacancies in Fire Company Inspection Program (FCIP) and Combustible Explosive and Dangerous Materials (CEDMAT). This staffing will result in additional revenue and increased cost

Fire-Rescue

recovery, as well as a review of fees in those sections. As a result of previous reductions in clerical personnel and the increase in inspection personnel, a request has been made for additional clerical support in Fiscal Year 2015. Brush and weed hazards abatement continues to be a priority for Council, and the FPB hopes to increase Code Compliance Officer staffing in future years.

In addition to routine training and on-the-job training being provided to the new inspectors, there has been a significant increase in training opportunities provided to all Fire Prevention personnel. Over the last 18 months, a total of 146 trainings have been provided, resulting in a marked increase from Fiscal Year 2012 FPB performance measures that were revised in Fiscal Year 2013 and implemented in Fiscal Year 2014. Data is collected from all sections (including OPS personnel conducting inspections) and to date, six months of data has been collected. Information is recorded and evaluated on a monthly basis. Trends have been observed and reviewed and adjustments are made as necessary.

Code adoptions occur every three years and require extensive Department participation in State and local code review and development meetings, as well as coordination with the Development Services Department and the City Attorney. Adoption of the new California Fire Code and California Building Code is tentatively scheduled for Council in April 2014 and is necessary to ensure all State and local codes, regulations, and ordinances have been included for enforcement.

A total of 96 boxes of permanent fire inspection records dating from 2002 to 2009 were purged and processed for transfer to the City Clerk's archives. With the implementation of the FireRMS Inspection Management System in 2011, it is anticipated that the average number of paper records (approximately 12 boxes annually) will be reduced to 1-2 boxes annually. Approximately 600 requests for records searches were performed during the first half of Fiscal Year 2014, and 11,000 pieces of brush removal information were distributed on behalf of various City Council Districts.

FCIP completed 99 percent of inspections. CEDMAT completed 1,437 inspections with seven inspection personnel, which represents an increase of 7 percent from Fiscal Year 2013. Once training is completed for the six new personnel in that section, the number of inspections is expected to increase significantly. During the first half of Fiscal Year 2014, approximately 3,089 permits were generated by all sections in FPB.

Significant projects which required FPB participation included the following: Trolley expansions to UCSD and the University Towne Centre, opening of the new Central Library, Airport expansion and hazardous materials storage for the airport car rental facility, and SDG&E mobile fleet refueling issues. Significant citywide special events included Comic Con, Mardi Gras, Pride Parade, Rock N Roll Marathon, Thunderboats, PGA Golf Tournament, and numerous 4th of July fireworks events.

In the first half of Fiscal Year 2014, there were 5,870 initial brush inspections performed and 924 re-inspections performed. The inspection tracking and inspection mapping programs were both upgraded.

The City has begun negotiating with Rural Metro Ambulance to extend the current EMS contract, until the RFP process can be completed and a new 5-year contract scheduled to begin July 1, 2015. In addition, the City's EMS Medical Director and EMS Program Manager represented the City's EMS System on a variety of collaborative efforts to improve EMS delivery and public health, including case managing of frequent users and disaster planning. The Records and Subpoena Desk processes approximately 70 records requests and 30 witness subpoenas per month.

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
FTE Positions (Budgeted)	1,180.40	1,197.52	1,206.27	8.75
Personnel Expenditures	\$ 181,047,182	\$ 194,893,620	\$ 190,075,466	\$ (4,818,154)
Non-Personnel Expenditures	42,054,458	41,324,639	42,313,341	988,702
Total Department Expenditures	\$ 223,101,640	\$ 236,218,259	\$ 232,388,807	\$ (3,829,452)
Total Department Revenue	\$ 35,923,445	\$ 36,713,009	\$ 40,360,233	\$ 3,647,224

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Administrative Operations	\$ 7,207,596	\$ 7,233,063	\$ 6,598,170	\$ (634,893)
Communications	11,146,852	12,026,844	11,664,686	(362,158)
Emergency Medical Services-Fire	448,092	617,058	613,387	(3,671)
Emergency Operations	160,582,698	169,122,582	164,114,339	(5,008,243)
Fire Prevention	5,583,401	7,272,716	5,824,793	(1,447,923)
Lifeguard Services	17,671,582	19,182,799	19,681,719	498,920
Logistics	3,188,900	5,222,757	3,128,572	(2,094,185)
Special Operations	1,853,529	2,001,487	6,108,095	4,106,608
Total	\$ 207,682,648	\$ 222,679,306	\$ 217,733,761	\$ (4,945,545)

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Administrative Operations	35.00	36.00	35.00	(1.00)
Communications	49.00	52.00	57.33	5.33
Emergency Medical Services-Fire	3.00	3.00	3.00	0.00
Emergency Operations	841.00	842.00	827.00	(15.00)
Fire Prevention	51.00	49.00	49.00	0.00
Lifeguard Services	145.40	161.52	163.94	2.42
Logistics	11.00	11.00	11.00	0.00
Special Operations	11.00	11.00	27.00	16.00
Total	1,146.40	1,165.52	1,173.27	7.75

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Two Fire Academies Addition of one-time personnel and non-personnel expenditures to support two additional fire academies during Fiscal Year 2015.	0.00	\$ 1,086,111	\$ -
Skyline Temporary Fire Station Adjustment to reflect the addition of personnel and non-personnel expenditures to support operation of the Skyline Temporary Fire Station for six months in Fiscal Year 2015.	0.00	951,489	-
Vacation Pay-in-Lieu Adjustment to reflect the addition of personnel expenditures for vacation pay-in-lieu.	0.00	700,000	-

Fire-Rescue

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Fast Response Squad Program Addition of personnel and non-personnel expenditures to implement the Fast Response Squad Program.	0.00	599,000	-
Lifeguard Facility Improvement Addition of one-time, non-personnel expenditures for the conversion of a carpenter garage into a locker room and sleep facility for the members of the Boating Safety Unit.	0.00	500,000	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	495,134	-
Addition of Lifeguard Positions Addition of 4.00 Lifeguard 3s for the Lifeguard Division's Boating Safety Unit.	4.00	461,583	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.75	319,553	-
Addition of Information Systems Analyst 2 Addition of 2.00 Information System Analyst 2s to maintain critical City computer systems, including the Computer Aided Dispatch (CAD) system.	2.00	199,368	-
Addition of Information Systems Analyst 3 Addition of 1.00 Information System Analyst 3 to conduct database analysis and maintain critical City computer systems, including the Computer Aided Dispatch (CAD) system.	1.00	107,469	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(234,591)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.	0.00	(970,000)	(116,029)
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(9,160,661)	-
Service Authority for Freeway Emergencies (SAFE) Revenue Adjustment to reflect the one-time transfer of fund balance and an increase in on-going revenue from the Pilot Helicopter Program Fund.	0.00	-	2,315,665
Emergency Medical Services Revenue Transfer Addition to reflect the transfer of Emergency Medical Services revenue from the Fire/Emergency Medical Services Transport Fund.	0.00	-	596,156

Fire-Rescue

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Safety Sales Tax Revenue	0.00	-	124,889
Adjustment to reflect an increase in Safety Sales Tax revenue.			
Total	7.75	\$ (4,945,545)	\$ 2,920,681

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 112,052,595	\$ 111,400,921	\$ 112,042,000	\$ 641,079
Fringe Benefits	63,242,147	78,041,537	73,038,797	(5,002,740)
PERSONNEL SUBTOTAL	175,294,742	189,442,458	185,080,797	(4,361,661)
NON-PERSONNEL				
Supplies	\$ 3,234,353	\$ 2,538,259	\$ 2,851,383	\$ 313,124
Contracts	13,769,040	13,100,703	14,718,798	1,618,095
Information Technology	3,220,929	2,950,584	3,420,181	469,597
Energy and Utilities	3,832,156	5,052,014	4,787,662	(264,352)
Other	130,129	154,660	154,660	-
Transfers Out	6,583,510	7,103,571	5,149,627	(1,953,944)
Capital Expenditures	207,495	1,029,449	291,718	(737,731)
Debt	1,410,295	1,307,608	1,278,935	(28,673)
NON-PERSONNEL SUBTOTAL	32,387,906	33,236,848	32,652,964	(583,884)
Total	\$ 207,682,648	\$ 222,679,306	\$ 217,733,761	\$ (4,945,545)

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Charges for Services	\$ 11,985,320	\$ 18,635,703	\$ 16,413,921	\$ (2,221,782)
Licenses and Permits	391,173	448,700	411,000	(37,700)
Other Revenue	924,698	1,019,957	646,000	(373,957)
Property Tax Revenue	685	-	-	-
Rev from Federal Agencies	-	218,000	500,000	282,000
Rev from Other Agencies	641,797	136,029	20,000	(116,029)
Transfers In	10,064,530	3,508,374	8,896,523	5,388,149
Total	\$ 24,008,203	\$ 23,966,763	\$ 26,887,444	\$ 2,920,681

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	3.00	1.00	0.00	\$31,491 - \$37,918	\$ -
20000012	Administrative Aide 1	1.00	1.00	1.00	36,962 - 44,533	41,861
20000024	Administrative Aide 2	6.00	6.00	7.00	42,578 - 51,334	292,530
20000065	Air Operations Chief	1.00	1.00	1.00	82,722 - 100,110	100,110
20001119	Assistant Fire Chief	2.00	2.00	2.00	31,741 - 173,971	303,430
20000075	Assistant Fire Marshal	1.00	1.00	0.00	82,722 - 100,110	-
20000076	Assistant Fire Marshal-Civilian	1.00	1.00	1.00	82,722 - 100,110	100,110
20001188	Assistant to the Fire Chief	1.00	1.00	1.00	46,966 - 172,744	114,113

Fire-Rescue

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
20000311	Associate Department Human Resources Analyst	2.00	2.00	2.00	54,059 - 65,333	124,696
20000119	Associate Management Analyst	2.00	3.00	3.00	54,059 - 65,333	191,426
20000201	Building Maintenance Supervisor	1.00	1.00	1.00	61,859 - 74,797	-
20000224	Building Service Technician	1.00	1.00	1.00	33,322 - 39,666	-
20000539	Clerical Assistant 2	13.00	13.00	13.00	29,931 - 36,067	454,705
20000306	Code Compliance Officer	7.00	7.00	7.00	37,232 - 44,803	310,933
20000617	Construction Estimator	2.00	2.00	2.00	53,706 - 64,958	-
20001189	Deputy Fire Chief	8.00	8.00	8.00	46,966 - 172,744	841,724
90000386	Dispatcher 2 - Hourly	0.00	0.00	2.33	37,440 - 45,178	87,235
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,666
20000446	Fire Battalion Chief	26.00	26.00	26.00	82,722 - 100,110	2,598,262
20000452	Fire Captain	1.00	1.00	1.00	70,970 - 85,904	85,904
20000449	Fire Captain	209.00	209.00	209.00	70,970 - 85,904	17,078,750
20000450	Fire Captain-Metro Arson Strike Team	3.00	3.00	3.00	70,970 - 85,904	257,712
20001125	Fire Chief	1.00	1.00	1.00	59,155 - 224,099	164,998
20001242	Fire Dispatch Administrator	1.00	1.00	1.00	57,782 - 69,784	69,784
20000510	Fire Dispatch Supervisor	6.00	6.00	6.00	47,424 - 57,262	277,234
20000460	Fire Dispatcher	33.00	35.00	35.00	41,246 - 49,795	1,468,355
20000454	Fire Engineer	198.00	198.00	198.00	61,589 - 74,464	13,753,704
20000455	Fire Engineer-Metro Arson Strike Team	3.00	3.00	3.00	61,589 - 74,464	219,959
20000457	Fire Fighter 2	339.00	339.00	339.00	52,520 - 63,378	17,695,701
20001245	Fire Fighter 3	66.00	66.00	66.00	55,141 - 66,539	4,058,879
20000066	Fire Helicopter Pilot	6.00	6.00	6.00	70,970 - 85,904	339,581
20000475	Fire Prevention Inspector 2	16.00	16.00	18.00	61,589 - 74,464	807,462
20000476	Fire Prevention Inspector 2-Civilian	11.00	11.00	10.00	61,589 - 74,464	666,825
20000477	Fire Prevention Supervisor	3.00	2.00	2.00	70,970 - 85,904	85,904
20000478	Fire Prevention Supervisor-Civilian	2.00	3.00	3.00	70,970 - 85,904	255,154
20000290	Information Systems Analyst 2	4.00	4.00	6.00	54,059 - 65,333	238,784
20000292	Information Systems Analyst 2	0.00	1.00	0.00	54,059 - 65,333	-
20000293	Information Systems Analyst 3	2.00	2.00	3.00	59,363 - 71,760	202,883
20000998	Information Systems Analyst 4	1.00	1.00	1.00	66,768 - 80,891	80,891
20000536	Intermediate Stenographer	1.00	1.00	1.00	32,094 - 38,813	38,813
90000603	Lifeguard 1 - Hourly	46.40	59.52	57.94	33,758 - 40,560	2,142,763
20000606	Lifeguard 2	59.00	59.00	59.00	49,150 - 59,488	3,295,107
20000619	Lifeguard 3	13.00	13.00	17.00	54,184 - 65,541	1,068,769
20001232	Lifeguard Chief	1.00	1.00	1.00	46,966 - 172,744	120,461
20000604	Lifeguard Sergeant	17.00	19.00	19.00	59,363 - 71,739	1,328,734
20000622	Marine Mechanic	1.00	1.00	1.00	44,366 - 53,206	53,206
20000599	Marine Safety Captain	0.00	1.00	1.00	86,133 - 103,958	90,397

Fire-Rescue

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
20000601	Marine Safety Lieutenant	4.00	4.00	4.00	71,552 - 86,403	326,622
20000445	Motive Service Technician	1.00	1.00	1.00	34,195 - 40,976	40,976
20000680	Payroll Specialist 2	3.00	3.00	3.00	34,611 - 41,787	83,574
20000173	Payroll Supervisor	1.00	1.00	1.00	39,686 - 48,069	44,210
20001222	Program Manager	2.00	2.00	2.00	46,966 - 172,744	197,581
20000761	Project Officer 1	1.00	0.00	0.00	66,622 - 80,454	-
20000763	Project Officer 2	0.00	1.00	1.00	76,794 - 92,851	92,851
20000784	Public Information Officer	1.00	1.00	1.00	43,514 - 52,707	52,707
20000869	Senior Account Clerk	0.00	1.00	1.00	36,067 - 43,514	41,558
20000927	Senior Clerk/Typist	2.00	2.00	2.00	36,067 - 43,514	87,028
20000400	Senior Drafting Aide	0.00	0.00	1.00	44,429 - 53,706	-
20000015	Senior Management Analyst	2.00	2.00	2.00	59,363 - 71,760	143,520
20000916	Senior Public Information Officer	1.00	1.00	1.00	54,059 - 65,333	65,333
20000955	Storekeeper 1	1.00	1.00	1.00	34,611 - 41,517	-
20000313	Supervising Department Human Resources Analyst	1.00	1.00	1.00	66,768 - 80,891	80,891
20000970	Supervising Management Analyst	2.00	2.00	2.00	66,768 - 80,891	161,782
20000756	Word Processing Operator	2.00	2.00	2.00	31,491 - 37,918	73,561
	'D' Div Pay					48,108
	Air Operations Pay					88,752
	Airport Transfer					68,161
	Annual Pump Testing					83,757
	Battalion Medical Off					88,655
	Bilingual - Dispatcher					8,736
	Bilingual - Regular					23,296
	Bilingual Pay Fire					151,191
	Breathing Apparatus Rep					43,352
	Cliff Rescue Inst Pay					31,457
	Dispatch Cert Pay					4,362
	Dispatcher Training					6,234
	Dive Team Pay					73,326
	EMS Speciality Pay					80,114
	Emergency Medical Tech					5,404,117
	Explosive Ord Sqd					83,474
	Fire Admin Assign					638,454
	Hazardous Mat. Squad					198,652
	Hose Repair					82,473
	K-9 Handler Fire					8,018
	Ladder Repair					91,019
	Metro Arson Strike Team					23,883
	Night Shift Pay					71,081
	Overtime Budgeted					26,747,867
	Paramedic Pay					2,095,254

Fire-Rescue

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget Proposed	FY2015 Salary Range	Total
	Paramedic Splty Pay				534,795
	Small Eq Repair				40,057
	Split Shift Pay				4,362
	Star Team Paramedic				62,184
	Termination Pay Annual Leave				1,156,394
	Urban Search & Rescue				247,706
	Vacation Pay In Lieu				700,000
FTE, Salaries, and Wages Subtotal		1,146.40	1,165.52	1,173.27	\$ 112,042,000
		FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Fringe Benefits					
	Employee Offset Savings	\$ 1,665,015	\$ 1,967,530	\$ 1,601,546	\$ (365,984)
	Flexible Benefits	6,216,235	8,400,234	9,501,405	1,101,171
	Insurance	87,391	-	-	-
	Long-Term Disability	426,308	395,841	252,677	(143,164)
	Medicare	1,384,124	943,230	1,086,714	143,484
	Other Post-Employment Benefits	6,467,970	6,434,471	6,274,560	(159,911)
	Retiree Medical Trust	869	536	1,106	570
	Retirement 401 Plan	2,925	2,144	2,967	823
	Retirement ADC	38,491,987	51,712,404	46,265,050	(5,447,354)
	Retirement DROP	418,291	416,104	451,019	34,915
	Retirement Offset Contribution	136,187	-	-	-
	Risk Management Administration	1,036,011	976,357	1,060,896	84,539
	Supplemental Pension Savings Plan	1,002,198	760,145	1,239,849	479,704
	Unemployment Insurance	214,970	210,026	144,699	(65,327)
	Unused Sick Leave	(10)	-	-	-
	Workers' Compensation	5,691,678	5,822,515	5,156,309	(666,206)
Fringe Benefits Subtotal		\$ 63,242,147	\$ 78,041,537	\$ 73,038,797	\$ (5,002,740)
Total Personnel Expenditures					\$ 185,080,797

Fire and Lifeguard Facilities Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Fire and Lifeguard Facilities Fund	\$ 878,864	\$ 1,426,431	\$ 1,425,931	\$ (500)
Total	\$ 878,864	\$ 1,426,431	\$ 1,425,931	\$ (500)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ (500)	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			

Fire-Rescue

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Revised Revenue	0.00	-	(500)
Adjustment to reflect Fiscal Year 2015 revenue projections.			
Total	0.00	\$ (500)	\$ (500)

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
NON-PERSONNEL				
Supplies	\$ 73	\$ -	\$ -	\$ -
Contracts	15,738	46,212	46,212	-
Transfers Out	863,052	1,380,219	1,379,719	(500)
NON-PERSONNEL SUBTOTAL	878,864	1,426,431	1,425,931	(500)
Total	\$ 878,864	\$ 1,426,431	\$ 1,425,931	\$ (500)

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Transfers In	\$ 892,617	\$ 1,380,219	\$ 1,379,719	\$ (500)
Rev from Money and Prop	1,189	-	-	-
Total	\$ 893,806	\$ 1,380,219	\$ 1,379,719	\$ (500)

Fire/Emergency Medical Services Transport Program Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Fire/Emergency Medical Services Transport Program Fund	\$ 13,961,546	\$ 11,516,495	\$ 12,633,088	\$ 1,116,593
Total	\$ 13,961,546	\$ 11,516,495	\$ 12,633,088	\$ 1,116,593

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Emergency Medical Services	33.00	31.00	32.00	1.00
Total	33.00	31.00	32.00	1.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Emergency Medical Services Revenue Transfer	0.00	\$ 596,156	\$ -
Addition to transfer of Emergency Medical Services revenue from the Fire/Emergency Medical Services Transport Program Fund to the General Fund.			
Overhead Expenditures	0.00	592,349	-
Adjustment to reflect the addition of non-personnel expenditures for overhead costs associated with paramedic rotations.			

Fire-Rescue

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Emergency Medical Services Contract Administration Transfer Transfer of 1.00 Paramedic Coordinator, associated non-personnel expenditures, and revenue from the Administration Department to the Fire-Rescue Department's Emergency Medical Services Division.	1.00	424,408	382,141
Emergency Medical Services Vehicles Adjustment to reflect the addition of vehicle usage, assignment and fuel expenses for vehicles assigned to the Emergency Medical Services (EMS) staff.	0.00	81,935	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	79,472	-
Field Training Instructors Adjustment to reflect the addition of personnel expenditures for Field Training Instructors and San Diego Project Heartbeat Instructors.	0.00	78,855	-
Public Access Defibrillator Program Addition of non-personnel expenditures for supplies and equipment, and revenue associated with the City's Public Access Defibrillation/CPR Program.	0.00	35,770	344,902
Personal Protective Equipment Adjustment to reflect the addition of non-personnel expenditures for the purchase and replacement of protective equipment for members of the Mobile Operations Detail (MOD) team.	0.00	20,800	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	1,606	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.	0.00	(100,000)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(694,758)	-
Total	1.00	\$ 1,116,593	\$ 727,043

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 3,465,595	\$ 3,117,093	\$ 3,221,220	\$ 104,127
Fringe Benefits	2,192,807	2,206,789	1,646,743	(560,046)
PERSONNEL SUBTOTAL	5,658,402	5,323,882	4,867,963	(455,919)

Fire-Rescue

Expenditures by Category (Cont'd)

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
NON-PERSONNEL				
Supplies	\$ 146,028	\$ 41,450	\$ 100,627	\$ 59,177
Contracts	1,302,148	1,013,951	1,821,364	807,413
Information Technology	97,622	64,167	143,639	79,472
Energy and Utilities	-	-	28,688	28,688
Other	46,568	42,710	42,710	-
Transfers Out	6,681,808	4,797,035	5,394,797	597,762
Capital Expenditures	28,970	233,300	233,300	-
NON-PERSONNEL SUBTOTAL	8,303,144	6,192,613	7,765,125	1,572,512
Total	\$ 13,961,546	\$ 11,516,495	\$ 12,633,088	\$ 1,116,593

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Charges for Services	\$ 10,430,040	\$ 10,770,000	\$ 11,497,043	\$ 727,043
Other Revenue	296	-	-	-
Rev from Money and Prop	29,383	-	-	-
Total	\$ 10,459,719	\$ 10,770,000	\$ 11,497,043	\$ 727,043

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
2000024	Administrative Aide 2	0.00	1.00	1.00	\$42,578 - \$51,334	\$ 42,578
20001189	Deputy Fire Chief	1.00	1.00	1.00	46,966 - 172,744	140,296
20000509	Emergency Medical Technician	1.00	1.00	1.00	26,437 - 31,907	31,907
20000446	Fire Battalion Chief	1.00	1.00	1.00	82,722 - 100,110	100,110
20000449	Fire Captain	4.00	4.00	4.00	70,970 - 85,904	343,616
20000457	Fire Fighter 2	14.00	14.00	14.00	52,520 - 63,378	887,292
20000496	Paramedic 2	9.00	5.00	5.00	44,970 - 54,288	271,443
20001196	Paramedic Coordinator	0.00	0.00	1.00	23,005 - 137,904	90,000
20001222	Program Manager	0.00	1.00	1.00	46,966 - 172,744	60,736
20001126	Quality Management Coordinator	2.00	2.00	2.00	23,005 - 137,904	201,666
20000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	68,286
	EMS Speciality Pay					4,295
	Emergency Medical Tech					136,205
	Fire Admin Assign					53,696
	Overtime Budgeted					519,816
	Paramedic Pay					33,258
	Termination Pay Annual Leave					40,044
	Paramedic Recert Bonus					184,828
	Paramedic Tring Off					11,148
FTE, Salaries, and Wages Subtotal		33.00	31.00	32.00		\$ 3,221,220

Fire-Rescue

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Fringe Benefits				
Employee Offset Savings	\$ 56,928	\$ 62,572	\$ 30,685	\$ (31,887)
Flexible Benefits	196,015	254,534	369,108	114,574
Long-Term Disability	12,850	11,567	7,736	(3,831)
Medicare	40,371	26,620	30,158	3,538
Other	291,068	-	-	-
Other Post-Employment Benefits	200,432	193,471	194,560	1,089
Retirement ADC	1,102,598	1,394,612	608,050	(786,562)
Retirement DROP	16,888	11,113	14,818	3,705
Retirement Offset Contribution	314	-	-	-
Risk Management Administration	32,758	29,357	32,896	3,539
Supplemental Pension Savings Plan	39,558	25,785	132,455	106,670
Unemployment Insurance	6,551	6,140	4,439	(1,701)
Workers' Compensation	196,476	191,018	221,838	30,820
Fringe Benefits Subtotal	\$ 2,192,807	\$ 2,206,789	\$ 1,646,743	\$ (560,046)
Total Personnel Expenditures			\$ 4,867,963	

Junior Lifeguard Program Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Lifeguard Services	\$ 578,582	\$ 596,027	\$ 596,027	\$ -
Total	\$ 578,582	\$ 596,027	\$ 596,027	\$ -

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Lifeguard Services	1.00	1.00	1.00	0.00
Total	1.00	1.00	1.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Junior Lifeguard Program Expenditures	0.00	\$ 21,536	\$ -
Adjustment to reflect the addition of non-personnel expenditures for the Junior Lifeguard Program based on revised revenue projections.			
Non-Discretionary Adjustment	0.00	38	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Salary and Benefit Adjustments	0.00	(574)	-
Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			

Fire-Rescue

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations	0.00	(21,000)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.			
Total	0.00	\$ -	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 54,019	\$ 70,863	\$ 71,760	\$ 897
Fringe Benefits	40,019	56,417	54,946	(1,471)
PERSONNEL SUBTOTAL	94,038	127,280	126,706	(574)
NON-PERSONNEL				
Supplies	\$ 23,095	\$ 43,043	\$ 22,043	\$ (21,000)
Contracts	448,523	425,632	447,168	21,536
Energy and Utilities	60	72	72	-
Transfers Out	2,098	-	38	38
Capital Expenditures	10,768	-	-	-
NON-PERSONNEL SUBTOTAL	484,544	468,747	469,321	574
Total	\$ 578,582	\$ 596,027	\$ 596,027	\$ -

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Charges for Services	\$ 550,997	\$ 596,027	\$ 596,027	\$ -
Other Revenue	10,721	-	-	-
Total	\$ 561,718	\$ 596,027	\$ 596,027	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
---------------	-------------------	------------------	------------------	--------------------	--------------	-------

FTE, Salaries, and Wages

20000630	Organization Effectiveness Specialist 3	1.00	1.00	1.00	\$59,363 - \$71,760	\$ 71,760
----------	-----------------------------------------	------	------	------	---------------------	-----------

FTE, Salaries, and Wages Subtotal		1.00	1.00	1.00		\$ 71,760
------------------------------------------	--	-------------	-------------	-------------	--	------------------

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
--	------------------	------------------	--------------------	-----------------------

Fringe Benefits

Employee Offset Savings	\$ 1,664	\$ 2,153	\$ 2,153	\$ -
Flexible Benefits	5,953	7,701	8,079	378
Long-Term Disability	316	384	248	(136)
Medicare	860	1,041	1,041	-
Other Post-Employment Benefits	5,157	6,241	6,080	(161)
Retirement ADC	23,105	34,158	33,914	(244)
Risk Management Administration	819	947	1,028	81
Supplemental Pension Savings Plan	1,428	2,153	2,153	-
Unemployment Insurance	161	204	142	(62)

Fire-Rescue

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Workers' Compensation	555	1,435	108	(1,327)
Fringe Benefits Subtotal	\$ 40,019	\$ 56,417	\$ 54,946	\$ (1,471)
Total Personnel Expenditures			\$ 126,706	

Fire-Rescue

Revenue and Expense Statement (Non-General Fund)

Fire and Lifeguard Facilities Fund	FY2013 Actual	FY2014* Budget	FY2015 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 229,788	\$ 214,870	\$ 216,641
TOTAL BALANCE AND RESERVES	\$ 229,788	\$ 214,870	\$ 216,641
REVENUE			
Safety Sales Tax	\$ 892,617	\$ 1,380,219	\$ 1,379,719
Interest and Dividends	1,189	–	–
TOTAL REVENUE	\$ 893,806	\$ 1,380,219	\$ 1,379,719
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,123,594	\$ 1,595,089	\$ 1,596,360
OPERATING EXPENSE			
Administrative Services	\$ 15,812	\$ 46,212	\$ 46,212
Debt Service Payment - Bond Principal	340,000	685,000	700,000
Debt Service Payment - Bond Interest	523,052	695,219	679,719
TOTAL OPERATING EXPENSE	\$ 878,864	\$ 1,426,431	\$ 1,425,931
TOTAL EXPENSE	\$ 878,864	\$ 1,426,431	\$ 1,425,931
BALANCE	\$ 244,730	\$ 168,658	\$ 170,429
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,123,594	\$ 1,595,089	\$ 1,596,360

* At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Fire-Rescue

Revenue and Expense Statement (Non-General Fund)

Fire/Emergency Medical Services Transport Program Fund	FY2013 Actual	FY2014* Budget	FY2015 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 5,596,988	\$ 2,193,857	\$ 1,165,488
Continuing Appropriation - CIP	400,000	400,000	400,000
TOTAL BALANCE AND RESERVES	\$ 5,996,988	\$ 2,593,857	\$ 1,565,488
REVENUE			
EMS SD Airport Agreement	\$ 610,982	\$ 750,000	\$ 751,000
Revenue From Other Agencies	9,819,057	10,020,000	10,746,043
SPSP Forfeit Term	296	-	-
Interest on Pooled Investments	29,383	-	-
TOTAL REVENUE	\$ 10,459,719	\$ 10,770,000	\$ 11,497,043
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 16,456,707	\$ 13,363,857	\$ 13,062,531
OPERATING EXPENSE			
Personnel Expenses	\$ 5,658,402	\$ 5,323,882	\$ 4,867,963
Non-Personnel Expenses	1,592,366	1,274,386	2,233,497
Transfer Out	6,681,808	4,684,927	5,298,328
Capital Expenses	28,970	233,300	233,300
TOTAL OPERATING EXPENSE	\$ 13,961,546	\$ 11,516,495	\$ 12,633,088
TOTAL EXPENSE	\$ 13,961,546	\$ 11,516,495	\$ 12,633,088
RESERVES			
Continuing Appropriation - CIP	\$ 400,000	\$ 400,000	\$ 400,000
TOTAL RESERVES	\$ 400,000	\$ 400,000	\$ 400,000
BALANCE	\$ 2,095,160	\$ 1,447,362	\$ 29,443
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 16,456,707	\$ 13,363,857	\$ 13,062,531

* At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Fire-Rescue

Revenue and Expense Statement (Non-General Fund)

Junior Lifeguard Program Fund	FY2013 Actual	FY2014 [*] Budget	FY2015 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 853,083	\$ 837,605	\$ 855,630
TOTAL BALANCE AND RESERVES	\$ 853,083	\$ 837,605	\$ 855,630
REVENUE			
Junior Lifeguard Program Tuition	\$ 561,718	\$ 596,027	\$ 596,027
TOTAL REVENUE	\$ 561,718	\$ 596,027	\$ 596,027
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,414,801	\$ 1,433,632	\$ 1,451,657
OPERATING EXPENSE			
Personnel Expense	\$ 94,038	\$ 127,280	\$ 126,706
Non Personnel Expense	484,544	468,747	469,321
TOTAL OPERATING EXPENSE	\$ 578,582	\$ 596,027	\$ 596,027
TOTAL EXPENSE	\$ 578,582	\$ 596,027	\$ 596,027
BALANCE	\$ 836,219	\$ 837,605	\$ 855,630
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,414,801	\$ 1,433,632	\$ 1,451,657

^{*} At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.



Page Intentionally Left Blank

Gas Tax Fund



Page Intentionally Left Blank



Fund Description

The Gas Tax Fund collects revenue resulting from a tax on the sale of gasoline. The current total State Excise Tax on gasoline is 18 cents per gallon. The City's share of gas tax revenue is based on a formula that takes into account vehicle registration, assessed property valuation, and population. The funding generated is used to perform citywide repairs and restoration to existing roadways, reduce congestion, improve safety, and provide for the construction of assets within the public right-of-way.

The Gas Tax funds the maintenance of street lighting, traffic signals, traffic signs, and markings, including the City's share of the Gaslamp Quarter Lighting and the San Diego Street Lighting District Number One. The Gas Tax also funds street maintenance, median landscaping, tree-trimming, and waste removal in the street right-of-way.

For Fiscal Year 2015, gas tax revenues have been allocated to support four departments and divisions: Transportation & Storm Water, Park & Recreation, Economic Development, and City Comptroller. The revenue is primarily allocated to the Transportation & Storm Water Department for reimbursement of street maintenance services and traffic engineering. The Maintenance Assessment Districts (MADs) provide landscape maintenance for center medians and right-of-way within residential and commercial areas. The Park & Recreation Department is reimbursed for costs predominantly related to residential and some commercial MADs. The Park & Recreation Department is also reimbursed for administrative oversight of the MADs and the Street Median Maintenance Program. The Economic Development Division predominantly manages the commercial MAD allocation, although it can include some mixed-use MADs. In addition, the Office of the City Comptroller is reimbursed for costs related to administrative oversight of the Fund and for project financial reporting.



Page Intentionally Left Blank

Gas Tax Fund

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	20,899,152	20,738,091	20,078,259	(659,832)
Total Department Expenditures	\$ 20,899,152	\$ 20,738,091	\$ 20,078,259	\$ (659,832)
Total Department Revenue	\$ 20,727,431	\$ 20,738,091	\$ 20,078,259	\$ (659,832)

Gas Tax Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Gas Tax Fund	\$ 20,899,152	\$ 20,738,091	\$ 20,078,259	\$ (659,832)
Total	\$ 20,899,152	\$ 20,738,091	\$ 20,078,259	\$ (659,832)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Gas Tax Allocations	0.00	\$ (659,832)	\$ (659,832)
Adjustment to Gas Tax revenue and department transfers for Fiscal Year 2015 due to State of California Gas Tax projections. Departments that are primarily affected by the revenue adjustment are Transportation & Storm Water and Park & Recreation.			
Total	0.00	\$ (659,832)	\$ (659,832)

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
NON-PERSONNEL				
Contracts	\$ 4,425,174	\$ 4,928,928	\$ 5,084,928	\$ 156,000
Energy and Utilities	179,629	-	-	-
Other	7,165	-	-	-
Transfers Out	16,287,183	15,809,163	14,993,331	(815,832)
NON-PERSONNEL SUBTOTAL	20,899,152	20,738,091	20,078,259	(659,832)
Total	\$ 20,899,152	\$ 20,738,091	\$ 20,078,259	\$ (659,832)

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Rev from Money and Prop	\$ 137,554	\$ 248,520	\$ 173,520	\$ (75,000)
Charges for Services	727	-	-	-
Other Revenue	76,720	-	-	-
Other Local Taxes	20,409,170	20,489,571	19,904,739	(584,832)
Transfers In	103,261	-	-	-
Total	\$ 20,727,431	\$ 20,738,091	\$ 20,078,259	\$ (659,832)

Gas Tax Fund

Revenue and Expense Statement (Non-General Fund)

Gas Tax Fund	FY2013 Actual	FY2014* Budget	FY2015 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,844,248	\$ 1,646,467	\$ 1,058,724
Continuing Appropriation - CIP	11,791,467	2,721,307	1,375,349
TOTAL BALANCE AND RESERVES	\$ 13,635,715	\$ 4,367,774	\$ 2,434,073
REVENUE			
Gas Tax - Section 2105	\$ 6,050,627	\$ 6,493,113	\$ 6,611,304
Gas Tax - Section 2106	4,742,440	4,309,267	5,149,923
Gas Tax - Section 2107	9,596,103	9,667,191	8,123,512
Gas Tax - Section 2107.5	20,000	20,000	20,000
Interest Earnings	62,206	100,000	25,000
Lease Revenue - Gas Tax	36,727	28,450	28,450
Other Land/Building Leases	38,620	120,070	120,070
Miscellaneous	180,707	-	-
TOTAL REVENUE	\$ 20,727,431	\$ 20,738,091	\$ 20,078,259
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 34,363,146	\$ 25,105,865	\$ 22,512,332
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 9,070,160	\$ -	\$ -
TOTAL CIP EXPENSE	\$ 9,070,160	\$ -	\$ -
OPERATING EXPENSE			
Administration - Comptroller	\$ 23,567	\$ 95,000	\$ 95,000
Economic Development - MADs	31,601	24,961	28,961
Park & Recreation - MADs	1,268,498	1,081,957	1,148,863
Park & Recreation - Street Median Maintenance Program	571,811	774,382	930,382
Transportation & Storm Water - Street Division	14,987,084	14,702,245	13,815,507
Transportation & Storm Water - Transp. Eng. Operations Division	4,016,591	4,059,546	4,059,546
TOTAL OPERATING EXPENSE	\$ 20,899,152	\$ 20,738,091	\$ 20,078,259
TOTAL EXPENSE	\$ 29,969,312	\$ 20,738,091	\$ 20,078,259
RESERVES			
Continuing Appropriation - CIP	\$ 2,721,307	\$ 2,721,307	\$ 1,375,349
TOTAL RESERVES	\$ 2,721,307	\$ 2,721,307	\$ 1,375,349
BALANCE	\$ 1,672,527	\$ 1,646,467	\$ 1,058,724
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 34,363,146	\$ 25,105,865	\$ 22,512,332

* At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Human Resources



Page Intentionally Left Blank



Department Description

The Human Resources Department is composed of various independent programs and activities that include Labor Relations, Employee Learning and Development, Reasonable Accommodations, Citizen Assistance Program, and the City's Volunteer Program. Each independent program serves a specific purpose to help ensure that the goals of the Department's mission statement are met in an efficient and exceptional manner.

The Labor Relations Office (LRO) provides guidance and policy advice to the Mayor and management on labor and employment issues, such as the meet-and-confer process with labor organizations, grievance resolution, disciplinary actions and appeals, leave provisions, federal and State labor laws, and rewards and recognition programs. This office serves as the primary point-of-contact for the City's six recognized labor organizations and negotiates on behalf of the City with regard to wages, hours, and terms and conditions of employment. LRO handles all unclassified position recruitments and reasonable accommodations interactive processes; prepares the annual Salary Ordinance; and develops and presents training for employment-related matters, diversity awareness, and other various employee relation issues.

The Employee Learning and Development (ELD) section of the Department delivers relevant training to enhance overall organizational and employee excellence. Courses facilitated by ELD include New Employee Orientation, Supervisors Academy, Rewards and Recognition, and Sexual Harassment Prevention. ELD is also the administrator for the Learning Solutions Module, which manages and tracks all training activities citywide.

The City's Volunteer Program involves numerous activities spanning several City departments that support a variety of community projects in order to better serve the City and special populations. The Human Resources Department's oversight of the Program allows for greater outreach and communication efforts citywide, as well as efficiency in providing necessary information and training for City staff and volunteers.

The Human Resources Department oversees the Citizens' Assistance operation of the City Information Center in the lobby of the City Administration Building (CAB). The primary purpose of the Citizens' Assistance program is to maintain an Internet information resource database, schedule use of CAB lobby for displays, administer the citywide Route Slip Tracking System for responses to public inquiries, complaints, and service requests directed to the City's legislative officials, and perform as-needed ombudsman services for citizens and visitors.

Human Resources

The Department's mission is:

To provide a connection between management and employees in an effort to enhance morale, productivity and high employee retention by supporting an innovative and diverse workforce that efficiently delivers fiscally sound, high-quality services to the community and positively reflects on the City of San Diego

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Effectively represent the interests of the City in all employee bargaining matters while establishing and promoting collaborative and effective labor-management relationships within the City to ensure a responsive and innovative workforce

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Provide appropriate tools to each City department to assist in their exercise of due diligence to prevent and detect misconduct
- Complete negotiations of Memoranda of Understanding (MOUs) by agreed-upon target dates
- Effectively manage the meet-and-confer process
- Maintain awareness of changes to, and trends in, labor codes and employment law
- Promote effective dispute resolution
- Foster positive relationships through open communication between recognized employee organizations and management
- Support adherence to labor-related policies and procedures through continued training of employees and supervisors
- Encourage management to use Labor Relations for assistance with relevant issues
- Support cultural proficiency and inclusive leadership
- Assist with the reconciliation of diversity-related problems in departments

Goal 2: Promote continuous improvement in the responsiveness and innovativeness of employees through relevant, effective employee learning and development offerings

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Provide City employees with the training and skills needed to deliver excellent service
- Heighten awareness of employee learning and development opportunities
- Deliver training in an efficient and cost-effective manner
- Support accountability for inclusive leadership

Goal 3: Maximize the appropriate use of volunteers throughout the City through effective public outreach and staff training efforts

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Maintain and update the City's Volunteer Manual for City departments
- Provide annual trainings for departmental volunteer supervisors
- Provide timely and effective coordination of volunteer interests and City opportunities
- Develop positive partnerships with local volunteer organizations

Human Resources

Key Performance Indicators

Performance Measure	Actual FY2013	Estimated FY2014	Target FY2015
1. Frequency of Labor Management Committee meetings held annually	6:1 ¹	6:1 ¹	5:1 ¹
2. Percent of Step V grievances resolved within 45 days (unless extension agreed upon by both parties)	90%	90%	100%
3. Percent of training courses evaluated that receive a 4.5 (out of 5.0) or better from attendees	100%	100%	100%
4. Number of hours in which training was conducted	900	1,000	1,200
5. Percent of unclassified recruitments Department responsibilities completed within 45 days	100%	100%	100%
6. Number of volunteers	33,505	33,600	33,750
7. Percent of Public Record Act requests completed within mandated timeline	75%	90%	100%

1. Ratio refers to number of meetings per fiscal year per Labor Management Committee.

Service Efforts and Accomplishments

In Fiscal Year 2014, the Human Resources' programs and activities facilitated meetings between City management and employees, provided employee trainings, and performed community outreach as highlighted below.

Human Resources/Labor Relations Office

- Reached formal agreements with all six recognized employee organizations on successor five-year MOUs for Fiscal Year 2014 through Fiscal Year 2018
- Successfully processed over 50 unclassified recruitments citywide
- Successfully led several meet-and-confer meetings citywide
- Established a Reasonable Accommodations Office to train departments and participate in all interactive processes
- Launched a public website that promotes open government by providing employee organization agreements and other employment benefits information
- Provided several trainings to departments on meet-and-confer responsibilities and contracting-out protocols

Employee Learning & Development

- Completed six 7-day Supervisors Academies, training over 150 City supervisors on critical skills, such as communication, conflict management, teamwork, and leadership
- Delivered multiple open courses on a variety of topics available to employees from all City departments, including Reasonable Accommodations, New Hire Orientations, customer services, Supervisors Academies, and performance and conduct management
- Partnered with the Public Utilities Department (PUD) Employee Training Division to deliver more than 20 training classes on various topics to PUD employees at their facilities
- Continue to provide training coordination and data entry support for more than 25 City departments that do not have dedicated training staff
- Began rollout of the biennial, State-mandated Sexual Harassment Prevention training for all City supervisors, leads, and unclassified staff

Human Resources

City Volunteer Program

- Launched the Citywide Volunteer website to provide the public with information regarding available volunteer opportunities citywide and outreach for department opportunities
- Established a Citywide Volunteer Committee to provide training, increase volunteer outreach efforts, and develop a volunteer recognition program and citywide volunteer database
- Launched an online volunteer inquiry process in April and vetted over 400 community inquires, including individuals, students and groups to available department volunteer opportunities
- Assisted with project development, coordination, and supervision of large group community service volunteer events in Library and Park and Recreation departments
- Served as liaison to local community colleges, universities, and high schools regarding volunteer work readiness and community service programs with City departments
- Assisted Departments with vetting new "one time" and ongoing volunteer opportunities in Police, Fire Rescue, Library, Transportation and Storm Water, Parks and Recreation, PUD, and Public Works departments
- Hosted a recognition event and press conference in April during Volunteer Recognition Week to honor the most "celebrated" volunteers serving in department volunteer programs

Citizen's Assistance Office

- Answered 6,087 phone calls
- Coordinated 21 lobby displays
- Opened 499 Route Slips, closed 548, and has 94 in process at time of reporting

Human Resources

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
FTE Positions (Budgeted)	16.00	18.00	19.75	1.75
Personnel Expenditures	\$ 1,952,767	\$ 2,776,328	\$ 2,775,603	\$ (725)
Non-Personnel Expenditures	231,090	214,534	358,532	143,998
Total Department Expenditures	\$ 2,183,857	\$ 2,990,862	\$ 3,134,135	\$ 143,273
Total Department Revenue	\$ 2,500	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Human Resources	\$ 2,183,857	\$ 2,990,862	\$ 3,134,135	\$ 143,273
Total	\$ 2,183,857	\$ 2,990,862	\$ 3,134,135	\$ 143,273

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Human Resources	16.00	18.00	19.75	1.75
Total	16.00	18.00	19.75	1.75

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Citizen's Assistance Program Transfer of the Citizen's Assistance Program from the Administration Department to the Human Resources Department.	3.00	\$ 271,015	\$ -
Management and Leadership Academies Adjustment to reflect the addition of non-personnel expenditures for consultant services to design and conduct Management and Leadership Academies.	0.00	130,000	-
Support for Citywide Staff Training Adjustment to reflect the addition of non-personnel expenditures for Sexual Harassment Prevention Training licenses and other required staff trainings.	0.00	40,000	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.75	23,193	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	5,626	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(3,577)	-

Human Resources

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.	0.00	(9,250)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(25,245)	-
Human Relations Commission and Citizens' Review Board Transfer of the Human Relations Commission and the Citizens' Review Board from the Human Resources Department to the Neighborhood Services Department.	(2.00)	(288,489)	-
Total	1.75	\$ 143,273	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 1,184,173	\$ 1,624,459	\$ 1,646,562	\$ 22,103
Fringe Benefits	768,595	1,151,869	1,129,041	(22,828)
PERSONNEL SUBTOTAL	1,952,767	2,776,328	2,775,603	(725)
NON-PERSONNEL				
Supplies	\$ 24,183	\$ 44,192	\$ 35,511	\$ (8,681)
Contracts	58,322	44,750	197,870	153,120
Information Technology	83,014	54,055	50,478	(3,577)
Energy and Utilities	22,813	18,500	17,500	(1,000)
Other	12,664	16,652	14,813	(1,839)
Transfers Out	30,093	36,385	42,360	5,975
NON-PERSONNEL SUBTOTAL	231,090	214,534	358,532	143,998
Total	\$ 2,183,857	\$ 2,990,862	\$ 3,134,135	\$ 143,273

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Other Revenue	\$ 2,500	\$ -	\$ -	\$ -
Total	\$ 2,500	\$ -	\$ -	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	1.00	1.00	\$42,578 - \$51,334	\$ 49,005
20000119	Associate Management Analyst	1.00	0.00	1.00	54,059 - 65,333	63,700
20000137	Associate Management Analyst	1.00	0.00	0.00	54,059 - 65,333	-
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	160,000
20001168	Deputy Director	1.00	1.00	2.00	46,966 - 172,744	244,000

Human Resources

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
20001220	Executive Director	1.00	1.00	0.00	46,966 - 172,744	-
90001073	Management Intern - Hourly	0.00	0.00	0.75	24,274 - 29,203	21,902
20000639	Organization Effectiveness Supervisor	1.00	1.00	1.00	66,768 - 80,891	80,891
20001234	Program Coordinator	1.00	4.00	3.00	23,005 - 137,904	235,454
20001222	Program Manager	6.00	6.00	6.00	46,966 - 172,744	555,650
20000779	Public Information Specialist	0.00	0.00	2.00	32,968 - 39,811	78,030
20001253	Secretary to Labor Relations	1.00	1.00	1.00	16,827 - 105,518	65,000
20000312	Senior Department Human Resources Analyst	0.00	1.00	0.00	59,363 - 71,760	-
20000015	Senior Management Analyst	1.00	0.00	0.00	59,363 - 71,760	-
21000177	Trainer	0.00	1.00	1.00	54,059 - 65,333	65,333
	Overtime Budgeted					797
	Vacation Pay In Lieu					26,800
FTE, Salaries, and Wages Subtotal		16.00	18.00	19.75		\$ 1,646,562
		FY2013 Actual	FY2014 Budget	FY2015 Proposed		FY2014-2015 Change
Fringe Benefits						
	Employee Offset Savings	\$ 26,181	\$ 46,088	\$ 37,163		\$ (8,925)
	Flexible Benefits	107,768	156,103	156,245		142
	Insurance	158	-	-		-
	Long-Term Disability	6,719	8,629	5,602		(3,027)
	Medicare	15,846	21,585	21,157		(428)
	Other Post-Employment Benefits	89,227	112,338	115,520		3,182
	Retiree Medical Trust	190	288	475		187
	Retirement 401 Plan	668	1,154	900		(254)
	Retirement ADC	422,292	669,378	673,818		4,440
	Retirement DROP	3,294	3,294	-		(3,294)
	Retirement Offset Contribution	426	-	-		-
	Risk Management Administration	14,249	17,046	19,532		2,486
	Supplemental Pension Savings Plan	65,178	78,307	85,976		7,669
	Unemployment Insurance	3,425	4,583	3,206		(1,377)
	Workers' Compensation	12,972	33,076	9,447		(23,629)
Fringe Benefits Subtotal		\$ 768,595	\$ 1,151,869	\$ 1,129,041		\$ (22,828)
Total Personnel Expenditures					\$ 2,775,603	



Page Intentionally Left Blank

Infrastructure/Public Works



Page Intentionally Left Blank

Infrastructure/Public Works



Branch Description

The Infrastructure/Public Works Branch includes 1.00 FTE Deputy Chief Operating Officer and 1.00 FTE Executive Secretary, as well as staff of the Office of ADA Compliance and Accessibility, which is comprised of 1.00 FTE Disability Services Coordinator/Executive Director, 1.00 FTE Project Officer II, 1.00 FTE Project Assistant, 1.00 FTE Administrative Aide II, and 1.00 FTE Administrative Aide I.

The Deputy Chief Operating Officer for Infrastructure/Public Works reports to the Assistant Chief Operating Officer and is responsible for overseeing day-to-day City operations for the Infrastructure/Public Works Branch that includes the following:

- Environmental Services
- Office of ADA Compliance and Accessibility
- Public Utilities
- Public Works
- Transportation & Storm Water

The Environmental Services Department ensures that all residents of San Diego are provided with a clean, safe, and ecologically sound environment. The Department pursues waste management strategies that emphasize waste reduction and recycling, composting, and environmentally sound landfill management to meet the City's long-term disposal needs, oversees the management of the City's energy use and programs, explores innovative options to increase energy independence, and works to advance more sustainable practices within the City and community.

The Office of ADA Compliance and Accessibility is responsible for ensuring ADA compliance citywide. Specifically, it works to ensure that every facility, program, service, and activity operated or funded by the City is fully accessible and usable by people with disabilities in accordance with the Americans with Disabilities Act (ADA), as well as other federal, State, and local access codes and disability rights laws.

The Public Utilities Department manages the City's water and wastewater infrastructure system and ensures reliable delivery of related services and compliance with all applicable regulatory requirements. Department functions are funded primarily through the Water and Wastewater Enterprise Funds and include the following four branches: Business Support, Water Quality, Distribution and Collection, and Strategic Programs.

Infrastructure/Public Works

The Public Works Department is comprised of the Contracting, Engineering & Capital Projects (E&CP), and General Services divisions. Contracting is responsible for the Capital Improvement Program's (CIP) procurement, construction, and associated professional consulting services contract management functions to ensure that contracts are meeting the City's CIP needs. E&CP provides a full range of engineering services for the City's capital investment in its various types of infrastructure. The core mission of General Services is to provide the most efficient and effective direct support to other City departments, enabling the provision of critical public services.

The Transportation & Storm Water Department is responsible for the operation and maintenance of streets, sidewalks, and storm drains; leading efforts to protect and improve the water quality of rivers, creeks, bays, and the ocean; performing traffic and transportation system engineering; managing the Utilities Undergrounding Program; and planning and coordinating work in the public right-of-way.

The Infrastructure/Public Works Branch's mission is:

To provide the City of San Diego with oversight of the City's public works services, which protect public safety and enhance the quality of life for all

Key Performance Indicators

Performance Measures	Actual FY2013	Estimated FY2014	Target FY2015
1. Percent of annual ADA project list completed	11%	18%	18%
2. Number of ADA complaints received	97	100	100
3. Percent of ADA complaints completed	47%	50%	50%
4. Number of trainings/presentations planned and provided	9	1 ¹	1
5. Number of instances where technical assistance was provided on ADA	173	170	170

1. A decline in training is attributed to a temporary decrease in staffing. The Office has developed a video and printed material that other departments can use in place of the in-person training previously provided. Human Resources currently does this.

Infrastructure/Public Works

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
FTE Positions (Budgeted)	4.38	4.37	7.35	2.98
Personnel Expenditures	\$ 426,600	\$ 542,505	\$ 1,083,307	\$ 540,802
Non-Personnel Expenditures	68,891	84,958	462,275	377,317
Total Department Expenditures	\$ 495,491	\$ 627,463	\$ 1,545,582	\$ 918,119
Total Department Revenue	\$ 18,087	\$ 15,116	\$ 123,135	\$ 108,019

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Infrastructure/Public Works	\$ 495,491	\$ 627,463	\$ 815,848	\$ 188,385
Office of ADA Compliance & Accessibility	-	-	729,734	729,734
Total	\$ 495,491	\$ 627,463	\$ 1,545,582	\$ 918,119

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Infrastructure/Public Works	4.38	4.37	2.00	(2.37)
Office of ADA Compliance & Accessibility	0.00	0.00	5.35	5.35
Total	4.38	4.37	7.35	2.98

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Management Reorganization Addition of 1.00 Deputy Chief Operating Officer and 1.00 Executive Secretary and associated non-personnel expenditures to implement the Improvement to Government Operations Plan approved by City Council.	2.00	\$ 434,079	\$ -
Enterprise Asset Management Adjustment to reflect the addition of non-personnel expenditures for the Enterprise Asset Management project.	0.00	371,160	-
Additon of Asset Manager Position Addition of 1.00 Program Manager (Asset Manager) to support citywide infrastructure asset management initiatives.	1.00	155,325	103,135
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(0.02)	2,185	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	2,113	-

Infrastructure/Public Works

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(5,956)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(40,787)	-
Revised Revenue Adjustment to reflect Fiscal Year 2015 revenue projections.	0.00	-	20,000
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.	0.00	-	(15,116)
Total	2.98	\$ 918,119	\$ 108,019

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 252,233	\$ 310,301	\$ 658,614	\$ 348,313
Fringe Benefits	174,367	232,204	424,693	192,489
PERSONNEL SUBTOTAL	426,600	542,505	1,083,307	540,802
NON-PERSONNEL				
Supplies	\$ 2,386	\$ 5,180	\$ 377,465	\$ 372,285
Contracts	25,247	23,603	33,578	9,975
Information Technology	23,730	20,059	14,103	(5,956)
Energy and Utilities	2,938	6,345	7,414	1,069
Other	5,362	19,900	17,900	(2,000)
Transfers Out	9,227	8,871	10,815	1,944
Capital Expenditures	-	1,000	1,000	-
NON-PERSONNEL SUBTOTAL	68,891	84,958	462,275	377,317
Total	\$ 495,491	\$ 627,463	\$ 1,545,582	\$ 918,119

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Charges for Services	\$ 18,085	\$ 15,116	\$ 123,135	\$ 108,019
Other Revenue	2	-	-	-
Total	\$ 18,087	\$ 15,116	\$ 123,135	\$ 108,019

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
90000012	Administrative Aide 1 - Hourly	0.38	0.37	0.35	\$36,962 - \$44,533	\$ 15,586
20000024	Administrative Aide 2	1.00	1.00	1.00	42,578 - 51,334	51,334

Infrastructure/Public Works

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
20001118	Deputy Chief Operating Officer	0.00	0.00	1.00	59,155 - 224,099	200,000
20001220	Executive Director	1.00	1.00	1.00	46,966 - 172,744	84,999
20000924	Executive Secretary	0.00	0.00	1.00	43,555 - 52,666	52,666
20001222	Program Manager	0.00	0.00	1.00	46,966 - 172,744	90,000
20000760	Project Assistant	1.00	1.00	1.00	57,866 - 69,722	69,722
20000763	Project Officer 2	1.00	1.00	1.00	76,794 - 92,851	92,851
	Bilingual - Regular					1,456
FTE, Salaries, and Wages Subtotal		4.38	4.37	7.35		\$ 658,614
		FY2013 Actual	FY2014 Budget	FY2015 Proposed		FY2014-2015 Change
Fringe Benefits						
	Employee Offset Savings	\$ 3,328	\$ 4,689	\$ 13,002		\$ 8,313
	Flexible Benefits	21,088	25,035	50,956		25,921
	Long-Term Disability	1,493	1,673	2,273		600
	Medicare	4,096	3,186	9,550		6,364
	Other Post-Employment Benefits	21,507	24,964	42,560		17,596
	Retirement ADC	101,079	142,972	260,013		117,041
	Retirement DROP	-	-	2,832		2,832
	Retirement Offset Contribution	762	-	-		-
	Risk Management Administration	3,454	3,788	7,196		3,408
	Supplemental Pension Savings Plan	12,628	17,903	28,652		10,749
	Unemployment Insurance	760	888	1,301		413
	Workers' Compensation	4,172	7,106	6,358		(748)
Fringe Benefits Subtotal		\$ 174,367	\$ 232,204	\$ 424,693		\$ 192,489
Total Personnel Expenditures					\$ 1,083,307	



Page Intentionally Left Blank

Internal Operations



Page Intentionally Left Blank



Branch Description

The Internal Operations Branch includes 1.00 FTE Deputy Chief Operating Officer and 0.50 FTE Executive Secretary.

The Deputy Chief Operating Officer for Internal Operations reports to the Assistant Chief Operating Officer and is responsible for overseeing day-to-day City operations for the Internal Operations Branch that includes the following departments:

- Analytics and Performance Management
- Human Resources
- Information Technology
- Purchasing & Contracting (including Equal Opportunity Contracting)
- Real Estate Assets

The new Analytics and Performance Management Department is comprised of the former Business Office and focuses on strategic planning, performance management, efficiency studies, and Managed Competition. It works with other Mayoral departments to improve the efficiency and effectiveness of the City's service delivery practices and management structures.

The Human Resources Department is composed of various independent programs and activities that include Labor Relations, Employee Learning and Development, and the City's Volunteer Program.

The Department of Information Technology (DoIT) is responsible for providing strategic technology direction, managing and implementing IT governance processes in support of the cross-departmental IT Business Leadership Group (ITBLG), developing and implementing IT operational policies and standards, managing contracts for IT services with various service providers, providing support for citywide technologies and applications (e.g., SAP, websites, public safety radio communications) and coordinating major citywide activities including IT customer relationship management, IT procurement, and the citywide IT budget.

The Purchasing & Contracting Department is responsible for administering the City's centralized procurement and materials management functions to ensure the availability of materials, supplies, equipment (commodities), and

Internal Operations

services to meet the City's operational needs. In addition, the Department houses the City's Equal Opportunity Contracting Program and Living Wage Program.

The Real Estate Assets Department manages the City's real estate portfolio and directs the operations of Concourse and Parking Garages, QUALCOMM Stadium, PETCO Park, and operates the City's airports. The Real Estate Assets Department is organized to reflect its core lines of business functions: Property Acquisition/Disposition, Asset Management, Valuation, and Corporate Services.

The Internal Operations Branch's mission is:

To provide high-quality City business operations and administrative support to achieve an efficient, effective, and customer-service-focused organization

Internal Operations

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
FTE Positions (Budgeted)	0.00	0.00	1.50	1.50
Personnel Expenditures	\$ -	\$ -	\$ 376,006	\$ 376,006
Non-Personnel Expenditures	-	-	12,767	12,767
Total Department Expenditures	\$ -	\$ -	\$ 388,773	\$ 388,773
Total Department Revenue	\$ -	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Internal Operations	\$ -	\$ -	\$ 388,773	\$ 388,773
Total	\$ -	\$ -	\$ 388,773	\$ 388,773

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Internal Operations	0.00	0.00	1.50	1.50
Total	0.00	0.00	1.50	1.50

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Management Reorganization Addition of 1.00 Deputy Chief Operating Officer and 0.50 Executive Secretary and associated non-personnel expenditures to implement the Improvement to Government Operations Plan as approved by the City Council.	1.50	\$ 386,006	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	2,767	-
Total	1.50	\$ 388,773	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
PERSONNEL				
Personnel Cost	\$ -	\$ -	\$ 226,333	\$ 226,333
Fringe Benefits	-	-	149,673	149,673
PERSONNEL SUBTOTAL	-	-	376,006	376,006
NON-PERSONNEL				
Supplies	\$ -	\$ -	\$ 1,250	\$ 1,250
Contracts	-	-	4,750	4,750
Energy and Utilities	-	-	1,000	1,000
Other	-	-	3,000	3,000

Internal Operations

Expenditures by Category (Cont'd)

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Transfers Out	-	-	2,767	2,767
NON-PERSONNEL SUBTOTAL	-	-	12,767	12,767
Total	\$ -	\$ -	\$ 388,773	\$ 388,773

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001118	Deputy Chief Operating Officer	0.00	0.00	1.00	\$59,155 - \$224,099	\$ 200,000
20000924	Executive Secretary	0.00	0.00	0.50	43,555 - 52,666	26,333
FTE, Salaries, and Wages Subtotal		0.00	0.00	1.50		\$ 226,333

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Fringe Benefits				
Employee Offset Savings	\$ -	\$ -	\$ 6,263	\$ 6,263
Flexible Benefits	-	-	11,906	11,906
Long-Term Disability	-	-	783	783
Medicare	-	-	3,282	3,282
Other Post-Employment Benefits	-	-	9,120	9,120
Retirement ADC	-	-	106,965	106,965
Risk Management Administration	-	-	1,542	1,542
Supplemental Pension Savings Plan	-	-	6,903	6,903
Unemployment Insurance	-	-	448	448
Workers' Compensation	-	-	2,461	2,461
Fringe Benefits Subtotal	\$ -	\$ -	\$ 149,673	\$ 149,673
Total Personnel Expenditures			\$ 376,006	

Library



Page Intentionally Left Blank



Department Description

The San Diego Public Library system serves the educational, cultural, business, and recreational needs of San Diego's diverse communities through its collection of more than 5.3 million books, including e-books and audio-visual materials, 3,138 periodical subscriptions, 1.6 million government documents, and over 265,295 books in 25 languages other than English. The library catalog and many of its resources can be accessed electronically in all library facilities and via the Internet. The Library serves a population of over 1.3 million residents of the City of San Diego, which encompasses an area of 342 square miles. The Library System consists of the Central Library, 35 branch libraries, and the adult literacy program (READ/San Diego).

The Department's mission is:

To inspire lifelong learning through connections to knowledge and each other

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Create welcoming environments that encourage discovery and are a source of civic pride

Creating and maintaining facilities that are valued for their accessibility, comfort, and beauty is a high priority for the Department. The Department wants all libraries to have a welcoming environment that encourages use by all members of the community. The Department will move towards accomplishing this goal by focusing on the following objectives:

- Provide an appropriately sized library system
- Improve library facilities and their accessibility

Library

Goal 2: Provide free and open access to materials and resources that meet the needs of San Diego's vibrant communities

Having a well managed library collection ensures that a diverse range of books and other media are readily available to patrons. The Department will move towards accomplishing this goal by focusing on the following objectives:

- Assure the collection meets the needs of customers
- Improve access to library materials

Goal 3: Engage the community through innovative and inspiring library programs and services

Providing quality programs and services allows the Library to meet the various needs of its patrons. The Department will move towards accomplishing this goal by focusing on the following objectives:

- Develop and offer programs that address the needs and interests of the community
- Improve the delivery of information and reader advisory services
- Preserve total operating hours and facilities

Goal 4: Leverage resources and partnerships to develop and sustain a thriving library system

Maintaining the necessary funding and resources is essential to the operation of a library system capable of supporting one of the largest cities in the United States. The Department will move towards accomplishing this goal by focusing on the following objectives:

- Maintain and expand external revenue sources through the San Diego Library Foundation and other sources
- Incorporate state-of-the-art technology to optimize efficiency

Goal 5: Foster an organizational culture that supports teamwork, creativity, and innovation

Building and developing a trained and skilled workforce is essential to the success of the Department. Ensuring that its employees are trained and have access to the necessary resources the Library needs will create a higher performing organization that operates more efficiently and effectively. The Department will move towards accomplishing this goal by focusing on the following objectives:

- Create a learning organization structure for the Department
- Encourage career development and advancement

Key Performance Indicators

Performance Measure	Actual FY2013	Estimated FY2014	Target FY2015
1. Annual circulation per capita	5.24	5.40	5.00 ¹
2. Annual attendance at adult programs	128,020	125,000	175,000
3. Annual attendance at juvenile programs	241,036	225,000	250,000
4. Number of patrons signed up to use the Internet on a Library computer	2,048,264	2,000,000	2,100,000
5. Percent of satisfaction with staff customer service delivery	92%	92%	92%
6. Number of annual operating hours	77,073	83,876	77,073 ²
7. Annual Library circulation per 1,000 residents	6,956	7,100 ³	6,630
8. Total Library hours per week:			
• Central Library	49	49	49
• Branch Libraries	1,564	1,564	1,564

1. The new Central Library opening was delayed from July 2013 to September 30, 2013. Also, the latest State of California Statistical Report for 2012 shows a 0.99 percent drop in circulation statewide over the previous year.
2. Anticipated hours for the Fiscal Year 2014 proposed budget were not funded in the final budget.
3. The new Central Library is expected to bring in more patrons and increased circulation. This factor is reflected in the Department's estimate, but it is difficult to accurately quantify until the Department has actual data.

Service Efforts and Accomplishments

The Library is a popular destination and is heavily used due to the variety of innovative and stimulating programs and services offered. In Fiscal Year 2013, the San Diego Public Library system had 6.9 million items loaned, 2 million Internet signups, 3.5 million online database searches conducted, and 5.8 million visitors. More than 128,000 adults attended programs, more than 241,000 juveniles attended programs, and there were almost 8.6 million virtual visits through the Library website. Library hours added at the end of Fiscal Year 2012 and additional hours added in Fiscal Year 2013 allowed the Library to better serve the multiple needs of the community and provide more access to the City's cultural resources that enrich people's lives. In 2014, the Library is on track to meet or exceed all of the 2013 usage statistics.

READ/San Diego

In San Diego County, approximately 450,000 adults cannot read or write well enough to cope with daily and work-related challenges. READ/San Diego Adult Literacy Program, which serves as a model for the country, is transforming the lives of adult learners by giving them the skills and love of reading that will serve them for a lifetime. In Fiscal Year 2013, the Program had 350 volunteers serving 410 adult learners, 81 families with 167 children, and 91 students in the Diamond Excellence in Education Partnership (DEEP) Summer Readers Future Leaders program at Chollas Meade Elementary. READ also delivered 3,735 books to Families for Literacy (FFL) families, and 342 books to participants in the DEEP Summer Readers Future Leaders program. One of the highlights of the year was the READ/San Diego's 26th Annual Recognition Dinner and Awards event. A total of 325 guests celebrated the accomplishments of the learners and the generosity of the volunteers.

Library

Adult Programming

For the last seven years the Library has partnered with KPBS on *One Book, One San Diego*, which encourages residents to join others in the shared experience of reading the same book. The program encourages participation in related events, discussions of the ideas raised by *One Book, One San Diego*, and examination of how these ideas connect with our daily lives.

In 2013, the *One Book, One San Diego* selection was *Caleb's Crossing* by Pulitzer Prize winning novelist Geraldine Brooks. Set in 1660s Martha's Vineyard, *Caleb's Crossing* depicts the encounter of two very different cultures and is the true story of the first American Indian to graduate from Harvard University. *One Book*-related programs included two author events with a total attendance of 825. Over 2,500 people attended 24 other related programs, lectures, and exhibits. Three special exhibits at the Central Library, which explored themes of women's life and indigenous cultures covered in *Caleb's Crossing*, were viewed by over 60,000 people. The 2014 *One Book* selection is currently underway and scheduled to be announced in May 2014.

The 48th year of the Local Authors Exhibit produced the largest turnout ever for the fifth consecutive year with over 375 local authors and co-authors furnishing over 400 book titles including 60 in e-book format published in 2013 and reflecting the diversity of San Diego's population and equally diverse scope of interest. The Exhibit's online component featured more than 200 participants and offers additional information about the authors and their works. The subjects range from biography, business, fiction, poetry, immigrant stories, and San Diego history. The Central Library and several branch libraries are hosting numerous book talks featuring participating local authors who shared their work with larger audiences of readers.

There were three other high profile exhibits. *A Moral Earthquake* tells the story of the San Diego women who worked to get California women the right to vote in 1911. *A Voyage to Health* explores the recent revival of the ancient arts of navigation and voyaging that first brought the people of Hawaii to their island homes. *Literature of Prescription: Charlotte Perkins Gilman and the 'Yellow Wall-Paper'* highlights the story behind artist and writer Charlotte Perkins Gilman's indictment in the 1890s of the medical profession and the social conventions restricting women's professional and creative opportunities.

Children's Programming and Grants

The Library's popular Summer Reading Program, now in its 91st year, has encouraged more than one million children and teens to discover and cultivate reading as a recreational activity. The theme for the 2013 Summer Reading Program was "Reading is So Delicious!" and the results mirrored that theme. By the end of the summer, the number of registrants included 23,892 children and 4,138 teens. Participants read more than 350,000 books. The 28,000 participating children and teens read for a total of more than 278,000 hours (the equivalent of 11,600 days). Additionally, more than 46,000 people attended nearly 900 Summer Reading events.

MobileStories: Teen Citizen Journalists in Action was a 2011 grant for \$76,988 sponsored by Library Services and Technology Act (LSTA) in partnership with the Media Arts Center of San Diego. In 2012, 2013, and 2014, this innovative program brought together 261 underserved teens to use mobile cell phone technology to deliver stories for and about their families and community in positive ways using this technology. The youth learned how to use library resources, interview techniques, and technology to create journalistic videos about topics of importance to them. Many of their videos were posted online and shared with others, which taught the students the power of civic engagement, the value of community awareness, and how to effectively share their unique perspective using technology. A compilation of youth videos created during this program was archived and screened at a March 2013 Latino Film Festival to share with a broader audience.

In 2014, the San Diego Public Library continued to join forces with the San Diego Unified School District on an innovative *Raising a Reader* Program to increase the literacy and educational success of students. The Program includes providing librarians to speak at Parent Teacher Groups at thirteen elementary schools. At those meetings, the librarians highlight the Library's services and resources for students, including *Got Homework! We've Got Help* free online tutoring and research assistance and the *READ/San Diego* Adult and Family Literacy Services. For

Library

kindergarten through second grade students, librarians developed a Library-Graded Book List in English and targeted languages (based on school demographics). Also included in the program is a Library Card Campaign for kindergarten students in 13 participating elementary schools and class visits to the Central Library and five select branch libraries.

The San Diego Public Library received \$50,000 (in Fiscal Year 2013) and \$25,000 (in Fiscal Year 2014) from Target to improve parent/caregiver knowledge and understanding of the importance of reading to their children and modeling family reading at home to help encourage their children to become proficient emerging readers. Parents were introduced to the myriad of free programs and services available at the public library (such as online tutoring and homework help for students in grades K–12; story time and read aloud; workshops in various languages; and READ/San Diego and Families for literacy adult literacy programs) that can benefit the entire family. Through giveaway books to each child who attended Parent Learning Nights, families started to build home libraries, an important tool to build strong reading skills and family reading time. The Target *Parent Learning Nights and Days @ the Library* has touched over 2,000 participating families with young readers at six library locations who were also encouraged to obtain library cards and make visits to the library as a part of their family routine.

In 2013, San Diego New Central Library received \$35,000 from CVS Caremark Charitable Trust to provide a friendly, inclusive atmosphere with technology, furniture, and resources geared to children ages 0–12 at the *Binford I CAN Too! Center*. Although not yet complete, the Center will meet the needs of children with disabilities by providing touch screens, text-to-speech software, text magnifying software, and other assistive equipment. An important component of the center is the *TAP*it*, which uses Touch Accessible Platform for Interactive Technology. *TAP*it* is the first ADA-compliant interactive learning station for children with disabilities that assists visual, auditory, and tactile learners. The space also will have ADA-compliant furniture, adaptive and sensory toys, Braille and audio books, and parenting resources.

The Valencia Park/Malcolm X Branch Library was awarded the *Book-To-Action* grant, which was funded through the California State Library and the California Center for the Book. The Library will host a series of book discussion group topics for homeless teens, writing sessions, and several offsite readings ending the project with a community meal. Teens will decorate and fill shoeboxes for *Feed the Children*. Renowned children's author Nikki Grimes will be the keynote speaker. The selected book is *Rich: A Dyamond Daniel Book*. The Library will partner with the Black Storytellers, African American Writers and Artists, Monarch School (a school for homeless youth), and Project New Village. The entire project will be filmed by a teen group at the Media Arts Center.

In 2013, the San Diego Public Library received a \$100,000 grant from the American Library Association and the Financial Industry Regulatory Authority (FINRA) Foundation for SmartInvesting@yourLibrary, which it is continuing to implement. This program provides active duty military, veterans, and their families with access to effective, unbiased financial education resources. It also empowers them to make smart financial decisions both for long-term investing and day-to-day money matters. Programs will be held near military installations and housing. Resource fairs will also be held.

For the second time, the California State Library has funded a program to offer a Veterans Resource Center stationed at the Point Loma/Hervey Branch Library. The San Diego Public Library was one of three library systems in California chosen to pilot the program. The goal of the Center is to connect veterans to their benefits including health care, education, training, legal assistance, financial assistance, California Department of Veteran Affairs (CALVET) home loans, homeless resources, mental health services, California free waiver for dependents, resources for women and minority veterans, and veteran business ownership resources. Funding also paid for books, chromebooks, laptop and printers.

For the third year, under the leadership of staff at the San Diego Public Library, the Serra Cooperative Library System wrote and received a \$19,250 grant to host a 2-day binational library conference. Each year, organizations from across Southern California and Baja California come together to collaborate, discuss, and exchange ideas about different library public service approaches. Other partners involved in planning the conferences have included LIBROS, Reforma, San Diego State University, Friends of the Logan Heights Library, and ABIBAC (Baja California Library Association). For the first two years, the conference was held at the Logan Heights Branch Library. The 2012

Library

conference had 100 participants and 2013 had 110 participants. The third conference, *Seguimos Creando Enlaces III: A Baja & Southern California Conference to Expand Library Borders*, is being held at the new Central Library at the Joan A Irwin Jacobs Common on March 6 and 7, 2014. The focus of this year's conference is "Technology in Libraries and Early Learning as it relates to Hispanic and Spanish-speaking Library Customers." (For more information, see <http://creandoenlaces.org/>.) Like last year, video conferencing will be used to maximize the number of participants locally from other parts of the United States and Mexico. There is also funding in the grant for presentations and activities at professional conferences, such as the California Library Association (CLA) and the American Library Association (ALA), that demonstrate project accomplishments.

The Library received the grant *Let's Talk About It: Muslim Journeys*, a follow-up to the grant award *Cultures Bookshelf: Muslim Journeys* received in 2012 from the National Endowment for the Arts and the American Library Association. A \$3,500 award accompanies the grant to organize related programs, including a mandatory scholar-led reading and discussion program designed to provide opportunities for informed discussion about the histories, faith, and cultures of Muslims around the world and in the United States.

The San Diego Public Library was awarded, by California Humanities, a \$15,000 California Reads public library grant to "bring Californians together to explore important topics through books that invite thoughtful community conversation." The theme of the statewide initiative is "War Comes Home" using the book *What It Is Like to Go to War* by Karl Marlantes. The Library is planning related programs during the grant activity period of September to December 2014.

Through a Library Services and Technology Act (LSTA) grant, San Diego Public Library was awarded \$95,800 to create an *IDEA (Innovation & Digital Expression Activity) Lab* at the new Central Library. This lab, which will be in operation in 2014, is a place to create, collaborate, and promote 21st century career readiness by exposing students to the latest tools and technologies. The Lab will be a fusion between a maker station and a design lab, featuring 10 high-end computers. It will offer software for graphic design, photo editing, architectural design, music production, video editing, and technology, such as multi-touch collaboration platforms and design tablets. Partnerships are being developed to offer targeted workshops, mentoring, internships, and other educational opportunities. Makerbot 3-D printers are already available now to create professional quality prototypes and models.

Library Facility Projects

The new \$185.0 million Central Library project, which was 30 years in the making, was completed within budget and opened in September 2013. There was a community-wide celebration on Saturday, September 28. The day featured a dedication ceremony and a family-oriented street festival with approximately 12,000 people in attendance. There were over 7,000 people who had a sneak peek look at first floor areas of the iconic new building before the Central Library fully opened to the public on September 30. This state-of-the-art center for literacy and learning is a model for public/private partnerships with more than \$65.0 million raised by the Library Foundation from private and corporate donors. With a charter high school, e3 Civic High, on two floors of the building, this is the first known public library in the country to have a high school in a major city library. With stunning views, large meeting spaces, collaborative study rooms, private reading alcoves, room to browse the entire collection, and plenty of access to technology, the new Central Library is quickly becoming one of the prime gathering spaces in the City.

In October 2012, the City Council approved a bond issuance for General Fund Capital Improvements, which includes funds for several library projects. The Skyline Hills Branch Library project was allocated \$5.0 million in addition to \$5.0 million allocated last year. This 15,000-square-foot library is a replacement of the existing facility. The total project cost is \$11.0 million and it is now fully funded. It is anticipated that the project will begin construction in fiscal year 2015. The Mission Hills–Hillcrest Branch Library project was allocated \$2.0 million, which was in addition to \$1.0 million previously funded from the Uptown Urban Community Fund. Approximately \$10.0 million has been pledged for this project, which takes it closer to construction. The new San Ysidro Branch Library project was allocated \$3.0 million in addition to \$1.8 million previously allocated. Discussions with the San Ysidro School District and community have occurred concerning the location of the project.

Library

Additionally, the current 8,200-square-foot San Carlos Branch Library is slated to be replaced by a new 25,000-square-foot facility. The cost for the project is \$20.5 million with \$8.5 million in additional funds needed to build the project.

There have been several branch library refurbishment projects that have been completed or are being designed or worked on this year.

- New air conditioning units were installed at the Allied Gardens/Benjamin Branch Library.
- The exterior of the Carmel Valley Branch Library was painted thanks to partial funding from City Council District 1. The Branch also received a generous donation of \$50,000 for new carpet and furniture.
- To provide improved internet access for the community, the Clairemont Branch Library created an open computer lab by installing an additional twelve new Internet computers, tables, and chairs.
- Thanks to funding by EDCO, the Mountain View/Beckwourth Branch Library received exterior and interior painting along with new furniture and a new HVAC system.
- Thanks to funds from Council District 3, the parking lot at the North Park Branch Library was re-engineered and paved and the branch also received new tables and chairs.
- The Pacific Beach/Taylor Branch Library circulation desk will be refurbished in February/March 2014 with a new custom-made acrylic countertop; the sides will be repaired with new laminate material over plywood; and a section will be lowered to meet ADA compliance.
- The southern wall at the Rancho Peñasquitos Branch Library was repaired due to a car collision.
- The Rancho Bernardo Branch Library has begun the implementation of a Radio Frequency Identification (RFID) system for faster checkout and processing of library materials.
- The Scripps Miramar Ranch Branch Library parking lot was repainted.
- The roof and HVAC units at the San Ysidro Branch Library were replaced.
- Thanks to funds from Council District 3, the University Heights Branch Library received a new service desk.

Friends of the Library continue to support their branch libraries with funds for such projects as re-carpeting, painting, more programs, and materials for the collections. The Friends of the Library and the Library Foundation continue to meet the Matching Fund goal of \$1.0 million per year in donations and fundraising for libraries.

Special Events Spaces for Rent

Whether it is for a business meeting, a wedding, or holiday party, the new San Diego Central Library @ Joan A Irwin Jacobs Common has many highly desirable special event spaces for rent including:

- The new 350-seat-capacity Auditorium with floor-to-ceiling doors that open to expand seating into the Garden Courtyard;
- The 46-person Mary Hollis Clark Conference Center, which is a flexible space that can be accessed after library hours;
- The Lobby, which is a 3-story grand entrance to the library, features a dramatic gravity arch and is a desirable location for after-hour events;
- The Helen Price Reading Room, which has been called “The People’s Penthouse,” is an airy 3-story inspiring glass room under the dome with panoramic views of the bay and the City;
- The 9th floor Shiley Special Events Suite, which has stunning views of San Diego Bay and Petco Park, accommodates 500 people standing, 333 lecture, and 216 dining. Rental includes access to the catering kitchen, serving area, and adjacent Epstein Bay View Terrace and Woods Family Sunset View Terrace;
- The museum-quality Art Gallery, which holds 60 people and showcases the work of San Diego’s best artists;
- The Valerias Sculpture Garden, an open-area, ivy-covered garden adjacent to the Art Gallery, is ideal for special gatherings; and
- The Qualcomm Dome Terrace with sweeping views of San Diego Bay and the city.

Library

These larger gathering spaces are already highly in demand with more than 70 events and 3,500 in attendance at these gatherings held to date. Types of events already held include major author talks, business meetings, awards assemblies, holiday galas, weddings, bar mitzvahs, concerts, and cocktail receptions. For more information, see www.sandiegolibrary.org/specialevents.

Technology

As a 21st century library, technology is increasingly used by the Library to fulfill the community's information needs and help bridge the digital divide. Across the whole library system, there are 1,092 public access workstations available with 297 computers at the Central Library and 795 computers at branch libraries. Additionally, there are 257 mobile devices at the Central Library available for use onsite. In 2013, two million customers signed up to use the Internet, and 3.5 million database searches were conducted in the Library's 93 databases. In 2014, the Library is on track to meet or exceed Internet sign-ups and database searches.

The Library's eCollection, which includes eBooks, eAudiobooks, and eVideos, has continued to increase in popularity. Based on the overwhelming positive response in 2013, the Library held 57 eReader clinics and eAudiobook clinics with 749 attendees to help people learn how to use their devices. Recorded books were also added to the collection in Fiscal Year 2013.

With the approval of the Mayor and City Council and seed funding received from City Council District 6, San Diego Public Library joined the Circuit at the end of Fiscal Year 2013. The Circuit is a system that allows library users from participating libraries to quickly borrow books from other San Diego Circuit libraries including both academic and public libraries. Becoming an active member in the Circuit allows the San Diego Public Library to offer its patrons access to the vast print collections of other Circuit libraries. There is no fee for patrons opting to use this service providing that materials are returned on time and in good condition. In the first six months of Fiscal Year 2014, the San Diego Public Library had a strong start as a member of the Circuit with 19,395 items sent to Circuit member libraries and 21,177 items received from Circuit member libraries.

The Library uses technology to meet increased demands of the public and improve efficiencies. In the new Central Library, the backbone of the telecommunication network is a Gigabit Passive Optical Network (GPON). This fiber optic architecture allows for future growth in high bandwidth transmission and supports next-generation services. There are separate high speed broadband networks for public and staff use. It also supports Voice Over IP (Internet Protocol), which transmits voice over a single broadband connection and reduces communication and infrastructure costs. There was a 30–40 percent capital expenditure savings by installing GPON instead of traditional copper-based architecture.

Radio Frequency Identification (RFID) materials tagging is being used in the new Central Library for more efficient materials handling. The book return at the Lobby's Customer Service desk uses an automated conveyor system to transport returned materials to a back office area and sort them for quick return to the collection. RFID processing speeds up checkout and reduces staff time required to ready materials for re-shelving.

A new PC reservation system was implemented on 163 public access computers at the new Central Library when it opened. This new automated system has an intuitive public interface. Automating the system has reduced staff time needed to sign up patrons. It also gives patrons the flexibility and freedom to sign up for a computer when and where they want to use it. The second phase of the PC reservation system implementation will be rolled out in branches on 686 computers.

The Library implemented a new pay for print/copy system at the new Central Library, which allows library patrons to print color and black and white copies from the Library's public computers. Implementation in branches is scheduled to begin in February 2014.

Volunteers

The Library has a long history of using volunteers to leverage limited resources. Volunteers are an integral part of the Library's operations. They help free up library staff members to provide direct service to library patrons. The

Library

volunteers play crucial roles as literacy tutors, computer lab assistants, storytime readers, docents, book shelveers, homework assistants, arts and crafts instructors, library gifts processors, display coordinators, book detailers, general program assistants, and more. The Library's 2013 volunteer statistics show that 3,374 volunteers donated 135,166 hours of service to the Central Library, branch libraries, and the READ/San Diego Literacy Program with a total value of more than \$3.3 million to the City.

Community

The community recognizes the great value of their libraries and the staff that serve them as reflected by the 92 percent satisfaction rating with customer service delivery in the last customer survey. With the increase in funding in Fiscal Year 2013, the Library continues to aggressively fill vacancies to staff restored service hours to better serve the diverse needs of the community. The Library will continue to look for innovative and cost-effective ways to offer quality services to the San Diego community.



Page Intentionally Left Blank

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
FTE Positions (Budgeted)	408.06	410.93	435.52	24.59
Personnel Expenditures	\$ 27,360,889	\$ 30,495,346	\$ 31,839,523	\$ 1,344,177
Non-Personnel Expenditures	11,977,277	13,316,571	13,337,259	20,688
Total Department Expenditures	\$ 39,338,166	\$ 43,811,917	\$ 45,176,782	\$ 1,364,865
Total Department Revenue	\$ 1,183,514	\$ 4,125,753	\$ 4,125,753	\$ -

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Branch Libraries	\$ 18,802,277	\$ 20,557,812	\$ 27,864,713	\$ 7,306,901
Central Library	17,006,360	19,976,934	13,826,784	(6,150,150)
Library Administration	3,529,529	3,277,171	3,485,285	208,114
Total	\$ 39,338,166	\$ 43,811,917	\$ 45,176,782	\$ 1,364,865

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Branch Libraries	279.53	279.56	289.75	10.19
Central Library	114.53	117.37	130.27	12.90
Library Administration	14.00	14.00	15.50	1.50
Total	408.06	410.93	435.52	24.59

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Library Service Hours Expansion Addition of 16.19 FTE positions to support expanded service hours at all San Diego Public Library locations.	16.19	\$ 1,510,107	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	729,240	-
After-School Program Addition of 2.00 Librarian 2s, 4.90 FTE non-standard hour positions, and associated non-personnel expenditures for the Do Your Homework @ the Library after-school program.	6.90	501,434	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.00	(954)	-
Reduction of Library Aides Reduction of 2.50 Library Aides that have remained vacant since Fiscal Year 2012, resulting in no service level impact.	(2.50)	(126,258)	-

Library

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(306,270)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(442,434)	-
Reduction of Library Materials Reduction of library materials to allow for expanded hours and new after-school programs.	0.00	(500,000)	-
Addition of Custodian Staff Addition of 4.00 Custodian II offset by a decrease of contractual cost for janitorial services.	4.00	-	-
Total	24.59	\$ 1,364,865	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 15,982,143	\$ 17,511,567	\$ 18,445,155	\$ 933,588
Fringe Benefits	11,378,746	12,983,779	13,394,368	410,589
PERSONNEL SUBTOTAL	27,360,889	30,495,346	31,839,523	1,344,177
NON-PERSONNEL				
Supplies	\$ 3,022,143	\$ 2,563,767	\$ 2,108,322	\$ (455,445)
Contracts	2,735,669	4,522,483	4,435,432	(87,051)
Information Technology	2,336,270	1,573,673	1,267,403	(306,270)
Energy and Utilities	1,750,258	2,465,728	2,883,324	417,596
Other	113,844	104,225	112,750	8,525
Transfers Out	1,945,494	1,917,619	2,375,952	458,333
Capital Expenditures	-	15,000	-	(15,000)
Debt	73,599	154,076	154,076	-
NON-PERSONNEL SUBTOTAL	11,977,277	13,316,571	13,337,259	20,688
Total	\$ 39,338,166	\$ 43,811,917	\$ 45,176,782	\$ 1,364,865

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Charges for Services	\$ 992,894	\$ 1,370,500	\$ 1,177,753	\$ (192,747)
Fines Forfeitures and Penalties	2,171	3,000	3,000	-
Other Revenue	37,923	1,991,103	2,025,000	33,897
Rev from Money and Prop	-	638,000	620,000	(18,000)
Rev from Other Agencies	-	123,150	300,000	176,850
Transfers In	150,526	-	-	-
Total	\$ 1,183,514	\$ 4,125,753	\$ 4,125,753	\$ -

Library

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.00	3.00	3.00	\$31,491 - \$37,918	110,198
20000012	Administrative Aide 1	0.00	0.00	1.00	36,962 - 44,533	42,252
20000024	Administrative Aide 2	4.00	4.00	5.00	42,578 - 51,334	244,424
20000048	Assistant Management Analyst	4.00	4.00	4.00	44,470 - 54,059	162,177
90000048	Assistant Management Analyst - Hourly	0.00	0.00	4.90	44,470 - 54,059	217,905
20000132	Associate Management Analyst	1.00	2.00	1.00	54,059 - 65,333	65,333
20000119	Associate Management Analyst	0.00	0.00	1.00	54,059 - 65,333	54,059
20000201	Building Maintenance Supervisor	1.00	1.00	1.00	61,859 - 74,797	61,859
20000205	Building Service Supervisor	0.00	1.00	0.00	45,718 - 55,286	-
20000224	Building Service Technician	3.00	3.00	4.00	33,322 - 39,666	154,343
20001108	City Librarian	1.00	1.00	1.00	31,741 - 173,971	144,000
20000539	Clerical Assistant 2	0.00	1.00	1.00	29,931 - 36,067	32,968
20000354	Custodian 2	2.00	2.00	6.00	26,250 - 31,242	160,286
20001174	Deputy Library Director	2.00	2.00	2.00	46,966 - 172,744	227,011
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,666
20000290	Information Systems Analyst 2	0.00	1.00	1.00	54,059 - 65,333	62,115
20000293	Information Systems Analyst 3	1.00	1.00	1.00	59,363 - 71,760	71,760
20000377	Information Systems Technician	2.00	2.00	2.00	42,578 - 51,334	51,334
20000594	Librarian 2	44.50	44.50	49.50	49,899 - 60,091	2,742,810
90000594	Librarian 2 - Hourly	9.63	9.41	10.14	49,899 - 60,091	505,983
20000910	Librarian 3	24.00	24.00	24.00	55,266 - 67,101	1,506,302
20000596	Librarian 4	25.50	26.00	26.00	60,736 - 73,757	1,891,804
20000600	Library Aide	36.00	35.00	32.50	20,925 - 25,106	661,874
90000600	Library Aide - Hourly	63.78	61.95	63.25	20,925 - 25,106	1,323,491
20000597	Library Assistant	30.00	30.00	35.50	40,851 - 49,254	1,509,172
90000597	Library Assistant - Hourly	9.35	9.37	9.37	40,851 - 49,254	382,785
20000602	Library Clerk	93.50	95.50	99.50	32,094 - 38,834	3,613,005
90000602	Library Clerk - Hourly	21.80	21.20	21.86	32,094 - 38,834	701,574
20000772	Library Technician	8.00	8.00	8.00	32,968 - 39,811	278,677
20000770	Literacy Program Administrator	1.00	1.00	1.00	72,779 - 88,150	88,150
20000680	Payroll Specialist 2	2.00	2.00	2.00	34,611 - 41,787	41,787
20000741	Principal Clerk	1.00	1.00	0.00	43,555 - 52,666	-
20001222	Program Manager	1.00	1.00	1.00	46,966 - 172,744	100,006
20000927	Senior Clerk/Typist	2.00	2.00	2.00	36,067 - 43,514	86,980
20000312	Senior Department Human Resources Analyst	1.00	1.00	1.00	59,363 - 71,760	71,760
20000773	Senior Library Technician	1.00	1.00	1.00	37,835 - 45,781	45,781
20000015	Senior Management Analyst	2.00	2.00	2.00	59,363 - 71,760	143,520
20000916	Senior Public Information Officer	1.00	1.00	1.00	54,059 - 65,333	65,333
20000992	Supervising Librarian	5.00	5.00	5.00	70,283 - 84,864	409,739
20000756	Word Processing Operator	1.00	0.00	0.00	31,491 - 37,918	-

Library

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget Proposed	FY2015 Salary Range	Total
	Bilingual - Regular				40,768
	Master Library Degree				319,164
FTE, Salaries, and Wages Subtotal		408.06	410.93	435.52	\$ 18,445,155
		FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Fringe Benefits					
	Employee Offset Savings	\$ 121,067	\$ 155,219	\$ 133,873	\$ (21,346)
	Flexible Benefits	2,007,669	2,396,091	2,754,029	357,938
	Insurance	276	-	-	-
	Long-Term Disability	91,372	92,254	62,517	(29,737)
	Medicare	227,511	239,136	256,504	17,368
	Other Post-Employment Benefits	2,176,887	2,165,627	2,255,680	90,053
	Retiree Medical Trust	3,256	2,927	4,108	1,181
	Retirement 401 Plan	11,634	11,435	13,289	1,854
	Retirement ADC	5,041,809	6,170,505	6,159,280	(11,225)
	Retirement DROP	24,094	22,760	23,948	1,188
	Retirement Offset Contribution	43,012	-	-	-
	Risk Management Administration	348,714	328,609	381,388	52,779
	Supplemental Pension Savings Plan	745,133	806,077	879,354	73,277
	Unemployment Insurance	46,594	48,969	35,828	(13,141)
	Workers' Compensation	489,717	544,170	434,570	(109,600)
Fringe Benefits Subtotal		\$ 11,378,746	\$ 12,983,779	\$ 13,394,368	\$ 410,589
Total Personnel Expenditures				\$ 31,839,523	

Mission Bay/Balboa Park Improvement Fund



Page Intentionally Left Blank

Mission Bay/Balboa Park Improvement Fund



Fund Description

The Mission Bay/Balboa Park Improvement allocation provides the City with the ability to finance capital improvements in Mission Bay Park and Balboa Park. This fund is administered by the Financial Management Department.



Page Intentionally Left Blank

Mission Bay/Balboa Park Improvement Fund

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	2,033,088	2,069,234	1,955,700	(113,534)
Total Department Expenditures	\$ 2,033,088	\$ 2,069,234	\$ 1,955,700	\$ (113,534)
Total Department Revenue	\$ 1,600,000	\$ 2,060,000	\$ 1,960,000	\$ (100,000)

Mission Bay/Balboa Park Improvement Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Mission Bay/Balboa Park Improvement Fund	\$ 2,033,088	\$ 2,069,234	\$ 1,955,700	\$ (113,534)
Total	\$ 2,033,088	\$ 2,069,234	\$ 1,955,700	\$ (113,534)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ (13,534)	\$ -
Balboa Park Trams Adjustment to reflect the reduced cost estimate for the operation of trams.	0.00	(100,000)	(100,000)
Total	0.00	\$ (113,534)	\$ (100,000)

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
NON-PERSONNEL				
Contracts	\$ 354,599	\$ 380,000	\$ 280,000	\$ (100,000)
Transfers Out	1,678,489	1,689,234	1,675,700	(13,534)
NON-PERSONNEL SUBTOTAL	2,033,088	2,069,234	1,955,700	(113,534)
Total	\$ 2,033,088	\$ 2,069,234	\$ 1,955,700	\$ (113,534)

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Transfers In	\$ 1,600,000	\$ 2,060,000	\$ 1,960,000	\$ (100,000)
Total	\$ 1,600,000	\$ 2,060,000	\$ 1,960,000	\$ (100,000)

Mission Bay/Balboa Park Improvement Fund

Revenue and Expense Statement (Non-General Fund)

Mission Bay/Balboa Park Improvement Fund	FY2013 Actual	FY2014 [*] Budget	FY2015 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 549,824	\$ 116,736	\$ 107,502
TOTAL BALANCE AND RESERVES	\$ 549,824	\$ 116,736	\$ 107,502
REVENUE			
Transfer From Transient Occupancy Tax Fund	\$ 1,600,000	\$ 2,060,000	\$ 1,960,000
TOTAL REVENUE	\$ 1,600,000	\$ 2,060,000	\$ 1,960,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 2,149,824	\$ 2,176,736	\$ 2,067,502
OPERATING EXPENSE			
Balboa Park Tram	\$ 349,743	\$ 350,000	\$ 250,000
Operating Expense	4,856	30,000	30,000
Debt Service Expense	1,678,489	1,689,234	1,675,700
TOTAL OPERATING EXPENSE	\$ 2,033,088	\$ 2,069,234	\$ 1,955,700
TOTAL EXPENSE	\$ 2,033,088	\$ 2,069,234	\$ 1,955,700
BALANCE	\$ 116,736	\$ 107,502	\$ 111,802
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 2,149,824	\$ 2,176,736	\$ 2,067,502

^{*}At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Mission Bay Improvements Fund



Page Intentionally Left Blank

Mission Bay Improvements Fund



Fund Description

The Mission Bay Improvements Fund is used for permanent public capital improvements and deferred maintenance of existing facilities within the Mission Bay Park Improvement Zone consistent with the Mission Bay Park Master Plan. Funding is directly related to the City of San Diego Charter, Article V, Section 55.2 that requires that three-quarters of all lease revenues collected from Mission Bay in excess of \$20.0 million (or the remainder of those revenues if less than 75 percent is available after the allocation to the San Diego Regional Parks Improvements Fund has been made) be allocated to the Mission Bay Improvements Fund to solely benefit the Mission Bay Improvements Zone. Park improvements are prioritized in this Charter section, although other projects may proceed once the priorities have been budgeted, approved by Council, and have a funding plan put in place.



Page Intentionally Left Blank

Mission Bay Improvements Fund

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	-	-	-	-
Total Department Expenditures	\$ -	\$ -	\$ -	\$ -
Total Department Revenue	\$ 5,378,627	\$ 3,114,678	\$ 7,545,411	\$ 4,430,733

Mission Bay Improvements Fund

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Revenue Adjustment to reflect Fiscal Year 2015 revenue projections.	0.00	\$ -	\$ 4,430,733
Total	0.00	\$ -	\$ 4,430,733

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Rev from Money and Prop	\$ 21,542	\$ -	\$ -	\$ -
Transfers In	5,357,086	3,114,678	7,545,411	4,430,733
Total	\$ 5,378,627	\$ 3,114,678	\$ 7,545,411	\$ 4,430,733

Mission Bay Improvements Fund

Revenue and Expense Statement (Non-General Fund)

Mission Bay Improvements Fund	FY2013 Actual	FY2014* Budget	FY2015 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 0	\$ 820,641	\$ 4,054,570
Continuing Appropriation - CIP	3,439,462	4,184,105	7,098,782
TOTAL BALANCE AND RESERVES	\$ 3,439,462	\$ 5,004,746	\$ 11,153,352
REVENUE			
Transfer from General Fund - Mission Bay Park Rents	\$ 5,357,085	\$ 3,114,678	\$ 7,545,411
Interest and Dividends	21,542	–	–
TOTAL REVENUE	\$ 5,378,627	\$ 3,114,678	\$ 7,545,411
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 8,818,089	\$ 8,119,424	\$ 18,698,763
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 424,556	\$ 3,114,678	\$ 2,943,383
TOTAL CIP EXPENSE	\$ 424,556	\$ 3,114,678	\$ 2,943,383
TOTAL EXPENSE	\$ 424,556	\$ 3,114,678	\$ 2,943,383
RESERVES			
Continuing Appropriation - CIP	\$ 4,184,105	\$ 4,184,105	\$ 7,098,782
TOTAL RESERVES	\$ 4,184,105	\$ 4,184,105	\$ 7,098,782
BALANCE	\$ 4,209,428	\$ 820,641	\$ 8,656,598
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 8,818,089	\$ 8,119,424	\$ 18,698,763

* At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Neighborhood Services



Page Intentionally Left Blank



Branch Description

The Neighborhood Services Branch includes 1.00 FTE Deputy Chief Operating Officer and 0.50 FTE Executive Secretary.

The Deputy Chief Operating Officer for Neighborhood Services reports to the Assistant Chief Operating Officer and is responsible for overseeing day-to-day City operations for the Neighborhood Services Branch. This branch includes the following departments and functions:

- Citizens' Review Board on Police Practices
- Commission for Arts & Culture
- Commission on Gang Prevention & Intervention
- Development Services
- Human Relations Commission
- Library
- Park & Recreation
- Planning, Neighborhoods, and Economic Development

The Citizens' Review Board on Police Practices (CRB) seeks to increase public confidence in, and effectiveness of, the San Diego Police Department through review of serious complaints brought by members of the public against officers and to evaluate discipline arising from such events. The Board also reviews officer-involved shootings, in-custody deaths, and all actions that result in the death of a person.

The Commission for Arts & Culture is responsible for making all recommendations for City funding pertaining to arts and culture through its two competitive application programs. In addition, the Commission provides and/or supports professional development opportunities to the non-profit arts and culture sector in such areas as grant writing, non-profit management, marketing, and arts education. The Commission also administers the Public Art Program which oversees the commission of new artworks in capital improvement projects, the installation of art in private development projects, and the management of the City's art collection. Working with local, regional, and national partners, the Commission also strives to market San Diego as a preferred destination for cultural tourists.

Neighborhood Services

The City's Commission on Gang Prevention & Intervention is tasked with developing a strategic, coordinated, and collaborative effort between the City, law enforcement agencies, social service providers, and the general public with the objective of significantly curtailing gang involvement and its negative impact in the City of San Diego.

The Development Services Department (DSD) provides review, permit, inspection, current planning, and code enforcement services for private and public development projects throughout the City of San Diego to ensure healthy, safe, and livable neighborhoods. The Department's major functions include Entitlements, Building Construction and Safety, Current Planning, and Neighborhood Code Enforcement which are organized to efficiently plan and manage the development process for the complete lifecycle of development in the City.

The Human Relations Commission (HRC) conducts and promotes activities that foster mutual respect and understanding and protects basic human rights. In addition, the Commission promotes measures to eliminate prejudice, intolerance, and discrimination against any individual or group. Three major strategies-community collaborations, community education, and advice to the Mayor and City Council are at the core of the Human Relations Commission's activities.

The San Diego Public Library system serves the educational, cultural, business, and recreational needs of San Diego's diverse communities through its collection of more than 5.3 million books including e-books and audio-visual materials, 3,313 periodical subscriptions, 1.6 million government documents, and over 269,282 books in 25 languages other than English.

The Park & Recreation Department provides a multitude of facilities and services for neighborhoods and plays a key role in the quality of life for San Diego as a whole. The Department manages three major service areas that contribute to various Mayor and City Council priorities: Parks and Open Space, Recreational Facilities, and Recreational Programs.

The new Planning, Neighborhoods, and Economic Development Department is charged with conducting long-range planning of San Diego's communities and neighborhoods and devising implementation tools so that other City departments, public agencies, and private-sector players can implement those long-range plans. In addition, the Department plans and implements economic development programs at both the citywide and neighborhood level. The Department is organized into three main divisions: Long-Range Planning (including the Civic & Urban Initiatives), Economic Development, and Facilities Financing.

The Neighborhood Services Branch's mission is:

Making San Diego's neighborhoods a better place to live, work, and play

Goals and Objectives

The following goals and objectives represent the action plan for the Branch:

Goal 1: Promote human and civil rights, cultural proficiency, community connectedness, and acceptance of all persons

The Branch will move toward accomplishing this goal by focusing on the following objectives:

- Encourage and support relationships between different organizations and sectors (public, private, and community) who are working toward mutual understanding and elimination of prejudice
- Provide regular, organized information on social justice issues of concern in underserved communities to the Mayor and City Council, City government, and community.
- Promote understanding and inclusion, sensitize the community to social justice issues, and enhance civic engagement

Neighborhood Services

Goal 2: Effectively review and evaluate serious complaints made against the San Diego Police Department

The Branch will move toward accomplishing this goal by focusing on the following objectives:

- Provide timely, thorough, and fair reviews of officer-related citizen complaints and officer-involved shootings
- Make recommendations to the Mayor and Chief of Police regarding improvements in policy, procedures, or training to promote fair and humane policing
- Raise visibility and awareness of the Citizens' Review Board on Police Practices (CRB) with the public, City officials, and community organizations

Key Performance Indicators

Performance Measures	Actual FY2013	Estimated FY2014	Target FY2015
1. Percent of complaints in which the Citizens' Review Board on Police Practices renders a decision within 60 days of assignment to Review Team	45%	50%	55%
2. Number of community events and educational forms that promote understanding and inclusions which the Human Relations Commissions hosted or was actively involved	110	130	140

Service Efforts and Accomplishments

Human Relations Commission

- Hosted legislative breakfast with the Hunger Advocacy Network highlighting initiatives and bills that increase food security locally
- Co-sponsored several community events, screenings, and discussions focusing on race relations, eliminating hate-motivated behavior, poverty, and hunger
- Hosted annual recognition ceremony to acknowledge and honor individuals and/or groups demonstrating the values of equality, inclusion, and safety
- Received, reviewed, and investigated discrimination complaints, and provided referral resources as needed
- Participated in state wide training and planned coordinated efforts on human relations issues

Citizens' Review Board on Police Practices

- Performed outreach, screening, and provided extensive orientation to prepare a new class of members
- Held Open Session Meetings in community rooms around the City to encourage public participation
- Recommended implementation of new policy regarding collection of evidence when submitting complaints
- Provided training on transport, booking, and housing procedures in coordination with a visit to the Las Colinas Women's Detention Facility
- Updated the resource and procedures notebook for board members called the Red Binder
- Published four quarterly reports including case statistics and action items



Page Intentionally Left Blank

Neighborhood Services

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
FTE Positions (Budgeted)	0.00	0.00	5.50	5.50
Personnel Expenditures	\$ -	\$ -	\$ 857,674	\$ 857,674
Non-Personnel Expenditures	-	-	59,802	59,802
Total Department Expenditures	\$ -	\$ -	\$ 917,476	\$ 917,476
Total Department Revenue	\$ -	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Neighborhood Services	\$ -	\$ -	\$ 917,476	\$ 917,476
Total	\$ -	\$ -	\$ 917,476	\$ 917,476

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Neighborhood Services	0.00	0.00	5.50	5.50
Total	0.00	0.00	5.50	5.50

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Management Reorganization Addition of 1.00 Deputy Chief Operating Officer and 0.50 Executive Secretary and associated non-personnel expenditures to implement the Improvement to Government Operations Plan as approved by the City Council.	1.50	\$ 386,006	\$ -
Human Relations Commission and Citizens' Review Board Transfer of the Human Relations Commission and the Citizens' Review Board from the Human Resources Department to the Neighborhood Services Department.	3.00	385,134	-
Gang Commission Transfer of the Gang Commission from the Administration Department to the Neighborhood Services Department.	1.00	130,603	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	11,496	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	4,237	-
Total	5.50	\$ 917,476	\$ -

Neighborhood Services

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
PERSONNEL				
Personnel Cost	\$ -	\$ -	\$ 548,759	\$ 548,759
Fringe Benefits	-	-	308,915	308,915
PERSONNEL SUBTOTAL	-	-	857,674	857,674
NON-PERSONNEL				
Supplies	\$ -	\$ -	\$ 6,931	\$ 6,931
Contracts	-	-	29,182	29,182
Information Technology	-	-	11,496	11,496
Energy and Utilities	-	-	2,500	2,500
Other	-	-	6,300	6,300
Transfers Out	-	-	3,393	3,393
NON-PERSONNEL SUBTOTAL	-	-	59,802	59,802
Total	\$ -	\$ -	\$ 917,476	\$ 917,476

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001118	Deputy Chief Operating Officer	0.00	0.00	1.00	\$59,155 - \$224,099	\$ 200,000
20001220	Executive Director	0.00	0.00	2.00	46,966 - 172,744	198,000
20000924	Executive Secretary	0.00	0.00	1.50	43,555 - 52,666	78,999
20000312	Senior Department Human Resources Analyst	0.00	0.00	1.00	59,363 - 71,760	71,760
FTE, Salaries, and Wages Subtotal		0.00	0.00	5.50		\$ 548,759
		FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change	
Fringe Benefits						
	Employee Offset Savings	\$ -	\$ -	\$ 6,790	\$ 6,790	\$ 6,790
	Flexible Benefits	-	-	51,646	51,646	51,646
	Long-Term Disability	-	-	1,898	1,898	1,898
	Medicare	-	-	7,958	7,958	7,958
	Other Post-Employment Benefits	-	-	33,440	33,440	33,440
	Retirement ADC	-	-	165,769	165,769	165,769
	Retirement DROP	-	-	6,039	6,039	6,039
	Risk Management Administration	-	-	5,654	5,654	5,654
	Supplemental Pension Savings Plan	-	-	23,142	23,142	23,142
	Unemployment Insurance	-	-	1,086	1,086	1,086
	Workers' Compensation	-	-	5,493	5,493	5,493
Fringe Benefits Subtotal		\$ -	\$ -	\$ 308,915	\$ 308,915	\$ 308,915
Total Personnel Expenditures				\$	857,674	

Office of Homeland Security



Page Intentionally Left Blank

Office of Homeland Security



Department Description

The San Diego Office of Homeland Security (SD-OHS) oversees the City's Preparedness Grant, Emergency Preparedness, Emergency Operations Center, and public and disaster assistance programs. The collective purpose of these four programs and the mission of SD-OHS is to promote a secure and resilient City with the capabilities required across the whole community to prevent, protect against, mitigate, respond to, and recover from the threats and hazards that pose the greatest risk. These risks include events such as natural disasters, disease pandemics, chemical spills and other manmade hazards, terrorist attacks, and cyber attacks.

With the Preparedness Grant Program, SD-OHS is responsible for securing and managing federal Homeland Security grant funds for the entire San Diego region through the Federal Emergency Management Agency (FEMA) Urban Area Security Initiative (UASI). The UASI grants are intended to address the needs of high-threat, high-density urban areas, and assist them in building an enhanced and sustainable capacity to prevent, protect against, mitigate, respond to, and recover from acts of terrorism. The UASI grants focus on enhancing preparedness through regional collaboration and the development of integrated regional capabilities. SD-OHS also manages and administers other FEMA grant programs that are awarded or allocated directly to the City to improve its emergency preparedness capabilities. These other federal grant sources include the State Homeland Security Program and the Emergency Management Performance Grants Program.

The Emergency Preparedness Program enhances and supports the City's preparedness for major emergencies and disasters. This program leads the development and review of City-level emergency plans; facilitates the integration of the City's emergency plans both internally and externally; coordinates and collaborates with the County, State, and federal jurisdictions and agencies; manages and supports the City's readiness and utilization of the regional Community Emergency Notification System (i.e., Alert San Diego); facilitates the provision of information to the public and the business community to assist in emergency preparations and response; and coordinates and oversees relevant citywide emergency training and exercises.

During major emergencies and disasters, the City's Emergency Operations Center may be activated to support and coordinate the City's overall, multi-department emergency response and recovery operations. Under the Emergency Operations Center Program, SD-OHS maintains the operational readiness of the City's primary Emergency Operations Center (EOC) and alternate EOC. This program develops and updates EOC protocols and processes; manages the assignment, training, and readiness of EOC staff members; maintains and enhances EOC facilities,

Office of Homeland Security

equipment, and information management systems; and develops and updates protocols and resources to support the SD-OHS Duty Officer. The SD-OHS Duty Officer is a rotating, two-week, 24/7 assignment that serves as an emergency point of contact and resource for City officials and regional partners.

Through the Public and Disaster Assistance Program, SD-OHS facilitates the City's recovery from major emergencies and disasters. With this program, SD-OHS manages and coordinates the City's participation in State and federal recovery-related financial assistance programs such as the FEMA Public Assistance Grant Program and the California Disaster Assistance Act Program.

The mission of the city's Office of Homeland Security is:

To promote a secure and resilient City with the capabilities required across the whole community to prevent, protect against, mitigate, respond to, and recover from the threats and hazards that pose the greatest risk

Goals and Objectives

The following goals and objectives represent the action plan of the Office:

Goal 1: Build a sustainable organization

Homeland security, disaster preparedness, and emergency management are core functions of a municipal government. To build a sustainable organization, a trained and skilled workforce focused on the Office's mission and goals is needed to ensure effectiveness and stability. The Office will move toward accomplishing this goal by focusing on the following objectives:

- Develop a trained and skilled workforce
- Promote process improvement and innovation
- Maintain an environment that recognizes and rewards high performing teams
- Establish a culture that encourages employee participation and growth

Goal 2: Establish a robust, integrated, and comprehensive emergency preparedness and response capability

A comprehensive emergency preparedness and response program requires developed plans that are trained to, and exercised on, a regular basis. Effective plans require a collaborative and coordinated approach in partnership with regional stakeholders and key City departments. The Office will move toward accomplishing this goal by focusing on the following objective:

- Collaborate and coordinate in the development of program components

Goal 3: Coordinate internal and external resources (people, equipment, and services) in collaboration with governmental and private sector partners before, during, and after major emergencies or disasters

The success of any disaster preparedness and emergency management program is contingent upon the development and fostering of collaborative working relationships with key stakeholders. These relationships strengthen cooperative efforts, facilitate effective response activities, and ensure information sharing. The Office will move toward accomplishing this goal by focusing on the following objectives:

- Establish and maintain key inter-agency and jurisdictional working relationships
- Expand the development and use of contracts, agreements, and Memoranda of Understanding
- Maintain operational readiness of the EOC

Goal 4: Establish sound fiscal practices

To effectively manage and administer financial programs, sound fiscal practices are required. The goal of OHS ensures the integrity of its grant program and General Fund budget through the development and implementation of internal control principles and controls, the certification of staff in grant management principles, and the development

Office of Homeland Security

of protocols and procedures for the monitoring and auditing of grant sub-recipients. The Office will move toward accomplishing this goal by focusing on the following objectives:

Effectively manage and administer grant programs

- Effectively manage and administer the SD-OHS General Fund budget

Key Performance Indicators

Performance Measure	Actual FY2013	Estimated FY2014	Target FY2015
1. Percent of Emergency Operations Center (EOC) staff trained for their respective positions/roles	88%	85%	90%
2. Percent of recommendations from after-action reports on exercises and/or disasters that have been addressed and/or implemented	100%	100%	100%

Service Efforts and Accomplishments

The Preparedness Grant Program currently manages and administers \$41.0 million under active FEMA grants for the City and the San Diego region, and will manage an additional \$14.2 million (projected) upon allocation of the (federal) Fiscal Year 2014 UASI grant funds, to be released in fall of 2014. Additionally, SD-OHS manages \$135.7 million in inactive FEMA grant programs which are subject to ongoing monitoring and audit.

The Emergency Preparedness Program coordinated several emergency training and exercise events for the City's EOC staff, senior City officials, and local partner agencies/organizations, including a mega-shelter tabletop exercise, a Senior Officials Workshop, an EOC functional exercise, and five EOC section-specific training courses. SD-OHS staff also coordinated and oversaw citywide annual training and reporting requirements associated with FEMA's National Incident Management System (NIMS); compliance with NIMS guidelines is a prerequisite for the City to receive FEMA grant funds. Additionally, SD-OHS staff initiated an extensive review and update of the City's Emergency Operations Plan; initiated development of an updated Memorandum of Understanding between the City of San Diego and the American Red Cross; developed a draft Emergency Shelter Field Operations Guide, to be exercised and finalized in summer 2015; completed the City's Continuity of Operations (COOP) Plan and associated Departmental Annexes; and facilitated the development and implementation of a regional Access and Functional Needs (AFN) risk analysis software application. SD-OHS staff also developed and submitted to FEMA the region's annual Threat and Hazard Identification and Risk Assessment (THIRA), and all SD-OHS preparedness staff achieved their individual certifications as Emergency Management Specialists from the California Specialized Training Institute.

SD-OHS' Emergency Operations Center Program nearly finished development of a dedicated and permanently established alternate EOC facility with the same functionality and capability as the City's primary EOC; (previously, the alternate EOC had to be set up within an auditorium when needed). The new, dedicated alternate EOC facility will be fully operational by Summer 2014. SD-OHS staff also fully updated the City's WebEOC application (a web-based emergency management program), greatly improving the application's user interface and overall functionality, and instituted a monthly WebEOC training regimen for City EOC staff. Additionally, SD-OHS staff oversaw a total review and revision of the City's EOC Manual.

Under the Public and Disaster Assistance Program, SD-OHS currently manages \$11.7 million in projects obligated under State and federal public assistance programs, and continues to work with the California Governor's Office of

Office of Homeland Security

Emergency Services (CalOES), FEMA, and the Federal Highway Administration (FHWA) on disaster recovery efforts for prior disasters. These projects and efforts include the following:

- Two ongoing FHWA projects from the 2004-2005 winter storms. Approximately \$6.8 million in costs have been estimated for these projects. To date, the City has recovered \$2.7 million for costs incurred.
- The 2010 December Winter Storm disaster (DR 1952). The Storm began on December 18, 2010 and resulted in a gubernatorial emergency proclamation for San Diego County. A presidential emergency declaration was issued on January 26, 2011. Estimated costs for this disaster totaled \$4.9 million. To date, the City of San Diego has recovered \$3.4 million in funding from CalOES and FEMA for eligible project costs and administrative efforts. The City of San Diego has submitted the required close-out documentation for all but one of the projects.

Office of Homeland Security

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
FTE Positions (Budgeted)	13.39	13.40	13.60	0.20
Personnel Expenditures	\$ 1,295,504	\$ 1,410,146	\$ 1,532,513	\$ 122,367
Non-Personnel Expenditures	397,729	325,059	488,633	163,574
Total Department Expenditures	\$ 1,693,233	\$ 1,735,205	\$ 2,021,146	\$ 285,941
Total Department Revenue	\$ 790,061	\$ 930,957	\$ 930,957	\$ -

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Office of Homeland Security	\$ 1,693,233	\$ 1,735,205	\$ 2,021,146	\$ 285,941
Total	\$ 1,693,233	\$ 1,735,205	\$ 2,021,146	\$ 285,941

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Office of Homeland Security	13.39	13.40	13.60	0.20
Total	13.39	13.40	13.60	0.20

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 95,205	\$ -
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	80,855	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	59,294	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.20	41,512	-
Satellite Hotspot Services Adjustment to reflect the addition of non-personnel expenditures for satellite hotspot services associated with 10 satellite devices.	0.00	5,202	-

Office of Homeland Security

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Rent Expenses	0.00	3,873	-
Adjustment to reflect the addition of non-personnel expenditures for rent expenses associated with the new location for the Alternate Emergency Operations Center.			
Total	0.20	\$ 285,941	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 865,266	\$ 872,076	\$ 988,997	\$ 116,921
Fringe Benefits	430,238	538,070	543,516	5,446
PERSONNEL SUBTOTAL	1,295,504	1,410,146	1,532,513	122,367
NON-PERSONNEL				
Supplies	\$ 5,741	\$ 35,014	\$ 21,040	\$ (13,974)
Contracts	118,916	106,761	110,673	3,912
Information Technology	196,619	99,812	152,465	52,653
Energy and Utilities	10,401	32,400	52,202	19,802
Other	4,749	5,500	5,000	(500)
Transfers Out	61,302	45,572	147,253	101,681
NON-PERSONNEL SUBTOTAL	397,729	325,059	488,633	163,574
Total	\$ 1,693,233	\$ 1,735,205	\$ 2,021,146	\$ 285,941

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Charges for Services	\$ 772,701	\$ 930,957	\$ 930,957	\$ -
Other Revenue	17,361	-	-	-
Total	\$ 790,061	\$ 930,957	\$ 930,957	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	2.00	2.00	2.00	\$42,578 - \$51,334	\$ 81,120
90000024	Administrative Aide 2 - Hourly	0.35	0.35	0.35	42,578 - 51,334	17,967
20000119	Associate Management Analyst	2.00	2.00	2.00	54,059 - 65,333	124,696
90001232	Lifeguard Chief - Hourly	0.34	0.35	0.45	46,966 - 172,744	49,435
90000718	Police Lieutenant - Hourly	0.00	0.00	0.35	97,594 - 116,813	40,885
90000724	Police Sergeant - Hourly	0.35	0.35	0.00	76,274 - 92,206	-
20001222	Program Manager	1.00	1.00	1.00	46,966 - 172,744	101,402
90001222	Program Manager - Hourly	0.35	0.35	0.45	46,966 - 172,744	49,435
20000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	71,760
20000023	Senior Management Analyst	4.00	4.00	4.00	59,363 - 71,760	287,040
20000986	Supervising Management Analyst	2.00	2.00	2.00	66,768 - 80,891	161,782
	Advanced Post Certificate					3,475
FTE, Salaries, and Wages Subtotal		13.39	13.40	13.60		\$ 988,997

Office of Homeland Security

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Fringe Benefits				
Employee Offset Savings	\$ 7,503	\$ 12,429	\$ 9,276	\$ (3,153)
Flexible Benefits	62,181	73,886	88,943	15,057
Long-Term Disability	4,888	4,710	3,407	(1,303)
Medicare	11,140	12,056	14,343	2,287
Other Post-Employment Benefits	62,637	68,651	72,960	4,309
Retiree Medical Trust	433	412	661	249
Retirement 401 Plan	1,618	1,648	1,527	(121)
Retirement ADC	218,596	295,577	277,321	(18,256)
Retirement Offset Contribution	1,432	-	-	-
Risk Management Administration	10,205	10,417	12,336	1,919
Supplemental Pension Savings Plan	30,810	36,431	48,449	12,018
Unemployment Insurance	2,491	2,500	1,950	(550)
Workers' Compensation	16,304	19,353	12,343	(7,010)
Fringe Benefits Subtotal	\$ 430,238	\$ 538,070	\$ 543,516	\$ 5,446
Total Personnel Expenditures			\$ 1,532,513	



Page Intentionally Left Blank

Office of the Assistant COO



Page Intentionally Left Blank

Office of the Assistant COO



Office Description

The Office of the Assistant Chief Operating Officer (COO) oversees the following branches and functions: the Office of the Assistant COO, the Infrastructure/Public Works Branch, the Internal Operations Branch, the Neighborhood Services Branch, the Corporate Partnerships & Grants Program, and the Office of Special Events.

The Office of the Assistant COO Department consists of the Assistant Chief Operating Officer, who reports directly to the Chief Operating Officer, and 1.00 FTE Executive Secretary.

The Infrastructure/Public Works Branch includes 1.00 FTE Deputy Chief Operating Officer and 1.00 FTE Executive Secretary. The Deputy Chief Operating Officer for Infrastructure/Public Works reports to the Assistant Chief Operating Officer and is responsible for overseeing day-to-day City operations for the Infrastructure/Public Works Branch. This branch includes the following departments and functions:

- Environmental Services
- Office of ADA Compliance & Accessibility
- Public Utilities
- Public Works
- Transportation & Storm Water

The Internal Operations Branch includes 1.00 FTE Deputy Chief Operating Officer and 0.50 FTE Executive Secretary. The Deputy Chief Operating Officer for Internal Operations reports to the Assistant Chief Operating Officer and is responsible for overseeing day-to-day City operations for the Internal Operations Branch. This branch includes the following departments:

- Analytics and Performance Management
- Human Resources
- Department of Information Technology
- Purchasing & Contracting (including Equal Opportunity Contracting)
- Real Estate Assets

The Neighborhood Services Branch includes the Deputy Chief Operating Officer and 0.50 Executive Secretary. The Deputy Chief Operating Officer for Neighborhood Services reports to the Assistant Chief Operating Officer and is

Office of the Assistant COO

responsible for overseeing day-to-day City operations for the Neighborhood Services Branch. This group includes the following departments and functions:

- Citizens' Review Board on Police Practices
- Commission for Arts & Culture
- Commission on Gang Prevention & Intervention
- Development Services
- Human Relations Commission
- Library
- Park & Recreation
- Planning, Neighborhoods, and Economic Development

The Corporate Partnerships & Grants Program works with for-profit organizations to establish mutually beneficial marketing and revenue-generating partnerships between the City and businesses. The Program seeks to boost business activity and profit by using the City's reputation and name recognition to promote partner corporations in exchange for special offers on certain services and products to City employees and departments. In addition, the Program identifies, coordinates, and provides assistance with citywide grant opportunities.

The Office of Special Events is responsible for the overall management of events that take place on public property. It supports the significant role that events play in the development of San Diego's economic prosperity and enhancement of civic pride. The Office of Special Events also works with the tourism industry to coordinate the development of bid proposals to bring major events and conventions to San Diego. It also serves as a liaison to these events once they have been secured.

The Office of the ACOO's mission is:

To support the City's mission to provide a fiscally-sound city government that provides effective services to our residents and visitors

Key Performance Indicators

Performance Measure	Actual FY2013	Estimated FY2014	Target FY2015
1. Total value of corporate partnership ¹	\$880,000	\$789,000	\$1,000,000
• Direct revenue	\$140,000	\$325,000	\$450,000
• In-kind/pass-through	\$740,000	\$464,000	\$550,000
2. Dollar amount of public/private partnerships	N/A	\$5.0M	\$3.0M
3. Number of corporate and public/private partnerships	8	10	12
4. Number of citywide grants/donations proposals	N/A	3	6
5. Percent of audit recommendations implemented by the recommended date/timeframe	N/A	80%	90%

1. Total value of corporate partnership equals the total of Direct Revenue and In-kind Pass-Through.

Office of the Assistant COO

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
FTE Positions (Budgeted)	1.00	8.00	6.00	(2.00)
Personnel Expenditures	\$ 307,118	\$ 1,042,683	\$ 911,128	\$ (131,555)
Non-Personnel Expenditures	14,449	248,356	166,658	(81,698)
Total Department Expenditures	\$ 321,567	\$ 1,291,039	\$ 1,077,786	\$ (213,253)
Total Department Revenue	\$ -	\$ -	\$ 450,000	\$ 450,000

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Office of the Assistant COO	\$ 321,567	\$ 1,291,039	\$ 1,077,786	\$ (213,253)
Total	\$ 321,567	\$ 1,291,039	\$ 1,077,786	\$ (213,253)

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Office of the Assistant COO	1.00	8.00	6.00	(2.00)
Total	1.00	8.00	6.00	(2.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Corporate Partnerships and Development Transfer Transfer of the Corporate Partnerships and Development program from the Office of the Chief Financial Officer into the Office of the Assistant Chief Operating Officer.	3.00	\$ 440,647	\$ 450,000
Transfer of Administration Director Transfer of 1.00 Department Director and associated non-personnel expenditures from the Administration Department.	1.00	244,338	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	230,182	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	19,840	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(149)	-

Office of the Assistant COO

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Management Reorganization	0.00	(150,314)	-
Addition of 1.00 Executive Secretary and reduction of 1.00 Department Director to implement the Improvement to Government Operations Plan as approved by the City Council.			
Analytics and Performance Management	(6.00)	(997,797)	-
Transfer of the Business Office Section of the Office of the Assistant Chief Operating Officer to the Analytics and Performance Management Department.			
Total	(2.00)	\$ (213,253)	\$ 450,000

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 228,811	\$ 636,983	\$ 598,703	\$ (38,280)
Fringe Benefits	78,307	405,700	312,425	(93,275)
PERSONNEL SUBTOTAL	307,118	1,042,683	911,128	(131,555)
NON-PERSONNEL				
Supplies	\$ (125)	\$ 8,594	\$ 11,671	\$ 3,077
Contracts	2,012	179,017	69,886	(109,131)
Information Technology	2,556	19,651	39,328	19,677
Energy and Utilities	160	18,297	19,310	1,013
Other	5,702	5,000	8,600	3,600
Transfers Out	4,145	17,797	17,863	66
NON-PERSONNEL SUBTOTAL	14,449	248,356	166,658	(81,698)
Total	\$ 321,567	\$ 1,291,039	\$ 1,077,786	\$ (213,253)

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Other Revenue	\$ -	\$ -	\$ 450,000	\$ 450,000
Total	\$ -	\$ -	\$ 450,000	\$ 450,000

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001080	Assistant Chief Operating Officer	1.00	1.00	1.00	\$73,008 - \$291,595	\$ 215,000
20001233	Assistant to the Director	0.00	1.00	1.00	46,966 - 172,744	60,000
20000119	Associate Management Analyst	0.00	1.00	1.00	54,059 - 65,333	65,333
20001220	Executive Director	0.00	0.00	1.00	46,966 - 172,744	120,000
20000924	Executive Secretary	0.00	0.00	1.00	43,555 - 52,666	46,370
20001234	Program Coordinator	0.00	0.00	1.00	23,005 - 137,904	92,000
20001222	Program Manager	0.00	2.00	0.00	46,966 - 172,744	-
20000015	Senior Management Analyst	0.00	2.00	0.00	59,363 - 71,760	-
20000970	Supervising Management Analyst	0.00	1.00	0.00	66,768 - 80,891	-
FTE, Salaries, and Wages Subtotal		1.00	8.00	6.00		\$ 598,703

Office of the Assistant COO

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Fringe Benefits				
Employee Offset Savings	\$ 2,882	\$ 16,463	\$ 7,567	\$ (8,896)
Flexible Benefits	9,909	51,419	49,018	(2,401)
Insurance	150	-	-	-
Long-Term Disability	1,053	3,448	2,071	(1,377)
Medicare	3,415	9,345	8,680	(665)
Other Post-Employment Benefits	6,634	43,687	36,480	(7,207)
Retiree Medical Trust	222	462	680	218
Retirement 401 Plan	-	-	1,200	1,200
Retirement ADC	37,002	218,681	163,304	(55,377)
Risk Management Administration	1,063	6,629	6,168	(461)
Supplemental Pension Savings Plan	13,590	40,848	31,019	(9,829)
Unemployment Insurance	536	1,830	1,186	(644)
Workers' Compensation	1,850	12,888	5,052	(7,836)
Fringe Benefits Subtotal	\$ 78,307	\$ 405,700	\$ 312,425	\$ (93,275)
Total Personnel Expenditures			\$ 911,128	



Page Intentionally Left Blank

Office of the Chief Financial Officer



Page Intentionally Left Blank

Office of the Chief Financial Officer



Office Description

The Office of the Chief Financial Officer (CFO) Department includes the Chief Financial Officer and 1.00 Executive Secretary.

The CFO oversees the City Comptroller, City Treasurer, Debt Management, Risk Management, and Financial Management. The CFO is responsible for the City's internal controls over financial reporting and oversees the development and implementation of internal control policies and procedures in all City departments.

The Office of the City Comptroller performs the general accounting and financial reporting function for the City of San Diego. The Department has ten sections that service the financial accounting needs of the City.

The Office of the City Treasurer is responsible for the receipt and custody of all City revenue, banking, tax administration, parking administration, parking meter operations, collection of delinquent accounts, and accounting for these funds. The City Treasurer is also responsible for the investment of all operating and capital improvement funds, including the reinvestment of debt proceeds of the City and its affiliated agencies, which total \$2.22 billion as of June 30, 2013. In addition, the City Treasurer serves as a member of the City of San Diego Funds Commission and Trustee for the Supplemental Pension Savings Plan (SPSP)/401(k) Plans.

Debt Management conducts planning, structuring, and issuance activities for all City financings to fund cash flow needs and to provide funds for capital projects, essential equipment, and vehicles. The Department also coordinates the Community Facilities District and 1913/1915 Act Assessment District formation procedures and related conduit bond issuances to fund public infrastructure projects.

The Financial Management Department provides fiscal services to the Mayor and serves as an internal fiscal consultant to other City departments. Financial Management prepares the proposed and annual budgets in accordance with the City Charter each year. During the fiscal year, Financial Management monitors the City's revenues and expenditures, oversees budget transfers and adjustments, and reviews requests for City Council and Mayoral Actions for both the operating budget and the Capital Improvements Program (CIP). In addition, the Department develops and updates the Mayor's Five-Year Financial Outlook.

The Risk Management Department manages the City's self-insured Workers' Compensation Program, Public Liability Program including claims against the City, insurance, and loss control measures intended to forecast and

Office of the Chief Financial Officer

reduce the City's exposure to risks. The Department also administers employee health and safety programs, employee benefits contracts, employee savings plans, the Long-Term Disability Plan, and the Employee Assistance Program.

The Office of the Chief Financial Officer's mission is:

To provide the City of San Diego with the highest quality public services in the areas of financial management, budgeting, fiscal planning, and financial reporting to ensure financial integrity, fiscal transparency to the public, and to promote accountability in government

Office of the Chief Financial Officer

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
FTE Positions (Budgeted)	3.75	5.00	2.00	(3.00)
Personnel Expenditures	\$ 398,544	\$ 756,720	\$ 450,984	\$ (305,736)
Non-Personnel Expenditures	55,037	233,811	115,856	(117,955)
Total Department Expenditures	\$ 453,581	\$ 990,531	\$ 566,840	\$ (423,691)
Total Department Revenue	\$ 138,571	\$ 450,000	\$ -	\$ (450,000)

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Office of the Chief Financial Officer	\$ 453,581	\$ 990,531	\$ 566,840	\$ (423,691)
Total	\$ 453,581	\$ 990,531	\$ 566,840	\$ (423,691)

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Office of the Chief Financial Officer	3.75	5.00	2.00	(3.00)
Total	3.75	5.00	2.00	(3.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 74,302	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	3,245	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(8,772)	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures for contractual services.	0.00	(51,819)	-
Corporate Partnerships and Development Transfer Transfer of the Corporate Partnerships and Development program from the Office of the Chief Financial Officer into the Office of the Assistant Chief Operating Officer.	(3.00)	(440,647)	(450,000)
Total	(3.00)	\$ (423,691)	\$ (450,000)

Office of the Chief Financial Officer

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
PERSONNEL				
Personnel Cost	\$ 285,098	\$ 459,264	\$ 267,555	\$ (191,709)
Fringe Benefits	113,446	297,456	183,429	(114,027)
PERSONNEL SUBTOTAL	398,544	756,720	450,984	(305,736)
NON-PERSONNEL				
Supplies	\$ 7,376	\$ 7,041	\$ 5,341	\$ (1,700)
Contracts	21,514	197,652	89,520	(108,132)
Information Technology	12,314	9,622	850	(8,772)
Energy and Utilities	2,545	4,609	3,182	(1,427)
Other	4,792	8,000	8,000	-
Transfers Out	6,495	5,887	8,963	3,076
Capital Expenditures	-	1,000	-	(1,000)
NON-PERSONNEL SUBTOTAL	55,037	233,811	115,856	(117,955)
Total	\$ 453,581	\$ 990,531	\$ 566,840	\$ (423,691)

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Charges for Services	\$ (1,025)	\$ -	\$ -	\$ -
Other Revenue	127,150	450,000	-	(450,000)
Rev from Money and Prop	12,447	-	-	-
Total	\$ 138,571	\$ 450,000	\$ -	\$ (450,000)

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000119	Associate Management Analyst	0.38	1.00	0.00	\$54,059 - \$65,333	\$ -
20001099	Chief Financial Officer	1.00	1.00	1.00	59,155 - 224,099	224,000
20001220	Executive Director	0.00	1.00	0.00	46,966 - 172,744	-
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	43,555
90001073	Management Intern - Hourly	0.38	0.00	0.00	24,274 - 29,203	-
20001222	Program Manager	0.00	1.00	0.00	46,966 - 172,744	-
20001195	Resource Development Officer	1.00	0.00	0.00	23,005 - 137,904	-
FTE, Salaries, and Wages Subtotal		3.76	5.00	2.00		\$ 267,555

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Fringe Benefits				
Employee Offset Savings	\$ 2,264	\$ 11,702	\$ 7,156	\$ (4,546)
Flexible Benefits	16,551	38,510	12,393	(26,117)
Insurance	106	-	-	-
Long-Term Disability	1,338	2,468	926	(1,542)
Medicare	3,528	6,689	3,880	(2,809)
Other Post-Employment Benefits	17,467	31,267	12,160	(19,107)
Retiree Medical Trust	279	258	-	(258)
Retirement 401 Plan	995	1,030	-	(1,030)
Retirement ADC	56,397	177,748	126,446	(51,302)

Office of the Chief Financial Officer

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Retirement Offset Contribution	190	-	-	-
Risk Management Administration	2,787	4,744	2,056	(2,688)
Supplemental Pension Savings Plan	7,749	12,506	14,880	2,374
Unemployment Insurance	683	1,310	530	(780)
Workers' Compensation	3,112	9,224	3,002	(6,222)
Fringe Benefits Subtotal	\$ 113,446	\$ 297,456	\$ 183,429	\$ (114,027)
Total Personnel Expenditures			\$ 450,984	



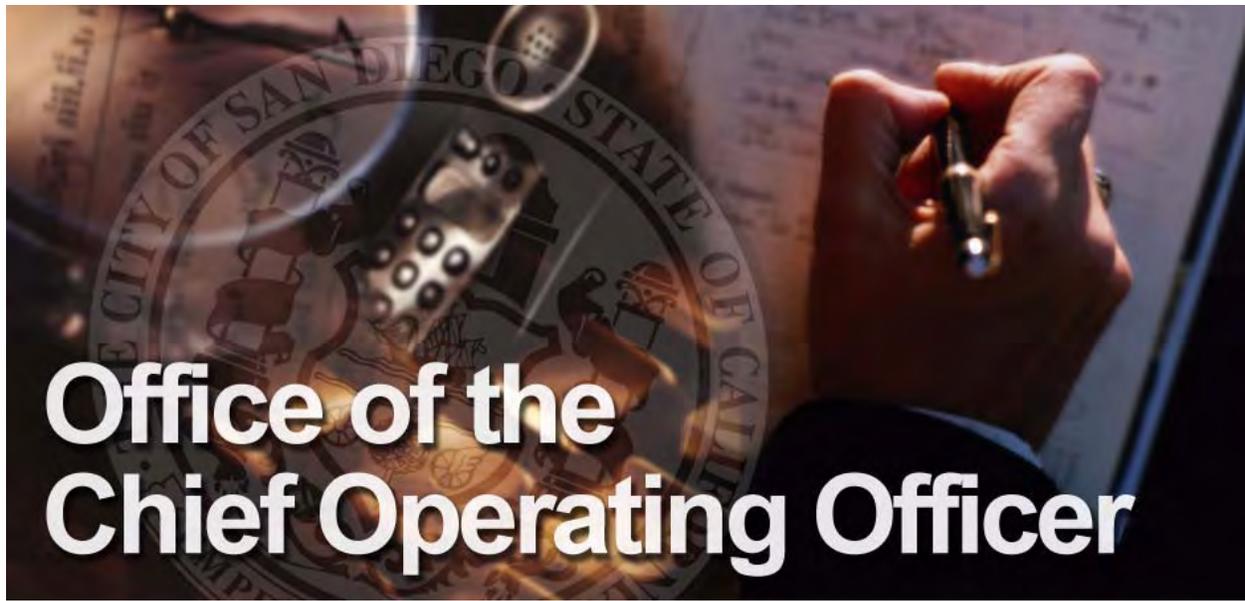
Page Intentionally Left Blank

Office of the Chief Operating Officer



Page Intentionally Left Blank

Office of the Chief Operating Officer



Office Description

San Diego is the nation's eighth largest city and California's second largest city. The Chief Operating Officer (COO) reports directly to the Mayor, who serves as the head of the executive branch of City government, and is responsible for managing the City's daily operations and implementing initiatives and objectives. The following departments and functions report directly to the COO: the Communications Department, the Office of the Chief Financial Officer, the Docket Office, the Fire-Rescue Department, the Office of the Assistant Chief Operating Officer, and the Police Department.

The Office of the Chief Operating Officer consists of the Chief Operating Officer, 1.00 FTE Executive Assistant, 1.00 FTE Docket Liaison, and 1.00 FTE Docket Coordinator.

The Communications Department is new in Fiscal Year 2015 and consolidates all of the City of San Diego's existing communications-related functions into one department. These functions include the following: Cable Office, CityTV, Internal Communications, Multimedia Services and Public Information.

The Docket Office ensures that City department requests for Council Action are prepared, reviewed, and submitted for docketing with accuracy and completion to enable the City Council to make sound decisions.

The Fire-Rescue Department protects the life and property of San Diego residents and visitors through a variety of safety services. The major activities performed by the Fire-Rescue Department include fire suppression, emergency medical treatment and transport, technical rescue, hazardous materials response, fire investigation, explosives disarmament, fire safety inspection and education programs, equipment and facilities maintenance, boating enforcement and rescue, beach safety and swimmer rescue, and the operation of two 911 communications centers.

The Office of the Assistant Chief Operating Officer assists the COO by overseeing the following branches and functions: the Infrastructure/Public Works Branch, the Internal Operations Branch, the Neighborhood Services Branch, the Corporate Partnerships & Grants Program, and the Office of Special Events.

The Chief Financial Officer (CFO) is responsible for the City's internal controls over financial reporting and oversees the development and implementation of internal control policies and procedures in all City departments. The following departments are overseen by the CFO: the Office of the City Comptroller, the Office of the City Treasurer, the Debt Management Department, the Financial Management Department, and the Risk Management Department.

Office of the Chief Operating Officer

The Police Department ensures the safety of the City's residents, visitors, and businesses and provides patrol, traffic, investigative, records, permits and licensing, laboratory, and support services.

The Department's mission is:

To ensure that City operations further the City's mission to provide a fiscally sound, effective government that is responsive and dependable; a safe, well maintained, and healthy environment; and abundant opportunities so residents and visitors can enjoy the highest quality of life

Office of the Chief Operating Officer

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
FTE Positions (Budgeted)	2.00	2.00	4.35	2.35
Personnel Expenditures	\$ 449,228	\$ 515,546	\$ 843,128	\$ 327,582
Non-Personnel Expenditures	36,402	53,084	82,440	29,356
Total Department Expenditures	\$ 485,630	\$ 568,630	\$ 925,568	\$ 356,938
Total Department Revenue	\$ 2,248	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Docket Office	\$ -	\$ -	\$ 347,608	\$ 347,608
Office of the Chief Operating Officer	485,630	568,630	577,960	9,330
Total	\$ 485,630	\$ 568,630	\$ 925,568	\$ 356,938

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Docket Office	0.00	0.00	2.35	2.35
Office of the Chief Operating Officer	2.00	2.00	2.00	0.00
Total	2.00	2.00	4.35	2.35

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Transfer of Docket Office Transfer of the Docket Office from the Administration Department to Office of the Chief Operating Officer.	2.00	\$ 306,678	\$ -
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.35	40,716	-
Travel Expenditures Adjustment to reflect the addition of non-personnel expenditures for travel to seminars and conferences on behalf of the City.	0.00	14,000	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	1,817	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(143)	-

Office of the Chief Operating Officer

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	(6,130)	-
Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Total	2.35	\$ 356,938	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 290,792	\$ 316,014	\$ 525,827	\$ 209,813
Fringe Benefits	158,436	199,532	317,301	117,769
PERSONNEL SUBTOTAL	449,228	515,546	843,128	327,582
NON-PERSONNEL				
Supplies	\$ -	\$ 4,000	\$ 4,720	\$ 720
Contracts	7,102	15,445	42,927	27,482
Information Technology	6,951	4,549	6,366	1,817
Energy and Utilities	9,418	11,831	12,749	918
Other	7,063	10,502	10,982	480
Transfers Out	5,869	5,757	4,696	(1,061)
Capital Expenditures	-	1,000	-	(1,000)
NON-PERSONNEL SUBTOTAL	36,402	53,084	82,440	29,356
Total	\$ 485,630	\$ 568,630	\$ 925,568	\$ 356,938

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Charges for Services	\$ 8	\$ -	\$ -	\$ -
Other Revenue	2,240	-	-	-
Total	\$ 2,248	\$ -	\$ -	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001109	Chief Operating Officer	1.00	1.00	1.00	\$73,008 - \$291,595	\$ 255,000
20001161	Confidential Secretary to the Chief Operating Officer	1.00	1.00	1.00	16,827 - 105,518	65,000
20001222	Program Manager	0.00	0.00	1.00	46,966 - 172,744	107,675
90001222	Program Manager - Hourly	0.00	0.00	0.35	46,966 - 172,744	38,449
20000895	Senior Legislative Recorder	0.00	0.00	1.00	48,090 - 58,032	58,032
	Exceptional Performance Pay-Unclassified					1,671
FTE, Salaries, and Wages Subtotal		2.00	2.00	4.35		\$ 525,827

Office of the Chief Operating Officer

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Fringe Benefits				
Employee Offset Savings	\$ 6,600	\$ 9,600	\$ 11,460	\$ 1,860
Flexible Benefits	16,729	21,398	32,032	10,634
Insurance	421	-	-	-
Long-Term Disability	1,679	1,713	1,814	101
Medicare	5,034	4,640	7,600	2,960
Other Post-Employment Benefits	11,234	12,482	24,320	11,838
Retiree Medical Trust	-	-	162	162
Retirement ADC	90,861	119,001	198,826	79,825
Retirement DROP	1,618	2,135	-	(2,135)
Risk Management Administration	1,821	1,894	4,112	2,218
Supplemental Pension Savings Plan	18,601	19,360	32,875	13,515
Unemployment Insurance	854	909	1,038	129
Workers' Compensation	2,984	6,400	3,062	(3,338)
Fringe Benefits Subtotal	\$ 158,436	\$ 199,532	\$ 317,301	\$ 117,769
Total Personnel Expenditures			\$ 843,128	

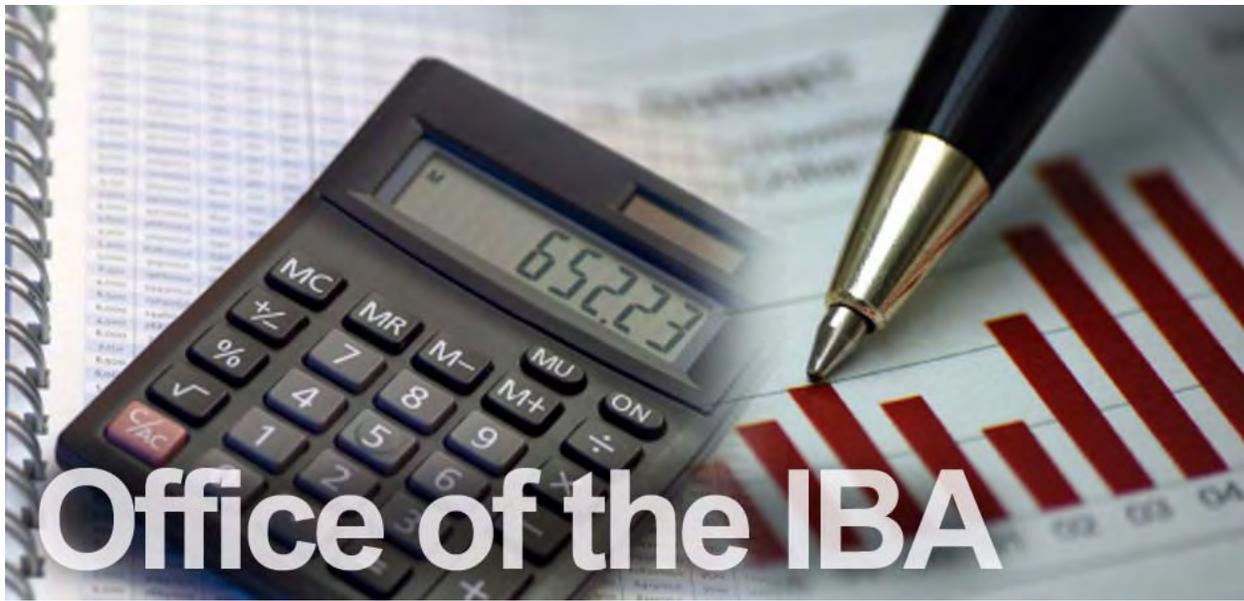


Page Intentionally Left Blank

Office of the IBA



Page Intentionally Left Blank



Office Description

On November 2, 2004, the voters of the City of San Diego approved Proposition F which changed the City's form of government from City Manager to Strong Mayor-Strong Council for a five-year trial period. Proposition F also provided that the City Council shall have the right to establish an Office of the Independent Budget Analyst (IBA) and to determine the powers of the office and its manager by ordinance. The Office of the IBA was established January 16, 2006 consistent with Proposition F.

On June 3, 2008, voters passed Proposition C which amended the City Charter related to the Chief Financial Officer, City Auditor, Independent Budget Analyst, City Treasurer, and Audit Committee and made permanent the Strong Mayor-Strong Council form of government. By adding Section 39.3 to City Charter Article V, this proposition made permanent the Office of the Independent Budget Analyst regardless of the form of government.

The function of this office is explained in Charter Section 39.3 which states "the Office of the Independent Budget Analyst shall provide budgetary and policy analysis for the City Council," and San Diego Municipal Code Section 22.2301 which states "there is hereby created the Office of Independent Budget Analyst, a City department whose designated function is to assist the City Council in the conduct of budgetary inquiries and in the making of budgetary decisions."

The Department's mission is:

To provide clear, objective, and unbiased analysis and advice to the City Council and the public regarding all legislative items bearing financial and policy impacts to the City of San Diego

Goals and Objectives

In addition to assisting the City Council in making budget and policy decisions, the IBA strives to implement "good government principles" by ensuring the public has access to information and the ability to participate in the decision-making process, and to add value by providing supplemental information to further educate decision-makers and the

Office of the IBA

public, all of whom may be affected by the outcome. The IBA has made significant contributions to shaping important policy discussions through its research, analysis, outreach to authoritative resources, and preparation of well-developed recommendations.

Key Performance Indicators

Performance Measure	Actual FY2013	Estimated FY2014	Target FY2015
1. Total number of City Council docket items reviewed	715	715	715
2. Total number of IBA reports	64	64	64
3. Number of financial training sessions held for City Council that are developed and coordinated by the IBA	2	2	2
4. Percent of City Council who find the financial trainings useful and informative	91%	90%	90%

Service Efforts and Accomplishments

In its ninth year, the Office of the Independent Budget Analyst continues to provide information, analyses, and recommendations throughout the annual budget process, as well as for all financial and policy items submitted throughout the year for City Council, Council Committee, and Housing Authority consideration.

Each fiscal year the IBA reviews and evaluates the Mayor's Proposed Budget and Five-Year Financial Outlook, issuing reports that provide analysis and recommendations for City Council consideration. The Office supports the City Council's seven standing committees, ad-hoc committees, and numerous working groups. The IBA also participates on behalf of the City Council in the labor negotiation process and is responsible for coordinating City Council responses to Grand Jury reports.

The IBA contributes significantly to the ongoing development and implementation of financial and budgetary reforms, principles, and policies. The Office has been vital in the establishment and success of the City's first independent Audit Committee and their policies and procedures. The IBA coordinates the City Council financial training program and has been integral to the City's ongoing reform in other areas such as Managed Competition, equal opportunity contracting, Community Development Block Grants, pension and health care benefits reform, capital improvement program financing and streamlining, and the Redevelopment Agency dissolution.

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
FTE Positions (Budgeted)	10.00	10.00	10.00	0.00
Personnel Expenditures	\$ 1,570,166	\$ 1,683,811	\$ 1,643,662	\$ (40,149)
Non-Personnel Expenditures	81,210	91,495	92,613	1,118
Total Department Expenditures	\$ 1,651,376	\$ 1,775,306	\$ 1,736,275	\$ (39,031)
Total Department Revenue	\$ -	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Office of the IBA	\$ 1,651,376	\$ 1,775,306	\$ 1,736,275	\$ (39,031)
Total	\$ 1,651,376	\$ 1,775,306	\$ 1,736,275	\$ (39,031)

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Office of the IBA	10.00	10.00	10.00	0.00
Total	10.00	10.00	10.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	\$ 1,335	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(217)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(40,149)	-
Total	0.00	\$ (39,031)	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
PERSONNEL				
Personnel Cost	\$ 988,343	\$ 1,019,109	\$ 1,062,960	\$ 43,851
Fringe Benefits	581,824	664,702	580,702	(84,000)
PERSONNEL SUBTOTAL	1,570,166	1,683,811	1,643,662	(40,149)

Office of the IBA

Expenditures by Category (Cont'd)

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
NON-PERSONNEL				
Supplies	\$ 5,366	\$ 6,100	\$ 6,100	\$ -
Contracts	14,908	35,797	35,670	(127)
Information Technology	31,694	22,953	24,288	1,335
Energy and Utilities	2,033	1,300	1,300	-
Other	5,705	5,900	5,900	-
Transfers Out	21,504	19,445	19,355	(90)
NON-PERSONNEL SUBTOTAL	81,210	91,495	92,613	1,118
Total	\$ 1,651,376	\$ 1,775,306	\$ 1,736,275	\$ (39,031)

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001111	Budget/Legislative Analyst 1	7.00	7.00	7.00	\$19,323 - \$151,840	\$ 642,841
20001166	Council Representative 2A	1.00	1.00	1.00	16,640 - 104,832	72,093
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	138,008
20001110	Independent Budget Analyst	1.00	1.00	1.00	59,155 - 224,099	210,018
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 1,062,960

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Fringe Benefits				
Employee Offset Savings	\$ 22,548	\$ 30,961	\$ 21,127	\$ (9,834)
Flexible Benefits	78,779	81,700	76,236	(5,464)
Insurance	403	-	-	-
Long-Term Disability	5,685	5,521	3,327	(2,194)
Medicare	14,759	14,963	13,948	(1,015)
Other Post-Employment Benefits	64,267	62,410	54,720	(7,690)
Retiree Medical Trust	616	616	644	28
Retirement 401 Plan	2,451	2,463	1,666	(797)
Retirement ADC	330,592	391,292	345,176	(46,116)
Risk Management Administration	10,319	9,470	9,252	(218)
Supplemental Pension Savings Plan	37,819	41,737	48,793	7,056
Unemployment Insurance	2,895	2,929	1,905	(1,024)
Workers' Compensation	10,690	20,640	3,908	(16,732)
Fringe Benefits Subtotal	\$ 581,824	\$ 664,702	\$ 580,702	\$ (84,000)
Total Personnel Expenditures			\$ 1,643,662	

Office of the Mayor



Page Intentionally Left Blank



Department Description

The Office of the Mayor consists of staff dedicated to the areas of Policy, Community Outreach, Constituent Affairs, Communications, Council Affairs, Intergovernmental Relations, Binational Affairs, Appointments, and Protocol.

The Policy team assists the Mayor in formulating and implementing public policy decisions within the City. In doing so, the Team interacts with the City Council, Independent Budget Analyst (IBA), City Attorney, community representatives, and other stakeholders. This team implements the Mayor's policy priorities for the benefit of the City and its residents.

The Communications team maintains open and transparent communication between the City and its residents on behalf of the Mayor. The Team proactively provides information regarding the Mayor's policies and initiatives, department operations, and other City information, and responds to media inquiries. The Team establishes citywide communication policies and strategies, and provides oversight of public information efforts.

The Community Outreach and Constituent Affairs team creates and strengthens relationships between the Mayor and citizens, attending functions on the Mayor's behalf, representing the Mayor at community meetings, and serving as a liaison between neighbors and the municipal government. Members of this team also respond to, and resolve, community concerns regarding the delivery of public services, including the maintenance and improvement of infrastructure, allocation and provision of personnel and fiscal resources, and the development and administration of policy initiatives. This group provides citizens the opportunity to raise emerging issues and seek timely and effective solutions.

Council Affairs serves as the liaison between the Office of the Mayor and the City Council and the IBA to answer questions, respond to requests, resolve issues associated with actions proposed for City Council consideration, and to facilitate resolution of issues affecting each Council district.

Staff handling appointments to Boards and Commissions is responsible for facilitating appointments to City boards and commissions and related policy initiatives. Staff assists the Mayor by managing the identification, recruitment, vetting, nomination, and confirmation of applicants for public appointment. Staff also manages appointee relations, the establishment of new committees or boards, special projects, and any required procedural, Municipal Code, City Charter, and by-law modifications.

Office of the Mayor

Binational Affairs staff maintains relationships with the Mexican government at all levels. The connections established by this staff facilitate cross-border communications, help anticipate and resolve prospective intergovernmental issues, develop and support the implementation of policies that foster binational benefits, and provide a vehicle through which business opportunities and international investment can be promoted.

Intergovernmental Relations Department (IRD) manages the city's State and federal legislative priorities as proposed by the Mayor and adopted by the City Council. IRD also directs the City's lobbying teams and liaisons with other local government entities. IRD advocates at all levels of government on key city issues like infrastructure, cross-border collaboration, affordable housing, workforce development, water supply, energy, regulatory relief, public safety, economic development, protection of city resources and grant funding.

Protocol manages visits to the Mayor by high-level dignitaries, diplomats, government officials, and celebrities. The staff also manages consular relations and military/protocol relations, oversees protocol responsibilities at the State of the City address, and serves as a liaison to the International Affairs Board, Sister Cities, and other local cultural groups and organizations. Protocol staff serves as the Mayor's liaison to the international community and represents the Mayor at special cultural and international engagements and meetings throughout the City. The staff also coordinates and processes Mayoral proclamation and letter requests on behalf of the City.

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
FTE Positions (Budgeted)	24.16	26.16	27.00	0.84
Personnel Expenditures	\$ 2,748,396	\$ 2,871,457	\$ 3,229,214	\$ 357,757
Non-Personnel Expenditures	677,856	799,776	837,558	37,782
Total Department Expenditures	\$ 3,426,253	\$ 3,671,233	\$ 4,066,772	\$ 395,539
Total Department Revenue	\$ 68,093	\$ 308,400	\$ 308,400	\$ -

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Intergovernmental Relations	\$ 264,945	\$ -	\$ -	\$ -
Mayor/Community & Legislative Services	3,040,926	3,671,233	4,066,772	395,539
Protocol	120,381	-	-	-
Total	\$ 3,426,253	\$ 3,671,233	\$ 4,066,772	\$ 395,539

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Intergovernmental Relations	2.00	0.00	0.00	0.00
Mayor/Community & Legislative Services	21.16	26.16	27.00	0.84
Protocol	1.00	0.00	0.00	0.00
Total	24.16	26.16	27.00	0.84

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 273,803	\$ -
Transfer of Mayor Representative 2 Transfer of 1.00 Mayor Representative 2 from the Administration Department to the Office of the Mayor.	1.00	83,332	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	35,490	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	2,292	-

Office of the Mayor

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Standard Hour Personnel Funding	(0.16)	622	-
Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.			
Total	0.84	\$ 395,539	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 1,902,283	\$ 1,897,154	\$ 2,066,806	\$ 169,652
Fringe Benefits	846,113	974,303	1,162,408	188,105
PERSONNEL SUBTOTAL	2,748,396	2,871,457	3,229,214	357,757
NON-PERSONNEL				
Supplies	\$ 56,414	\$ 51,636	\$ 51,801	\$ 165
Contracts	228,800	459,367	461,261	1,894
Information Technology	235,613	153,757	156,049	2,292
Energy and Utilities	57,317	62,017	66,810	4,793
Other	14,255	16,579	16,579	-
Transfers Out	85,458	51,210	79,848	28,638
Capital Expenditures	-	5,210	5,210	-
NON-PERSONNEL SUBTOTAL	677,856	799,776	837,558	37,782
Total	\$ 3,426,253	\$ 3,671,233	\$ 4,066,772	\$ 395,539

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Charges for Services	\$ 68,093	\$ 308,400	\$ 308,400	\$ -
Total	\$ 68,093	\$ 308,400	\$ 308,400	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001081	Assistant Deputy Chief Operating Officer	0.00	0.00	1.00	\$59,155 - \$224,099	\$ 140,000
20001162	Confidential Secretary to the Mayor	1.00	1.00	1.00	16,640 - 104,832	70,000
20001118	Deputy Chief Operating Officer	1.00	1.00	1.00	59,155 - 224,099	160,000
90001073	Management Intern - Hourly	1.16	0.00	0.00	24,274 - 29,203	-
90001074	Management Intern-Mayor/ Council - Hourly	0.00	1.16	1.00	24,274 - 29,203	29,203
20001072	Mayor	1.00	1.00	1.00	100,464 - 100,464	100,464
20001255	Mayor Representative 2 Bilingual - Regular	20.00	22.00	22.00	19,323 - 151,840	1,565,683 1,456
FTE, Salaries, and Wages Subtotal		24.16	26.16	27.00		\$ 2,066,806

Office of the Mayor

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Fringe Benefits				
Employee Offset Savings	\$ 21,900	\$ 56,642	\$ 34,023	\$ (22,619)
Flexible Benefits	179,144	188,132	214,150	26,018
Insurance	278	-	-	-
Long-Term Disability	9,966	10,254	7,145	(3,109)
Medicare	27,239	27,788	28,663	875
Other Post-Employment Benefits	144,667	156,024	158,080	2,056
Retiree Medical Trust	2,326	3,165	2,448	(717)
Retirement 401 Plan	5,113	5,090	4,425	(665)
Retirement ADC	331,177	366,942	577,960	211,018
Risk Management Administration	23,158	23,676	26,728	3,052
Supplemental Pension Savings Plan	77,756	92,937	100,136	7,199
Unemployment Insurance	5,075	5,442	4,089	(1,353)
Workers' Compensation	18,312	38,211	4,561	(33,650)
Fringe Benefits Subtotal	\$ 846,113	\$ 974,303	\$ 1,162,408	\$ 188,105
Total Personnel Expenditures			\$ 3,229,214	



Page Intentionally Left Blank

Park & Recreation



Page Intentionally Left Blank



Department Description

The Park & Recreation Department provides a multitude of facilities and services for neighborhoods and plays a key role in the quality of life for San Diego as a whole. The Department manages three major service areas that contribute to various Mayor and City Council priorities: Parks and Open Space, Recreational Facilities, and Recreational Programs.

Parks and Open Space

There are over 41,000 acres of parks, which includes 26,000 acres of open space, and aquatic areas available throughout the City. The Department provides a wide variety of opportunities for San Diegans to renew the mind, body, and spirit in healthy outdoor settings. Parks provide valuable opportunities for individuals, families, and groups to enjoy passive and active leisure. Joint-use agreements with schools maximize park use and provide active, programmable sports turf in park-deficient neighborhoods.

Open space areas conserve and protect San Diego's rich variety of sensitive habitat and cultural history and provide educational opportunities in a natural setting. These areas includes over 23,000 acres of open space lands that are managed as part of the Multiple Species Conservation Program, a 1996 watershed agreement between the City of San Diego, the County of San Diego, the United States Fish and Wildlife Service, and the California Department of Fish and Game designed to preserve and join significantly large and continuous tracts of open space that span from the United States-Mexico border to Orange County, significantly contributing to the quality of life of the region's residents, and the value of the San Diego region as one of the world's most valuable hotspots of biological diversity.

The Park and Recreation Department administers 50 Maintenance Assessment Districts (MADs) that provide property owners enhanced services and other improvements/activities beyond those generally provided by the City. These enhanced services are funded by property owner assessments.

Recreational Facilities

The Department operates and maintains a large number of recreational facilities. These facilities include recreation centers, playgrounds, teen centers, athletic fields, swimming pools, campgrounds, nature and visitor centers, gymnasiums, meeting rooms, historic sites, amphitheaters, skate parks, boat launch ramps, docks, a children's fishing

Park & Recreation

lake, piers, dog off-leash areas, golf complexes, and more. These facilities bring people with diverse backgrounds together to enjoy special events, relax, and strengthen community bonds.

The Department operates Mount Hope Cemetery, a 110-acre expanse built in 1869 that contains monuments to some of San Diego's most notable and historic citizens, including Alonzo Horton, widely regarded as the father of modern San Diego. The Community Parks II Division manages and maintains the entire cemetery, providing perpetual care to all burial sites. In addition, the Department preserves El Campo Santo, a small historic cemetery located in Old Town that dates back to 1849. Burials were last conducted at this site in 1880.

Recreational Programs

Recreational programs, team sports, and activities help build self-esteem, confidence, social harmony, independent thinking, and self-discipline while improving overall health and promoting conflict resolution skills for youths and adults. Programs offered throughout the City vary, but can include interpretive nature programs, ceramics, learn-to-swim, karate, gymnastics, dance, soccer, basketball, water polo, nature walks, golf, day camps, softball, holiday and cultural events, outdoor movies, senior activities, tiny tot classes, therapeutic recreation, and much more.

The Department's mission is:

To acquire, develop, operate, and maintain a park and recreation system that enriches the quality of life for residents and visitors alike, and preserves it for future generations

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Instill community pride and ownership

It is in the community where the Department must focus a majority of its attention. Ensuring that the community is satisfied with the services it provides is paramount. The Department must improve avenues for community input and feedback in order to produce the most effective and valuable services. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Provide inviting facilities and faces for the community
- Increase and diversify community involvement
- Improve public awareness of park successes, programs, and activities
- Increase volunteerism of children, youths, and young adults in the park system

Goal 2: Invest in environmentally-sensitive programs and practices

It is the Department's duty to ensure that future San Diegans enjoy the rich environment available today. As a result, the Department strives to take part in environmentally-sensitive practices that promote protection and preservation. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Expand environmentally-sensitive management and maintenance practices
- Protect public lands and utilize best management practices for environmental preservation

Goal 3: Maintain public safety and quality park maintenance

Safety and cleanliness are the two most important and transparent issues that the community has when visiting parks. It is the Department's goal to maintain City park conditions through scheduled maintenance and responsive repairs, and create the safest environment for park-goers. The Department will continue to meet this goal by focusing on the following objectives:

- Maintain grounds in good condition
- Maintain facilities in good repair (maintenance and management)

Park & Recreation

- Work to ensure that the public is safe in parks and surrounding areas

Goal 4: Provide high quality services

In order to keep pace with the demands of the ever-changing community, the Department is committed to enhancing the quality of the services it provides. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Create a culture of high-quality customer service
- Expand the use of service-enhancing technologies

Goal 5: Deliver innovative, responsive programs

With the changing environment and conditions in our diverse City, it is important for the Department to be responsive to the community's needs. Developing community partnerships and a more intimate relationship with the community will assist the Department in becoming more responsive and effective. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Develop recreation programs that are responsive to community needs
- Improve relationships with community service organizations

Goal 6: Develop and retain committed, valued employees

Part of achieving excellence in any organization is the development of its employees. The Department strives for a more efficient and effective organization and works toward accomplishing this goal by focusing on developing its workforce in the following manner:

- Improve recruitment
- Expand training opportunities for employees

Park & Recreation

Key Performance Indicators

Performance Measure	Actual FY2013	Estimated FY2014	Target FY2015
1. Results of customer satisfaction survey on Park & Recreation program activities	95.3%	92.4	92.3% ¹
2. Results of customer survey on overall satisfaction with Park & Recreation facilities	95.8%	95.0%	94.1% ¹
3. Compliance with maintenance standards (as determined by an inspection completed quarterly for a representative sample of parks)	Baseline data under development	90%	90%
4. Number of regulatory agency violations received for storm water violations (park personnel violations and park contractor violations)	0	0	0
5. Number of developed/undeveloped park acreage (includes water and joint use acreage) managed	41,439	41,439	41,656
6. Number of aquatic users	308,025	300,000	310,000
7. Number of hours of operation of recreation centers	128,767	128,492	128,492
8. Number of acres of parks and open spaces per 1,000 population ²	31.84	31.84	32.00

1. Five-year average
2. SANDAG population estimate of 1,301,617 used

Service Efforts and Accomplishments

In Fiscal Year 2013, Therapeutic Recreation and Senior Citizen Services provided a variety of programs to seniors and persons with disabilities such as adaptive sports, dance, fitness, community outings, social events, specialized day camps, inclusion activities, referrals, and outreach services to more than 50,000 participants. All programs address the specific needs of each population and work on increasing independence, teaching recreation skills, and enhancing the overall quality of life. Senior Citizen Services also provides a popular senior lounge in Balboa Park with over 2,000 visitors monthly and Therapeutic Recreation Services also provides access to City beaches through a motorized beach wheelchair program at Mission Beach.

The Department partnered with the San Diego Unified School District and the South Bay Union School District to offer the Summer Lunch Program at 33 recreation centers located in urban, low-income communities throughout the City. The Program served more than 63,000 lunches and 47,000 snacks to children ages 2 through 18 years of age. In Spring 2013, meal programs were offered at six recreation centers which served over 4,300 lunches and 4,100 snacks.

The CalGrip Grant ended in October 2012; however, the City Council allocated \$40,000 to the Community Parks II Division in order to keep the Friday Night Teen Program operating for three hours per night at The Dolores Magdaleno Memorial, Mountain View, Southcrest, Encanto, and City Heights recreation centers for eight weeks in July and August 2013. This program will continue for another eight weeks into Fiscal Year 2015.

Balboa Park is a hub for volunteer groups and philanthropic projects and hosted more than 3,000 volunteers that provided more than 15,000 volunteer hours. Staff oversaw many philanthropic projects such as the Botanical Building Fountains, the Inez Grant Parker Memorial Rose Garden irrigation upgrade, the Lily Pond restoration, irrigation upgrades to Central Mesa Gardens and bike racks for the Park. These projects totaled more than \$200,000 in donations.

Park & Recreation

Balboa Park staff continues to plant native and non-native ornamental plant material to assist in water conservation and beautification of the Park while also retrofitting existing irrigation systems to be much more water efficient with streamline rotors, drip irrigation, and smart irrigation controllers.

Vehicular parking in the Plaza de Panama has been removed, increasing the amount of pedestrian walkway. Planters containing ornamental plants and trees were also added to the Plaza de Panama.

Balboa Park staff is facilitating capital improvement projects underway, such as the replacement of the Municipal Gymnasium roof, Heating Ventilation Air Conditioning (HVAC) replacement at the Casa del Prado, and elevator modernization at various locations.

The Municipal Gymnasium is expanding recreational opportunities offerings. New programs are being conducted, existing youth leagues are reforming, and requests for facility use are now being accommodated during both operating and non-operating hours.

The Civic Dance Arts program founded in 1942 has expanded enrollment at 24 locations, offering 200 classes with 2,800 students annually. Community outreach programs, annual student recitals, and special advanced class performances have elevated the program to the most affordable and well-renowned dance program in the City.

Twilight Concerts in the Park, celebrating its 34th year in Balboa Park, is providing enhanced and varied programming with staff support and leadership.

Staff have also successfully implemented a new online facility reservation system that is currently in use for Developed Regional Parks facilities, but will be expanded to other park and recreation facilities over the next year.

Every year, Mission Bay Park is visited by thousands of tourists and locals alike. Staff continues to upgrade the amenities keeping them in top shape.

Grounds Maintenance staff and support crew installed 80 doggie bag dispensers that replaced the outdated wooden box containers. Along with daily maintenance, 111 picnic tables and 28 comfort stations continue to be routinely power-washed. Four hundred yards of mulch was spread throughout the park for enhancement and weed control. Red and yellow curbs within the park property were repainted. Twelve wooden permit boxes were constructed and installed at gazebos for the placement of reservation schedules allowing the public to see when gazebos were in use. Santa Clara Point, South DeAnza Cove, Belmont Park, Playa Pacifica III, and Sunset Point had a total of 1,100 parking stalls re-stripped. Sixty tons of silica sand was replenished at two of the 12 playgrounds.

Upgraded irrigation systems were installed at Dana Landing, Perez Cove, and Hospitality Point, as well as french drains at Ski Beach, Bonita Cove, and DeAnza Cove in order to comply with urban runoff best management practices.

Mission Bay Park Rangers coordinated several volunteer enhancement projects totaling 9,103 volunteer hours throughout Mission Bay Park and Famosa Slough. The park rangers worked with the San Diego County Probation Department and the California Conservation Corps spending over 500 hours on a variety of projects including trash and debris removal, enhancement of the bike paths, removal of invasive plants and maintenance of the native plant garden trails, California Least Tern sites, and Famosa Slough.

The Beach Maintenance Waste Stream Diversion Program continued to separate reusable materials, recyclable greens, and metals from the debris and illegally-dumped materials found in Mission Bay and Shoreline Parks. The Beach Mechanized Crew continues to provide support to Lifeguard Services by moving portable lifeguard towers to storage in the winter and back to their summer locations in the spring. Mechanized Beach Maintenance staff has also kept beaches free of dangerous debris, washouts, and holes that impact lifeguard emergency responses in many areas, as well as building and maintaining storm berms at various locations along the coast and within Mission Bay Park and providing support on the urban runoff water quality project at La Jolla Shores. Shoreline Parks supervisors continue to work to improve the area parks by helping manage the various projects including the construction of the new comfort stations at Palisades Park and North Kellogg Park, the new lifeguard towers at the Children's Pool and

Park & Recreation

Ellen Browning Scripps Park, the stairway repair projects at Diamond Street and Bermuda Street, and the implementation of the Sunset Cliffs Master Plan. The Shoreline Parks maintenance staff continues to provide clean and safe parks, comfort stations, and piers for visitors to enjoy on a daily basis. The Shoreline Parks Ranger continues to provide information and guidance to the visitors at the Children's Pool in La Jolla.

Golf Operations hosted several major events including the Callaway Junior World Golf Championship and the Men's, Senior Men's, and Women's City Amateur Golf Championship. In January 2014, Torrey Pines Golf Course hosted the highly publicized Professional Golfers Association (PGA) Tour's Farmers Insurance Open.

Park & Recreation

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
FTE Positions (Budgeted)	868.15	882.84	897.08	14.24
Personnel Expenditures	\$ 58,726,307	\$ 62,726,845	\$ 63,150,208	\$ 423,363
Non-Personnel Expenditures	53,572,591	55,324,777	62,762,797	7,438,020
Total Department Expenditures	\$ 112,298,897	\$ 118,051,622	\$ 125,913,005	\$ 7,861,383
Total Department Revenue	\$ 65,730,945	\$ 63,309,476	\$ 63,338,057	\$ 28,581

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Administrative Services	\$ 2,217,680	\$ 2,637,403	\$ 2,968,470	\$ 331,067
Community Parks I	19,920,215	21,211,451	23,407,692	2,196,241
Community Parks II	21,367,771	21,189,110	22,921,572	1,732,462
Developed Regional Parks	33,676,584	35,117,576	35,218,870	101,294
Golf Operations	192	-	-	-
Open Space	7,804,947	9,812,440	11,168,108	1,355,668
Total	\$ 84,987,389	\$ 89,967,980	\$ 95,684,712	\$ 5,716,732

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Administrative Services	15.00	15.53	17.50	1.97
Community Parks I	162.19	162.43	165.14	2.71
Community Parks II	230.57	230.76	233.72	2.96
Developed Regional Parks	309.14	313.87	315.65	1.78
Open Space	52.25	60.25	65.07	4.82
Total	769.15	782.84	797.08	14.24

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 3,159,435	\$ -
Re-engineering of Maintenance Assessment Districts Adjustment to reflect the addition of non-personnel expenditures associated with increased general benefits to MADs as a result of the re-engineering of the City's Maintenance Assessment Districts.	0.00	2,000,000	-
Vacation Pay in Lieu Adjustment to reflect the addition of personnel expenditures for vacation pay in lieu.	0.00	509,800	-
Support for Brush Management Adjustment to reflect the addition of non-personnel expenditures to support the increased contractual cost for brush management.	0.00	500,000	-

Park & Recreation

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.37	421,864	-
Park Assets Condition/Needs Assessment Addition of 1.00 Park Designer and 0.50 Management Intern - Hourly and associated non-personnel expenditures to support the condition/needs assessment of park assets.	1.50	406,684	-
Parking Lot and Park Road Repairs Adjustment to reflect the addition of non-personnel expenditures for parking lot and park road repairs at park and recreation facilities.	0.00	300,000	-
Citywide Maintenance Addition of 1.00 Tree Trimmer and 1.00 Aquatics Technician 1 and associated non-personnel expenditures to support the maintainance and operations of the Memorial Pool expansion and other park forestry and aquatics needs.	2.00	144,604	-
Restoration of Overnight Weekend Camping at Kumeyaay Addition of 1.00 Park Ranger and 0.50 Recreation Center Director 1, associated non-personnel expenditures, and revenue to restore overnight weekend camping at the Kumeyaay Campground.	1.50	139,653	40,000
Support for Additional Open Space Acreage Addition of 1.00 Park Ranger and associated non-personnel expenditures to support the maintenance and operations of new open space acreage.	1.00	132,272	-
Memorial Pool Expansion Addition of 3.00 Pool Guard 2s - Hourly and associated non-personnel expenditures to support the expansion of the Memorial Pool.	3.00	127,641	-
Support for Additional Solana Ranch Neighborhood Park Acreage Addition of 0.42 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the maintainance and operations of the Solana Ranch Neighborhood Park.	0.42	73,162	-
Plaza de Panama Addition of 1.00 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the maintainance and operations at Balboa Park Central Mesa.	1.00	66,096	-
Support for Additional Neighborhood Park Addition of 0.30 Grounds Maintenance Worker 2 and associated non-personnel expenditures for the demolition of the old San Ysidro Fire Station and to support the maintainance and operations of the small neighborhood replacement park.	0.30	65,668	-
Support for Additional Ed Cramer Park Acreage Addition of 0.33 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the maintainance and operations of the Ed Cramer Park.	0.33	65,006	-

Park & Recreation

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Addition of Information Systems Analyst 2 Addition of 1.00 Information Systems Analyst 2, offset by a reduction of 0.50 Recreation Specialist, to implement the online registration system and other IT projects.	0.50	60,775	-
Support for Additional Central Avenue Mini Park Acreage Addition of 0.16 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the maintenance and operations of the Central Avenue Mini Park.	0.16	47,724	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	45,458	-
Support for Additional Cabrillo Heights Neighborhood Park Acreage Addition of 0.16 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the maintenance and operations of the Cabrillo Heights Neighborhood Park.	0.16	41,976	-
Support for Additional Morely Green Park Acreage Addition of non-personnel expenditures to support the maintenance and operations of the Morely Green Park.	0.00	12,073	-
Support for Additional Properties at Canon Street and Plum Street Addition of non-personnel expenditures to support the maintenance of properties on Canon Street and Plum Street.	0.00	10,000	-
San Ysidro Larsen Field Lighting Addition of non-personnel expenditures to support and maintain the San Ysidro Athletic Field.	0.00	7,500	-
Gas Tax Accounting Revision Adjustment to reflect the reduction of non-personnel expenditures and associated Gas Tax revenue for the maintenance of street medians which will be paid directly by the Gas Tax Fund.	0.00	(375,494)	(556,439)
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.	0.00	(783,963)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(1,461,202)	-
Revised Revenue Adjustment to reflect Fiscal Year 2015 revenue projections.	0.00	-	1,035,507
Antenna Lease Fund Transfer Adjustment to reflect the one-time transfer of fund balance from the Antenna Lease Fund.	0.00	-	400,000

Park & Recreation

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Maintenance of Neighborhood Parks	2.00	-	-
Addition of 2.00 Grounds Maintenance Worker 2s, offset by a reduction in contractual expenditures, to convert neighborhood parks at Villa La Jolla, South Village, and Torrey Del Mar from contractual maintenance to City maintenance.			
Reduction in Transient Occupancy Tax (TOT) Transfer	0.00	-	(1,587,335)
Reduction in reimbursements for tourism-related expenditures from TOT revenue as a result of lower TOT receipts in Fiscal Year 2014.			
Total	14.24	\$ 5,716,732	\$ (668,267)

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 31,107,610	\$ 31,608,020	\$ 32,501,239	\$ 893,219
Fringe Benefits	20,562,631	23,623,835	23,148,356	(475,479)
PERSONNEL SUBTOTAL	51,670,241	55,231,855	55,649,595	417,740
NON-PERSONNEL				
Supplies	\$ 3,888,875	\$ 4,199,725	\$ 4,255,006	\$ 55,281
Contracts	12,156,136	14,314,195	14,703,358	389,163
Information Technology	1,319,511	1,112,218	1,150,461	38,243
Energy and Utilities	11,833,577	11,927,192	14,496,124	2,568,932
Other	112,925	123,597	110,130	(13,467)
Transfers Out	3,064,109	2,111,899	4,386,988	2,275,089
Capital Expenditures	942,015	674,843	659,013	(15,830)
Debt	-	272,456	274,037	1,581
NON-PERSONNEL SUBTOTAL	33,317,148	34,736,125	40,035,117	5,298,992
Total	\$ 84,987,389	\$ 89,967,980	\$ 95,684,712	\$ 5,716,732

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Charges for Services	\$ 21,789,496	\$ 30,990,656	\$ 29,786,701	\$ (1,203,955)
Fines Forfeitures and Penalties	77,529	27,395	84,395	57,000
Licenses and Permits	913,982	707,220	765,813	58,593
Other Revenue	128,168	13,800	-	(13,800)
Rev from Money and Prop	451,563	465,300	449,195	(16,105)
Transfers In	11,925,738	703,000	1,153,000	450,000
Total	\$ 35,286,477	\$ 32,907,371	\$ 32,239,104	\$ (668,267)

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	3.00	4.00	4.00	\$31,491 - \$37,918	\$ 149,776
20000012	Administrative Aide 1	2.00	2.00	1.00	36,962 - 44,533	44,533
20000024	Administrative Aide 2	3.00	4.00	5.00	42,578 - 51,334	244,573

Park & Recreation

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
20000753	Aquatics Technician 1	2.00	2.00	3.00	39,499 - 47,091	128,770
20000749	Aquatics Technician 2	4.00	4.00	4.00	41,496 - 49,462	197,848
20000754	Aquatics Technician Supervisor	1.00	1.00	1.00	45,302 - 54,163	54,163
20000040	Area Manager 2	21.00	21.00	22.00	52,749 - 63,918	1,274,382
20001140	Assistant Department Director	1.00	1.00	1.00	31,741 - 173,971	131,000
20000108	Assistant Recreation Center Director	1.00	1.00	1.00	30,056 - 36,317	-
20000143	Associate Engineer-Civil	1.00	1.00	1.00	66,622 - 80,454	80,454
20000119	Associate Management Analyst	4.00	4.00	4.00	54,059 - 65,333	260,352
20000162	Associate Planner	1.00	1.00	1.00	56,722 - 68,536	64,374
20000649	Biologist 3	2.00	3.00	3.00	62,005 - 75,067	72,064
20000202	Building Supervisor	1.00	1.00	1.00	39,770 - 47,736	47,736
20000234	Carpenter	1.00	1.00	1.00	43,451 - 52,000	43,451
20000236	Cement Finisher	1.00	1.00	1.00	43,451 - 52,083	52,083
20000237	Cemetery Manager	1.00	1.00	0.00	54,246 - 65,520	-
20000539	Clerical Assistant 2	6.00	7.00	7.00	29,931 - 36,067	240,349
90000539	Clerical Assistant 2 - Hourly	0.13	0.05	0.05	29,931 - 36,067	1,497
90000352	Custodian 1 - Hourly	2.72	2.94	2.94	24,045 - 28,725	72,853
20000354	Custodian 2	12.50	12.50	12.50	26,250 - 31,242	291,182
20000355	Custodian 3	4.00	4.00	4.00	28,725 - 33,966	135,864
20001168	Deputy Director	3.75	3.75	3.75	46,966 - 172,744	438,245
20000395	District Manager	14.00	15.00	15.00	62,358 - 75,234	1,006,433
20000426	Equipment Operator 1	11.00	11.00	11.00	37,690 - 45,115	494,310
20000430	Equipment Operator 2	9.00	9.00	9.00	41,350 - 49,462	392,259
20000418	Equipment Technician 1	10.00	9.00	9.00	36,005 - 43,139	341,283
20000423	Equipment Technician 2	5.00	5.00	5.00	39,499 - 47,091	235,455
20000431	Equipment Technician 3	1.00	1.00	1.00	43,368 - 51,813	51,813
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,666
20000675	Grounds Maintenance Manager	8.00	8.00	9.00	51,459 - 62,358	435,571
20000472	Grounds Maintenance Supervisor	8.00	8.00	8.00	37,814 - 45,490	310,072
20000467	Grounds Maintenance Worker 1	9.00	9.00	9.00	28,683 - 33,987	224,327
90000467	Grounds Maintenance Worker 1 - Hourly	15.60	15.82	15.50	28,683 - 33,987	463,424
20000468	Grounds Maintenance Worker 2	245.18	246.00	250.37	31,762 - 37,773	9,052,454
90000468	Grounds Maintenance Worker 2 - Hourly	0.23	0.55	0.55	31,762 - 37,773	17,469
20000502	Heavy Truck Driver 1	6.00	6.00	6.00	36,234 - 43,160	257,017
20000503	Horticulturist	3.00	3.00	3.00	53,061 - 64,147	190,739
20000290	Information Systems Analyst 2	0.00	0.00	1.00	54,059 - 65,333	59,363
20000293	Information Systems Analyst 3	1.00	1.00	1.00	59,363 - 71,760	71,760
20000497	Irrigation Specialist	1.00	1.00	1.00	37,814 - 45,261	45,261
20000589	Laborer	9.00	9.00	10.00	29,182 - 34,757	328,889
20000608	Light Equipment Operator	12.00	12.00	12.00	34,694 - 41,350	487,002
90001073	Management Intern - Hourly	0.00	0.78	3.07	24,274 - 29,203	74,521

Park & Recreation

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
20000660	Nursery Gardener	5.00	5.00	5.00	31,949 - 38,064	185,995
20000661	Nursery Supervisor	1.00	1.00	1.00	37,814 - 45,490	41,517
20000669	Park Designer	1.00	1.00	2.00	66,664 - 80,496	153,795
20000666	Park Ranger	21.00	26.00	28.00	41,059 - 49,878	1,119,332
20001138	Park and Recreation Director	1.00	1.00	1.00	59,155 - 224,099	141,627
20000680	Payroll Specialist 2	4.50	4.50	4.50	34,611 - 41,787	179,513
20000676	Pesticide Applicator	7.00	8.00	8.00	39,458 - 47,050	338,313
20000677	Pesticide Supervisor	1.00	1.00	1.00	40,851 - 49,150	49,150
90001015	Pool Guard 2 - Hourly	32.24	32.24	36.21	27,394 - 32,968	1,077,576
20000740	Principal Drafting Aide	0.00	1.00	1.00	50,003 - 60,549	56,987
20001222	Program Manager	1.00	2.00	2.00	46,966 - 172,744	109,855
20000763	Project Officer 2	2.00	2.00	2.00	76,794 - 92,851	180,130
20000783	Public Information Clerk	2.00	2.00	2.00	31,491 - 37,918	75,836
90000798	Recreation Aide - Hourly	6.29	4.60	4.53	18,616 - 22,318	85,524
20000921	Recreation Center Director 1	9.00	9.00	9.50	36,962 - 44,533	391,322
20000802	Recreation Center Director 2	14.00	14.00	14.00	39,770 - 47,819	647,132
20000751	Recreation Center Director 3	32.00	32.00	32.00	42,640 - 51,293	1,518,822
20000569	Recreation Leader 1	0.50	0.50	0.50	24,918 - 30,035	15,018
90000569	Recreation Leader 1 - Hourly	75.30	77.24	75.90	24,918 - 30,035	2,125,144
20000530	Recreation Leader 2	1.00	1.00	1.00	28,725 - 34,632	34,632
90000530	Recreation Leader 2 - Hourly	8.57	8.56	8.56	28,725 - 34,632	247,246
90000534	Recreation Leader 2 - Hourly	3.60	4.60	4.08	28,725 - 34,632	138,361
90000533	Recreation Leader 2 - Hourly	3.91	4.08	4.09	28,725 - 34,632	125,736
20000807	Recreation Specialist	1.00	1.00	1.00	42,640 - 51,293	51,293
20000811	Recreation Specialist	1.00	1.00	1.00	42,640 - 51,293	51,293
20000817	Recreation Specialist	0.50	0.50	0.00	42,640 - 51,293	-
20000806	Recreation Specialist	4.00	4.00	4.00	42,640 - 51,293	162,220
20000804	Recreation Specialist	1.00	1.00	1.00	42,640 - 51,293	51,293
20001042	Safety and Training Manager	1.00	1.00	1.00	66,768 - 80,891	79,678
20000927	Senior Clerk/Typist	3.00	2.00	2.00	36,067 - 43,514	83,380
20000015	Senior Management Analyst	3.00	3.00	3.00	59,363 - 71,760	212,768
20000844	Senior Park Ranger	7.00	7.00	7.00	51,459 - 62,358	373,008
20000918	Senior Planner	3.00	3.00	3.00	65,354 - 79,019	233,106
20001046	Senior Utility Supervisor	1.00	1.00	1.00	47,216 - 57,138	54,496
20000194	Seven-Gang Mower Operator	8.00	8.00	8.00	37,690 - 45,115	358,878
20000970	Supervising Management Analyst	3.00	3.00	3.00	66,768 - 80,891	242,673
20001007	Supervising Recreation Specialist	4.00	4.00	4.00	49,067 - 59,467	167,461
20001010	Supervising Recreation Specialist	2.00	2.00	2.00	49,067 - 59,467	118,042
90000959	Swimming Pool Manager 1 - Hourly	5.13	5.13	4.98	31,450 - 37,835	167,651
20000960	Swimming Pool Manager 2	6.00	6.00	6.00	36,816 - 44,450	133,256
20000961	Swimming Pool Manager 3	7.00	7.00	7.00	40,518 - 48,901	333,322
20001038	Tree Maintenance Crewleader	1.00	1.00	1.00	36,566 - 43,576	40,543

Park & Recreation

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
20001039	Tree Trimmer	0.00	0.00	1.00	34,965 - 41,621	34,965
20001044	Utility Supervisor	4.00	4.00	4.00	43,472 - 51,979	191,565
20001045	Utility Supervisor	5.00	5.00	5.00	43,472 - 51,979	254,905
20001051	Utility Worker 1	8.00	8.00	8.00	30,534 - 36,296	214,510
20001053	Utility Worker 2	4.00	4.00	2.00	33,322 - 39,666	78,737
20000756	Word Processing Operator	4.00	3.00	3.00	31,491 - 37,918	110,800
90001067	Work Service Aide - Hourly	0.50	0.50	0.50	16,765 - 20,488	10,244
20001069	Zoning Investigator 2	1.00	1.00	1.00	50,232 - 60,757	60,757
	Bilingual - Regular					39,312
	Landscape Architect Lic					23,069
	Night Shift Pay					4,686
	Overtime Budgeted					339,851
	Reg Pay For Engineers					25,996
	Termination Pay Annual Leave					31,481
	Vacation Pay In Lieu					509,800
FTE, Salaries, and Wages Subtotal		769.15	782.84	797.08		\$ 32,501,239
		FY2013 Actual	FY2014 Budget	FY2015 Proposed		FY2014-2015 Change
Fringe Benefits						
	Employee Offset Savings	\$ 115,914	\$ 155,989	\$ 126,563		\$ (29,426)
	Flexible Benefits	3,245,991	3,983,560	4,421,960		438,400
	Insurance	276	-	-		-
	Long-Term Disability	177,133	167,016	109,135		(57,881)
	Medicare	411,974	416,230	426,205		9,975
	Other Post-Employment Benefits	3,735,750	3,783,606	3,697,408		(86,198)
	Retiree Medical Trust	5,261	4,230	8,017		3,787
	Retirement 401 Plan	19,786	16,941	26,153		9,212
	Retirement ADC	9,194,524	11,599,534	10,845,279		(754,255)
	Retirement DROP	43,685	41,727	40,933		(794)
	Retirement Offset Contribution	36,780	-	-		-
	Risk Management Administration	598,137	574,116	625,151		51,035
	Supplemental Pension Savings Plan	1,469,226	1,509,461	1,549,670		40,209
	Unemployment Insurance	90,268	88,639	62,453		(26,186)
	Workers' Compensation	1,417,926	1,282,786	1,209,429		(73,357)
Fringe Benefits Subtotal		\$ 20,562,631	\$ 23,623,835	\$ 23,148,356		\$ (475,479)
Total Personnel Expenditures						\$ 55,649,595

Environmental Growth 1/3 Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Environmental Growth 1/3	\$ 4,354,915	\$ 3,962,339	\$ 4,547,305	\$ 584,966
Total	\$ 4,354,915	\$ 3,962,339	\$ 4,547,305	\$ 584,966

Park & Recreation

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 932,400	\$ -
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	40,658	-
Mandatory General Benefit Contribution to Maintenance Assessment Districts Increase in State-mandated funding for the general benefit contribution for City parks maintained by Maintenance Assessment Districts.	0.00	13,908	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.	0.00	(402,000)	-
Revised Revenue Adjustment to reflect Fiscal Year 2015 revenue projections.	0.00	-	509,283
Total	0.00	\$ 584,966	\$ 509,283

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
NON-PERSONNEL				
Supplies	\$ 40	\$ 78,123	\$ 78,123	\$ -
Contracts	33,666	211,036	211,036	-
Information Technology	13,315	700	41,358	40,658
Energy and Utilities	1,919,308	1,972,133	2,904,033	931,900
Transfers Out	2,388,586	1,700,347	1,312,755	(387,592)
NON-PERSONNEL SUBTOTAL	4,354,915	3,962,339	4,547,305	584,966
Total	\$ 4,354,915	\$ 3,962,339	\$ 4,547,305	\$ 584,966

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Other Local Taxes	\$ 3,880,923	\$ 3,936,786	\$ 4,446,069	\$ 509,283
Rev from Money and Prop	7,591	9,000	9,000	-
Total	\$ 3,888,513	\$ 3,945,786	\$ 4,455,069	\$ 509,283

Environmental Growth 2/3 Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Environmental Growth 2/3	\$ 8,078,081	\$ 8,229,966	\$ 8,869,966	\$ 640,000
Total	\$ 8,078,081	\$ 8,229,966	\$ 8,869,966	\$ 640,000

Park & Recreation

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Transfer to General Fund Adjustment to reflect the increase in the transfer to the General Fund to support Open Space maintenance activities.	0.00	\$ 640,000	\$ -
Revised Revenue Adjustment to reflect Fiscal Year 2015 revenue projections.	0.00	-	1,018,565
Total	0.00	\$ 640,000	\$ 1,018,565

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
NON-PERSONNEL				
Transfers Out	\$ 8,078,081	\$ 8,229,966	\$ 8,869,966	\$ 640,000
NON-PERSONNEL SUBTOTAL	8,078,081	8,229,966	8,869,966	640,000
Total	\$ 8,078,081	\$ 8,229,966	\$ 8,869,966	\$ 640,000

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Other Local Taxes	\$ 7,762,105	\$ 7,873,572	\$ 8,892,137	\$ 1,018,565
Rev from Money and Prop	22,631	25,000	25,000	-
Total	\$ 7,784,736	\$ 7,898,572	\$ 8,917,137	\$ 1,018,565

Golf Course Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Golf Operations	\$ 14,672,613	\$ 15,670,084	\$ 16,588,964	\$ 918,880
Total	\$ 14,672,613	\$ 15,670,084	\$ 16,588,964	\$ 918,880

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Golf Operations	97.00	98.00	98.00	0.00
Total	97.00	98.00	98.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 800,534	\$ -
Bag Drop Service at Torrey Pines Golf Course Adjustment to reflect the addition of non-personnel expenditures to provide a golf bag drop service at Torrey Pines Golf Course.	0.00	65,000	-

Park & Recreation

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Vacation Pay in Lieu Adjustment to reflect the addition of personnel expenditures for vacation pay in lieu.	0.00	59,200	-
Above-Ground Fuel Tanks Adjustment to reflect the addition of fuel expenditures to adequately maintain three golf courses.	0.00	52,000	-
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the COLA.	0.00	2,472	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.	0.00	(1,000)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(4,854)	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.00	(7,392)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(47,080)	-
Revised Revenue Adjustment to reflect Fiscal Year 2015 revenue projections.	0.00	-	777,000
Torrey Pines North Golf Course Renovation Revenue adjustment to reflect a three-month closure of the Torrey Pines North Course for course renovations.	0.00	-	(1,608,000)
Total	0.00	\$ 918,880	\$ (831,000)

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
PERSONNEL				
Personnel Cost	\$ 4,032,704	\$ 4,131,412	\$ 4,235,418	\$ 104,006
Fringe Benefits	2,827,373	3,159,828	3,060,550	(99,278)
PERSONNEL SUBTOTAL	6,860,077	7,291,240	7,295,968	4,728
NON-PERSONNEL				
Supplies	\$ 1,065,545	\$ 1,227,653	\$ 1,236,498	\$ 8,845
Contracts	4,412,242	4,795,980	5,191,380	395,400
Information Technology	200,524	201,112	196,258	(4,854)
Energy and Utilities	1,642,118	1,477,617	1,979,666	502,049
Other	10,132	20,590	20,590	-
Transfers Out	296,377	263,242	275,954	12,712
Capital Expenditures	185,597	392,650	392,650	-
NON-PERSONNEL SUBTOTAL	7,812,535	8,378,844	9,292,996	914,152

Park & Recreation

Expenditures by Category (Cont'd)

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Total	\$ 14,672,613	\$ 15,670,084	\$ 16,588,964	\$ 918,880

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Charges for Services	\$ 17,178,818	\$ 16,976,647	\$ 16,298,647	\$ (678,000)
Fines Forfeitures and Penalties	1,650	-	-	-
Other Revenue	6,661	-	-	-
Rev from Money and Prop	1,377,092	1,395,100	1,242,100	(153,000)
Total	\$ 18,564,221	\$ 18,371,747	\$ 17,540,747	\$ (831,000)

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$31,491 - \$37,918	\$ 36,067
20001202	Assistant Deputy Director	1.00	1.00	1.00	23,005 - 137,904	97,001
20000119	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	51,334
20000539	Clerical Assistant 2	1.00	1.00	1.00	29,931 - 36,067	32,968
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	123,899
20000426	Equipment Operator 1	2.00	3.00	3.00	37,690 - 45,115	130,279
20000418	Equipment Technician 1	2.00	2.00	2.00	36,005 - 43,139	84,243
20000423	Equipment Technician 2	3.00	3.00	3.00	39,499 - 47,091	140,954
20000431	Equipment Technician 3	1.00	1.00	1.00	43,368 - 51,813	51,813
20000819	Golf Course Manager	2.00	2.00	2.00	59,488 - 71,760	143,520
20000498	Golf Course Superintendent	3.00	3.00	3.00	53,061 - 64,147	186,492
20000479	Golf Starter	16.00	14.00	14.00	29,931 - 36,067	499,131
90000479	Golf Starter - Hourly	6.00	6.00	6.00	29,931 - 36,067	179,587
20000481	Greenskeeper	11.00	11.00	11.00	30,534 - 36,296	396,908
20000482	Greenskeeper Supervisor	5.00	5.00	5.00	37,814 - 45,490	217,798
20000467	Grounds Maintenance Worker 1	26.00	26.00	26.00	28,683 - 33,987	783,651
20000497	Irrigation Specialist	3.00	3.00	3.00	37,814 - 45,261	128,336
20000608	Light Equipment Operator	4.00	3.00	3.00	34,694 - 41,350	124,050
20000172	Payroll Specialist 1	1.00	1.00	1.00	33,093 - 39,832	39,832
20000676	Pesticide Applicator	2.00	2.00	2.00	39,458 - 47,050	86,508
20000818	Recreation Specialist	2.00	4.00	4.00	42,640 - 51,293	193,710
20000916	Senior Public Information Officer	0.00	1.00	1.00	54,059 - 65,333	-
20000194	Seven-Gang Mower Operator	2.00	2.00	2.00	37,690 - 45,115	90,230
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 - 80,891	80,891
	Grds/Greenskpr Eq Op					30,493
	Overtime Budgeted					246,523
	Vacation Pay In Lieu					59,200
FTE, Salaries, and Wages Subtotal		97.00	98.00	98.00		\$ 4,235,418

Park & Recreation

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Fringe Benefits				
Employee Offset Savings	\$ 12,525	\$ 22,563	\$ 10,938	\$ (11,625)
Flexible Benefits	528,518	620,637	694,865	74,228
Long-Term Disability	21,370	20,807	13,496	(7,311)
Medicare	56,093	53,511	54,078	567
Other Post-Employment Benefits	606,538	592,895	583,680	(9,215)
Retiree Medical Trust	2,183	1,984	2,689	705
Retirement 401 Plan	8,153	7,943	7,817	(126)
Retirement ADC	1,175,138	1,431,506	1,272,122	(159,384)
Retirement DROP	1,821	1,261	3,217	1,956
Retirement Offset Contribution	4,091	-	-	-
Risk Management Administration	97,243	89,965	98,688	8,723
Supplemental Pension Savings Plan	164,652	159,208	183,074	23,866
Unemployment Insurance	10,890	11,041	7,715	(3,326)
Workers' Compensation	138,156	146,507	128,171	(18,336)
Fringe Benefits Subtotal	\$ 2,827,373	\$ 3,159,828	\$ 3,060,550	\$ (99,278)
Total Personnel Expenditures			\$ 7,295,968	

Los Penasquitos Canyon Preserve Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Los Penasquitos Reserve	\$ 205,900	\$ 221,253	\$ 222,058	\$ 805
Total	\$ 205,900	\$ 221,253	\$ 222,058	\$ 805

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Los Penasquitos Reserve	2.00	2.00	2.00	0.00
Total	2.00	2.00	2.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 895	\$ -
Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Non-Discretionary Adjustment	0.00	(90)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	0.00	\$ 805	\$ -

Park & Recreation

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 110,932	\$ 110,832	\$ 110,989	\$ 157
Fringe Benefits	85,056	92,918	93,656	738
PERSONNEL SUBTOTAL	195,988	203,750	204,645	895
NON-PERSONNEL				
Supplies	\$ 1,560	\$ 4,125	\$ 4,125	\$ -
Contracts	5,674	11,000	11,000	-
Information Technology	33	-	-	-
Transfers Out	2,645	2,378	2,288	(90)
NON-PERSONNEL SUBTOTAL	9,912	17,503	17,413	(90)
Total	\$ 205,900	\$ 221,253	\$ 222,058	\$ 805

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Rev from Money and Prop	\$ 36,615	\$ 36,000	\$ 36,000	\$ -
Transfers In	170,382	150,000	150,000	-
Total	\$ 206,997	\$ 186,000	\$ 186,000	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000666	Park Ranger	1.00	1.00	1.00	\$41,059 - \$49,878	\$ 49,878
20000844	Senior Park Ranger	1.00	1.00	1.00	51,459 - 62,358	61,111
FTE, Salaries, and Wages Subtotal						\$ 110,989

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Fringe Benefits				
Employee Offset Savings	\$ 1,126	\$ 1,123	\$ 1,123	\$ -
Flexible Benefits	12,190	13,690	14,750	1,060
Long-Term Disability	649	601	384	(217)
Medicare	1,497	1,627	1,609	(18)
Other Post-Employment Benefits	13,310	12,482	12,160	(322)
Retirement ADC	46,902	53,425	53,044	(381)
Retirement Offset Contribution	428	-	-	-
Risk Management Administration	2,133	1,894	2,056	162
Supplemental Pension Savings Plan	4,282	4,888	4,850	(38)
Unemployment Insurance	331	319	220	(99)
Workers' Compensation	2,210	2,869	3,460	591
Fringe Benefits Subtotal	\$ 85,056	\$ 92,918	\$ 93,656	\$ 738
Total Personnel Expenditures			\$ 204,645	

Park & Recreation

Revenue and Expense Statement (Non-General Fund)

Environmental Growth 1/3 Fund	FY2013 Actual	FY2014* Budget	FY2015 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,153,639	\$ 688,620	\$ 818,574
Continuing Appropriation - CIP	408,984	363,960	642,953
Contingency Reserve	111,194	111,194	182,084
TOTAL BALANCE AND RESERVES	\$ 1,673,816	\$ 1,163,774	\$ 1,643,611
REVENUE			
SDG&E Franchise Fees	\$ 3,872,380	\$ 3,936,786	\$ 4,446,069
Interest Earnings	7,591	9,000	9,000
Other	8,542	-	-
TOTAL REVENUE	\$ 3,888,513	\$ 3,945,786	\$ 4,455,069
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 5,562,329	\$ 5,109,560	\$ 6,098,680
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ -	\$ 401,885	\$ -
TOTAL CIP EXPENSE	\$ -	\$ 401,885	\$ -
OPERATING EXPENSE			
Assessment Reserve	\$ -	\$ 32,326	\$ 28,472
MAD Reimbursements	287,056	266,961	284,723
Regional Park/Open Space Maintenance	1,967,743	2,263,682	3,236,740
Reimbursement of Eligible Open Space Maintenance	688,000	688,000	688,000
Reimbursement of Eligible Park Maintenance	1,377,116	274,370	274,370
Transfer to Los Penasquitos Canyon Preserve Fund	35,000	35,000	35,000
Transfer to EGF Capital Improvement Fund	-	402,000	-
TOTAL OPERATING EXPENSE	\$ 4,354,915	\$ 3,962,339	\$ 4,547,305
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 45,024	\$ -	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 45,024	\$ -	\$ -
TOTAL EXPENSE	\$ 4,399,939	\$ 4,364,224	\$ 4,547,305
RESERVES			
Continuing Appropriation - CIP	\$ 363,960	\$ 363,960	\$ 642,953
Contingency Reserve	-	182,084	182,084
TOTAL RESERVES	\$ 363,960	\$ 546,044	\$ 825,037
BALANCE	\$ 798,431	\$ 199,292	\$ 726,338
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 5,562,329	\$ 5,109,560	\$ 6,098,680

* At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Park & Recreation

Revenue and Expense Statement (Non-General Fund)

Environmental Growth 2/3 Fund	FY2013 Actual	FY2014* Budget	FY2015 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,059,498	\$ 757,182	\$ 1,313,308
Continuing Appropriation - CIP	1,308,993	1,253,543	964,025
TOTAL BALANCE AND RESERVES	\$ 2,368,492	\$ 2,010,725	\$ 2,277,333
REVENUE			
SDG&E Franchise Fees	\$ 7,744,761	\$ 7,873,572	\$ 8,892,137
Interest Earnings	22,631	25,000	25,000
Other Revenue	17,344	-	-
TOTAL REVENUE	\$ 7,784,736	\$ 7,898,572	\$ 8,917,137
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 10,153,228	\$ 9,909,297	\$ 11,194,470
OPERATING EXPENSE			
Park Maintenance Reimbursement	\$ 7,728,081	\$ 7,879,966	\$ 8,519,966
Open Space Maintenance	350,000	350,000	350,000
TOTAL OPERATING EXPENSE	\$ 8,078,081	\$ 8,229,966	\$ 8,869,966
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 55,450	\$ -	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 55,450	\$ -	\$ -
TOTAL EXPENSE	\$ 8,133,531	\$ 8,229,966	\$ 8,869,966
RESERVES			
Continuing Appropriation - CIP	\$ 1,253,543	\$ 1,253,543	\$ 964,025
TOTAL RESERVES	\$ 1,253,543	\$ 1,253,543	\$ 964,025
BALANCE	\$ 766,154	\$ 425,788	\$ 1,360,479
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 10,153,228	\$ 9,909,297	\$ 11,194,470

* At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Park & Recreation

Revenue and Expense Statement (Non-General Fund)

Golf Course Fund	FY2013 Actual	FY2014* Budget	FY2015 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 17,600,366	\$ 20,238,051	\$ 11,063,749
Continuing Appropriation - CIP	6,148,657	4,765,986	11,912,746
Operating Reserve	–	1,770,880	1,880,410
TOTAL BALANCE AND RESERVES	\$ 23,749,022	\$ 26,774,917	\$ 24,856,905
REVENUE			
Concessions	\$ 1,224,172	\$ 1,165,100	\$ 1,110,100
Golf Cart Rental	120,249	112,000	129,000
Golf Driving Range	432,833	425,000	442,000
Golf Fees	16,625,737	16,439,647	15,727,647
Interest Earnings	152,920	230,000	132,000
Miscellaneous Revenue	8,310	–	–
TOTAL REVENUE	\$ 18,564,221	\$ 18,371,747	\$ 17,540,747²
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 42,313,243	\$ 45,146,664	\$ 42,397,652
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 841,319	\$ 4,055,000	\$ 2,625,000
TOTAL CIP EXPENSE	\$ 841,319	\$ 4,055,000	\$ 2,625,000
OPERATING EXPENSE			
Land Use Payment	\$ 2,314,634	\$ 2,378,725	\$ 2,556,547
Operating Expense	12,357,979	13,291,359	13,682,417
Operating Contingency	–	–	350,000
TOTAL OPERATING EXPENSE	\$ 14,672,613	\$ 15,670,084	\$ 16,588,964
TOTAL EXPENSE	\$ 15,513,932	\$ 19,725,084	\$ 19,213,964
RESERVES			
Continuing Appropriation - CIP	\$ 4,765,983	\$ 4,765,986	\$ 11,912,746
Operating Reserve ¹	1,770,880	1,880,410	1,990,676
TOTAL RESERVES	\$ 6,536,863	\$ 6,646,396	\$ 13,903,422
BALANCE	\$ 20,262,449	\$ 18,775,184	\$ 9,280,266
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 42,313,243	\$ 45,146,664	\$ 42,397,652

* At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

¹Operating Reserve is approximately 12.0 percent of budgeted operating expenses.

²The Fiscal Year 2015 revenue budget decrease is due to the renovation and planned closure of the Torrey Pines North Course from April 2015 to September 2015.

Park & Recreation

Revenue and Expense Statement (Non-General Fund)

Los Penasquitos Canyon Preserve Fund	FY2013 Actual	FY2014* Budget	FY2015 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 90,523	\$ 73,604	\$ 171,313
TOTAL BALANCE AND RESERVES	\$ 90,523	\$ 73,604	\$ 171,313
REVENUE			
Concession Leases	\$ 36,615	\$ 36,000	\$ 36,000
Transfer from Environmental Growth 1/3 Fund	35,000	35,000	35,000
Transfer from Other Funds	135,382	115,000	115,000
TOTAL REVENUE	\$ 206,997	\$ 186,000	\$ 186,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 297,520	\$ 259,604	\$ 357,313
OPERATING EXPENSE			
Personnel Expense	\$ 195,988	\$ 203,750	\$ 204,645
Non-Personnel Expense	9,912	17,503	17,413
TOTAL OPERATING EXPENSE	\$ 205,900	\$ 221,253	\$ 222,058
TOTAL EXPENSE	\$ 205,900	\$ 221,253	\$ 222,058
BALANCE	\$ 91,620	\$ 38,351	\$ 135,255
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 297,520	\$ 259,604	\$ 357,313

* At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.



Page Intentionally Left Blank

Personnel



Page Intentionally Left Blank



Department Description

The Personnel Department is governed by the Civil Service Commission which is appointed by the Mayor and confirmed by the City Council. The main responsibilities of the Personnel Department are to provide supervision over the selection, promotion, and removal of all classified employees, as well as to maintain a competitive merit system that provides equal opportunity for all applicants.

The Department's mission is:

Excellence in personnel services

The Personnel Department has, and will continue to, proactively offer the highest quality personnel services to meet and support the needs of its customers in order to bring about a diverse and productive workforce. The Personnel Department is committed to uphold a merit system that provides equal opportunity employment through the ethical and consistent application of Civil Service Commission policies.

Personnel

Key Performance Indicators

Performance Measure	Actual FY2013	Estimated FY2014	Target FY2015
1. Number of days to issue certifications to hiring departments (without recruitment)	11	14	14
2. Number of days to issue certifications to hiring departments when recruitment is required	100	65	65
3. Number of employee Performance Evaluation Training (EPRP) Session Conducted	12	12	12
4. Number of Appointing Authority Interview Training (AAIT) Sessions Conducted	13	12	12
5. Number of days classification and compensation studies conducted and completed by Classification Section	22	22	22

Service Efforts and Accomplishments

Liaison Section

The Liaison Section provides advice and assistance to employees, supervisors, and City management regarding a wide variety of personnel issues that require the knowledge and interpretation of the City Charter, Civil Service Commission Rules and Regulations, Council Policy, Memorandums of Understanding, Attorney's opinions, and applicable federal and State law. This section also administers the pre-employment medical clearance process Citywide, as well as the random drug testing program for safety classifications. During Fiscal Year 2014, the Liaison Section administered 220 Department of Motor Vehicle medical examinations; administered pre-employment medical processes for 651 employees to ensure that all mandated requirements are met before candidates are cleared to begin work; and performed 1,546 random drug testing procedures by reviewing and evaluating results for Fire, Police, and other safety employees. It also administers the fingerprint program to ensure compliance with City, State and federal regulations, as well as reviews and evaluates criminal records in relation to job duties. Personnel Department staff fingerprinted and evaluated the background records of 995 new and current employees and volunteers during Fiscal Year 2014.

Certification and Records/Payroll Sections

The Certification and Records/Payroll Sections processed the Citywide payroll for 10,872 full-time, 3/4 time, 1/2 time, and hourly employees while maintaining accurate employment, medical, and conviction records of all City employees. These sections also processed 5,500 employee performance evaluations to monitor compliance with employee performance evaluation regulations.

Services Section

The Services Section provides budget and administrative support services to all other divisions in the Department and coordinates the Civil Service Commission monthly meetings. During Fiscal Year 2014, the Services Section responded to 11,308 contacts from the public, City employees, and managers who called or visited the Department for a variety of inquiries including job opportunities, Civil Service Commission meetings and hearings, and general personnel information.

Classification Section

The Classification Section conducts classification and maintenance studies requested by City departments, employees, unions, and initiated by staff pursuant to Civil Service Rules and policies. This section also performs

Personnel

salary studies to evaluate special salary adjustment requests pursuant to City Charter Section 130. The Classification Section completed 60 surveys.

Exam Management and Recruiting Section

The Exam Management and Recruiting Section promotes employment opportunities for the City of San Diego through advertisements in periodicals and websites; distribution to community groups including veterans' agencies; as well as attendance at job fairs, community forums, and events sponsored by educational institutions. The employment interest contacts made at job fair events increased from 838 in mid-Fiscal Year 2013 to 1268 mid-Fiscal Year 2014. The Department's website received 737,048 hits on the job postings during the reporting period of July 1, 2013 to December 31, 2013 which was a significant increase over the 364,812 hits for the same reporting period last fiscal year. In addition, for the current mid-Fiscal Year 2014 reporting period of July 1, 2013 to December 31, 2013, 152 recruitment processes were initiated which resulted in 24,111 applications received and evaluated. This was a 32.2 percent increase in applications received over the same time period last year. Finally, the Exam Management and Recruiting Section also provides reports on the status of the City's Equal Opportunity Employment Program, as well as responses to comply with Federal CEOC EEO-4 reporting requirements.

Equal Employment Investigations Office

The Equal Employment Investigations Office investigates complaints and charges of discrimination made by City employees, applicants, and others regarding age, disability, gender, national origin, race, religion, retaliation, sexual harassment, and sexual orientation. The Equal Employment Investigations Office investigated and resolved 8 internal and 14 external discrimination complaints filed with federal and State compliance agencies.

Organizational Management and Personnel Administration Sections

The Organizational Management (OM) module in SAP/HCM manages positions and the organizational structure of the City of San Diego. The Organizational Management Section provides ongoing support and training for the use of the OM module and also reviews and processes requests to add, delete, and move positions and organizational units within the City's SAP system. The Personnel Administration (PA) Section maintains the central repository for all employees' master data and assists the Records/Payroll section in evaluating and processing requests for personnel actions. These sections work closely with departments citywide to ensure the integrity of positions and employee data used in preparing the City's Proposed and Adopted Budgets, as well as the Salary Ordinance.



Page Intentionally Left Blank

Personnel

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
FTE Positions (Budgeted)	59.04	60.36	61.31	0.95
Personnel Expenditures	\$ 5,612,196	\$ 6,261,465	\$ 6,103,129	\$ (158,336)
Non-Personnel Expenditures	863,226	750,728	794,871	44,143
Total Department Expenditures	\$ 6,475,422	\$ 7,012,193	\$ 6,898,000	\$ (114,193)
Total Department Revenue	\$ 12,874	\$ 6,000	\$ 6,000	\$ -

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Classification & Liaison	\$ 2,391,970	\$ 2,396,773	\$ 2,523,776	\$ 127,003
Personnel	2,527,386	2,642,209	2,575,931	(66,278)
Recruiting & Exam Management	1,556,067	1,973,211	1,798,293	(174,918)
Total	\$ 6,475,422	\$ 7,012,193	\$ 6,898,000	\$ (114,193)

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Classification & Liaison	21.54	20.00	22.00	2.00
Personnel	20.50	20.50	19.00	(1.50)
Recruiting & Exam Management	17.00	19.86	20.31	0.45
Total	59.04	60.36	61.31	0.95

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Associate Personnel Analyst Addition of 1.00 Associate Personnel Analyst to administer the bilingual retest program for the Police and Fire Departments.	1.00	\$ 108,481	\$ -
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	44,087	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(0.05)	4,913	-
Customer Service Internet Access Adjustment to reflect the addition of non-personnel expenditures for internet access at employment information center kiosks, and hotspot internet access at remote locations.	0.00	2,000	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.	0.00	(1,000)	-

Personnel

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	(2,344)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Salary and Benefit Adjustments	0.00	(270,330)	-
Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Total	0.95	\$ (114,193)	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 3,424,176	\$ 3,668,058	\$ 3,711,832	\$ 43,774
Fringe Benefits	2,188,020	2,593,407	2,391,297	(202,110)
PERSONNEL SUBTOTAL	5,612,196	6,261,465	6,103,129	(158,336)
NON-PERSONNEL				
Supplies	\$ 42,897	\$ 48,374	\$ 49,004	\$ 630
Contracts	410,990	409,029	407,796	(1,233)
Information Technology	260,424	147,924	192,011	44,087
Energy and Utilities	3,547	3,213	7,382	4,169
Other	9,249	12,481	11,781	(700)
Transfers Out	136,120	129,707	126,897	(2,810)
NON-PERSONNEL SUBTOTAL	863,226	750,728	794,871	44,143
Total	\$ 6,475,422	\$ 7,012,193	\$ 6,898,000	\$ (114,193)

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Charges for Services	\$ 12,874	\$ 6,000	\$ 6,000	\$ -
Total	\$ 12,874	\$ 6,000	\$ 6,000	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001082	Assistant Personnel Director	1.00	1.00	1.00	\$34,694 - \$207,210	\$ 139,000
20001233	Assistant to the Director	1.00	1.00	1.00	46,966 - 172,744	84,989
20000119	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	65,333
20000158	Associate Personnel Analyst	12.00	13.00	14.00	53,893 - 65,104	731,282
90000544	Clerical Assistant 2 - Hourly	2.54	2.36	0.00	29,931 - 36,067	-
20001184	Deputy Personnel Director	2.00	2.00	2.00	25,376 - 148,200	244,758
20001123	Equal Employment Investigations Manager	1.00	1.00	1.00	19,323 - 151,840	113,331
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	49,769

Personnel

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
20000293	Information Systems Analyst 3	1.00	1.00	1.00	59,363 - 71,760	71,760
20000665	Offset Press Operator	0.50	0.50	0.00	33,405 - 39,770	-
20000679	Payroll Audit Specialist 1	8.00	0.00	0.00	37,877 - 45,718	-
20000681	Payroll Audit Specialist 2	0.00	8.00	8.00	39,686 - 48,069	371,028
20000936	Payroll Audit Supervisor-Auditor	0.00	2.00	2.00	47,986 - 57,949	115,898
20000694	Payroll Audit Supervisor-Personnel	2.00	0.00	0.00	43,638 - 52,707	-
20000697	Personnel Assistant 2	1.00	1.00	1.00	42,578 - 51,334	51,334
20001131	Personnel Director	1.00	1.00	1.00	34,694 - 207,210	180,000
20000738	Principal Test Administration Specialist	0.00	1.00	1.00	45,677 - 55,162	54,335
20001222	Program Manager	1.00	1.00	1.00	46,966 - 172,744	115,001
20000783	Public Information Clerk	1.00	1.00	0.00	31,491 - 37,918	-
20000682	Senior Personnel Analyst	8.00	9.00	9.00	59,114 - 71,510	628,745
20000881	Senior Test Administration Specialist	1.00	0.00	1.00	39,666 - 48,027	48,027
20001000	Supervising Personnel Analyst	4.00	3.00	3.00	66,539 - 80,579	161,158
20000396	Test Administration Specialist	5.00	5.00	5.00	36,046 - 43,514	191,442
21000181	Test Monitor 2	0.00	0.50	1.00	29,931 - 36,067	36,067
91000181	Test Monitor 2 - Hourly	0.00	0.00	2.31	29,931 - 36,067	76,156
20000756	Word Processing Operator	4.00	4.00	4.00	31,491 - 37,918	151,103
	Bilingual - Regular					13,104
	Overtime Budgeted					18,212
FTE, Salaries, and Wages Subtotal		59.04	60.36	61.31		\$ 3,711,832
		FY2013 Actual	FY2014 Budget	FY2015 Proposed		FY2014-2015 Change
Fringe Benefits						
Employee Offset Savings	\$	51,744	\$ 80,623	\$ 46,576	\$	(34,047)
Flexible Benefits		380,693	442,442	467,353		24,911
Long-Term Disability		19,458	19,550	12,732		(6,818)
Medicare		50,109	51,746	52,328		582
Other Post-Employment Benefits		351,111	355,799	352,640		(3,159)
Retiree Medical Trust		1,545	1,544	1,937		393
Retirement 401 Plan		5,914	6,173	5,413		(760)
Retirement ADC		1,034,916	1,311,311	1,120,074		(191,237)
Retirement DROP		10,011	9,534	17,284		7,750
Retirement Offset Contribution		3,658	-	-		-
Risk Management Administration		56,094	53,988	59,624		5,636
Supplemental Pension Savings Plan		152,753	161,645	181,641		19,996
Unemployment Insurance		8,855	10,385	7,292		(3,093)
Unused Sick Leave		(1)	-	-		-
Workers' Compensation		61,159	88,667	66,403		(22,264)
Fringe Benefits Subtotal		\$ 2,188,020	\$ 2,593,407	\$ 2,391,297	\$	(202,110)
Total Personnel Expenditures					\$	6,103,129



Page Intentionally Left Blank

PETCO Park



Page Intentionally Left Blank



Description

The PETCO Park administrator has the role of monitoring and maintaining the personal and fiscal relationship between the City and the San Diego Padres Major League Baseball team. Management is also responsible for ensuring that both the City and the San Diego Padres comply with the contractual agreements set forth in the Joint Use and Management Agreement (JUMA) and the Indenture. It should be noted that the Padres Fiscal Year starts November 1st and that is their reporting period to the City.

In May 2012, the City Council approved a proposal to change the share of the City's revenues from non-baseball events from 70 percent City/30 percent Padres to 70 percent Padres/30 percent City. This change provides an incentive for the Padres to conduct more special events and generate more revenue for the City. Revenue is paid twice per year. In exchange for the higher split, the Padres guarantee that the City will receive a guaranteed minimum of \$300,000 in special event revenue annually, adjusted upward by the Consumer Price Index (CPI). Instead of making a \$250,000 annual deposit into the Ballpark Capital Expenditure Reserve Fund, the Padres also agreed to make at least \$1.0 million in capital improvements to Petco Park annually. The approximately \$957,000 currently remaining in the reserve fund will be accumulating interest and returned to the Padres at lease expiration, unless needed by the City for deferred maintenance.

During the City Fiscal Year 2013, Special Event Revenue was greater than expected primarily as a result of the Sales and Marketing staff booking more events than originally projected. Although Petco Park is now budgeting the guaranteed minimum revenue, the actual Special Event Revenue was \$605,810 or \$305,810 more than the guaranty. With the success in getting the Xolos soccer match at PETCO in July 2013, as well as other events, local businesses enjoyed substantial new revenue.

The City expects the Special Event Revenue to continue to increase over the coming years due to both a continuing economic recovery and the continued efforts being made by the Sales and Marketing staff at PETCO.



Page Intentionally Left Blank

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
FTE Positions (Budgeted)	1.00	1.00	1.00	0.00
Personnel Expenditures	\$ 133,067	\$ 143,131	\$ 139,677	\$ (3,454)
Non-Personnel Expenditures	16,033,263	17,261,918	17,403,344	141,426
Total Department Expenditures	\$ 16,166,331	\$ 17,405,049	\$ 17,543,021	\$ 137,972
Total Department Revenue	\$ 17,997,704	\$ 16,494,163	\$ 15,723,720	\$ (770,443)

PETCO Park Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
PETCO Park	\$ 16,166,331	\$ 17,405,049	\$ 17,543,021	\$ 137,972
Total	\$ 16,166,331	\$ 17,405,049	\$ 17,543,021	\$ 137,972

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
PETCO Park	1.00	1.00	1.00	0.00
Total	1.00	1.00	1.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Replacement of Palm Trees Adjustment to reflect the addition of expenditures to replace palm trees at PETCO Park as required by the Joint Use and Management Agreement with the Padres.	0.00	\$ 100,500	\$ -
Joint Ballpark Operating Expense Adjustment to reflect the addition of non-personnel expenditures related to the joint ballpark operating expense per contractual agreement.	0.00	41,936	-
Landscape Maintenance Adjustment to reflect the addition of non-personnel expenditures for landscape maintenance around PETCO Park.	0.00	2,300	-
Security Services Adjustment to reflect the addition of expenditures for security services at the city suite at PETCO Park.	0.00	500	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(727)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(3,083)	-

PETCO Park

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	(3,454)	-
Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Revised Revenue	0.00	-	(770,443)
Adjustment to reflect Fiscal Year 2015 revenue projections.			
Total	0.00	\$ 137,972	\$ (770,443)

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 107,390	\$ 113,561	\$ 114,998	\$ 1,437
Fringe Benefits	25,677	29,570	24,679	(4,891)
PERSONNEL SUBTOTAL	133,067	143,131	139,677	(3,454)
NON-PERSONNEL				
Supplies	\$ 106	\$ 5,890	\$ 5,890	\$ -
Contracts	4,543,666	5,786,956	5,932,192	145,236
Information Technology	8,401	1,810	1,083	(727)
Energy and Utilities	10,611	10,404	10,420	16
Other	70	-	-	-
Transfers Out	11,470,409	11,456,858	11,453,759	(3,099)
NON-PERSONNEL SUBTOTAL	16,033,263	17,261,918	17,403,344	141,426
Total	\$ 16,166,331	\$ 17,405,049	\$ 17,543,021	\$ 137,972

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Charges for Services	\$ 727	\$ -	\$ -	\$ -
Other Revenue	1,276,136	930,000	930,000	-
Rev from Money and Prop	1,199,591	1,048,413	977,970	(70,443)
Rev from Other Agencies	11,321,250	-	-	-
Transfers In	4,200,000	14,515,750	13,815,750	(700,000)
Total	\$ 17,997,704	\$ 16,494,163	\$ 15,723,720	\$ (770,443)

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001222	Program Manager	1.00	1.00	1.00	\$46,966 - \$172,744	\$ 114,998
FTE, Salaries, and Wages Subtotal						\$ 114,998
		FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change	

Fringe Benefits

Employee Offset Savings	\$ -	\$ 3,450	\$ -	\$ (3,450)
Flexible Benefits	4,500	4,500	5,018	518
Long-Term Disability	630	615	398	(217)

PETCO Park

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Medicare	1,642	1,668	1,668	-
Other Post-Employment Benefits	6,386	6,241	6,080	(161)
Retiree Medical Trust	277	288	288	-
Retirement 401 Plan	1,106	1,150	1,150	-
Retirement ADC	8,686	8,084	8,533	449
Risk Management Administration	1,022	947	1,028	81
Unemployment Insurance	324	327	228	(99)
Workers' Compensation	1,106	2,300	288	(2,012)
Fringe Benefits Subtotal	\$ 25,677	\$ 29,570	\$ 24,679	\$ (4,891)
Total Personnel Expenditures			\$ 139,677	

PETCO Park

Revenue and Expense Statement (Non-General Fund)

PETCO Park Fund	FY2013 Actual	FY2014 [*] Budget	FY2015 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,560,733	\$ 1,925,919	\$ 2,439,483
TOTAL BALANCE AND RESERVES	\$ 1,560,733	\$ 1,925,919	\$ 2,439,483
REVENUE			
Interest Earnings	\$ 38,641	\$ 50,000	\$ 40,000
Padres Rental Payment	570,850	598,413	628,970
Reimbursement from Padres for Police Services/Costs	1,276,136	930,000	930,000
Special Event Revenues	588,967	400,000	309,000
Transfer from Other Funds	11,321,250	14,515,750	13,815,750
Redevelopment Agency Loan Repayment	4,200,000	—	—
Other Land-Building Lease	1,133	—	—
Processing Fees	727	—	—
TOTAL REVENUE	\$ 17,997,704	\$ 16,494,163	\$ 15,723,720
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 19,558,437	\$ 18,420,082	\$ 18,163,203
OPERATING EXPENSE			
Administrative and Project Costs	\$ 316,257	\$ 300,178	\$ 293,414
Debt Service Payment (Bond)	11,306,445	11,317,915	11,317,415
Landscaping Contract	59,186	80,319	183,119
Security Service Contract	14,000	17,000	17,500
Operations & Maintenance (Joint Ballpark Operating Expenses Contract)	3,407,078	4,314,637	4,356,573
Police Services	1,063,365	1,375,000	1,375,000
TOTAL OPERATING EXPENSE	\$ 16,166,331	\$ 17,405,049	\$ 17,543,021
TOTAL EXPENSE	\$ 16,166,331	\$ 17,405,049	\$ 17,543,021
BALANCE	\$ 3,392,106	\$ 1,015,033	\$ 620,182
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 19,558,437	\$ 18,420,082	\$ 18,163,203

^{*} At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

**Planning, Neighborhoods, & Economic
Development**



Page Intentionally Left Blank

Planning, Neighborhoods, & Economic Development



Department Description

The new Planning, Neighborhoods, & Economic Development Department is responsible for the long-range planning of San Diego's communities and neighborhoods. The Department's work is divided into three administrative divisions: Long-Range Planning (which includes community plan updates), Environmental & Resource Analysis (which includes citywide policies on environmental review), and Economic Development (which includes the City's economic development programs, as well as the development of public facilities financing plans).

For Fiscal Year 2015, the Long-Range Planning Division and Environmental & Resource Analysis Division are combined under one budgeted division: City Planning. Meanwhile, the Economic Development Division and Facilities Financing Program are reflected as two separate budgeted divisions. The Department's budget narrative is organized according to budgeted divisions and not according to organizational divisions/programs.



Page Intentionally Left Blank



Division Description

For Fiscal Year 2015, the Long-Range Planning Division and Environmental & Resource Analysis Division are combined under one budgeted division: City Planning.

Long-Range Planning

The Long-Range Planning Division is responsible for maintaining a comprehensive citywide General Plan, updating the City's community plans, and facilitating and monitoring implementation of those plans. The Division is also responsible for climate change and mobility planning, community plan amendments, community plan review of major development projects, community planning group support, and administration of approximately \$12.8 million in planning grants.

- The Community Planning Section works with City Council-recognized community planning groups and diverse stakeholders to update and amend community plans and maintain the General Plan and to review larger and complex development projects for conformance with community plans and General Plan. The City has 52 community planning areas with 41 community planning groups. Nine comprehensive community plan updates and preparation of one new community plan are currently underway.
- The Specific Plan/Plan Implementation Section prepares focused community plan amendments to implement the General Plan City of Villages strategy, which is also referred to as Transit-Oriented Development (TOD) planning. The Section will expand the use of smaller area land use plans, such as specific plans, as an implementation tool and continue to proactively seek grant funding to aid in the preparation of TOD plans. This section also reviews major development projects and supports planning groups in communities not currently undergoing plan updates. There are currently three TOD-focused plan amendments underway, two of which are grant-funded.
- The Mobility Section prepares and develops travel forecasts, mobility, corridor and parking studies, and plans and programs that identify multimodal transportation improvements. Mobility planning is integrated with land use and climate change planning to embrace sustainability goals through the preparation of active transportation plans, community plan mobility elements, and the planning and development of an efficient and effective multimodal transportation system for the City.

The Long-Range Planning Division's mission is:

To engage San Diegans to envision, plan, implement, and maintain a sustainable and equitable city through the wise use of land, resources, and aesthetics ensuring a high quality of life for all generations

Goal and Objectives

The following goal and objectives represent the action plan for the Long-Range Planning Division:

Goal 1: Create visionary plans that are achievable and support the success of neighborhoods

City Planning

The preparation and implementation of effective land use plans requires coordination and collaboration in order to guide development within a community and provide a foundation for fair and predictable land use decisions. Community plans are a means to maintain and improve the quality of life and respect the essential character of San Diego's communities. The Division will move toward accomplishing this goal by focusing on the following objectives:

- Update community plans and prepare focused amendments to reflect a community's vision of the future, implement the General Plan, reflect changes that have taken place since the community plan was last updated, and proactively anticipate the community's future needs
- Employ the collaborative use of multi-disciplinary teams to prepare community, specific, and other land use plans with an engaging process and according to a predictable process and schedule
- Present plans in a cohesive and comprehensive way
- Monitor and revise adopted plans to ensure continued relevance and effectiveness

Key Performance Indicators

Performance Measure	Actual FY2013	Estimated FY2014	Target FY2015
1. Number of long-range plans brought to a City Council hearing	2 ¹	4 ²	5 ³
2. Maintain a beneficial leveraging ratio between new grant funds awarded to matching General Fund financial requirements	5:1	5:1	5:1

1. San Diego River Park Master Plan; Housing Element Update.
2. Barrio Logan Community Plan Update (CPU); Bicycle Master Plan Update; Otay Mesa CPU; Ocean Beach CPU.
3. Grantville TOD; Southeastern CPU; Encanto Neighborhoods Community Plan; Chollas Triangle TOD; General Plan focused amendments.

Service Efforts and Accomplishments

Long-Range Planning

San Diego's General Plan, adopted in 2008, is the blueprint for how the City of San Diego will grow and develop over the next 20 to 30 years. General Plan implementation occurs through a wide variety of programs and actions that involve many City departments. Planning staff also works with other agencies, including the San Diego Association of Governments (SANDAG), to help ensure that City and regional plans together represent a unified vision and implementation strategy. Staff proactively pursues and secures grant funding to further General Plan implementation and leverage general fund dollars. City Council adoption of the Bicycle Master Plan in December 2013 was an important milestone in implementing the General Plan's multimodal mobility and sustainability goals. In Fiscal Year 2014, Long-Range Planning, under the leadership of the Mayor's Office, also assumed responsibility for the update to the City's Climate Action Plan.

The Long-Range Planning Division continues to make progress on community plan updates. The Barrio Logan Community Plan was adopted by the City Council in July 2013. The Otay Mesa Community Plan Update (CPU) is docketed for City Council Action in March 2014, and the Ocean Beach CPU is anticipated to be heard by the City Council in spring of 2014. The Grantville and Chollas Triangle focused community plan amendments (Transit-Oriented Development station area plans), the Southeastern CPU, and the proposed new Encanto Neighborhoods Community Plan are scheduled for Council adoption in Fiscal Year 2015. Discussion drafts of the Uptown, North Park, Golden Hill, and Midway Pacific Highway community plans are under review by the community planning

City Planning

groups, and significant progress has been made on the San Ysidro and Old Town San Diego community plan updates. In addition, work on the Pedestrian Master Plan, which includes citywide recommendations, as well as specific recommendations for pedestrian infrastructure projects in communities with high pedestrian propensity, is nearing completion.

The Division is currently administering 29 grants totaling over \$12.8 million dollars. In Fiscal Year 2014, the Division expects to complete the City Heights Urban Greening Plan, the Morena Boulevard Station Area Planning Study, the National Avenue Master Plan, and the Euclid Gateway Plan. A total of \$982,000 in planning grants was awarded to the Division in Fiscal Year 2014 for the Palm Avenue Revitalization Plan, the Complete Boulevard Planning Study, and the Morena Boulevard Station Area Study Phase II. The Division applied for an additional \$6.4 million in grant funds, which are currently pending for Urban Greening Plans, a station area study at Balboa Avenue, and a Housing-Related Parks Grant for skate parks in Linda Vista and City Heights.

The Division provides staff support to San Diego's 41 City Council-recognized community planning groups and the Community Planners Committee by attending meetings, advising groups on operational issues, and conducting training sessions. Three training sessions were held in Fiscal Year 2014, and four are scheduled in Fiscal Year 2014. In addition to these efforts, the Long-Range Planning Division is processing a number of community plan amendments and large-scale discretionary development reviews in order to ensure conformance with adopted community plans and related policy documents.

Environmental & Resource Analysis

The Environmental & Resource Analysis Division serves as the wheelhouse for all environmental policy in the City, including the California Environmental Quality Act (CEQA) authority, citywide CEQA policy, and environmental review of all community plan updates and other planning projects and plans, all CIP projects, and all other City-initiated projects, such as real estate transactions. The Division is responsible for implementation of General Plan policies related to Historic Preservation, the Multiple Species Conservation Program (MSCP), and Park Planning. The Division is also responsible for historic, MSCP, and park planning review of all projects. The Environmental & Resource Analysis Division supports the Long-Range Planning Division's mission to engage San Diegans to envision, plan, implement, and maintain a sustainable City through the wise use of land, resources, and aesthetics, ensuring a high quality of life for all generations.

- The CEQA & Environmental Policy Section reviews all City projects and other actions under CEQA for potential environmental impacts, prepares environmental documents, directs the work of outside environmental consultants, provides CEQA training to community planning groups, other City departments and outside interested parties, updates the City's Significance Thresholds based on best practices and current case law, and oversees CEQA review by other City departments. Implementation of this new program is currently in progress.
- The Historic Resources Section reviews ministerial and discretionary projects for impacts to designated and potentially historic resources, conducts surveys of historic neighborhoods, takes forward individual and district historic designations, serves as staff to the Historical Resources Board and as liaison to the State Office of Historic Preservation, prepares the Historic Preservation element of community plan updates, inspects historic Mills Act properties for compliance with recorded agreements, and prepares new Mills Act agreements on designated properties.
- The Multiple Species Conservation Program Section reviews discretionary projects for impacts to wetlands and within the Multi-Habitat Planning Area (MHPA) preserve, prepares portions of the Conservation element of community plan updates, works with READ to acquire new open space lands within the MHPA, is currently preparing a Vernal Pool Habitat Conservation Plan addressing seven sensitive wetland species, and coordinates with the federal and State wildlife agencies on the MSCP, sensitive species, and habitats.

City Planning

- The Parks Planning Section reviews discretionary projects for impacts to population-based parks, determines the need for additional park land consistent with General Plan standards, prepares General Development and Natural Resource Management plans for open space, regional parks and resource-based parkland; prepares the Recreation element of community plan updates, prepares updates and amendments to public facility financing plans as needed, and prepares project sheets creating new CIP park projects.

The Environmental & Resource Analysis Division's mission is:

To implement adopted plans, policies, and regulations in a manner that protects the quality of the environment, expands open space and parklands, and manages historical resources for future generations

Goals and Objectives

The following goals and objectives represent the action plan for the Environmental & Resource Analysis Division:

Goal 1: Improve the City's CEQA process for public and private projects

The City Council's recently approved organization and function of the Planning, Neighborhoods, and Economic Development (PNED) Department included moving the environmental authority, policy, and review functions into the Department. All discretionary actions are subject to review under CEQA, including community plan updates and other planning projects and plans, CIP and other City-initiated projects, and private development projects. Over the last several years, City projects, including community plan updates, have not been given the staffing support necessary to move them through the review process in a timely manner and regular updates to City policies, standards, thresholds, and guidelines have not kept up with new legislation and court cases. Improvement of the City's environmental review process to ensure best and most legally defensible practices are being used is a critical issue being undertaken by this division. This work effort will result in an improved environmental review process for public and private development. The Division will move toward accomplishing this goal by focusing on the following objectives:

- Coordinate delegated CEQA review by other departments
- Update the City's CEQA Significance Thresholds to address current best legal practices and reflect State-approved streamlined review process for transit priority areas
- Conduct regular CEQA training for City staff, community planning groups, and environmental consultants

Goal 2: Plan for and manage the City's historical resources, Multiple Species Conservation Program, and Parks consistent with the General Plan

Implementation of the Historic Preservation Element, Park and Recreation Element, and aspects of the Conservation Element of the General Plan is accomplished through a number of tasks that are the responsibility of this Division. The Division will move toward accomplishing this goal by focusing on the following objectives:

- Inspect existing historic Mills Act properties for compliance with conditions of contracts
- Process historic designation nominations for both individual sites and districts
- Acquire additional MSCP preserve open space through grant funding and project exactions
- Complete the Vernal Pool Habitat Conservation Plan
- Complete the Mission Trails Regional Park Master Plan update
- Prepare new CIP projects for Fiscal Year 2016 and transfer to Public Works for development

Key Performance Indicators

Performance Measure	Actual FY2013	Estimated FY2014	Target FY2015
1. Number of historic Mills Act inspections completed	188	200	200
2. Number of new CIP park projects created and transferred to PWD/E&CP for construction	N/A ¹	12	12

1. This measure was not tracked in Fiscal Year 2013 because it was new for Fiscal Year 2014.

Service Efforts and Accomplishments

Environmental & Resource Analysis

The Environmental & Resource Analysis Division is a new program in PNED whose implementation is currently in progress.

The Historic Resources Section completed a number of significant tasks in Fiscal Year 2014, including 91 new Mills Act contracts, 25 new historic nominations, and 97 inspections of historic properties receiving property tax reductions under the City's Mills Act program. In addition, during Fiscal Year 2014, staff reviewed 1,556 projects for compliance with the historical resources regulations, began processing two new historic districts, continued work on several historic surveys in support of community plan updates, and completed the Annual Certified Local Government Report. It is anticipated that, during Fiscal Year 2015, another 2,000 projects will be reviewed along with completion of new Mills Act agreements, additional Mills Act inspections, and new historic nominations. Staff continues to add historic resources data to the online database (California Historic Resources Inventory Database or CHRID) in order to improve the public's access to this information.

The Multiple Species Conservation Program (MSCP) section continued work on a Habitat Conservation Plan (HCP) for endangered and threatened vernal pool species. During Fiscal Year 2014, staff conducted 93 development project reviews for compliance with the MSCP regulations and anticipates reviewing a similar number of projects in Fiscal Year 2015. Staff also began work on a new strategy for addressing impacts to burrowing owls and their habitat and completed the MSCP Annual Report. In Fiscal Year 2015, it is anticipated that the Draft HCP and Burrowing Owl strategy will be completed, as well as the Conservation Elements of several Community Plan updates. In accordance with the City's MSCP Implementing Agreement, 52,727 acres are required to be conserved within the City's Multi-Habitat Planning Area (MHPA). To date, approximately 94 percent of this acreage has been conserved or is obligated for future conservation.

Park Planning staff continues to initiate and monitor the acquisition of parkland in accordance with requests from community groups and discretionary permit conditions, and to review discretionary and ministerial development proposals for impacts to existing parks and open space. These reviews have resulted in several new parks and joint-use projects in accordance with General Plan standards. Park Planning staff prepared and submitted 14 new park projects for the Fiscal Year 2014 Capital Improvements Program budget. During Fiscal Year 2014, the San Diego River Park Master Plan was approved by City Council. Park Planning staff is preparing recreation elements for all community plan updates and the associated park and recreation sections of public facilities financing plans. Staff continues to manage aspects of the Torrey Pines City Park General Development Plan implementation and the Mission Trails Regional Park Master Plan Update.



Page Intentionally Left Blank

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
FTE Positions (Budgeted)	0.00	0.00	62.08	62.08
Personnel Expenditures	\$ -	\$ -	\$ 7,563,804	\$ 7,563,804
Non-Personnel Expenditures	-	-	1,800,933	1,800,933
Total Department Expenditures	\$ -	\$ -	\$ 9,364,737	\$ 9,364,737
Total Department Revenue	\$ -	\$ -	\$ 3,831,968	\$ 3,831,968

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
City Planning	\$ -	\$ -	\$ 9,364,737	\$ 9,364,737
Total	\$ -	\$ -	\$ 9,364,737	\$ 9,364,737

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
City Planning	0.00	0.00	62.08	62.08
Total	0.00	0.00	62.08	62.08

Significant Budget Adjustments

	FTE	Expenditures	Revenue
City Planning Transfer Transfer of the City Planning Division of the Development Services Department to the Planning, Neighborhoods, and Economic Development Department.	45.75	\$ 7,208,830	\$ 2,971,769
Civic & Urban Initiatives Transfer Transfer of the Civic & Urban Initiatives Department to the City Planning Division of the Planning, Neighborhoods, and Economic Development Department.	6.00	926,492	-
CEQA and Urban Design Transfer Transfer of 7.00 Associate Planners from the Development Services Department to the Planning, Neighborhoods, and Economic Development Department for California Environmental Quality Act (CEQA) and Urban Design.	7.00	710,668	-
Management Reorganization Addition of 1.00 Planning Director, 1.00 Assistant Planning Director, and 1.00 Deputy Planning Director, and the reduction of 1.00 Program Manager and 1.00 Program Coordinator for Civic & Urban Initiatives as part of the improvement to government operations approved by City Council.	1.00	504,883	-
Addition of Community Plan Update Staff Addition of 2.00 Associate Planners for community plan updates.	2.00	204,899	-

City Planning

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	171,298	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	142,549	-
Addition of Historic Resources Associate Planner Addition of 1.00 Associate Planner and offsetting revenue for Historic Resources Planning.	1.00	102,449	102,449
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	2.33	91,649	-
Addition of Word Processing Operator Addition of 1.00 Word Processing Operator and a partially offsetting reduction of non-personnel expenditures to support CEQA and Urban Design staff.	1.00	2,417	-
Reduction of Civic & Urban Initiatives Reduction of 1.00 Program Manager, 3.00 Program Coordinators, and non personnel expenditures that support Civic & Urban Initiatives.	(4.00)	(701,397)	-
Revised Revenue Adjustment to reflect Fiscal Year 2015 revenue projections.	0.00	-	757,750
Total	62.08	\$ 9,364,737	\$ 3,831,968

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ -	\$ -	\$ 4,423,509	\$ 4,423,509
Fringe Benefits	-	-	3,140,295	3,140,295
PERSONNEL SUBTOTAL	-	-	7,563,804	7,563,804
NON-PERSONNEL				
Supplies	\$ -	\$ -	\$ 64,874	\$ 64,874
Contracts	-	-	1,402,379	1,402,379
Information Technology	-	-	148,557	148,557
Energy and Utilities	-	-	73,049	73,049
Other	-	-	24,770	24,770
Transfers Out	-	-	87,304	87,304
NON-PERSONNEL SUBTOTAL	-	-	1,800,933	1,800,933
Total	\$ -	\$ -	\$ 9,364,737	\$ 9,364,737

City Planning

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Charges for Services	\$ -	\$ -	\$ 1,178,814	\$ 1,178,814
Licenses and Permits	-	-	2,652,154	2,652,154
Other Revenue	-	-	1,000	1,000
Total	\$ -	\$ -	\$ 3,831,968	\$ 3,831,968

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	0.00	0.00	1.00	\$31,491 - \$37,918	\$ 31,491
20000024	Administrative Aide 2	0.00	0.00	1.00	42,578 - 51,334	49,794
20001083	Assistant Planning Director	0.00	0.00	1.00	31,741 - 173,971	140,000
90001155	Assistant to the Planning Director - Hourly	0.00	0.00	0.35	46,966 - 172,744	38,449
20000167	Associate Engineer-Traffic	0.00	0.00	4.00	66,622 - 80,454	318,195
20000119	Associate Management Analyst	0.00	0.00	2.00	54,059 - 65,333	121,609
20000162	Associate Planner	0.00	0.00	14.00	56,722 - 68,536	883,385
20000303	Community Development Specialist 4	0.00	0.00	2.00	66,768 - 80,891	161,782
20001168	Deputy Director	0.00	0.00	2.00	46,966 - 172,744	229,855
20001179	Deputy Planning Director	0.00	0.00	1.00	46,966 - 172,744	125,000
20000105	Development Project Manager 3	0.00	0.00	1.00	76,794 - 92,851	76,794
20000924	Executive Secretary	0.00	0.00	1.00	43,555 - 52,666	52,666
20000487	Graphic Designer	0.00	0.00	1.00	43,264 - 51,979	51,979
20000290	Information Systems Analyst 2	0.00	0.00	1.00	54,059 - 65,333	65,333
20000998	Information Systems Analyst 4	0.00	0.00	1.00	66,768 - 80,891	80,891
20000346	Legislative Recorder 1	0.00	0.00	1.00	41,558 - 50,232	44,951
90001073	Management Intern - Hourly	0.00	0.00	0.66	24,274 - 29,203	16,021
20000669	Park Designer	0.00	0.00	2.00	66,664 - 80,496	159,785
20000680	Payroll Specialist 2	0.00	0.00	1.00	34,611 - 41,787	41,787
20001132	Planning Director	0.00	0.00	1.00	59,155 - 224,099	175,000
90001145	Planning Intern - Hourly	0.00	0.00	1.32	24,274 - 29,203	32,042
20000743	Principal Engineering Aide	0.00	0.00	2.00	50,003 - 60,549	60,549
20001222	Program Manager	0.00	0.00	2.00	46,966 - 172,744	109,855
20000918	Senior Planner	0.00	0.00	13.75	65,354 - 79,019	1,062,871
20000926	Senior Traffic Engineer	0.00	0.00	1.00	76,794 - 92,851	92,851
20000970	Supervising Management Analyst	0.00	0.00	1.00	66,768 - 80,891	80,891
20000756	Word Processing Operator	0.00	0.00	1.00	31,491 - 37,918	31,491
	Bilingual - Regular					2,912
	Landscape Architect Lic					24,148
	Overtime Budgeted					11,000
	Reg Pay For Engineers					50,132
FTE, Salaries, and Wages Subtotal		0.00	0.00	62.08		\$ 4,423,509

City Planning

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Fringe Benefits				
Employee Offset Savings	\$ -	\$ -	\$ 62,554	\$ 62,554
Flexible Benefits	-	-	454,706	454,706
Long-Term Disability	-	-	14,994	14,994
Medicare	-	-	63,981	63,981
Other Post-Employment Benefits	-	-	352,640	352,640
Retiree Medical Trust	-	-	339	339
Retirement 401 Plan	-	-	1,357	1,357
Retirement ADC	-	-	1,898,708	1,898,708
Retirement DROP	-	-	6,508	6,508
Risk Management Administration	-	-	59,624	59,624
Supplemental Pension Savings Plan	-	-	198,441	198,441
Unemployment Insurance	-	-	8,579	8,579
Workers' Compensation	-	-	17,864	17,864
Fringe Benefits Subtotal	\$ -	\$ -	\$ 3,140,295	\$ 3,140,295
Total Personnel Expenditures			\$ 7,563,804	



Division Description

The Economic Development Division is organized administratively into three sections consisting of Economic Growth Services, Community Development, and Facilities Financing. Note that, although Facilities Financing functions administratively as part of the Economic Development Division, it is discussed as a separate program in the next section to reflect its status in Fiscal Year 2015 as a separate budgeted division.

- Economic Growth Services implements economic development programs for the City in order to create and retain jobs and taxable investment in the City of San Diego. Economic Growth Services consists of four focused work units: the Business Expansion, Attraction, and Retention (BEAR) Team, the Government Incentives (GI) Team, the Business Finance (BF) Team, and the Successor Agency Transition Team.

The BEAR, GI, and BF teams work directly with businesses, business organizations, regional economic stakeholders, and City departments to facilitate new investment opportunities and to create a business-friendly environment and a stable economy. Economic growth, energy independence, and revenue enhancement are accomplished by attracting new companies, retaining and/or expanding existing companies, and making San Diego competitive in emerging markets. The Business Finance Team administers two revolving loan fund programs initially funded by federal Economic Development Administration grants.

With the dissolution of the former Redevelopment Agency on February 1, 2012 (per AB 1X26 and upheld by the State Supreme Court), the Successor Agency was formed to implement the wind-down of the former Redevelopment Agency. In addition, Civic San Diego was formed in the summer of 2012 to serve as a contractor to the City, replacing Centre City Development Corporation (CCDC) and the Southeastern Economic Development Corporation (SEDC). Civic San Diego performs the wind-down of contracts, pays enforceable obligations, administers the Centre City Planned District Ordinance, and completes projects on behalf of the former Redevelopment Agency. The Successor Agency Transition Team within the Economic Development Division administers the contract with Civic San Diego and assists with the transition process.

- Community Development is organized into two work units: the Office of Small Business (OSB) and the Department of Housing and Urban Development (HUD) Programs Administration (HPA) work unit. The Office of Small Business, in partnership with the business community and economic development agencies, administers several programs for small business development and retention and revitalization of older business communities to create a more healthy economy and stable neighborhoods. The HUD Programs Administration work unit oversees federally funded grant programs, including Community Development Block Grant (CDBG), Emergency Solutions Grants (ESG), HOME Investment Partnerships Program, and Housing Opportunities for Persons with AIDS (HOPWA).

The Economic Development Division's mission is:

To improve the quality of life in core urban neighborhoods, create economic opportunities for unemployed or underemployed residents, provide community development services to those areas in greatest need, and to generate new revenues to fund essential municipal services

Economic Development

Goals and Objectives

The following goals and objectives represent the action plan for the Division:

Goal 1: Foster economic development in economically distressed communities

Encouraging community revitalization and promoting economic opportunity for all segments of the population is a key component in ensuring a high quality of life. It is essential to support local businesses which contribute to the economic stability and well-being of San Diego's communities. The Division will move toward accomplishing this goal by focusing on the following:

- Leverage federally funded grant programs to improve the safety and livability of neighborhoods, increase access to quality facilities and services, and revitalize neighborhoods
- Leverage public funds to support public-private partnerships that enhance commercial neighborhoods and develop local businesses
- Seek alternative financing methods/mechanisms to replace previous programs (i.e., Redevelopment Agency and Enterprise Zone) and supplement existing programs
- Collaborate with community-based organizations (e.g., Business Improvement Districts)
- Educate the business community to make them aware of incentives that are offered by the City (large and small)
- Attract new businesses to economically distressed communities

Goal 2: Attract, retain, and expand businesses to create jobs, increase tax revenue, and enhance economic stability

The Division will move toward accomplishing this goal by focusing on the following:

- Maintain and develop new effective partnerships with businesses, trade associations, universities, and community-based organizations
- Provide effective, tailored technical assistance and incentives to key businesses
- Promote the City of San Diego as a business-friendly city and global market place
- Develop policy initiatives and strategic plans that support job development and economic stability
- Support appropriate, streamlined regulations
- Maintain a fair and appropriate tax base
- Support a diversity of industries to encourage economic stability

Goal 3: Focus on expanding industry clusters

The Division will move toward accomplishing this goal by focusing on the following:

- Stimulate demand for Cleantech and Food & Beverage manufacturing and distribution products
- Provide advocacy for State and local policies conducive to the growth of these industries
- Establish connections to related trade organizations and new businesses
- Support "Buy San Diego" campaigns
- Market the Foreign-Trade Zone Program regionally to all potential new users
- Support enhancing facilities at the United States/Mexico border and the Port's 10th Avenue Marine Terminal to increase International Trade & Logistics jobs

Economic Development

Key Performance Indicators

Performance Measure	Actual FY2013	Estimated FY2014	Target FY2015
1. Number of jobs retained or created from projects assisted via Council Policy 900-12 ¹	2,939	2,500 ²	2,000 ²
2. Amount of net new City tax revenue to be generated annually from projects assisted via Council Policy 900-12 ³	N/A	\$1M	\$500,000 ²
3. Number of business projects assisted via Council Policy 900-12	21	13	18
4. Private capital invested as a result of economic development programs via Council Policy 900-12	\$507M	\$315M	\$200M
5. Private sector dollars leveraged for capital improvements through Community Development programs ³	N/A	\$1.1M	\$1.1M
6. Number of Storefront Improvement Program projects designed	20	30 ⁴	30
7. Number of program participants in existing CDBG Programs ³	N/A	2,000	2,000
8. Number of homeless persons assisted through CDBG and ESG programs ³	N/A	2,000	2,000
9. Number of existing or aspiring small businesses assisted via office walk-in, phone call, or email by OSB staff and Small Business Ambassador	6,105	6,000	6,100
10. Number of participants assisted by the Small Business Ambassador through the Small Business Development Program	103	115	125

1. Council Policy 900-12 is entitled the Business and Industry Incentive Program. Its purpose is to provide an incentive program to attract and retain major revenue and/or job creating projects.
2. Typical output on jobs is likely to be in the range of 1,000 to 1,500, but it can easily spike by 1,000 jobs or more if a corporate headquarters or very large research and development (R&D) lab is constructed. In most instances, these large projects cannot be predicted more than a few months in advance. The same is true for related indicators, such as capital investment and tax revenue—the latter being heavily influenced by the former.
3. These are new performance measures with tracking begun in Fiscal Year 2014.
4. Staff projects an increase of 10 additional projects from Fiscal Year 2013 based on increased outreach conducted by staff and an improving economy.

Service Efforts and Accomplishments

Office of Small Business (OSB)

The Office of Small Business (OSB) staff provides information and referrals to thousands of aspiring and existing entrepreneurs who walk in, call, or e-mail. The Small Business Ambassador, with assistance from other OSB staff as needed, participates in outreach events citywide and provides information and services to numerous individuals and businesses. OSB staff also provides project and annual contract management services to more than 45 non-profit organizations and other outside vendors through more than 75 agreements for the promotion of tourism, development of economic opportunities, and for clean and safe programs, which benefit more than 14,000 businesses and 17,600 property owners in 20 neighborhoods. The Small Business Development Program was launched in 2010 to positively impact readiness levels of local small businesses that seek to bid or respond to contracting opportunities with the City. This 10-month training program offers tailored technical assistance and counseling, develops competencies to increase participation in City contracts, and provides an in-depth understanding of how to do business with the City.

Economic Development

Since inception, the Program has served 450 businesses, certified 101 businesses in the City's Small Local Business Enterprise Program, and resulted in \$755,400 in City contract awards to program participants.

Through the Storefront Improvement Program, the Division continued to provide design assistance and incentive payments to small businesses and property owners with small business tenants, in order to encourage commercial revitalization of storefronts in a variety of San Diego commercial neighborhoods. The Community Parking District program facilitates development of local solutions to mitigate parking-related impacts, and OSB staff provided project and contract management services through four agreements to the Community Parking Districts. OSB also managed the Tourism Marketing District (TMD), which was renewed effective January 1, 2013 for 39.5 years. The TMD raises more than \$27.0 million annually to increase lodging business room night stays in the City of San Diego through promotion, sales initiatives, and support of special events.

The addition of an in-house Business Improvement District Program Manager has greatly improved the City's interaction with the 17 BIDs and other business associations around the city and laid the groundwork for much more effective City management of neighborhood business districts, which are called out in the Economic Development Strategy as crucial to the city's prosperity.

HUD Programs Administration (HPA)

The Department of Housing and Urban Development (HUD) Programs Administration (HPA) work unit is responsible for grant compliance and the overall administration of the City's CDBG entitlements. Each year, the City is obligated to follow a HUD-defined "consolidated planning" process to ensure community involvement, project eligibility, and a strategic approach to utilizing CDBG funds. The City is required to submit both a 5-year strategic plan and annual action plans (which are subject to HUD approval) in order to be approved for funding. The HPA section administered over \$11.3 million for Fiscal Year 2014 CDBG projects that serve the low- to moderate-income communities of the City of San Diego.

In addition, the City is a grantee of the HOME Investment Partnership Program (HOME), Emergency Solutions Grants (ESG), and Housing Opportunities for Persons with AIDS (HOPWA), all of which are entitlements awarded by HUD. The HOME and ESG programs are administered by the San Diego Housing Commission while the HOPWA program is administered by the County of San Diego. HPA staff oversees these programs to ensure grant compliance, coordinates with the County and the Housing Commission for the submission of required annual plans, and reports to HUD regarding all entitlement programs. Fiscal Year 2014 entitlement amounts are as follows: CDBG \$11,327,381, HOME \$4,309,278, ESG \$780,817, and HOPWA \$2,726,216 for a total of \$19,143,692 in federal entitlement funding.

The HPA unit also administered three stimulus grants awarded to the City under programs authorized by the Housing and Economic Recovery Act of 2008 and the American Recovery and Reinvestment Act of 2009. The City's grants for the Neighborhood Stabilization Program (NSP), Community Development Block Grant Recovery (CDBG-R) program, and the Homelessness Prevention and Rapid Re-Housing Program (HPRP), collectively totaled \$19.7 million. The HPRP and CDBG-R programs were successfully closed out in compliance with HUD regulations. The City has met the NSP 100 percent expenditure deadline, and ongoing expenditure of NSP Program Income will continue throughout Fiscal Year 2015 with a focus on the acquisition and rehabilitation of foreclosed homes for subsequent resale to eligible low-, moderate-, and middle-income first-time homebuyers.

As an entitlement entity receiving Community Development Block Grant (CDBG) funds, the City of San Diego is required to affirmatively further fair housing goals. Compliance with the Fair Housing Law, Title VIII of the Civil Rights Act of 1968 and the California Fair Employment and Housing Act (FEHA) and related regulations is a requirement for ensuring continued CDBG funding and is also an essential element of the City's Consolidated Plan and Housing Element. The HPA unit administers the City's Fair Housing program by continuing to address reports of discrimination from members of the community and by supporting programs that educate the public about the right to equal housing opportunities. In Fiscal Year 2014, \$210,000 in CDBG funds have been committed to fair housing services.

Economic Development

Economic Growth Services (EGS)

Economic Growth Services consists of four work units: the Business Expansion, Attraction, and Retention (BEAR) Team; the Government Incentives (GI) Team; the Business Finance (BF) Team; and the Successor Agency Transition Team. BEAR, GI, and BF work closely with other City departments to facilitate the expansion, attraction, and retention of several major business establishments throughout the City. The Successor Agency Transition Team also works with City departments, Civic San Diego, and community stakeholders to complete projects and enforceable obligations.

A recent example of attracting a business to the City is Jensen Meat Company (Jensen Meat) to the City of San Diego. Representatives from this family-owned business, which at one time was being courted by Texas and Colorado to relocate operations out of California, contacted the City of San Diego and the South County Economic Development Council in the spring of 2010 to discuss their interest to expand the company from Vista to Otay Mesa in the San Diego Regional Enterprise Zone (SDREZ). The City and its partners assisted the company by providing due diligence assistance in identifying a facility that could accommodate their need to build a state-of-the-art food processing facility with future expansion potential. The City further assisted by expediting the building permits for its new 74,000 square foot facility in Otay Mesa. Additionally, with assistance from the City and the South County Career Center, Jensen Meat held a job fair attended by over 1,000 job seekers. Jensen Meat began operating its new food processing facility in the fall of 2013. As a result of the combined efforts of the City and its economic development partners, Jensen Meat hired 150 new employees and retained another 100 positions. The company is also taking advantage of the Enterprise Zone tax benefits for qualified employees and qualified equipment purchases.

Successful business expansion efforts included:

- Biotech and Medical Devices: Pacira Corp., Sequenom Corp., and Accriva Diagnostics
- Food and Beverage Production: Modern Times Brewing, Ballast Point Brewing, and Council Brewing
- Electronics and Telecommunications: Qualcomm
- Unclassified Base Sector Businesses: Sempra Energy, Alaskan Copper & Brass Co., Specialty Textile Services, and Rossin Steel

In Fiscal Year 2014, the BEAR Team worked with a number of large manufacturing, energy, and service sector businesses contemplating expansion or relocation to the City of San Diego. Economic Growth Services will continue to organize and collaborate with other City departments and organizations to implement the City's Economic Development Strategy.

In July 2013, the Governor of California signed a bill repealing the State Enterprise Zone Act and replaced it with new incentives, which resulted in the expiration of the State's Enterprise Zone Program on December 31, 2013. The State's replacement incentives, of which some went into effect January 1, 2014, include a restructured hiring tax credit administered by the Franchise Tax Board using a new zone with roughly the same boundaries as the former SDREZ, an equipment sales tax exemption administered by the Board of Equalization, and a new statewide California Competes Credit administered by the Governor's Office of Business & Economic Development (GoBIZ). Specific details (i.e., qualifying criterion) of the California Competes Credit are still being refined. However, most business types can potentially qualify for the California Competes Tax Credit, and businesses located within the boundaries of a former enterprise zone could be granted preference. EGS will continue to work closely with GoBIZ representatives to identify San Diego companies that may qualify for and benefit from the replacement incentives.

Although the Enterprise Zone Program has expired, State legislation allowed for local Enterprise Zone jurisdictions to continue processing hiring tax credit applications for eligible employees (hired prior to December 31, 2013) through the end of Calendar Year 2014. As such, EGS developed a plan to wind-down activity for the SDREZ; and will continue to support the administration of this program through the end of Calendar Year 2014 mainly consisting of issuing hiring credit voucher certificates to SDREZ companies. The primary focus of EGS's efforts during this final wind-down phase of the EZ Program will be to collaborate with regional economic stakeholders to broadly engage the SDREZ business community with the goal of maximizing program participation by SDREZ businesses to take full advantage of remaining available tax credit incentives. In Fiscal Year 2015, EGS will continue to work with the South County Economic Development Council, the San Diego Regional Economic Development Corporation,

Economic Development

regional chambers of commerce, BIDs, and other economic development partners to organize and participate in workshops targeting accounting/tax professionals, business representatives, regional economic stakeholders and job developers on the State's new incentive program, as well as explore new opportunities to educate businesses on the Enterprise Zone Program benefits available through Calendar Year 2014.

The City's administration of the federal Foreign Trade Zone (FTZ) Program includes the entire county of San Diego and the southwest corner of Riverside County. The City continues to target companies that could utilize the FTZ benefits and those efforts have resulted in an increased interest in the FTZ Program. In Fiscal Year 2014, one company was approved to operate as an FTZ facility for a current total of 10 FTZ operators. Three of these operators are third-party logistics companies that offer FTZ services to other businesses. Over 60 companies in the region use these facilities enabling them to utilize FTZ benefits. Another company is pending approval by the City, United States Customs and Border Protection, and the United States Department of Commerce/FTZ Board to operate an FTZ facility with at least 11 other companies expressing a strong interest or in various stages of the application process.

EGS is also the lead work unit on the preparation of the City's Economic Development Strategy (EDS). The EDS is being prepared in accordance with Council Policy 900-01, Economic Development, and the City General Plan Policy EP-L.1. The EDS will set forth a mission, strategic objectives, tactical objectives, actions, and metrics for the City as a whole and will outline methods through which the City can expand its economic and tax bases. The EDS will focus in particular on the creation of middle income job opportunities and is anticipated to be adopted by the City Council in 2014.

The Business Finance section manages the Small Business Micro Revolving Loan Fund and the San Diego Regional Revolving Loan Fund. The revolving loan programs (RLF) were initially funded by the Department of Commerce, Economic Development Administration, and local matching dollars to total \$4.6 million. Since the City's RLF inception in 1993, the combined loan programs have provided 90 gap financing loans to local small business owners expanding in the area. This financing tool in collaboration with Acción San Diego, CDC Small Business Corporation, and other local lenders have resulted in the RLF investment of \$11.2 million leveraged with \$63.8 million of other funds over the life of the programs. To date, this \$75.0 (\$11.2 plus \$63.8) million investment has resulted in 274 private sector jobs retained and 237 new jobs created. During Fiscal Year 2014, Business Finance provided assistance and referral information to 200 inquiries, distributed program information via other partner programs, and conducted nine Business Outreach Presentations.

The Successor Agency Transition Team during Fiscal Year 2014 worked with Civic San Diego, the Office of the Mayor, and other City departments on implementing redevelopment dissolution laws AB1X26 and AB1484, managing the Oversight Board for the City of San Diego Successor Agency, managing enforceable contracts/agreements, working with the State Department of Finance to maintain existing Successor Agency assets, and keeping former neighborhood redevelopment project area stakeholders informed of ongoing projects and dissolution activities. The Team also continues to identify and pursue other revenue sources and monitor legislation that may provide a replacement to the former redevelopment program.

Facilities Financing

For additional detail, refer to the Facilities Financing Program section.

Economic Development

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
FTE Positions (Budgeted)	44.42	46.00	48.70	2.70
Personnel Expenditures	\$ 4,053,225	\$ 5,185,404	\$ 5,158,538	\$ (26,866)
Non-Personnel Expenditures	7,398,174	7,759,218	8,244,974	485,756
Total Department Expenditures	\$ 11,451,400	\$ 12,944,622	\$ 13,403,512	\$ 458,890
Total Department Revenue	\$ 6,927,937	\$ 8,245,963	\$ 8,516,363	\$ 270,400

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
BID & Commercial MAD	\$ -	\$ -	\$ 15,464	\$ 15,464
Economic Development	6,392,176	6,629,628	7,107,761	478,133
Economic Growth Services	1,351,947	1,632,259	1,647,949	15,690
HUD Programs	1,659,184	2,208,043	2,054,461	(153,582)
Small Business & Neighborhoods	2,048,093	2,474,692	2,577,877	103,185
Total	\$ 11,451,400	\$ 12,944,622	\$ 13,403,512	\$ 458,890

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
BID & Commercial MAD	0.00	0.00	0.50	0.50
Economic Development	3.00	3.00	3.00	0.00
Economic Growth Services	11.16	12.38	12.35	(0.03)
HUD Programs	20.50	20.50	21.85	1.35
Small Business & Neighborhoods	9.76	10.12	11.00	0.88
Total	44.42	46.00	48.70	2.70

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Re-engineering of Maintenance Assessment Districts Adjustment to reflect the addition of non-personnel expenditures associated with increased general benefits to MADs as a result of the re-engineering of the City's Maintenance Assessment Districts.	0.00	\$ 220,000	\$ -
CONNECT2Careers Addition of non-personnel expenditures for the CONNECT2Careers youth summer employment program.	0.00	200,000	-
Office of Small Business Program Manager Transfer Transfer of 1.00 Program Manager from the Development Services Department to the Economic Development Division of the Planning, Neighborhoods, and Economic Development Department for the Office of Small Business Program.	1.00	142,840	-
Addition of Community Development Coordinator Addition of 1.00 Community Development Coordinator and offsetting revenue to manage the compliance and monitoring section of HUD Programs.	1.00	134,545	134,545

Economic Development

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	127,123	-
National Geographic Film Support Adjustment to reflect the addition of non-personnel expenditures and offsetting revenue for the National Geographic's "Smart World Cities" program.	0.00	50,000	50,000
Word Processing Operator Increase Adjustment to reflect the increase of a Word Processing Operator from half-time to full-time for the Small Business Enhancement Program.	0.50	39,486	39,486
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	28,733	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.20	25,456	-
Reclassification of IT Expenditures Adjustment to reflect the reclassification of information technology expenditures.	0.00	19,900	-
Homeless Outreach Team Enhancement Adjustment to reflect the transfer of non-personnel expenditures from the Economic Development Division to the Police Department to enhance the Homeless Outreach Team Program.	0.00	(40,000)	-
Serial Inebriate Program Expansion Adjustment to reflect the transfer of non-personnel expenditures from the Economic Development Division to the Police Department to expand the Serial Inebriate Program.	0.00	(120,000)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(369,193)	-
Revised Revenue Adjustment to reflect Fiscal Year 2015 revenue projections.	0.00	-	146,056
Mentor Protégé Program Transfer Transfer of Mentor Protégé program revenue from the Administration Department to the Economic Development Division of the Planning, Neighborhoods, and Economic Development Department.	0.00	-	21,620

Economic Development

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations	0.00	-	(121,307)
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.			
Total	2.70	\$ 458,890	\$ 270,400

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 2,432,201	\$ 2,935,771	\$ 3,103,510	\$ 167,739
Fringe Benefits	1,621,024	2,249,633	2,055,028	(194,605)
PERSONNEL SUBTOTAL	4,053,225	5,185,404	5,158,538	(26,866)
NON-PERSONNEL				
Supplies	\$ 42,836	\$ 63,026	\$ 63,356	\$ 330
Contracts	6,849,130	5,121,808	5,391,708	269,900
Information Technology	127,646	38,703	165,826	127,123
Energy and Utilities	4,401	2,660	3,480	820
Other	4,065	9,642	9,642	-
Transfers Out	370,097	2,522,751	2,610,334	87,583
Capital Expenditures	-	628	628	-
NON-PERSONNEL SUBTOTAL	7,398,174	7,759,218	8,244,974	485,756
Total	\$ 11,451,400	\$ 12,944,622	\$ 13,403,512	\$ 458,890

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Charges for Services	\$ 3,764,411	\$ 4,192,638	\$ 4,413,038	\$ 220,400
Rev from Other Agencies	3,163,526	4,053,325	4,053,325	-
Transfers In	-	-	50,000	50,000
Total	\$ 6,927,937	\$ 8,245,963	\$ 8,516,363	\$ 270,400

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
2000011	Account Clerk	1.00	1.00	1.00	\$31,491 - \$37,918	\$ 37,918
20000866	Accountant 2	1.00	1.00	1.00	54,059 - 65,333	54,059
20000102	Accountant 4	1.00	1.00	0.00	66,768 - 88,982	-
20000012	Administrative Aide 1	2.00	2.00	3.00	36,962 - 44,533	123,801
20000024	Administrative Aide 2	3.00	4.00	3.00	42,578 - 51,334	102,668
20001202	Assistant Deputy Director	0.00	1.00	1.00	23,005 - 137,904	115,000
20000119	Associate Management Analyst	1.00	0.00	1.00	54,059 - 65,333	54,059
90000539	Clerical Assistant 2 - Hourly	0.00	0.38	0.00	29,931 - 36,067	-
90000544	Clerical Assistant 2 - Hourly	0.00	0.00	0.70	29,931 - 36,067	20,952
20000295	Community Development Coordinator	5.00	4.00	5.00	76,731 - 92,893	448,303

Economic Development

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
20000300	Community Development Specialist 2	10.00	11.00	11.00	54,059 - 65,333	673,174
20000301	Community Development Specialist 3	1.00	1.00	1.00	62,254 - 75,275	74,146
20000303	Community Development Specialist 4	7.00	8.00	8.00	66,768 - 80,891	647,128
20001168	Deputy Director	1.00	0.00	0.00	46,966 - 172,744	-
20000104	Development Project Manager 2	0.00	1.00	1.00	66,622 - 80,454	80,454
90001073	Management Intern - Hourly	4.92	4.12	4.00	24,274 - 29,203	116,816
20001222	Program Manager	2.00	3.00	4.00	46,966 - 172,744	351,891
20000015	Senior Management Analyst	2.00	1.00	1.00	59,363 - 71,760	-
20000918	Senior Planner	1.00	1.00	0.00	65,354 - 79,019	-
20000926	Senior Traffic Engineer	1.00	1.00	1.00	76,794 - 92,851	83,202
20000970	Supervising Management Analyst	0.00	0.00	1.00	66,768 - 80,891	80,408
20000756	Word Processing Operator	0.50	0.50	1.00	31,491 - 37,918	15,746
	Bilingual - Regular					7,280
	Overtime Budgeted					3,835
	Reg Pay For Engineers					12,670
FTE, Salaries, and Wages Subtotal		44.42	46.00	48.70		\$ 3,103,510
		FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 45,481	\$ 55,952	\$ 50,928	\$ (5,024)	
	Flexible Benefits	241,616	315,449	343,901	28,452	
	Long-Term Disability	13,921	15,766	10,659	(5,107)	
	Medicare	33,354	39,326	42,857	3,531	
	Other Post-Employment Benefits	212,177	255,881	255,360	(521)	
	Retiree Medical Trust	216	-	993	993	
	Retirement 401 Plan	495	-	959	959	
	Retirement ADC	868,716	1,309,398	1,114,973	(194,425)	
	Retirement DROP	3,791	2,714	6,975	4,261	
	Retirement Offset Contribution	3,495	-	-	-	
	Risk Management Administration	34,697	38,827	43,176	4,349	
	Supplemental Pension Savings Plan	122,190	143,507	159,742	16,235	
	Unemployment Insurance	7,088	8,371	6,096	(2,275)	
	Workers' Compensation	33,787	64,442	18,409	(46,033)	
Fringe Benefits Subtotal		\$ 1,621,024	\$ 2,249,633	\$ 2,055,028	\$ (194,605)	
Total Personnel Expenditures						\$ 5,158,538

Facilities Financing Program



Program Description

The Facilities Financing Program, administratively within the Economic Development Division, administers the Facilities Benefit Assessment (FBA) and Development Impact Fee (DIF) Programs for the City of San Diego. A core function of this program is the preparation and updating of communities' Public Facilities Financing Plans (PFFPs) and implementing the Capital Improvement Program (CIP) budget for PFFP-programmed projects. Facilities Financing staff administers the City of San Diego Statewide Community Infrastructure Program (SCIP), the Regional Transportation Congestion Improvement Plan (RTCIP), and the Impact Fee Deferral Program (IFDP). They also monitor Development Agreements, Reimbursement Agreements, Special Park Funds, and a variety of other special purpose funds. The group also coordinates with Park Planning on a variety of park projects and administers the Mission Bay and Regional Park Improvement Funds.

Goal and Objectives

The following goal and objectives represent the action plan for the Program:

Goal 1: Finance public facilities

Providing adequate financing is critical to developing and maintaining public facilities (e.g., parks, libraries, fire stations, and streets) that will serve the City's current and future populations. The Program will move toward accomplishing this goal by focusing on the following objectives:

- Maintain an effective facilities financing program to ensure that the impact of new development is mitigated through appropriate fees
- Coordinate with other departments and programs in order to pursue a broad range of funding sources to finance public facilities and infrastructure
- Invest in public infrastructure that supports and leverages private investment in communities

Key Performance Indicator

Performance Measure	Actual FY2013	Estimated FY2014	Target FY2015
1. Number of Public Facilities Financing Plans updated/amended	6	12 ¹	9

1. Increase in target number of plans to update based on direction from former Mayor Bob Filner to update all Public Facilities Financing Plans.

Service Efforts and Accomplishments

Facilities Financing administers the Facilities Benefit Assessment (FBA) and Development Impact Fee (DIF) Programs for the City of San Diego. A core function of this program is the preparation and updating of communities'

Facilities Financing Program

Public Facilities Financing Plans (PFFPs) and implementing the Capital Improvement Program (CIP) budget for PFFP-programmed projects. For Fiscal Year 2014, the following PFFPs have been or are anticipated to be approved: Barrio Logan-CP, Carmel Valley, Centre City, College Area, East Elliot, Mid-City, Mira Mesa, Ocean Beach-CP, Otay Mesa-CP, Otay Nestor, Rancho Bernardo, Rancho Penasquitos. Financing Plan updates are or will be under way shortly for the following PFFPs with Council adoption anticipated during Fiscal Year 2015: Black Mountain Ranch, Mira Mesa, Navajo/Grantville-CP, North University City, Pacific Highlands Ranch, South University City, Southeastern-CP, Torrey Highlands, Uptown-CP. A CP designation has been included on all PFFPs, which are being updated in conjunction with a Community Plan Update. As other community plan updates are being completed, Facilities Financing staff will continue to coordinate with Long-Range Planning staff to concurrently prepare PFFP updates. Future community plan updates that will include PFFP updates include North Park, Golden Hill, San Ysidro, Old Town, and Midway-Pacific Highway.

Based on current economic conditions, approximately \$65.0-70.0 million in fees are anticipated to be collected in Fiscal Year 2015 to fund community facilities identified in the PFFPs. In Fiscal Year 2014, \$75.0 million in DIF, FBA, and other impact fees were collected for the year.

Facilities Financing staff also administers the City of San Diego Statewide Community Infrastructure Program (SCIP), the Regional Transportation Congestion Improvement Program (RTCIP), and the Impact Fee Deferral Program (IFDP). They also monitor Development Agreements, Reimbursement Agreements, Special Park Funds, and a variety of other special purpose funds. It also coordinates with Park Planning on a variety of park projects and administers the Mission Bay and Regional Park Improvement Funds.

Facilities Financing Program

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
FTE Positions (Budgeted)	0.00	0.00	16.35	16.35
Personnel Expenditures	\$ -	\$ -	\$ 1,891,429	\$ 1,891,429
Non-Personnel Expenditures	-	-	401,483	401,483
Total Department Expenditures	\$ -	\$ -	\$ 2,292,912	\$ 2,292,912
Total Department Revenue	\$ -	\$ -	\$ 2,292,912	\$ 2,292,912

Facilities Financing Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Facilities Financing Program	\$ -	\$ -	\$ 2,292,912	\$ 2,292,912
Total	\$ -	\$ -	\$ 2,292,912	\$ 2,292,912

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Facilities Financing Program	0.00	0.00	16.35	16.35
Total	0.00	0.00	16.35	16.35

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Facilities Financing Program Transfer Transfer of the Facilities Financing Program from the Development Services Department to the Planning, Neighborhoods, and Economic Development Department.	15.00	\$ 1,751,312	\$ 2,110,074
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	261,447	-
Addition of Senior Civil Engineer Addition of 1.00 Senior Civil Engineer for reimbursement agreements and cost estimates for Public Facilities Financing Plans.	1.00	178,336	178,336
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	71,836	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.35	29,981	-
Revised Revenue Adjustment to reflect Fiscal Year 2015 revenue projections.	0.00	-	4,502
Total	16.35	\$ 2,292,912	\$ 2,292,912

Facilities Financing Program

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ -	\$ -	\$ 1,135,394	\$ 1,135,394
Fringe Benefits	-	-	756,035	756,035
PERSONNEL SUBTOTAL	-	-	1,891,429	1,891,429
NON-PERSONNEL				
Supplies	\$ -	\$ -	\$ 12,011	\$ 12,011
Contracts	-	-	270,798	270,798
Information Technology	-	-	63,610	63,610
Energy and Utilities	-	-	1,190	1,190
Other	-	-	1,294	1,294
Transfers Out	-	-	52,430	52,430
Capital Expenditures	-	-	150	150
NON-PERSONNEL SUBTOTAL	-	-	401,483	401,483
Total	\$ -	\$ -	\$ 2,292,912	\$ 2,292,912

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Charges for Services	\$ -	\$ -	\$ 2,272,812	\$ 2,272,812
Licenses and Permits	-	-	18,000	18,000
Rev from Money and Prop	-	-	2,100	2,100
Total	\$ -	\$ -	\$ 2,292,912	\$ 2,292,912

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
2000024	Administrative Aide 2	0.00	0.00	1.00	\$42,578 - \$51,334	\$ 44,623
20000119	Associate Management Analyst	0.00	0.00	2.00	54,059 - 65,333	130,666
20000743	Principal Engineering Aide	0.00	0.00	2.00	50,003 - 60,549	120,190
20001222	Program Manager	0.00	0.00	1.00	46,966 - 172,744	109,855
20000885	Senior Civil Engineer	0.00	0.00	1.00	76,794 - 92,851	92,851
20000015	Senior Management Analyst	0.00	0.00	6.00	59,363 - 71,760	416,011
20000970	Supervising Management Analyst	0.00	0.00	2.00	66,768 - 80,891	161,782
90000970	Supervising Management Analyst - Hourly	0.00	0.00	0.35	66,768 - 80,891	28,312
20000756	Word Processing Operator	0.00	0.00	1.00	31,491 - 37,918	-
	Bilingual - Regular					1,456
	Overtime Budgeted					15,720
	Reg Pay For Engineers					13,928
FTE, Salaries, and Wages Subtotal		0.00	0.00	16.35		\$ 1,135,394

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Fringe Benefits				
Employee Offset Savings	\$ -	\$ -	\$ 12,637	\$ 12,637
Flexible Benefits	-	-	119,895	119,895
Long-Term Disability	-	-	3,820	3,820

Facilities Financing Program

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Medicare	-	-	13,158	13,158
Other Post-Employment Benefits	-	-	91,200	91,200
Retirement ADC	-	-	416,787	416,787
Retirement DROP	-	-	6,503	6,503
Risk Management Administration	-	-	15,420	15,420
Supplemental Pension Savings Plan	-	-	58,954	58,954
Unemployment Insurance	-	-	2,185	2,185
Workers' Compensation	-	-	15,476	15,476
Fringe Benefits Subtotal	\$ -	\$ -	\$ 756,035	\$ 756,035
Total Personnel Expenditures			\$ 1,891,429	

Facilities Financing Program

Revenue and Expense Statement (Non-General Fund)

Facilities Financing Fund	FY2013 Actual	FY2014* Budget	FY2015 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 253,647	\$ (5,179)	\$ 0
TOTAL BALANCE AND RESERVES	\$ 253,647	\$ (5,179)	\$ -
REVENUE			
Licenses & Permits	\$ 20,500	\$ 18,000	\$ 18,000
Interest Earnings	545	2,100	21,000
Charges for Current Services	1,684,204	2,089,974	2,253,912
TOTAL REVENUE	\$ 1,705,249	\$ 2,110,074	\$ 2,292,912
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,958,896	\$ 2,104,895	\$ 2,292,912
OPERATING EXPENSE			
Personnel	\$ 984,327	\$ 1,028,411	\$ 1,135,394
Fringe	589,150	682,618	756,035
Supplies	4,932	12,011	12,011
Contracts	261,501	286,590	270,798
Information Technology	63,467	69,134	63,610
Energy & Utilities	-	1,756	1,190
Other/Transfers Out	55,257	29,404	53,724
Capital Exp-Equipment	-	150	150
TOTAL OPERATING EXPENSE	\$ 1,958,633	\$ 2,110,074	\$ 2,292,912
TOTAL EXPENSE	\$ 1,958,633	\$ 2,110,074	\$ 2,292,912
TOTAL RESERVES			
BALANCE	\$ 263	\$ (5,179)	\$ -
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,958,896	\$ 2,104,895	\$ 2,292,912

* At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Police



Page Intentionally Left Blank



Department Description

For 124 years, the San Diego Police Department (SDPD) has served the residents of the City with professionalism, dependability, and integrity. In addition to the full-service headquarters building, the City is represented by nine area commands divided into 19 service areas, policing 123 neighborhoods. The Department provides patrol, traffic, investigative, records, permits and licensing, laboratory, and support services.

The mission of the Department is accomplished through the practice of community-based policing and problem-solving known as Neighborhood Policing. This approach requires a shared responsibility between the Police Department and the residents of San Diego for addressing underlying problems contributing to crime and the fear of crime. The men and women of the SDPD work together in a problem-solving partnership with communities, government agencies, private groups, and individuals to fight crime and improve the quality of life for the residents and visitors of San Diego.

The Department's mission is:

To maintain peace and order by providing the highest quality police services

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Improve quality of life for all

The Police Department's highest priority is to ensure that San Diego is safe for all of its residents. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Reduce violent crime through the prevention, identification, and apprehension of criminal offenders
- Maintain priority call response times
- Ensure effective policing by addressing command and community priorities

Police

Goal 2: Strive for continuous improvement in efficiency and effectiveness

In the pursuit of operational excellence, it is important to continuously seek ways in which to operate as efficiently and effectively as possible. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Effectively utilize and manage resources
- Efficiently manage staffing levels
- Ensure continuous improvement of operations by identifying best practices in policing
- Pursue funding sources for new technology and equipment

Goal 3: Ensure accountability to high standards of performance, ethics, and professional conduct

High standards of integrity, professional conduct, and performance are vital to the success of the Police Department. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Empower and develop the workforce to achieve excellence
- Support an informed and trained workforce
- Encourage sound decision-making
- Promote professional and ethical behavior by employees

Key Performance Indicators

Performance Measure	Actual CY2012	Actual CY2013	Target CY2014
1. Average response time to priority E calls (in minutes)	6.3	7.0	7.0
2. Average response time to priority 1 calls (in minutes) ¹	11.8	14.0	14.0
3. Average response time to priority 2 calls (in minutes)	25.2	27.0	27.0
4. Average response time to priority 3 calls (in minutes)	61.9	68.0	68.0
5. Average response time to priority 4 calls (in minutes)	67.4	70.0	70.0
6. Clearance rates for violent crimes (homicide, sexual assault, robbery, aggravated assault)	53.7%	50.0%	50.0%
7. Violent crimes per 1,000 (homicide, sexual assault, robbery, aggravated assault) ²	4.18	4.50	4.50
8. Sworn officers per 1,000 population	1.49	1.48	1.48

1. The conservative estimate of a 13 minute response time for Priority 1 radio calls is based on a 22 year average of 12.8 minutes; as well as a 6-year average of 11.8 minutes with a predicted range from 10.3 to 13.3 minutes. It should be noted that the Calendar Year 2013 target for this performance measure was 14.0 minutes. This new estimate and target represents a seven percent decrease over last year.
2. Numbers are expected to remain the same.

Service Efforts and Accomplishments

Crime Rates

The total number of index crimes in San Diego decreased 0.5 percent in 2013 compared to 2012. The number of crimes in each of the categories in 2013 continues to be similar to the number of reported crimes from decades ago. Index crimes include murder, rape, robbery, aggravated assault, burglary, larceny, and motor vehicle theft. Information on these crime types is collected and measured nationwide by the Department of Justice Uniform Crime Reporting program. The crime rate of 27.9 per one thousand residents is comparable to rates experienced in the 1960s.

Clearances

Overall, clearance rates in 2013 were similar to clearance rates in 2012.

Public Safety Realignment (AB 109)

The Public Safety Realignment plan resulting from AB 109 was implemented regionally in October 2011. This realignment shifted the sentences of some non-violent offenders from serving time in state prison to local jail and created a new offender status called Post Release Offender (PRO). PROs are supervised by County Probation rather than State Parole. In response to these changes, the Department is proactively monitoring PROs released within the City. Many commands are providing additional training on probation and parole procedures so officers understand the available tools and release conditions. Additionally, officers are expected to monitor PROs in their commands and conduct periodic compliance checks to ensure subjects are not re-offending.

PERT/HOT/SIP Programs

The San Diego Police Department is involved with three award winning outreach programs that address homelessness and those with mental health issues: the Psychiatric Emergency Response Team (PERT), Homeless Outreach Team (HOT), and Serial Inebriate Program (SIP).

PERT partners mental health clinicians with police officers riding together on patrol and responding to calls involving mental health emergencies. In response to significant increases in the number of mental health calls, the PERT Coordinating Council is currently working with the Department, as well as other San Diego County law enforcement agencies, to increase the number of PERT units fielded within the City and the County as a whole. In 2013, PERT also hosted twelve PERT academies for officers, focusing on mental health education and awareness, as well as de-escalation techniques. Over 300 SDPD officers have been PERT-certified.

The HOT team combines a San Diego Police Officer, PERT clinician and County Health and Human Service Specialist in outreach teams, working with other providers to place homeless persons into transitional shelters and then into more permanent housing. In 2013, these officers contacted more than 1,300 people and placed over 500 persons into treatment.

SIP, jointly funded by the City and County, is a collaboration of law enforcement, the City Attorney's Office, Superior Courts and County Behavioral Health, as well as community-based homeless support agencies and treatment providers. The program provides chronic homeless alcoholics a choice between incarceration and treatment, and in 2013, SDPD officers arrested 429 persons identified as serial inebriates. Additionally, SIP officers worked with Rural/Metro to identify the top 10 persons transported by ambulance to local hospitals for severe alcohol intoxication. Over a 12 month period, these 10 individuals accounted for 316 medic transports totaling approximately \$456,000 in fire and paramedic costs. Efforts led to the prosecution of six of these individuals, who have been diverted into local treatment programs.

Police

The HOT team and SIP program were recognized by the United States Department of Housing and Urban Development as “Best Practices” for reducing chronic street homelessness. HOT, SIP and PERT each continue to earn national acclaim and are replicated by other cities throughout the country.

Identity Theft

Identity Theft detectives are providing ongoing presentations to civic and business groups to help educate the community on the growing threat of identity theft and the measures available to help combat the problem. Additionally, detectives are developing close working relationships with loss prevention and fraud investigators associated with large retailers often targeted in Identification theft schemes. In one recent case, a loss prevention representative provided police with information regarding a suspect frequenting one of the stores. The prompt and detailed information resulted in the suspect’s arrest, recovery of nearly \$30 thousand worth of fraudulently purchased tools and equipment, and the discovery of stolen mail and other personal identifying information belonging to several hundred additional victims.

Gang Unit

In 2013, gang detectives partnered with agencies representing all levels of law enforcement on operations that resulted in significant arrests, recovery of guns and drugs, as well as the development of important intelligence that will continue to be useful in combating gang-related violent crime, organized crime and cross border violence. One investigation included the use of a confidential informant who provided information on numerous gang members involved in the illegal trafficking of narcotics and firearms. The investigation resulted in nine arrests and the seizure of large quantities of cocaine, methamphetamine, marijuana, other drugs, and 19 firearms.

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
FTE Positions (Budgeted)	2,515.35	2,528.79	2,587.52	58.73
Personnel Expenditures	\$ 343,979,475	\$ 354,141,318	\$ 352,704,738	\$ (1,436,580)
Non-Personnel Expenditures	73,268,656	71,024,406	71,232,519	208,113
Total Department Expenditures	\$ 417,248,132	\$ 425,165,724	\$ 423,937,257	\$ (1,228,467)
Total Department Revenue	\$ 53,712,599	\$ 48,861,836	\$ 49,326,073	\$ 464,237

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Administration	\$ 30,982,934	\$ 26,402,664	\$ 31,010,153	\$ 4,607,489
Administrative Services	40,717,054	45,053,409	39,822,483	(5,230,926)
Centralized Investigations	66,321,923	65,977,310	66,729,476	752,166
Family Justice Center	588,512	647,543	642,116	(5,427)
Neighborhood Policing	49,489,549	50,578,808	56,206,297	5,627,489
Patrol Operations	224,748,103	229,883,178	222,896,505	(6,986,673)
Total	\$ 412,848,075	\$ 418,542,912	\$ 417,307,030	\$ (1,235,882)

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Administration	75.10	80.00	87.05	7.05
Administrative Services	258.75	262.72	267.28	4.56
Centralized Investigations	410.00	409.00	423.00	14.00
Family Justice Center	4.00	4.00	4.00	0.00
Neighborhood Policing	267.50	333.07	403.19	70.12
Patrol Operations	1,500.00	1,440.00	1,403.00	(37.00)
Total	2,515.35	2,528.79	2,587.52	58.73

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Police Retention Program Adjustment to reflect the addition of non-personnel expenditures for the purpose of funding the Police Retention Program.	0.00	\$ 3,200,000	\$ -
Addition of Sworn Personnel Addition of 7 Police Sergeants, 7 Police Detectives, 2 Police Officer 3s, 20 Police Officer 2s and associated non-personnel expenditures to support an increase in Police Academy recruits from 34 to 43 for each of the four academies held throughout Fiscal Year 2015 as part of the five-year staffing plan.	18.00	2,879,880	-
Vacation Pay in Lieu Adjustment to reflect the addition of personnel expenditures for vacation pay in lieu.	0.00	1,800,000	-

Police

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Addition of Civilian Positions Addition of 17.00 FTE positions to support the Police Department operations as part of the five-year staffing plan including enforcement of the Neighborhood Parking Protection Ordinance.	17.00	1,432,454	-
Police Academy Recruits Addition of 9 Police Officer 2s that were added for the May 2014 academy.	9.00	1,166,110	-
Body Worn Cameras Adjustment to reflect the addition of non-personnel expenditures for body worn cameras for police officers to record interactions with the public.	0.00	1,000,000	-
Animal Services Contract Adjustment to reflect the addition of non-personnel expenditures for increased contractual costs with the County of San Diego for animal services.	0.00	422,668	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	8.40	336,997	-
Addition of Assistant Police Chief Addition of 1.00 Assistant Police Chief to support the Police Department operations.	1.00	290,455	-
Parking Citation Adjustment to reflect an increase in revenue for parking enforcement activities and associated non-personnel expenditures for DMV pass-through fees.	0.00	137,000	1,127,409
Serial Inebriate Program Expansion Adjustment to reflect the transfer of non-personnel expenditures from the Economic Development Division to the Police Department to expand the Serial Inebriate Program.	0.00	120,000	-
Homeless Outreach Team Enhancement Adjustment to reflect the transfer of non-personnel expenditures from Economic Development Division to the Police Department to enhance the Homeless Outreach Team Program.	0.00	40,000	-
Reduction of Police Code Compliance Officers Reduction of 2.00 Police Code Compliance Officers that have remained vacant since Fiscal Year 2012, resulting in no service level impact.	(2.00)	(170,530)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(727,175)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(1,243,688)	-

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.	0.00	(3,742,505)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	7.33	(8,177,548)	-
Safety Sales Tax Revenue Adjustment to reflect an increase in Safety Sales Tax revenue.	0.00	-	124,889
Revised Revenue Adjustment to reflect Fiscal Year 2015 revenue projections.	0.00	-	(788,061)
Total	58.73	\$ (1,235,882)	\$ 464,237

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
PERSONNEL				
Personnel Cost	\$ 207,472,608	\$ 205,282,363	\$ 206,823,715	\$ 1,541,352
Fringe Benefits	136,506,868	148,858,955	145,881,023	(2,977,932)
PERSONNEL SUBTOTAL	343,979,475	354,141,318	352,704,738	(1,436,580)
NON-PERSONNEL				
Supplies	\$ 4,640,272	\$ 6,284,516	\$ 7,408,776	\$ 1,124,260
Contracts	27,785,664	26,028,129	26,995,090	966,961
Information Technology	10,209,892	9,791,856	8,524,675	(1,267,181)
Energy and Utilities	7,321,510	8,270,033	7,683,013	(587,020)
Other	125,451	100,025	100,025	-
Transfers Out	16,645,098	12,346,126	12,439,326	93,200
Capital Expenditures	-	230,246	1,050,246	820,000
Debt	2,140,713	1,350,663	401,141	(949,522)
NON-PERSONNEL SUBTOTAL	68,868,600	64,401,594	64,602,292	200,698
Total	\$ 412,848,075	\$ 418,542,912	\$ 417,307,030	\$ (1,235,882)

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Charges for Services	\$ 9,664,681	\$ 10,525,103	\$ 10,502,603	\$ (22,500)
Fines Forfeitures and Penalties	19,994,325	20,124,996	20,464,344	339,348
Licenses and Permits	4,563,999	4,428,760	4,428,760	-
Other Local Taxes	1,469,714	1,256,000	1,256,000	-
Other Revenue	2,936,804	527,546	550,046	22,500
Rev from Federal Agencies	1,341,099	2,756,720	2,756,720	-
Rev from Money and Prop	399,674	216,149	216,149	-
Rev from Other Agencies	1,530,688	758,423	758,423	-
Transfers In	4,910,517	3,508,374	3,633,263	124,889
Total	\$ 46,811,502	\$ 44,102,071	\$ 44,566,308	\$ 464,237

Police

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	5.00	5.00	5.00	\$31,491 - \$37,918	146,153
90000011	Account Clerk - Hourly	1.10	1.00	1.05	31,491 - 37,918	33,066
20000007	Accountant 3	1.00	1.00	1.00	59,363 - 71,760	69,248
20000024	Administrative Aide 2	11.00	11.00	12.00	42,578 - 51,334	484,021
20000050	Assistant Management Analyst	1.00	1.00	1.00	44,470 - 54,059	44,165
20001190	Assistant Police Chief	4.00	4.00	5.00	46,966 - 172,744	738,950
20000311	Associate Department Human Resources Analyst	2.00	2.00	2.00	54,059 - 65,333	119,392
20000134	Associate Management Analyst	2.00	2.00	2.00	54,059 - 65,333	130,666
20000119	Associate Management Analyst	13.00	13.00	15.00	54,059 - 65,333	842,621
20000201	Building Maintenance Supervisor	1.00	1.00	1.00	61,859 - 74,797	-
20000224	Building Service Technician	3.00	3.00	3.00	33,322 - 39,666	118,998
20000202	Building Supervisor	2.00	2.00	2.00	39,770 - 47,736	92,608
20000231	Cal-ID Technician	12.00	12.00	12.00	36,275 - 43,722	499,017
90000231	Cal-ID Technician - Hourly	0.89	0.97	0.88	36,275 - 43,722	31,922
20000540	Clerical Assistant 2	1.00	0.00	0.00	29,931 - 36,067	-
20000539	Clerical Assistant 2	7.00	7.00	9.00	29,931 - 36,067	274,536
90000539	Clerical Assistant 2 - Hourly	2.76	2.61	2.63	29,931 - 36,067	78,719
20001163	Confidential Secretary to the Police Chief	1.00	1.00	1.00	16,827 - 105,518	64,553
20001175	Crime Laboratory Manager	1.00	1.00	1.00	46,966 - 172,744	112,676
20000441	Crime Scene Specialist	8.00	8.00	8.00	50,274 - 60,715	475,324
20000348	Criminalist 2	10.00	11.00	13.00	74,942 - 90,542	961,097
20000349	Criminalist 2	14.00	13.00	12.00	74,942 - 90,542	986,451
20000391	DNA Technical Manager	1.00	1.00	1.00	78,686 - 95,077	95,077
20000386	Dispatcher 2	72.00	75.00	75.00	37,440 - 45,178	3,133,940
90000386	Dispatcher 2 - Hourly	1.36	1.38	1.21	37,440 - 45,178	45,302
20000398	Documents Examiner 3	2.00	2.00	2.00	68,016 - 82,118	164,236
20000408	Electrician	1.00	1.00	1.00	47,091 - 56,534	56,534
20001120	Executive Assistant Police Chief	1.00	1.00	1.00	59,155 - 224,099	157,747
20000924	Executive Secretary	2.00	2.00	2.00	43,555 - 52,666	100,444
20000178	Information Systems Administrator	2.00	2.00	2.00	73,466 - 88,982	177,964
20000290	Information Systems Analyst 2	6.00	6.00	6.00	54,059 - 65,333	326,665
20000293	Information Systems Analyst 3	6.00	6.00	5.00	59,363 - 71,760	215,280
20000998	Information Systems Analyst 4	2.00	2.00	2.00	66,768 - 80,891	157,585
20000377	Information Systems Technician	0.50	1.00	1.00	42,578 - 51,334	51,334
20000536	Intermediate Stenographer	1.00	0.00	0.00	32,094 - 38,813	-
20000730	Interview and Interrogation Specialist 3	2.00	2.00	3.00	62,254 - 75,067	212,388
20000590	Laboratory Technician	1.50	2.00	2.00	40,622 - 49,067	93,057
20000577	Latent Print Examiner 2	11.00	12.00	12.00	59,634 - 72,072	770,224
90001073	Management Intern - Hourly	0.76	0.75	0.75	24,274 - 29,203	18,205

Police

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
20000672	Parking Enforcement Officer 1	40.00	40.00	40.00	35,630 - 42,848	1,524,260
20000663	Parking Enforcement Officer 2	18.00	18.00	18.00	39,104 - 47,091	836,644
20000670	Parking Enforcement Supervisor	6.00	6.00	6.00	43,077 - 51,750	303,825
20000680	Payroll Specialist 2	6.00	6.00	6.00	34,611 - 41,787	242,902
20000173	Payroll Supervisor	1.00	1.00	1.00	39,686 - 48,069	48,069
20000722	Police Agent	4.00	2.00	2.00	65,874 - 79,664	154,230
20000717	Police Captain	14.00	14.00	14.00	115,877 - 138,778	1,483,395
20001133	Police Chief	1.00	1.00	1.00	59,155 - 224,099	176,457
20000308	Police Code Compliance Officer	7.00	7.00	5.00	43,014 - 51,709	258,545
20000309	Police Code Compliance Supervisor	1.00	1.00	1.00	49,462 - 59,446	-
20000719	Police Detective	330.50	330.00	333.17	65,998 - 79,747	22,307,205
20000111	Police Dispatch Administrator	2.00	2.00	2.00	61,630 - 74,880	146,182
20000987	Police Dispatch Supervisor	11.00	11.00	11.00	54,746 - 66,040	712,068
20000729	Police Dispatcher	55.00	55.00	56.00	45,240 - 54,538	2,798,930
90000729	Police Dispatcher - Hourly	1.30	1.38	1.21	45,240 - 54,538	54,740
20000715	Police Investigative Aide 2	0.00	1.00	2.00	40,643 - 49,067	40,643
20000716	Police Investigative Aide 2	0.00	0.00	8.00	40,643 - 49,067	325,145
20000696	Police Lead Dispatcher	10.00	10.00	10.00	49,774 - 60,029	594,715
20000718	Police Lieutenant	52.00	52.00	52.00	97,594 - 116,813	5,270,897
20000721	Police Officer 2	1,274.00	1,284.67	1,311.83	62,837 - 75,941	93,791,146
20000723	Police Officer 3	7.00	7.00	7.83	65,998 - 79,747	542,386
20000734	Police Property and Evidence Clerk	13.50	12.50	13.50	34,611 - 41,517	527,833
20000735	Police Records Clerk	24.00	24.00	25.00	32,968 - 39,811	873,741
20000582	Police Records Data Specialist	8.00	9.00	9.00	32,074 - 38,834	292,501
20000585	Police Records Data Specialist Supervisor	1.50	2.00	2.00	38,834 - 46,675	91,270
20000724	Police Sergeant	282.00	282.00	285.17	76,274 - 92,206	22,826,621
20000329	Police Service Officer 2	6.00	6.00	6.00	39,187 - 47,133	282,798
20000331	Police Service Officer 2	2.00	2.00	2.00	39,187 - 47,133	94,266
20001222	Program Manager	5.00	5.00	5.00	46,966 - 172,744	429,170
20000759	Programmer Analyst 3	1.00	1.00	1.00	54,059 - 65,333	65,333
20000760	Project Assistant	1.00	0.00	0.00	57,866 - 69,722	-
20000761	Project Officer 1	0.00	1.00	1.00	66,622 - 80,454	76,794
20000952	Property and Evidence Supervisor	2.50	3.00	3.00	42,682 - 51,397	144,076
20000783	Public Information Clerk	2.00	2.00	2.00	31,491 - 37,918	72,468
20000869	Senior Account Clerk	1.00	1.00	1.00	36,067 - 43,514	43,514
20000927	Senior Clerk/Typist	12.00	12.00	11.00	36,067 - 43,514	474,333
20000312	Senior Department Human Resources Analyst	1.00	1.00	1.00	59,363 - 71,760	71,760
20000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	70,684

Police

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
2000064	Senior Parking Enforcement Supervisor	1.00	1.00	1.00	52,603 - 63,398	55,182
2000082	Senior Police Records Clerk	3.00	3.00	3.00	37,835 - 45,781	136,785
9000082	Senior Police Records Clerk - Hourly	0.93	0.88	0.85	37,835 - 45,781	32,160
2000097	Senior Property & Evidence Supervisor	1.00	1.00	1.00	54,059 - 65,333	62,254
2000096	Senior Refrigeration Mechanic	1.00	1.00	1.00	49,462 - 59,384	59,384
2000101	Special Event Traffic Control Supervisor	3.00	3.00	3.00	39,042 - 46,925	140,775
2000101	Special Event Traffic Controller 1	0.50	0.50	0.50	33,946 - 40,810	20,405
9000101	Special Event Traffic Controller 1 - Hourly	32.00	30.40	39.19	33,946 - 40,810	1,330,328
2000102	Supervising Academy Instructor	1.00	0.00	0.00	65,998 - 80,059	-
2000100	Supervising Cal-ID Technician	3.00	3.00	3.00	41,600 - 50,253	146,183
2000124	Supervising Crime Scene Specialist	1.00	1.00	1.00	68,224 - 82,493	82,493
2000089	Supervising Criminalist	3.00	4.00	4.00	86,195 - 104,125	406,974
2000089	Supervising Criminalist	1.00	1.00	1.00	86,195 - 104,125	104,125
2000031	Supervising Department Human Resources Analyst	1.00	1.00	1.00	66,768 - 80,891	80,891
2000124	Supervising Latent Print Examiner	1.00	1.00	1.00	73,008 - 88,275	88,275
2000097	Supervising Management Analyst	4.00	4.00	4.00	66,768 - 80,891	323,564
2000075	Word Processing Operator	36.75	38.75	38.75	31,491 - 37,918	1,340,846
	2-Wheel Motorcycle (POA)					112,963
	2nd Watch Shift					1,320,301
	3-Wheel Motorcycle (MEA)					101,088
	3rd Watch Shift					1,563,636
	Acct Recon Pay					80,938
	Admin Assign Pay					41,490
	Advanced Post Certificate					8,376,882
	Air Support Trainer					7,974
	Bilingual - Dispatcher					45,136
	Bilingual - POA					895,995
	Bilingual - Regular					75,712
	Canine Care					110,399
	Comm Relations					29,238
	Core Instructor Pay					14,997
	Detective Pay					470,220
	Dispatch Cert Pay					330,188
	Dispatcher Training					177,685
	Emergency Negotiator					61,652
	Field Training Pay					788,052
	Flight Pay					69,864

Police

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget Proposed	FY2015 Salary Range	Total
	Intermediate Post Certificate				1,208,900
	Latent Print Exam Cert				34,055
	Overtime Budgeted				11,097,071
	Split Shift Pay				410,637
	Swat Team Pay				345,137
	Termination Pay Annual Leave				813,012
	Vacation Pay In Lieu				3,700,158
FTE, Salaries, and Wages Subtotal		2,515.35	2,528.79	2,587.52	\$ 206,823,715
		FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Fringe Benefits					
	Employee Offset Savings	\$ 4,779,250	\$ 5,006,757	\$ 4,723,958	\$ (282,799)
	Flexible Benefits	12,039,476	22,403,164	24,614,790	2,211,626
	Insurance	339	-	-	-
	Long-Term Disability	992,178	930,336	604,030	(326,306)
	Medicare	2,586,120	2,215,737	2,507,412	291,675
	Other Post-Employment Benefits	15,428,802	14,764,127	14,713,600	(50,527)
	Retiree Health Contribution	(114,951)	-	-	-
	Retiree Medical Trust	5,930	4,824	8,947	4,123
	Retirement 401 Plan	20,126	19,307	19,408	101
	Retirement ADC	82,474,488	85,656,070	84,493,625	(1,162,445)
	Retirement DROP	908,825	922,928	950,665	27,737
	Retirement Offset Contribution	70,630	-	-	-
	Risk Management Administration	2,444,706	2,240,285	2,487,760	247,475
	Supplemental Pension Savings Plan	1,453,839	1,336,405	1,641,036	304,631
	Unemployment Insurance	505,807	494,202	345,454	(148,748)
	Unused Sick Leave	8	-	-	-
	Workers' Compensation	12,911,295	12,864,813	8,770,338	(4,094,475)
Fringe Benefits Subtotal		\$ 136,506,868	\$ 148,858,955	\$ 145,881,023	\$ (2,977,932)
Total Personnel Expenditures				\$ 352,704,738	

Police Decentralization Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Administration	\$ 4,116,587	\$ 5,120,000	\$ 5,120,000	\$ -
Total	\$ 4,116,587	\$ 5,120,000	\$ 5,120,000	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
NON-PERSONNEL				
Contracts	\$ 4,116,587	\$ 5,120,000	\$ 5,120,000	\$ -
NON-PERSONNEL SUBTOTAL	4,116,587	5,120,000	5,120,000	-
Total	\$ 4,116,587	\$ 5,120,000	\$ 5,120,000	\$ -

Police

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Transfers In	\$ 5,124,648	\$ 3,749,765	\$ 3,749,765	\$ -
Total	\$ 5,124,648	\$ 3,749,765	\$ 3,749,765	\$ -

Seized & Forfeited Assets Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Administration	\$ (12,098)	\$ -	\$ -	\$ -
Total	\$ (12,098)	\$ -	\$ -	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
NON-PERSONNEL				
Contracts	\$ (12,098)	\$ -	\$ -	\$ -
NON-PERSONNEL SUBTOTAL	(12,098)	-	-	-
Total	\$ (12,098)	\$ -	\$ -	\$ -

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Rev from Money and Prop	\$ (5,896)	\$ -	\$ -	\$ -
Total	\$ (5,896)	\$ -	\$ -	\$ -

Seized Assets - California Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Administration	\$ -	\$ 10,000	\$ 10,000	\$ -
Total	\$ -	\$ 10,000	\$ 10,000	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
NON-PERSONNEL				
Contracts	\$ -	\$ 10,000	\$ 10,000	\$ -
NON-PERSONNEL SUBTOTAL	-	10,000	10,000	-
Total	\$ -	\$ 10,000	\$ 10,000	\$ -

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Rev from Federal Agencies	\$ -	\$ 10,000	\$ 10,000	\$ -
Rev from Money and Prop	13	-	-	-
Total	\$ 13	\$ 10,000	\$ 10,000	\$ -

Seized Assets - Federal DOJ Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Administration	\$ 177,251	\$ 1,392,812	\$ 1,400,227	\$ 7,415
Total	\$ 177,251	\$ 1,392,812	\$ 1,400,227	\$ 7,415

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ 7,415	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	0.00	\$ 7,415	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
NON-PERSONNEL				
Contracts	\$ 173,664	\$ 1,388,732	\$ 1,396,460	\$ 7,728
Energy and Utilities	3,587	4,080	3,767	(313)
NON-PERSONNEL SUBTOTAL	177,251	1,392,812	1,400,227	7,415
Total	\$ 177,251	\$ 1,392,812	\$ 1,400,227	\$ 7,415

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Rev from Federal Agencies	\$ 1,740,172	\$ 900,000	\$ 900,000	\$ -
Rev from Money and Prop	8,259	-	-	-
Total	\$ 1,748,430	\$ 900,000	\$ 900,000	\$ -

Seized Assets - Federal Treasury Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Administration	\$ -	\$ 100,000	\$ 100,000	\$ -
Total	\$ -	\$ 100,000	\$ 100,000	\$ -

Police

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
NON-PERSONNEL				
Contracts	\$ -	\$ 100,000	\$ 100,000	\$ -
NON-PERSONNEL SUBTOTAL	-	100,000	100,000	-
Total	\$ -	\$ 100,000	\$ 100,000	\$ -

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Rev from Federal Agencies	\$ 22,202	\$ 100,000	\$ 100,000	\$ -
Rev from Money and Prop	93	-	-	-
Total	\$ 22,295	\$ 100,000	\$ 100,000	\$ -

Serious Traffic Offenders Program Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Administration	\$ 118,316	\$ -	\$ -	\$ -
Total	\$ 118,316	\$ -	\$ -	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
NON-PERSONNEL				
Supplies	\$ 223	\$ -	\$ -	\$ -
Contracts	118,093	-	-	-
NON-PERSONNEL SUBTOTAL	118,316	-	-	-
Total	\$ 118,316	\$ -	\$ -	\$ -

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Fines Forfeitures and Penalties	\$ 9,277	\$ -	\$ -	\$ -
Rev from Money and Prop	2,330	-	-	-
Total	\$ 11,607	\$ -	\$ -	\$ -

Revenue and Expense Statement (Non-General Fund)

Police Decentralization Fund	FY2013 Actual	FY2014 [*] Budget	FY2015 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 4,118,157	\$ 4,575,594	\$ 3,090,922
TOTAL BALANCE AND RESERVES	\$ 4,118,157	\$ 4,575,594	\$ 3,090,922
REVENUE			
Transfer from General Fund	\$ 5,124,648	\$ 3,749,765	\$ 3,749,765
TOTAL REVENUE	\$ 5,124,648	\$ 3,749,765	\$ 3,749,765
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 9,242,805	\$ 8,325,359	\$ 6,840,687
OPERATING EXPENSE			
Fund Administration	\$ -	\$ 195,000	\$ -
County Jail Required Debt Service	2,762,212	3,300,000	3,300,000
County Jail Per Diem for Female Misdemeanants	262,729	500,000	500,000
County Jail Per Diem for Male Misdemeanants	968,810	700,000	997,000
San Diego Sheriff Custodianship for CMH Detainees	32,636	225,000	225,000
Detox Center Agreement	90,200	200,000	98,000
TOTAL OPERATING EXPENSE	\$ 4,116,587	\$ 5,120,000	\$ 5,120,000
TOTAL EXPENSE	\$ 4,116,587	\$ 5,120,000	\$ 5,120,000
BALANCE	\$ 5,126,218	\$ 3,205,359¹	\$ 1,720,687
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 9,242,805	\$ 8,325,359	\$ 6,840,687

^{*}At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

¹Of the \$3.1 million in fund balance, \$1.4 million is anticipated to be used in Fiscal Year 2015 and another \$1.4 million in Fiscal Year 2016.

Police

Revenue and Expense Statement (Non-General Fund)

Seized & Forfeited Assets Fund	FY2013 Actual	FY2014* Budget	FY2015 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ (195,940)	\$ 1,398,875	\$ 1,166,712
Reserved Fund Balance	–	9,650	–
TOTAL BALANCE AND RESERVES	\$ (195,940)	\$ 1,408,525	\$ 1,166,712
REVENUE			
Seized Assets	\$ 1,764,842	\$ 1,010,000	\$ 1,010,000
Sale of Police Aircraft	–	–	–
TOTAL REVENUE	\$ 1,764,842	\$ 1,010,000	\$ 1,010,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,568,902	\$ 2,418,525	\$ 2,176,712
OPERATING EXPENSE			
Elementary School Safety Program	\$ –	\$ 20,000	\$ –
Helicopter Unit Operations	165,153	1,482,812	1,510,227
TOTAL OPERATING EXPENSE	\$ 165,153	\$ 1,502,812	\$ 1,510,227
TOTAL EXPENSE	\$ 165,153	\$ 1,502,812	\$ 1,510,227
RESERVES			
Reserved Fund Balance	\$ –	\$ 9,650	\$ –
TOTAL RESERVES	\$ –	\$ 9,650	\$ –
BALANCE	\$ 1,403,749	\$ 906,063	\$ 666,485
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,568,902	\$ 2,418,525	\$ 2,176,712

* At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Revenue and Expense Statement (Non-General Fund)

Serious Traffic Offenders Program Fund	FY2013 Actual	FY2014 [*] Budget	FY2015 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 467,386	\$ 360,236	\$ 239,145
TOTAL BALANCE AND RESERVES	\$ 467,386	\$ 360,236	\$ 239,145
REVENUE			
Unlicensed Driver Impound Fees	\$ 9,277	\$ -	\$ -
Interest Earnings	2,330	-	-
TOTAL REVENUE	\$ 11,607	\$ -	\$ -
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 478,993	\$ 360,236	\$ 239,145
OPERATING EXPENSE			
Supplies and Services	\$ 223	\$ -	\$ -
Salaries and Wages	118,093	-	-
TOTAL OPERATING EXPENSE	\$ 118,316	\$ -	\$ -
TOTAL EXPENSE	\$ 118,316	\$ -	\$ -
BALANCE	\$ 360,676	\$ 360,236	\$ 239,145
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 478,993	\$ 360,236	\$ 239,145

^{*}At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.



Page Intentionally Left Blank

Public Safety Needs & Debt Service Fund



Page Intentionally Left Blank

Public Safety Needs & Debt Service Fund



Fund Description

The Public Safety Needs & Debt Service Fund was established as a Special Revenue Fund for the purpose of tracking expenditures for public safety needs. The source of funding for the Public Safety Needs & Debt Service Fund is Safety Sales Tax revenue, a half-cent sales tax resulting from the enactment of Proposition 172 in 1994. Debt service for the Fire and Lifeguard Facilities Fund is paid first from this fund and the remainder of the safety sales tax revenue is distributed equally between the Police and Fire-Rescue Departments.



Page Intentionally Left Blank

Public Safety Needs & Debt Service Fund

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	7,988,645	8,396,967	8,707,775	310,808
Total Department Expenditures	\$ 7,988,645	\$ 8,396,967	\$ 8,707,775	\$ 310,808
Total Department Revenue	\$ 7,996,834	\$ 8,396,967	\$ 8,707,775	\$ 310,808

Public Safety Needs & Debt Service Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Public Safety Needs & Debt Service Fund	\$ 7,988,645	\$ 8,396,967	\$ 8,707,775	\$ 310,808
Total	\$ 7,988,645	\$ 8,396,967	\$ 8,707,775	\$ 310,808

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Safety Sales Tax Allocation Adjustment to reflect an increase in projected revenue and expenditures for public safety needs.	0.00	\$ 310,808	\$ 310,808
Total	0.00	\$ 310,808	\$ 310,808

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
NON-PERSONNEL				
Transfers Out	\$ 7,988,645	\$ 8,396,967	\$ 8,707,775	\$ 310,808
NON-PERSONNEL SUBTOTAL	7,988,645	8,396,967	8,707,775	310,808
Total	\$ 7,988,645	\$ 8,396,967	\$ 8,707,775	\$ 310,808

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Sales Tax	\$ 7,982,632	\$ 8,396,967	\$ 8,707,775	\$ 310,808
Rev from Money and Prop	14,203	-	-	-
Total	\$ 7,996,834	\$ 8,396,967	\$ 8,707,775	\$ 310,808

Public Safety Needs & Debt Service Fund

Revenue and Expense Statement (Non-General Fund)

Public Safety Needs & Debt Service Fund	FY2013 Actual	FY2014* Budget	FY2015 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ -	\$ -	\$ 6,081
TOTAL BALANCE AND RESERVES	\$ -	\$ -	\$ 6,081
REVENUE			
Safety Sales Tax - Property Tax 1/2 Cent	\$ 7,982,632	\$ 8,396,967	\$ 8,707,775
Interest on Pooled Investments	14,203	-	-
TOTAL REVENUE	\$ 7,996,834	\$ 8,396,967	\$ 8,707,775
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 7,996,834	\$ 8,396,967	\$ 8,713,856
OPERATING EXPENSE			
Transfer to General Fund - Fire-Rescue Department	\$ 3,548,014	\$ 3,508,374	\$ 3,664,028
Transfer to General Fund - Police Department	3,548,014	3,508,374	3,664,028
Transfer to Fire and Lifeguard Facilities Fund	892,617	1,380,219	1,379,719
TOTAL OPERATING EXPENSE	\$ 7,988,645	\$ 8,396,967	\$ 8,707,775
TOTAL EXPENSE	\$ 7,988,645	\$ 8,396,967	\$ 8,707,775
BALANCE	\$ 8,189	\$ -	\$ 6,081
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 7,996,834	\$ 8,396,967	\$ 8,713,856

* At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Public Utilities



Page Intentionally Left Blank



Department Description

Public Utilities is composed of four branches: Business Support, Water Quality, Distribution and Collection, and Potable Reuse and Strategic Programs. Each branch performs distinct functions as outlined below.

The Business Support Branch is comprised of the following divisions:

Long-Range Planning and Water Resources - This division provides long-range water resources planning and development, watershed and resource protection, water and wastewater legislation and policy analysis, and management of the City's recycled water and water conservation programs. The Division is also responsible for the management of follow-on work associated with the Water Purification Demonstration Project and Recycled Water Study. The follow-on work consists of a comprehensive look at examining potable reuse to provide a safe and reliable water source for the City's future.

Finance and Information Technology - This division provides administrative support for the Water and Wastewater Enterprise Funds including Information Systems, Budget Development and Monitoring, Accounts Payable, Rate Setting and Finance, and the Administration of Contracts, Grants, and State Revolving Fund (SRF) Loans.

Customer Support - This division provides high-quality customer-focused care and service to Public Utility Department patrons. The Division handles and responds to customer phone calls and emails, including account/billing inquiries, water conservation information, water waste complaints, and general water/sewer utility information. In addition, the Division is responsible for customer billing and payment processing, meter reading and code enforcement, customer compliance with State backflow device requirements, and providing public information.

The Water Quality Branch is comprised of the following divisions:

Wastewater Treatment and Disposal - This division operates and maintains a wastewater treatment plant, two water reclamation plants, a bio-solids processing facility, and eight large wastewater pump stations. With these facilities, the Division provides regional wastewater treatment and disposal services to the City of San Diego, as well as 12 surrounding cities and special districts.

Water System Operations - This division operates and maintains the City's raw water supply system, potable water treatment and distribution system, and the recycled water distribution system. This division also manages the

Public Utilities

recreational program at the City's raw water reservoirs (lakes). Major facilities include nine raw water reservoirs (lakes), three water treatment plants, a recycled water distribution system with four pump stations and three reservoirs/tanks, and a complex and vast potable water distribution system with over 130 pressure zones, 49 pump stations, 29 tanks/reservoirs, and more than 950 pressure regulators. In addition, the Division provides corrosion engineering support and water supply operations management for the Department.

Environmental Monitoring and Technical Services - This division manages regulatory permits and provides permit compliance and monitoring services for the Water and Wastewater Systems and various treatment facilities to ensure that air and water quality standards are maintained to meet regulatory and environmental standards. Specifically, the Division provides various types of biological, chemical, and toxicological testing in the field and laboratory to fully monitor and assess the quality of the region's drinking water, wastewater, and residuals systems. The Division also conducts a comprehensive ocean monitoring program to assess the impact of wastewater discharge to San Diego's coastal ocean waters. Division staff also provides consultative scientific and technical assistance for the Department. The Division also includes the Industrial Wastewater Control Program (IWCP) which regulates industrial and commercial discharges to the sewer system to minimize toxic loadings and other incompatible discharges in order to maximize opportunities for beneficial reuse of wastewater and bio-solids. The IWCP issues permits that apply federal pre-treatment standards and plant-specific local discharge limits and performs facility inspections, sampling, and analysis of industrial waste streams to determine compliance with permit limits. The Program also develops commercial and industrial sewer billing rates for large users in compliance with State revenue guidelines.

The Collection and Distribution Branch is comprised of the following divisions:

Wastewater Collection - This division provides efficient operations and maintenance of the wastewater collection system, which consists of 3,019 miles of sewer mains and 75 sewer pump stations, as well as the Mission Bay and Coastal Low-Flow System consisting of 24 interceptor pump stations and 50 diversion structures. The Division also administers the Food Establishment Wastewater Discharge Permitting Program which permits and monitors over 5,000 food establishments to minimize the discharge of fats, oils, and grease into the wastewater collection system.

Water Construction and Maintenance - This division provides construction, maintenance, and emergency response for the potable water system. The Division maintains approximately 279,412 metered service connections, approximately 25,157 fire hydrants, and more than 28,917 isolation valves. The Division performs construction activities for the recycled distribution system citywide and provides 24-hour emergency response, water main repair, Capital Improvement Program (CIP) support, and the maintenance, installation, and replacement of water meters throughout the City.

The Strategic Programs Branch responsibilities are as follows:

Employee Services and Quality Assurance - This division provides employee and management services in the areas of human resources management, payroll, safety, security, training, and quality assurance. It also provides administrative support to the Independent Rates Oversight Committee and is involved in various internal business support services including contract formulation and administration, internal quality assurance audit support, management of Public Records Act requests, and records management.

Asset Management - This section coordinates Department activities that contribute to a unified methodology for asset management providing oversight, direction, and integration of activities to promote Public Utilities' goal of providing cost-effective water, recycled water, and wastewater services. The Section is responsible for the management of the Department's GIS system and data, as well as leading the implementation of an SAP-based Enterprise Asset Management system.

Strategic Support Services - This section coordinates the development of the Public Utilities Department five-year strategic business plan and coordinates the development and tracking of the annual strategic initiatives throughout the Department. Quarterly progress reports are coordinated and a final report is published for stakeholders and ratepayers. This team assists with, and tracks progress on, various consolidation and efficiency initiatives throughout

Public Utilities

the Department. Progress reports are coordinated and a final report is published for stakeholders and ratepayers. The Section also conducts benchmarking studies for the Department and administers a Leadership Development Program and an Employee Opinion Survey to all Public Utilities employees.

The Potable Reuse and Strategic Programs Branch is comprised of the following divisions and responsibilities:

Engineering and Program Management - This division provides engineering services for Water, Wastewater, and Reclaimed Water Systems to ensure new facilities, repairs, and upgrades are planned and implemented in a fiscally sound manner to meet regulatory and environmental standards. The Division also provides long-range master planning, condition assessment, water and sewer modeling, planning and pre-design for infrastructure, energy management, environmental support, and oversight of the implementation of the Water, Wastewater, and Reclaimed Water System's Capital Improvement Program.

Pure Water Program - The Pure Water Program is a focused and coordinated effort to develop and execute a full-scale potable reuse implementation plan and to identify a permanent solution to the Point Loma Wastewater Treatment Plant Modified Permit. The Program will draw upon staffing and resources from throughout the Department.

Oversight

The Independent Rates Oversight Committee (IROC) was established by ordinance in 2007 to serve as an official advisory body to the Mayor, City Council, and department management on policy issues related to the oversight of Public Utilities Department operations including, but not limited to, rate structures, cost effectiveness, resource management, planned expenditures, service delivery methods, public awareness and outreach efforts, and efforts to achieve high-quality, affordable utility services.

There are 11 voting members on the IROC, all of whom are appointed by the Mayor and confirmed by the City Council. The membership of IROC consists of representatives of each rate class and professional experts in such fields as finance, engineering, construction, and the environment. IROC meets monthly to review budgets, expenditures, performance activities, and issues for the Public Utilities Department. In addition, IROC has three subcommittees focused on finance, infrastructure and operations, as well as outreach and communication.

The Department's mission is:

To ensure quality, reliability, and sustainability of water, wastewater, and recycled water services for the benefit of the ratepayers and citizens served

Goals and Objectives

The following goals and initiatives represent the Public Utilities Department's Fiscal Year 2014 Strategic Plan:

Goal 1: Safe, reliable and efficient, water, wastewater, and recycled water services

The Public Utilities Department is dedicated to its public health responsibilities of providing safe and reliable water and efficient wastewater and recycled water services. The Department strives to exceed all federal and State water quality standards, maintain and build needed infrastructure, and deliver water and wastewater services to customers efficiently and reliably. The Department will move toward accomplishing this goal by focusing on the following initiatives:

- Enterprise Asset Management (EAM) Project: Develop a user-friendly SAP Enterprise Asset Management consultant-assisted solution
- Condition Assessments: Complete major milestones included in the Asbestos Cement Water Mains Condition Assessment contract
- Accelerated Repair Program: Initiate an accelerated repair for distribution system water mains identified by the EPM Division using in-house resources

Public Utilities

- Risk-Based Value Maintenance: Initiate a risk-based valve maintenance program to determine the maintenance schedule of every asset based on analysis of asset purpose, risk of failure, etc.
- Facility Vulnerability: Assess, update, and implement the Emergency Response Plan and security plans
- San Diego Metropolitan Sewerage System Strategy: Develop a strategy on all elements of the proposed future system-wide operations to meet permitting requirements

Goal 2: Fiscally sound and effective public utility

The Public Utilities Department utilizes strategic financial planning to ensure financial viability to operate and maintain the water and wastewater systems. The Department provides a fiscally sound, efficient organization that is responsive and dependable enhancing its long-term viability, accountability, ethics, and transparency as cornerstones upon which to build trust with customers. The Department will move toward accomplishing this goal by focusing on the following initiatives:

- Inter/Intra-Divisional Collaboration: Promote an employee service-oriented culture throughout the Department marked by increased cooperation and collaboration
- Customer Survey: Enhance the customer survey program and feedback process
- Public Education: Educate the public/stakeholders on the value of water, as well as the Department's efforts to reduce internal costs
- Optimize Production of Treatment Plants: Reduce per unit treatment costs by finding new markets
- Increased Transparency: Develop and implement strategies and approaches that enhance transparency and accountability to customers and stakeholders
- Game Changers: Evaluate the financial impact of "game changers" (e.g. Indirect Potable Reuse, Desalination, Point Loma)
- Cost Recovery Fees: Improve fee-based cost recovery

Goal 3: Sustainable growth and economic viability

The Department recognizes that water supplies are critical to preserving the quality of life, economic prosperity, and growth of the City. The Department identifies, evaluates, and plans short and long-term water demand and supply reliability options. The Department will move toward accomplishing this goal by focusing on the following initiatives:

- Complete Potable Reuse (PR) Implementation Studies: Complete PR Implementation studies on such areas as engineering, site, financing, cost allocation, resource allocation, etc.
- Effectively engage in legislative and regulatory arenas in order to promote the viability of Potable Reuse (PR) in San Diego and statewide
- Renewable Energy Initiatives Expansion: Reduce energy commodity consumption, peak demand, and greenhouse gas emissions; increase renewable energy production; and support the Mayor's Solar Energy Initiative
- Seawater Desalination Rate Structure: Pursue fair and equitable desalination rate allocation
- Pursue a rate structure that encourages conservation

Goal 4: Responsive, safe, committed, and innovative workforce

The Public Utilities Department is proud of its professional, technically proficient, and diverse workforce. The Department is dedicated to ensuring its employees have the training and equipment necessary to provide safe, reliable water, wastewater, and recycled services in a customer-friendly manner. The Department will continue to meet its goal of being a service-oriented and innovative utility through strategic workforce planning and by providing employees the knowledge, skills, and abilities necessary to perform their jobs safely. The Department will move toward accomplishing this goal by focusing on the following initiatives:

- Wellness Program: Develop a department-wide Wellness Program
- Efficiency/Effectiveness Studies: Conduct new and implement prior efficiency studies and develop a Process Narrative to document the process
- Knowledge Management: Engage in knowledge management and depth-building for at-risk positions with retirements on horizon
- Expedite Hiring: Expedite hiring for high turnover positions

Public Utilities

- Leadership Development Program (LDP) Reinforcement: Provide continuing education opportunities to LDP alumni and foster a culture that supports application of Academy content

Key Performance Indicators

Performance Measure	Actual FY2013	Estimated FY2014	Target FY2015
1. Average number of days to respond to and resolve customer-initiated service investigations ¹	18.3	11.2	10.0
2. Miles of sewer mains replaced, repaired, and rehabilitated	52 ²	45	45
3. Miles of water mains replaced ³	22.9	23.0	28.0
4. Number of Primary Maximum Contaminant Level (MCL) violations as a result of potable water quality sampling	0	0	0
5. Number of sanitary sewer overflows (SSOs)	42	42	40
6. Number of water main breaks	111	83 ⁴	108
7. Number of acute sewer main defects identified	45	48	48
8. Average time to repair identified acute sewer main defects (days)	33	25 ⁵	25
9. Average time to repair water main breaks (hours)	9.0	9.0	9.0
10. Average daily water production (millions of gallons)	182	175.6	178.2
11. Number of recycled water use site inspections and shutdown tests conducted ⁶	1,306	1,750	1,900
12. All legal and financial covenants maintained	Yes	Yes	Yes
13. All required reporting for bonds and loans completed on time	Yes	Yes	Yes

1. Reduction from Fiscal Year 2013 to Fiscal Year 2014 due to implementation of work process improvements that enhanced efficiency. Target for Fiscal Year 2015 reflects commitment to continuous improvement.
2. Fiscal Year 2013 total includes several trunk sewers that the department was accelerating to meet EPA Consent Decree deadlines. The target continues to be 45 miles per year.
3. Reflects miles of water main awarded consistent with the requirements under the Department of Public Health Compliance Order
4. The number of breaks is unpredictable. Fiscal Year 2015 target is based on 3-year average from Fiscal Year 2011-2013. Fiscal Year 2014 estimated is based on actuals through December 31, 2013
5. Reduction from Fiscal Year 2013 due to Department's efforts to prioritize and quickly respond to defects.
6. The number of inspections increases along with the increase in the number of recycled water use sites. Additionally, there has been an increased focus on random inspections.

Public Utilities

Service Efforts and Accomplishments

Asset Management

The Asset Management Program continued to work on transformational projects for the Department. The SAP Enterprise Asset Management (EAM) project management office has developed the citywide scope and budget for the fully integrated citywide project which received Independent Rates Oversight Committee and City Council Infrastructure Committee approval. The project management office has begun development of the Request for Proposal for the System Integrator. This SAP EAM system will replace legacy maintenance management systems and provide the Department with a consolidated and integrated software tool to maximize the efficient management of infrastructure through its full lifecycle. The project duration is three to four years. The Asset Management Program also completed assessment of the current usage of Geographical Information Systems (GIS) in the Department. This assessment includes a roadmap for the replacement of the existing GIS with the ESRI platform. The Program has also begun development of data management standards for the delivery of Condition Assessment data in support of the Department's Condition Assessment projects.

Strategic Support Services

The Strategic Support Services Section coordinated the development of the Public Utilities Department Fiscal Year 2014 strategic planning process and monitoring of Fiscal Year 2013 Strategic Initiatives. This section conducted and coordinated Department benchmarking efforts and efficiency studies, managed a Leadership Development Program, and administered an Employee Opinion Survey to all Public Utilities employees.

Long-Range Planning and Water Resources

Water Conservation. The Water Conservation Section provides commercial and residential customer rebates through its "Outdoor Water Conservation Rebates" grant project. This grant provides eligible customers with three different rebates to promote outdoor water conservation: Smart Controllers, Micro-Irrigation, and Sustainable Landscape-Turf Replacement. The ongoing goal is to conserve potable water while also reducing pollutant-laden dry weather urban runoff flows into streams, rivers, bays, etc. Through December 2013, the grant project issued 722 rebates totaling \$669,643 for smart controllers and micro-irrigation systems, as well as the replacement of high water-use turf areas with sustainable low water-use landscapes. Water savings generated from this program is estimated to be more than 15 million gallons per year.

The Water Conservation Section is continuing its partnership with the Storm Water Division on a rain barrel rebate program. Rain barrels capture and store rainfall for later use when connected to a roof downspout. Temporarily storing rainwater in rain barrels reduces storm water runoff and conserves potable water. Every 1,000 square feet of roof surface captures approximately 625 gallons of water for every inch of rain that falls. Through December 2013, the Water Conservation Section has rebated 379 rain barrels with an average size of 163 gallons for a total rebate amount of \$62,449.

Water Planning. In April 2013, the City Council unanimously adopted the Water Purification Demonstration Project (Demonstration Project) report. The key finding was that water purification is a feasible local water supply. Council's direction to staff was to determine a preferred implementation plan and schedule that considers water purification options for maximizing local water supply and reducing flows to Point Loma. The 2012 Recycled Water Study presented high-level concepts for achieving over 80 million gallons per day (mgd) of potable reuse. Those concepts were drawn upon as the starting point for developing an implementation plan. In Fiscal Year 2014, staff sought to refine them through the completion of:

1. Detailed studies of proposed advanced water purification sites and associated wastewater treatment facilities. The Recycled Water Study identified three possible sites for wastewater treatment and advanced water purification facilities. They include sites that are adjacent to the existing North City and South Bay Water Reclamation Plants (North City and South Bay), and the Harbor Drive site which is adjacent to the airport and Pump Station 2. Pump Station 2 conveys all of the flow that is eventually treated at the Point Loma Wastewater Treatment Plant. The studies determined that all three proposed sites can accommodate facilities of this scale.

Public Utilities

2. Updated reuse facility costs and schedule. Findings from the above facility site studies were used to update the cost estimates and schedules originally developed during the 2012 Recycled Water Study.

Both the Demonstration Project and the Recycled Water Study considered only *indirect* potable reuse (IPR) wherein purified water would be retained in an environmental buffer before being conveyed to one of the City's water treatment plants. Interest in direct potable reuse (DPR) is growing throughout the state, and the California Department of Public Health is due to report on the feasibility of establishing DPR regulations by the end of 2016. As such, the Department completed the following in Fiscal Year 2014 related to DPR planning:

1. Evaluated the facilities needed to support DPR and their estimated cost.
2. Installed additional treatment equipment at the Advanced Water Purification Facility (AWPF). Approximately \$1.0 million worth of additional treatment equipment was installed to support grant-funded research of DPR treatment strategies. This research is evaluating the effectiveness of additional *treatment* steps that could compensate for the absence of a reservoir buffer. The research will be completed in Fiscal Year 2015.

The Department met with stakeholders from both the environmental community and the Metropolitan Participating Agencies (Metro PAs), on several occasions during Fiscal Year 2014. Key topics of discussion included progress on the above studies and the integration of potable reuse planning into the Point Loma permit renewal application. The Department also worked closely with the Metro PAs to finalize the framework for allocating potable reuse costs between water and wastewater funding sources.

Portable Reuse Outreach. At the April 2013 City Council meeting, staff was directed to continue outreach activities initiated as part of the Demonstration Project. These activities included speaker bureau presentations, community events and partnerships, a facility tour program, written and electronic materials, and traditional and social media. The information provided through these outlets focused on the results of the yearlong Demonstration Project and the next steps associated with implementation of a full-scale water purification facility in San Diego.

Major Fiscal Year 2014 milestones included recognition for water purification efforts from four prominent industry organizations. On September 18, 2013 the Planning and Conservation League honored the Demonstration Project with the Dorothy Green Water Award for its groundbreaking work in water purification. On November 5, 2013 the Industrial Environmental Association awarded the Department with an Environmental Excellence Award for its accomplishments in sustainability. On November 6, 2013 the American Water Resources Association awarded Deputy Director Marsi A. Steirer with the Mary H. Marsh Medal for Exemplary Contributions to the Protection and Wise Use of the Nation's Water Resources. On December 4, the Association of California Water Agencies awarded the outreach team with the Huell Howser Best in Blue award for achieving excellence in communications.

Recycled Water Program. Recycled water meter connections reached 581 (576 retail and 5 wholesale) by December 2013, a gain of 24 new meters in the past 12 months. In cooperation with the Park & Recreation Department, the team completed a large irrigation retrofit of Westview Park resulting in an estimated potable water savings of 13 acre feet per year. Forty-five percent of the retrofit costs were covered by federal and State grant funds resulting in project cost savings of over \$100,000.

By April 2014, the first of several remaining pipeline segments along the Highway 56 corridor, between Los Penasquitos and Carmel Valley, was completed. This first phase, along Camino Del Sur, will result in 30 new meter connections. Ultimately 70 to 100 new recycled water meter connections, along the Highway 56 corridor, are anticipated by the end of Fiscal Year 2015.

Sales of recycled water resulted in over \$2.8 million in financial savings toward imported water purchases in Fiscal Year 2014. These financial incentives are the result of local water resource development agreements with the Metropolitan Water District of Southern California and the San Diego County Water Authority.

Water Reliability. The Water Reliability Section completed the 2012 Long-Range Water Resources Plan (2012 Plan) and presented it to the City Council on December 10th 2013, obtaining unanimous approval. The Department

Public Utilities

convened an 11-member stakeholder committee that provided guidance and input on alternative strategies for meeting San Diego's water needs through 2035. The 2012 Plan addresses population growth, water resource diversification, climate change, and other issues affecting water reliability.

The Public Utilities Department successfully negotiated a settlement agreement with the Sweetwater Authority on August 23, 2013 that allows the Department to transfer up to 2,600 acre-feet of locally produced groundwater per year from their expanded brackish groundwater desalination facility. The Department is currently working with the Real Estate Assets Department to identify and acquire property in the South Bay to construct a pump station to transfer this water from Sweetwater's system to the City's system.

A three-year Biological and Groundwater Resource Monitoring Report of the Santee-El Monte Groundwater Basin was completed. The report establishes baseline conditions to facilitate future monitoring and management of biological and groundwater resources during operation of planned groundwater extraction operations in the basin.

Watershed and Resources Protection Team. The Watershed and Resources Protection Team manages 41,000 acres of land surrounding the City's reservoirs for the overarching purpose of source water protection. Two land acquisitions have added to the source water protection: a 95 acre preserve at San Vicente Reservoir and a 120 acre preserve at El Capitan Reservoir, both straddling tributary streams, and each with an endowment for management in perpetuity.

The Team is working with SANDAG to develop a joint wetlands mitigation bank on 462 acres in San Pasqual Valley.

Working with partners and using State and local grant funding, the Team has three habitat restoration projects underway (two at Otay and one at Hodges Reservoirs) that will restore 220 riparian or wetland acres immediately adjacent to City reservoirs. The Upper Otay Riparian Restoration Project (101 acres), with \$1.4 million State grant funding, was approved by Council in December and is underway. Agreements were executed for \$1.0 million State grant funding of the 100-acre San Dieguito Riparian Restoration Project.

Integrated Regional Water Management (IRWM) Program. The San Diego IRWM Program is co-managed by the San Diego County Water Authority (Water Authority), the County of San Diego (County) and the City of San Diego. Staff from both the Transportation and Storm Water Department (Storm Water Division) and Public Utilities Department (Long-Range Planning and Water Resources Division) participates in the overall management of the IRWM Program. Public Utilities has the lead administrative role on behalf of the City.

In Fiscal Year 2014, an updated IRWM Plan was adopted by City Council, the County's Board of Supervisors and the Water Authority's Board of Directors. This Plan sets the priorities for state IRWM grant funding. To date, the San Diego region has been awarded \$33.0 million in state grant funding for water management related projects, plus an additional \$1.0 million to update the 2007 IRWM Plan. Another \$10.0 million award to the San Diego IRWM Program is currently being reviewed by DWR. The City of San Diego has been awarded, or is pending award of, \$14.0 million of the \$43.0 million IRWM grant funding made available to the region to date.

Financial and Information Technology

This year, the IT Program led the implementation of a new Enterprise Daily Operations Reporting System which contains plant operational data from the Distributed Control System and Laboratory Information System. The IT Program, in conjunction with the Budget Section, developed and implemented the Vendor Invoice Tracking System (VITS), which routes and tracks accounts payable vouchers in order to streamline the invoice payment process. The IT Program is partnering with the Department Asset Management Program to have a GIS assessment performed to summarize the current GIS usage and requirements and develop a roadmap to migrate to the City standard, ESRI.

The Budget Section continues to provide service to other Public Utilities Department divisions and programs, as well as the Independent Rates Oversight Committee and Finance Sub-committee. The Section has refined financial reporting practices, and continually monitors the budget to identify budgetary savings. The Section also developed

Public Utilities

Five-Year Operation and Maintenance projections and assisted in development of CIP cash flow projections in support of the Water and Wastewater Cost of Service Studies. The Accounts Payable group continues to implement process improvements and efficiencies in order to enhance customer service and improve the Department's on-time payment percentage, which reached 93 percent in January 2014, exceeding of the citywide target of 80 percent.

In Fiscal Year 2015, the Grants & Loans Section will focus their efforts on the pursuit of new grant funding opportunities to maximize possible award amounts for the Advanced Metering Infrastructure, Indirect Potable Reuse, Recycled Water, and Turf Replacement Rebate projects. In addition, the Section plans to begin conducting administrative monitoring tasks for over \$120.0 million in new State Revolving Fund (SRF) Loans for the following Water and Wastewater projects: \$6.2 million for Sewer Pipeline Replacement Segment W-1, \$18.7 million for University Avenue Pipeline Replacement, \$64.0 million for Alvarado 2nd Extension Pipeline & Morena Boulevard Cast Iron Replacement project, and \$31.2 million for Pump Station 2 Power Reliability & Surge Protection. The Section also anticipates receiving SRF Loan reimbursements for all 4 Metropolitan Biosolids Center projects (Storage Silos, Chemical System Implementation Phase 2, Odor Control Facility Upgrades and Dewatering Centrifuge Replacement) totaling approximately \$26.0 million.

In Fiscal Year 2014, the Rates & Finance Section completed the water system Cost of Service Study (COSS) and received Council approval to raise water rates by 7.25 percent effective January 1, 2014, and 7.5 percent effective January 1, 2015. In addition to raising rates, Council also adopted a four tier rate structure for Single-Family Residential customers to incentivize conservation. The Wastewater system COSS is expected to be completed in Fiscal Year 2015.

Customer Support

The Customer Support Division responded to more than 351,000 water and sewer utility customer phone calls in the past year. Customer contacts included inquiries regarding customer billing and payment, service turn-on/turn-off, emergency services and repairs, water conservation, and general utility service questions. The Division also produced and sent 1.8 million water/sewer utility bills and processed 1.7 million customer payments totaling \$788.2 million.

The Division read more than 285,000 monthly/bi-monthly water meters, performed 55,000 shut-offs and service restorations, and continued rigorous efforts to protect the public water system by adding approximately 1,000 privately maintained backflow devices to its monitoring and annual testing.

The Division opened a new downtown walk-in payment center in October 2013 and added approximately 60 third-party payment locations, including Walmart and K-Mart stores, distributed throughout San Diego County in December 2013. The new locations provide customers additional convenience and faster more efficient processing of related payments. In early Fiscal Year 2015, the Division will be expanding customer call center hours to include evenings/weekends and completing the transition to a more proactive service delivery model.

The Department is streamlining meter reading and customer service operations, reducing non-revenue water and enhancing customer service by obtaining near real-time wireless electronic access to water meter information using Advanced Metering Infrastructure (AMI) technology. The AMI implementation underway includes approximately 11,500 of the total meter population, including all monthly read meters and bimonthly read meters in one pressure zone. Large meters that can no longer be maintained reliably are being replaced with newer meters fitted with AMI compatible registers. Once implemented, the Department can continue adding new devices in a steady, cost-effective manner. This project is scheduled to be completed by October 2014.

Employee Services and Quality Assurance

The Human Resources team continued to support and lead the Department in four major service areas: performance management, employee health and wellness, hiring, and payroll. This section also implemented improvements to the departmental occupational health management program so that injured employees were transitioned back to productive work appropriately and expediently.

Public Utilities

The Training Section was awarded reaccreditation status by the International Association for Continuing Education and Training (IACCET). This status allows the Public Utilities Department to offer continuing education units (CEU's) for all department employees who maintain professional certifications.

The Quality Assurance Section coordinated Department responses to the "Public Utilities Department's Valve Maintenance Program" and the "Public Utilities Department's Industrial Waste and Control Program" audits which were performed by the Office of the City Auditor. This section continues to track and monitor audit recommendations from these, as well as previous, internal and external audits to ensure recommendations are satisfied and implemented in a timely manner. This section also continues to support the Independent Rates Oversight Committee through meeting preparation, coordination of information requests, and facilitating the interface of the Committee and the City.

The Security Section began installation and implementation of a new security access system, which will eventually provide for centralized access control and monitoring of all Water and Wastewater facilities. The Section is also engaged in discussions with the consulting firm hired to perform vulnerability assessments and develop emergency response plans for the Public Utilities Department. This critical project will identify Water and Wastewater system vulnerabilities and provide a prioritized plan for security upgrades and/or redundancy to the system, modifications of operational procedures, and /or policy changes to mitigate identified risks to critical assets.

Water Construction and Maintenance

The Water Construction and Maintenance Division continues to reduce the use of the Miramar Landfill through recycling and reusing material wherever possible in an effort to replicate the success of Fiscal Year 2010 when the Public Utilities Department was selected by the City of San Diego's Environmental Services Department as one of the recipients of Recycler of the Year for Waste Reduction and Recycling Awards Program. As of December 31st, 2013 the Division has recycled approximately 70,980 pounds of used water meters. The Capital Improvement Program Construction Section has completed nine water group jobs throughout the City. In addition, as the Department continues to move forward with the Automated Metering Infrastructure (AMI) program, the Meter Shop section has installed and retrofitted approximately 5,691 meters. The Division is also in the process of establishing a risk-based preventative maintenance program for valves and hydrants. Currently, preventative maintenance for all valves and hydrants are on a five-year rotational schedule. Implementing a risk-based maintenance program will give the Division the ability to perform preventative maintenance more often on older valves that are more susceptible to breaks without increasing labor costs. It will also allow the Division to perform preventative maintenance less frequently on newly installed valves and hydrants that are less likely to malfunction.

Water System Operations

The Water System Operations Division continues to improve the water quality delivered to the Department's customers through both water treatment plant and potable water distribution system optimization and improvements. Throughout this past year, all three water treatment plants have delivered safe and reliable potable water.

The Division continues to actively participate with the American Water Works Association's (AWWA) Partnership for Safe Water Program (Partnership Program). The Partnership Program's mission is to improve the quality of drinking water delivered to customers of public water supplies by optimizing system operations. The City's Otay Water Treatment Plant (WTP) received the Director's Award of Recognition for the fifth consecutive year for Calendar Year 2012 from the Partnership Program. Otay WTP was one of only five water treatment plants to receive this "five consecutive years" national award. Also, the 2012 award was obtained while treating more challenging source water quality received from local reservoirs and recognizes outstanding performance by the Otay WTP staff team. The Otay WTP is currently preparing to submit their 2013 Performance Report to the Partnership Program. The City's Miramar WTP received the Director's Award of Recognition in 2012 and 2013 for its efforts related to the Partnership Program participation. It was one of only seven water treatment plants to be recognized with the Director's Award in 2013. In addition, the Miramar WTP applied for and received the Partnership Program's 2013 President's Award for outstanding performance, one of only five in the United States. The President's Award has

Public Utilities

more stringent performance requirements and recognizes treatment plants that achieve the Partnership Program's rigorous turbidity standards throughout the year and are working to full optimization. The City's Alvarado WTP began its first year of active Partnership Program participation in 2013 and has implemented several optimizing projects. A performance report for the Alvarado WTP will be submitted to the Partnership in 2014. The City's Potable Water Distribution System Section actively participates in the Partnership Program and continues working towards improving water quality through optimized and customized performance improvements.

The Water System Operations Division also continues to work closely with the San Diego County Water Authority (SDCWA) on a variety of projects, programs, and agreements involving and/or impacting City water supply operations and water storage facilities. For example, SDCWA's San Vicente Dam Raise Project, which will raise the City's existing dam by 117 feet and increase local water storage in San Vicente by over 150,000 acre feet, requires critical coordination and review to ensure that City water supply operations are not impacted during construction. The Division's operations and engineering staff will be challenged to continue this effort as construction ends this year and the new facilities become operational.

Overall, Water System Operations staff continues to optimize the water treatment plants and water distribution system while providing drinking water quality that surpasses the required federal and State standards and treatment techniques. This effort is an indicator of the Staff's commitment to excellence in treatment and distribution system process optimization. Furthermore, these efforts demonstrated the commitment to deliver an aesthetically pleasing and safe product to all customers.

Engineering and Program Management

The Engineering and Program Management Division continued its support of the efforts of the Department to reduce sewer spills and water main breaks and meet the requirements of the Final Consent Decree with the Environmental Protection Agency for the sewer system and the Compliance Order with the State Department of Public Health for the water system.

Sewer Modeling. The Division assessed the capacity of 123 trunk sewers and completed hydraulic modeling of 362.5 miles of the small diameter mains. The Division also completed Closed Circuit Television inspection of 54.96 miles of sewer mains and 768 manholes, and completed condition assessment of 57.35 miles of sewer mains and 1,580 manholes to determine the upgrade and maintenance plans. In addition, the Division analyzed 157 flow meters to identify the potential sources of rainwater inflows and infiltrations to plan for effective sewer system operations.

Water Modeling. The Division completed the potable recycled water model 2013 update for new facilities and customer demand; completed over 75 group job pipe sizing assessment studies and water study reviews for the potable and recycled water system; continued working on implementation of water quality online modeling, surge analysis, and pump station energy optimization model; and provided modeling support for the leak detection pilot study by the Brady/IBM team.

Program Management. The Division worked with the Public Works-Engineering Department to oversee the completion of 7.55 miles of replacement/rehabilitation/repair of sewer mains and the replacement of 7.64 miles of water mains between July 1, 2013 and December 31, 2013. In addition, the Division oversaw the construction completion of the MBC Receiving Tank Cleaning contract; completed the plans and specifications for Point Loma Digesters 7, N1/N2, C1/C2 Roof Repairs and Replacement project; and prepared four pipeline rehabilitation packages: AA-1, AB-1, AC-1 and AD-1, with a total of 29.5 miles.

Water Master Planning and 10% Design. The Division has hired Arcadis to develop Phase II of the Asbestos Cement (AC) Water Main Replacement Program, which will assess 2,100 miles of AC pipeline. The Division has also hired Simon Wong Engineering to conduct condition assessment of 12 potable water storage facilities. The Division has updated the Water CIP Prioritization List to include all new projects. The Division also completed the Miramar North City and Scripps Ranch Focus Areas of the Master Plan and transferred several capital improvement projects to the Public Works Department for execution of the design and construction.

Public Utilities

Wastewater Master Planning and Condition Assessment. The Division effectively procured and executed three consulting contracts, namely Three Water Transmission Pipelines, As-Needed Engineering Services for Wastewater Facilities, and Programmatic Wastewater Pipelines, with the intent to assess the condition of major water and wastewater facilities. Two additional consulting contracts were executed, specifically the As-Needed Engineering Consultant Services contract, which provides highly specialized technical services to assist the City in implementing multifaceted water/wastewater projects on an as-needed basis, and the Operation Optimization contract, which entails evaluating existing water and wastewater facilities and operations to determine where improvements in operational efficiencies and/or cost savings can be made. Lastly, the Division is in the process of addressing the rehabilitation of the Miramar Phase III and IV potable water transmission pipeline. Four pipe sections, identified through condition assessment process, will be replaced; the Condition Assessment Process will result in substantial savings to the City.

Environmental and Canyon Access. The Division provides environmental, biological, and permitting support to the Division and to other Public Utilities Divisions. Environmental support includes providing direct support for Water and Wastewater emergency response programs, collection and maintenance of GIS datasets, monitoring of work in environmentally sensitive areas, and ensuring that all operations and maintenance activities of the Department comply with local, State, and federal environmental regulations. The Division continues to manage the habitat mitigation program in compliance with local, State, and federal environmental regulations, allowing the Department to use these sites to satisfy compensatory mitigation requirements for current and future water and sewer projects. The Division has initiated and completed various habitat re-vegetation projects associated with operations and maintenance of water and sewer pipelines and long-term access projects related to the Canyon Sewer and Long-Term Access Program. The Division continues to design, permit and construct new long-term access projects to meet operational demands.

Energy Management. The Division successfully completed activities related to energy conservation and renewable energy. The Employee Development and Training Center will have its Energy and Climate Protection Audit completed by June 2014. The Department completed its 1.6 Megawatt(MW) landfill gas fuels renewable energy power plant at the North City Water Reclamation Plant in January 2014. The Division has completed the design of installation of eight emergency generators at major sewer pump stations and wastewater facilities, and construction has begun. A design-builder was selected for the installation of photovoltaic systems at the Metro Operation Center and at the Bayview Water Pump Station & Reservoir for a total installation of about 1MW. Additionally, a 1MW size system is being designed for the Miramar Water Treatment Plant's new clearwell roofs.

Environmental Monitoring and Technical Services

The Division successfully executed the National Pollutant Discharge Elimination System-mandated ocean-monitoring program for the Point Loma and South Bay ocean outfall regions, which encompasses an area of coastal waters greater than 340 square miles and includes the collection and analysis of thousands of samples of ocean water, sediments, and marine life, and required more than 200 days of boat operations. The Program also provides ocean-monitoring services to the International Boundary and Water Commission, which was responsible for recovering approximately \$1.0 million in Fiscal Year 2014.

The Division also completed the fourth year of a 4-year agreement with the Scripps Institute for Oceanography (SIO) to monitor the health of the San Diego region's kelp forest ecosystem, and approval to extend this agreement for another five years is currently underway. This long-term project is critical in order to achieve the City's enhanced ocean monitoring objectives to ensure the protection of San Diego's coastal marine environment. The Division also participated successfully in all phases of the summer 2013 kickoff of the Bight '13 Southern California Bight Regional Monitoring Program.

The State of California re-certified the Marine Microbiology Laboratory to perform microbiological analysis of drinking water. The Division now has two separate certified facilities, which allows the Department to be better prepared to handle public health or natural disaster emergencies impacting the drinking water system. The Division also maintained United States Environmental Protection Agency certification for Cryptosporidium Analysis (a microscopic parasite that causes the diarrheal disease cryptosporidiosis). The Laboratory and staff continue to be one of only several in Southern California and the only one in the San Diego area with this certification.

Public Utilities

The Division oversees storm water and air quality regulatory compliance for all water and wastewater operations, including the management of approximately 150 air quality permits for facilities and equipment, eight industrial storm water permits for wastewater sites, and the City's Jurisdictional Urban Runoff Management Plan that affects all facilities. This effort includes performing internal compliance audits to identify and correct deficiencies to help the Department comply with the complex regulations.

The Division successfully executed EPA and CDPH-required regulatory monitoring of San Diego's source waters, water filtration plants, and drinking water distribution system. Stage 2 Disinfection By-Product Monitoring continues at sixteen sites in the distribution system, and monitoring continues for the EPA Unregulated Contaminant Monitoring Rule. Enhanced monitoring of impound reservoirs in the distribution system was extended and expanded to support the Department's Nitrification Action Plan. The Division works with the Long-Range Planning and Water Resources Division to investigate customer and departmental concerns regarding potential water leaks and provides monitoring in an effort to identify future water sources. EMTS and LRP also collaborated to execute the winter portion of the Lower Otay Tracer Study in support of potential Indirect Potable Reuse initiatives.

The Division maintains an active in-house monitoring program of its nine drinking source water reservoirs for the *Quagga mussel*, an invasive species first seen in California in 2007. Proactive monitoring assists the Department with optimizing maintenance and control efforts designed to minimize the impact to the raw water delivery and treatment infrastructure, as well as the reservoir recreation facilities.

The Division regulates and bills for sewer discharges not originating from metered potable water connections known as "imported" flows. Cost of conveyance and treatment of these flows, such as seawater and extracted groundwater from remediation and construction projects, would otherwise be borne by sewer ratepayers. The Division recovered approximately \$1.9 million in Fiscal Year 2014 for the conveyance and treatment of these flows. Additionally, the Division recovered approximately \$2.0 million in Fiscal Year 2014 from the continued operation of the dump site for hauled liquid waste from septic systems and specifically permitted industrial liquid wastes, and the conveyance and treatment of these flows. This highly valued service provided to the San Diego area is the only industrial liquid waste dump station in San Diego County.

Wastewater Collection

The Division continued its success as the leader among large cities in the nation in reducing the number of sanitary sewer overflows (SSOs). There were 42 SSOs in Fiscal Year 2013. While slightly higher than the 36 SSOs in Fiscal Year 2012, this statistic remains indicative of aggressive and successful overflow prevention and a 10 percent reduction program, and represents an 87 percent reduction from the level experienced in Fiscal Year 2001. It also represents a ratio of 1.39 SSOs per 100 miles of sewer main, well below the industry standard of 2.0 SSOs per 100 miles of main.

The Division is projecting 42 SSOs in Fiscal Year 2014 based on mid-year statistics. Continued reduction in SSOs is a daunting objective when current SSO levels are at less than 70 percent of the industry standard, but the Division is determined that there are still efficiencies to be gained, both in cleaning techniques and proactive attention to infrastructure defects that can help achieve this goal. The Division will redouble its efforts to maintain or improve upon this achievement in SSO prevention and reduction.

The Food Establishment Wastewater Discharge (FEWD) Permit Program has continued to be the model Fats, Oils and Greases (FOG) Program for other jurisdictions to follow. FEWD has shared its inspection techniques and successes with other jurisdictions and continues to find ways to improve. In Fiscal Year 2013, FEWD had 5,312 active Food Service Establishments (FSE). Of these, FEWD performed 7,506 site inspections at 2,120 unique FSEs. FEWD issued 1,970 FEWD permits (a 3-year permit) and 75 Notice of Violations and performed a record 913 plan checks. FEWD also assists the Public Information Office in the Residential FOG Outreach and staffs a booth at the San Diego County Apartment Association Convention and at the 2013 Earth Fair. The hallmark of a successful FOG program is the reduction of FOG-caused SSOs. In Fiscal Year 2013, there were five SSOs primarily caused by FOG; of these, two were attributed to a mixture of commercial FSEs and residential areas, two were attributed to residential only areas, and one SSO was unknown with no FSEs or residents in the area. There were no primarily FOG-caused

Public Utilities

SSOs by only commercial FSEs. Having ingrained the FOG best management practices at commercial FSEs, FEWD is looking into ways to expand the residential outreach program to have the same kind of impact in reducing residential FOG SSOs.

The Division's Construction Section has expanded its scope of services during the past year to include execution of smaller (manhole-to-manhole) capital improvement projects (CIPs) in cases where critical defects are identified. This effort has proven effective in reducing CIP backlogs, as these projects do not have to compete with other, larger projects for prioritization, and has also enabled the division to "fast-track" these repairs, thus eliminating the potential for a spill hazard by removing the defects.

For Fiscal Year 2013, the Main Cleaning Section cleaned a total of 2,340 miles of sewer main, compared to 2,062 miles of sewer main cleaned in Fiscal Year 2012, which represents nearly a 14 percent increase in productivity with the same staffing levels as in Fiscal Year 2012. Mileage statistics at mid-year suggest the Division will clean more than 2,100 miles of sewer main in Fiscal Year 2014.

The Division also successfully completed International Standardization Organization (ISO) audits with no major non-conformities, thus retaining its ISO 14001 certification.

A notable accomplishment during 2013 was the Division's recognition as the regional Large Collection System of the Year for the second consecutive year by the California Water Environment Association. Additionally, the Division was recognized as having the best large collection system in the entire State of California. These awards exemplify the Division's status as a statewide and national leader in the wastewater collection industry.

Wastewater Treatment and Disposal

As 2013 was the 50th Anniversary of the San Diego Metropolitan Wastewater System, the Division reflected back on all the improvements made over the past 50 years and focused in on completing significant maintenance activities at these vital facilities and providing vigilant wastewater treatment service. The Division was recognized by the Industrial Environmental Association and received the 2013 Environmental Excellence Award for Sustainable Programs.

Software upgrades were made at water reclamation plants and major pump stations. The upgrades for the North City Water Reclamation Plant (NCWRP), Penasquitos Pump Station, Pump Station 1, and Pump Station 2 were initiated to enhance the reliability of the treatment system. Benefits of the completed upgrades at the Point Loma Wastewater Treatment Plant (PLWTP) and Metropolitan Biosolids Center (MBC) are being maximized and increased reliability and effectiveness of the treatment system is being experienced.

With the interim installation complete, six 2,000 kW emergency generators are now available if a regional outage occurs that affects Pump Station 1, Pump Station 64, Pump Station 65, and the Penasquitos Pump Station. The installation of an emergency generator at NCWRP is in progress. These emergency generators can be activated by staff during an outage. The Division's electrical staff is working diligently with necessary personnel in the City, as well as outside agencies, such as San Diego Gas & Electric and the Air Pollution Control District, to develop a plan for the implementation of permanent installation of these generators while adhering to the National Electric Code. The permanent installation will provide a seamless initiation of the generators when a power outage occurs.

The Department's renewable energy portfolio continued to generate revenue and save the Department approximately \$5.0 million in operating costs. Further energy savings will be realized from the new power plant unit installed and now operational at NCWRP, which will operate on additional available landfill gas. This new power plant joins the three existing co-generation facilities, which generate electric energy fueled by digester gas and/or landfill gas.

Staff has also completed many significant maintenance activities including:

- PLWTP: Cleaned three 3.6 million-gallon wastewater digesters, which treat the solids generated in the process;

Public Utilities

- Rehabilitated two of the three gas burners which addresses any excess methane that is unable to be used for energy production;
- Replaced the very large water softener system which is a key component for the odor control equipment;
- Cleaned all the power centers which will ensure reliable plant operation;
- MBC: Cleaned one 550,000 gallon raw solids receiving tank and replaced all valves on one of the three digesters;
- SBWRP: Installed a new 250hp jockey pump to save energy and better meet the varying demands for recycled water;
- NCWRP: Installed new major electrical transformer to ensure reliable power transmission;
- Pump Station 2: Rehabilitated the 36-inch cone valve which keeps the wastewater from flowing back into the station as it is pumped to PLWTP.



Page Intentionally Left Blank

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
FTE Positions (Budgeted)	1,574.52	1,563.59	1,596.45	32.86
Personnel Expenditures	\$ 138,973,457	\$ 154,689,455	\$ 155,280,947	\$ 591,492
Non-Personnel Expenditures	586,120,985	625,940,031	655,876,019	29,935,988
Total Department Expenditures	\$ 725,094,442	\$ 780,629,486	\$ 811,156,966	\$ 30,527,480
Total Department Revenue	\$ 855,775,034	\$ 837,703,113	\$ 886,201,900	\$ 48,498,787

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Water	\$ 1,957,301	\$ 1,969,446	\$ 1,751,100	\$ (218,346)
Total	\$ 1,957,301	\$ 1,969,446	\$ 1,751,100	\$ (218,346)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ 35,754	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
San Dieguito River Park JPA	0.00	(254,100)	-
Adjustment to reflect the reduction of funding for the San Dieguito River Park Joint Powers Authority (JPA).			
Total	0.00	\$ (218,346)	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
NON-PERSONNEL				
Supplies	\$ 80,758	\$ 37,300	\$ 61,800	\$ 24,500
Contracts	1,534,301	1,927,146	1,648,396	(278,750)
Energy and Utilities	337,729	5,000	39,889	34,889
Other	1,672	-	-	-
Transfers Out	-	-	1,015	1,015
Capital Expenditures	2,842	-	-	-
NON-PERSONNEL SUBTOTAL	1,957,301	1,969,446	1,751,100	(218,346)
Total	\$ 1,957,301	\$ 1,969,446	\$ 1,751,100	\$ (218,346)

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Charges for Services	\$ 989,809	\$ 940,000	\$ 940,000	\$ -
Other Revenue	8,647	-	-	-
Total	\$ 998,456	\$ 940,000	\$ 940,000	\$ -

Public Utilities

Metropolitan Sewer Utility Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Metropolitan Wastewater - Metro	\$ 93,936,352	\$ 87,852,743	\$ 88,512,101	\$ 659,358
Public Utilities	102,003,410	119,231,152	124,073,922	4,842,770
Total	\$ 195,939,762	\$ 207,083,895	\$ 212,586,023	\$ 5,502,128

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Metropolitan Wastewater - Metro	356.84	255.90	269.40	13.50
Public Utilities	94.05	191.45	196.10	4.64
Total	450.89	447.35	465.50	18.14

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Repair and Maintenance Expenditures Adjustment to reflect the addition of funding for repair and maintenance expenditures at various wastewater facilities.	0.00	\$ 7,180,000	\$ -
Support for Portable Reuse Program Adjustment to reflect the addition of staffing and support for the Potable Reuse Program.	4.16	2,608,572	-
Facility/Infrastructure Condition Assessments Adjustment to reflect the addition of funding for facility and infrastructure condition assessment projects.	0.00	2,379,231	-
State Revolving Fund (SRF) Adjustment Adjustment to reflect the addition of funding for SRF loan repayments.	0.00	2,078,842	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	973,726	-
Scientific and Planning Studies Adjustment to reflect the addition of funding for various scientific and planning studies.	0.00	660,000	-
Point Loma Water Treatment Plant Waiver Application Adjustment to reflect the addition of funding to support the Point Loma Wastewater Treatment Plant permit application.	0.00	650,000	-
Public Utilities Restructure Reallocation among funds to more accurately reflect operational expenditures as well as an adjustment due to efficiencies realized.	9.20	631,149	-
Laboratory Supplies and Equipment Adjustment to reflect the addition of funding for laboratory supplies, equipment and facility improvements.	0.00	610,000	-
Enterprise Asset Management and GIS Support Adjustment to reflect the addition of funding and staff support for the Enterprise Asset Management (EAM) and Geographic Information Systems (GIS) projects.	0.33	343,141	-

Public Utilities

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Continuation of Core Operations Adjustment to reflect the addition of staffing for the continuation of core operations.	3.00	293,346	-
Conservation Programs Adjustment to reflect the addition of staffing and support for conservation outreach and rebate programs.	0.00	210,000	-
Quality Assurance Workplan Adjustment to reflect the addition of funding to support the Quality Assurance workplan and other employee services.	1.15	191,723	-
Security Enhancements Adjustment to reflect the addition of funding for security enhancements at water and wastewater facilities.	0.00	190,276	-
Program Manager Addition of 1.00 Program Manager to coordinate and manage the Wastewater and Water Construction & Maintenance branch.	0.33	61,450	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.78	35,776	-
Graphic Designer Addition of 1.00 Graphic Designer for the Public Utilities Department.	0.33	26,686	-
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	9,433	-
Reclassification of IT Expenditures Adjustment reflects the reclassification of information technology expenditures.	0.00	8,250	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(229,855)	-
Refunds to Participating Agencies Adjustment to reflect refunds to Participating Agencies that were overbilled.	0.00	(656,960)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	(1.14)	(679,861)	-
Support for COMNET Adjustment to reflect the reduction in contractual support for the Computerized Neighborhood Environment Tracking (COMNET) System.	0.00	(950,000)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.	0.00	(11,122,797)	(18,844)

Public Utilities

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Revised Revenue	0.00	-	10,678,900
Adjustment to reflect Fiscal Year 2015 revenue projections.			
Total	18.14	\$ 5,502,128	\$ 10,660,056

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 26,942,123	\$ 27,794,779	\$ 28,751,544	\$ 956,765
Fringe Benefits	16,862,012	19,116,285	19,373,560	257,275
PERSONNEL SUBTOTAL	43,804,135	46,911,064	48,125,104	1,214,040
NON-PERSONNEL				
Supplies	\$ 36,411,853	\$ 20,390,282	\$ 20,010,424	\$ (379,858)
Contracts	28,531,186	51,573,204	54,797,792	3,224,588
Information Technology	3,987,858	5,302,312	5,026,153	(276,159)
Energy and Utilities	12,810,891	13,702,892	14,924,881	1,221,989
Other	126,157	106,040	106,040	-
Appropriated Reserve	-	3,500,000	3,500,000	-
Transfers Out	63,066,233	64,335,869	64,288,546	(47,323)
Capital Expenditures	804,627	1,246,977	1,791,828	544,851
Debt	6,396,821	15,255	15,255	-
NON-PERSONNEL SUBTOTAL	152,135,627	160,172,831	164,460,919	4,288,088
Total	\$ 195,939,762	\$ 207,083,895	\$ 212,586,023	\$ 5,502,128

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Charges for Services	\$ 71,735,690	\$ 69,234,844	\$ 69,139,000	\$ (95,844)
Fines Forfeitures and Penalties	333,992	-	-	-
Other Revenue	225,188	-	100,000	100,000
Rev from Money and Prop	578,839	-	-	-
Rev from Other Agencies	-	22,947,000	33,602,900	10,655,900
Transfers In	3,404,022	-	-	-
Total	\$ 76,277,731	\$ 92,181,844	\$ 102,841,900	\$ 10,660,056

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
---------------	-------------------	------------------	------------------	--------------------	--------------	-------

FTE, Salaries, and Wages

20000011	Account Clerk	4.51	4.51	4.51	\$31,491 - \$37,918	\$ 167,576
20000007	Accountant 3	0.57	0.57	0.33	59,363 - 71,760	23,676
20000102	Accountant 4	0.38	0.38	0.33	66,768 - 88,982	29,365
20000012	Administrative Aide 1	0.38	0.38	1.26	36,962 - 44,533	52,383
20000024	Administrative Aide 2	6.28	5.96	6.28	42,578 - 51,334	311,776
20000057	Assistant Chemist	27.00	26.00	26.00	53,789 - 65,333	1,538,226
90000057	Assistant Chemist - Hourly	0.00	0.35	0.00	53,789 - 65,333	-
20001140	Assistant Department Director	0.33	0.33	0.66	31,741 - 173,971	92,397
20000070	Assistant Engineer-Civil	9.68	8.61	8.22	57,866 - 69,722	524,127

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
20000087	Assistant Engineer-Mechanical	0.33	0.61	0.61	57,866 - 69,722	42,529
20000080	Assistant Laboratory Technician	1.00	1.00	1.00	33,696 - 40,602	40,602
20000041	Assistant Management Analyst	0.33	0.33	0.33	44,470 - 54,059	17,843
20001228	Assistant Metropolitan Wastewater Director	0.33	0.33	0.33	31,741 - 173,971	46,199
20000140	Associate Chemist	8.00	7.25	7.25	62,005 - 75,067	527,714
90000140	Associate Chemist - Hourly	1.05	0.00	0.00	62,005 - 75,067	-
20000311	Associate Department Human Resources Analyst	1.65	1.65	1.65	54,059 - 65,333	100,381
20000143	Associate Engineer-Civil	10.21	9.44	10.00	66,622 - 80,454	707,752
20000145	Associate Engineer-Civil	1.09	0.90	0.50	66,622 - 80,454	39,839
90000143	Associate Engineer-Civil - Hourly	0.50	0.35	0.35	66,622 - 80,454	23,318
20000150	Associate Engineer-Electrical	2.33	2.61	2.61	66,622 - 80,454	208,375
20000154	Associate Engineer-Mechanical	0.45	0.61	0.61	66,622 - 80,454	40,642
20000119	Associate Management Analyst	11.68	11.76	11.94	54,059 - 65,333	733,321
20000132	Associate Management Analyst	0.00	0.25	0.25	54,059 - 65,333	13,512
20000137	Associate Management Analyst	1.98	0.00	0.00	54,059 - 65,333	-
20000134	Associate Management Analyst	0.38	0.38	0.33	54,059 - 65,333	21,456
20000162	Associate Planner	0.32	0.66	0.66	56,722 - 68,536	43,441
20000655	Biologist 2	6.00	6.00	6.00	53,726 - 65,333	311,505
20000649	Biologist 3	0.00	0.24	0.24	62,005 - 75,067	7,332
20000648	Biologist 3	1.00	1.00	1.00	62,005 - 75,067	75,067
20000195	Boat Operator	1.00	1.00	1.00	43,493 - 51,896	51,118
20000205	Building Service Supervisor	2.00	1.34	1.34	45,718 - 55,286	67,288
20000224	Building Service Technician	2.00	2.34	2.34	33,322 - 39,666	90,064
20000539	Clerical Assistant 2	9.46	8.85	8.70	29,931 - 36,067	305,388
20001168	Deputy Director	3.14	2.60	2.60	46,966 - 172,744	308,553
90001168	Deputy Director - Hourly	0.46	0.35	0.35	46,966 - 172,744	38,449
20000924	Executive Secretary	0.33	0.33	0.33	43,555 - 52,666	17,113
90000924	Executive Secretary - Hourly	0.00	0.00	0.12	43,555 - 52,666	5,227
20000461	Field Representative	0.48	0.81	0.81	32,323 - 38,917	31,381
20000184	Fleet Parts Buyer	1.00	1.00	1.00	44,637 - 54,059	53,248
90000819	Golf Course Manager - Hourly	0.06	0.09	0.10	59,488 - 71,760	7,176
20000487	Graphic Designer	0.00	0.00	0.33	43,264 - 51,979	14,277
20000501	Heavy Truck Driver 2	3.00	3.00	3.00	37,565 - 45,302	135,906
20000178	Information Systems Administrator	0.34	0.34	0.34	73,466 - 88,982	30,253
20000290	Information Systems Analyst 2	3.40	3.06	3.06	54,059 - 65,333	196,095
20000293	Information Systems Analyst 3	2.38	2.38	2.38	59,363 - 71,760	137,911
20000998	Information Systems Analyst 4	1.70	1.36	1.36	66,768 - 80,891	110,016
20000999	Information Systems Analyst 4	1.00	1.00	1.00	66,768 - 80,891	80,891
20000514	Instrumentation and Control Supervisor	1.00	1.00	1.00	56,410 - 68,224	67,484

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
20000515	Instrumentation and Control Technician	6.00	6.00	8.00	51,896 - 62,296	372,842
20000497	Irrigation Specialist	0.48	0.81	0.81	37,814 - 45,261	36,164
20000590	Laboratory Technician	17.00	17.00	17.00	40,622 - 49,067	620,140
20000618	Machinist	5.00	4.00	4.00	46,134 - 55,266	220,235
20001073	Management Intern	0.00	0.48	0.00	24,274 - 29,203	-
90001073	Management Intern - Hourly	3.17	3.37	2.94	24,274 - 29,203	71,369
20000625	Marine Biologist 2	0.00	1.00	1.00	53,726 - 65,333	53,726
20000624	Marine Biologist 2	18.00	17.00	17.00	53,726 - 65,333	1,091,205
20000626	Marine Biologist 3	5.00	5.00	5.00	62,005 - 75,067	375,335
20000165	Multimedia Production Specialist	0.16	0.27	0.27	43,264 - 51,979	14,038
20000634	Organization Effectiveness Specialist 2	1.04	0.99	0.99	54,059 - 65,333	64,482
20000627	Organization Effectiveness Specialist 3	0.33	0.33	0.58	59,363 - 71,760	38,519
20000639	Organization Effectiveness Supervisor	0.33	0.33	0.33	66,768 - 80,891	26,699
20000667	Painter	3.00	3.00	3.00	41,600 - 49,962	145,497
20000680	Payroll Specialist 2	3.30	3.30	3.30	34,611 - 41,787	137,480
20000173	Payroll Supervisor	0.66	0.66	0.66	39,686 - 48,069	31,486
20000701	Plant Process Control Electrician	17.16	17.00	19.00	51,896 - 62,296	1,149,180
20000705	Plant Process Control Supervisor	7.66	7.33	6.33	56,410 - 68,224	418,025
20000703	Plant Process Control Supervisor	3.00	3.00	3.00	56,410 - 68,224	204,672
20000687	Plant Technician 1	20.00	20.00	22.00	37,814 - 45,261	779,177
90000687	Plant Technician 1 - Hourly	0.00	0.00	1.00	37,814 - 45,261	37,814
20000688	Plant Technician 2	24.00	24.00	25.00	41,454 - 49,504	1,138,088
20000689	Plant Technician 3	12.00	13.00	14.00	45,490 - 54,434	751,875
20000706	Plant Technician Supervisor	7.00	7.00	9.00	52,666 - 62,837	307,979
20000732	Power Plant Operator	2.00	4.00	4.00	49,712 - 59,342	214,722
20000733	Power Plant Supervisor	3.00	2.00	2.00	55,141 - 66,581	133,162
90000733	Power Plant Supervisor - Hourly	0.11	0.35	0.35	55,141 - 66,581	19,299
21000184	Prin Backflow & Cross Connection Specialist	0.00	0.27	0.27	50,003 - 60,549	16,094
20000740	Principal Drafting Aide	1.32	0.99	0.99	50,003 - 60,549	58,401
21000100	Principal Engineering Aide	0.16	0.00	0.00	50,003 - 60,549	-
20000743	Principal Engineering Aide	2.40	1.99	1.94	50,003 - 60,549	117,227
20000707	Principal Plant Technician Supervisor	2.00	2.00	2.00	63,024 - 76,045	152,090
20001222	Program Manager	2.02	3.14	4.63	46,966 - 172,744	481,080
20000760	Project Assistant	0.00	0.12	0.12	57,866 - 69,722	8,364
20000761	Project Officer 1	0.00	0.24	0.24	66,622 - 80,454	19,030
90000761	Project Officer 1 - Hourly	0.06	0.09	0.10	66,622 - 80,454	8,045
20000763	Project Officer 2	0.33	0.73	0.73	76,794 - 92,851	66,932
20000766	Project Officer 2	0.32	0.54	0.54	76,794 - 92,851	50,134

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
20000783	Public Information Clerk	1.14	1.03	0.93	31,491 - 37,918	35,244
20000784	Public Information Officer	0.00	0.00	0.50	43,514 - 52,707	21,757
20001150	Public Utilities Director	0.33	0.33	0.33	59,155 - 224,099	62,039
20000319	Pump Station Operator	10.00	10.00	10.00	43,493 - 51,917	467,227
20000320	Pump Station Operator Supervisor	1.00	1.00	1.00	47,674 - 56,888	56,888
20000559	Recycling Program Manager	0.16	0.27	0.27	76,731 - 92,893	25,080
20000560	Recycling Program Manager	0.33	0.33	0.33	76,731 - 92,893	-
20000847	Safety Officer	0.66	0.66	0.66	57,907 - 69,930	45,690
20000854	Safety Representative 2	3.97	3.31	3.31	50,461 - 61,027	197,280
20001042	Safety and Training Manager	0.99	0.99	0.99	66,768 - 80,891	26,699
20000869	Senior Account Clerk	0.76	0.76	0.76	36,067 - 43,514	32,741
21000183	Senior Backflow & Cross Connection Specialist	0.00	1.62	2.62	44,429 - 53,706	130,538
20000828	Senior Biologist	1.16	0.77	0.77	71,760 - 86,466	66,575
20000196	Senior Boat Operator	1.00	1.00	1.00	47,840 - 57,117	57,117
90000222	Senior Building Maintenance Supervisor - Hourly	0.25	0.00	0.00	76,918 - 93,018	-
20000883	Senior Chemist	2.00	1.45	1.45	71,739 - 86,466	124,593
20000885	Senior Civil Engineer	2.98	3.35	3.85	76,794 - 92,851	349,434
20000890	Senior Civil Engineer	0.00	0.00	0.33	76,794 - 92,851	25,346
90000885	Senior Civil Engineer - Hourly	0.41	0.35	0.35	76,794 - 92,851	26,878
20000927	Senior Clerk/Typist	1.33	1.33	1.00	36,067 - 43,514	42,644
20000312	Senior Department Human Resources Analyst	0.33	0.33	0.33	59,363 - 71,760	23,679
20000400	Senior Drafting Aide	3.69	3.69	3.64	44,429 - 53,706	185,082
20000905	Senior Electrical Engineer	1.00	1.00	1.00	76,794 - 92,851	76,794
20000902	Senior Engineering Aide	0.80	0.00	0.00	44,429 - 53,706	-
20000015	Senior Management Analyst	5.23	4.92	4.61	59,363 - 71,760	297,674
90000015	Senior Management Analyst - Hourly	0.11	0.00	0.00	59,363 - 71,760	-
20000880	Senior Marine Biologist	1.00	1.00	1.00	71,760 - 86,466	86,466
20000918	Senior Planner	0.16	0.39	0.39	65,354 - 79,019	29,486
20000920	Senior Planner	0.48	0.81	0.81	65,354 - 79,019	62,245
20000708	Senior Plant Technician Supervisor	8.66	7.33	7.33	60,070 - 72,467	529,378
20000968	Senior Power Plant Supervisor	1.00	0.00	1.00	63,357 - 76,440	-
90000968	Senior Power Plant Supervisor - Hourly	0.00	0.35	0.35	63,357 - 76,440	22,175
20000916	Senior Public Information Officer	0.82	0.93	0.60	54,059 - 65,333	38,376
20000938	Senior Wastewater Operations Supervisor	6.00	6.00	6.00	70,699 - 85,530	513,180
20000055	Senior Wastewater Plant Operator	1.00	1.00	1.00	56,534 - 67,621	67,621
20000950	Stock Clerk	6.00	5.34	5.34	30,056 - 36,275	193,710

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
20000955	Storekeeper 1	6.00	3.34	3.34	34,611 - 41,517	138,662
20000956	Storekeeper 2	0.00	2.00	2.00	37,835 - 45,718	83,553
20000954	Storekeeper 3	1.00	1.00	1.00	39,811 - 47,882	47,882
90000964	Student Engineer - Hourly	0.32	0.00	0.68	26,707 - 32,011	18,161
90001146	Student Intern - Hourly	0.00	0.26	0.00	18,616 - 22,318	-
20000313	Supervising Department Human Resources Analyst	0.33	0.33	0.33	66,768 - 80,891	26,699
20000995	Supervising Economist	0.41	0.41	0.41	66,768 - 80,891	33,167
20000990	Supervising Field Representative	0.16	0.27	0.27	35,651 - 42,890	11,581
20000970	Supervising Management Analyst	3.33	3.69	3.98	66,768 - 80,891	321,859
20000985	Supervising Management Analyst	0.16	0.27	0.27	66,768 - 80,891	21,840
20001021	Supervising Public Information Officer	0.16	0.99	0.99	59,363 - 71,760	71,028
21000177	Trainer	0.00	1.98	1.32	54,059 - 65,333	81,783
20001041	Training Supervisor	0.33	0.33	0.25	59,363 - 71,760	17,940
20000937	Wastewater Operations Supervisor	24.00	24.00	25.00	64,667 - 77,293	1,901,620
20000941	Wastewater Plant Operator	40.00	40.00	43.00	53,830 - 64,397	2,557,122
20000931	Wastewater Treatment Superintendent	4.00	4.00	4.00	81,578 - 98,675	393,220
20001058	Welder	2.00	2.00	2.00	44,366 - 53,206	105,614
20000756	Word Processing Operator	5.42	6.21	6.28	31,491 - 37,918	224,687
	Bilingual - Regular					3,838
	Class B					1,040
	Confined Space Pay					3,411
	Exceptional Performance Pay-Classified					927
	Exceptional Performance Pay-Unclassified					1,045
	Geographic Info Cert Pay					1,996
	Night Shift Pay					73,922
	Overtime Budgeted					1,383,667
	Plant/Tank Vol Cert Pay					103,160
	Reg Pay For Engineers					172,063
	Split Shift Pay					25,902
	Termination Pay Annual Leave					82,080
	Welding Certification					3,640
FTE, Salaries, and Wages Subtotal		450.89	447.35	465.50		\$ 28,751,544

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
--	---------------	---------------	-----------------	--------------------

Fringe Benefits

Employee Offset Savings	\$ 166,950	\$ 224,271	\$ 179,280	\$ (44,991)
Flexible Benefits	2,374,250	2,833,134	3,255,729	422,595
Long-Term Disability	144,503	139,837	93,094	(46,743)
Medicare	415,640	342,998	362,502	19,504
Other Post-Employment Benefits	2,637,197	2,622,431	2,702,088	79,657
Retiree Medical Trust	4,098	3,836	5,200	1,364

Public Utilities

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Retirement 401 Plan	14,870	15,277	15,688	411
Retirement ADC	8,233,160	10,015,416	10,002,751	(12,665)
Retirement DROP	122,105	118,523	117,613	(910)
Retirement Offset Contribution	48,114	-	-	-
Risk Management Administration	422,918	398,507	456,283	57,776
Supplemental Pension Savings Plan	1,498,838	1,428,565	1,491,452	62,887
Unemployment Insurance	73,654	74,458	53,452	(21,006)
Workers' Compensation	705,714	899,032	638,428	(260,604)
Fringe Benefits Subtotal	\$ 16,862,012	\$ 19,116,285	\$ 19,373,560	\$ 257,275
Total Personnel Expenditures			\$ 48,125,104	

Municipal Sewer Revenue Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Metropolitan Wastewater - Muni	\$ 50,005,988	\$ 49,211,024	\$ 49,020,523	\$ (190,501)
Public Utilities	67,892,657	83,074,575	85,852,279	2,777,704
Total	\$ 117,898,645	\$ 132,285,599	\$ 134,872,802	\$ 2,587,203

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Metropolitan Wastewater - Muni	285.00	242.00	235.00	(7.00)
Public Utilities	130.19	171.16	174.23	3.07
Total	415.19	413.16	409.23	(3.93)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Facility/Infrastructure Condition Assessments Adjustment to reflect the addition of funding for facility and infrastructure condition assessment projects.	0.00	\$ 2,738,239	\$ -
Repair and Maintenance Expenditures Adjustment to reflect the addition of funding for repair and maintenance expenditures at various wastewater facilities.	0.00	800,000	-
State Revolving Fund (SRF) Adjustment Adjustment to reflect the addition of funding for SRF loan repayments.	0.00	760,646	-
Enterprise Asset Management and GIS Support Adjustment to reflect the addition of funding and staff support for the Enterprise Asset Management (EAM) and Geographic Information Systems (GIS) projects.	0.18	556,042	-
Interagency Agreements Adjustment to reflect the addition of non-personnel expenditures for annual payments for the Hale Avenue Treatment Facility and Municipal Transportation Agreements.	0.00	266,555	-

Public Utilities

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Revegetation and Mitigation Adjustment to reflect the addition of funding for revegetation and environmental mitigation projects.	0.00	224,458	-
Customer Support Enhancements Adjustment to reflect the addition of funding for a postage rate increase and other customer service enhancements.	0.00	208,000	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	4.53	157,468	-
Quality Assurance Workplan Adjustment to reflect the addition of funding to support the Quality Assurance workplan and other employee services.	0.64	127,339	-
Security Enhancements Adjustment to reflect the addition of funding for security enhancements at water and wastewater facilities.	0.00	103,787	-
Financial Contracts Adjustment of funding for various financial contracts including the Cost of Service Study, use of funds and bond issuance support.	0.00	82,303	-
Laboratory Supplies and Equipment Adjustment to reflect the addition of funding for laboratory supplies, equipment and facility improvements.	0.00	42,000	-
Program Manager Addition of 1.00 Program Manager to coordinate and manage the Wastewater and Water Construction & Maintenance branch.	0.18	33,516	-
Support for Potable Reuse Program Adjustment to reflect the addition of staffing and support for the Potable Reuse Program.	0.10	24,707	-
Graphic Designer Addition of 1.00 Graphic Designer for the Public Utilities Department.	0.18	14,556	-
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	9,512	-
Reclassification of IT Expenditures Adjustment reflects the reclassification of information technology expenditures.	0.00	(16,500)	-
Overtime Funding Adjustment to expenditures according to projected overtime requirements.	0.00	(99,936)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(267,803)	-

Public Utilities

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(672,796)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.14	(686,149)	-
Public Utilities Restructure Reallocation among funds to more accurately reflect operational expenditures as well as an adjustment due to efficiencies realized.	(9.88)	(787,580)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.	0.00	(1,031,161)	-
Revised Revenue Adjustment to reflect Fiscal Year 2015 revenue projections.	0.00	-	(4,184,800)
Total	(3.93)	\$ 2,587,203	\$ (4,184,800)

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
PERSONNEL				
Personnel Cost	\$ 19,277,381	\$ 23,173,861	\$ 22,673,164	\$ (500,697)
Fringe Benefits	13,859,816	16,497,358	15,808,516	(688,842)
PERSONNEL SUBTOTAL	33,137,197	39,671,219	38,481,680	(1,189,539)
NON-PERSONNEL				
Supplies	\$ 3,501,284	\$ 4,678,035	\$ 5,038,315	\$ 360,280
Contracts	28,447,415	31,375,522	35,021,458	3,645,936
Information Technology	3,155,153	4,360,433	3,661,762	(698,671)
Energy and Utilities	5,159,210	5,033,856	6,260,181	1,226,325
Other	79,307	62,933	64,933	2,000
Transfers Out	43,690,549	46,150,929	45,458,325	(692,604)
Capital Expenditures	1,348,609	583,174	490,174	(93,000)
Debt	(620,078)	369,498	395,974	26,476
NON-PERSONNEL SUBTOTAL	84,761,448	92,614,380	96,391,122	3,776,742
Total	\$ 117,898,645	\$ 132,285,599	\$ 134,872,802	\$ 2,587,203

Public Utilities

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Charges for Services	\$ 298,342,298	\$ 304,754,000	\$ 306,813,000	\$ 2,059,000
Fines Forfeitures and Penalties	76,746	-	-	-
Other Revenue	1,210,254	250,000	187,000	(63,000)
Rev from Money and Prop	2,471,207	1,223,000	910,400	(312,600)
Rev from Other Agencies	4,309,299	10,747,000	4,878,800	(5,868,200)
Transfers In	9,731,555	-	-	-
Total	\$ 316,141,359	\$ 316,974,000	\$ 312,789,200	\$ (4,184,800)

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.60	2.60	2.60	\$31,491 - \$37,918	\$ 96,575
20000007	Accountant 3	0.33	0.33	0.18	59,363 - 71,760	12,924
20000102	Accountant 4	0.22	0.22	0.18	66,768 - 88,982	16,020
20000012	Administrative Aide 1	1.22	1.22	1.54	36,962 - 44,533	67,220
20000024	Administrative Aide 2	4.07	4.40	5.07	42,578 - 51,334	246,472
20000057	Assistant Chemist	10.00	10.00	10.00	53,789 - 65,333	624,227
20001140	Assistant Department Director	0.18	0.18	0.36	31,741 - 173,971	50,398
20000070	Assistant Engineer-Civil	10.25	10.23	10.46	57,866 - 69,722	609,989
20000087	Assistant Engineer-Mechanical	0.18	0.16	0.16	57,866 - 69,722	11,160
20000080	Assistant Laboratory Technician	1.00	1.00	1.00	33,696 - 40,602	40,602
20000041	Assistant Management Analyst	0.18	0.18	0.18	44,470 - 54,059	9,732
20001228	Assistant Metropolitan Wastewater Director	0.18	0.18	0.18	31,741 - 173,971	25,200
20000140	Associate Chemist	4.00	4.50	4.50	62,005 - 75,067	336,675
20000311	Associate Department Human Resources Analyst	0.90	0.90	0.90	54,059 - 65,333	54,747
20000145	Associate Engineer-Civil	0.62	0.51	0.26	66,622 - 80,454	20,691
20000143	Associate Engineer-Civil	8.26	8.37	8.91	66,622 - 80,454	706,544
90000143	Associate Engineer-Civil - Hourly	0.06	0.00	0.00	66,622 - 80,454	-
20000150	Associate Engineer-Electrical	0.18	0.16	0.16	66,622 - 80,454	12,875
20000154	Associate Engineer-Mechanical	0.25	0.16	0.16	66,622 - 80,454	10,656
20000137	Associate Management Analyst	1.58	0.00	0.00	54,059 - 65,333	-
20000134	Associate Management Analyst	0.22	0.22	0.18	54,059 - 65,333	11,701
20000119	Associate Management Analyst	6.54	6.73	6.79	54,059 - 65,333	424,404
20000132	Associate Management Analyst	0.00	0.36	0.36	54,059 - 65,333	19,463
20000162	Associate Planner	1.00	0.67	0.67	56,722 - 68,536	38,003
20000649	Biologist 3	2.00	1.34	1.34	62,005 - 75,067	40,925
20000205	Building Service Supervisor	0.00	0.33	0.33	45,718 - 55,286	16,573
20000224	Building Service Technician	0.00	0.33	0.33	33,322 - 39,666	11,003
20000266	Cashier	2.50	2.50	2.50	31,491 - 37,918	88,612
20000236	Cement Finisher	1.00	1.00	1.00	43,451 - 52,083	51,302
20000539	Clerical Assistant 2	3.34	3.06	2.94	29,931 - 36,067	97,345
20000306	Code Compliance Officer	1.50	0.50	0.00	37,232 - 44,803	-

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
20000307	Code Compliance Supervisor	0.50	0.00	0.00	42,890 - 51,334	-
20000829	Compliance and Metering Manager	1.00	1.00	1.00	73,445 - 88,837	88,838
20000801	Customer Information and Billing Manager	0.50	1.00	1.00	73,445 - 88,837	81,147
90000801	Customer Information and Billing Manager - Hourly	0.17	0.00	0.00	73,445 - 88,837	-
20000369	Customer Services Representative	17.50	22.00	21.50	32,968 - 39,811	782,170
90000369	Customer Services Representative - Hourly	4.00	2.50	2.50	32,968 - 39,811	82,420
20000366	Customer Services Supervisor	2.00	2.50	2.50	57,782 - 69,784	168,465
20001168	Deputy Director	2.04	2.37	2.37	46,966 - 172,744	281,339
90001168	Deputy Director - Hourly	0.23	0.00	0.18	46,966 - 172,744	19,774
20000429	Equipment Operator 1	30.00	30.00	30.00	37,690 - 45,115	1,342,316
20000428	Equipment Operator 1	1.00	1.00	1.00	37,690 - 45,115	44,213
20000430	Equipment Operator 2	12.00	12.00	12.00	41,350 - 49,462	587,693
20000436	Equipment Operator 3	2.00	2.00	2.00	43,160 - 51,667	103,334
20000418	Equipment Technician 1	11.00	11.00	11.00	36,005 - 43,139	470,862
20000423	Equipment Technician 2	10.00	10.00	10.00	39,499 - 47,091	419,581
20000431	Equipment Technician 3	1.00	1.00	1.00	43,368 - 51,813	51,036
20000924	Executive Secretary	0.18	0.18	0.18	43,555 - 52,666	9,336
90000924	Executive Secretary - Hourly	0.00	0.00	0.06	43,555 - 52,666	2,613
20000461	Field Representative	15.50	14.50	14.00	32,323 - 38,917	543,678
90000461	Field Representative - Hourly	3.25	3.25	3.25	32,323 - 38,917	105,051
20000483	General Water Utility Supervisor	4.00	4.00	4.00	59,342 - 71,760	283,546
20000487	Graphic Designer	0.00	0.00	0.18	43,264 - 51,979	7,788
20000502	Heavy Truck Driver 1	2.00	2.00	1.00	36,234 - 43,160	43,160
20000501	Heavy Truck Driver 2	0.00	0.00	1.00	37,565 - 45,302	-
20000178	Information Systems Administrator	0.19	0.19	0.19	73,466 - 88,982	16,908
20000290	Information Systems Analyst 2	2.40	2.71	2.71	54,059 - 65,333	174,878
20000293	Information Systems Analyst 3	1.33	1.33	1.33	59,363 - 71,760	77,065
20000998	Information Systems Analyst 4	0.95	0.76	0.76	66,768 - 80,891	61,488
20000515	Instrumentation and Control Technician	2.00	2.00	0.00	51,896 - 62,296	-
20000590	Laboratory Technician	9.00	9.00	9.00	40,622 - 49,067	372,621
90000589	Laborer - Hourly	0.00	0.00	3.00	29,182 - 34,757	87,548
90001073	Management Intern - Hourly	1.18	0.27	1.47	24,274 - 29,203	35,684
20000634	Organization Effectiveness Specialist 2	0.58	0.54	0.54	54,059 - 65,333	35,167
20000627	Organization Effectiveness Specialist 3	0.18	0.18	0.54	59,363 - 71,760	34,296
20000639	Organization Effectiveness Supervisor	0.18	0.18	0.18	66,768 - 80,891	14,556

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
20000680	Payroll Specialist 2	1.80	1.80	1.80	34,611 - 41,787	75,022
20000173	Payroll Supervisor	0.36	0.36	0.36	39,686 - 48,069	17,172
20000701	Plant Process Control Electrician	10.00	10.00	8.00	51,896 - 62,296	491,360
20000703	Plant Process Control Supervisor	1.00	1.00	1.00	56,410 - 68,224	68,224
20000705	Plant Process Control Supervisor	5.36	5.18	5.18	56,410 - 68,224	346,854
20000687	Plant Technician 1	2.00	2.00	0.00	37,814 - 45,261	-
20000688	Plant Technician 2	2.00	2.00	0.00	41,454 - 49,504	-
20000689	Plant Technician 3	1.00	1.00	0.00	45,490 - 54,434	-
20000706	Plant Technician Supervisor	1.00	1.00	0.00	52,666 - 62,837	-
90000733	Power Plant Supervisor - Hourly	0.06	0.00	0.00	55,141 - 66,581	-
20000740	Principal Drafting Aide	0.72	0.54	0.54	50,003 - 60,549	31,856
20000743	Principal Engineering Aide	9.27	9.69	9.66	50,003 - 60,549	570,837
20000750	Principal Water Utility Supervisor	2.00	2.00	2.00	52,000 - 62,837	122,720
20001222	Program Manager	2.03	2.53	3.07	46,966 - 172,744	157,024
20000760	Project Assistant	1.00	0.67	0.67	57,866 - 69,722	46,717
20000761	Project Officer 1	2.00	1.34	1.34	66,622 - 80,454	106,176
20000763	Project Officer 2	1.18	0.83	0.83	76,794 - 92,851	76,835
20000783	Public Information Clerk	0.66	0.44	0.36	31,491 - 37,918	13,665
20001150	Public Utilities Director	0.18	0.18	0.18	59,155 - 224,099	33,839
20000319	Pump Station Operator	5.00	5.00	5.00	43,493 - 51,917	259,585
20000320	Pump Station Operator Supervisor	1.00	1.00	1.00	47,674 - 56,888	56,888
20000560	Recycling Program Manager	0.18	0.18	0.18	76,731 - 92,893	-
20000847	Safety Officer	0.36	0.36	0.36	57,907 - 69,930	24,927
20000854	Safety Representative 2	1.62	1.95	1.95	50,461 - 61,027	116,310
20001042	Safety and Training Manager	0.54	0.54	0.54	66,768 - 80,891	14,556
20000869	Senior Account Clerk	0.44	0.44	0.44	36,067 - 43,514	18,961
20000883	Senior Chemist	1.00	1.30	1.30	71,739 - 86,466	109,732
20000890	Senior Civil Engineer	0.00	0.00	0.18	76,794 - 92,851	13,825
20000885	Senior Civil Engineer	2.56	2.28	2.28	76,794 - 92,851	211,693
20000927	Senior Clerk/Typist	0.18	0.18	0.00	36,067 - 43,514	-
20000898	Senior Customer Services Representative	3.00	3.00	2.50	37,835 - 45,781	114,460
90000898	Senior Customer Services Representative - Hourly	0.17	0.00	0.00	37,835 - 45,781	-
20000312	Senior Department Human Resources Analyst	0.18	0.18	0.18	59,363 - 71,760	12,915
20000400	Senior Drafting Aide	1.48	1.48	1.44	44,429 - 53,706	72,198
20000900	Senior Engineering Aide	10.00	10.50	11.00	44,429 - 53,706	490,843
20000902	Senior Engineering Aide	3.00	0.00	0.00	44,429 - 53,706	-
20000015	Senior Management Analyst	3.69	4.32	3.77	59,363 - 71,760	249,958
90000015	Senior Management Analyst - Hourly	0.06	0.00	0.00	59,363 - 71,760	-
20000918	Senior Planner	1.00	0.67	0.67	65,354 - 79,019	47,338

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
20000708	Senior Plant Technician Supervisor	0.36	0.18	0.18	60,070 - 72,467	12,853
20000916	Senior Public Information Officer	0.36	0.36	0.18	54,059 - 65,333	11,761
20000914	Senior Water Utility Supervisor	14.00	14.00	14.00	47,216 - 57,138	701,106
20000950	Stock Clerk	0.00	0.33	0.33	30,056 - 36,275	11,976
20000955	Storekeeper 1	0.00	0.33	0.33	34,611 - 41,517	13,703
90000964	Student Engineer - Hourly	0.09	0.00	0.09	26,707 - 32,011	2,404
20000313	Supervising Department Human Resources Analyst	0.18	0.18	0.18	66,768 - 80,891	14,556
20000995	Supervising Economist	0.23	0.23	0.23	66,768 - 80,891	18,600
20000990	Supervising Field Representative	0.50	0.50	0.50	35,651 - 42,890	11
20000970	Supervising Management Analyst	2.74	2.60	2.89	66,768 - 80,891	233,687
20000997	Supervising Meter Reader	1.00	1.00	1.50	37,253 - 44,720	67,086
90000997	Supervising Meter Reader - Hourly	0.17	0.00	0.00	37,253 - 44,720	-
20001021	Supervising Public Information Officer	0.50	0.54	0.54	59,363 - 71,760	38,754
20000333	Supervising Wastewater Pretreatment Inspector	3.00	3.00	3.00	66,685 - 80,870	242,610
21000177	Trainer	0.00	1.58	1.72	54,059 - 65,333	103,803
20001041	Training Supervisor	0.18	0.18	0.36	59,363 - 71,760	25,830
20001051	Utility Worker 1	46.00	46.00	46.00	30,534 - 36,296	1,608,694
20000323	Wastewater Pretreatment Inspector 2	8.00	8.00	8.00	55,078 - 66,768	392,169
20000326	Wastewater Pretreatment Inspector 3	0.00	0.00	1.00	60,674 - 73,507	63,648
20000325	Wastewater Pretreatment Inspector 3	5.00	5.00	4.00	60,674 - 73,507	289,493
20000523	Wastewater Pretreatment Program Manager	1.00	1.00	1.00	72,966 - 88,546	87,218
20001063	Water Utility Supervisor	14.00	14.00	14.00	43,472 - 51,979	701,054
20001065	Water Utility Worker	31.00	31.00	31.00	33,322 - 39,666	1,033,907
20000756	Word Processing Operator	5.58	5.41	5.74	31,491 - 37,918	217,665
	Bilingual - Regular					20,781
	Exceptional Performance Pay-Classified					7,275
	Exceptional Performance Pay-Unclassified					570
	Geographic Info Cert Pay					1,095
	Night Shift Pay					21,539
	Overtime Budgeted					2,336,155
	Plant/Tank Vol Cert Pay					71,844
	Reg Pay For Engineers					105,972
	Split Shift Pay					26,229
	Termination Pay Annual Leave					36,017
FTE, Salaries, and Wages Subtotal		415.19	413.16	409.23		\$ 22,673,164

Public Utilities

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Fringe Benefits				
Employee Offset Savings	\$ 115,981	\$ 164,008	\$ 130,844	\$ (33,164)
Flexible Benefits	2,060,278	2,638,339	2,890,000	251,661
Long-Term Disability	105,907	110,285	69,700	(40,585)
Medicare	311,424	276,683	273,750	(2,933)
Other	3,707	-	-	-
Other Post-Employment Benefits	2,318,349	2,445,124	2,374,156	(70,968)
Retiree Medical Trust	1,785	1,674	2,787	1,113
Retirement 401 Plan	6,030	6,565	6,203	(362)
Retirement ADC	6,501,950	8,345,743	7,683,917	(661,826)
Retirement DROP	73,001	75,291	83,000	7,709
Retirement Offset Contribution	33,417	-	-	-
Risk Management Administration	371,962	370,531	401,637	31,106
Supplemental Pension Savings Plan	1,112,838	1,118,850	1,117,300	(1,550)
Unemployment Insurance	54,015	58,686	40,028	(18,658)
Workers' Compensation	789,172	885,579	735,194	(150,385)
Fringe Benefits Subtotal	\$ 13,859,816	\$ 16,497,358	\$ 15,808,516	\$ (688,842)
Total Personnel Expenditures			\$ 38,481,680	

Sewer Utility - AB 1600 Fund

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Charges for Services	\$ 14,041,093	\$ -	\$ -	\$ -
Rev from Money and Prop	(263,190)	-	-	-
Total	\$ 13,777,903	\$ -	\$ -	\$ -

Water Utility - AB 1600 Fund

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Charges for Services	\$ 11,704,419	\$ -	\$ -	\$ -
Rev from Money and Prop	134,940	-	-	-
Total	\$ 11,839,359	\$ -	\$ -	\$ -

Public Utilities

Water Utility Operating Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Public Utilities	\$ 121,638,039	\$ 142,075,681	\$ 148,120,458	\$ 6,044,777
Water	287,660,695	297,214,865	313,826,583	16,611,718
Total	\$ 409,298,734	\$ 439,290,546	\$ 461,947,041	\$ 22,656,495

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Public Utilities	252.86	285.23	300.03	14.80
Water	455.58	417.85	421.70	3.85
Total	708.44	703.08	721.73	18.65

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Water Purchases Adjustment to reflect an increase in water purchases due to water rate increases by the Metropolitan Water District and San Diego County Water Authority.	0.00	\$ 17,284,946	\$ -
Facility/Infrastructure Condition Assessments Adjustment to reflect the addition of funding for facility and infrastructure condition assessment projects.	0.00	3,991,508	-
Support for Potable Reuse Program Adjustment to reflect the addition of staffing and support for the Potable Reuse Program.	2.24	2,145,757	-
Sweetwater Settlement Addition of funding for the City's Fiscal Year 2015 contribution to the Sweetwater Desalination Facility pursuant to the 2013 Settlement Agreement.	0.00	2,000,000	-
Repair and Maintenance Expenditures Adjustment to reflect the addition of funding for repair and maintenance expenditures at various wastewater facilities.	0.00	1,102,500	-
State Revolving Fund (SRF) Adjustment Adjustment to reflect the addition of funding for SRF loan repayments.	0.00	884,069	-
Enterprise Asset Management and GIS Support Adjustment to reflect the addition of funding and staff support for the Enterprise Asset Management (EAM) and Geographic Information Systems (GIS) projects.	0.49	604,671	-
Scientific and Planning Studies Adjustment to reflect the addition of funding for various scientific and planning studies.	0.00	502,459	-
Revegetation and Mitigation Adjustment to reflect the addition of funding for revegetation and environmental mitigation projects.	0.00	415,000	-
Laboratory Supplies and Equipment Adjustment to reflect the addition of funding for laboratory supplies, equipment and facility improvements.	0.00	361,000	-

Public Utilities

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Security Enhancements Adjustment to reflect the addition of funding for security enhancements at water and wastewater facilities.	0.00	282,530	-
Quality Assurance Workplan Adjustment to reflect the addition of funding to support the Quality Assurance workplan and other employee services.	1.71	268,364	-
Conservation Programs Adjustment to reflect the addition of staffing and support for conservation outreach and rebate programs.	2.00	262,596	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	7.03	252,499	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	239,232	-
Customer Support Enhancements Adjustment to reflect the addition of funding for a postage rate increase and other customer service enhancements.	0.00	208,000	-
Financial Contracts Adjustment of funding for various financial contracts including the Cost of Service Study, use of funds and bond issuance support.	0.00	204,700	-
Support for Reservoir Maintenance and Operation Addition of 2.00 Water System Technicians to support reservoir maintenance and operation.	2.00	179,298	-
Public Utilities Restructure Reallocation among funds to more accurately reflect operational expenditures as well as an adjustment due to efficiencies realized.	0.68	147,631	-
Continuation of Core Operations Adjustment to reflect the addition of staffing for the continuation of core operations.	1.00	97,854	-
Program Manager Addition of 1.00 Program Manager to coordinate and manage the Wastewater and Water Construction & Maintenance branch.	0.49	91,244	-
Graphic Designer Addition of 1.00 Graphic Designer for the Public Utilities Department.	0.49	39,628	-
Reclassification of IT Expenditures Adjustment reflects the reclassification of information technology expenditures.	0.00	33,380	-
Overtime Funding Adjustment to expenditures according to projected overtime requirements.	0.00	20,000	-

Public Utilities

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	15,332	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(322,981)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.52	(1,127,340)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.	0.00	(7,527,382)	(3,377,269)
Revised Revenue Adjustment to reflect Fiscal Year 2015 revenue projections.	0.00	-	45,400,800
Total	18.65	\$ 22,656,495	\$ 42,023,531

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
PERSONNEL				
Personnel Cost	\$ 36,685,995	\$ 39,633,086	\$ 40,457,947	\$ 824,861
Fringe Benefits	25,346,130	28,474,086	28,216,216	(257,870)
PERSONNEL SUBTOTAL	62,032,125	68,107,172	68,674,163	566,991
NON-PERSONNEL				
Supplies	\$ 196,980,949	\$ 202,392,258	\$ 218,304,622	\$ 15,912,364
Contracts	60,806,359	72,008,751	78,231,304	6,222,553
Information Technology	5,508,954	7,823,086	7,436,096	(386,990)
Energy and Utilities	9,735,328	11,227,936	11,925,805	697,869
Other	1,985,528	1,993,428	2,113,396	119,968
Appropriated Reserve	-	3,500,000	3,500,000	-
Transfers Out	70,403,324	69,793,546	68,669,735	(1,123,811)
Capital Expenditures	315,378	2,067,834	2,688,834	621,000
Debt	1,530,789	376,535	403,086	26,551
NON-PERSONNEL SUBTOTAL	347,266,609	371,183,374	393,272,878	22,089,504
Total	\$ 409,298,734	\$ 439,290,546	\$ 461,947,041	\$ 22,656,495

Public Utilities

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Charges for Services	\$ 410,185,222	\$ 412,676,269	\$ 461,986,400	\$ 49,310,131
Fines Forfeitures and Penalties	1,558,024	-	-	-
Other Revenue	12,120,422	325,000	325,000	-
Property Tax Revenue	(33,339)	-	-	-
Rev from Federal Agencies	1,835,595	-	-	-
Rev from Money and Prop	7,401,300	6,775,000	7,229,400	454,400
Rev from Other Agencies	815,944	7,831,000	90,000	(7,741,000)
Transfers In	2,857,059	-	-	-
Total	\$ 436,740,226	\$ 427,607,269	\$ 469,630,800	\$ 42,023,531

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	4.89	4.89	4.89	\$31,491 - \$37,918	\$ 181,784
20000007	Accountant 3	1.60	0.60	0.49	59,363 - 71,760	35,160
20000102	Accountant 4	0.40	0.40	0.49	66,768 - 88,982	43,597
20000012	Administrative Aide 1	0.40	0.40	2.20	36,962 - 44,533	90,911
20000024	Administrative Aide 2	9.65	9.64	10.65	42,578 - 51,334	521,810
20000057	Assistant Chemist	12.00	12.00	13.00	53,789 - 65,333	794,709
20001140	Assistant Department Director	1.49	1.49	0.98	31,741 - 173,971	137,204
20000072	Assistant Engineer-Civil	1.00	0.00	0.00	57,866 - 69,722	-
20000070	Assistant Engineer-Civil	31.07	24.16	24.32	57,866 - 69,722	1,636,050
21000176	Assistant Engineer-Corrosion	0.00	1.00	1.00	57,866 - 69,722	-
20000087	Assistant Engineer-Mechanical	0.49	0.23	0.23	57,866 - 69,722	16,033
20000041	Assistant Management Analyst	0.49	0.49	0.49	44,470 - 54,059	26,484
20001228	Assistant Metropolitan Wastewater Director	0.49	0.49	0.49	31,741 - 173,971	68,602
20000109	Assistant Reservoir Keeper	8.00	8.00	8.00	34,944 - 41,662	283,277
20000140	Associate Chemist	4.00	4.25	4.25	62,005 - 75,067	302,187
90000140	Associate Chemist - Hourly	0.00	0.35	0.35	62,005 - 75,067	26,274
20000311	Associate Department Human Resources Analyst	2.45	2.45	2.45	54,059 - 65,333	149,022
20000143	Associate Engineer-Civil	19.53	18.19	19.59	66,622 - 80,454	1,543,948
20000145	Associate Engineer-Civil	1.29	1.09	0.74	66,622 - 80,454	58,957
90000143	Associate Engineer-Civil - Hourly	0.17	0.00	0.00	66,622 - 80,454	-
20000350	Associate Engineer-Corrosion	2.00	2.00	2.00	66,622 - 80,454	80,454
20000150	Associate Engineer-Electrical	0.49	0.23	0.23	66,622 - 80,454	18,503
20000154	Associate Engineer-Mechanical	0.30	0.23	0.23	66,622 - 80,454	15,324
20000119	Associate Management Analyst	18.53	18.51	20.27	54,059 - 65,333	1,151,077
20000132	Associate Management Analyst	0.00	0.39	0.39	54,059 - 65,333	21,084
20000137	Associate Management Analyst	3.44	0.00	0.00	54,059 - 65,333	-
20000134	Associate Management Analyst	0.40	0.40	0.49	54,059 - 65,333	31,861
20000162	Associate Planner	1.68	1.67	1.67	56,722 - 68,536	110,979
20000655	Biologist 2	8.00	8.00	8.00	53,726 - 65,333	519,724

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
20000649	Biologist 3	0.00	0.42	0.42	62,005 - 75,067	12,829
20000648	Biologist 3	2.00	2.00	2.00	62,005 - 75,067	142,085
20000205	Building Service Supervisor	0.00	0.33	0.33	45,718 - 55,286	16,573
20000224	Building Service Technician	0.00	0.33	0.33	33,322 - 39,666	10,992
20000234	Carpenter	2.00	2.00	2.00	43,451 - 52,000	52,000
20000266	Cashier	2.50	2.50	2.50	31,491 - 37,918	88,602
20000236	Cement Finisher	1.00	1.00	1.00	43,451 - 52,083	52,083
20000539	Clerical Assistant 2	8.20	8.09	8.36	29,931 - 36,067	259,966
20000306	Code Compliance Officer	1.50	2.50	1.00	37,232 - 44,803	44,803
20000307	Code Compliance Supervisor	0.50	1.00	1.00	42,890 - 51,334	46,759
20000829	Compliance and Metering Manager	1.00	1.00	1.00	73,445 - 88,837	88,836
20000801	Customer Information and Billing Manager	0.50	1.00	1.00	73,445 - 88,837	81,135
90000801	Customer Information and Billing Manager - Hourly	0.17	0.00	0.00	73,445 - 88,837	-
20000369	Customer Services Representative	17.50	23.50	23.00	32,968 - 39,811	841,850
90000369	Customer Services Representative - Hourly	4.00	2.50	2.50	32,968 - 39,811	82,420
20000366	Customer Services Supervisor	2.00	2.50	2.50	57,782 - 69,784	168,453
20001168	Deputy Director	4.82	5.03	5.03	46,966 - 172,744	600,573
90001168	Deputy Director - Hourly	0.34	0.00	0.17	46,966 - 172,744	18,675
20000430	Equipment Operator 2	11.00	11.00	11.00	41,350 - 49,462	443,427
20000418	Equipment Technician 1	22.00	18.00	15.00	36,005 - 43,139	642,986
20000423	Equipment Technician 2	3.00	2.00	2.00	39,499 - 47,091	94,182
20000924	Executive Secretary	0.49	0.49	0.49	43,555 - 52,666	25,428
90000924	Executive Secretary - Hourly	0.00	0.00	0.17	43,555 - 52,666	7,404
20000461	Field Representative	17.02	16.69	17.19	32,323 - 38,917	665,663
90000461	Field Representative - Hourly	3.25	3.25	3.25	32,323 - 38,917	105,051
20000822	Golf Course Manager	2.00	2.00	2.00	59,488 - 71,760	142,728
90000819	Golf Course Manager - Hourly	0.29	0.26	0.25	59,488 - 71,760	17,940
20000487	Graphic Designer	0.00	0.00	0.49	43,264 - 51,979	21,199
20000501	Heavy Truck Driver 2	2.00	2.00	2.00	37,565 - 45,302	44,622
20000513	Hydrography Aide	1.00	1.00	1.00	42,536 - 51,251	51,251
20000178	Information Systems Administrator	0.47	0.47	0.47	73,466 - 88,982	41,821
20000290	Information Systems Analyst 2	5.20	5.23	5.23	54,059 - 65,333	336,416
20000293	Information Systems Analyst 3	3.29	3.29	3.29	59,363 - 71,760	190,672
20000998	Information Systems Analyst 4	2.35	1.88	1.88	66,768 - 80,891	152,064
20000514	Instrumentation and Control Supervisor	1.00	1.00	1.00	56,410 - 68,224	68,057
20000515	Instrumentation and Control Technician	8.00	8.00	8.00	51,896 - 62,296	429,148
20000497	Irrigation Specialist	2.52	2.19	4.19	37,814 - 45,261	173,437

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
20000590	Laboratory Technician	9.00	9.00	10.00	40,622 - 49,067	292,440
90000589	Laborer - Hourly	2.94	3.00	8.50	29,182 - 34,757	248,052
20000579	Lake Aide 1	1.00	1.00	0.00	23,483 - 27,768	(11)
90000579	Lake Aide 1 - Hourly	7.84	8.00	6.00	23,483 - 27,768	140,900
20000564	Lake Aide 2	13.00	13.00	13.00	27,602 - 32,677	375,811
20000616	Lakes Program Manager	1.00	1.00	1.00	73,466 - 88,941	88,941
90001073	Management Intern - Hourly	5.44	4.77	8.09	24,274 - 29,203	196,371
20000028	Management Trainee	0.00	0.00	0.09	38,750 - 46,738	4,223
20000622	Marine Mechanic	1.00	1.00	1.00	44,366 - 53,206	53,206
20000165	Multimedia Production Specialist	0.84	0.73	0.73	43,264 - 51,979	37,941
20000634	Organization Effectiveness Specialist 2	1.38	1.47	1.47	54,059 - 65,333	95,739
20000627	Organization Effectiveness Specialist 3	0.49	0.49	0.88	59,363 - 71,760	58,308
20000639	Organization Effectiveness Supervisor	0.49	0.49	0.49	66,768 - 80,891	39,636
20000680	Payroll Specialist 2	4.90	4.90	4.90	34,611 - 41,787	204,136
20000173	Payroll Supervisor	0.98	0.98	0.98	39,686 - 48,069	46,759
20000701	Plant Process Control Electrician	4.84	4.00	4.00	51,896 - 62,296	249,184
20000705	Plant Process Control Supervisor	0.98	0.49	0.49	56,410 - 68,224	30,431
20000703	Plant Process Control Supervisor	1.00	1.00	1.00	56,410 - 68,224	68,224
90000733	Power Plant Supervisor - Hourly	0.17	0.00	0.00	55,141 - 66,581	-
21000184	Prin Backflow & Cross Connection Specialist	0.00	0.73	0.73	50,003 - 60,549	43,547
20000740	Principal Drafting Aide	1.96	2.47	2.47	50,003 - 60,549	147,290
21000100	Principal Engineering Aide	0.84	0.00	0.00	50,003 - 60,549	-
20000746	Principal Engineering Aide	1.00	1.00	1.00	50,003 - 60,549	59,338
20000743	Principal Engineering Aide	6.33	6.32	6.40	50,003 - 60,549	386,866
20001222	Program Manager	4.45	4.83	6.80	46,966 - 172,744	660,070
20000760	Project Assistant	0.00	0.21	0.21	57,866 - 69,722	14,641
20000761	Project Officer 1	0.00	0.42	0.42	66,622 - 80,454	33,288
90000761	Project Officer 1 - Hourly	0.29	0.25	0.25	66,622 - 80,454	20,114
20000763	Project Officer 2	0.49	0.44	0.44	76,794 - 92,851	40,542
20000766	Project Officer 2	1.68	1.46	1.46	76,794 - 92,851	135,568
20000783	Public Information Clerk	2.20	2.53	2.71	31,491 - 37,918	102,763
20000784	Public Information Officer	0.00	0.00	0.50	43,514 - 52,707	21,757
20001150	Public Utilities Director	0.49	0.49	0.49	59,155 - 224,099	92,122
20000373	Ranger/Diver 1	3.00	3.00	3.00	42,494 - 51,272	142,627
90000373	Ranger/Diver 1 - Hourly	0.35	0.35	0.35	42,494 - 51,272	14,873
20000375	Ranger/Diver 2	2.00	2.00	2.00	46,634 - 56,347	112,694
20000376	Ranger/Diver Supervisor	1.00	1.00	1.00	53,726 - 64,958	64,958
20000559	Recycling Program Manager	0.84	0.73	0.73	76,731 - 92,893	67,813
20000560	Recycling Program Manager	0.49	0.49	0.49	76,731 - 92,893	-
20000840	Reservoir Keeper	8.00	8.00	8.00	40,019 - 47,819	370,321

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
20000847	Safety Officer	0.98	0.98	0.98	57,907 - 69,930	67,844
20000854	Safety Representative 2	4.41	4.74	4.74	50,461 - 61,027	282,463
20001042	Safety and Training Manager	1.47	1.47	1.47	66,768 - 80,891	39,636
20000869	Senior Account Clerk	0.80	0.80	0.80	36,067 - 43,514	34,456
21000183	Senior Backflow & Cross Connection Specialist	0.00	10.38	12.38	44,429 - 53,706	487,146
20000828	Senior Biologist	0.84	1.23	1.23	71,760 - 86,466	106,357
20000883	Senior Chemist	1.00	1.25	1.25	71,739 - 86,466	107,648
20000885	Senior Civil Engineer	6.46	4.37	4.87	76,794 - 92,851	441,555
20000890	Senior Civil Engineer	0.00	0.00	0.49	76,794 - 92,851	37,634
90000885	Senior Civil Engineer - Hourly	0.29	0.00	0.00	76,794 - 92,851	-
20000927	Senior Clerk/Typist	0.49	0.49	0.00	36,067 - 43,514	-
21000185	Senior Corrosion Specialist	0.00	1.00	1.00	76,794 - 92,851	92,851
20000898	Senior Customer Services Representative	3.00	3.00	3.50	37,835 - 45,781	160,226
90000898	Senior Customer Services Representative - Hourly	0.17	0.00	0.00	37,835 - 45,781	-
20000312	Senior Department Human Resources Analyst	0.49	0.49	0.49	59,363 - 71,760	35,166
20000400	Senior Drafting Aide	3.83	3.83	3.92	44,429 - 53,706	196,648
20000906	Senior Electrical Engineer	1.00	0.00	0.00	76,794 - 92,851	-
20000902	Senior Engineering Aide	7.20	0.00	0.00	44,429 - 53,706	-
20000900	Senior Engineering Aide	1.00	0.50	0.00	44,429 - 53,706	-
20000015	Senior Management Analyst	10.33	10.51	10.37	59,363 - 71,760	706,664
90000015	Senior Management Analyst - Hourly	0.17	0.00	0.00	59,363 - 71,760	-
20000918	Senior Planner	0.84	0.94	0.94	65,354 - 79,019	71,653
20000920	Senior Planner	2.52	2.19	2.19	65,354 - 79,019	168,303
20000708	Senior Plant Technician Supervisor	0.98	0.49	0.49	60,070 - 72,467	34,971
20000916	Senior Public Information Officer	1.82	1.71	1.22	54,059 - 65,333	77,461
21000178	Senior Water Distribution Operations Supervisor	0.00	1.00	1.00	77,293 - 93,517	89,190
21000150	Senior Water Operations Supervisor	1.00	0.00	0.00	77,293 - 93,517	-
20001060	Senior Water Operations Supervisor	3.00	3.00	3.00	77,293 - 93,517	277,278
20000950	Stock Clerk	0.00	0.33	0.33	30,056 - 36,275	11,975
20000955	Storekeeper 1	0.00	0.33	0.33	34,611 - 41,517	13,703
90000964	Student Engineer - Hourly	1.04	0.00	1.23	26,707 - 32,011	32,851
90001146	Student Intern - Hourly	0.49	0.70	0.00	18,616 - 22,318	-
20000313	Supervising Department Human Resources Analyst	0.49	0.49	0.49	66,768 - 80,891	39,636
20000995	Supervising Economist	0.36	0.36	0.36	66,768 - 80,891	29,124
20000990	Supervising Field Representative	1.34	1.23	1.23	35,651 - 42,890	31,298

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
20000970	Supervising Management Analyst	4.93	4.71	5.13	66,768 - 80,891	407,429
20000985	Supervising Management Analyst	0.84	0.73	0.73	66,768 - 80,891	59,051
20000997	Supervising Meter Reader	2.00	2.00	1.50	37,253 - 44,720	67,074
90000997	Supervising Meter Reader - Hourly	0.17	0.00	0.00	37,253 - 44,720	-
20001021	Supervising Public Information Officer	2.34	1.47	1.47	59,363 - 71,760	105,498
21000177	Trainer	0.00	3.44	3.96	54,059 - 65,333	241,960
20001041	Training Supervisor	0.49	0.49	0.39	59,363 - 71,760	27,990
20000317	Water Distribution Operations Supervisor	1.00	1.00	1.00	54,766 - 65,374	65,374
20000316	Water Distribution Operator	6.00	6.00	6.00	47,632 - 56,867	333,839
20001059	Water Operations Supervisor	3.00	3.00	3.00	68,037 - 81,307	243,921
20001061	Water Plant Operator	24.00	24.00	24.00	59,134 - 70,699	1,612,782
20000932	Water Production Superintendent	2.00	2.00	2.00	81,578 - 98,675	191,621
90000932	Water Production Superintendent - Hourly	0.00	0.00	0.35	81,578 - 98,675	28,552
20000006	Water Systems District Manager	3.00	3.00	3.00	62,504 - 75,130	222,062
20000003	Water Systems Technician 3	152.00	157.00	159.00	41,454 - 49,504	6,548,043
20000004	Water Systems Technician 4	54.00	54.00	56.00	47,632 - 56,867	2,855,511
20000005	Water Systems Technician Supervisor	17.00	17.00	17.00	54,766 - 65,374	1,091,653
20001058	Welder	2.00	2.00	2.00	44,366 - 53,206	106,412
20000756	Word Processing Operator	16.00	15.38	11.98	31,491 - 37,918	381,481
	AWWA WDP Cert Pay					31,616
	Backflow Cert					8,320
	Bilingual - Regular					27,797
	Cross Connection Cert					9,360
	Emergency Medical Tech					28,489
	Exceptional Performance Pay-Classified					18,949
	Exceptional Performance Pay-Unclassified					1,832
	Geographic Info Cert Pay					5,990
	Night Shift Pay					16,739
	Overtime Budgeted					2,544,363
	Plant/Tank Vol Cert Pay					26,698
	Reg Pay For Engineers					277,532
	Split Shift Pay					92,013
	Termination Pay Annual Leave					43,509
	Vacation Pay In Lieu					165,000
	Welding Certification					11,345
FTE, Salaries, and Wages Subtotal		708.44	703.07	721.72		\$ 40,457,947

Public Utilities

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Fringe Benefits				
Employee Offset Savings	\$ 247,231	\$ 308,832	\$ 256,815	\$ (52,017)
Flexible Benefits	3,684,049	4,377,261	4,950,699	573,438
Long-Term Disability	203,889	196,160	128,365	(67,795)
Medicare	559,165	474,801	493,995	19,194
Other	499	-	-	-
Other Post-Employment Benefits	4,053,870	4,033,128	4,053,468	20,340
Retiree Medical Trust	5,660	4,578	8,438	3,860
Retirement 401 Plan	20,558	18,109	22,825	4,716
Retirement ADC	12,354,620	14,837,821	14,154,178	(683,643)
Retirement DROP	113,945	113,189	113,275	86
Retirement Offset Contribution	67,051	-	-	-
Risk Management Administration	650,303	611,756	685,671	73,915
Supplemental Pension Savings Plan	2,032,791	1,960,033	2,040,631	80,598
Unemployment Insurance	103,956	104,013	73,283	(30,730)
Unused Sick Leave	(1)	-	-	-
Workers' Compensation	1,248,545	1,434,405	1,234,573	(199,832)
Fringe Benefits Subtotal	\$ 25,346,130	\$ 28,474,086	\$ 28,216,216	\$ (257,870)
Total Personnel Expenditures			\$ 68,674,163	

Public Utilities

Revenue and Expense Statement (Non-General Fund)

Sewer Funds	FY201 Actual	FY2014* Budget	FY2015 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 113,084,111	\$ 171,467,150	\$ 198,553,769
Continuing Appropriations - CIP	212,412,636	149,033,723	97,016,137
Dedicated Reserve (DRES)	28,681,368	27,021,285	–
Capital Reserve	5,000,000	5,000,000	5,000,000
Operating Reserve/Contingency	39,531,010	43,723,781	43,314,185
Rate Stabilization Reserve	21,300,000	21,300,000	21,300,000
Employee Efficiency Incentive Reserve	5,418,562	5,418,562	–
TOTAL BALANCE AND RESERVES	\$ 425,427,687	\$ 422,964,501	\$ 365,184,091
REVENUE			
Capacity Charges	\$ 14,041,093	\$ 9,000,000	\$ 11,000,000
Electrical Cogeneration	1,520,193	1,406,000	1,406,000
Grant Receipts	8,797	–	–
Interest Earnings	2,512,734	1,200,000	900,000
Land & Building Rentals	–	23,000	–
Other Revenue	6,751,142	328,844	297,400
Services Rendered to Others	7,273,970	8,795,000	8,758,000
Sewage Treatment Plant Services	67,311,542	65,000,000	65,000,000
Sewer Service Charges	288,843,627	289,709,000	289,788,000
State Revolving Fund Proceeds	19,462,817	33,694,000	38,481,700
TOTAL REVENUE	\$ 407,725,915	\$ 409,155,844	\$ 415,631,100
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 833,153,602	\$ 832,120,345	\$ 780,815,191
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 112,928,065	\$ 72,217,229	\$ 113,848,208
TOTAL CIP EXPENSE	\$ 112,928,065	\$ 72,217,229	\$ 113,848,208
OPERATING EXPENSE			
Debt Service	\$ 96,907,633	\$ 102,483,544	\$ 102,486,244
Department Expenditures	211,849,343	229,352,538	234,599,681
State Revolving Fund Loan Expense	6,030,624	7,533,412	10,372,900
TOTAL OPERATING EXPENSE	\$ 314,787,600	\$ 339,369,494	\$ 347,458,825
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ –	\$ 49,302,761	\$ –
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ –	\$ 49,302,761	\$ –
TOTAL EXPENSE	\$ 427,715,665	\$ 460,889,484	\$ 461,307,033
RESERVES			
Continuing Appropriations - CIP	\$ 148,883,275	\$ 126,752,247	\$ 97,016,137
Dedicated Reserve (DRES)	27,043,918	–	–
Employee Efficiency Incentive Reserve	5,418,562	5,418,562	–
Capital Reserve	5,000,000	5,000,000	5,000,000

Public Utilities

Revenue and Expense Statement (Non-General Fund)

Sewer Funds	FY201 Actual	FY2014 [*] Budget	FY2015 Proposed
Operating Reserve/Contingency	43,723,781	43,314,185	44,320,487
Rate Stabilization Reserve	21,300,000	21,300,000	21,300,000
TOTAL RESERVES	\$ 251,369,536	\$ 201,784,994	\$ 167,636,624
BALANCE	\$ 154,068,401	\$ 169,445,867	\$ 151,871,534
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 833,153,602	\$ 832,120,345	\$ 780,815,191

^{*}At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

¹Fiscal Year 2013 Actual amounts based on Supplemental Schedules prepared by the Office of the City Comptroller.

Public Utilities

Revenue and Expense Statement (Non-General Fund)

Water Utility Operating Fund	FY2013 Actual	FY2014* Budget	FY2015 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 86,873,282	\$ 42,271,042	\$ 94,049,954
Continuing Appropriations - CIP	147,106,317	147,903,119	75,744,564
DRES	21,392,908	26,885,011	–
Capital Reserve	5,000,000	5,000,000	5,000,000
Operating Reserve/Contingency	29,556,542	29,492,988	30,662,165
Rate Stabilization Reserve	50,300,000	38,500,000	20,500,000
Secondary Purchase Reserve	12,503,886	12,314,908	12,544,476
Employee Efficiency Incentive Reserve	1,820,045	1,949,387	–
TOTAL BALANCE AND RESERVES	\$ 354,552,980	\$ 304,316,455	\$ 238,501,159
REVENUE			
Capacity Charges	\$ 11,704,419	\$ 8,152,000	\$ 10,000,000
Financing Proceeds	10,099,252	–	–
Grants Receipts	2,944,707	644,000	90,000
Interest Earnings	1,946,662	1,000,000	800,000
Land and Building Rentals	5,893,343	5,809,000	6,429,400
New Water Service	503,017	300,000	320,000
Other Revenue	6,717,218	4,013,269	586,000
Reclaimed Water	4,558,756	7,150,000	5,000,000
Sale of Water	394,184,356	385,900,000	438,813,400
Service Charges	1,146,820	1,216,000	1,216,000
Services Rendered to Others	6,875,364	6,236,000	6,376,000
State Revolving Fund Loan Proceeds	1,622,678	7,187,000	–
TOTAL REVENUE	\$ 448,196,592	\$ 427,607,269	\$ 469,630,800
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 802,749,572	\$ 731,923,724	\$ 708,131,959
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 73,601,040	\$ 46,596,937	\$ 99,801,601
TOTAL CIP EXPENSE	\$ 73,601,040	\$ 46,596,937	\$ 99,801,601
OPERATING EXPENSE			
Debt Service	\$ 58,650,380	\$ 62,119,556	\$ 62,123,844
Department Expenditures	138,858,169	163,381,287	168,048,157
State Revolving Fund Loan Expense	5,579,633	4,715,109	5,415,500
Water Purchases (Commodity)	183,742,490	184,682,097	201,284,386
Water Purchases (Fixed Charges)	24,173,495	24,392,497	25,075,154
TOTAL OPERATING EXPENSE	\$ 411,004,167	\$ 439,290,546	\$ 461,947,041
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ –	\$ 41,757,881	\$ –
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ –	\$ 41,757,881	\$ –
TOTAL EXPENSE	\$ 484,605,207	\$ 527,645,364	\$ 561,748,642

Public Utilities

Revenue and Expense Statement (Non-General Fund)

Water Utility Operating Fund	FY2013 Actual	FY2014 [*] Budget	FY2015 Proposed
RESERVES			
Continuing Appropriation - CIP	\$ 147,312,722	\$ 133,030,249	\$ 75,744,564
Dedicated Reserve (DRES)	29,901,772	—	—
Employee Efficiency Incentive Reserve	1,949,387	1,949,387	—
Capital Reserve	5,000,000	5,000,000	5,000,000
Operating Reserve/Contingency	29,492,988	30,662,165	31,557,181
Rate Stabilization Reserve	38,500,000	20,500,000	20,500,000
Secondary Purchase Reserve	12,314,908	12,544,476	13,581,572
TOTAL RESERVES	\$ 264,471,777	\$ 203,686,277	\$ 146,383,317
BALANCE	\$ 53,672,588	\$ 592,083	\$ —
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 802,749,572	\$ 731,923,724	\$ 708,131,959

* At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

¹Fiscal Year 2013 Actual amounts based on Supplemental Schedules prepared by the Office of the City Comptroller.



Page Intentionally Left Blank

Public Works



Page Intentionally Left Blank



Department Description

The Public Works Department is comprised of Contracts, Engineering & Capital Projects (E&CP), and General Services functions. Although each branch is unique, the overall goal is to deliver high quality services and resources at the most efficient and effective methods to the diverse group of customers that the department services.

Contracts is responsible for the procurement of Capital Improvements Program (CIP) construction and associated professional consulting services and contract management functions to ensure that contracts are meeting City CIP needs. The Division manages the centralized advertising and award of CIP-related construction contracts and professional services necessary to support the City's operational and administrative functions. Procurement professionals carry on the advertisement and award of the City's construction and professional services requirements in conformance with the City's Charter and Municipal Code.

E&CP activities include work on various public infrastructure assets to rehabilitate, restore, improve, and add to the City of San Diego's capital facilities. E&CP provides a full range of engineering services for the City's capital investment in its various types of infrastructure. E&CP is responsible for the planning, design, project management, and construction management of public improvement projects; quality control and inspection of private work permitted in the right-of-way (ROW); and surveying and materials testing. E&CP's work covers a wide range of projects, including libraries; fire, lifeguard, and police stations; parks and recreation centers; lighting and traffic signals; street improvements, bikeways and other transportation projects; drainage and flood control facilities; rebuilding and expanding water and sewer pipelines, treatment plants, and pump stations; and dry utilities undergrounding projects.

E&CP is comprised of the following functions:

- Architectural Engineering & Parks
- Field Engineering
- Project Implementation
- Right-of-Way Design

Public Works

General Services provides the most efficient and effective direct support to all City departments, enabling the provision of critical public services. The City relies on General Services for a range of basic tasks, including vehicle maintenance, facilities repair, and publishing services.

General Services is comprised of the following functions:

- Administration
- Facilities
- Fleet Services
- Publishing Services

Goals and Objectives

The following goals and objectives represent the action plan of the Department:

Goal 1: Provide courteous, accessible, seamless, and responsive services to foster partnerships and strengthen relationships with communities, industry, service providers, and customers

With internal/external customers being the focal point of how Public Works delivers services, this goal is the starting point for achieving the Department's objectives. Public Works recognizes that its customers play a crucial role in how, when, and why it delivers a product. Public Works will move toward accomplishing this goal by focusing on the following objectives:

- Communicate and collaborate clearly and effectively with internal and external customers
- Manage customer expectations to achieve customer satisfaction
- Deliver services and products seamlessly to customers
- Effectively manage contracts to ensure long-term partnerships
- Manage and utilize personnel and processes to effectively and efficiently deliver projects
- Provide preventive, corrective, and emergency maintenance to City facilities to ensure a seamless operation
- Provide quality services utilizing enhanced automated systems and by responding to emergency requests in a timely manner
- Ensuring usage rates and services are delivered timely and accurately

Goal 2: Procure high-quality services, materials and construction services at the best value possible for the City while promoting a fiscally sound and efficient government

It is important to provide the highest-quality construction contracts, materials and consulting services at the best value to meet the various operational needs of the City. Public Works continues to move toward accomplishing this goal by focusing on the following objectives:

- Standardize procurement operations
- Streamline procurement measures
- Review and implement improvements to procurement measures to maximize existing technology
- Evaluate new opportunities to establish a strong service provider community relations with the City
- Implement strategic sourcing
- Support diversity and local businesses

Goal 3: Provide excellent customer service

Ensuring that customers are provided excellent service is paramount to the organization. Public Works will work to ensure that it is able to deliver accurate and timely customer service to enable City employees to perform their jobs more effectively. The Department moves toward accomplishing this goal by focusing on the following objectives:

- Improve guidance and resources available for internal and external customers
- Provide basic customer service training for staff

Public Works

- Enhance teamwork
- Routinely solicit customer feedback and use it to improve service delivery

Goal 4: Pursue workforce learning to ensure critical, high-quality skill sets, and a responsive and innovative workforce

Developing and retaining a trained and skilled workforce is essential to the success of the Department. Ensuring that its employees are adequately trained, that they continue to pursue professional development/education, and take advantage of development opportunities, helps to create a high-performing organization that operates more efficiently and effectively. The Department moves toward accomplishing this goal by focusing on the following objectives:

- Participate in professional organizations and regional contracting efforts
- Support professional development and training
- Implement team rotations and cross-training

Goal 5: Promote the highest ethical standards and behaviors among employees to promote public trust and confidence in City government

Public Works moves toward accomplishing this goal by focusing on the following objectives:

- Offer training to management and staff on ethical standards
- Routinely provide management review of standards and ethical practices to staff

Key Performance Indicator

Performance Measure	Actual FY2013	Estimated FY2014	Target FY2015
1. Percent increase employee retention rate over prior year	N/A ¹	N/A ¹	5%
2. Percent increase the department's overall customer satisfaction rating over the most recent survey information	N/A ¹	N/A ¹	5%
3. Percent reduction in the Engineering and Capital Project Branch's project delivery costs in comparison with the California Statewide Benchmarking study average project delivery cost	0%	0%	0%
4. Percent reduction of the Fleet Services Division's routine service delivery costs when compared to the prior year	N/A ¹	N/A ¹	N/A ¹
5. Percent reduction of the Facilities Division's routine service delivery costs when compared to the prior year	N/A ¹	N/A ¹	5%
6. Percent reduction of the Publishing Services Division's routine service delivery costs when compared to the prior year	N/A ¹	N/A ¹	5%
7. Percent reduction of the Contracts Division's time to issue contracts when compared to the prior year	N/A ¹	N/A ¹	5%

1. Measures were established for Fiscal Year 2015. Prior year data not available to display in the table



Page Intentionally Left Blank

Public Works - Contracting



Division Description

The mission of the Contracts Division is:

To support the Strategic Plan goals and objectives of centralized procurement for the City Capital Improvement Plan construction, professional architectural/engineering, and related professional services by providing superior services supporting the City's departments (internal customers) and the specialized construction and professional services community (external customers) supplying the services

Goals and Objectives

In addition to the department-wide goals expressed in the previous section, the following goal and objective represents the specific action plan of the Contracts Division:

Goal 1: Effectively manage contracts and related data, and promoting a fiscally-sound and efficient City government

Having well-managed contracts, agreements, and supporting documents aid in the effective operation of the Public Works Department and the City as a whole, and will result in more efficient and timely receipt of construction and consulting professional services. The Division moves toward accomplishing this goal by focusing on the following objectives:

- Implement integrated technical solutions for comprehensive contract management
- Provide customers with increased outreach on bid opportunities
- Improve staff contract administration training
- Streamline the internal customer complaint notification process
- Resolve contractor issues in a timely manner

Service Efforts and Accomplishments

- Awarded 54¹ contract actions for construction of capital improvements
- Awarded 25¹ Architecture/Engineering (A/E) and Professional Contract actions
- Reduced the average of 96 days to award contracts to 80 days (based on mid-year performance)
- Incorporated the requirements for construction contracts listing mandated by the City's Sunshine Act (SDMC Chapter 2, Division, 45)
- Answered 42¹ Public Records Act (PRA) Requests for information on CIP and A/E contracts within the required 10-day window response time required by law
- Completed review of requirements for the replacement of the existing electronic advertisement system (eBidboard) with a full-fledged e-procurement system (PlanetBids)

1. Based on mid-year performance



Page Intentionally Left Blank

Public Works - Contracting

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
FTE Positions (Budgeted)	0.00	19.00	19.00	0.00
Personnel Expenditures	\$ -	\$ 1,946,318	\$ 1,943,168	\$ (3,150)
Non-Personnel Expenditures	-	160,916	172,137	11,221
Total Department Expenditures	\$ -	\$ 2,107,234	\$ 2,115,305	\$ 8,071
Total Department Revenue	\$ -	\$ 1,053,393	\$ 1,053,393	\$ -

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Public Works - Contracting	\$ -	\$ 2,107,234	\$ 2,115,305	\$ 8,071
Total	\$ -	\$ 2,107,234	\$ 2,115,305	\$ 8,071

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Public Works - Contracting	0.00	19.00	19.00	0.00
Total	0.00	19.00	19.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 13,255	\$ -
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(2,034)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(3,150)	-
Total	0.00	\$ 8,071	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
PERSONNEL				
Personnel Cost	\$ -	\$ 1,125,965	\$ 1,185,868	\$ 59,903
Fringe Benefits	-	820,353	757,300	(63,053)
PERSONNEL SUBTOTAL	-	1,946,318	1,943,168	(3,150)

Public Works - Contracting

Expenditures by Category (Cont'd)

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
NON-PERSONNEL				
Supplies	\$ -	\$ 19,614	\$ 14,100	\$ (5,514)
Contracts	-	20,300	33,400	13,100
Information Technology	-	88,116	86,082	(2,034)
Energy and Utilities	-	4,800	500	(4,300)
Other	-	7,100	1,000	(6,100)
Transfers Out	-	20,986	37,055	16,069
NON-PERSONNEL SUBTOTAL	-	160,916	172,137	11,221
Total	\$ -	\$ 2,107,234	\$ 2,115,305	\$ 8,071

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Charges for Services	\$ -	\$ 1,053,393	\$ 1,053,393	\$ -
Total	\$ -	\$ 1,053,393	\$ 1,053,393	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	0.00	2.00	2.00	\$36,962 - \$44,533	\$ 88,398
20000024	Administrative Aide 2	0.00	2.00	2.00	42,578 - 51,334	50,564
20000071	Assistant Engineer-Civil	0.00	5.00	5.00	57,866 - 69,722	338,145
20000145	Associate Engineer-Civil	0.00	2.00	2.00	66,622 - 80,454	160,908
20000119	Associate Management Analyst	0.00	1.00	1.00	54,059 - 65,333	65,333
20000539	Clerical Assistant 2	0.00	2.00	2.00	29,931 - 36,067	71,593
20000545	Contracts Processing Clerk	0.00	1.00	1.00	32,968 - 39,811	39,214
20001222	Program Manager	0.00	1.00	1.00	46,966 - 172,744	120,000
20000890	Senior Civil Engineer	0.00	2.00	2.00	76,794 - 92,851	179,953
20000015	Senior Management Analyst	0.00	1.00	1.00	59,363 - 71,760	71,760
FTE, Salaries, and Wages Subtotal		0.00	19.00	19.00		\$ 1,185,868

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Fringe Benefits				
Employee Offset Savings	\$ -	\$ 13,705	\$ 10,029	\$ (3,676)
Flexible Benefits	-	127,064	136,592	9,528
Long-Term Disability	-	6,112	4,101	(2,011)
Medicare	-	16,566	17,197	631
Other Post-Employment Benefits	-	112,338	109,440	(2,898)
Retiree Medical Trust	-	375	842	467
Retirement 401 Plan	-	1,502	2,136	634
Retirement ADC	-	438,694	376,438	(62,256)
Retirement DROP	-	2,832	2,832	-
Risk Management Administration	-	17,046	18,504	1,458
Supplemental Pension Savings Plan	-	53,212	61,325	8,113
Unemployment Insurance	-	3,244	2,346	(898)

Public Works - Contracting

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Workers' Compensation	-	27,663	15,518	(12,145)
Fringe Benefits Subtotal	\$ -	\$ 820,353	\$ 757,300	\$ (63,053)
Total Personnel Expenditures			\$ 1,943,168	



Page Intentionally Left Blank

Public Works - Engineering & Capital Projects



Department Description

The mission of the department is:

To build and support the infrastructure that provides the foundation for America's Finest City. E&CP provides innovative, continuously improving, and industry-leading engineering services (this includes technical expertise, design, project management and construction management for the CIP); provide oversight of the development of public infrastructure and facilities in an expeditious, cost-effective, and transparent manner while maintaining the highest degree of quality and value for stakeholders

E&CP is comprised of the following divisions:

Project Implementation

Project Implementation provides centralized technical, operational, and project support services to the other functions within the Public Works Department, as well as other City departments. These services include preliminary engineering and project controls, CIP fund management, Americans with Disabilities Act (ADA) compliance review for CIP projects, job order contracting, as-needed consultants contract management, quality control and standards, environmental and permitting assistance, community outreach, and information technology.

Right-of-Way Design

Right-of-Way Design manages the implementation of ROW and primarily horizontal capital improvement projects. This responsibility includes the design and project management of water and sewer pipelines, transportation and street-related projects, traffic calming measures, bike and pedestrian paths, bridges, flood plains and drainage infrastructure, water quality, signals, streetlights, and utilities undergrounding projects.

Architectural Engineering & Parks

Architectural Engineering & Parks manages the implementation of non-ROW and vertical capital improvement projects. This responsibility includes the design and project management of public buildings (such as libraries, lifeguard stations, fire stations, and police stations), parks, recreation facilities, airport-related projects, water and sewer treatment plants, reservoirs, and pump station projects.

Field Engineering

Field Engineering manages construction contracts, materials testing, land surveying services, and geological assessment/support. These responsibilities include quality assurance/quality control inspection of CIP projects on City property or within the City's ROW, inspection of private land development of public infrastructure, land survey support for design mapping/construction staking, survey monument preservation, traffic engineering support during construction, and testing of construction materials in the field and at manufacturing facilities throughout the region.

Goals and Objectives

The following goals and objectives represent the specific action plan of the branch:

Public Works - Engineering & Capital Projects

Goal 1: Implement a uniform and objective ranking system to prioritize all CIP projects effectively and efficiently

This goal is focused on making sure that E&CP is targeting its CIP resources toward the City's greatest needs. E&CP will move toward accomplishing this goal by focusing on the following objective:

- Institute and maintain a project prioritization system to include all asset classes and project types

Goal 2: Continue to enhance and maintain quarterly the City CIP website

Maintaining a functioning CIP website that communicates CIP project schedules, location, and funding is essential in providing a fully transparent Capital Improvement Program.

- Periodically maintain the CIP's website according to Council Policy guidelines

Service Efforts and Accomplishments

In Fiscal Year 2014, E&CP's portfolio will include approximately 869 active projects by the end of the 4th quarter. There are currently 462 capital improvement projects across the City requiring design services and managed construction work that is estimated to exceed \$1.73 billion. During Fiscal Year 2015, E&CP anticipates awarding a total of 183 contracts in the amount of \$313.0 million. In addition, E&CP will complete the construction of 180 citywide projects that are estimated to total \$411.0 million. During Fiscal Year 2012, the City Council authorized E&CP to begin to implement the CIP streamlining process that is critical for expediting the transitioning of projects from design phase to construction and finally, to the asset owner. The implementation of the CIP streamlining process continues to address requests made in the recent audits performed by the Office of the City Auditor by reducing the length of time it takes for contracts to get awarded.

Specific project details and accomplishments are available in the City of San Diego CIP Budget Document.

Public Works - Engineering & Capital Projects

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
FTE Positions (Budgeted)	479.67	470.88	488.60	17.72
Personnel Expenditures	\$ 53,000,855	\$ 55,275,611	\$ 56,277,482	\$ 1,001,871
Non-Personnel Expenditures	6,726,827	6,631,652	8,263,023	1,631,371
Total Department Expenditures	\$ 59,727,682	\$ 61,907,263	\$ 64,540,505	\$ 2,633,242
Total Department Revenue	\$ 56,811,462	\$ 56,527,343	\$ 64,540,505	\$ 8,013,162

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Architectural Engineering & Parks	\$ 7,469,654	\$ 7,886,898	\$ -	\$ (7,886,898)
Business & Support Services	2,348,280	339,196	-	(339,196)
Field Engineering	19,336,998	19,812,714	-	(19,812,714)
Project Implementation	13,644,622	18,135,326	-	(18,135,326)
Public Works-Contracting	1,730,695	-	-	-
Right-of-Way Design	15,197,433	15,733,129	-	(15,733,129)
Total	\$ 59,727,682	\$ 61,907,263	\$ -	\$ (61,907,263)

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Architectural Engineering & Parks	53.25	53.80	0.00	(53.80)
Business & Support Services	26.96	1.00	0.00	(1.00)
Field Engineering	148.30	152.25	0.00	(152.25)
Project Implementation	109.10	135.83	0.00	(135.83)
Public Works-Contracting	15.39	0.00	0.00	0.00
Right-of-Way Design	126.67	128.00	0.00	(128.00)
Total	479.67	470.88	0.00	(470.88)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Transfer of Engineering Aides Transfer of 1.00 Principal Engineering Aide and 1.00 Junior Engineering Aide from the Public Works - Engineering & Capital Projects Department to the Transportation & Storm Water Department Underground Surcharge Fund.	(2.00)	\$ (197,305)	\$ -
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(16.13)	(688,964)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(1,127,571)	-

Public Works - Engineering & Capital Projects

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	(1,497,170)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Equipment/Support for Information Technology	0.00	(2,982,449)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.			
Transfer of Engineering & Capital Projects	(452.75)	(55,413,804)	(56,427,343)
Transfer of the Engineering & Capital Projects Department from the General Fund to an internal service fund.			
One-Time Reductions and Annualizations	0.00	-	(100,000)
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.			
Total	(470.88)	\$ (61,907,263)	\$ (56,527,343)

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 32,732,275	\$ 32,856,604	\$ -	\$ (32,856,604)
Fringe Benefits	20,268,580	22,419,007	-	(22,419,007)
PERSONNEL SUBTOTAL	53,000,855	55,275,611	-	(55,275,611)
NON-PERSONNEL				
Supplies	\$ 285,942	\$ 574,817	\$ -	\$ (574,817)
Contracts	545,699	860,796	-	(860,796)
Information Technology	3,643,433	2,917,210	-	(2,917,210)
Energy and Utilities	225,957	291,949	-	(291,949)
Other	606,486	608,280	-	(608,280)
Transfers Out	1,390,040	1,303,401	-	(1,303,401)
Capital Expenditures	29,269	74,726	-	(74,726)
Debt	-	473	-	(473)
NON-PERSONNEL SUBTOTAL	6,726,827	6,631,652	-	(6,631,652)
Total	\$ 59,727,682	\$ 61,907,263	\$ -	\$ (61,907,263)

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Charges for Services	\$ 56,807,617	\$ 56,527,343	\$ -	\$ (56,527,343)
Licenses and Permits	117	-	-	-
Other Revenue	2,314	-	-	-
Rev from Other Agencies	1,414	-	-	-
Total	\$ 56,811,462	\$ 56,527,343	\$ -	\$ (56,527,343)

Public Works - Engineering & Capital Projects

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	4.00	4.00	0.00	\$31,491 - \$37,918	\$ -
20000012	Administrative Aide 1	3.00	1.00	0.00	36,962 - 44,533	-
20000024	Administrative Aide 2	5.00	3.00	0.00	42,578 - 51,334	-
20001140	Assistant Department Director	1.00	1.00	0.00	31,741 - 173,971	-
20000070	Assistant Engineer-Civil	134.00	134.75	0.00	57,866 - 69,722	-
20000071	Assistant Engineer-Civil	4.00	0.00	0.00	57,866 - 69,722	-
90000070	Assistant Engineer-Civil - Hourly	0.78	1.67	0.00	57,866 - 69,722	-
20000077	Assistant Engineer-Electrical	5.00	5.00	0.00	57,866 - 69,722	-
20000116	Assistant Engineer-Traffic	6.00	6.00	0.00	57,866 - 69,722	-
20000145	Associate Engineer-Civil	2.00	0.00	0.00	66,622 - 80,454	-
20000143	Associate Engineer-Civil	82.00	84.00	0.00	66,622 - 80,454	-
90000143	Associate Engineer-Civil - Hourly	0.00	0.39	0.00	66,622 - 80,454	-
20000150	Associate Engineer-Electrical	2.00	2.00	0.00	66,622 - 80,454	-
20000154	Associate Engineer-Mechanical	1.00	1.00	0.00	66,622 - 80,454	-
20000167	Associate Engineer-Traffic	4.00	4.00	0.00	66,622 - 80,454	-
20000137	Associate Management Analyst	1.00	0.00	0.00	54,059 - 65,333	-
20000119	Associate Management Analyst	12.00	11.00	0.00	54,059 - 65,333	-
90000119	Associate Management Analyst - Hourly	0.00	0.39	0.00	54,059 - 65,333	-
20000162	Associate Planner	6.00	5.00	0.00	56,722 - 68,536	-
20000649	Biologist 3	0.00	1.00	0.00	62,005 - 75,067	-
20000574	Clerical Assistant 1	0.00	0.00	0.00	24,918 - 29,931	-
20000539	Clerical Assistant 2	7.00	6.00	0.00	29,931 - 36,067	-
90000544	Clerical Assistant 2 - Hourly	0.96	0.96	0.00	29,931 - 36,067	-
20000545	Contracts Processing Clerk	6.00	4.00	0.00	32,968 - 39,811	-
20001168	Deputy Director	4.00	4.00	0.00	46,966 - 172,744	-
90001168	Deputy Director - Hourly	0.50	0.50	0.00	46,966 - 172,744	-
20000290	Information Systems Analyst 2	2.00	3.00	0.00	54,059 - 65,333	-
20000293	Information Systems Analyst 3	1.00	1.00	0.00	59,363 - 71,760	-
20000998	Information Systems Analyst 4	1.00	1.00	0.00	66,768 - 80,891	-
20000377	Information Systems Technician	0.00	1.00	0.00	42,578 - 51,334	-
20000551	Junior Engineer-Civil	0.00	0.00	0.00	50,003 - 60,549	-
90000552	Junior Engineer-Civil - Hourly	0.50	0.51	0.00	50,003 - 60,549	-
20000556	Junior Engineering Aide	1.00	1.00	0.00	38,688 - 46,571	-
20001018	Land Surveying Assistant	13.00	13.00	0.00	57,866 - 69,722	-
20001019	Land Surveying Associate	5.00	5.00	0.00	66,622 - 80,454	-
90001073	Management Intern - Hourly	4.36	5.35	0.00	24,274 - 29,203	-
20000669	Park Designer	4.00	4.00	0.00	66,664 - 80,496	-
20000680	Payroll Specialist 2	3.00	3.00	0.00	34,611 - 41,787	-
20000743	Principal Engineering Aide	51.00	52.00	0.00	50,003 - 60,549	-
90000743	Principal Engineering Aide - Hourly	0.50	0.50	0.00	50,003 - 60,549	-

Public Works - Engineering & Capital Projects

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
20000518	Principal Survey Aide	8.00	8.00	0.00	50,003 - 60,549	-
20000748	Principal Traffic Engineering Aide	1.00	1.00	0.00	50,003 - 60,549	-
20001222	Program Manager	2.00	1.00	0.00	46,966 - 172,744	-
20000760	Project Assistant	8.00	8.00	0.00	57,866 - 69,722	-
20000761	Project Officer 1	7.00	7.00	0.00	66,622 - 80,454	-
20000763	Project Officer 2	6.00	6.00	0.00	76,794 - 92,851	-
20000784	Public Information Officer	2.00	2.00	0.00	43,514 - 52,707	-
20000869	Senior Account Clerk	1.00	1.00	0.00	36,067 - 43,514	-
20000890	Senior Civil Engineer	2.00	0.00	0.00	76,794 - 92,851	-
20000885	Senior Civil Engineer	24.00	25.00	0.00	76,794 - 92,851	-
90000885	Senior Civil Engineer - Hourly	0.60	0.60	0.00	76,794 - 92,851	-
90000890	Senior Civil Engineer - Hourly	0.39	0.00	0.00	76,794 - 92,851	-
20000927	Senior Clerk/Typist	3.00	3.00	0.00	36,067 - 43,514	-
90000400	Senior Drafting Aide - Hourly	0.34	0.34	0.00	44,429 - 53,706	-
20000900	Senior Engineering Aide	2.00	2.00	0.00	44,429 - 53,706	-
20000830	Senior Engineering Geologist	1.00	1.00	0.00	76,794 - 92,851	-
90000830	Senior Engineering Geologist - Hourly	0.50	0.50	0.00	76,794 - 92,851	-
20001014	Senior Land Surveyor	1.00	1.00	0.00	76,794 - 92,851	-
20000015	Senior Management Analyst	8.00	7.00	0.00	59,363 - 71,760	-
90000015	Senior Management Analyst - Hourly	0.00	0.38	0.00	59,363 - 71,760	-
20000918	Senior Planner	4.00	4.00	0.00	65,354 - 79,019	-
20000916	Senior Public Information Officer	2.00	2.00	0.00	54,059 - 65,333	-
20000929	Senior Survey Aide	4.00	4.00	0.00	44,429 - 53,706	-
20000926	Senior Traffic Engineer	2.00	2.00	0.00	76,794 - 92,851	-
90000964	Student Engineer - Hourly	4.24	4.04	0.00	26,707 - 32,011	-
20000970	Supervising Management Analyst	3.00	3.00	0.00	66,768 - 80,891	-
21000177	Trainer	0.00	1.00	0.00	54,059 - 65,333	-
20000756	Word Processing Operator	5.00	5.00	0.00	31,491 - 37,918	-
FTE, Salaries, and Wages Subtotal		479.67	470.88	0.00		\$ (470.88)

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
--	---------------	---------------	-----------------	--------------------

Fringe Benefits

Employee Offset Savings	\$ 284,639	\$ 332,452	\$ -	\$ (332,452)
Flexible Benefits	2,689,911	3,036,647	-	(3,036,647)
Long-Term Disability	179,226	167,521	-	(167,521)
Medicare	460,675	434,456	-	(434,456)
Other Post-Employment Benefits	2,823,377	2,733,558	-	(2,733,558)
Retiree Medical Trust	5,919	5,339	-	(5,339)
Retirement 401 Plan	22,459	21,382	-	(21,382)
Retirement ADC	10,816,754	12,757,819	-	(12,757,819)
Retirement DROP	105,118	108,621	-	(108,621)
Retirement Offset Contribution	94,734	-	-	-
Risk Management Administration	460,061	414,786	-	(414,786)

Public Works - Engineering & Capital Projects

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Supplemental Pension Savings Plan	1,701,908	1,663,782	-	(1,663,782)
Unemployment Insurance	91,311	88,914	-	(88,914)
Workers' Compensation	532,489	653,730	-	(653,730)
Fringe Benefits Subtotal	\$ 20,268,581	\$ 22,419,007	\$ -	\$ (22,419,007)
Total Personnel Expenditures			\$ -	

Engineering & Capital Projects Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Architectural Engineering & Parks	\$ -	\$ -	\$ 8,585,042	\$ 8,585,042
Business & Support Services	-	-	241,902	241,902
Field Engineering	-	-	21,070,317	21,070,317
Project Implementation	-	-	18,794,928	18,794,928
Right-of-Way Design	-	-	15,848,316	15,848,316
Total	\$ -	\$ -	\$ 64,540,505	\$ 64,540,505

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Architectural Engineering & Parks	0.00	0.00	59.85	59.85
Business & Support Services	0.00	0.00	1.00	1.00
Field Engineering	0.00	0.00	161.65	161.65
Project Implementation	0.00	0.00	136.55	136.55
Right-of-Way Design	0.00	0.00	129.55	129.55
Total	0.00	0.00	488.60	488.60

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Transfer of Engineering & Capital Projects Transfer of the Engineering & Capital Projects Department from the General Fund to an internal service fund.	452.75	\$ 55,413,804	\$ 56,427,343
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	2,724,068	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	2,700,922	-
Addition of Engineering Positions Addition of half-year funding for 7.00 Associate Engineers-Civil, 6.00 Assistant Engineers, 3.00 Principal Engineering Aides, 2.00 Senior Engineering Aides, and associated non-personnel expenditures and revenue to support the expansion of the Capital Improvement Program and increased development projects.	9.00	1,049,800	1,049,800

Public Works - Engineering & Capital Projects

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	14.85	634,436	-
Addition of Land Survey Positions Addition of 4.00 Land Survey Assistants, 2.00 Principal Survey Assistants, and associated non-personnel expenditures and revenue to support the expansion of the Capital Improvement Program and increased development projects.	6.00	632,749	632,749
Addition of Assistant Deputy Directors Addition of 2.00 Assistant Deputy Directors and associated non-personnel expenditures and revenue for the Right-of-Way Division and the Field Division.	2.00	416,384	416,384
Aero Drive Facility Maintenance and Repair Adjustment to reflect the addition of non-personnel expenditures for the maintenance, repair, and improvements at the Aero Drive facility.	0.00	250,000	-
Land Survey and Materials Testing Equipment Adjustment to reflect the addition of non-personnel expenditures for the maintenance, repair, and replacement of land survey equipment and materials testing equipment.	0.00	250,000	-
Golf Capital Improvements Program Support Addition of 1.00 Assistant Engineer-Civil, 1.00 Associate Engineer-Civil, and associated non-personnel expenditures and revenue to support Golf Capital Improvements Program projects.	2.00	232,399	232,399
Addition of Associate Engineer-Civil Addition of 1.00 Associate Engineer-Civil and associated non-personnel expenditures and revenue to manage the construction change order process.	1.00	122,918	122,918
Addition of Associate Management Analyst Addition of 1.00 Associate Management Analyst and associated non-personnel expenditures and revenue to improve the financial reporting capabilities of Primavera.	1.00	113,025	113,025
Revised Revenue Adjustment to reflect Fiscal Year 2015 revenue projections.	0.00	-	5,545,887
Total	488.60	\$ 64,540,505	\$ 64,540,505

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ -	\$ -	\$ 34,032,910	\$ 34,032,910
Fringe Benefits	-	-	22,244,572	22,244,572
PERSONNEL SUBTOTAL	-	-	56,277,482	56,277,482

Public Works - Engineering & Capital Projects

Expenditures by Category (Cont'd)

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
NON-PERSONNEL				
Supplies	\$ -	\$ -	\$ 681,843	\$ 681,843
Contracts	-	-	2,470,613	2,470,613
Information Technology	-	-	2,602,403	2,602,403
Energy and Utilities	-	-	322,864	322,864
Other	-	-	690,751	690,751
Transfers Out	-	-	1,429,350	1,429,350
Capital Expenditures	-	-	64,726	64,726
Debt	-	-	473	473
NON-PERSONNEL SUBTOTAL	-	-	8,263,023	8,263,023
Total	\$ -	\$ -	\$ 64,540,505	\$ 64,540,505

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Charges for Services	\$ -	\$ -	\$ 64,540,505	\$ 64,540,505
Total	\$ -	\$ -	\$ 64,540,505	\$ 64,540,505

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	0.00	0.00	4.00	\$31,491 - \$37,918	\$ 142,853
20000012	Administrative Aide 1	0.00	0.00	1.00	36,962 - 44,533	44,533
20000024	Administrative Aide 2	0.00	0.00	3.00	42,578 - 51,334	146,851
20001140	Assistant Department Director	0.00	0.00	1.00	31,741 - 173,971	140,005
20001202	Assistant Deputy Director	0.00	0.00	2.00	23,005 - 137,904	240,000
20000070	Assistant Engineer-Civil	0.00	0.00	137.75	57,866 - 69,722	8,475,470
90000070	Assistant Engineer-Civil - Hourly	0.00	0.00	0.70	57,866 - 69,722	48,806
20000077	Assistant Engineer-Electrical	0.00	0.00	5.00	57,866 - 69,722	344,464
20000116	Assistant Engineer-Traffic	0.00	0.00	6.00	57,866 - 69,722	418,332
20000143	Associate Engineer-Civil	0.00	0.00	89.50	66,622 - 80,454	6,892,254
90000143	Associate Engineer-Civil - Hourly	0.00	0.00	0.35	66,622 - 80,454	28,159
20000150	Associate Engineer-Electrical	0.00	0.00	2.00	66,622 - 80,454	155,325
20000154	Associate Engineer-Mechanical	0.00	0.00	1.00	66,622 - 80,454	80,454
20000167	Associate Engineer-Traffic	0.00	0.00	4.00	66,622 - 80,454	321,816
20000119	Associate Management Analyst	0.00	0.00	11.00	54,059 - 65,333	693,248
90000119	Associate Management Analyst - Hourly	0.00	0.00	0.35	54,059 - 65,333	22,866
20000162	Associate Planner	0.00	0.00	5.00	56,722 - 68,536	271,060
20000649	Biologist 3	0.00	0.00	1.00	62,005 - 75,067	73,941
20000539	Clerical Assistant 2	0.00	0.00	6.00	29,931 - 36,067	193,681
90000544	Clerical Assistant 2 - Hourly	0.00	0.00	0.85	29,931 - 36,067	25,442
20000545	Contracts Processing Clerk	0.00	0.00	4.00	32,968 - 39,811	158,647
20001168	Deputy Director	0.00	0.00	4.00	46,966 - 172,744	491,516
90001168	Deputy Director - Hourly	0.00	0.00	0.35	46,966 - 172,744	41,583

Public Works - Engineering & Capital Projects

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
20000290	Information Systems Analyst 2	0.00	0.00	3.00	54,059 - 65,333	195,999
20000293	Information Systems Analyst 3	0.00	0.00	1.00	59,363 - 71,760	71,760
20000998	Information Systems Analyst 4	0.00	0.00	1.00	66,768 - 80,891	80,891
20000377	Information Systems Technician	0.00	0.00	1.00	42,578 - 51,334	51,334
20001018	Land Surveying Assistant	0.00	0.00	17.00	57,866 - 69,722	1,119,717
20001019	Land Surveying Associate	0.00	0.00	5.00	66,622 - 80,454	390,883
90001073	Management Intern - Hourly	0.00	0.00	5.50	24,274 - 29,203	145,567
20000669	Park Designer	0.00	0.00	4.00	66,664 - 80,496	319,167
20000680	Payroll Specialist 2	0.00	0.00	3.00	34,611 - 41,787	125,361
20000743	Principal Engineering Aide	0.00	0.00	54.50	50,003 - 60,549	3,000,365
90000743	Principal Engineering Aide - Hourly	0.00	0.00	0.35	50,003 - 60,549	21,192
20000518	Principal Survey Aide	0.00	0.00	10.00	50,003 - 60,549	565,833
20000748	Principal Traffic Engineering Aide	0.00	0.00	1.00	50,003 - 60,549	50,003
20001222	Program Manager	0.00	0.00	1.00	46,966 - 172,744	123,000
20000760	Project Assistant	0.00	0.00	8.00	57,866 - 69,722	553,677
20000761	Project Officer 1	0.00	0.00	7.00	66,622 - 80,454	558,118
20000763	Project Officer 2	0.00	0.00	6.00	76,794 - 92,851	557,106
20000784	Public Information Officer	0.00	0.00	2.00	43,514 - 52,707	97,345
20000869	Senior Account Clerk	0.00	0.00	1.00	36,067 - 43,514	39,811
20000885	Senior Civil Engineer	0.00	0.00	25.00	76,794 - 92,851	2,201,781
90000885	Senior Civil Engineer - Hourly	0.00	0.00	0.35	76,794 - 92,851	32,498
20000927	Senior Clerk/Typist	0.00	0.00	3.00	36,067 - 43,514	130,542
90000400	Senior Drafting Aide - Hourly	0.00	0.00	0.35	44,429 - 53,706	18,797
20000900	Senior Engineering Aide	0.00	0.00	3.00	44,429 - 53,706	149,364
90000830	Senior Engineering Geologist - Hourly	0.00	0.00	0.35	76,794 - 92,851	32,498
20001014	Senior Land Surveyor	0.00	0.00	2.00	76,794 - 92,851	83,202
20000015	Senior Management Analyst	0.00	0.00	8.00	59,363 - 71,760	554,622
90000015	Senior Management Analyst - Hourly	0.00	0.00	0.35	59,363 - 71,760	25,116
20000918	Senior Planner	0.00	0.00	4.00	65,354 - 79,019	235,872
20000916	Senior Public Information Officer	0.00	0.00	2.00	54,059 - 65,333	119,392
20000929	Senior Survey Aide	0.00	0.00	3.00	44,429 - 53,706	99,201
20000926	Senior Traffic Engineer	0.00	0.00	2.00	76,794 - 92,851	184,309
90000964	Student Engineer - Hourly	0.00	0.00	5.00	26,707 - 32,011	143,524
20000970	Supervising Management Analyst	0.00	0.00	3.00	66,768 - 80,891	242,673
21000177	Trainer	0.00	0.00	1.00	54,059 - 65,333	65,333
20000756	Word Processing Operator	0.00	0.00	5.00	31,491 - 37,918	150,534
	Bilingual - Regular					1,456
	Engineering Geologist Pay					4,875
	Exceptional Performance Pay-Classified					5,486
	Landscape Architect Lic					36,222
	Overtime Budgeted					329,096

Public Works - Engineering & Capital Projects

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget Proposed	FY2015 Salary Range	Total
	Reg Pay For Engineers				1,554,678
	Termination Pay Annual Leave				113,404
FTE, Salaries, and Wages Subtotal		0.00	0.00	488.60	\$ 34,032,910
		FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Fringe Benefits					
	Employee Offset Savings	\$ -	\$ -	\$ 293,161	\$ 293,161
	Flexible Benefits	-	-	3,361,878	3,361,878
	Long-Term Disability	-	-	110,650	110,650
	Medicare	-	-	468,516	468,516
	Other Post-Employment Benefits	-	-	2,742,080	2,742,080
	Retiree Medical Trust	-	-	6,998	6,998
	Retirement 401 Plan	-	-	24,074	24,074
	Retirement ADC	-	-	12,682,010	12,682,010
	Retirement DROP	-	-	113,133	113,133
	Risk Management Administration	-	-	463,628	463,628
	Supplemental Pension Savings Plan	-	-	1,782,942	1,782,942
	Unemployment Insurance	-	-	63,305	63,305
	Workers' Compensation	-	-	132,197	132,197
Fringe Benefits Subtotal		\$ -	\$ -	\$ 22,244,572	\$ 22,244,572
Total Personnel Expenditures				\$ 56,277,482	

Public Works - Engineering & Capital Projects

Revenue and Expense Statement (Non-General Fund)

Engineering & Capital Projects Fund	FY2013 Actual	FY2014* Budget	FY2015 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ -	\$ -	\$ -
TOTAL BALANCE AND RESERVES	\$ -	\$ -	\$ -
REVENUE			
CIP Related Services	\$ -	\$ -	\$ 56,150,239
Non-CIP Related Services	-	-	1,290,810
Private Development Support	-	-	7,099,456
TOTAL REVENUE	\$ -	\$ -	\$ 64,540,505
TOTAL BALANCE, RESERVES, AND REVENUE	\$ -	\$ -	\$ 64,540,505
OPERATING EXPENSE			
Personnel Expense	\$ -	\$ -	\$ 56,277,482
Non-Personnel Expense	-	-	8,263,023
TOTAL OPERATING EXPENSE	\$ -	\$ -	\$ 64,540,505
TOTAL EXPENSE	\$ -	\$ -	\$ 64,540,505
BALANCE	\$ -	\$ -	\$ -
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ -	\$ -	\$ 64,540,505

* At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Public Works - General Services



Division Description

The mission of the Division is:

To proactively, systematically, and in an environmentally-responsible manner, maintain and enhance City capital assets, ensuring that they are safe, clean, and functional; to provide customers with safe, economical, state-of-the-art, environmentally-friendly, and reliable fleet services delivered by highly-skilled professionals; and to provide the highest quality of publishing services to customers in the most timely manner and at the lowest possible cost.

General Services is comprised of the following divisions:

Facilities

Facilities provides day-to-day maintenance and repair, modernization, and improvement services including preventive and scheduled maintenance, emergency repairs, deferred maintenance, and tenant improvements to over 1,600 structures. Deferred maintenance work includes re-roofing, replacing heating, ventilating, and air conditioning systems (HVAC), electrical repairs, and structural repairs.

Fleet Services

Fleet Services provides all City departments with motive equipment and comprehensive fleet management services. Support includes vehicle acquisition, fitting, maintenance and repair, the provision of parts and fuel, body repair, painting, metal fabrication, disposal services, machining, equipment rental, and operator training.

Publishing Services

Publishing Services is the City full-service, in-house reproduction and graphics center. Publishing Services delivers full graphics services including design, offset press, high-volume copying, and product finishing. Publishing Services is responsible for the Convenience Copier Program and managing more than 560 multi-function copiers for departmental needs.

Administration

Provides information technology, budget, human resources and administrative support to the Public Works Department.

Public Works - General Services

Goals and Objectives

The following goals and objectives represent the specific action plan for General Services Division:

Goal 1: Minimize the environmental impact of the fleet

The Division will move toward accomplishing this goal by focusing on the following objectives:

- Reduce overall vehicle emissions
- Develop and implement citywide vehicle utilization standards

Goal 2: To proactively maintain and enhance City capital assets

The Division will move towards accomplishing this goal by focusing on the following objectives:

- Develop and implement a preventative maintenance program for City facilities
- Provide ongoing condition assessment of facilities
- Utilize available resources effectively to maintain City facilities

Goal 3: Respond adeptly to City requirements for publishing services

The Division will move toward accomplishing this goal by focusing on the following objectives:

- Effectively market the services available from Publishing Services to other City departments
- Provide timely and efficient publishing services to the Division's customers
- Provide employee training and equipment to keep pace with the City of San Diego's reprographic needs

Service Efforts and Accomplishments

Facilities

During Fiscal Year 2014, Facilities Division completed a range of maintenance and repair projects city wide and responded to hundreds of emergency repair calls. Additionally, Facilities completed various improvements at city owned and leased facilities, including:

- Roof replacements at the Marian Bear East & West comfort stations, Hollywood Park comfort station, SDPD Pistol Range, La Jolla Waterfront Gazebos, Presidio Park garage, San Ysidro Library, and North Pepper Grove comfort station
- Painting projects at Carmel Valley Library, Beckwourth Library, Southcrest Recreation Center, and Paradise Hills Library
- Energy efficiency electrical upgrades at various comfort stations, the Aerospace Museum, and Casa De Prado Theater
- Energy saving HVAC replacements at Beckwourth Library, Benjamin Library and Eastern Police Division Boiler replacements for Fire Station 11 and two swimming pools in City Heights

Facilities staff also conducted remodels and upgrades at the Tierra Santa Library, MOC II, MOC 9, the City Administration Building, Bandy Canyon garages, Montezuma House, La Jolla Cove, North Park Library, and Pershing Yard.

Fleet Services

Fleet Services continued to complete 95 percent of preventive maintenance work within one day and maintained vehicle availability at over 95 percent. The Fleet Services Vehicle Replacement Plan procured 380 vehicles and made significant progress reducing the number of over-age and over-mileage vehicles in the City's Fleet, particularly through the acquisition of heavy fire apparatus for the Fire-Rescue Department and replacement of critical SDPD

Public Works - General Services

patrol cars with new interceptor models. Fleet is also acquiring new rescue vehicles for the Lifeguards. Fleet Services employees continued to make progress implementing the Managed Competition proposal, which will result in savings of approximately \$4.0 million per year over the five-year agreement when completed. As part of the Managed Competition implementation, new job classifications have been established and filled, a towing services contract was secured, and a single source parts vendor is being selected via a competitive process.

Publishing Services

Publishing Services supports the City's publishing needs by managing the convenience copier program and providing quick copy, offset press, graphic services, and individual printing projects ranging from newsletters to construction and legislative documents. Publishing Services completes approximately 4,000 work orders per year and maintains a customer satisfaction rate in excess of 99 percent.

Managed Competition Performance Measures – Publishing

Publishing continues to report performance measures in compliance with the Managed Competition Quality Assurance Surveillance Program (QASP).

Managed Competition Performance Measures - Publishing

Performance Measure	Actual FY2013	Estimated FY2014	Target FY2015
1. Standard job turn-around times of approximately 80% within 10 days	8.0 days	8.9 days	9.0 days
2. Up-time for convenience copiers of 99%	99.0%	99.1%	99.0%
3. Customer satisfaction rates of 98%	100.0%	99.0%	98.0%



Page Intentionally Left Blank

Public Works - General Services

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
FTE Positions (Budgeted)	294.50	302.50	317.50	15.00
Personnel Expenditures	\$ 29,069,759	\$ 28,323,167	\$ 29,615,942	\$ 1,292,775
Non-Personnel Expenditures	58,053,086	66,056,278	62,136,363	(3,919,915)
Total Department Expenditures	\$ 87,122,845	\$ 94,379,445	\$ 91,752,305	\$ (2,627,140)
Total Department Revenue	\$ 82,961,335	\$ 86,487,611	\$ 84,630,412	\$ (1,857,199)

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Administration	\$ 1,737,741	\$ 1,151,280	\$ 1,032,007	\$ (119,273)
Facilities	13,274,836	15,678,795	16,198,359	519,564
Total	\$ 15,012,577	\$ 16,830,075	\$ 17,230,366	\$ 400,291

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Administration	9.00	7.00	7.00	0.00
Facilities	107.00	116.00	123.00	7.00
Total	116.00	123.00	130.00	7.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Facilities Condition/Needs Assessment Addition of non-personnel expenditures to conduct a condition/needs assessment of City facilities.	0.00	\$ 1,000,000	\$ -
Facilities Maintenance Support Addition of 7.00 FTE positions and associated non-personnel expenditures to provide facilities maintenance support.	7.00	705,756	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	69,667	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(133,797)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(191,335)	-

Public Works - General Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations	0.00	(1,050,000)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.			
Total	7.00	\$ 400,291	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 5,545,054	\$ 6,320,654	\$ 6,561,543	\$ 240,889
Fringe Benefits	3,511,287	4,545,531	4,677,473	131,942
PERSONNEL SUBTOTAL	9,056,342	10,866,185	11,239,016	372,831
NON-PERSONNEL				
Supplies	\$ 1,877,345	\$ 1,541,163	\$ 1,633,083	\$ 91,920
Contracts	1,756,151	2,865,282	2,968,710	103,428
Information Technology	264,591	327,848	194,051	(133,797)
Energy and Utilities	647,351	890,025	893,194	3,169
Other	5,386	7,500	7,500	-
Transfers Out	1,405,410	302,072	264,812	(37,260)
Capital Expenditures	-	30,000	30,000	-
NON-PERSONNEL SUBTOTAL	5,956,235	5,963,890	5,991,350	27,460
Total	\$ 15,012,577	\$ 16,830,075	\$ 17,230,366	\$ 400,291

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Charges for Services	\$ 2,961,336	\$ 3,881,596	\$ 3,881,596	\$ -
Other Revenue	3,036	-	-	-
Total	\$ 2,964,371	\$ 3,881,596	\$ 3,881,596	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$31,491 - \$37,918	\$ 37,918
20000012	Administrative Aide 1	1.00	1.00	1.00	36,962 - 44,533	42,578
20000024	Administrative Aide 2	1.00	1.00	1.00	42,578 - 51,334	51,334
20000070	Assistant Engineer-Civil	1.00	1.00	1.00	57,866 - 69,722	66,622
20000143	Associate Engineer-Civil	1.00	1.00	1.00	66,622 - 80,454	79,153
20000201	Building Maintenance Supervisor	6.00	6.00	6.00	61,859 - 74,797	431,339
20000224	Building Service Technician	18.00	17.00	19.00	33,322 - 39,666	704,337
20000202	Building Supervisor	1.00	1.00	1.00	39,770 - 47,736	44,977
20000234	Carpenter	12.00	12.00	12.00	43,451 - 52,000	557,461
20000235	Carpenter Supervisor	0.00	0.00	1.00	49,192 - 59,571	-
20000617	Construction Estimator	3.00	3.00	2.00	53,706 - 64,958	120,148
20000354	Custodian 2	9.00	9.00	9.00	26,250 - 31,242	279,742
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	160,002

Public Works - General Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	120,000
20000408	Electrician	12.00	13.00	14.00	47,091 - 56,534	738,416
20000413	Electrician Supervisor	0.00	0.00	1.00	53,706 - 64,958	-
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,666
20000499	Heating Technician	3.00	3.00	3.00	47,091 - 56,534	159,311
20000500	Heating, Ventilation, and Air Conditioning Supervisor	0.00	0.00	1.00	53,706 - 64,958	-
20000290	Information Systems Analyst 2	2.00	1.00	1.00	54,059 - 65,333	65,333
20000998	Information Systems Analyst 4	1.00	1.00	1.00	66,768 - 80,891	80,891
20000377	Information Systems Technician	2.00	1.00	1.00	42,578 - 51,334	51,334
20000613	Locksmith	2.00	2.00	2.00	44,221 - 52,853	93,191
20000667	Painter	5.00	7.00	8.00	41,600 - 49,962	362,781
20000668	Painter Supervisor	0.00	0.00	1.00	47,382 - 57,262	47,382
20000680	Payroll Specialist 2	1.00	1.00	1.00	34,611 - 41,787	41,787
20000709	Plasterer	0.00	2.00	1.00	45,490 - 54,538	45,490
20000711	Plumber	10.00	11.00	12.00	47,091 - 56,534	632,812
20000713	Plumber Supervisor	0.00	0.00	1.00	53,706 - 64,958	-
20000833	Refrigeration Mechanic	6.00	7.00	8.00	47,091 - 56,534	409,345
20000842	Roofer	4.00	6.00	5.00	39,666 - 47,528	219,302
20000847	Safety Officer	1.00	1.00	1.00	57,907 - 69,930	63,627
20000223	Senior Building Maintenance Supervisor	1.00	1.00	0.00	76,918 - 93,018	-
20000222	Senior Building Maintenance Supervisor	1.00	1.00	1.00	76,918 - 93,018	93,018
20000826	Senior Locksmith	1.00	1.00	1.00	46,446 - 55,578	55,578
20000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	71,760
20000966	Senior Refrigeration Mechanic	3.00	3.00	4.00	49,462 - 59,384	225,832
20000950	Stock Clerk	0.00	1.00	0.00	30,056 - 36,275	-
20000313	Supervising Department Human Resources Analyst	1.00	1.00	1.00	66,768 - 80,891	80,891
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 - 80,891	80,891
20000756	Word Processing Operator	1.00	1.00	1.00	31,491 - 37,918	37,918
	Night Shift Pay					1,562
	Overtime Budgeted					132,948
	Reg Pay For Engineers					21,866
FTE, Salaries, and Wages Subtotal		116.00	123.00	130.00		\$ 6,561,543

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
--	---------------	---------------	-----------------	--------------------

Fringe Benefits

Employee Offset Savings	\$ 23,298	\$ 30,253	\$ 25,839	\$ (4,414)
Flexible Benefits	549,849	750,996	899,213	148,217
Insurance	307	-	-	-
Long-Term Disability	31,078	33,084	22,166	(10,918)
Medicare	75,732	85,943	90,174	4,231
Other Post-Employment Benefits	661,442	742,679	760,000	17,321

Public Works - General Services

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Retiree Medical Trust	2,933	2,835	3,437	602
Retirement 401 Plan	10,607	11,342	9,779	(1,563)
Retirement ADC	1,555,710	2,214,351	2,116,350	(98,001)
Retirement DROP	19,112	17,771	22,700	4,929
Retirement Offset Contribution	2,828	-	-	-
Risk Management Administration	106,445	112,693	128,500	15,807
Supplemental Pension Savings Plan	251,698	273,371	313,143	39,772
Unemployment Insurance	15,383	17,588	12,674	(4,914)
Unused Sick Leave	(1)	-	-	-
Workers' Compensation	204,865	252,625	273,498	20,873
Fringe Benefits Subtotal	\$ 3,511,287	\$ 4,545,531	\$ 4,677,473	\$ 131,942
Total Personnel Expenditures			\$ 11,239,016	

Fleet Services Operating Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Fleet Services	\$ 51,084,085	\$ 51,783,287	\$ 50,635,456	\$ (1,147,831)
Total	\$ 51,084,085	\$ 51,783,287	\$ 50,635,456	\$ (1,147,831)

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Fleet Services	168.50	169.50	177.50	8.00
Total	168.50	169.50	177.50	8.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Positions Addition of 8.00 FTE positions and associated non-personnel expenditures due to service level increases above the Fleet Services Managed Competition bid.	8.00	\$ 771,382	\$ -
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.	0.00	244,000	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	180,073	-
Reclassification of IT Expenditures Adjustment reflects the reclassification of information technology expenditures.	0.00	33,900	-

Public Works - General Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(26,440)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(82,599)	-
Fuel Expenditures Adjustment to reflect the decrease of revenue and expenditures for gasoline and other motor fuels.	0.00	(2,268,147)	(2,268,147)
Revised Revenue Adjustment to reflect Fiscal Year 2015 revenue projections.	0.00	-	849,990
Total	8.00	\$ (1,147,831)	\$ (1,418,157)

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 11,668,928	\$ 9,439,485	\$ 10,009,494	\$ 570,009
Fringe Benefits	7,664,461	7,164,474	7,518,160	353,686
PERSONNEL SUBTOTAL	19,333,389	16,603,959	17,527,654	923,695
NON-PERSONNEL				
Supplies	\$ 9,652,642	\$ 8,365,799	\$ 8,408,951	\$ 43,152
Contracts	3,847,884	7,345,469	7,807,960	462,491
Information Technology	751,153	795,211	768,771	(26,440)
Energy and Utilities	16,519,188	17,293,404	14,991,690	(2,301,714)
Other	105,283	155,000	-	(155,000)
Transfers Out	817,658	701,829	753,885	52,056
Capital Expenditures	56,887	107,620	107,620	-
Debt	-	414,996	268,925	(146,071)
NON-PERSONNEL SUBTOTAL	31,750,696	35,179,328	33,107,802	(2,071,526)
Total	\$ 51,084,085	\$ 51,783,287	\$ 50,635,456	\$ (1,147,831)

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Charges for Services	\$ 48,668,553	\$ 50,439,440	\$ 49,041,283	\$ (1,398,157)
Fines Forfeitures and Penalties	6,045	20,000	-	(20,000)
Other Revenue	578,638	295,000	295,000	-
Rev from Money and Prop	5,774	-	-	-
Transfers In	892,951	892,951	892,951	-
Total	\$ 50,151,961	\$ 51,647,391	\$ 50,229,234	\$ (1,418,157)

Public Works - General Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.00	2.00	2.00	\$31,491 - \$37,918	\$ 69,409
20000088	Assistant Engineer-Mechanical	1.00	1.00	1.00	57,866 - 69,722	69,722
20000154	Associate Engineer-Mechanical	1.00	1.00	1.00	66,622 - 80,454	80,454
20000119	Associate Management Analyst	1.00	1.50	1.50	54,059 - 65,333	81,089
20000193	Body and Fender Mechanic	5.00	5.00	5.00	44,366 - 53,206	266,030
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	118,000
20000420	Equipment Mechanic	83.00	70.00	70.00	44,366 - 53,206	3,636,020
20000438	Equipment Painter	2.00	2.00	2.00	44,366 - 53,206	106,412
20000417	Equipment Repair Supervisor	1.50	0.00	0.00	54,309 - 65,666	-
20000439	Equipment Service Writer	8.00	12.00	17.00	47,715 - 57,158	896,829
20000433	Equipment Trainer	1.00	1.00	1.00	47,570 - 57,533	57,533
21000191	Fleet Attendant	0.00	0.00	1.00	30,534 - 36,296	30,534
20000062	Fleet Maintenance Supervisor	7.00	7.00	7.00	62,421 - 75,525	481,502
20000774	Fleet Manager	2.00	3.00	3.00	76,773 - 93,018	279,054
20000183	Fleet Parts Buyer	2.50	1.00	2.00	44,637 - 54,059	98,696
20000182	Fleet Parts Buyer Supervisor	0.50	1.00	1.00	51,355 - 62,442	56,638
21000195	Fleet Team Leader	0.00	8.00	10.00	50,003 - 61,402	541,381
20000618	Machinist	1.00	1.00	1.00	46,134 - 55,266	46,134
20000644	Metal Fabrication Supervisor	2.00	2.00	2.00	54,309 - 65,666	131,332
20000680	Payroll Specialist 2	1.00	1.00	1.00	34,611 - 41,787	41,787
20000847	Safety Officer	1.00	1.00	1.00	57,907 - 69,930	69,930
20000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	71,760
20000443	Senior Motive Service Technician	24.00	24.00	24.00	36,587 - 43,618	976,522
20000950	Stock Clerk	1.00	7.00	0.00	30,056 - 36,275	-
20000951	Stock Clerk	5.50	0.00	7.00	30,056 - 36,275	247,706
20000955	Storekeeper 1	0.50	3.00	3.00	34,611 - 41,517	110,739
20001051	Utility Worker 1	2.00	2.00	1.00	30,534 - 36,296	36,296
20001056	Vehicle and Fuel Clerk	2.00	2.00	2.00	31,491 - 37,918	75,836
20001058	Welder	9.00	9.00	9.00	44,366 - 53,206	470,014
	ASE Cert					61,464
	ASE Damage Estimate					936
	ASE Master Cert					185,082
	Class B					61,360
	Collison Repair Cert					3,640
	Exceptional Performance Pay-Classified					3,000
	Night Shift Pay					108,027
	Overtime Budgeted					400,000
	Plant/Tank Vol Cert Pay					20,634
	Welding Certification					17,992
FTE, Salaries, and Wages Subtotal		168.50	169.50	177.50		\$ 10,009,494

Public Works - General Services

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Fringe Benefits				
Employee Offset Savings	\$ 25,777	\$ 27,382	\$ 16,694	\$ (10,688)
Flexible Benefits	1,120,860	1,138,989	1,331,279	192,290
Long-Term Disability	60,743	46,427	31,648	(14,779)
Medicare	149,569	115,213	127,016	11,803
Other Post-Employment Benefits	1,315,175	1,060,970	1,082,240	21,270
Retiree Medical Trust	2,308	602	1,517	915
Retirement 401 Plan	8,695	2,409	6,071	3,662
Retirement ADC	3,679,027	3,674,569	3,688,629	14,060
Retirement DROP	41,246	33,084	39,339	6,255
Retirement Offset Contribution	7,741	-	-	-
Risk Management Administration	211,250	160,990	182,984	21,994
Supplemental Pension Savings Plan	603,046	442,321	490,813	48,492
Unemployment Insurance	30,935	24,619	18,076	(6,543)
Workers' Compensation	408,089	436,899	501,854	64,955
Fringe Benefits Subtotal	\$ 7,664,461	\$ 7,164,474	\$ 7,518,160	\$ 353,686
Total Personnel Expenditures			\$ 17,527,654	

Fleet Services Replacement Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Fleet Services	\$ 18,073,727	\$ 22,461,956	\$ 20,663,453	\$ (1,798,503)
Total	\$ 18,073,727	\$ 22,461,956	\$ 20,663,453	\$ (1,798,503)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ 363,283	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Vehicle Purchases	0.00	(2,161,786)	-
Adjustment to reflect vehicle cash replacement funding estimates.			
Revised Revenue	0.00	-	(249,031)
Adjustment to reflect Fiscal Year 2015 revenue projections.			
Total	0.00	\$ (1,798,503)	\$ (249,031)

Public Works - General Services

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
NON-PERSONNEL				
Supplies	\$ 987,711	\$ -	\$ -	\$ -
Contracts	534,641	-	-	-
Other	782,564	-	-	-
Capital Expenditures	8,275,953	13,989,241	11,827,455	(2,161,786)
Debt	7,492,858	8,472,715	8,835,998	363,283
NON-PERSONNEL SUBTOTAL	18,073,727	22,461,956	20,663,453	(1,798,503)
Total	\$ 18,073,727	\$ 22,461,956	\$ 20,663,453	\$ (1,798,503)

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Charges for Services	\$ 22,053,339	\$ 22,426,093	\$ 22,177,062	\$ (249,031)
Other Revenue	1,648,451	2,000,000	2,000,000	-
Transfers In	3,018,883	3,119,490	3,119,490	-
Total	\$ 26,720,673	\$ 27,545,583	\$ 27,296,552	\$ (249,031)

Publishing Services Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Publishing Services	\$ 2,952,456	\$ 3,304,127	\$ 3,223,030	\$ (81,097)
Total	\$ 2,952,456	\$ 3,304,127	\$ 3,223,030	\$ (81,097)

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Publishing Services	10.00	10.00	10.00	0.00
Total	10.00	10.00	10.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Enterprise Asset Management Project Adjustment to reflect the addition of non-personnel expenditures for the Enterprise Asset Management project.	0.00	\$ 44,900	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	3,239	-
Reclassification of IT Expenditures Adjustment reflects the reclassification of information technology expenditures.	0.00	1,200	-

Public Works - General Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	(3,751)	-
Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Equipment/Support for Information Technology	0.00	(6,154)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.			
Publishing Services Managed Competition	0.00	(120,531)	-
Adjustment to non-personnel expenditures to reflect the approved Fiscal Year 2015 bid level for the Publishing Services Managed Competition.			
Revised Revenue	0.00	-	(190,011)
Adjustment to reflect Fiscal Year 2015 revenue projections.			
Total	0.00	\$ (81,097)	\$ (190,011)

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 392,090	\$ 462,975	\$ 470,874	\$ 7,899
Fringe Benefits	287,938	390,048	378,398	(11,650)
PERSONNEL SUBTOTAL	680,028	853,023	849,272	(3,751)
NON-PERSONNEL				
Supplies	\$ 253,177	\$ 366,507	\$ 318,861	\$ (47,646)
Contracts	1,789,491	1,890,775	1,868,891	(21,884)
Information Technology	68,093	44,464	38,310	(6,154)
Energy and Utilities	72,449	88,988	96,805	7,817
Other	650	-	-	-
Transfers Out	88,567	55,878	46,398	(9,480)
Debt	-	4,492	4,493	1
NON-PERSONNEL SUBTOTAL	2,272,428	2,451,104	2,373,758	(77,346)
Total	\$ 2,952,456	\$ 3,304,127	\$ 3,223,030	\$ (81,097)

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Charges for Services	\$ 3,080,544	\$ 3,413,041	\$ 3,223,030	\$ (190,011)
Fines Forfeitures and Penalties	1,055	-	-	-
Other Revenue	42,461	-	-	-
Rev from Money and Prop	269	-	-	-
Total	\$ 3,124,330	\$ 3,413,041	\$ 3,223,030	\$ (190,011)

Public Works - General Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$31,491 - \$37,918	\$ 35,526
20000024	Administrative Aide 2	1.00	1.00	1.00	42,578 - 51,334	45,687
20000191	Bindery Worker 2	2.00	1.00	0.00	28,870 - 34,133	-
20000192	Bindery Worker 3	1.00	0.00	0.00	31,782 - 37,627	-
20000487	Graphic Designer	2.00	2.00	2.00	43,264 - 51,979	103,958
20000752	Print Shop Supervisor	1.00	1.00	1.00	57,158 - 68,120	68,120
21000193	Publishing Specialist 2	0.00	1.00	2.00	31,782 - 37,627	70,471
20000912	Senior Offset Press Operator	2.00	2.00	2.00	38,106 - 45,344	90,688
21000194	Senior Publishing Specialist	0.00	1.00	1.00	36,962 - 44,533	36,962
	Overtime Budgeted					19,462
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 470,874
		FY2013 Actual	FY2014 Budget	FY2015 Proposed		FY2014-2015 Change
Fringe Benefits						
	Employee Offset Savings	\$ 2,228	\$ 2,526	\$ 2,539		\$ 13
	Flexible Benefits	44,977	65,325	71,390		6,065
	Long-Term Disability	2,123	2,388	1,563		(825)
	Medicare	4,558	5,317	5,364		47
	Other Post-Employment Benefits	50,416	62,410	60,800		(1,610)
	Retiree Medical Trust	19	-	86		86
	Retirement ADC	146,307	212,362	197,353		(15,009)
	Retirement Offset Contribution	861	-	-		-
	Risk Management Administration	8,035	9,470	10,280		810
	Supplemental Pension Savings Plan	18,125	19,528	22,401		2,873
	Unemployment Insurance	1,084	1,268	894		(374)
	Workers' Compensation	9,206	9,454	5,728		(3,726)
Fringe Benefits Subtotal		\$ 287,938	\$ 390,048	\$ 378,398		\$ (11,650)
Total Personnel Expenditures					\$	849,272

Public Works - General Services

Revenue and Expense Statement (Non-General Fund)

Fleet Services Operating Fund	FY2013 Actual	FY2014* Budget	FY2015 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 3,224,426	\$ 2,286,151	\$ 3,117,208
Continuing Appropriation - CIP	982,695	982,695	713,000
TOTAL BALANCE AND RESERVES	\$ 4,207,121	\$ 3,268,846	\$ 3,830,208
REVENUE			
Sale of Equipment/Material/Fuel	\$ 21,395	\$ 50,000	\$ 50,000
Equipment Usage Charge	31,385,238	31,612,655	32,357,645
Pool Revenue	776,428	1,200,000	1,200,000
Direct Charges for Services	1,361,849	–	–
Other	184,503	–	245,000
Transfer from Other Funds	892,951	892,951	892,951
Fuel	15,145,038	16,816,785	14,408,638
Billable Maintenance	384,559	1,075,000	1,075,000
TOTAL REVENUE	\$ 50,151,961	\$ 51,647,391	\$ 50,229,234
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 54,359,082	\$ 54,916,237	\$ 54,059,442
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ –	\$ –	\$ 1,654,028
TOTAL CIP EXPENSE	\$ –	\$ –	\$ 1,654,028
OPERATING EXPENSE			
Administration	\$ 2,902,633	\$ 3,566,936	\$ 4,047,383
Acquisition/Fitting	1,581,127	308,392	272,609
Repair/Maintenance	28,954,764	24,106,186	24,355,844
Support Services	1,154,968	2,612,227	2,887,945
Fuel, Tanks, and Fuel Systems	16,490,593	17,281,894	15,046,891
Other Expenditures	–	892,951	892,951
Billable Maintenance	–	2,757,608	2,742,145
Rental	–	257,093	389,688
TOTAL OPERATING EXPENSE	\$ 51,084,085	\$ 51,783,287	\$ 50,635,456
TOTAL EXPENSE	\$ 51,084,085	\$ 51,783,287	\$ 52,289,484
RESERVES			
Continuing Appropriation - CIP	\$ 982,695	\$ 982,695	\$ 713,000
TOTAL RESERVES	\$ 982,695	\$ 982,695	\$ 713,000
BALANCE	\$ 2,292,302	\$ 2,150,255	\$ 1,056,958
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 54,359,082	\$ 54,916,237	\$ 54,059,442

* At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Public Works - General Services

Revenue and Expense Statement (Non-General Fund)

Fleet Services Replacement Fund	FY2013 Actual	FY2014* Budget	FY2015 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 39,971,783	\$ 44,519,876	\$ 52,073,464
TOTAL BALANCE AND RESERVES	\$ 39,971,783	\$ 44,519,876	\$ 52,073,464
REVENUE			
Vehicle Assignment	\$ 21,268,093	\$ 22,426,093	\$ 22,177,062
Transfer for Fire Lease Payment	–	3,119,490	3,119,490
Sale of Equipment/Material/Fuel	1,625,130	2,000,000	2,000,000
Fleet Operations Pool Rental	785,246	–	–
Transfer from Governmental Funds	2,054,177	–	–
Transfer from Other Funds	964,705	–	–
Other Revenue	23,322	–	–
TOTAL REVENUE	\$ 26,720,673	\$ 27,545,583	\$ 27,296,552
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 66,692,456	\$ 72,065,459	\$ 79,370,016
OPERATING EXPENSE			
Fitting/Acquisition (includes cash payments)	\$ 10,579,869	\$ 13,989,241	\$ 11,827,455
Equipment Vehicle Financing Program (EVFP)	7,493,858	8,472,715	8,835,998
TOTAL OPERATING EXPENSE	\$ 18,073,727	\$ 22,461,956	\$ 20,663,453
TOTAL EXPENSE	\$ 18,073,727	\$ 22,461,956	\$ 20,663,453
BALANCE	\$ 48,618,729	\$ 49,603,503	\$ 58,706,563
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 66,692,456	\$ 72,065,459	\$ 79,370,016

* At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Public Works - General Services

Revenue and Expense Statement (Non-General Fund)

Publishing Services Fund	FY2013 Actual	FY2014* Budget	FY2015 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 149,257	\$ 222,699	\$ 636,251
TOTAL BALANCE AND RESERVES	\$ 149,257	\$ 222,699	\$ 636,251
REVENUE			
Citywide Photocopy Program	\$ 1,316,204	\$ 1,254,237	\$ 1,254,237
Press Operations	1,755,436	2,158,804	1,968,793
Litigation Awards - Miscellaneous	1,055	-	-
Reimbursements between Funds / Departments	8,906	-	-
Interest Pooled Investment	269	-	-
Expenditure Refund of Prior Year	42,461	-	-
TOTAL REVENUE	\$ 3,124,330	\$ 3,413,041	\$ 3,223,030
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 3,273,587	\$ 3,635,740	\$ 3,859,281
OPERATING EXPENSE			
Personnel Expense	\$ 680,028	\$ 853,023	\$ 849,272
Non-Personnel Expense	2,272,428	2,451,104	2,373,758
TOTAL OPERATING EXPENSE	\$ 2,952,456	\$ 3,304,127	\$ 3,223,030
TOTAL EXPENSE	\$ 2,952,456	\$ 3,304,127	\$ 3,223,030
BALANCE	\$ 321,131	\$ 331,613	\$ 636,251
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 3,273,587	\$ 3,635,740	\$ 3,859,281

* At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.



Page Intentionally Left Blank

Purchasing & Contracting



Page Intentionally Left Blank

Purchasing & Contracting



Department Description

The Purchasing & Contracting Department is responsible for administering the City's centralized procurement and materials management functions to ensure the availability of materials, supplies, equipment (commodities), and services to meet the City's operational needs. The Department's responsibilities include the administration of procurement standards to meet or exceed its regulations, as well as the applicable requirements of federal and State when required all while maintaining excellent internal (City departments) and external (bidders and proposers) customer service.

In addition, the Department manages contracts for professional and general services necessary to support the City's Managed Competition processes, including all operational, administrative, and procurement functions. Procurement professionals carry on the daily operational contracting needs of organizing, maintaining the warehousing of essential materials, supporting mail center and delivery operations citywide, and administering internal service level agreements. Department staff are instrumental in developing City policies and procedures that reflect the City's leading edge approach to social, environmental, and economic goals.

The Living Wage and Equal Benefits Program, newly added to the Department, administered the Living Wage Ordinance (LWO) and the Equal Benefits Ordinance (EBO). The Program provided ongoing assistance in understanding and fulfilling obligations for City staff, covered employers and employees, labor and community organizations, and the public and ensured compliance through oversight of contract requirements, complaint investigations, and proactive contract reviews. Informational material was updated as needed on the City's website

The Equal Opportunity Contracting Program staff serves both businesses and the labor market by working to ensure equal access to contracting opportunities with the City of San Diego. Working in partnership with City departments/agencies and other local, State, and federal agencies, EOC monitors and enforces equal opportunity and public contracting laws related to the use of construction contractors, consultants, vendors, and suppliers.

Purchasing & Contracting

The Department's mission is:

To support the achievement of the City's Strategic Plan goals and objectives by providing superior services and support to City departments and customers for the centralized acquisition of services and supplies

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Procure high-quality products and services for the best value, supporting fiscally sound, efficient City government

Providing the highest-quality products and services at the best value is central to the City's ability to meet its operational goals and responsibilities. The Department will continue toward accomplishing this goal by focusing on these following objectives during the next fiscal year:

- Identify and evaluate opportunities to standardize and reduce unnecessary complexities of its operations focusing on organizational structure, work assignments, and policy review and revision
- Evaluate, refine, and reengineer procurement processes to optimize the use of SAP
- Initiate development of new tools and metrics to facilitate improved cost, operational, and management analysis
- Develop new criteria for incorporating sustainable practices into procurement considerations
- Increase the number and variety of diversity and local business outreach programs

Goal 2: Effectively facilitate the procurement of services and materials and manage related data leading to a fiscally-sound, efficient City government

Creating simplified, precise, and easily managed contracts, agreements, and supporting documents is necessary to improve operational cost effectiveness and will result in the efficient and timely receipt of goods and professional services. The Department will work toward accomplishing this goal by focusing on the following objectives during the next fiscal year:

- Develop new integrated technical solutions for contract management by increasing the use of SAP
- Increase competitive solicitation interests through the expansion of the vendor outreach program
- Increase the number of departmental and client-oriented procurement and contract administration training opportunities
- Improve the internal customer complaint response process
- Develop a more precise program to resolve contractor and supplier issues in a timely manner

Goal 3: Provide excellent customer service

Ensuring that customers are provided excellent service is paramount to the overall effectiveness of the City. The Department will provide responsive and timely customer service to enable City employees to perform their jobs most effectively. The Department will work toward accomplishing this goal by focusing on the following objectives during the next fiscal year:

- Provide personal support and reference resources for the use of internal and external customers
- Provide ongoing customer service training for Department staff
- Improve departmental teamwork through enhanced internal communications and increased participation in strategic meetings
- Solicit increased customer feedback to improve responsiveness and service delivery by instituting a focused Purchasing & Contracting customer survey

Purchasing & Contracting

Goal 4: Pursue ongoing workforce learning to ensure assimilation of critical professional and technical knowledge and the development of high-performing skill sets facilitating the development of a more responsive and innovative workforce

Developing and retaining a trained and skilled workforce is essential to the stability and success of the Department and the overall effectiveness of client departments. Ensuring that employees are adequately trained, continue to pursue professional development, education, and certification; and take advantage of development opportunities, will help create a high-performing organization that operates more efficiently and effectively. The Department will continue to work toward accomplishing this goal by focusing on the following objectives during the next fiscal year:

- Participate in professional organizations and serve on regional collaborative contracting efforts
- Support professional development and training toward relevant professional certification
- Implement internal team rotations and employee cross-training

Goal 5: Promote the highest ethical standard and behavior among employees to promote public trust and confidence in City government

The Department will work toward accomplishing this goal by focusing on the following objectives:

- Conduct an annual Department-wide review of professional standards and ethical practices
- Provide annual training on ethics standards set by National Institute of Governmental Purchasing (NIGP)

Goal 6: Effectively administer the City's small local business and contract compliance programs

It is important that the City promotes economic opportunities in public contracting for City residents and businesses. Developing effective policies, procedures, and monitoring contractor compliance will ensure an effective EOC. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Ensure that all who do business with the City comply with federal, State, and local labor laws
- Foster collaborative relationships with the public, contractor organizations, subcontractors, and City staff involved in EOC activities

Goal 7: Effectively administer State and federal equal opportunity, labor compliance, and subcontracting programs

It is important that the City and its prime and subcontractors comply with federal and State Equal Employment Opportunity, labor, and subcontracting laws to continue to receive funding from these agencies. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Implement its approved labor compliance program
- Implement and update its Title VI Program
- Ensure federal and State requirements are included in contract specifications

Goal 8: Effectively administer local Ordinances for Living Wage and Equal Benefits

It is important that the City ensure compliance with its Ordinances that require payment of living wage rates on applicable service contracts and prohibit contracts with any contractor that discriminates in the provision of benefits between employees with spouses and employees with domestic partners. The Department will accomplish this goal through the following objectives:

- Provide thorough information regarding these Ordinances on the City's website, in printed brochures, and at outreach events
- Communicate Ordinance requirements to City staff, potential bidders, employers, employees and the public
- Conduct proactive compliance reviews to identify discrepancies and assist contractors to understand and meet Ordinance obligations
- Investigate allegations to identify violations, methodically document non-compliance, and pursue legal remedies for willful violations

Purchasing & Contracting

Key Performance Indicators

Performance Measure	Actual FY2013	Estimated FY2014	Target FY2015
1. Average number of days from Purchasing and Contracting RFP issuance to contract	90-180	90-150	90-120
2. Cost savings/cost avoidance achieved via strategic purchase processes	\$389,000	\$450,000	\$480,000
3. Number of central warehouse items supplied to client departments annually	53,059	54,500	56,000
4. Number of supplier education outreach/supplier workshops conducted annually	13	16	16
5. Number of client department educational workshops conducted annually	6	10	15
6. Number of vendor reviews and conferences completed annually	26	20	25
7. Percent of contract compliance with federal, State, and local equal employment and contracting laws	100%	100%	100%
8. Percent of contracts, based on total dollar value, awarded to SBLEs (including minority and woman-owned businesses)	22%	15%	15%
9. Investigate and address alleged Living Wage Ordinance violations within 60 days	100%	100%	100%

Service Efforts and Accomplishments

The Purchasing & Contracting Department has worked to accomplish the following:

- Implemented electronic vendor registration system, PlanetBids
- Established Citywide Goods/Services Forecast Program to coordinate with departments to address their anticipated needs for their fiscal year operations
- Implemented posting of awarded City contracts on City website
- Developed Action Plan for 100 percent review of Purchasing and Contracting policies & procedures
- Launched 'Procure to Pay deep dive effort with Department of Information Technology and City Comptroller
- Established standing discussion group with regional partners

Purchasing & Contracting

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
FTE Positions (Budgeted)	56.74	64.93	77.55	12.62
Personnel Expenditures	\$ 4,158,274	\$ 5,812,534	\$ 6,822,577	\$ 1,010,043
Non-Personnel Expenditures	7,954,784	12,348,933	12,707,071	358,138
Total Department Expenditures	\$ 12,123,580	\$ 18,161,467	\$ 19,529,648	\$ 1,368,181
Total Department Revenue	\$ 12,886,835	\$ 14,016,338	\$ 14,952,722	\$ 936,384

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Equal Opportunity Contracting	\$ -	\$ 1,368,572	\$ 2,232,228	\$ 863,656
Purchasing & Contracting	2,896,755	3,436,111	3,952,554	516,443
Total	\$ 2,896,755	\$ 4,804,683	\$ 6,184,782	\$ 1,380,099

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Equal Opportunity Contracting	0.00	12.70	19.70	7.00
Purchasing & Contracting	30.39	28.89	34.50	5.61
Total	30.39	41.59	54.20	12.61

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Prevailing Wage Program Support Addition of 7.00 FTE positions and associated expenditures and revenue to support the Equal Opportunity Contracting Prevailing Wage Program.	7.00	\$ 781,807	\$ 590,000
Procurement Positions Addition of 4.00 FTE positions and associated expenditures and revenue to provide procurement services for the Public Utilities Department.	4.00	358,302	358,302
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	321,611	-
Living Wage Program Transfer Transfer of the Living Wage Program from the Administration Department to the Purchasing & Contracting Department.	2.00	236,716	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	21,736	-

Purchasing & Contracting

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Standard Hour Personnel Funding	(0.39)	(21,822)	-
Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.			
Salary and Benefit Adjustments	0.00	(318,251)	-
Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Total	12.61	\$ 1,380,099	\$ 948,302

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 1,555,661	\$ 2,457,453	\$ 3,199,562	\$ 742,109
Fringe Benefits	1,015,776	1,746,840	2,026,951	280,111
PERSONNEL SUBTOTAL	2,571,437	4,204,293	5,226,513	1,022,220
NON-PERSONNEL				
Supplies	\$ 29,242	\$ 44,443	\$ 57,587	\$ 13,144
Contracts	53,132	148,164	147,354	(810)
Information Technology	378,505	290,310	611,921	321,611
Energy and Utilities	507	2,371	2,371	-
Other	2,004	5,111	11,311	6,200
Transfers Out	(138,072)	109,991	127,725	17,734
NON-PERSONNEL SUBTOTAL	325,318	600,390	958,269	357,879
Total	\$ 2,896,755	\$ 4,804,683	\$ 6,184,782	\$ 1,380,099

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Charges for Services	\$ 497,152	\$ 634,554	\$ 1,582,856	\$ 948,302
Other Revenue	247,296	25,000	25,000	-
Total	\$ 744,448	\$ 659,554	\$ 1,607,856	\$ 948,302

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
2000024	Administrative Aide 2	1.00	0.00	0.00	\$42,578 - \$51,334	\$ -
20000119	Associate Management Analyst	2.00	6.00	12.00	54,059 - 65,333	660,296
90000539	Clerical Assistant 2 - Hourly	1.00	0.50	0.50	29,931 - 36,067	16,484
20000545	Contracts Processing Clerk	4.00	4.00	5.00	32,968 - 39,811	188,426
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	147,000
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	120,000
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	49,801
20000293	Information Systems Analyst 3	1.00	1.00	1.00	59,363 - 71,760	71,760

Purchasing & Contracting

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
90001073	Management Intern - Hourly	0.00	0.70	0.70	24,274 - 29,203	18,681
20000680	Payroll Specialist 2	1.00	1.00	1.00	34,611 - 41,787	41,787
20000791	Principal Procurement Specialist	2.00	2.00	3.00	59,363 - 71,864	201,823
90000791	Principal Procurement Specialist - Hourly	0.39	0.39	0.00	59,363 - 71,864	-
20000227	Procurement Specialist	10.00	10.00	11.00	49,109 - 59,488	639,542
20001234	Program Coordinator	0.00	0.00	1.00	23,005 - 137,904	101,001
20001222	Program Manager	0.00	2.00	1.00	46,966 - 172,744	109,855
20000927	Senior Clerk/Typist	1.00	1.00	1.00	36,067 - 43,514	43,514
20000015	Senior Management Analyst	0.00	4.00	5.00	59,363 - 71,760	343,891
20000879	Senior Procurement Specialist	2.00	2.00	3.00	53,955 - 65,270	119,225
20000970	Supervising Management Analyst	0.00	1.00	3.00	66,768 - 80,891	221,104
20000756	Word Processing Operator Bilingual - Regular	2.00	3.00	3.00	31,491 - 37,918	103,916 1,456
FTE, Salaries, and Wages Subtotal		30.39	41.59	54.20		\$ 3,199,562
		FY2013 Actual	FY2014 Budget	FY2015 Proposed		FY2014-2015 Change
Fringe Benefits						
Employee Offset Savings		\$ 15,491	\$ 36,287	\$ 26,382		\$ (9,905)
Flexible Benefits		159,754	286,957	394,501		107,544
Insurance		103	-	-		-
Long-Term Disability		8,796	13,315	11,066		(2,249)
Medicare		23,314	35,047	45,356		10,309
Other Post-Employment Benefits		167,111	243,399	310,080		66,681
Retiree Medical Trust		713	901	2,210		1,309
Retirement 401 Plan		2,513	3,606	3,108		(498)
Retirement ADC		497,879	913,369	965,632		52,263
Retirement DROP		1,550	6,374	8,838		2,464
Retirement Offset Contribution		3,823	-	-		-
Risk Management Administration		26,828	36,933	52,428		15,495
Supplemental Pension Savings Plan		71,702	106,212	156,349		50,137
Unemployment Insurance		4,478	7,071	6,330		(741)
Workers' Compensation		31,722	57,369	44,671		(12,698)
Fringe Benefits Subtotal		\$ 1,015,776	\$ 1,746,840	\$ 2,026,951		\$ 280,111
Total Personnel Expenditures					\$ 5,226,513	

Central Stores Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Central Stores	\$ 9,226,825	\$ 13,356,784	\$ 13,344,866	\$ (11,918)
Total	\$ 9,226,825	\$ 13,356,784	\$ 13,344,866	\$ (11,918)

Purchasing & Contracting

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Central Stores	26.35	23.34	23.35	0.01
Total	26.35	23.34	23.35	0.01

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 4,472	\$ -
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.01	2,475	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(4,213)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(14,652)	-
Revised Revenue Adjustment to reflect Fiscal Year 2015 revenue projections.	0.00	-	(11,918)
Total	0.01	\$ (11,918)	\$ (11,918)

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
PERSONNEL				
Personnel Cost	\$ 869,437	\$ 820,638	\$ 825,806	\$ 5,168
Fringe Benefits	717,400	787,603	770,258	(17,345)
PERSONNEL SUBTOTAL	1,586,837	1,608,241	1,596,064	(12,177)
NON-PERSONNEL				
Supplies	\$ 7,233,305	\$ 11,031,621	\$ 11,009,964	\$ (21,657)
Contracts	386,685	423,792	449,640	25,848
Information Technology	81,719	38,755	34,542	(4,213)
Energy and Utilities	68,277	136,482	134,509	(1,973)
Other	(244,350)	928	928	-
Transfers Out	114,351	116,965	119,219	2,254
NON-PERSONNEL SUBTOTAL	7,639,987	11,748,543	11,748,802	259
Total	\$ 9,226,825	\$ 13,356,784	\$ 13,344,866	\$ (11,918)

Purchasing & Contracting

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Charges for Services	\$ 11,893,252	\$ 13,236,784	\$ 13,224,866	\$ (11,918)
Fines Forfeitures and Penalties	1,465	-	-	-
Other Revenue	246,962	120,000	120,000	-
Rev from Money and Prop	707	-	-	-
Total	\$ 12,142,387	\$ 13,356,784	\$ 13,344,866	\$ (11,918)

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
2000011	Account Clerk	2.00	2.00	2.00	\$31,491 - \$37,918	\$ 75,836
20000171	Auto Messenger 1	5.00	5.00	5.00	26,208 - 31,491	151,916
20000110	Auto Messenger 2	7.00	7.00	7.00	29,931 - 36,067	233,063
90000110	Auto Messenger 2 - Hourly	0.00	0.34	0.35	29,931 - 36,067	12,624
20000545	Contracts Processing Clerk	1.00	0.00	0.00	32,968 - 39,811	-
20000227	Procurement Specialist	1.00	0.00	0.00	49,109 - 59,488	-
20000927	Senior Clerk/Typist	1.00	1.00	1.00	36,067 - 43,514	43,514
90000927	Senior Clerk/Typist - Hourly	0.35	0.00	0.00	36,067 - 43,514	-
20000950	Stock Clerk	3.00	3.00	3.00	30,056 - 36,275	108,825
20000951	Stock Clerk	1.00	1.00	1.00	30,056 - 36,275	36,275
20000955	Storekeeper 1	3.00	2.00	2.00	34,611 - 41,517	41,517
20000953	Storekeeper 3	1.00	1.00	1.00	39,811 - 47,882	47,882
20000538	Stores Operations Supervisor	1.00	1.00	1.00	45,573 - 55,078	55,078
	Overtime Budgeted					19,276
FTE, Salaries, and Wages Subtotal		26.35	23.34	23.35		\$ 825,806

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Fringe Benefits				
Employee Offset Savings	\$ 7,400	\$ 8,018	\$ 7,579	\$ (439)
Flexible Benefits	132,708	150,590	162,250	11,660
Long-Term Disability	4,645	4,340	2,794	(1,546)
Medicare	11,000	9,740	9,665	(75)
Other Post-Employment Benefits	140,327	137,302	133,760	(3,542)
Retiree Medical Trust	96	91	91	-
Retirement 401 Plan	377	363	363	-
Retirement ADC	310,874	366,804	360,751	(6,053)
Retirement Offset Contribution	2,812	-	-	-
Risk Management Administration	22,521	20,834	22,616	1,782
Supplemental Pension Savings Plan	40,784	40,669	39,453	(1,216)
Unemployment Insurance	2,366	2,302	1,595	(707)
Workers' Compensation	41,490	46,550	29,341	(17,209)
Fringe Benefits Subtotal	\$ 717,400	\$ 787,603	\$ 770,258	\$ (17,345)
Total Personnel Expenditures			\$ 1,596,064	

Purchasing & Contracting

Revenue and Expense Statement (Non-General Fund)

Central Stores Fund	FY2013 Actual	FY2014* Budget	FY2015 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ (2,297,272)	\$ 71,784	\$ 183,949
TOTAL BALANCE AND RESERVES	\$ (2,297,272)	\$ 71,784	\$ 183,949
REVENUE			
Interoffice Mail Delivery	\$ 349,383	\$ 328,826	\$ 405,343
Reimbursed Material	9,820,540	11,144,189	10,980,449
Reimbursed Material Surcharge	673,333	969,021	969,021
Reimbursement Between Funds	463	—	—
Surplus Property Sales	53,232	30,000	30,000
Surplus Property Sales Surcharge	101,900	90,000	90,000
Interest and Dividends	707	—	—
Litigation Awards - Miscellaneous	1,465	—	—
Internal Delivery Reimbursement	1,049,533	794,748	870,053
Services to Housing	11,784	—	—
Other Revenue	80,047	—	—
TOTAL REVENUE	\$ 12,142,387	\$ 13,356,784	\$ 13,344,866
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 9,845,115	\$ 13,428,568	\$ 13,528,815
OPERATING EXPENSE			
Inventory Purchases	\$ 7,145,467	\$ 10,999,427	\$ 10,982,947
Personnel and Non-Personnel Expense	2,081,358	2,357,357	2,361,919
TOTAL OPERATING EXPENSE	\$ 9,226,825	\$ 13,356,784	\$ 13,344,866
TOTAL EXPENSE	\$ 9,226,825	\$ 13,356,784	\$ 13,344,866
BALANCE	\$ 618,290	\$ 71,784	\$ 183,949
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 9,845,115	\$ 13,428,568	\$ 13,528,815

* At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

QUALCOMM Stadium



Page Intentionally Left Blank

QUALCOMM Stadium



Description

The Qualcomm Stadium special revenue fund supports daily operations at the Stadium which has become an icon in the American sports scene. Opened in 1967 and expanded in 1984 and 1997, the Stadium has served as an important showplace to many of the most highly visible events in the world. In 1980, the Stadium was named in honor of San Diego Union Sports Editor Jack Murphy, a tireless promoter of the Stadium's necessity within the community. In 1997, wireless technology giant Qualcomm contributed \$18.0 million for the naming rights to the stadium and greatly assisted in the financing of the 1997 expansion.

Service Efforts and Accomplishments

Qualcomm Stadium has hosted three Super Bowls, two Major League Baseball All-Star Games, two World Series, and is the home of the National Football League's San Diego Chargers, as well as the Division I/NCAA San Diego State Aztec Football program. The Stadium remains visible to the nation's eyes through the annual Holiday Bowl and the Poinsettia Bowl, attracting hundreds of thousands of out-of-state visitors to San Diego each year.

The Stadium's parking lot continues to provide the public with access to Stadium property. The parking lot and the practice field, a 176,000 square foot turf field area, host nearly 200 days of events annually.

Stadium staff works closely with several agencies in the pursuit of new events for San Diego. Recently, stadium staff worked with the San Diego Bowl Association to present a bid for the College Championship Series, the new college football championship playoff system. The Stadium Ground crew is highly regarded within the National Football Players Association. The players regularly vote Qualcomm Stadium turf as one of the top three surfaces in the National Football League



Page Intentionally Left Blank

QUALCOMM Stadium

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
FTE Positions (Budgeted)	37.00	37.00	37.00	0.00
Personnel Expenditures	\$ 3,354,051	\$ 3,436,962	\$ 3,448,163	\$ 11,201
Non-Personnel Expenditures	12,439,846	13,653,475	14,389,736	736,261
Total Department Expenditures	\$ 15,793,897	\$ 17,090,437	\$ 17,837,899	\$ 747,462
Total Department Revenue	\$ 16,616,956	\$ 16,477,809	\$ 16,552,809	\$ 75,000

QUALCOMM Stadium Operations Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
QUALCOMM Stadium	\$ 15,793,897	\$ 17,090,437	\$ 17,837,899	\$ 747,462
Total	\$ 15,793,897	\$ 17,090,437	\$ 17,837,899	\$ 747,462

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
QUALCOMM Stadium	37.00	37.00	37.00	0.00
Total	37.00	37.00	37.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 452,496	\$ -
Supplies and Services for Events Adjustment to reflect the addition of non-personnel expenditures for janitorial, waste disposal, and field maintenance for events hosted at Qualcomm Stadium.	0.00	155,333	-
Supplies for Stadium Operation and Maintenance Adjustment to reflect the addition of non-personnel expenditures for the operation and maintenance of Qualcomm Stadium.	0.00	62,500	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	55,932	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	11,201	-

QUALCOMM Stadium

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Carpet Replacement Adjustment to reflect the addition of non-personnel expenditures for the replacement of carpet in suites.	0.00	10,000	-
Revised Revenue Adjustment to reflect Fiscal Year 2015 revenue projections.	0.00	-	75,000
Total	0.00	\$ 747,462	\$ 75,000

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 2,097,532	\$ 2,054,190	\$ 2,065,328	\$ 11,138
Fringe Benefits	1,256,519	1,382,772	1,382,835	63
PERSONNEL SUBTOTAL	3,354,051	3,436,962	3,448,163	11,201
NON-PERSONNEL				
Supplies	\$ 887,398	\$ 1,063,175	\$ 1,150,840	\$ 87,665
Contracts	4,907,644	6,002,625	6,248,882	246,257
Information Technology	55,185	16,317	72,249	55,932
Energy and Utilities	1,515,743	1,505,949	1,835,657	329,708
Other	1,516	-	-	-
Transfers Out	5,032,205	4,987,898	5,004,598	16,700
Capital Expenditures	40,156	48,000	48,000	-
Debt	-	29,511	29,510	(1)
NON-PERSONNEL SUBTOTAL	12,439,846	13,653,475	14,389,736	736,261
Total	\$ 15,793,897	\$ 17,090,437	\$ 17,837,899	\$ 747,462

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Charges for Services	\$ 248,293	\$ 48,809	\$ 48,809	\$ -
Fines Forfeitures and Penalties	6,492	-	-	-
Licenses and Permits	11,700	8,000	8,000	-
Other Revenue	6,891	1,000	1,000	-
Rev from Money and Prop	7,562,172	6,177,000	6,177,000	-
Rev from Other Agencies	201,407	43,000	43,000	-
Transfers In	8,580,000	10,200,000	10,275,000	75,000
Total	\$ 16,616,956	\$ 16,477,809	\$ 16,552,809	\$ 75,000

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
2000024	Administrative Aide 2	1.00	1.00	1.00	\$42,578 - \$51,334	\$ 51,334
20000201	Building Maintenance Supervisor	0.00	1.00	1.00	61,859 - 74,797	70,398
20000224	Building Service Technician	7.00	7.00	7.00	33,322 - 39,666	235,418
20000202	Building Supervisor	2.00	2.00	2.00	39,770 - 47,736	95,472
20000234	Carpenter	1.00	0.00	0.00	43,451 - 52,000	-
20000539	Clerical Assistant 2	1.00	1.00	1.00	29,931 - 36,067	-

QUALCOMM Stadium

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
20000354	Custodian 2	1.00	1.00	1.00	26,250 - 31,242	31,242
20000408	Electrician	1.00	1.00	1.00	47,091 - 56,534	54,555
20000420	Equipment Mechanic	1.00	1.00	1.00	44,366 - 53,206	53,206
20001171	Facility Manager	1.00	1.00	1.00	46,966 - 172,744	125,000
20000467	Grounds Maintenance Worker 1	4.00	4.00	0.00	28,683 - 33,987	-
20000468	Grounds Maintenance Worker 2	1.00	1.00	5.00	31,762 - 37,773	187,549
20000172	Payroll Specialist 1	1.00	1.00	1.00	33,093 - 39,832	39,832
20000701	Plant Process Control Electrician	1.00	1.00	1.00	51,896 - 62,296	60,116
20000711	Plumber	2.00	2.00	2.00	47,091 - 56,534	113,068
20001222	Program Manager	1.00	1.00	1.00	46,966 - 172,744	99,412
20000833	Refrigeration Mechanic	2.00	2.00	2.00	47,091 - 56,534	110,368
20000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	71,760
20000944	Senior Stadium Groundskeeper	1.00	0.00	0.00	41,454 - 49,629	-
20000945	Stadium Groundskeeper	2.00	2.00	2.00	37,690 - 45,115	90,230
20000949	Stadium Maintenance Technician	4.00	5.00	5.00	37,690 - 45,115	222,906
20000943	Stadium Turf Manager	0.00	1.00	1.00	59,738 - 72,634	62,795
20000922	Stadium/Field Manager	1.00	0.00	0.00	70,491 - 85,072	-
	ASE Cert					2,288
	Bilingual - Regular					2,912
	Class B					1,040
	Night Shift Pay					1,562
	Overtime Budgeted					238,658
	Split Shift Pay					44,207
FTE, Salaries, and Wages Subtotal		37.00	37.00	37.00		\$ 2,065,328
		FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 10,473	\$ 10,339	\$ 11,579	\$ 1,240	
	Flexible Benefits	203,831	243,780	264,652	20,872	
	Long-Term Disability	9,973	9,504	6,141	(3,363)	
	Medicare	26,494	23,204	23,785	581	
	Other Post-Employment Benefits	229,358	224,676	212,800	(11,876)	
	Retiree Medical Trust	852	745	801	56	
	Retirement 401 Plan	3,268	2,986	2,643	(343)	
	Retirement ADC	577,345	680,394	668,716	(11,678)	
	Retirement DROP	4,009	4,144	4,144	-	
	Retirement Offset Contribution	988	-	-	-	
	Risk Management Administration	36,782	34,092	35,980	1,888	
	Supplemental Pension Savings Plan	99,973	85,558	93,376	7,818	
	Unemployment Insurance	5,086	5,048	3,511	(1,537)	
	Workers' Compensation	48,087	58,302	54,707	(3,595)	
Fringe Benefits Subtotal		\$ 1,256,519	\$ 1,382,772	\$ 1,382,835	\$ 63	
Total Personnel Expenditures					\$ 3,448,163	

QUALCOMM Stadium

Revenue and Expense Statement (Non-General Fund)

QUALCOMM Stadium Operations Fund	FY2013 Actual	FY2014* Budget	FY2015 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 2,276,825	\$ 3,255,952	\$ 2,401,050
Continuing Appropriation - CIP	1,265,771	642,273	1,120,689
TOTAL BALANCE AND RESERVES	\$ 3,542,597	\$ 3,898,225	\$ 3,521,739
REVENUE			
Aztecs Reimbursements	\$ 519,716	\$ 630,000	\$ 605,000
Chargers Rent Revenue	2,510,091	2,563,000	2,563,000
Interest Earnings	23,229	20,000	20,000
Other Operating Revenue	1,449,147	470,000	272,000
Special Events	3,534,773	2,594,809	2,817,809
Transfer from Other Funds	8,580,000	10,200,000	10,275,000
TOTAL REVENUE	\$ 16,616,956	\$ 16,477,809	\$ 16,552,809
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 20,159,553	\$ 20,376,034	\$ 20,074,548
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ -	\$ 750,000	\$ 750,000
TOTAL CIP EXPENSE	\$ -	\$ 750,000	\$ 750,000
OPERATING EXPENSE			
Debt Service Expense	\$ 4,767,769	\$ 4,772,338	\$ 4,774,088
General Government Service Expense	396,306	400,495	441,699
Operating Expense	10,629,822	11,917,604	12,622,112
TOTAL OPERATING EXPENSE	\$ 15,793,897	\$ 17,090,437	\$ 17,837,899
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 775,082	\$ -	\$ 50,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 775,082	\$ -	\$ 50,000
TOTAL EXPENSE	\$ 16,568,980	\$ 17,840,437	\$ 18,637,899
RESERVES			
Continuing Appropriation - CIP	\$ 490,689	\$ 642,273	\$ 1,070,689
TOTAL RESERVES	\$ 490,689	\$ 642,273	\$ 1,070,689
BALANCE	\$ 3,099,885	\$ 1,893,324	\$ 365,960
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 20,159,553	\$ 20,376,034	\$ 20,074,548

* At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Real Estate Assets



Page Intentionally Left Blank

Real Estate Assets



Department Description

The Real Estate Assets Department manages the City's real estate portfolio and directs the operations of Concourse and Parking Garages, QUALCOMM Stadium, PETCO Park, and the City's airports Montgomery Field and Brown Field. The Real Estate Assets Department is organized to reflect its core lines of business functions: Property Acquisition/Disposition, Asset Management, Valuation, and Corporate Services.

The Acquisition/Disposition Division provides acquisition and relocation services for the City of San Diego including appraisal and acquisition of sites and easements for public facilities, parks, open space, and the right-of-way. The Division is also charged with cataloging and evaluating City assets to determine which properties are essential for the City's core mission and which can be deemed surplus and made available for disposition. The Division handles the disposition of properties that are determined to be surplus and acquires properties for City use.

The Asset Management Division is responsible for managing the City's diverse real estate leasing portfolio. The Asset Management Division's responsibilities include the administration of over 500 of the City's existing leases, permits, operating agreements, use and occupancy agreements, and sub-leases. Another primary function is the management and administration of the redevelopment of existing leaseholds. The Division handles the negotiation of new leases, permits and lease extensions; renews expired leases and permits; calculates and implements rental adjustments; and ensures lease compliance.

The Valuation Division is responsible for planning and directing all the valuation on all appraisal projects for the City of San Diego. The Division also assists and supports the City's bond issuances for capital improvement projects and refinancing previously issued bonds. The Division also conducts special real estate analyses, studies and projects, and interacts with City management, City departments, tenants, and the public on real estate valuation, litigation, and arbitration issues.

The Corporate Services Division is tasked with directing, planning, organizing, and executing transactions that support all of the City's facility needs. The Division works with individual City departments to determine how much space is needed and whether the requirement can be best accommodated through occupancy of City-owned properties, a lease from an outside entity, or the acquisition of a new facility.

The Concourse and Parking Garage special revenue fund provides management for the rental and use of the Community Concourse facilities. In addition, the Department manages the Evan V. Jones Parkade and garage in order

Real Estate Assets

to provide parking for employees and the general public. The Community Concourse is comprised of Golden Hall, Plaza Hall, various conference rooms, box offices, administration offices, and support facilities.

The Department's mission is:

To acquire and manage real estate for the highest public use and benefit, generate maximum revenue generated by leasing and selling surplus assets; providing facilities for the City's workforce in a cost effective manner; supporting the City's financing initiatives through valuation services and enhancing and protecting the value of the City's real estate portfolio

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Professionally manage real estate assets

The City has over 500 leases that generated over \$77.0 million in annual revenue in Fiscal Year 2013. To maximize this income stream, the City's lease portfolio requires expert management to ensure that the leaseholds continue to perform at their highest possible level. The Department accomplishes this goal by focusing on the following objectives:

- Exercise effective lease administration
- Improve the value of City-owned assets

Goal 2: Optimize the City's assets

The City owns over 3,800 properties with a total size of approximately 120,000 acres. Included in the portfolio are surplus properties that are not directly used for City services. The surplus properties are put to use either by leasing them to provide additional revenue for the City or by selling them to generate income for the Capital Improvement Fund. The money generated by the leasing and sale of the City's real estate is a vital component of the City's budget. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Develop new revenue sources
- Divest surplus property
- Maximize lease revenue
- Create property redevelopment opportunities

Goal 3: Optimize human resources

Management of the City's real estate portfolio requires a staff with high levels of technical competency and professionalism. These skill-sets must be developed, nurtured, and maintained for the City's real estate portfolio to achieve optimum performance. The Department accomplishes this goal by focusing on the following objectives:

- Create and nurture a culture of success
- Continually improve skills
- Continuous training and education

Goal 4: Centralize management of the City's workspace resources

The City has over 10,000 employees and the implementation of an effective facility plan can reduce costs and improve efficiency citywide. The Department accomplishes this goal by focusing on the following objectives:

- Enhance operational efficiency
- Provide a quality work environment at the best price
- Reduce occupancy costs

Real Estate Assets

Key Performance Indicators

Performance Measure	Actual FY2013	Estimated FY2014	Target FY2015
1. Amount of revenue collected from leases	\$77.5M	\$78.0M	\$79.0M
2. Amount of revenue received from telecommunication/ antenna facilities located on City-owned property	\$4.6M	\$4.8M	\$5.0M
3. Number of required appraisals completed	245	240	250

Service Efforts and Accomplishments

The Real Estate Assets Department continuously improves the operation of its core functions to ensure that the City's real estate assets are maintained and managed to the highest standards. The Department's changes resulted in the following accomplishments:

- Refined its state-of-the-art software system (REPortfolio) that replaced the Department's antiquated and outdated mainframe-based system
- Continue to scan paper files to an electronic format for easier access and improved security
- Sold 43 surplus properties with a total value of over \$57.0 million (\$2.9 million over appraised value)
- Negotiated a \$20.0 million lease with the San Diego Unified School District to occupy two floors of the new Main Library
- Receive over \$4.6 million in annual rent from 155 telecommunication sites
- Entered into 46 new telecommunication agreements that upon execution will generate \$15.0 million in additional revenue to the City over the next ten years
- Negotiated an additional telecommunication agreement for a Distributed Antenna System (DAS) System at Qualcomm Stadium for \$720,000 in revenue; currently negotiating an additional agreement for \$720,000
- Conducted over 170 inspections of City lease sites; completed over 110 rental adjustments
- Acquired possession of property required for the expansion of Carroll Canyon Road in Mira Mesa
- Completed 245 appraisal assignments
- Managed 25 moves, tenant improvements, or reconfigurations (including the City Auditor and Public Works Contracting Group)
- Acquired seven land parcels to add an additional 67 acres to East Elliot/Mission Trails Park
- Acquired an 1,100 acre parcel (Sycamore Estates) for inclusion to Mission Trails Park
- Acquired 14 parcels totaling 29 acres in Otay Mesa for the City's Vernal Pool Preservation Program
- Acquired 26 easements in conjunction with the City's Capital Improvement Program; 15 easements for private projects
- Negotiated new 30-year lease with Young Men's Christian Association (YMCA) in Mission Valley
- Completed two conservation acquisitions in Del Mar Mesa totaling 80 acres for the Multiple Species Conservation Program(MSCP)
- Negotiated a Lease Development Agreement with Brown Field International Business Park LLC for a \$1 billion, 3-million square foot mixed-use development at Brown Field. Proposed uses include: Aviation Industrial, Commercial, Industrial and a 60-acre solar field

Real Estate Assets

The parking garages provide parking for more than 1,100 City employees annually. During the past year, the Concourse held over 175 City of San Diego meetings and has contracted for more than 100 days hosting over 60 events which include the following:

- Naturalization ceremonies for immigrants becoming United States citizens
- Salvation Army holiday dinners
- Homeless Children's Christmas parties
- California State Bar exams
- Various employment job fairs
- National Multiple Sclerosis holiday celebration
- Cheer and dance competitions
- Martial arts competitions
- High school graduations
- Various shows and exhibitions which includes the Reptile Super Show
- San Diego Opera
- Private parties including Quinceañeras and Bat Mitzvahs
- California State Bar exams

Real Estate Assets

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
FTE Positions (Budgeted)	30.00	30.00	30.00	0.00
Personnel Expenditures	\$ 3,284,978	\$ 3,635,563	\$ 3,499,795	\$ (135,768)
Non-Personnel Expenditures	3,795,262	3,884,078	3,907,550	23,472
Total Department Expenditures	\$ 7,080,240	\$ 7,519,641	\$ 7,407,345	\$ (112,296)
Total Department Revenue	\$ 48,603,758	\$ 46,049,141	\$ 47,842,917	\$ 1,793,776

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Real Estate Assets	\$ 4,165,640	\$ 4,852,350	\$ 4,697,627	\$ (154,723)
Total	\$ 4,165,640	\$ 4,852,350	\$ 4,697,627	\$ (154,723)

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Real Estate Assets	28.00	28.00	28.00	0.00
Total	28.00	28.00	28.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 21,428	\$ -
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(11,504)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(164,647)	-
Mission Bay Park Rents and Concessions Revenue Adjustment to reflect revised revenue projections for Mission Bay Park rents and concessions.	0.00	-	1,430,733
Revised Revenue Adjustment to reflect Fiscal Year 2015 revenue projections.	0.00	-	306,298
Pueblo Lands Revenue Adjustment to reflect revised revenue projections from Pueblo Lands.	0.00	-	48,167
Total	0.00	\$ (154,723)	\$ 1,785,198

Real Estate Assets

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 1,938,709	\$ 2,066,062	\$ 2,065,363	\$ (699)
Fringe Benefits	1,150,090	1,385,615	1,221,667	(163,948)
PERSONNEL SUBTOTAL	3,088,799	3,451,677	3,287,030	(164,647)
NON-PERSONNEL				
Supplies	\$ 28,042	\$ 31,619	\$ 31,784	\$ 165
Contracts	734,430	1,036,057	1,036,057	-
Information Technology	225,105	202,349	190,249	(12,100)
Energy and Utilities	5,980	7,149	30,229	23,080
Other	18,553	42,378	42,378	-
Transfers Out	64,731	81,121	79,900	(1,221)
NON-PERSONNEL SUBTOTAL	1,076,841	1,400,673	1,410,597	9,924
Total	\$ 4,165,640	\$ 4,852,350	\$ 4,697,627	\$ (154,723)

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Charges for Services	\$ 821,653	\$ 1,010,713	\$ 873,900	\$ (136,813)
Licenses and Permits	210,656	186,789	201,749	14,960
Rev from Money and Prop	44,659,233	42,146,795	44,053,846	1,907,051
Total	\$ 45,691,543	\$ 43,344,297	\$ 45,129,495	\$ 1,785,198

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
2000011	Account Clerk	1.00	1.00	1.00	\$31,491 - \$37,918	\$ 35,499
20000134	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	65,333
20000119	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	65,333
20000163	Associate Property Agent	2.00	2.00	2.00	54,059 - 65,333	123,574
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	119,999
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	51,876
20001222	Program Manager	5.00	5.00	5.00	46,966 - 172,744	506,997
20000768	Property Agent	8.00	8.00	8.00	59,363 - 71,760	568,341
20000783	Public Information Clerk	1.00	1.00	1.00	31,491 - 37,918	35,346
20001137	Real Estate Assets Director	1.00	1.00	1.00	31,741 - 173,971	156,000
20000869	Senior Account Clerk	1.00	1.00	1.00	36,067 - 43,514	42,861
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 - 80,891	80,891
20001003	Supervising Property Agent	3.00	3.00	3.00	66,768 - 80,891	161,782
20000756	Word Processing Operator	1.00	1.00	1.00	31,491 - 37,918	37,918
	Bilingual - Regular					4,368
	Right Of Way Cert					9,245
FTE, Salaries, and Wages Subtotal		28.00	28.00	28.00		\$ 2,065,363

Real Estate Assets

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Fringe Benefits				
Employee Offset Savings	\$ 21,560	\$ 37,174	\$ 19,611	\$ (17,563)
Flexible Benefits	160,525	189,448	196,479	7,031
Insurance	294	-	-	-
Long-Term Disability	11,376	10,947	7,099	(3,848)
Medicare	28,085	28,714	29,003	289
Other Post-Employment Benefits	167,148	168,507	164,160	(4,347)
Retiree Medical Trust	470	356	1,105	749
Retirement 401 Plan	1,480	1,426	2,133	707
Retirement ADC	595,486	759,330	632,965	(126,365)
Retirement DROP	9,475	10,112	9,836	(276)
Retirement Offset Contribution	3,193	-	-	-
Risk Management Administration	26,855	25,569	27,756	2,187
Supplemental Pension Savings Plan	92,408	103,297	112,679	9,382
Unemployment Insurance	5,795	5,813	4,061	(1,752)
Workers' Compensation	25,940	44,922	14,780	(30,142)
Fringe Benefits Subtotal	\$ 1,150,090	\$ 1,385,615	\$ 1,221,667	\$ (163,948)
Total Personnel Expenditures			\$ 3,287,030	

Concourse and Parking Garages Operating Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Concourse & Parking Garage	\$ 2,914,600	\$ 2,667,291	\$ 2,709,718	\$ 42,427
Total	\$ 2,914,600	\$ 2,667,291	\$ 2,709,718	\$ 42,427

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Concourse & Parking Garage	2.00	2.00	2.00	0.00
Total	2.00	2.00	2.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 28,879	\$ -
Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Asbestos Abatement	0.00	10,000	-
Adjustment to reflect the addition of non-personnel expenditures to support the maintenance and operations of the Asbestos and Lead Management Program.			
Contractual Expenditures	0.00	10,000	-
Adjustment to reflect the addition of expenditures due to an annual increase in contractual obligations for parking and facility management.			

Real Estate Assets

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Repair and Maintenance of San Diego Theatre Adjustment to reflect the addition of non-personnel expenditures for the repair and maintenance of the San Diego Theatre.	0.00	8,000	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	7,929	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	5,838	-
Reduction in General Fund Transfer Adjustment to reflect the reduction in the transfer to the General Fund.	0.00	(28,219)	-
Revised Revenue Adjustment to reflect Fiscal Year 2015 revenue projections.	0.00	-	8,578
Total	0.00	\$ 42,427	\$ 8,578

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 124,765	\$ 121,369	\$ 118,809	\$ (2,560)
Fringe Benefits	71,414	62,517	93,956	31,439
PERSONNEL SUBTOTAL	196,179	183,886	212,765	28,879
NON-PERSONNEL				
Supplies	\$ 52,136	\$ 123,422	\$ 123,422	\$ -
Contracts	1,397,473	1,556,500	1,585,083	28,583
Information Technology	17,788	31,902	39,831	7,929
Energy and Utilities	58,925	70,885	77,133	6,248
Other	1,761	500	500	-
CIP Contingency	-	25,000	25,000	-
Transfers Out	1,190,338	675,196	645,984	(29,212)
NON-PERSONNEL SUBTOTAL	2,718,421	2,483,405	2,496,953	13,548
Total	\$ 2,914,600	\$ 2,667,291	\$ 2,709,718	\$ 42,427

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Fines Forfeitures and Penalties	\$ 843	\$ -	\$ -	\$ -
Rev from Money and Prop	2,911,372	2,704,844	2,713,422	8,578
Total	\$ 2,912,215	\$ 2,704,844	\$ 2,713,422	\$ 8,578

Real Estate Assets

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$31,491 - \$37,918	\$ 37,918
20001003	Supervising Property Agent	1.00	1.00	1.00	66,768 - 80,891	80,891
FTE, Salaries, and Wages Subtotal		2.00	2.00	2.00		\$ 118,809
		FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 689	\$ 1,188	\$ 1,188	\$	-
	Flexible Benefits	12,150	13,690	14,750		1,060
	Long-Term Disability	695	636	411		(225)
	Medicare	1,868	1,723	1,723		-
	Other Post-Employment Benefits	13,267	12,482	12,160		(322)
	Retirement ADC	28,773	18,049	56,149		38,100
	Retirement DROP	1,637	2,591	-		(2,591)
	Retirement Offset Contribution	262	-	-		-
	Risk Management Administration	2,126	1,894	2,056		162
	Supplemental Pension Savings Plan	7,450	7,170	4,703		(2,467)
	Unemployment Insurance	354	338	235		(103)
	Workers' Compensation	2,141	2,756	581		(2,175)
Fringe Benefits Subtotal		\$ 71,414	\$ 62,517	\$ 93,956	\$	\$ 31,439
Total Personnel Expenditures					\$	212,765

Real Estate Assets

Revenue and Expense Statement (Non-General Fund)

Concourse and Parking Garages Operating Fund	FY2013 Actual	FY2014* Budget	FY2015 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 168,175	\$ 1,113,731	\$ 706,217
Continuing Appropriation - CIP	500,452	–	–
TOTAL BALANCE AND RESERVES	\$ 668,627	\$ 1,113,731	\$ 706,217
REVENUE			
Other Centre City Rental	\$ 194,277	\$ 238,271	\$ 246,849
Municipal Parking Garage	2,201,495	1,990,573	1,990,573
Concourse Event Revenue	512,851	476,000	476,000
Litigation Awards	843	–	–
Lease Penalties	2,750	–	–
TOTAL REVENUE	\$ 2,912,215	\$ 2,704,844	\$ 2,713,422
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 3,580,842	\$ 3,818,575	\$ 3,419,639
OPERATING EXPENSE			
Operating Expenses	\$ 2,270,280	\$ 2,022,971	\$ 2,093,617
Transfer to the General Fund	644,320	644,320	616,101
TOTAL OPERATING EXPENSE	\$ 2,914,600	\$ 2,667,291	\$ 2,709,718
TOTAL EXPENSE	\$ 2,914,600	\$ 2,667,291	\$ 2,709,718
BALANCE	\$ 666,243	\$ 1,151,284	\$ 709,921
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 3,580,842	\$ 3,818,575	\$ 3,419,639

* At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Regional Park Improvements Fund



Page Intentionally Left Blank

Regional Park Improvements Fund



Fund Description

The City of San Diego's Regional Parks include Balboa Park, Chollas Lake Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park, San Diego River Park, Torrey Pines City Park, Chicano Park, open space parks, coastal beaches, and contiguous coastal parks. The San Diego Regional Parks Improvements Fund is to be used only for non-commercial public capital improvements for San Diego Regional Parks and park uses. Funding is directly related to the City of San Diego Charter, Article V, Section 55.2 which requires that one-quarter of all lease revenues collected from Mission Bay Park in excess of \$20.0 million, or \$2.5 million (whichever is greater), be allocated to the Regional Parks Improvements Fund to solely benefit San Diego Regional Parks.



Page Intentionally Left Blank

Regional Park Improvements Fund

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	-	-	-	-
Total Department Expenditures	\$ -	\$ -	\$ -	-
Total Department Revenue	\$ 2,539,403	\$ 2,500,000	\$ 2,500,000	\$ -

Regional Park Improvements Fund

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Rev from Money and Prop	\$ 39,403	\$ -	\$ -	-
Transfers In	2,500,000	2,500,000	2,500,000	-
Total	\$ 2,539,403	\$ 2,500,000	\$ 2,500,000	\$ -

Regional Park Improvements Fund

Revenue and Expense Statement (Non-General Fund)

Regional Park Improvements Fund	FY2013 Actual	FY2014 [*] Budget	FY2015 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 167	\$ 241,931	\$ (111,515)
Continuing Appropriation - CIP	6,854,400	8,332,335	10,732,445
TOTAL BALANCE AND RESERVES	\$ 6,854,567	\$ 8,574,266	\$ 10,620,930
REVENUE			
Transfer from General Fund - Mission Bay Park Rents	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000
Interest and Dividends	39,403	-	-
TOTAL REVENUE	\$ 2,539,403	\$ 2,500,000	\$ 2,500,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 9,393,970	\$ 11,074,266	\$ 13,120,930
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 819,704	\$ 3,000,000	\$ -
TOTAL CIP EXPENSE	\$ 819,704	\$ 3,000,000	\$ -
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ -	\$ -	\$ 2,500,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ -	\$ -	\$ 2,500,000
TOTAL EXPENSE	\$ 819,704	\$ 3,000,000	\$ 2,500,000
RESERVES			
Continuing Appropriation - CIP	\$ 8,332,334	\$ 8,332,335	\$ 8,232,445
TOTAL RESERVES	\$ 8,332,334	\$ 8,332,335	\$ 8,232,445
BALANCE	\$ 241,932	\$ (258,069)	\$ 2,388,485
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 9,393,970	\$ 11,074,266	\$ 13,120,930

^{*} At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Risk Management



Page Intentionally Left Blank



Department Description

The Risk Management Department manages the City's self-insured Workers' Compensation Program, Public Liability Program including claims against the City, insurance, and loss control measures intended to forecast and reduce the City's exposure to risks. The Department also administers employee health and safety programs, employee benefits contracts, employee savings plans, the Long-Term Disability Plan, and the Employee Assistance Program (EAP).

The Department's mission is:

To effectively prevent, control, and minimize the City's financial risk while providing optimum services to the City's employees and the public through the centralized administration of healthcare, safety, loss control, employee benefit, and other risk management programs

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Maintain good stewardship over City finances

In order for the City to operate in the most efficient and effective manner possible, the Department must serve as a good steward of the City's finances. It must promote cost effective strategies and continue to improve accountability within the Department. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Meet reserve policy targets
- Deliver services in a cost-effective manner

Goal 2: Reduce risk and loss exposure

In the past, the City focused on reacting to issues that arose. It is the Department's goal to reduce risk and loss exposure and create a more proactive culture within the City. The Department will move toward accomplishing this

Risk Management

goal by focusing on the following objectives:

- Promote the importance of employee safety
- Promote and encourage behaviors that minimize loss
- Identify, monitor, and report loss metrics

Goal 3: Promote the highest ethical standards and behavior among employees

Promote and enforce the City's ethical practices to ensure integrity, accountability, service, team support, openness, and diversity in the Department. The Department will move toward enhancing its accomplishment of this goal by focusing on the following objectives:

- Offer training to management and staff on ethical standards
- Conduct a management review of standards and ethical practices with staff on a regular basis

Key Performance Indicators

Performance Measure	Actual FY2013	Estimated FY2014	Target FY2015
1. Reserve balances in millions (and percentage of reserve goals per Council Policy 100-20) at end of fiscal year for Public Liability	\$50.2M (52%)	\$32.2M (33%) ¹	\$35.4M (37%)
2. Reserve balances in millions (and percentage of reserve goals per Council Policy 100-20) at end of fiscal year for Workers' Compensation	\$39.8M (23%)	\$43.0M (25%)	NA ²

1. Actuals to date include a transfer outof the SDG&E settlement and the Bay Clean Up California Regional Water Quality Board Cleanup and Abatement.
2. Target met in Fiscal Year 2014.

Service Efforts and Accomplishments

New State Workers' Compensation legislation, which took effect on January 1, 2013, has ongoing implementation requirements, with many new regulations still being developed by the State. This legislation was presented as the largest Workers' Compensation reform since 2004. Although the net impact of the changes has not been fully determined, all analyses conducted by the State indicate that overall costs will continue to increase, albeit at a slower rate than otherwise projected absent this legislation. The effects on claims operations has resulted in continued policy and procedure implementations and updates, additional reporting requirements, and additional timeline restrictions. The Workers' Compensation Division is analyzing how to best incorporate the new legislative changes into its current processes and developing new processes as needed.

In Fiscal Year 2014, the Workers' Compensation Division is completing a Request for Proposal (RFP) for a Managed Care contract. This contract includes medical utilization review, nurse case management, injury call-in center, and a pharmacy network. The pharmacy network is a new contract component that will provide additional cost savings to the City and enhanced service to injured City employees. The current Medical Provider Network (MPN) contracts with U.S. Health Medical Group and Sharp Rees-Stealy expire in Fiscal Year 2015. A new RFP will commence during Fiscal Year 2014 for a Medical Provider Network.

The Safety and Environmental Health Division is responsible for carrying out the Global Harmonization Standard (GHS) implementation for the City. The GHS is an international approach to hazard communication providing criteria for classification of chemical hazards and a standardized approach to label elements and safety data sheets (SDS). All City employees who have any contact with hazardous materials were required to be trained on the new

Risk Management

format by December 1, 2013 and will be re-trained once the revised SDS's and the newly-labeled chemicals arrive to their workplace. The Safety Division is responsible for ensuring City employee training is completed throughout the process, as well as monitoring the purchase, and inventory of hazardous materials to ensure a successful transition to the new GHS.

As part of the effort to reduce vehicle accidents, the Safety Division is completing revisions to the vehicle and industrial accident policies and procedures. This extensive revision includes: two Administrative Regulations (ARs), the Driver/Operator Manual, the creation of the Accident Review Committee Procedure Manual, and the development of job-specific training for all personnel involved in managing vehicle and industrial accidents. The outcome will result in a more efficient accident handling process, better driver safety education for City employees, and better monitoring of driver safety by the supervisors. The training and implementation for these changes will take place in Calendar Year 2014.

The Public Liability Division continues to work with other City departments by making presentations on the liability claims process and revenue recovery services. In order to comply with new federal mandates, the Public Liability day-to-day claims handling process includes a Medicare set-aside component.

The Benefits Division completed the RFP process for a third-party administrator of the Deferred Compensation Plan and the Retiree Medical Trust. The contract was awarded and resulted in reduced investment and administrative fees for the employees participating in the plans. With the dissolution of the Defense of Marriage Act, all Savings and Benefits Plan documents and Third Party Administrators were verified to be in compliance with the new requirements. The final rule for Health Insurance Portability and Accountability Act (HIPAA) was published in 2013. Benefits staff worked with the City's health and savings plan providers to meet these requirements. Additionally, required notices under the Affordable Care Act (ACA) were provided to City employees within the required timeframe and revisions to the maximum allowable contributions to flexible spending accounts were implemented.

Discussions with the City's benefits consultants are ongoing to determine the impacts of the Patient Protection and Affordable Care Act (PPACA) on the City's health care plans' structure and costs to ensure compliance and the cost-effective delivery of benefits.

The Benefits Division also continues to work with the City's benefit consultants, the Human Resources Department and the City's labor organizations to evaluate and implement the disability component of voter-approved Proposition B in 2012. A Request for Proposal process to procure a disability plan(s) that provide short-and long-term benefits will be issued in Calendar Year 2014.



Page Intentionally Left Blank

Risk Management

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
FTE Positions (Budgeted)	78.94	79.88	82.13	2.25
Personnel Expenditures	\$ 6,919,404	\$ 7,718,629	\$ 7,907,298	\$ 188,669
Non-Personnel Expenditures	2,030,527	2,091,670	2,215,356	123,686
Total Department Expenditures	\$ 8,949,930	\$ 9,810,299	\$ 10,122,654	\$ 312,355
Total Department Revenue	\$ 9,484,225	\$ 9,060,699	\$ 10,122,654	\$ 1,061,955

Risk Management Administration Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Risk Management	\$ 8,949,930	\$ 9,810,299	\$ 10,122,654	\$ 312,355
Total	\$ 8,949,930	\$ 9,810,299	\$ 10,122,654	\$ 312,355

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Risk Management	78.94	79.88	82.13	2.25
Total	78.94	79.88	82.13	2.25

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	\$ 228,684	\$ -
Addition of Program Manager Addition of 1.00 Program Manager and associated non-personnel expenditures to oversee and support information technology systems to comply with state-mandated reporting requirements.	1.00	186,913	-
Addition of Claims Representative 2 Addition of 1.00 Claims Representative 2 and associated non-personnel expenditures to support state-mandated business functions and reporting requirements.	1.00	96,415	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.25	19,794	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(106,398)	-

Risk Management

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	(113,053)	-
Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
One-Time Reductions and Annualizations	0.00	-	986,016
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.			
Revised Revenue	0.00	-	75,939
Adjustment to reflect Fiscal Year 2015 revenue projections.			
Total	2.25	\$ 312,355	\$ 1,061,955

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 4,126,196	\$ 4,446,391	\$ 4,585,491	\$ 139,100
Fringe Benefits	2,793,207	3,272,238	3,321,807	49,569
PERSONNEL SUBTOTAL	6,919,404	7,718,629	7,907,298	188,669
NON-PERSONNEL				
Supplies	\$ 68,199	\$ 78,662	\$ 80,722	\$ 2,060
Contracts	779,705	951,225	858,102	(93,123)
Information Technology	866,421	715,853	944,537	228,684
Energy and Utilities	3,572	7,020	7,020	-
Other	25,535	30,125	30,125	-
Transfers Out	287,094	308,785	294,850	(13,935)
NON-PERSONNEL SUBTOTAL	2,030,527	2,091,670	2,215,356	123,686
Total	\$ 8,949,930	\$ 9,810,299	\$ 10,122,654	\$ 312,355

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Charges for Services	\$ 55,060	\$ 289,402	\$ 289,402	\$ -
Other Revenue	160,542	8,771,297	9,833,252	1,061,955
Rev from Federal Agencies	9,268,591	-	-	-
Rev from Other Agencies	33	-	-	-
Total	\$ 9,484,225	\$ 9,060,699	\$ 10,122,654	\$ 1,061,955

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
2000024	Administrative Aide 2	1.00	1.00	1.00	\$42,578 - \$51,334	\$ 51,334
20000119	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	49,067
20000188	Benefits Representative 2	8.00	8.00	8.00	32,968 - 39,811	311,310
20000277	Claims Aide	8.00	2.00	2.00	36,962 - 44,533	89,066
90000277	Claims Aide - Hourly	0.42	0.39	0.70	36,962 - 44,533	31,172

Risk Management

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
20000278	Claims Clerk	12.00	12.00	12.00	31,491 - 37,918	400,880
20000285	Claims Representative 2	7.00	7.00	8.00	52,936 - 64,022	490,004
20000282	Claims Representative 2	2.00	1.00	0.00	52,936 - 64,022	-
20000283	Claims Representative 2	10.00	1.00	0.50	52,936 - 64,022	-
20000836	Claims and Insurance Manager	2.00	2.00	2.00	73,445 - 88,837	177,674
20000837	Claims and Insurance Manager	0.00	0.00	1.00	73,445 - 88,837	73,445
20000539	Clerical Assistant 2	2.00	2.00	2.00	29,931 - 36,067	72,134
90000539	Clerical Assistant 2 - Hourly	0.50	0.50	0.50	29,931 - 36,067	14,966
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	122,000
20000382	Employee Assistance Counselor	0.50	1.00	1.00	52,936 - 64,022	58,479
20000411	Employee Assistance Program Manager	1.00	1.00	1.00	66,768 - 80,891	77,147
20000393	Employee Benefits Administrator	0.00	2.00	2.00	66,768 - 80,891	161,782
90000394	Employee Benefits Specialist 1 - Hourly	0.43	0.39	0.35	44,470 - 54,059	18,921
20000383	Employee Benefits Specialist 2	3.00	2.00	2.00	54,059 - 65,333	113,294
20000924	Executive Secretary	1.00	1.00	0.00	43,555 - 52,666	-
20000293	Information Systems Analyst 3	1.00	1.00	1.00	59,363 - 71,760	71,760
20001222	Program Manager	0.00	0.00	1.00	46,966 - 172,744	109,855
20001122	Risk Management Director	1.00	1.00	1.00	31,741 - 173,971	160,000
20000847	Safety Officer	2.00	2.00	2.00	57,907 - 69,930	139,860
20000854	Safety Representative 2	4.00	4.00	4.00	50,461 - 61,027	214,802
20001042	Safety and Training Manager	1.00	1.00	1.00	66,768 - 80,891	80,891
20001017	Senior Claims Representative	3.00	0.00	0.00	58,261 - 70,429	-
20000927	Senior Clerk/Typist	1.00	1.00	1.00	36,067 - 43,514	43,514
21000188	Senior Workers' Compensation Claims Representative	0.00	3.00	3.00	58,261 - 70,429	210,656
20000359	Supervising Claims Representative	3.00	0.00	0.00	64,002 - 77,314	-
20000358	Supervising Claims Representative	1.00	1.00	1.00	64,002 - 77,314	77,314
90000359	Supervising Claims Representative - Hourly	0.09	0.10	0.08	64,002 - 77,314	6,185
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 - 80,891	-
21000189	Supv Workers' Compensation Claims Representative	0.00	3.00	3.00	64,002 - 77,314	231,942
21000190	Workers' Compensation Claims Aide	0.00	5.00	5.00	36,962 - 44,533	204,983
21000186	Workers' Compensation Claims Representative 2	0.00	10.50	12.00	52,936 - 64,022	676,006
	Bilingual - Regular					5,824
	Exceptional Performance Pay-Classified					4,224
	Overtime Budgeted					35,000
FTE, Salaries, and Wages Subtotal		78.94	79.88	82.13		\$ 4,585,491

Risk Management

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Fringe Benefits				
Employee Offset Savings	\$ 50,375	\$ 69,934	\$ 61,300	\$ (8,634)
Flexible Benefits	469,362	553,227	594,515	41,288
Insurance	199	-	-	-
Long-Term Disability	23,901	23,716	15,717	(7,999)
Medicare	55,543	59,369	63,625	4,256
Other Post-Employment Benefits	474,360	480,556	468,160	(12,396)
Retiree Medical Trust	976	923	1,478	555
Retirement 401 Plan	3,437	3,692	3,765	73
Retirement ADC	1,337,036	1,669,899	1,747,188	77,289
Retirement DROP	16,213	17,234	7,522	(9,712)
Retirement Offset Contribution	8,120	-	-	-
Risk Management Administration	76,036	72,920	79,156	6,236
Supplemental Pension Savings Plan	199,316	217,083	223,366	6,283
Unemployment Insurance	12,201	12,595	8,990	(3,605)
Workers' Compensation	66,131	91,090	47,025	(44,065)
Fringe Benefits Subtotal	\$ 2,793,207	\$ 3,272,238	\$ 3,321,807	\$ 49,569
Total Personnel Expenditures			\$ 7,907,298	

Risk Management

Revenue and Expense Statement (Non-General Fund)

Risk Management Administration Fund	FY2013 Actual	FY2014 [*] Budget	FY2015 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 789,354	\$ 860,228	\$ 622,986
TOTAL BALANCE AND RESERVES	\$ 789,354	\$ 860,228	\$ 622,986
REVENUE			
City Contributions	\$ 9,268,591	\$ 8,771,297	\$ 9,833,252
Service To Other Departments	55,060	29,402	29,402
Other Revenue	160,574	260,000	260,000
TOTAL REVENUE	\$ 9,484,225	\$ 9,060,699	\$ 10,122,654
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 10,273,579	\$ 9,920,927	\$ 10,745,640
OPERATING EXPENSE			
Operating Expense	\$ 8,949,930	\$ 9,810,299	\$ 10,122,654
TOTAL OPERATING EXPENSE	\$ 8,949,930	\$ 9,810,299	\$ 10,122,654
TOTAL EXPENSE	\$ 8,949,930	\$ 9,810,299	\$ 10,122,654
BALANCE	\$ 1,323,649	\$ 110,628	\$ 622,986
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 10,273,579	\$ 9,920,927	\$ 10,745,640

^{*}At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.



Page Intentionally Left Blank

Special Events



Page Intentionally Left Blank



Department Description

The Office of Special Events is responsible for the overall management of events and filming that take place on public property. It supports the significant role that events and filming play in the development of San Diego's economic prosperity and enhancement of civic pride.

Representatives from the Office of Special Events work collaboratively with special event, filming, business, and visitor industry organizations, as well as residential leadership throughout the community to facilitate events that provide unique and memorable experiences for residents and visitors while ensuring the public's safety and reducing the risk to the City of San Diego.

The Office of Special Events provides crucial leadership to the citywide Special Events Management Team. This team is comprised of more than sixty representatives from city, county, State, and federal governmental agencies involved in the recruiting, planning, permitting review, and on-site management of special events and filming.

The Office of Special Events also works with the tourism industry to coordinate the development of bid proposals to bring major events and conventions to San Diego. It also serves as a liaison to these events once they have been secured.

The Office's mission is:

To enhance the vitality, quality, and economic prosperity of San Diego through the support of special events and filming

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Provide leadership and coordination for the management of special events and filming in San Diego

The Department will move toward accomplishing this goal by focusing on the following objectives:

Special Events

- Ensure a coordinated approach to the planning and onsite management of special events and filming
- Manage internal reviewing authority procedures for the review of special event permit applications and filming registrations

Goal 2: Establish safe and enjoyable venues to support special events and filming in San Diego

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Minimize the City of San Diego's exposure to risk as it relates to special events and filming
- Establish and support the implementation of best practices

Goal 3: Promote and enhance the economic strength of San Diego

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Participate in regional business development and visitor industry initiatives
- Maintain San Diego's national and international reputation as an industry leader in special event management
- Maintain San Diego's reputation as a film industry-friendly city

Goal 4: Utilize information technology solutions to support internal and external customers

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Support internal customers through the development of technology that enables multi-disciplinary and multi-agency online interaction for the review and issuance of special event permits
- Develop an online special event permit application that supports external customer needs and interfaces with the permit application review process

Key Performance Indicators

Performance Measure	Actual FY2013	Estimated FY2014	Target FY2015
1. Number of major special event and filming dates supported by permitting, technical, and or promotional assistance	1,235	1,250	1,250
2. Number of attendees at major civic and community events that received support services	8.0M	8.0M	8.0M
3. Number of production meetings conducted with Citywide Special Events Management Team, event organizers and film producers	175	175	180

Service Efforts and Accomplishments

In Fiscal Year 2014, the Office of Special Events provided management services for several national and international events that took place in San Diego, including the Farmer's Insurance Open, Rock 'n' Roll Marathon, Comic-Con International, Surf Cup, and the Poinsettia and Holiday Bowls. The Department also absorbed the management responsibilities of the San Diego Film Commission. In addition, the Office of Special Events provided permit, technical support, and promotional services to support more than 1,200 community and major civic events dates attended by approximately 8.0 million people.

The Office of Special Events oversees the fundraising and management of Balboa Park December Nights, the largest free-of-charge festival in San Diego. An average of 0.3 million people attend San Diego's favorite kick-off to the holiday season which will be one of the signature events featured in the 100th anniversary celebration of Balboa Park

Special Events

in 2015. Representatives from the Office of Special Events are actively involved in the strategic planning for the Centennial Celebration of Balboa Park in 2015.

The Office of Special Events works collaboratively with the visitor industry organizations such as the San Diego Tourism Marketing District, San Diego Tourism Authority, and San Diego Convention Center Corporation to support events of national and international stature that each year bring hundreds of millions of dollars in economic impact along with extensive worldwide media exposure to the San Diego region.

The City of San Diego continues to serve as an industry leader in the management of special events. The impact of Special Events trends ranging from Homeland Security issues to flash mobs and extreme sports/stunts have been significant to the special event industry with many agencies and organizations recognizing the potential exposure special events can bring to their municipality. Each year, dozens of municipalities, agencies, and organizations have sought best practice materials and information from the Office of Special Events to use as benchmarks in the establishment of their internal policies and operating procedures. The City of San Diego's reputation as a leader in event management complements the economic development and visitor industry initiatives to bring major national and international events, conventions, and film productions to San Diego that benefit the regional economy.



Page Intentionally Left Blank

Special Events

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
FTE Positions (Budgeted)	3.00	3.00	4.00	1.00
Personnel Expenditures	\$ 382,392	\$ 396,009	\$ 521,815	\$ 125,806
Non-Personnel Expenditures	344,115	392,465	417,515	25,050
Total Department Expenditures	\$ 726,507	\$ 788,474	\$ 939,330	\$ 150,856
Total Department Revenue	\$ 108,330	\$ 150,000	\$ 150,000	\$ -

Transient Occupancy Tax Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Special Events	\$ 726,507	\$ 788,474	\$ 939,330	\$ 150,856
Total	\$ 726,507	\$ 788,474	\$ 939,330	\$ 150,856

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Special Events	3.00	3.00	4.00	1.00
Total	3.00	3.00	4.00	1.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Senior Planner Addition of 1.00 Senior Planner to support environmental review for all special event and park use permit applications for California Environmental Quality Act compliance.	1.00	\$ 114,836	\$ -
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	27,721	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	10,970	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(2,671)	-
Total	1.00	\$ 150,856	\$ -

Special Events

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
PERSONNEL				
Personnel Cost	\$ 223,598	\$ 223,415	\$ 302,973	\$ 79,558
Fringe Benefits	158,794	172,594	218,842	46,248
PERSONNEL SUBTOTAL	382,392	396,009	521,815	125,806
NON-PERSONNEL				
Supplies	\$ 1,607	\$ 6,828	\$ 4,179	\$ (2,649)
Contracts	54,315	56,946	46,797	(10,149)
Information Technology	258,691	284,720	312,441	27,721
Energy and Utilities	1,813	2,000	2,000	-
Other	1	-	-	-
Transfers Out	27,687	41,971	52,098	10,127
NON-PERSONNEL SUBTOTAL	344,115	392,465	417,515	25,050
Total	\$ 726,507	\$ 788,474	\$ 939,330	\$ 150,856

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Charges for Services	\$ 41,929	\$ 100,000	\$ 100,000	\$ -
Licenses and Permits	66,401	50,000	50,000	-
Total	\$ 108,330	\$ 150,000	\$ 150,000	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
---------------	-------------------	------------------	------------------	--------------------	--------------	-------

FTE, Salaries, and Wages

20001222	Program Manager	2.00	2.00	2.00	\$46,966 - \$172,744	\$ 188,325
20000783	Public Information Clerk	1.00	1.00	1.00	31,491 - 37,918	37,918
20000918	Senior Planner	0.00	0.00	1.00	65,354 - 79,019	65,354
	Termination Pay Annual Leave					11,376

FTE, Salaries, and Wages Subtotal		3.00	3.00	4.00		\$ 302,973
------------------------------------------	--	-------------	-------------	-------------	--	-------------------

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
--	------------------	------------------	--------------------	-----------------------

Fringe Benefits

Employee Offset Savings	\$ 5,598	\$ 6,029	\$ 6,304	\$ 275
Flexible Benefits	28,495	29,265	38,206	8,941
Long-Term Disability	1,285	1,211	1,008	(203)
Medicare	3,322	3,281	4,229	948
Other Post-Employment Benefits	19,901	18,723	24,320	5,597
Retirement ADC	77,785	89,643	119,888	30,245
Retirement DROP	1,156	1,157	1,157	-
Risk Management Administration	3,189	2,841	4,112	1,271
Supplemental Pension Savings Plan	14,403	14,897	16,890	1,993
Unemployment Insurance	655	643	577	(66)
Workers' Compensation	3,005	4,904	2,151	(2,753)

Fringe Benefits Subtotal	\$ 158,794	\$ 172,594	\$ 218,842	\$ 46,248
---------------------------------	-------------------	-------------------	-------------------	------------------

Total Personnel Expenditures			\$ 521,815	
-------------------------------------	--	--	-------------------	--

Special Promotional Programs



Page Intentionally Left Blank

Special Promotional Programs



Description

Special promotional programs are intended to advance the City's economy by promoting the City of San Diego as a visitor destination in the national and international marketplace. The Special Promotional Programs Department (Department) supports programs that increase hotel occupancy and attract industry resulting in the generation of Transient Occupancy Tax (TOT) and other revenue. The Department's programs are funded by TOT revenue to develop, maintain, and enhance visitor-related facilities and to support the promotion of the City's cultural amenities and natural attractions.



Page Intentionally Left Blank

Special Promotional Programs

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	69,826,725	85,788,909	88,731,742	2,942,833
Total Department Expenditures	\$ 69,826,725	\$ 85,788,909	\$ 88,731,742	\$ 2,942,833
Total Department Revenue	\$ 75,590,825	\$ 79,870,455	\$ 82,841,669	\$ 2,971,214

Transient Occupancy Tax Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Arts, Culture, & Community Festivals	\$ 6,856,387	\$ 8,530,000	\$ 8,710,000	\$ 180,000
Discretionary Funding	13,293,278	15,554,091	16,168,334	614,243
Economic Development Programs	1,432,011	1,965,512	2,095,000	129,488
Safety & Maint - Visitor Related Facilities	48,245,049	59,739,306	61,758,408	2,019,102
Total	\$ 69,826,725	\$ 85,788,909	\$ 88,731,742	\$ 2,942,833

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support to Other Funds Adjustment to the annual allocations which support debt service payments and operating costs for Mission Bay/ Balboa Park Improvements, Convention Center, QUALCOMM Stadium, PETCO Park, and the Trolley Extension Reserve.	0.00	\$ 3,556,437	\$ -
One-Cent Discretionary Adjustment to reflect the increase in One-Cent TOT to support the General Fund.	0.00	614,243	-
Penny for the Arts Funding Adjustment to reflect the addition of expenditures for the Penny for the Arts Blueprint allocation.	0.00	200,000	-
Economic Development Programs Adjustment to reflect the increase in the Citywide Economic Development program allocation for qualified organizations that accomplish goals and objectives to advance the City's economy and tourism industry.	0.00	129,488	-
Mayor/Council Allocation Adjustment to reflect the full year discretionary TOT funding for Mayor and Council allocations.	0.00	(20,000)	-
Support for Safety and Maintenance of Visitor-Related Facilities Support to reimburse the General Fund for expenditures associated with the safety and maintenance of visitor-related facilities.	0.00	(1,537,335)	-
Revised Revenue Adjustment to reflect Fiscal Year 2015 revenue projections.	0.00	-	2,971,214
Total	0.00	\$ 2,942,833	\$ 2,971,214

Special Promotional Programs

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
NON-PERSONNEL				
Supplies	\$ 8,524	\$ -	\$ -	\$ -
Contracts	26,854,325	29,507,784	28,279,937	(1,227,847)
Transfers Out	42,963,875	56,281,125	60,451,805	4,170,680
NON-PERSONNEL SUBTOTAL	69,824,407	85,788,909	88,731,742	2,942,833
Total	\$ 69,826,725	\$ 85,788,909	\$ 88,731,742	\$ 2,942,833

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Transient Occupancy Tax	\$ 75,590,574	\$ 79,870,455	\$ 82,841,669	\$ 2,971,214
Other Revenue	251	-	-	-
Total	\$ 75,590,825	\$ 79,870,455	\$ 82,841,669	\$ 2,971,214

Special Promotional Programs

Special Promotions

Organization / Program	FY2013 Actual	FY2014 Budget	FY2015 Proposed
ARTS, CULTURE, AND COMMUNITY FESTIVALS			
Creative Communities San Diego			
America's Finest City Dixieland Jazz Society	\$ 19,429	\$ 37,563	\$ -
Asian Story Theater	4,499	5,619	-
Balboa Park Cultural Partnership	9,566	-	-
Bon Temps Social Club of San Diego	20,452	45,902	-
Cabrillo Festival, Inc.	3,204	4,517	-
Capoeira Institute	-	14,610	-
Casa Familiar	-	7,062	-
Central Commercial District Revitalization Corp./San Diego Afterschool Strings Program	4,499	5,337	-
College Area Economic Development Corporation	7,861	12,677	-
The Cooper Family Foundation	-	3,080	-
Council of Philippine American Organizations of San Diego County	-	3,629	-
Gaslamp Quarter Association	-	11,404	-
Hillcrest Business Improvement Association	11,979	15,279	-
The Historic Old Town Community Foundation	13,867	-	-
Indian Fine Arts Academy of San Diego	-	14,203	-
Italian American Art and Culture Association of San Diego	11,054	16,594	-
Jacobs Center for Neighborhood Innovation	15,339	22,538	-
Justice Overcoming Boundaries	-	9,107	-
Kalusugan Community Services	11,248	16,528	-
Kiwanis Club of Tierrasanta, San Diego, CA	2,153	-	-
Linda Vista Multi-Cultural Fair and Parade	4,938	6,468	-
Little Italy Association	18,279	29,130	-
Little Saigon Foundation	-	8,739	-
Media Heritage, Inc./Filmout San Diego	7,149	11,324	-
Musicians for Education	4,499	6,153	-
North Park Organization of Businesses	7,797	-	-
NTC Foundation	4,678	6,226	-
Ocean Beach Merchants Association	14,004	23,216	-
Pacific Beach Community Development Corporation	9,887	12,396	-
Pacific Southwest Wildlife Arts, Inc.	6,305	9,719	-
PASACAT	2,853	4,237	-
Point Loma Summer Concerts	10,009	14,631	-
Rancho de los Penasquitos Town Council	3,469	5,332	-
Rolando Community Council	-	6,202	-
San Diego Armed Services YMCA	20,452	45,902	-
San Diego Audubon Society	11,575	18,842	-
San Diego Chinese Center	4,663	5,883	-
San Diego Earth Day	15,151	24,116	-
San Diego Film Foundation	20,452	42,972	-
San Diego Fleet Week Foundation	9,014	-	-
San Diego Music Foundation	8,385	19,345	-
San Diego Shakespeare Society	4,502	5,249	-
Space 4 Art	-	4,943	-
Springfest Inc.	-	12,133	-
St. Madeleine Sophie's Center	9,408	13,541	-
Torrey Pines Kiwanis Foundation	20,452	45,902	-
Transcendance Youth Arts Project	4,806	7,062	-

Special Promotional Programs

Special Promotions (Cont'd)

Organization / Program	FY2013 Actual	FY2014 Budget	FY2015 Proposed
Write Out Loud	3,558	2,480	–
Creative Communities San Diego Subtotal	\$ 361,435	\$ 637,792	\$ 637,792
Organizational Support			
Aja Project	\$ 22,937	\$ 22,881	\$ –
Art of Elan	8,139	8,934	–
Balboa Park Cultural Partnership	–	18,060	–
Balboa Park Online Collaborative	–	52,591	–
California Ballet Association	58,060	69,190	–
Camarada, Inc.	9,003	9,949	–
Center for World Music	14,772	25,127	–
City Ballet, Inc.	43,212	55,194	–
Classics for Kids	22,531	23,569	–
Culture Shock Dance Troupe	8,651	–	–
Cygnnet Theater	107,418	103,356	–
Diversionary Theatre	34,986	37,217	–
Eveoke Dance Theatre	22,942	22,823	–
Finest City Performing Arts, Inc./San Diego Gay Men's Chorus	25,035	22,561	–
Flying Leatherneck Historical Foundation	–	9,924	–
Gaslamp Quarter Historical Foundation	–	19,794	–
Japanese Friendship Garden Society of San Diego	52,243	61,775	–
La Jolla Chapter, SPEBSQSA, Inc.	1,156	2,478	–
La Jolla Historical Society	21,729	38,951	–
La Jolla Music Society	174,367	196,249	–
La Jolla Symphony and Chorus	29,267	34,927	–
The Library Association of La Jolla/Athenaeum Music and Arts Library	89,444	83,994	–
Mainly Mozart Festival, Inc.	82,942	87,998	–
Malashock Dance and Company	34,956	41,829	–
Maritime Museum Association of San Diego	209,483	227,652	–
Media Arts Center San Diego	72,753	54,394	–
Mingei International Museum	195,936	183,858	–
Mojalet Dance Collective	3,038	6,392	–
Mo'olelo Performing Arts Company	20,546	25,913	–
Moxie Theatre	6,816	10,067	–
Museum of Contemporary Arts, San Diego	289,799	343,054	–
Museum of Photographic Arts	99,870	93,080	–
New Children's Museum	236,361	149,056	–
Old Globe Theatre	411,721	421,074	–
Outside the Lens	–	6,358	–
Pacific Arts Movement	47,510	55,097	–
Persian Cultural Center	23,081	24,025	–
PGK Project	5,213	6,256	–
Playwrights Project	27,316	32,035	–
Prophet World Beat Productions	23,708	28,510	–
The Putnam Foundation/Timken Museum of Art	83,111	110,263	–
Reuben H. Fleet Science Center	281,066	265,204	–
Samahan Filipino American Performing Arts and Education Center	–	2,218	–
San Diego Air and Space Museum, Inc.	250,169	222,847	–
San Diego Archaeological Center	17,285	26,428	–
San Diego Art Institute	38,302	44,004	–

Special Promotional Programs

Special Promotions (Cont'd)

Organization / Program	FY2013 Actual	FY2014 Budget	FY2015 Proposed
San Diego Automotive Museum	\$ 37,845	\$ 48,041	\$ -
San Diego Ballet	27,770	28,893	-
San Diego Center for Jewish Culture	112,189	104,573	-
San Diego Children's Choir	21,549	27,736	-
San Diego Chinese Historical Society and Museum	16,735	17,087	-
San Diego Civic Youth Ballet	21,870	28,937	-
San Diego Dance Theater	29,166	39,176	-
San Diego Early Music Society	9,311	9,039	-
San Diego Guild of Puppetry	6,884	6,984	-
San Diego Historical Society	100,651	77,730	-
San Diego Junior Theatre	82,267	82,446	-
San Diego Master Chorale	15,165	14,186	-
San Diego Model Railroad Museum, Inc.	37,991	45,838	-
San Diego Museum Council	9,045	10,843	-
San Diego Museum of Art	283,691	366,050	-
San Diego Museum of Man	117,091	111,241	-
San Diego Opera Association	368,199	389,357	-
San Diego Repertory Theatre	128,091	148,645	-
The San Diego Society of Natural History	306,193	367,489	-
San Diego Symphony Orchestra Association, Inc.	400,344	411,870	-
San Diego Watercolor Society	22,196	24,526	-
San Diego Women's Chorus	1,836	3,826	-
San Diego Writers Ink	8,453	8,442	-
San Diego Young Artists Music Academy, Inc.	12,466	10,265	-
San Diego Young Artists Symphony Orchestra	13,074	12,536	-
San Diego Youth Symphony and Conservatory	62,831	85,313	-
Save Our Heritage Organisation	54,424	53,721	-
Scripps Ranch Theatre	13,168	13,595	-
Spreckels Organ Society	16,039	16,123	-
Theater and Arts Foundation of San Diego County/La Jolla Playhouse	369,007	376,738	-
Unlimited Jazz Dance Productions/Patricia Rincon Dance Collective	9,913	11,170	-
Veteran's Memorial Center	23,180	-	-
Villa Musica	17,626	28,764	-
Westwind Brass	9,910	7,095	-
Women's History Museum and Educational Center	10,717	12,156	-
Young Audiences of San Diego	58,577	50,770	-
Organizational Support Subtotal	\$ 6,042,338	\$ 6,438,357	\$ 6,438,356
Other			
Commission for Arts and Culture Department	\$ 1,005,706	\$ 1,022,971	\$ 1,053,584 ¹
Mayor/City Council Allocations	363,250	420,000	400,000
Penny for the Arts Blueprint	-	1,033,852	1,233,852
Public Art Fund	-	-	24,857
Other Subtotal²	\$ 1,368,956	\$ 2,476,823	\$ 2,712,293
TOTAL ARTS, CULTURE, AND COMMUNITY FESTIVALS	\$ 7,772,729	\$ 9,552,971	\$ 9,788,441

Special Promotional Programs

Special Promotions (Cont'd)

Organization / Program	FY2013 Actual	FY2014 Budget	FY2015 Proposed
CAPITAL IMPROVEMENTS			
Capital Improvements			
Convention Center Complex	\$ 8,697,275	\$ 8,057,450	\$ 12,560,650
Mission Bay Park/Balboa Park Improvements	1,600,000	1,689,234	1,675,700
PETCO Park	–	–	11,317,415
QUALCOMM Stadium	4,752,882	4,748,556	4,774,088
Trolley Extension Reserve	478,716	1,152,299	1,059,200
Capital Improvements Subtotal	\$ 15,528,873	\$ 15,647,539	\$ 31,387,053
TOTAL CAPITAL IMPROVEMENTS	\$ 15,528,873	\$ 15,647,539	\$ 31,387,053
ECONOMIC DEVELOPMENT PROGRAMS			
Citywide Economic Development			
CleanTECH San Diego	\$ 35,350	\$ 30,000	\$ –
CommNexus San Diego	19,500	30,000	–
Horton Plaza Theatre Foundation	435,000	440,000	–
Mission Trails Regional Park Foundation, Inc.	40,000	45,000	–
San Diego Regional Economic Development Corporation	25,275	25,000	–
Citywide Economic Development Subtotal	\$ 555,125	\$ 570,000	\$ 700,000
Economic Development and Tourism Support			
Adams Avenue Business Association	\$ 43,200	\$ 38,968	\$ –
Asian Business Association	22,752	30,577	–
BIOCOM Institute	–	50,000	–
BID Council	40,000	–	–
City Heights Community Development Corporation	57,711	54,000	–
Greater Golden Hill CDC	(20,341)	38,968	–
Greater San Diego Business Association	39,040	54,000	–
Hostelling International-American Youth Hostels	48,690	38,968	–
Japan Society of San Diego and Tijuana	25,382	38,968	–
La Jolla Village Merchants Association, Inc.	–	22,171	–
North Park Organization of Businesses, Inc.	–	38,868	–
Old Town San Diego Chamber of Commerce	66,064	25,906	–
Otay Mesa Chamber of Commerce	70,280	27,000	–
San Diego Convention & Visitors Bureau	52,564	–	–
San Diego Diplomacy Council	25,382	38,968	–
San Diego East Visitors Bureau	26,162	28,288	–
South County Economic Development Council	48,690	38,968	–
South Park Business Group, Inc.	–	10,250	–
Travelers Aid Society of San Diego	58,855	54,000	–
Veterans Memorial Center, Inc.	–	71,644	–
Economic Development and Tourism Support Subtotal	\$ 604,431	\$ 700,512	\$ 700,000
Other			
Business Expansion, Attraction, and Retention (BEAR)	\$ 50,544	\$ 515,000	\$ 515,000
Economic Development Program Administration	44,059	180,000	180,000
Other Subtotal	\$ 94,603	\$ 695,000	\$ 695,000
TOTAL ECONOMIC DEVELOPMENT PROGRAMS	\$ 1,858,590	\$ 1,965,512	\$ 2,095,000

Special Promotional Programs

Special Promotions (Cont'd)

Organization / Program	FY2013 Actual	FY2014 Budget	FY2015 Proposed
MAJOR EVENTS			
Major Events			
Major Events Revolving Fund	\$ 150,000	\$ 150,000	\$ 150,000
Major Events Subtotal	\$ 150,000	\$ 150,000	\$ 150,000
TOTAL MAJOR EVENTS	\$ 150,000	\$ 150,000	\$ 150,000
SAFETY AND MAINTENANCE OF VISITOR-RELATED FACILITIES			
Safety and Maintenance of Visitor-Related Facilities			
Discretionary Transient Occupancy Tax Support to General Fund	\$ 14,493,278	\$ 15,554,091	\$ 16,168,334
Mission Bay Park/Balboa Park Improvements	–	370,766	284,300
Convention Center	4,375,488	4,722,550	4,600,343
PETCO Park	4,200,000	14,515,750	2,498,335
QUALCOMM Stadium	3,827,118	5,451,444	5,500,912
Special Events Department	726,507	788,474	939,330
Transient Occupancy Tax (TOT) Payment Audit	415,000	415,000	415,000
Transient Occupancy Tax Administration and Promotional Activities	22,258,695	18,466,257	16,922,465
Safety and Maintenance of Visitor-Related Facilities Subtotal	\$ 50,296,086	\$ 60,284,332	\$ 47,329,019
TOTAL SAFETY AND MAINTENANCE OF VISITOR-RELATED FACILITIES	\$ 50,296,086	\$ 60,284,332	\$ 47,329,019
SUMMARY			
Arts, Culture, and Community Festivals	\$ 7,772,729	\$ 9,552,971	\$ 9,788,441
Capital Improvements	15,528,873	15,647,539	31,387,053
Economic Development Programs	1,858,590	1,965,512	2,095,000
Major Events	150,000	150,000	150,000
Safety and Maintenance of Visitor-Related Facilities	50,296,086	60,284,332	47,329,019
TOTAL SPECIAL PROMOTIONAL PROGRAMS BUDGET	\$ 75,606,278	\$ 87,600,354	\$ 90,749,513

¹This table represents the entire Transient Occupancy Tax Fund, including the Commission for Arts and Culture and Special Events Departments. See the separate department pages for the Commission for Arts and Culture and Special Events for additional details.

²1.00 Associate Management analyst, \$98,574 in associated personnel expenditures, and \$200,000 in non-personnel expenditures were added for the Penny for the Arts blueprint.

Special Promotional Programs

Revenue and Expense Statement (Non-General Fund)

Transient Occupancy Tax Fund	FY2013 Actual	FY2014 [*] Budget	FY2015 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 10,824,558	\$ 11,913,857	\$ 7,757,844 ²
TOTAL BALANCE AND RESERVES	\$ 10,824,558	\$ 11,913,857	\$ 7,757,844
REVENUE			
Grant and Other Revenue ¹	\$ 108,330	\$ 150,000	\$ 150,000
Transient Occupancy Tax	75,700,343	79,870,455	82,841,669
TOTAL REVENUE	\$ 75,808,673	\$ 80,020,455	\$ 82,991,669
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 86,633,231	\$ 91,934,312	\$ 90,749,513
OPERATING EXPENSE			
Operating Expense	\$ 27,251,968	\$ 27,757,784	\$ 26,329,937
Commission for Arts and Culture Department ¹	1,005,706	1,022,971	1,053,584
Special Events Department ¹	726,507	788,474	939,330
Penny for the Arts Blueprint	–	1,600,000	1,800,000
Transfer to Convention Center Expansion Fund	9,672,763	9,500,000	13,760,993
Transfer to General Fund - One-Cent Discretionary	14,493,278	15,554,091	16,168,334
Transfer to Major Events Revolving Fund	150,000	150,000	150,000
Transfer to Mission Bay/Balboa Park Improvement Fund	1,600,000	2,060,000	1,960,000
Transfer to PETCO Park Fund	4,200,000	14,515,750	13,815,750
Transfer to QUALCOMM Stadium Fund	8,580,000	10,200,000	10,275,000
Transfer to TOT-Convention Center Fund	3,400,000	3,280,000	3,400,000
Transfer to Trolley Extension Reserve Fund	478,716	1,171,284	1,071,728
Transfer to Public Art Fund	–	–	24,857
TOTAL OPERATING EXPENSE	\$ 71,558,938	\$ 87,600,354	\$ 90,749,513
TOTAL EXPENSE	\$ 71,558,938	\$ 87,600,354	\$ 90,749,513
BALANCE	\$ 15,074,294	\$ 4,333,958	\$ –
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 86,633,231	\$ 91,934,312	\$ 90,749,513

^{*}At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

¹This statement represents the entire Transient Occupancy Tax Fund including the Commission for Arts and Culture and Special Events Departments. See the separate department pages for the Commission for Arts and Culture and Special Events for additional details.

²Of the \$7.8 million in fund balance, \$4.5 million will be applied towards Convention Center Debt Service in Fiscal Year 2015 due to the expiration of the Port District agreement. The remaining \$3.3 million is anticipated to be used in Special Promotional Programs.

Storm Drain Fund



Page Intentionally Left Blank



Fund Description

The Storm Water Division of the Transportation & Storm Water Department designs, operates, and maintains the City's storm drain system. The City collects a small fee via the water service billing process to fund a portion of the design, operation, and maintenance of the system. Storm drain funding is also used to help the City remain in compliance with the Municipal Storm Water Permit administered by the Regional Water Quality Control Board. The Public Utilities Department is reimbursed by storm drain revenue for costs associated with collection of the storm drain fee.



Page Intentionally Left Blank

Storm Drain Fund

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	5,446,746	5,700,000	5,700,000	-
Total Department Expenditures	\$ 5,446,746	\$ 5,700,000	\$ 5,700,000	\$ -
Total Department Revenue	\$ 5,717,986	\$ 5,700,000	\$ 5,700,000	\$ -

Storm Drain Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Storm Drain Fund	\$ 5,446,746	\$ 5,700,000	\$ 5,700,000	\$ -
Total	\$ 5,446,746	\$ 5,700,000	\$ 5,700,000	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
NON-PERSONNEL				
Contracts	\$ 59,383	\$ 65,000	\$ 65,000	\$ -
Transfers Out	5,387,363	5,635,000	5,635,000	-
NON-PERSONNEL SUBTOTAL	5,446,746	5,700,000	5,700,000	-
Total	\$ 5,446,746	\$ 5,700,000	\$ 5,700,000	\$ -

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Charges for Services	\$ 5,717,986	\$ 5,700,000	\$ 5,700,000	\$ -
Total	\$ 5,717,986	\$ 5,700,000	\$ 5,700,000	\$ -

Storm Drain Fund

Revenue and Expense Statement (Non-General Fund)

Storm Drain Fund	FY2013 Actual	FY2014* Budget	FY2015 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 976,089	\$ 976,089	\$ 1,247,329
TOTAL BALANCE AND RESERVES	\$ 976,089	\$ 976,089	\$ 1,247,329
REVENUE			
Storm Drain Fee	\$ 5,717,986	\$ 5,700,000	\$ 5,700,000
TOTAL REVENUE	\$ 5,717,986	\$ 5,700,000	\$ 5,700,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 6,694,075	\$ 6,676,089	\$ 6,947,329
OPERATING EXPENSE			
Storm Water	\$ 5,387,363	\$ 5,635,000	\$ 5,635,000
Public Utilities Department	59,383	65,000	65,000
TOTAL OPERATING EXPENSE	\$ 5,446,746	\$ 5,700,000	\$ 5,700,000
TOTAL EXPENSE	\$ 5,446,746	\$ 5,700,000	\$ 5,700,000
BALANCE	\$ 1,247,329	\$ 976,089	\$ 1,247,329
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 6,694,075	\$ 6,676,089	\$ 6,947,329

* At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

TransNet



Page Intentionally Left Blank



Fund Description

In November 1987, San Diego County voters approved the enactment of the initial San Diego Transportation Improvement Program (TransNet) that resulted in a one-half cent increase to the local sales tax. TransNet's efforts have been largely successful in reaching the goal of traffic congestion relief and transportation improvements as evidenced by overwhelming voter approval of a 40-year extension of the TransNet program that began in April 2008. It is estimated that over the duration of the 40-year extension, TransNet will provide \$14.0 billion in transportation improvements throughout the region. The City's share of TransNet revenue is based on population and the number of local street and road miles maintained. Through a cooperative effort with the San Diego Association of Governments (SANDAG), the City of San Diego is able to manage the Fund so that the most pressing transportation problems are addressed in accordance with TransNet goals.

The purpose of TransNet is to fund essential transportation improvements that relieve traffic congestion, increase safety, and improve air quality. These improvements include performing repairs, restoring existing roadways, and constructing assets within the public right-of-way.

The TransNet revenues are primarily allocated to the Transportation & Storm Water Department for transportation/drainage design, bridge earthquake restrainers, traffic engineering, and street maintenance services. The City Comptroller and Public Works departments are reimbursed for administrative oversight of the Fund.



Page Intentionally Left Blank

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	8,918,842	10,225,610	10,480,670	255,060
Total Department Expenditures	\$ 8,918,842	\$ 10,225,610	\$ 10,480,670	\$ 255,060
Total Department Revenue	\$ 28,887,944	\$ 29,179,187	\$ 30,010,000	\$ 830,813

TransNet ARRA Exchange Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
TransNet ARRA Exchange Fund	\$ (136,447)	\$ -	\$ -	\$ -
Total	\$ (136,447)	\$ -	\$ -	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
NON-PERSONNEL				
Contracts	\$ (136,447)	\$ -	\$ -	\$ -
NON-PERSONNEL SUBTOTAL	(136,447)	-	-	-
Total	\$ (136,447)	\$ -	\$ -	\$ -

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Rev from Money and Prop	\$ (2,128)	\$ -	\$ -	\$ -
Sales Tax	1,834,424	-	-	-
Total	\$ 1,832,296	\$ -	\$ -	\$ -

TransNet Extension Administration & Debt Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
TransNet Extension Administration & Debt Fund	\$ 242,923	\$ 291,792	\$ 300,100	\$ 8,308
Total	\$ 242,923	\$ 291,792	\$ 300,100	\$ 8,308

TransNet

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to TransNet Allocations	0.00	\$ 8,308	\$ 8,308
Adjustment to reflect an increase of Fiscal Year 2015 expenditures and revenue projections. Due to the projected increase of TransNet revenue, the departments' allocated revenues have changed. The department that is primarily affected is Transportation & Storm Water-Street Maintenance.			
Total	0.00	\$ 8,308	\$ 8,308

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
NON-PERSONNEL				
Contracts	\$ 242,923	\$ 291,792	\$ 300,100	\$ 8,308
NON-PERSONNEL SUBTOTAL	242,923	291,792	300,100	8,308
Total	\$ 242,923	\$ 291,792	\$ 300,100	\$ 8,308

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Sales Tax	\$ 271,394	\$ 291,792	\$ 300,100	\$ 8,308
Total	\$ 271,394	\$ 291,792	\$ 300,100	\$ 8,308

TransNet Extension Congestion Relief Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
TransNet Extension Congestion Relief Fund	\$ 753,203	\$ 1,267,600	\$ 1,267,600	\$ -
Total	\$ 753,203	\$ 1,267,600	\$ 1,267,600	\$ -

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to TransNet Allocations	0.00	\$ -	\$ 575,754
Adjustment to reflect an increase of Fiscal Year 2015 expenditures and revenue projections. Due to the projected increase of TransNet revenue, the departments' allocated revenues have changed. The department that is primarily affected is Transportation & Storm Water-Street Maintenance.			
Total	0.00	\$ -	\$ 575,754

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
NON-PERSONNEL				
Contracts	\$ (446,797)	\$ 1,267,600	\$ 1,267,600	\$ -
Transfers Out	1,200,000	-	-	-
NON-PERSONNEL SUBTOTAL	753,203	1,267,600	1,267,600	-
Total	\$ 753,203	\$ 1,267,600	\$ 1,267,600	\$ -

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Rev from Money and Prop	\$ (22,519)	\$ -	\$ -	\$ -
Sales Tax	21,165,351	20,221,176	20,796,930	575,754
Total	\$ 21,142,832	\$ 20,221,176	\$ 20,796,930	\$ 575,754

TransNet Extension Maintenance Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
TransNet Extension Maintenance Fund	\$ 8,059,163	\$ 8,666,218	\$ 8,912,970	\$ 246,752
Total	\$ 8,059,163	\$ 8,666,218	\$ 8,912,970	\$ 246,752

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to TransNet Allocations	0.00	\$ 246,752	\$ 246,751
Adjustment to reflect an increase of Fiscal Year 2015 expenditures and revenue projections. Due to the projected increase of TransNet revenue, the departments' allocated revenues have changed. The department that is primarily affected is Transportation & Storm Water-Street Maintenance.			
Total	0.00	\$ 246,752	\$ 246,751

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
NON-PERSONNEL				
Transfers Out	\$ 8,059,163	\$ 8,666,218	\$ 8,912,970	\$ 246,752
NON-PERSONNEL SUBTOTAL	8,059,163	8,666,218	8,912,970	246,752
Total	\$ 8,059,163	\$ 8,666,218	\$ 8,912,970	\$ 246,752

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Rev from Money and Prop	\$ (5,344)	\$ -	\$ -	\$ -
Sales Tax	5,646,767	8,666,219	8,912,970	246,751
Total	\$ 5,641,423	\$ 8,666,219	\$ 8,912,970	\$ 246,751

TransNet

Revenue and Expense Statement (Non-General Fund)

TransNet Extension Congestion Relief Fund	FY2013 Actual	FY2014 [*] Budget	FY2015 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 18,627,730 ¹	\$ 3,621,906	\$ 5,794,026
Continuing Appropriations - CIP	50,965,412	44,985,187	50,531,431
TOTAL BALANCE AND RESERVES	\$ 69,593,142	\$ 48,607,093	\$ 56,325,457
REVENUE			
TransNet Extension Sales Tax	\$ 28,042,485	\$ 29,179,187	\$ 30,010,000
TOTAL REVENUE	\$ 28,042,485²	\$ 29,179,187	\$ 30,010,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 97,635,627	\$ 77,786,280	\$ 86,335,457
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 17,633,739	\$ 22,277,719	\$ 19,529,330
TOTAL CIP EXPENSE	\$ 17,633,739	\$ 22,277,719	\$ 19,529,330
OPERATING EXPENSE			
Regional Arterial Management System	\$ 67,600	\$ 67,600	\$ 67,600
Administration - Comptroller	62,533	95,000	95,000
Administration - Transportation & Storm Water	180,389	196,792	205,100
Congestion Relief - Transportation & Storm Water	1,200,000	1,200,000	1,200,000
Street Maintenance - Transportation & Storm Water	8,059,163	8,666,218	8,912,970
Credited Expenses for Services Performed in Prior Year	(1,810,182)	—	—
TOTAL OPERATING EXPENSE	\$ 7,759,503²	\$ 10,225,610	\$ 10,480,670
TOTAL EXPENSE	\$ 25,393,242	\$ 32,503,330	\$ 30,010,000
RESERVES			
Continuing Appropriations - CIP	\$ 50,647,829	\$ 44,985,187	\$ 50,531,431
TOTAL RESERVES	\$ 50,647,829	\$ 44,985,187	\$ 50,531,431
BALANCE	\$ 21,594,556	\$ 297,763	\$ 5,794,026
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 97,635,627	\$ 77,786,280	\$ 86,335,457

^{*}At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

¹Revised beginning balance being held by SANDAG per TranNet guidelines.

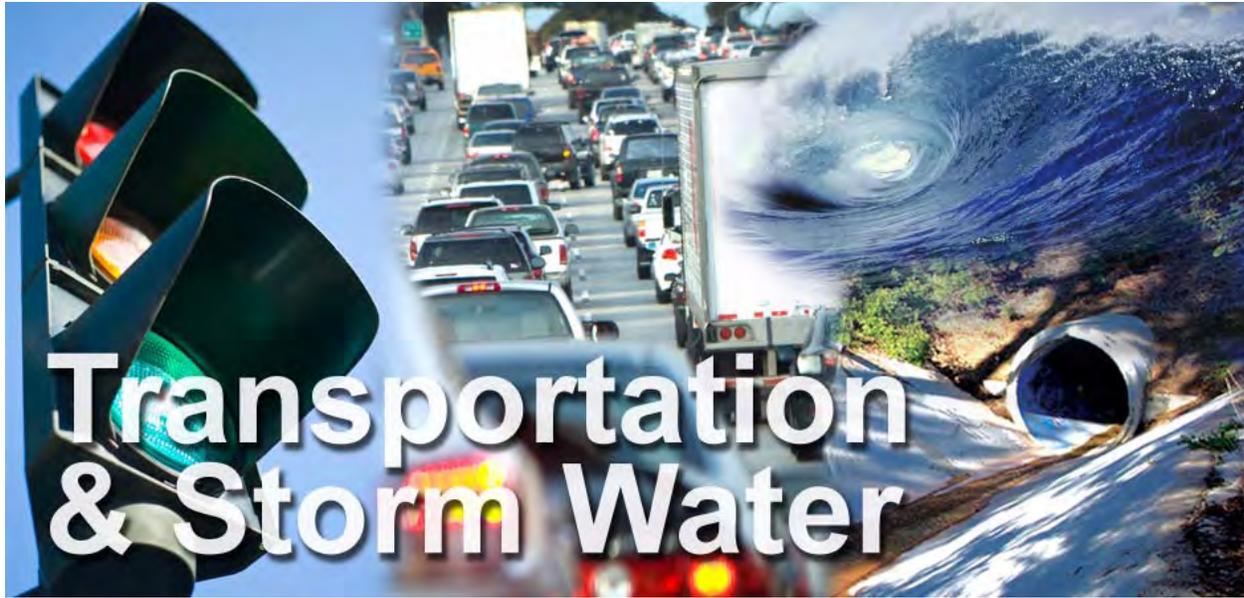
²Total revenue and expenditures for Fiscal Year 2013 will not match department detail due to the inclusion of Fund 400156 in this statement.

Transportation & Storm Water



Page Intentionally Left Blank

Transportation & Storm Water



Department Description

The Transportation & Storm Water Department is responsible for the operation and maintenance of streets, sidewalks, and storm drains; leads efforts to protect and improve the water quality of rivers, creeks, bays, and the ocean; performs traffic and transportation system engineering; manages the Utilities Undergrounding program; and plans and coordinates work in the public right-of-way.

The Department is comprised of four distinct divisions:

- Right-of-Way Coordination
- Storm Water
- Street
- Transportation Engineering Operations

Right-of-Way Coordination Division

The Right-of-Way (ROW) Coordination Division provides centralized policies and ensures that improvements to the ROW are reviewed, permitted, and inspected for quality assurance and conformity to policies, procedures, and standards. The Division is responsible for coordination of activities within the public ROW between City departments, public and private utilities, developers, and other entities planning and performing work within the public ROW. The Division seeks to minimize trenching of newly resurfaced streets and ensures excavations are exempt per the Street Preservation Ordinance through the utilization of an Interactive Mapping Coordination Action Tool (IMCAT) where planned and permitted work within the public ROW is mapped and documented. Staff monitors for potential conflicts of activities within the ROW and works with concerned parties to resolve conflicts before they occur. Staff enforces applicable sections of the Municipal Code and other regulations relevant to the ROW, including allegations of unpermitted work, work that has not been inspected, and work that violates the Street Preservation Ordinance. In addition, the Division sets the Street Damage Fee and is responsible for collecting the fee in coordination with various City departments.

The ROW Coordination Division manages the planning and implementation of the City's Utilities Undergrounding Program. The Utilities Undergrounding Program removes overhead utility lines (electric, phone, cable, etc.) and affiliated poles and relocates them to underground in accordance with the City's Utilities Undergrounding Master

Transportation & Storm Water

Plan. The Program relocates approximately 15 miles of overhead utility lines to underground throughout the City annually.

The Division also coordinates the programming of the TransNet Fund and the Gas Tax Fund and manages other transportation grant funds as part of the Transportation Funding & Grant Administration Program. It monitors and administers the funds throughout the year in order to ensure compliance with the fund requirements.

Future division efforts include updating the Utilities Undergrounding Master Plan, creation of new underground utility districts, continued review and update of ROW applicable municipal codes, establishment of standard operating procedures, and review and update of standard drawings for construction in coordination with the Public Works Department, in addition to providing enforcement that will protect City streets and further the Division's coordination efforts.

Storm Water Division

The Storm Water Division leads the City's efforts to protect and improve the water quality of rivers, creeks, bays, and the ocean. The Division's efforts are conducted to ensure compliance with the Municipal Storm Water Permit and other surface water quality regulations issued by the State of California. The Division's priorities are to identify and abate sources of pollution through the implementation of innovative and efficient public education, watershed management, storm water development and construction regulations, enforcement, citywide training programs, and to provide the most efficient storm drain system operation and maintenance services to San Diego's residents.

The City of San Diego has over 48,000 storm drain structures, 700 miles of drainage pipe, 15 storm water pump stations, and 26 Best Management Practices (BMPs). The Division is responsible for the inspection, maintenance, repair of storm drain systems in the public ROW and drainage easements and ensuring that this work is conducted in compliance with all local, State, and federal environmental regulations. This work includes clearing blocked drains, removing debris from storm drain structures, cleaning and repairing damaged drain pipes and drainage structures, and conducting frequent inspection and maintenance of the permanent BMPs. In addition, the Division manages maintenance efforts for 84 miles of drainage channels and ditches located throughout the City.

The Division is also responsible for street sweeping efforts, which reduce pollutants found in City roadways. The sweeping program helps remove debris that collects in gutters and can potentially clog storm drains, as well as collecting metal particles and other hazardous waste products left by passing vehicles. The City currently has over 2,700 miles of improved streets that are included in the sweeping program.

Street Division

The Street Division is responsible for a wide range of services and operations that are provided by the following sections: Roadways/Trench Restoration, Electrical/Traffic and Trees, and Asset Management/Engineering & Contracts. The Division maintains and repairs all streets, alleys, sidewalks, bridges, guardrails, and fences in the right-of-way; manages the City's Resurfacing Program and administers annual resurfacing and slurry seal contracts; maintains and repairs street lights and traffic signals; maintains traffic pavement markings; maintains and manufactures traffic signs; maintains street trees; and abates graffiti in the public right-of-way.

Transportation Engineering Operations Division

The Transportation Engineering Operations Division manages the City's transportation network in order to provide the efficient movement of goods, services, and people. Management of the system includes monitoring and making operational changes to improve traffic flow and safety for motorists, pedestrians, and cyclists. The Division also plans and programs transportation-related capital improvement projects for the same goals. The Division's responsibilities include coordination of traffic investigations for signs, markings, traffic control devices, speeding concerns and parking issues; crash data collection and analysis; traffic volume data collection; establishment of speed zones; traffic signal management (signal timing, installation, and modification); conducting mobility studies; and investigating and responding to the need for street lights, pedestrian safety improvements, traffic calming, and school safety improvements. In addition, the Division manages the Pedicab Program, the Bicycle Program, and the Transportation

Transportation & Storm Water

Alternatives Program that subsidizes vanpool, trolley, carpool, and coaster usage as a traffic demand management function. The Division coordinates its efforts with regional transportation agencies such as the San Diego Association of Governments (SANDAG), San Diego Metropolitan Transit System (MTS), and California Department of Transportation (Caltrans).

The capital management function of the Division identifies needed roadway improvements and prioritizes projects based upon Council Policy 800-14: Prioritizing Transportation and Drainage CIP Projects. The Division then programs the funding and transfers the project to the Public Works Department for design and construction.

The Department's mission is:

To plan, coordinate, and perform right-of-way maintenance and improvements, and to protect and improve water quality through model storm water programs

Goals and Objectives

Goal 1: Ensure the safe and efficient flow of vehicles, pedestrians, and bicycles in the City right-of-way

It is vital to ensure public safety, preserve infrastructure, and improve quality of life. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Minimize negative traffic impacts and repeated excavations by coordinating activities that occur within the public ROW, such as road construction, utility work, and special events
- Ensure all work performed within the ROW is permitted and held to quality standards
- Ensure transportation facilities meet safety standards through proper maintenance and asset management
- Implement bicycle programs and projects identified in the Bicycle Master Plan and Community Plans

Goal 2: Plan and deliver efficient operations, maintenance, and replacement of transportation and storm water assets

Asset maintenance and replacement will preserve infrastructure, facilitate planned maintenance, and ensure appropriate response to service requests. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Provide effective and efficient maintenance
- Track assets through a complete and accurate asset inventory
- Maintain updated assessments of asset conditions

Goal 3: Identify, reduce, and eliminate pollutants in urban runoff and storm water

Pollution in urban runoff has the potential to harm the region's creeks, beaches, and bays, and threatens San Diego's social and economic quality of life. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Promote City compliance with all storm water permits and other regulations
- Implement construction and development standards to protect and restore water quality
- Streamline enforcement processes to deliver enhanced customer service

Goal 4: Ensure excellence in service delivery

The City is committed to providing quality and timely service to its residents. The Department will move toward accomplishing this goal by focusing on the following objective:

- Respond to customer requests in a timely manner

Transportation & Storm Water

Goal 5: Convert every overhead utility line in San Diego to underground service

The Department will continue progress toward accomplishing this goal by focusing on the following objective:

- Implementation of the Underground Utilities Program as per the Master Plan, Municipal Code, and Council policies

Key Performance Indicators

Performance Measure	Actual FY2013	Estimated FY2014	Target FY2015
1. Average time to repair a pothole	8 days	5 days	5 days
2. Average time to complete minor asphalt repairs	21 days ¹	10 days ²	10 days
3. Average time to mitigate a sidewalk tripping hazard	6 days ³	5 days	5 days
4. Average time to repair a street light	10 days	12 days	12 days
5. Average time to repair a street sign	5 days	6 days	5 days
6. Percentage of streets overlaid	2.8% 76 miles ⁴	3.0% 80 miles	3.6% 95 miles
7. Percentage of streets slurry-sealed	3.5% 95 miles ⁵	4.7% 125 miles ⁶	4.7% 125 miles
8. Percentage of lane lines on major streets re-stripped within the last six months	100%	85% ⁷	100%
9. Average time to complete curb repainting requests	7 days	3 days	5 days
10. Number of trees trimmed	9,045	9,000	14,500 ⁸
11. Percentage of right-of-way weed abatement services completed within two weeks of request	89%	98%	100%
12. Miles of street swept annually	104,864	104,000	121,000 ⁹
13. Percentage of storm drain structures cleaned annually	100%	100%	100%
14. Lineal feet of storm drain pipes cleaned annually	9,026	14,000 ¹⁰	11,000
15. Number of failed storm drain pipes	10	12 ¹¹	0
16. Percentage of streets swept at permit-required levels	100%	100%	100%
17. Percentage of required samples taken to meet the bacteria TMDL requirements ¹²	N/A	N/A	100%
18. Percentage of traffic operations requests responded to within assigned 30/60/90 day turnaround timeframes	95%	90%	100%
19. Miles of overhead utilities relocated underground	18.7 ¹³	20.0 ¹⁴	15.0

1. Previously erroneously reported 5-day average. Improvements to data entry are addressed in the Street Division's proposed staffing plan.

Transportation & Storm Water

2. The Street Division's proposed staffing plan and work request routing changes are anticipated to yield quicker response to requests for asphalt repairs. The Managed Competition Statement of Work called for a 21-day response time; Fiscal Year 2013 performance was consistent with that baseline.
3. Previously reported as five days.
4. 75 miles/2.8 percent was previously reported. Additional miles entered by E&CP Field Division.
5. 78 miles/2.9 percent was previously reported. Additional miles entered by E&CP Field Division.
6. The City has dedicated additional funding for street resurfacing, including slurry seal. The estimated performance is consistent with the Fiscal Year 2014 goal.
7. Equipment failures and staffing vacancies during the first half of Fiscal Year 2014 have resulted in minor delays of planned lane striping.
8. The majority of tree trimming is performed by a contractor. The citywide tree maintenance contract was delayed in Fiscal Year 2013 and 2014. A new contract is expected to be in place for late Fiscal Year 2014 and all of Fiscal Year 2015. Also, a net addition of \$200,000 for tree maintenance services has been requested for Fiscal Year 2015.
9. The Department has proposed adding street sweeping staff and vehicles in Fiscal Year 2015.
10. In Fiscal Year 2014, the responsibility to clean storm drain structures transferred from a contractor to City employees. A backlog of debris cleaning is occurring in Fiscal Year 2014.
11. The City's goal will always be to have no pipe failures; however, with aging infrastructure, the likelihood of some failures is high.
12. Proposed new storm water measure to begin in Fiscal Year 2015.
13. Previously reported 12.1 miles. SDG&E provided additional information after the Fiscal Year 2014 Adopted Budget was published.
14. The Fiscal Year 2014 estimate assumes completion of a large undergrounding project in Sherman Heights.

Service Efforts and Accomplishments

Right-of-Way Coordination (ROW) Division

In Fiscal Year 2014, the ROW Division continued to implement the Street Preservation Ordinance, which sets the standards for the trenching and restoration of the public ROW. The Ordinance became effective on February 1, 2013. In addition, the Division created and introduced a new administrative regulation (AR 1.40). The AR provides clear procedures for coordinating work in the public ROW and defines responsibilities for resolving project conflicts. Implementation of the Street Preservation Ordinance and introduction of the coordination AR has resulted in an increased level of project coordination and minimized damage to newly resurfaced streets.

In Fiscal Year 2014, the Utilities Undergrounding Program celebrated the removal of overhead utility poles from the communities of Bay Ho, Lincoln Park, and Del Cerro. The Program currently has 35 undergrounding projects in active construction and plans to complete the undergrounding of approximately 15 miles of overhead lines in Fiscal Year 2015. The Utilities Undergrounding Program is targeting to underground a total of 1,439 miles of overhead utilities within the next 53 years.

Street Division

In Fiscal Year 2013, the Street Division completed a Managed Competition process for its street and sidewalk maintenance function. The Employee Proposal Team was awarded the bid to perform the work requested by the Purchasing Department. Also, during Fiscal Year 2013, the Office of the City Auditor issued an audit report on the Division's pothole repair operations. The Auditor's recommended approach to conducting pothole repair conflicted with the approach to organizing street maintenance work that was included in the Managed Competition Statement of Work. The Division agreed with the recommendations in the report and has proposed changes to make repairs more efficient. The new approach to organizing street repair operations, including a regional approach to filling potholes, conflicted with the Managed Competition scope of work.

On September 12, 2013, the Interim Mayor issued a memorandum indicating the City will not implement the approach included in the winning Employee Proposal and requested that the Street Division identify savings associated with an alternative approach to providing enhanced street repairs services in support the City Auditor's

Transportation & Storm Water

recommendations. The Street Division has identified alternative efficiencies as a part of mid-year Fiscal Year 2014 and for full implementation of these efficiencies in Fiscal Year 2015.

- **Roadways/Trench Restoration.** The Roadways/Trench Restoration Section maintains street pavement surfaces and sidewalks. During Fiscal Year 2014, these crews will respond to approximately 11,000 service requests and fill more than 30,000 potholes. This section has also recently installed new sidewalks to improve the walkability of neighborhoods, built curb ramps for the Office of ADA Compliance and Accessibility, and repaired asphalt and concrete for the Park & Recreation Department. In addition, under a Service Level Agreement (SLA) with the Public Utilities Department, trench restoration crews repaired damaged street surfaces and sidewalks associated with water and sewer work within the street ROW.
- **Electrical/Traffic & Trees.** The Electrical/Traffic & Trees Section maintains more than 1,600 traffic signals and flashing beacons, approximately 50,000 street and park lights, and many barriers and traffic control devices, such as lane line striping, pavement legends, and traffic signs along the City's 3,000 miles of streets and alleys. In addition, this section removes weeds in the right-of-way, plans and oversees tree trimming contracts, responds to emergency tree trimming requests, and removes fallen trees during rain and wind storms. The Section also assists with special projects, such as the December Nights Festival at Balboa Park. In Fiscal Year 2014, this section anticipates responding to approximately 35,000 requests for electrical, traffic, and tree maintenance services.
- **Asset Management/Engineering & Contracts.** The Asset Management/Engineering & Contracts Section plans, evaluates, and manages street resurfacing and sidewalk contracts. This section is also responsible for managing the Division's assets and evaluating overall street conditions to ensure proper maintenance of the City's street network using the allocated funding levels. In Fiscal Year 2013, 76 miles of overlay and 95 miles of slurry seal were completed throughout the City. In Fiscal Year 2014, an additional 205 miles of streets are anticipated to receive slurry seal or overlay. In Fiscal Year 2014, the Street Division began an assessment to determine the current condition of sidewalks and to identify potential locations for new sidewalks. The assessment is scheduled to be complete in mid-Fiscal Year 2015.

Storm Water Division

- **Storm Water Infrastructure Management.** Storm Water Infrastructure Management is responsible for all Storm Water Capital Improvement Projects (CIPs). The Section is currently managing 50 flood control or water quality improvement CIPs to repair storm drains and capture or treat storm water runoff. Additionally, the Section maintains the storm drain asset inventory and manages condition assessment of critical components of the drainage system.
- **Construction & Development Standards.** The Construction & Development Standards Section implements the construction and land development regulations in accordance with the Municipal Storm Water Permit and the State Construction General Permit by developing citywide storm water standards. The Section provides ongoing implementation support to other City departments by conducting trainings on construction and development regulations, providing consultation on private and public design projects, and developing guidance on internal implementation procedures and processes.

The Section continues to monitor the City's biofiltration basin and biofiltration planters at 43rd Street and Logan Avenue as part of the Division's water quality pilot projects for water quality improvements. The Construction & Development Standards Section also manages the treatment control BMP inspection program to meet the requirements of the Municipal Storm Water Permit. Additionally, the Section represents the City at the co-permittees' land development workgroup and technical sub-work group.

- **Policy Development & Enforcement.** The Policy Development Section interprets and negotiates new storm water regulations and legislation that affect the City. The Section interacted with the Regional and State Water Boards, Environmental Protection Agency (EPA), and interested stakeholders to develop

Transportation & Storm Water

Cleanup and Abatement Orders, regional monitoring programs, Areas of Special Biological Significance, and Total Maximum Daily Load regulations to improve water quality in local watersheds. Policy Development has commented on draft Basin Plan amendments and the State Water Board draft enforcement policies. The Division participates in these efforts to develop regulations that maximize the protection of water quality and improve the quality of life of San Diego residents and visitors in a cost-effective manner.

The Enforcement Unit is responsible for ensuring that San Diego residents and businesses comply with municipal storm water ordinances. From the beginning of Fiscal Year 2014 until the end of January 2014, Code Compliance Officers (CCOs) conducted 741 illegal discharge investigations resulting in 378 Notices of Violation and 50 Administrative Citations.

- **Watershed Planning.** The Watershed Planning Section coordinates the development and reporting of compliance plans for the Division, including the City's Jurisdictional Urban Runoff Management Program and Comprehensive Load Reduction Plans (CLRPs) designed to address Municipal Storm Water Permit, Total Maximum Daily Load (TMDL), and Area of Special Biological Significance (ASBS) regulations. In Fiscal Year 2014, the Section led the completion of the Division's Watershed Asset Management Plan, which consolidates the Division's flood risk management and storm water quality compliance assets and associated needs. The Section also managed three ongoing or completed storm water quality projects in Fiscal Year 2014, including a pilot street sweeping project; a land development code update to encourage implementation of low-impact design features; and a rebate program featuring rain barrels, low-water sprinkler heads, and turf replacement in partnership with the Public Utilities Department.
- **Monitoring & Inspections.** The Monitoring Section is responsible for conducting the permit-required Transitional Dry Weather Monitoring (TDWM), Bight 2013, TMDL, and Illicit Discharge Detection & Elimination (IDDE) programs. Staff visits a minimum of 500 sites annually for the TDWM program, four locations with varying frequency for the Bight 2013 program, and 11 locations with varying frequency for the TMDL program. IDDE investigations are conducted on an as-needed basis, as a result of the Monitoring Section's results, or when the Industrial Inspections or Code Enforcement sections require support.

The Inspections Unit is responsible for enforcing BMP requirements of businesses in the City of San Diego that have the potential to discharge pollutants into the storm drain system. In Fiscal Year 2013, the Unit completed 313 cases, issued 83 Notices of Violation, and 28 Administrative Citations. The inspectors are involved with the regional workgroup to ensure that inspections are handled in a consistent manner throughout San Diego County.

- **Storm Drain Operations & Maintenance.** The Storm Drain Section maintains the City's storm drain system and operates 15 storm water pump stations. The Section responds to over 10,000 service requests annually addressing issues of flooding or erosion, and removes an average of approximately 16,000 tons of debris from storm drains and channels each year. In conjunction with the Public Works Department and the City Attorney's Office, the Section issues Right-of-Entry permits needed for non-City personnel to perform work in drainage areas on public property. The Section also works closely with community groups, volunteers, and private organizations to clean and remove trash, debris, and unwanted vegetation from storm drain channels.
- **Street Sweeping.** The Street Sweeping Section cleans all improved City streets, collecting debris that can block storm water runoff which causes flooding during heavy rains. Sweeping also removes metal particles and other hazardous waste products left by passing vehicles. Although virtually invisible, these particles can be extremely harmful to fish and other wildlife if they reach creeks, rivers, beaches, and bays. Street sweeping is an effective method of removing pollutants that accumulate on City streets. Approximately 6,000 tons of debris is collected annually from the streets, preventing it from passing into the storm drain system. The Section's staff also works closely with residents to establish efficient sweeping routes and schedules. In Fiscal Year 2012, the Street Sweeping Section was selected to continue

Transportation & Storm Water

sweeping services under a Managed Competition bidding process. The Section has since successfully transitioned to the Most Efficient Governmental Organization (MEGO) identified under the Managed Competition process.

Transportation Engineering Operations Division

- **Traffic Signal Management.** The Section manages approximately 1,500 traffic signals both proactively through periodic re-timing of coordinated signal systems and also reactively in response to requests from the public. Coordinated signal systems re-timed during Fiscal Year 2014 include El Cajon Boulevard (east), Rancho Peñasquitos Boulevard, Tierrasanta Boulevard, and Camino Ruiz. Over 1,000 requests were received from the public for traffic signal timing changes or for information on traffic signal timing.

In addition to creating capital improvement projects, the Traffic Signal Management Section manages and installs pedestrian countdown timers to promote pedestrian safety. The Section received over 300 requests from the public for new streetlights or for streetlight shields. In coordination with the Street Division, approximately 60 new street lights were installed.

The Section continues to manage and expand the Traffic Signal Control System connecting approximately 70 more signals to the system through a mix of wireless interconnect systems, dial-up phone connections, and fiber optic/copper interconnections. This effort has enabled communication to signals in numerous communities throughout the City.

- **Transportation Systems Oversight.** The Section provides short- and mid-range planning for the City's transportation assets, performs initial project investigation for scope and cost, evaluates curb ramp and sidewalk complaints, reviews Caltrans traffic studies for freeway interchange projects, coordinates international border transportation issues, updates financing and community plans, and maintains bridge structure information. Transportation Systems Oversight proactively seeks transportation grants from regional, State, and federal sources. The Section maintains, refines, and maps the transportation needs lists, which currently include more than 2,000 projects. In 2014, this section coordinated with the Street Division to construct more than 4,000 linear feet of sidewalk, applied for and received grant funds for the Bridge Preventive Maintenance Program, reviewed nine traffic studies, and coordinated with Caltrans to execute agreements to construct State Route 11 and to complete a Project Study Report for the State Route 56 expansion project. The Division is also coordinating with the Street Division to establish a bridge inspection program.
- **Multimodal.** The Multimodal Section manages the efforts of the Division to implement and promote Complete Streets initiatives where bikes, pedestrians, and automobiles can share the limited right-of-way. The Section devotes special attention to the non-motorized modes of travel in order to improve the safety and livability of communities consistent with the City's Master Plans and Community Plans. A primary function of the Multimodal Section is to create new and improve existing bike infrastructure identified in the Bicycle Master Plan, which includes 510 miles of existing bikeways and 595 miles of proposed facilities. Implementation of new bikeway infrastructure and innovative treatments, such as striping, signage, markings, traffic signals, and bike detection, is facilitated through capital project implementation (e.g., resurfacing of streets, water and sewer pipeline projects, and utilities undergrounding) and through traffic operational modifications. In Fiscal Year 2014, more than 60 miles of Class 2 bikeways were improved or created; and more than 1,500 "sharrows," pavement markings to create awareness that bicyclists may be present, were placed on Class 3 bikeways throughout the City. In addition, 15 conflict zones, areas within the roadway where motorists cross paths with bicyclists, were made safer by adding green pavement and better signage.

The Bike Program within the Multimodal Section manages and coordinates the installation of bike support facilities such as racks, lockers, and corrals. In Fiscal Year 2014, more than 300 new bicycle racks were installed for public use. This year, the City also began implementation of a new member-based bike share program that will allow users to access bicycles for short commute and recreational needs. The bike share

Transportation & Storm Water

program, which will include more than 180 stations and 1,800 bicycles, is managed and operated by Deco Bike, an outside vendor, but is coordinated by the TEO Division. To further public outreach and encouragement, the TEO Division also facilitates events, such as Ride Along with the Mayor, Bike to Work Day, and CicloSDias, an open street event designed to connect local communities and encourage non-motorized mobility. San Diego's very first CicloSDias took place on August 11, 2013, attracting thousands of people to the event and setting the stage for future car-free celebrations.

- Safety Program.** The Safety Program Section reviews, analyzes, and records approximately 9,100 reported traffic accidents annually. The analysis of accident data identifies areas that require operational or capital improvements to increase safety. The Section also gathers the data to establish and maintain 1,500 speed zones citywide (approximately 250 speed zones are evaluated each year) and other data to support traffic requests. The Safety Program Section is also responsible for providing litigation support to the City Attorney and the Risk Management Department and responds to approximately 200 requests for information and Public Records Act requests from the public. The Safety Program Section also oversees the Residential Permit Parking Program.
- TEO Administration.** This section manages the Division's finances, the Pedicab Program, and the Transportation Alternatives Program (TAP). The Pedicab Program is responsible for reviewing applications, issuing permits, conducting appeal hearings, and issuing suspensions. Approximately 300 owner permits and 450 operator permits are expected to be issued in Fiscal Year 2014. The Transportation Alternatives Program (TAP) promotes vanpool, trolley, carpool, and coaster usage for City employees as a traffic demand management function.
- Traffic Operations.** The Traffic Operations Section responded to approximately 4,400 requests for traffic investigations in Fiscal Year 2014. Traffic engineers gather and evaluate data and make recommendations for improving traffic safety and traffic flow on City streets. Work orders are issued to the Street Division for changes in signage, striping, pavement markings, installation of road humps, etc., which will improve the safety or flow of traffic for vehicles, bicycles, and pedestrian mobility. Recommendations for capital projects are entered onto the Transportation Unfunded Needs List. The Division's goal is to respond to Traffic Requests within 30, 60, or 90 days (depending on the complexity of the request) 100 percent of the time.

Managed Competition Performance Measures – Street Sweeping

Performance Measure	Actual FY2013	Estimated FY2014	Target FY2015
1. Streets will be swept to a “good” standard (a “good” standard is defined as the absence of litter, leaves, dirt, sand, debris in the streets and gutters upon the completion of the sweeping operation)	98%	100%	100%
2. Respond within one business day when notified by the City to re-sweep unsatisfactory areas	100%	100%	100%
3. Emergency “on-call” status shall be maintained 24 hours per day	Yes	Yes	Yes
4. In normal circumstances, emergency “on-call” response shall result in a sweeper arriving on scene within one hour of receiving request during business hours and two hours during off-duty hours	100%	100%	100%
5. Response to phone or email inquiries shall be within two business days	Yes	Yes	Yes
6. Any City department can request street sweeping services be done	Yes	Yes	Yes

Transportation & Storm Water

Performance Measure	Actual FY2013	Estimated FY2014	Target FY2015
7. Maintain and replenish City-owned equipment and supplies	Yes	Yes	Yes
8. Respond, as needed, to any disaster or emergency that may require performing work outside of the scope of the contract (i.e., Qualcomm Stadium as evacuation center)	Yes	Yes	Yes
9. Develop new routes and plans for posting of new schedules in the community along with education efforts and sign placement, as needed	Yes	Yes	Yes
10. Receive complaints and service requests and communicate to appropriate personnel	Yes	Yes	Yes
11. Allow for new pilot programs to be explored as an option to address new regulations and new technology	Yes	Yes	Yes
12. Immediate containment and subsequent cleaning of sweeper fluid leaks	Yes	Yes	Yes
13. Operate sweepers in a safe, defensive, and courteous manner	Yes	Yes	Yes
14. Provide sweeping for any other public entity as ordered by the City (i.e., emergency responses to Port Authority and Airport Authority incidents in the past)	Yes	Yes	Yes
15. Staff educational booths about storm drain pollution at community events	20 events	31 events ¹	31 events
16. Conduct fact-findings of accident claims	Yes	Yes	Yes
17. Report areas where cars are not obeying posted sweeping schedules to supervisors	Yes	Yes	Yes
18. Monitor critical drains to the storm drain system during storm events	Yes	Yes	Yes
19. Ensure that disposal containers are not easily accessible for non-City-related use including placement of containers in secured locations	Yes	Yes	Yes

1. The Storm Water Division's Think Blue program has participated in more community events because it has specifically sought out opportunities to provide more frequent education/outreach in each of the City's six watershed areas, shifting from the broad-based larger event education strategy of previous years to be consistent with the demands of the Municipal Separate Storm Sewer System permit issued to the City by the Regional Water Quality Control Board in Fiscal Year 2013. The Division anticipates attending a similar amount of events in Fiscal Year 2015.

Transportation & Storm Water

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
FTE Positions (Budgeted)	440.56	466.40	487.33	20.93
Personnel Expenditures	\$ 36,443,487	\$ 42,867,357	\$ 44,359,410	\$ 1,492,053
Non-Personnel Expenditures	97,851,613	115,816,464	122,067,602	6,251,138
Total Department Expenditures	\$ 134,295,100	\$ 158,683,821	\$ 166,427,012	\$ 7,743,191
Total Department Revenue	\$ 72,211,921	\$ 115,450,027	\$ 113,224,149	\$ (2,225,878)

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Admin & Right-of-Way Coordination	\$ 1,101,258	\$ 1,398,151	\$ 1,971,955	\$ 573,804
Storm Water	35,977,511	35,100,865	44,795,754	9,694,889
Street	42,699,528	44,519,889	48,495,837	3,975,948
Transportation Engineering Operations	7,743,651	11,093,564	8,092,311	(3,001,253)
Total	\$ 87,521,948	\$ 92,112,469	\$ 103,355,857	\$ 11,243,388

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Admin & Right-of-Way Coordination	10.00	11.00	14.00	3.00
Storm Water	111.56	126.56	134.23	7.67
Street	258.00	266.84	273.10	6.26
Transportation Engineering Operations	59.00	60.00	59.00	(1.00)
Total	438.56	464.40	480.33	15.93

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Storm Water Permit Compliance Addition of 9.67 FTE positions and associated non-personnel expenditures for compliance with the Bacteria Total Maximum Daily Load (TMDL) and municipal storm water permit requirements.	9.67	\$ 6,335,431	\$ -
South Chollas Landfill/Storm Water Improvements Adjustment reflects a one-time transfer to support landfill and storm water improvements at South Chollas.	0.00	2,134,000	-
Sidewalks and Street Lights Improvements Adjustment to reflect the addition of one-time non-personnel expenditures for improvements to City's sidewalks and street lights.	0.00	1,400,000	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	1,258,445	-

Transportation & Storm Water

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	801,703	-
Streets Condition Assessment Adjustment to reflect the addition of one-time non-personnel expenditures to perform a condition assessment of the City streets.	0.00	560,000	-
South Chollas Facility Upgrades Adjustment to reflect a one-time transfer to support the South Chollas Facility upgrades.	0.00	450,000	-
Streets Resurfacing Addition of 2.00 Principal Engineering Aide and 2.00 Assistant Engineering-Civil positions and associated revenue to support street resurfacing projects.	4.00	388,989	388,989
Sidewalk Condition/Needs Assessment Addition of 5.00 FTE positions for the completion of the sidewalk assessment that began in Fiscal Year 2014.	5.00	104,964	-
Transfer of Associate Engineer-Civil Transfer of 1.00 Associate Engineer-Civil from the Transportation & Storm Water Department General Fund to the Transportation & Storm Water Department Underground Surcharge Fund.	(1.00)	(116,718)	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(9.91)	(280,562)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.	0.00	(695,279)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	(5.83)	(1,097,585)	-
Parking Meter Revenue Adjustment to reflect the addition of revenue from parking meter activity.	0.00	-	1,158,000
Streets/Sidewalk Maintenance Alternative Proposal Addition of a net 14.00 FTE positions and an offsetting reduction in non-personnel expenditures to support the Streets and Sidewalk Maintenance alternative proposal.	14.00	-	-
Revised Revenue Adjustment to reflect Fiscal Year 2015 revenue projections.	0.00	-	(181,410)
Total	15.93	\$ 11,243,388	\$ 1,365,579

Transportation & Storm Water

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 21,331,515	\$ 24,340,079	\$ 25,034,662	\$ 694,583
Fringe Benefits	14,829,442	18,239,470	18,514,178	274,708
PERSONNEL SUBTOTAL	36,160,957	42,579,549	43,548,840	969,291
NON-PERSONNEL				
Supplies	\$ 4,818,097	\$ 5,329,905	\$ 5,411,846	\$ 81,941
Contracts	26,270,679	28,158,618	34,347,565	6,188,947
Information Technology	1,364,139	970,055	1,730,189	760,134
Energy and Utilities	4,900,137	6,177,647	6,600,508	422,861
Other	111,774	117,492	118,192	700
Transfers Out	12,377,719	6,402,154	8,571,745	2,169,591
Capital Expenditures	-	539,668	1,047,977	508,309
Debt	1,518,446	1,837,381	1,978,995	141,614
NON-PERSONNEL SUBTOTAL	51,360,991	49,532,920	59,807,017	10,274,097
Total	\$ 87,521,948	\$ 92,112,469	\$ 103,355,857	\$ 11,243,388

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Charges for Services	\$ 10,685,238	\$ 11,322,284	\$ 11,858,681	\$ 536,397
Fines Forfeitures and Penalties	6,105,622	5,150,000	5,506,439	356,439
Licenses and Permits	102,196	134,261	109,740	(24,521)
Other Revenue	612,811	375,000	470,000	95,000
Rev from Money and Prop	-	57,283	-	(57,283)
Rev from Other Agencies	478,831	437,404	378,937	(58,467)
Transfers In	29,634,716	29,403,463	29,921,477	518,014
Total	\$ 47,619,414	\$ 46,879,695	\$ 48,245,274	\$ 1,365,579

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
2000011	Account Clerk	3.00	3.00	3.00	\$31,491 - \$37,918	\$ 111,001
2000024	Administrative Aide 2	3.00	4.00	4.00	42,578 - 51,334	151,673
20001202	Assistant Deputy Director	1.00	1.00	1.00	23,005 - 137,904	105,976
20000074	Assistant Engineer-Civil	1.00	0.00	0.00	57,866 - 69,722	-
20000070	Assistant Engineer-Civil	7.00	9.00	13.00	57,866 - 69,722	861,840
20000077	Assistant Engineer-Electrical	1.00	1.00	1.00	57,866 - 69,722	-
20000116	Assistant Engineer-Traffic	21.00	22.00	22.00	57,866 - 69,722	1,398,765
20000143	Associate Engineer-Civil	7.00	7.00	6.00	66,622 - 80,454	395,794
20000167	Associate Engineer-Traffic	12.00	12.00	12.00	66,622 - 80,454	931,509
20000119	Associate Management Analyst	2.00	1.00	2.00	54,059 - 65,333	119,392
20000162	Associate Planner	4.00	5.00	6.00	56,722 - 68,536	371,473
20000655	Biologist 2	5.00	5.00	5.00	53,726 - 65,333	204,590
20000651	Biologist 3	2.00	0.00	0.00	62,005 - 75,067	-
20000236	Cement Finisher	16.00	15.42	16.00	43,451 - 52,083	809,630
20000539	Clerical Assistant 2	5.00	5.00	4.00	29,931 - 36,067	107,660

Transportation & Storm Water

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
20000541	Clerical Assistant 2	0.00	0.58	0.00	29,931 - 36,067	-
20000306	Code Compliance Officer	6.75	5.75	6.75	37,232 - 44,803	290,559
20000307	Code Compliance Supervisor	1.00	1.00	1.00	42,890 - 51,334	51,334
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	160,014
20001168	Deputy Director	4.00	4.00	4.00	46,966 - 172,744	470,455
20000105	Development Project Manager 3	0.00	0.00	1.00	76,794 - 92,851	86,463
20000408	Electrician	14.00	14.00	14.00	47,091 - 56,534	760,471
20000413	Electrician Supervisor	2.00	2.00	2.00	53,706 - 64,958	129,916
20000434	Electronics Technician	1.00	1.00	1.00	47,091 - 56,534	54,555
20000426	Equipment Operator 1	6.00	4.25	4.00	37,690 - 45,115	165,294
20000429	Equipment Operator 1	2.00	2.00	2.00	37,690 - 45,115	90,230
20000430	Equipment Operator 2	19.00	19.00	19.00	41,350 - 49,462	920,399
20000436	Equipment Operator 3	4.00	2.83	4.00	43,160 - 51,667	189,654
20000418	Equipment Technician 1	2.00	2.00	2.00	36,005 - 43,139	85,200
20000423	Equipment Technician 2	0.00	0.00	1.00	39,499 - 47,091	39,499
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	51,876
20000461	Field Representative	1.00	1.00	1.00	32,323 - 38,917	38,917
20000502	Heavy Truck Driver 1	11.00	9.25	11.00	36,234 - 43,160	449,816
20000501	Heavy Truck Driver 2	26.00	30.08	26.00	37,565 - 45,302	1,130,928
20000503	Horticulturist	1.00	1.00	1.00	53,061 - 64,147	64,147
20000290	Information Systems Analyst 2	1.00	2.00	2.00	54,059 - 65,333	116,313
20000293	Information Systems Analyst 3	1.00	1.00	1.00	59,363 - 71,760	71,760
20000998	Information Systems Analyst 4	1.00	1.00	1.00	66,768 - 80,891	77,147
20000377	Information Systems Technician	1.00	0.00	0.00	42,578 - 51,334	-
20000551	Junior Engineer-Civil	0.00	2.00	1.00	50,003 - 60,549	50,002
90000551	Junior Engineer-Civil - Hourly	1.00	1.00	1.00	50,003 - 60,549	50,004
90001073	Management Intern - Hourly	2.56	2.56	4.23	24,274 - 29,203	105,090
20000658	Motor Sweeper Operator	14.00	14.00	16.00	40,498 - 48,506	697,988
20000646	Motor Sweeper Supervisor	2.00	2.00	2.00	46,571 - 55,786	99,089
20000672	Parking Enforcement Officer 1	11.00	11.00	11.00	35,630 - 42,848	461,539
20000663	Parking Enforcement Officer 2	1.00	0.00	0.00	39,104 - 47,091	-
20000670	Parking Enforcement Supervisor	0.00	1.00	1.00	43,077 - 51,750	51,750
20000680	Payroll Specialist 2	3.00	3.00	3.00	34,611 - 41,787	124,316
20000701	Plant Process Control Electrician	2.00	2.00	2.00	51,896 - 62,296	116,851
20000743	Principal Engineering Aide	2.00	2.00	4.00	50,003 - 60,549	221,104
20000748	Principal Traffic Engineering Aide	5.00	4.00	4.00	50,003 - 60,549	121,098
20001222	Program Manager	0.00	1.00	1.00	46,966 - 172,744	-
20000763	Project Officer 2	1.00	1.00	1.00	76,794 - 92,851	91,458
20000784	Public Information Officer	1.00	1.00	1.00	43,514 - 52,707	52,707
20000777	Public Works Dispatch Supervisor	1.00	1.00	1.00	41,080 - 49,566	49,521
20000776	Public Works Dispatcher	8.50	8.50	8.50	35,755 - 43,098	361,941
90000776	Public Works Dispatcher - Hourly	1.75	1.76	1.85	35,755 - 43,098	72,804
20001050	Public Works Superintendent	3.00	3.00	3.00	70,013 - 84,531	248,754

Transportation & Storm Water

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
20001032	Public Works Supervisor	18.00	18.00	17.00	49,525 - 59,966	918,305
20000847	Safety Officer	1.00	1.00	1.00	57,907 - 69,930	69,930
20000885	Senior Civil Engineer	3.00	4.00	4.00	76,794 - 92,851	354,499
20000927	Senior Clerk/Typist	2.00	2.00	2.00	36,067 - 43,514	43,514
20000900	Senior Engineering Aide	4.00	4.00	4.00	44,429 - 53,706	151,035
20000015	Senior Management Analyst	4.00	5.00	5.00	59,363 - 71,760	356,809
20000918	Senior Planner	3.00	3.00	4.00	65,354 - 79,019	297,482
20000916	Senior Public Information Officer	2.00	2.00	2.00	54,059 - 65,333	119,392
20000926	Senior Traffic Engineer	6.00	6.00	6.00	76,794 - 92,851	554,215
20000942	Sign Painter	2.00	2.00	2.00	42,494 - 50,773	92,505
21000182	Storm Water Environmental Specialist	0.00	2.00	2.00	62,005 - 75,067	143,850
90000964	Student Engineer - Hourly	1.00	13.00	8.00	26,707 - 32,011	237,371
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 - 80,891	80,891
20001021	Supervising Public Information Officer	1.00	1.00	1.00	59,363 - 71,760	71,760
20001029	Traffic Signal Supervisor	2.00	2.00	2.00	61,818 - 74,797	142,812
20001031	Traffic Signal Technician 2	16.00	16.00	16.00	54,163 - 65,021	901,965
20000659	Traffic Striper Operator	4.00	4.00	4.00	40,498 - 48,506	182,901
20001038	Tree Maintenance Crewleader	2.00	2.00	2.00	36,566 - 43,576	87,152
20001039	Tree Trimmer	3.00	3.00	3.00	34,965 - 41,621	122,921
20001051	Utility Worker 1	59.00	62.92	67.00	30,534 - 36,296	2,005,618
20001053	Utility Worker 2	39.00	43.50	47.00	33,322 - 39,666	1,798,335
20000324	Wastewater Pretreatment Inspector 2	3.00	3.00	3.00	55,078 - 66,768	198,635
20000526	Wastewater Pretreatment Program Manager	3.00	3.00	3.00	72,966 - 88,546	260,025
20000756	Word Processing Operator	3.00	3.00	6.00	31,491 - 37,918	207,280
	3-Wheel Motorcycle (MEA)					1,872
	Bilingual - Regular					16,016
	Exceptional Performance Pay-Unclassified					1,596
	Night Shift Pay					31,696
	Overtime Budgeted					1,050,248
	Plant/Tank Vol Cert Pay					1,664
	Reg Pay For Engineers					339,744
	Termination Pay Annual Leave					5,208
	Vacation Pay In Lieu					147,150
FTE, Salaries, and Wages Subtotal		438.56	464.40	480.33		\$ 25,034,662
		FY2013 Actual	FY2014 Budget	FY2015 Proposed		FY2014-2015 Change
Fringe Benefits						
	Employee Offset Savings	\$ 101,384	\$ 140,270	\$ 120,293		\$ (19,977)
	Flexible Benefits	2,175,689	2,855,874	3,248,252		392,378
	Insurance	614	-	-		-
	Long-Term Disability	117,200	123,440	81,092		(42,348)

Transportation & Storm Water

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Medicare	278,873	305,632	319,090	13,458
Other Post-Employment Benefits	2,486,295	2,688,844	2,705,596	16,752
Retiree Medical Trust	5,709	5,142	6,856	1,714
Retirement 401 Plan	19,958	21,098	18,420	(2,678)
Retirement ADC	7,085,304	9,356,227	9,208,688	(147,539)
Retirement DROP	40,778	41,980	45,056	3,076
Retirement Offset Contribution	30,767	-	-	-
Risk Management Administration	400,304	407,986	457,456	49,470
Supplemental Pension Savings Plan	1,064,600	1,110,458	1,206,340	95,882
Unemployment Insurance	59,732	65,607	46,386	(19,221)
Unused Sick Leave	2	-	-	-
Workers' Compensation	962,234	1,116,912	1,050,653	(66,259)
Fringe Benefits Subtotal	\$ 14,829,442	\$ 18,239,470	\$ 18,514,178	\$ 274,708
Total Personnel Expenditures			\$ 43,548,840	

Prop 42 Replacement - Transportation Relief Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Street	\$ 7,995,051	\$ 17,478,416	\$ 12,478,416	\$ (5,000,000)
Total	\$ 7,995,051	\$ 17,478,416	\$ 12,478,416	\$ (5,000,000)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Prop 42 Allocations	0.00	\$ (5,000,000)	\$ (5,092,280)
Adjustment to reflect a decrease of Fiscal Year 2015 expenditures and revenue due to the projected decrease of Prop 42 revenue.			
Total	0.00	\$ (5,000,000)	\$ (5,092,280)

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
NON-PERSONNEL				
Contracts	\$ 7,995,051	\$ 17,478,416	\$ 12,478,416	\$ (5,000,000)
NON-PERSONNEL SUBTOTAL	7,995,051	17,478,416	12,478,416	(5,000,000)
Total	\$ 7,995,051	\$ 17,478,416	\$ 12,478,416	\$ (5,000,000)

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Other Local Taxes	\$ 11,968,209	\$ 19,478,416	\$ 14,386,136	\$ (5,092,280)
Rev from Money and Prop	109,962	-	-	-
Total	\$ 12,078,171	\$ 19,478,416	\$ 14,386,136	\$ (5,092,280)

Transportation & Storm Water

Underground Surcharge Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Admin & Right-of-Way Coordination	\$ 38,778,102	\$ 49,092,936	\$ 50,592,739	\$ 1,499,803
Total	\$ 38,778,102	\$ 49,092,936	\$ 50,592,739	\$ 1,499,803

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Admin & Right-of-Way Coordination	2.00	2.00	7.00	5.00
Total	2.00	2.00	7.00	5.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Surcharge Expenditures	0.00	\$ 1,018,433	\$ -
Adjustment to reflect an increase in surcharge construction expenditures based on revised franchise fee projections.			
Utilities Undergrounding Program	2.00	206,560	-
Addition of 2.00 Assistant Engineer-Civil positions to support the citywide Utilities Undergrounding Program.			
Transfer of Engineering Aides	2.00	197,305	-
Transfer of 1.00 Principal Engineering Aide and 1.00 Junior Engineering Aide from the Public Works - Engineering & Capital Projects Department to the Transportation & Storm Water Department Underground Surcharge Fund.			
Transfer of Associate Engineer-Civil	1.00	116,718	-
Transfer of 1.00 Associate Engineer-Civil from the Transportation & Storm Water Department General Fund to the Transportation & Storm Water Department Underground Surcharge Fund.			
Equipment/Support for Information Technology	0.00	17,552	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.			
Salary and Benefit Adjustments	0.00	179	-
Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Non-Discretionary Adjustment	0.00	(56,944)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Revised Revenue	0.00	-	1,500,823
Adjustment to reflect Fiscal Year 2015 revenue projections.			
Total	5.00	\$ 1,499,803	\$ 1,500,823

Transportation & Storm Water

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 168,676	\$ 164,822	\$ 458,173	\$ 293,351
Fringe Benefits	113,854	122,986	352,397	229,411
PERSONNEL SUBTOTAL	282,530	287,808	810,570	522,762
NON-PERSONNEL				
Supplies	\$ 6,506	\$ 19,787	\$ 6,000	\$ (13,787)
Contracts	4,541,261	5,189,485	5,441,878	252,393
Information Technology	79,304	55,820	73,372	17,552
Energy and Utilities	524	1,720	1,000	(720)
Other	33,301,974	43,087,348	43,900,087	812,739
Transfers Out	566,002	416,776	359,832	(56,944)
Capital Expenditures	-	34,192	-	(34,192)
NON-PERSONNEL SUBTOTAL	38,495,572	48,805,128	49,782,169	977,041
Total	\$ 38,778,102	\$ 49,092,936	\$ 50,592,739	\$ 1,499,803

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Other Local Taxes	\$ 12,247,038	\$ 48,791,916	\$ 50,392,739	\$ 1,600,823
Rev from Money and Prop	267,298	300,000	200,000	(100,000)
Total	\$ 12,514,336	\$ 49,091,916	\$ 50,592,739	\$ 1,500,823

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
2000070	Assistant Engineer-Civil	1.00	1.00	3.00	\$57,866 - \$69,722	\$ 185,453
20000143	Associate Engineer-Civil	1.00	1.00	2.00	66,622 - 80,454	147,076
20000556	Junior Engineering Aide	0.00	0.00	1.00	38,688 - 46,571	46,571
20000743	Principal Engineering Aide	0.00	0.00	1.00	50,003 - 60,549	60,549
	Bilingual - Regular					1,456
	Reg Pay For Engineers					12,068
	Vacation Pay In Lieu					5,000
FTE, Salaries, and Wages Subtotal		2.00	2.00	7.00		\$ 458,173

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Fringe Benefits				
Employee Offset Savings	\$ 1,622	\$ 1,502	\$ 4,532	\$ 3,030
Flexible Benefits	12,045	13,690	51,625	37,935
Long-Term Disability	873	803	1,521	718
Medicare	2,613	2,178	6,571	4,393
Other Post-Employment Benefits	13,267	12,482	42,560	30,078
Retirement ADC	67,605	77,921	214,170	136,249
Retirement Offset Contribution	616	-	-	-
Risk Management Administration	2,126	1,894	7,196	5,302
Supplemental Pension Savings Plan	10,204	9,087	21,946	12,859
Unemployment Insurance	444	426	870	444

Transportation & Storm Water

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Workers' Compensation	2,439	3,003	1,406	(1,597)
Fringe Benefits Subtotal	\$ 113,854	\$ 122,986	\$ 352,397	\$ 229,411
Total Personnel Expenditures			\$ 810,570	

Transportation & Storm Water

Revenue and Expense Statement (Non-General Fund)

Prop 42 Replacement - Transportation Relief Fund	FY2013 Actual	FY2014* Budget	FY2015 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 3,224,177	\$ -	\$ -
Continuing Appropriation - CIP	229,991	211,141	2,011,142
Continuing Appropriation - Operating	10,633,267	19,783,013	25,188,827
TOTAL BALANCE AND RESERVES	\$ 14,087,436	\$ 19,994,155	\$ 27,199,969
REVENUE			
Gas Tax - Section 2103	\$ 11,968,209	\$ 19,478,416	\$ 14,386,136
Interest Earnings	109,962	-	-
TOTAL REVENUE	\$ 12,078,171	\$ 19,478,416	\$ 14,386,136
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 26,165,607	\$ 39,472,571	\$ 41,586,105
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ -	\$ 2,000,000	\$ 1,907,720
TOTAL CIP EXPENSE	\$ -	\$ 2,000,000	\$ 1,907,720
OPERATING EXPENSE			
Street Resurfacing	\$ 7,995,091	\$ 17,478,416	\$ 12,478,416
TOTAL OPERATING EXPENSE	\$ 7,995,051	\$ 17,478,416	\$ 12,478,416
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 18,849	\$ -	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 18,849	\$ -	\$ -
TOTAL EXPENSE	\$ 8,013,900	\$ 19,478,416	\$ 14,386,136
RESERVES			
Continuing Appropriation - CIP	\$ 211,142	\$ 211,141	\$ 2,011,142
Continuing Appropriation - Operating	10,633,267	19,783,013	25,188,827
TOTAL RESERVES	\$ 10,844,409	\$ 19,994,155	\$ 27,199,969
BALANCE	\$ 7,307,298	\$ -	\$ -
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 26,165,607	\$ 39,472,571	\$ 41,586,105

* At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Transportation & Storm Water

Revenue and Expense Statement (Non-General Fund)

Underground Surcharge Fund	FY2013 Actual	FY2014* Budget	FY2015 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ (850,791)	\$ 8,454,762	\$ 8,444,481
Continuing Appropriations - CIP	49,344,788	46,343,407	41,149,540
TOTAL BALANCE AND RESERVES	\$ 48,493,997	\$ 54,798,169	\$ 49,594,021
REVENUE			
Electric Surcharge	\$ 47,754,494 ¹	\$ 48,791,916	\$ 50,392,739
Interest Earnings	267,298	300,000	200,000
TOTAL REVENUE	\$ 48,021,792	\$ 49,091,916	\$ 50,592,739
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 96,515,789	\$ 103,890,085	\$ 100,186,760
OPERATING EXPENSE			
Personnel Expense	\$ 282,530	\$ 287,808	\$ 902,605
Non-Personnel Expense	38,495,572	48,805,128	49,690,134
TOTAL OPERATING EXPENSE	\$ 38,778,102	\$ 49,092,936	\$ 50,592,739
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 2,826,927	\$ 10,000,000	\$ 10,000,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 2,826,927	\$ 10,000,000	\$ 10,000,000
TOTAL EXPENSE	\$ 41,605,029	\$ 59,092,936	\$ 60,592,739
RESERVES			
Continuing Appropriation - CIP	\$ 46,349,540	\$ 36,343,407	\$ 31,149,540
TOTAL RESERVES	\$ 46,349,540	\$ 36,343,407	\$ 31,149,540
BALANCE	\$ 8,561,220	\$ 8,453,742	\$ 8,444,481
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 96,515,789	\$ 103,890,085	\$ 100,186,760

* At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

¹Will not match revenue from preceding pages due to the inclusion of \$35,507,456 of revenues from Undergrounding Surcharge CIP.



Page Intentionally Left Blank

Trolley Extension Reserve Fund



Page Intentionally Left Blank

Trolley Extension Reserve Fund



Fund Description

The Trolley Extension Reserve Fund provides financial support for trolley-related expenditures by ensuring a local revenue source to qualify for State and federal funding as called for in the Regional Transportation Plan. This fund is administered by the Financial Management Department.



Page Intentionally Left Blank

Trolley Extension Reserve Fund

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	1,168,044	1,179,299	1,086,200	(93,099)
Total Department Expenditures	\$ 1,168,044	\$ 1,179,299	\$ 1,086,200	\$ (93,099)
Total Department Revenue	\$ 482,058	\$ 1,171,284	\$ 1,071,728	\$ (99,556)

Trolley Extension Reserve Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Trolley Extension Reserve Fund	\$ 1,168,044	\$ 1,179,299	\$ 1,086,200	\$ (93,099)
Total	\$ 1,168,044	\$ 1,179,299	\$ 1,086,200	\$ (93,099)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ (93,099)	\$ -
Revised Revenue Adjustment to reflect Fiscal Year 2015 revenue projections.	0.00	-	(99,556)
Total	0.00	\$ (93,099)	\$ (99,556)

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
NON-PERSONNEL				
Contracts	\$ 14,670	\$ 27,000	\$ 27,000	\$ -
Transfers Out	1,153,374	1,152,299	1,059,200	(93,099)
NON-PERSONNEL SUBTOTAL	1,168,044	1,179,299	1,086,200	(93,099)
Total	\$ 1,168,044	\$ 1,179,299	\$ 1,086,200	\$ (93,099)

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Rev from Money and Prop	\$ 3,342	\$ -	\$ -	\$ -
Transfers In	478,716	1,171,284	1,071,728	(99,556)
Total	\$ 482,058	\$ 1,171,284	\$ 1,071,728	\$ (99,556)

Trolley Extension Reserve Fund

Revenue and Expense Statement (Non-General Fund)

Trolley Extension Reserve Fund	FY2013 Actual	FY2014* Budget	FY2015 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 716,106	\$ 19,326	\$ 24,482
TOTAL BALANCE AND RESERVES	\$ 716,106	\$ 19,326	\$ 24,482
REVENUE			
Transfer from Transient Occupancy Tax Fund	\$ 482,058	\$ 1,171,284	\$ 1,071,728
TOTAL REVENUE	\$ 482,058	\$ 1,171,284	\$ 1,071,728
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,198,164	\$ 1,190,610	\$ 1,096,210
OPERATING EXPENSE			
Administration	\$ 14,437	\$ 16,000	\$ 16,000
Annual Audit	–	6,500	6,500
Old Town Debt Service	1,153,374	1,152,299	1,059,200
Trustee Fees	233	4,500	4,500
TOTAL OPERATING EXPENSE	\$ 1,168,044	\$ 1,179,299	\$ 1,086,200
TOTAL EXPENSE	\$ 1,168,044	\$ 1,179,299	\$ 1,086,200
BALANCE	\$ 30,120	\$ 11,311	\$ 10,010
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,198,164	\$ 1,190,610	\$ 1,096,210

* At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Zoological Exhibits Maintenance Fund



Page Intentionally Left Blank

Zoological Exhibits Maintenance Fund



Fund Description

The City's budget reflects funds utilized for the maintenance of zoological exhibits in Balboa Park which are financed from a fixed property tax levy (two cents per \$100 of assessed valuation) as authorized by Section 77a of the City Charter. This fund is administered by the Financial Management Department.



Page Intentionally Left Blank

Zoological Exhibits Maintenance Fund

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	10,223,743	10,030,000	10,593,000	563,000
Total Department Expenditures	\$ 10,223,743	\$ 10,030,000	\$ 10,593,000	\$ 563,000
Total Department Revenue	\$ 10,310,086	\$ 10,030,000	\$ 10,593,000	\$ 563,000

Zoological Exhibits Maintenance Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Zoological Exhibits Maintenance Fund	\$ 10,223,743	\$ 10,030,000	\$ 10,593,000	\$ 563,000
Total	\$ 10,223,743	\$ 10,030,000	\$ 10,593,000	\$ 563,000

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Zoological Exhibits	0.00	\$ 563,000	\$ 563,000
Adjustment to reflect an increase in projected revenue and expenditures.			
Total	0.00	\$ 563,000	\$ 563,000

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
NON-PERSONNEL				
Contracts	\$ 10,223,743	\$ 10,030,000	\$ 10,593,000	\$ 563,000
NON-PERSONNEL SUBTOTAL	10,223,743	10,030,000	10,593,000	563,000
Total	\$ 10,223,743	\$ 10,030,000	\$ 10,593,000	\$ 563,000

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Property Tax Revenue	\$ 10,310,086	\$ 10,030,000	\$ 10,593,000	\$ 563,000
Total	\$ 10,310,086	\$ 10,030,000	\$ 10,593,000	\$ 563,000

Zoological Exhibits Maintenance Fund

Revenue and Expense Statement (Non-General Fund)

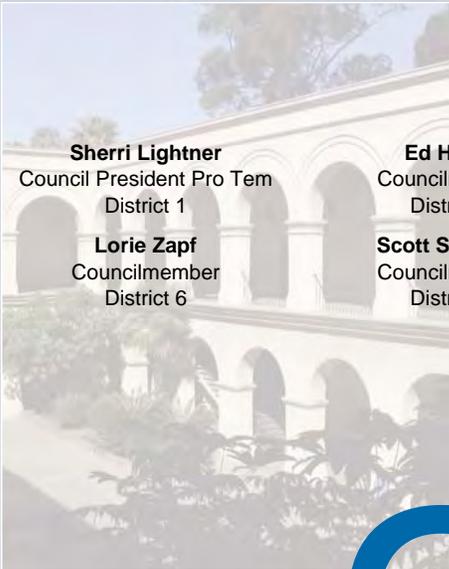
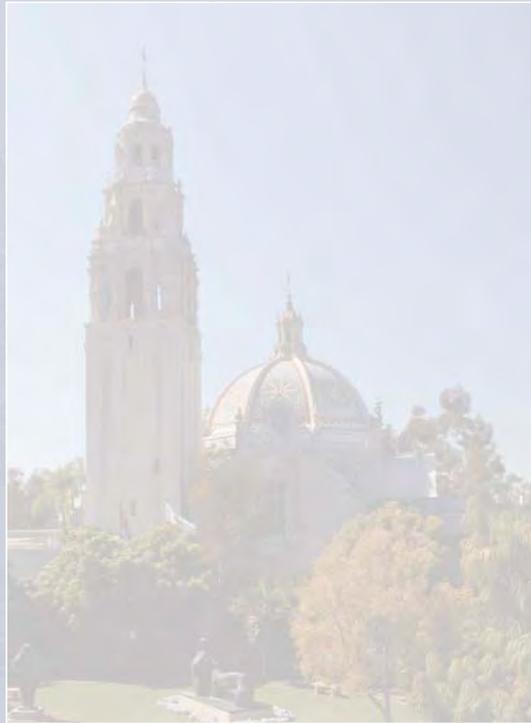
Zoological Exhibits Maintenance Fund	FY2013 Actual	FY2014* Budget	FY2015 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 371,565	\$ 408,518	\$ 1,000
TOTAL BALANCE AND RESERVES	\$ 371,565	\$ 408,518	\$ 1,000
REVENUE			
Property Tax	\$ 10,310,086	\$ 10,030,000	\$ 10,593,000
TOTAL REVENUE	\$ 10,310,086	\$ 10,030,000	\$ 10,593,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 10,681,651	\$ 10,438,518	\$ 10,594,000
OPERATING EXPENSE			
Non-Personnel Expense	\$ 10,223,743	\$ 10,030,000	\$ 10,593,000
TOTAL OPERATING EXPENSE	\$ 10,223,743	\$ 10,030,000	\$ 10,593,000
TOTAL EXPENSE	\$ 10,223,743	\$ 10,030,000	\$ 10,593,000
BALANCE	\$ 457,908	\$ 408,518	\$ 1,000
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 10,681,651	\$ 10,438,518	\$ 10,594,000

* At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.



CITY OF SAN DIEGO

PROPOSED BUDGET



Kevin L. Faulconer
Mayor

Todd Gloria
Council President
District 3

Myrtle Cole
Councilmember
District 4

Mark Kersey
Councilmember
District 5

Sherril Lightner
Council President Pro Tem
District 1

Ed Harris
Councilmember
District 2

Scott Sherman
Councilmember
District 7

David Alvarez
Councilmember
District 8

Marti Emerald
Councilmember
District 9

Lorie Zapf
Councilmember
District 6

Scott Chadwick
Chief Operating Officer

Jan Goldsmith
City Attorney

2015

FISCAL YEAR

VOLUME 3 Capital Improvements Program



Page Intentionally Left Blank



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of San Diego
California**

For the Fiscal Year Beginning

July 1, 2013

Executive Director

Budget Awards

California Society of Municipal Finance Officers

Certificate of Award

Capital Budget Excellence Award Fiscal Year 2014

Presented to the

City of San Diego

For meeting the criteria established to achieve the Capital Budget Excellence Award.

February 11, 2014



Pauline Marx

Pauline Marx
CSMFO President

Ken Brown

Ken Brown, Chair
Professional Standards and
Recognition Committee

Dedicated Excellence in Municipal Financial Reporting

Disclaimer

Pursuant to the City Charter, the Mayor proposes, and the City Council is responsible for enacting, an annual budget.

The annual budget is developed during the six to nine month period preceding the start of each fiscal year using economic and financial assumptions that reflect the best information then available. Such assumptions are updated during the budget process but actual economic and financial conditions may differ materially from those assumed.

The annual budget is intended for use by the City Council and the citizens of the City and is not intended as information to reach investors and the trading markets. The City does file its official statements for bond offerings, audited financial statements, comprehensive annual financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rulemaking Board (MSRB) and posts such information on the City's investor information webpage. The annual budget will not be filed with the MSRB or posted on such webpage and should not be relied upon by an investor as projections of economic and financial conditions in determining whether to buy, hold, or sell a security that is secured directly or indirectly by City revenues.



Page Intentionally Left Blank

Mayor's Budget Message



THE CITY OF SAN DIEGO

To the Members of the City Council and the Residents of San Diego:

I am pleased to present you with a balanced **Fiscal Year 2015 Proposed Budget**. This budget plan is the culmination of the hard work, dedication and collaboration of elected officials, City departments, San Diego residents and community partners. Demonstrating the City's commitment to financial sustainability and prudent financial management practices, this proposed budget puts neighborhoods first by prioritizing infrastructure investments, critical public safety needs, increasing funding for neighborhood services, support for the homeless, and enhanced transparency and open data initiatives.

Additional funding for programs that are important to San Diegans was possible thanks to the City's conservative fiscal policies and long-term financial planning practices. The City has made great progress in addressing the unsustainable pension and retiree health care costs and strengthening its reserve policies. Our economy has continued to grow at a modest pace in all major revenue categories. While this growth may not return to prerecession levels, the economic growth projected for next year continues to prove sustainable and is included in the Fiscal Year 2015 Proposed General Fund Budget.

In addition, all City departments have been asked to continue to provide innovative ideas for cost reductions and efficiencies, encouraging a culture of continuous improvement and open communication.

The total Fiscal Year 2015 Proposed Budget is \$2.97 billion. This includes \$1.18 billion for General Fund operations and \$1.49 billion for operations of the City's Enterprise Funds and all other funds. In addition, \$298 million is budgeted for capital improvement projects across the City.

Investing in Infrastructure

Road and infrastructure repair are a top priority in this proposed budget. More than 50% of major revenue growth is directed toward funding for streets and neighborhood repairs throughout San Diego's communities. These repairs and capital improvement projects are detailed in the pages that follow. They include street and sidewalk repairs and replacements, parks infrastructure, streetlights, fire stations, storm drain maintenance and facilities maintenance.

Investing in infrastructure is central to improving the quality of life for all San Diegans as well as addressing the backlog of the City's deferred maintenance repairs and improvements. To ensure more effective allocation of tax dollars and prioritization of capital improvement projects, the Proposed Budget provides funding for condition/needs assessments of City facilities, streets and park assets.



Mayor's Budget Message

The Proposed Budget includes the City's planned capital bond program to assist in the long-term financing of infrastructure projects. It increases the cash contribution from the General Fund toward infrastructure improvements.

Public Safety

Every San Diegan deserves to feel safe in his or her neighborhood. That starts with allocating more resources to police, fire and lifeguard services.

Retaining and recruiting police officers to grow and strengthen the shrinking San Diego Police Department is an essential focus of the Fiscal Year 2015 Proposed Budget. This budget increases funding to retain sworn officers and adds sworn and civilian positions. In fact, the increase to sworn police positions exceeds the recommendations in the Police Department Five-Year Plan for Fiscal Year 2015. Increases for additional police academy attendees, body cameras, police retention initiatives and safety equipment are included in the proposed budget.

Safe communities require well staffed and equipped firefighters and emergency first responders. This budget includes increased funding for two additional fire academies to address expected retirements in Fiscal Year 2015. It incorporates staffing and operational needs for a temporary fire station in Skyline and allocates monies to the Fast Response Program as recommended in the Citygate report. These public safety investments will help improve emergency response times.

San Diego's beaches and bays are a significant attraction to residents and visitors each year. City lifeguards are responsible for providing the highest quality safety services in the coastal and aquatic environment. This budget proposes additional lifeguard positions and facility improvements for the Boating and Safety Unit, which is consistent with top priorities from the recent Lifeguard Division Five-Year Needs Assessment report.

Revitalizing Communities

Residents across San Diego deserve equal access to livable, walkable, and economically thriving communities. Libraries, park and recreation facilities, after-school programs and effective community planning are key to creating healthy and vibrant neighborhoods.

The Fiscal Year 2015 Proposed Budget includes funding increases to expand library hours, support after-school programs at libraries, partner with the San Diego Workforce Partnership's "Connect2Careers" program serving local youth, and staffing and operational support for several new recreation facilities expected to become fully operational during the fiscal year.

In addition to these services, this budget includes increases in staff to allow for more community plan updates – the blueprints for community development and growth. By updating community plans, the City can incentivize economic revitalization and create flourishing neighborhoods with better transportation options and improved access to services.

This budget also reflects a commitment to providing homeless services – with a renewed focus on permanent solutions to ending homelessness. In total, \$1.9 million is proposed for programs

Mayor's Budget Message

that connect the homeless with housing opportunities and rehabilitative services that transform lives.

Open Government

Increasing transparency using technology is a priority in the Fiscal Year 2015 Proposed Budget. The public should be able to use online resources to easily search and track City projects, public contracts, budgets, capital assets and long-term planning and financial information. Increased funding has been included to create an Open Data Officer position that will oversee the implementation of an open data policy and engage with the public to create improved access to City data and information. This budget also proposes to increase funding to support the continued storage and retention of City emails.

One significant change to this proposed budget that increases transparency and assists fiscal planning is the inclusion for the first time of an updated 5-year outlook that shows projected revenues and expenditures over the next 5 years if this budget is adopted as proposed. This section can be found in the final pages of the Executive Summary.

Sensible Financial Management

The City's strong fiscal health is the result of strong financial management policies, well established long-term financial planning and a willingness to address pension and retiree health care costs head on. Credit rating analysts have cited the City's conservative fiscal management, pension and retiree health care reform, financial reporting practices, solid financial operations, significant expenditure controls, and a commitment to general fund balance and reserves preservation as key drivers to the City's strong credit rating. A robust credit rating equates to a lower cost of financing infrastructure and lower costs to residents. In February 2014, the City Council unanimously approved an increase to the General Fund Reserve levels from 8% to 14%. This commitment to fiscal stability and good fiscal management continues to support a healthy financial future. The Fiscal Year 2015 Proposed Budget protects these enhanced General Fund reserves while allowing for increases in the priority projects identified above.

As a result of the five-year labor agreements with the six recognized employee organizations, the Fiscal Year 2015 Proposed Budget benefits from savings from a continued pensionable pay freeze. These agreements bring certainty in the cost of labor, which is important for future budgets and resource allocation. The proposed budget also includes efficiency savings and cost reductions accrued from previous managed competitions.

Conclusion

The Fiscal Year 2015 Proposed Budget prioritizes services and programs that will help us create "One San Diego" where all neighborhoods can thrive, more San Diegans have access to economic opportunity, and City government is open and transparent. This budget proposal increases funding for infrastructure improvements and public safety, continues to restore

Mayor's Budget Message

neighborhood services, funds homeless programs and open data initiatives, and maintains the recently enhanced General Fund reserve levels.

I want to thank the City Council for its dedication and collaboration during the budget adoption process. I also want to thank our City employees for their continued commitment to providing outstanding service and ensuring a balanced, accurate and transparent budget. Finally, I thank the people of our great city for their partnership in creating a better San Diego.

Sincerely,



Kevin L. Faulconer
Mayor

City Officials



Kevin L. Faulconer
Mayor



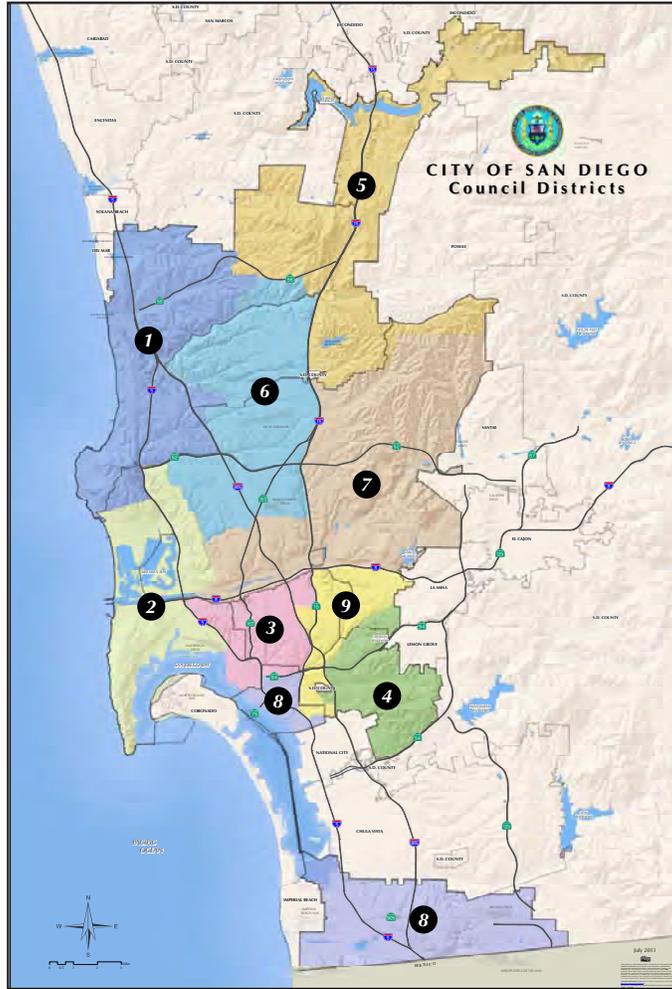
Sherri Lightner
Council President
Pro Tem
District 1



Ed Harris
Councilmember
District 2



Todd Gloria
Council President
District 3



Myrtle Cole
Councilmember
District 4



Mark Kersey
Councilmember
District 5



Lorie Zapf
Councilmember
District 6



Scott Sherman
Councilmember
District 7



David Alvarez
Councilmember
District 8



Marti Emerald
Councilmember
District 9



Scott Chadwick
Chief Operating Officer



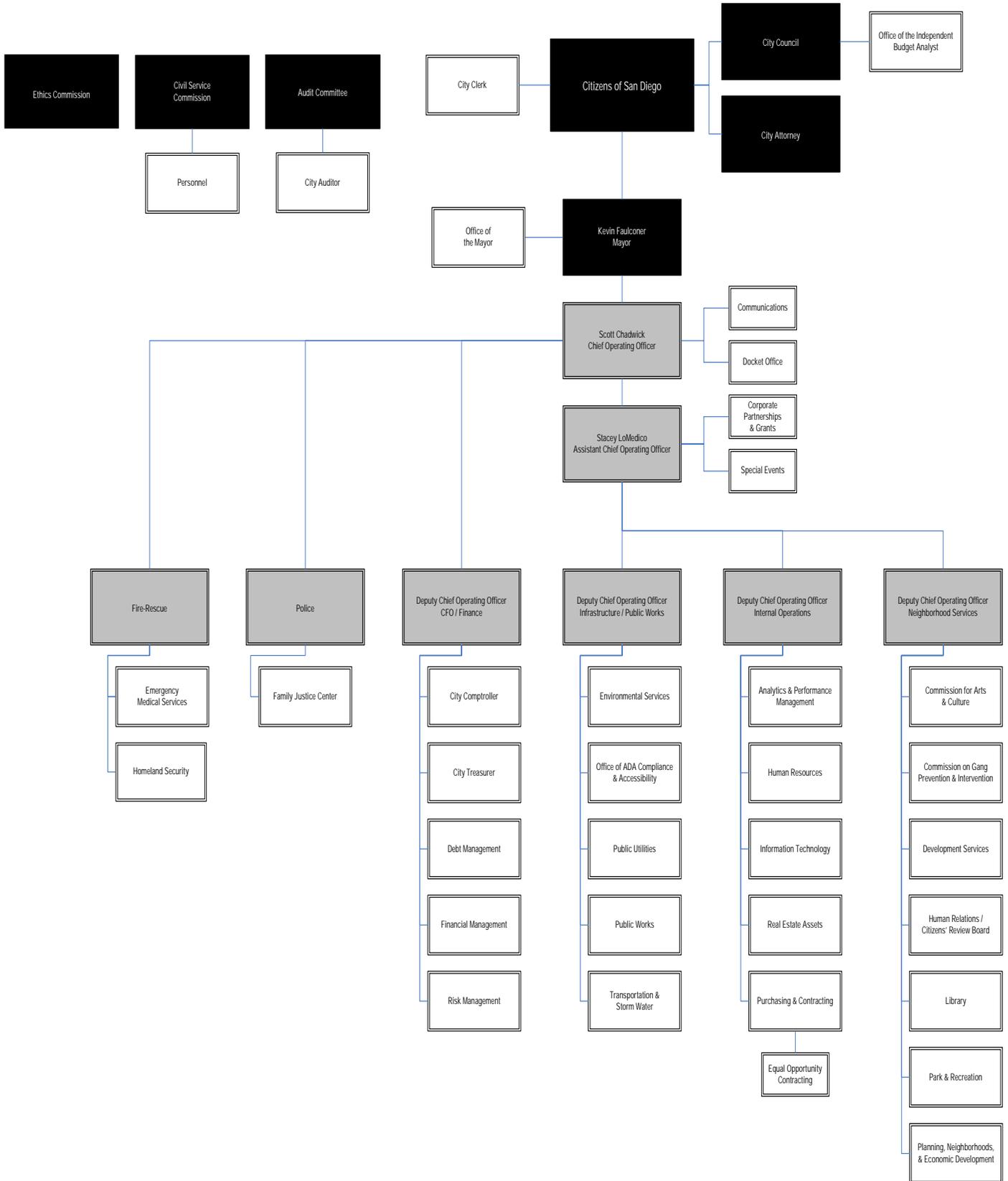
Jan Goldsmith
City Attorney



Page Intentionally Left Blank

Citywide Organizational Structure

City of San Diego Organization (All City Functions)



Vision Statement

SAN DIEGO

"America's Finest City"



OUR VISION

We are a well-managed City government supporting a thriving and sustainable San Diego - America's Finest City

OUR MISSION

A fiscally-sound city government that provides effective services to our residents and visitors

OUR VALUES

DIVERSITY

we treat each person with dignity, fairness, and respect; we respect the diversity of our workforce and our community

INTEGRITY

we demonstrate honor in all we do, we do the right thing

ACCOUNTABILITY

we take responsibility for our actions and for delivering results

SERVICE

we are responsive to the needs of our community, we are proud to deliver City services with excellence

ONE CITY

we work as a team across all boundaries to achieve more

OPENNESS

we are honest and open as we do our work

Capital Improvements Program

Table of Contents

Capital Improvements Program Summary

Capital Budget Introduction	3
Fiscal Year 2015 Proposed Budget Summary	5
Profile of the City of San Diego's CIP	25
Fiscal Year 2014 Budget Update	43
Project Prioritization	47
Project Types	61
Funding Sources	65
Community Planning	71
Guide to the Capital Improvement Projects	75

Capital Improvements Projects

Airports	83
Department of Information Technology	93
Environmental Services	101
Fire-Rescue	123
Library	157
Office of the Chief Operating Officer	181
Park & Recreation	189
Police	355
Public Utilities	367
Public Works - General Services	471
QUALCOMM Stadium	485
Special Promotional Programs	493
Transportation & Storm Water	501

Glossary and Indexes

Glossary	671
Index by Project Name.....	677
Index by Project Number.....	683

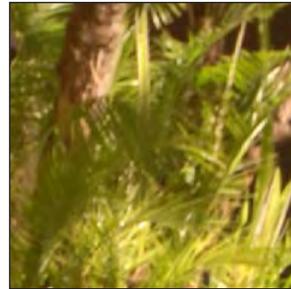


Page Intentionally Left Blank

CITY OF SAN DIEGO



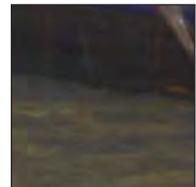
PROPOSED BUDGET



2015

FISCAL
YEAR

Capital Improvements Program Summary



Capital Improvements Program

Capital Budget Introduction

In keeping with the City of San Diego's continued efforts to provide greater transparency for the general public, elected officials, and other City departments, this budget publication has been designed to provide the user with project-to-date information for the published 477 standalone and annual allocation type projects managed by 13 asset-owning departments. In order to further advance the goal of transparency, a CIP webpage (<http://www.sandiego.gov/cip/>) was developed by the Public Works - Engineering & Capital Projects Department which provides capital project information that is readily available to the public.

The **Fiscal Year 2015 Proposed Budget Summary** (page 5) focuses on activity anticipated to occur in the upcoming fiscal year. This section explains how the allocation of budget is based on a fund source analysis that takes into account project needs and priorities. To assist with the explanation of available resources, this section is broken down by funding source, descriptions, and specific projects included in the Proposed CIP Budget.

The **Profile of the City of San Diego's CIP** (page 25) details the City's Budgeting Best Practices which provides an overview of the multi-year program in accordance with the City's budget policy; the CIP prioritization process; available funding options; operating budget impacts; and total project cost estimates. In addition, this section explains how the CIP budget is developed in conjunction with the City's operating budget which follows the timeline established by the City Charter [Section 69]. In addition to existing procedures, the **Public Input Process** (page 27) for CIP budget development has been incorporated. Through public outreach efforts, the City received 331 project recommendations from the Community Planning Groups via the Community Planning Committee.

A **Fiscal Year 2014 Budget Update** (page 43) details changes made to the CIP since the Fiscal Year 2014 Adopted Budget was published. Of note are new projects added to the Capital Improvements Program; projects closed and no longer published; a breakdown of expenditures by fiscal year; and contracts awarded.

To aid in understanding the development of the CIP budget, descriptions of the **Project Prioritization** process (page 47), **Project Types** (page 61), **Funding Sources** (page 65), and a **Glossary** (page 671) of terms have been included. The **Community Planning** section (page 71) provides additional details and maps of the City's planning areas. A **Guide to the Capital Improvement Projects** (page 75) details how the project pages are organized. Each asset-owning department's narrative and project pages follow the Guide. Finally, **Indexes** (page 677) will help guide the user to specific projects within the budget document.



Page Intentionally Left Blank

Capital Improvements Program

Fiscal Year 2015 Proposed Budget Summary

The Fiscal Year 2015 Proposed Capital Improvements Program (CIP) Budget is \$297.7 million. This Proposed budget allocates existing funds and anticipated revenues to both new and continuing projects in the City's \$6.51 billion multi-year CIP. The Proposed allocation of funds is based upon an analysis of available funding sources as well as a review of project needs and priorities. The City's CIP needs often outweigh available resources; therefore, the Proposed CIP budget is constrained by the availability of funds. The Fiscal Year 2015 Proposed CIP Budget, as summarized in **Table 1** below, is funded by a variety of sources, including water and sewer enterprise funds, TransNet, development impact fees, and facilities benefit assessments. Further details on these funding sources and the specific projects included in the Fiscal Year 2015 Proposed CIP Budget can be found later in this section, beginning on page 7.

Table 1: Fiscal Year 2015 Proposed CIP Budget

Funding Source	FY2015 Proposed Budget	Percent of Total CIP Budget
Bus Stop Capital Improvement Fund	\$ 100,000	0.03%
Development Impact Fees	17,438,834	5.86%
Facilities Benefit Assessments	23,191,197	7.79%
Fleet Services Internal Service Fund	1,654,028	0.56%
General Fund	5,834,000	1.96%
Golf Course Enterprise Fund	2,625,000	0.88%
Maintenance Assessment Districts	575,000	0.19%
Mission Bay Improvements Fund	2,943,383	0.99%
Park Service District Funds	704,652	0.24%
Proposition 42 Replacement - Transportation Relief Fund	1,907,720	0.64%
QUALCOMM Stadium Fund	750,000	0.25%
Recycling Fund	1,200,000	0.40%
Regional Transportation Congestion Improvement Program	3,549,927	1.19%
Sewer Funds	113,848,208	38.25%
TransNet Funds	19,529,330	6.56%
Trench Cut/Excavation Fee Fund	2,000,000	0.67%
Water Fund	99,801,601	33.53%
Total	\$ 297,652,880	

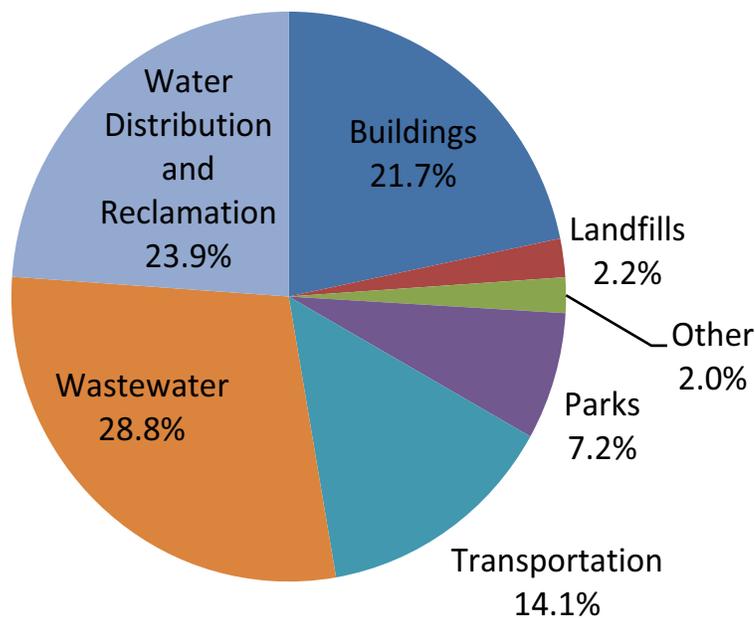
An additional \$290.9 million of funding is anticipated to be received during Fiscal Year 2015. This anticipated funding is not included in the Proposed budget amount of \$297.7 million because the funding sources either require additional City Council approval, such as debt financing and grants, or the funding sources are more tentative and staff will request City Council approval to appropriate when the funds have been received. Anticipated funding includes a variety of funding such as donations, grants, developer funding, and facilities benefit assessments, as well as deferred capital bond proceeds. It should be noted that the \$120.0 million in bond proceeds approved by the City Council in Fiscal Year 2014 is included in the anticipated funding. Based on projected spending trends, the bond issuance will occur in two series. The first series is delayed due to litigation and will generate \$66.4 million in bond proceeds. The second series is expected to be issued in Fiscal Year 2015, and is anticipated to generate the remaining \$53.6 million in bond proceeds.

Capital Improvements Program

Fiscal Year 2015 Proposed Budget Summary

The Fiscal Year 2015 Proposed CIP Budget of \$297.7 million will support various types of projects, as displayed in **Figure 1**, such as water and sewer facilities, buildings, and transportation projects. Because the allocation of resources is primarily driven by the availability of funds, the distribution of the Proposed CIP Budget is concentrated on those project types with dedicated funding sources. The Water and Sewer Funds account for the majority of the Proposed CIP Budget and support water and wastewater project types. In addition, 83.3 percent of the Proposed CIP Budget allocation for City buildings is for buildings that are maintained and operated by the Public Utilities Department and are funded by the Water and Sewer Funds. Transportation projects are primarily funded by TransNet, which may also fund transportation components of other project types in the right-of-way. Landfills, airports, and golf project types are funded by enterprise funds. Parks, and other building projects such as police, fire, and library buildings, compete for scarce resources, including development impact fees and the City's General Fund.

Figure 1: Fiscal Year 2015 Proposed Budget by Project Type



The City's multi-year CIP includes assets which are maintained and operated by a variety of City departments, as shown below in **Table 2**. The largest funding allocation in the Fiscal Year 2015 Proposed CIP Budget is for the Public Utilities Department's projects, receiving \$210.9 million, or 70.8 percent, of the Proposed CIP Budget. The next largest portion is for the Transportation & Storm Water Department's projects, with \$44.7 million, or 15.0 percent, of the Proposed CIP Budget. This distribution of funding for each department's projects is primarily dependent upon the availability of funding for the types of assets maintained by each department, combined with the amount, size and condition of those assets. Project pages for each asset-owning department can be found later in this volume, beginning on page 83.

Capital Improvements Program Fiscal Year 2015 Proposed Budget Summary

Table 2: Multi-Year CIP

Department	Prior Year	FY2015 Proposed	Future Years	Total
Airports	\$ 17,881,299	\$ -	\$ 12,000,000	29,881,299
Department of Information Technology	1,100,000	-	(1,100,000)	-
Environmental Services	84,529,302	7,716,922	5,075,000	97,321,224
Fire-Rescue	46,353,557	6,025,000	114,819,393	167,197,950
Library	218,919,305	1,399,000	95,298,412	315,616,717
Office of the Chief Operating Officer	1,000,000	-	-	1,000,000
Park & Recreation	177,201,360	24,745,066	240,689,537	442,635,963
Police	8,647,258	-	11,413,261	20,060,519
Public Utilities	1,143,100,452	210,870,915	1,079,941,293	2,433,912,660
Public Works - General Services	65,372,930	1,416,000	142,033,286	208,822,216
QUALCOMM Stadium	2,025,356	750,000	3,750,000	6,525,356
Special Promotional Programs	2,732,728	-	514,050,000	516,782,728
Transportation & Storm Water	880,624,973	44,729,977	1,340,355,342	2,265,710,292
Total	\$ 2,649,488,520	\$ 297,652,880	\$ 3,558,325,524	6,505,466,924

The Fiscal Year 2015 Proposed CIP Budget will add \$297.7 million to the City's \$6.51 billion multi-year CIP, as reflected in **Table 2**. City Council previously approved \$2.65 billion towards projects that are continuing from previous fiscal years. An estimated \$3.56 billion of additional funding will be needed in future years to complete the projects currently in the City's CIP and to fund annual ongoing capital expenses, such as road resurfacing and pipe replacements. The City's CIP does not include all of the City's unfunded CIP needs or new projects which may be added in future years. For more information about the City's multi-year CIP, please refer to the Profile of the City of San Diego's CIP section, beginning on page 25.

The Fiscal Year 2015 Proposed CIP Budget development process took into consideration community input from public outreach efforts conducted by the Public Works Department. The City worked with the Community Planning Committee (CPC) to create a process for which the public could have an opportunity to recommend projects for the Fiscal Year 2015 Proposed CIP Budget. With 42 different Community Planning Groups it was important to the CPC and each community that the project requests be made at the community level to reflect the unique needs of each community throughout the City. The City's Public Works Department then distributed the public's requests to each of the asset-owning departments for consideration in development of the Fiscal Year 2015 Proposed CIP Budget. As a result of this new effort, the City received input from 35 of the Community Planning Groups which included requests for 331 new projects with approximately 116 of these continuing to remain on the list from last year.

Funding Sources for the Fiscal Year 2015 Proposed CIP Budget

The Fiscal Year 2015 Proposed CIP Budget of \$297.7 million was developed by evaluating available funding sources for new and continuing CIP projects. The following discussion identifies the funding sources which have been allocated to projects for Fiscal Year 2015 and describes each funding source's purpose and constraints. Some funding sources are very flexible and can be used for a variety of projects while other funding sources are restricted, in some cases to certain types of

Capital Improvements Program

Fiscal Year 2015 Proposed Budget Summary

projects or areas of the community. Further, funds to support capital projects are limited, requiring that project needs and priorities be evaluated within the requirements of the funding source. For more information on the more common funding sources used in the CIP, refer to the Funding Sources section of this volume beginning on page 65. While projects are prioritized within project types, funding sources may be constrained by other factors, such as geographic region or specific contractual agreements. Therefore, projects with low priority scores may be proposed to receive funding because they are the highest scoring projects that meet the requirements of a particular funding source.

The Fiscal Year 2015 Proposed CIP Budget includes funding for 107 projects, 13 of which are new this year. Most of the projects are standalones, limited to a single asset or set of assets with a clear scope for project completion, while others are annual allocation projects which receive funding each year to provide for ongoing repair and replacement of a certain asset type.

Included with the description of each funding source is a list of the projects that are proposed to receive funding in Fiscal Year 2015. Projects are listed in alphabetical order along with the project's page number, an indication of whether the project is new for Fiscal Year 2015 or continuing from a prior year, the project's priority score and category, and the Fiscal Year 2015 Proposed Budget amount. Annual allocation projects and projects in construction are not scored. Refer to the Project Prioritization section on page 47 for more information on the scoring process.

Bus Stop Improvement Fund

The City receives revenue for advertisements on bus benches and bus shelters. This funding is restricted to making capital improvements to roadways adjacent to bus stops. Fiscal Year 2015 revenues in this fund are budgeted for installing concrete bus pads. The Proposed CIP Budget for Fiscal Year 2015 is \$100,000, as shown in **Table 3**.

Table 3: Bus Stop Improvement Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2015 Proposed
Bus Stop Improvements / AID00007	532	Continuing	Annual	Annual \$	100,000
Total				\$	100,000

Development Impact Fees

Development impact fees (DIFs) are assessed to mitigate the impacts of development on a community. These funds are then used to expand existing City facilities or build new facilities to support the increased population. DIFs are assessed within a specific community and must be used for expanded or new facilities within the same community. A total of \$17.4 million in DIF funding has been added to CIP projects in Fiscal Year 2015. A summary of these amounts by community is provided in **Table 4**

Capital Improvements Program Fiscal Year 2015 Proposed Budget Summary

Table 4: Development Impact Fees by Community

Community	FY2015 Adopted Budget
Barrio Logan	\$ 1,900,000
College Area	350,000
Kearny Mesa	125,000
La Jolla	125,000
Mid-City	2,090,634
Mira Mesa	2,200
Mission Valley	5,600,000
Navajo	2,500,000
North City	342,000
North Park	400,000
San Ysidro	200,000
Serra Mesa	200,000
Southeast San Diego	1,950,000
Tierrasanta	310,000
Torrey Pines	275,000
University City South	69,000
Uptown	1,000,000
Total	\$ 17,438,834

Available DIF funding is one of the most competitive funding sources in the CIP. The needs of most urbanized communities outweigh the availability of funds. A total of 25 projects have received DIF funding in Fiscal Year 2015 as shown in **Table 5**. The Americans with Disabilities Improvements, Traffic Signals - Citywide, and Traffic Signals Modifications annual allocation projects will provide improvements throughout many different communities and, as a result, will receive funding from the various DIF communities in which the projects are taking place. The other DIF funded projects are located within individual DIF communities.

Table 5: Development Impact Fees

Project	Page No.	Project Status	Priority Score	Priority Category	FY2015 Proposed
ADA Improvements & Expansion of Paradise Senior Ce / S15002	197	New	62	Medium	\$ 500,000
Americans with Disabilities Improvements / ABE00001	477	Continuing	Annual	Annual	1,416,000
Chicano Park ADA Upgrades / S13003	220	Continuing	57	Medium	250,000
Coast Blvd Walkway Improvements / S15001	224	New	42	Medium	75,000
Crest Canyon Neighborhood Park / S15005	228	New	8	Low	275,000
El Camino Real - Half Mile to Via De La Valle / S00856	553	Continuing	53	Medium	342,000

Capital Improvements Program

Fiscal Year 2015 Proposed Budget Summary

Table 5: Development Impact Fees

Project	Page No.	Project Status	Priority Score	Priority Category	FY2015 Proposed
Fire Station No. 07 - Barrio Logan / S15013	133	New	85	High	850,000
Fire-Rescue Air Operations Facility / S15012	145	New	78	Medium	125,000
La Jolla Cove Lifeguard Station / S00792	147	Continuing	93	High	50,000
Mid City Skate Park / S15003	266	New	10	Low	250,000
Mission Hills-Hillcrest Library / S13022	167	Continuing	62	Low	839,000
Mountain View NP Area Upgrades / S11019	281	Continuing	83	High	400,000
New Walkways / AIK00001	599	Continuing	Annual	Annual	250,000
Rancho Mission Neighborhood Park Play Area Upgrade / S15004	303	New	77	High	1,271,000
Salk Neighborhood Park & Joint Use Devel / S14007	312	Continuing	19	Low	2,200
San Carlos Branch Library / S00800	173	Continuing	N/A	N/A	250,000
State Route 163/Friars Road / S00851	638	Continuing	61	High	5,600,000
Tierrasanta Library Expansion / S15011	178	New	60	Low	310,000
Traffic Calming / AIL00001	652	Continuing	Annual	Annual	304,000
Traffic Signals - Citywide / AIL00004	653	Continuing	Annual	Annual	825,000
Traffic Signals Modification / AIL00005	654	Continuing	Annual	Annual	540,000
Tubman Charter School JU Improvements / S13000	338	Continuing	31	Low	350,000
Valencia Park Acquisition & Development / S11103	340	Continuing	N/A	N/A	734,000
West Maple Canyon MP / S00760	349	Continuing	52	Medium	100,000
Wightman Street Neighborhood Park / S00767	350	Continuing	49	Medium	1,530,634
Total					\$ 17,438,834

Facilities Benefit Assessments

A Facilities Benefit Assessment (FBA) generally provides 100 percent of funds for public facilities projects which service a designated area of benefit and are identified in the Public Facilities Financing Plan (PFFP). The dollar amount of the assessment is based upon the cost of each public facility equitably distributed over a designated area of benefit in the community planning area. Fees will be paid on the actual development when permits are issued. A total of \$23.2 million has been added to the Fiscal Year 2015 Proposed Budget as shown in **Table 6**.

Table 6: Facilities Benefit Assessments

Project	Page No.	Project Status	Priority Score	Priority Category	FY2015 Proposed
Canyon Hills Resource Park Improvements / S15006	211	New	45	Medium	\$ 1,718,570
Carmel Valley Neighborhood Park #8 / S00642	217	Continuing	55	Medium	1,670,526
Carmel Valley Rd-Del Mar Hts to Lopelia Meadows PI / S00906	537	Warranty	N/A	N/A	305,000
Carmel Valley Road 4/6 Lanes s/o of Street A / S00900	540	Continuing	N/A	N/A	2,685,000
Del Mar Heights Road-4/6 Lanes / S00903	549	Warranty	N/A	N/A	42,000
Fairbrook Neighborhood Park Development / S01083	247	Continuing	N/A	N/A	307,424
Fire Station No. 50 - North University City / S13021	142	Continuing	74	Low	5,000,000
Gonzales Canyon Neighborhood Park / S00994	250	Continuing	73	High	1,295,000
Salk Neighborhood Park & Joint Use Devel / S14007	312	Continuing	19	Low	2,080,509
State Route 56 Freeway Expansion / RD14000	640	Continuing	N/A	N/A	3,000,000
Wagenheim Joint Use Facility / S15007	343	New	59	Medium	5,087,168
Total					\$ 23,191,197

Capital Improvements Program

Fiscal Year 2015 Proposed Budget Summary

Fleet Services Internal Service Fund

The Fleet Services Internal Service Fund is utilized by the Public Works - General Services Department to provide all City Departments with motive equipment and comprehensive fleet management services. As an internal service fund, the Fleet Services Internal Service Fund is funded by other City departments on a cost-reimbursement basis. A total of \$1.7 million has been added to the Fiscal Year 2015 Proposed Budget as shown in **Table 7**.

Table 7: Fleet Services Internal Service Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2015 Proposed
So Chollas Landfill / Stormwater Improvements / S00684	115	Continuing	85	Medium	\$ 1,654,028
Total					\$ 1,654,028

General Fund

The City's General Fund supports core community services, such as public safety, parks, libraries, refuse collection, and roadway maintenance. The largest funding sources for the General Fund are taxes, such as property, sales, and transient occupancy taxes, and franchise fees. Because the General Fund is the primary funding source for basic City services and those funds are limited, General Fund monies are only used for the most urgent capital projects that do not have any other available funding sources. The use of General Fund monies for CIP impacts the operational budgets of the departments requesting these funds. The General Fund CIP budget for Fiscal Year 2015 is \$5.8 million as shown in **Table 8**.

Table 8: General Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2015 Proposed
Drainage Projects / ACA00001	552	Continuing	Annual	Annual	\$ 2,850,000
Sidewalk Repair and Reconstruction / AIK00003	631	Continuing	Annual	Annual	400,000
So Chollas Landfill / Stormwater Improvements / S00684	115	Continuing	85	Medium	2,134,000
Watershed CIP / ACC00001	663	Continuing	Annual	Annual	450,000
Total					\$ 5,834,000

Golf Course Enterprise Funds

The Golf Course Enterprise Funds support the City's three municipal golf courses: Balboa Park, Mission Bay, and Torrey Pines. These funds receive revenue from the operations of the golf courses, which are in turn used to fund capital projects that improve and/or maintain the condition of the courses. Projects for the Mission Bay Golf Course received additional funding in Fiscal Year 2015, for a total Golf Course Enterprise Funds allocation of \$2.6 million as shown in **Table 9**.

Table 9: Golf Course Enterprise Funds

Project	Page No.	Project Status	Priority Score	Priority Category	FY2015 Proposed
Mission Bay GC Renovation/Reconstruction / S11010	269	Continuing	54	Medium	\$ 2,500,000
Mission Bay Golf Course / AEA00003	270	Continuing	Annual	Annual	125,000
Total					\$ 2,625,000

Capital Improvements Program

Fiscal Year 2015 Proposed Budget Summary

Maintenance Assessment Districts

Property owners in Maintenance Assessment Districts (MADs) assess themselves in order to pay for enhanced improvements, maintenance, services, and activities in their community. If those improvements are capital in nature, they are included in the CIP budget. Listed below in **Table 10** are the \$575,000 of MAD-funded projects requested by the respective districts for inclusion in the Fiscal Year 2015 Proposed CIP Budget.

Table 10: Maintenance Assessment Districts

Project	Page No.	Project Status	Priority Score	Priority Category	FY2015 Proposed
Carmel Valley Landscaping & Irrigation / L14000	216	Continuing	42	Medium	\$ 250,000
Del Mar Terrace Street Improvements / L14003	239	Continuing	34	Low	65,000
El Cajon Boulevard Streetscape Improvements / S00826	243	Continuing	46	Medium	30,000
Switzer Canyon Bridge Enhancement Prog / S10054	320	Continuing	38	Low	5,000
Talmadge Decorative Streetlight Restoration / S00978	321	Continuing	36	Low	75,000
Torrey Highlands Community ID & Enhance / S11009	328	Continuing	32	Low	150,000
Total					\$ 575,000

Mission Bay Improvements Fund

The Mission Bay Improvements Fund receives revenue from Mission Bay rents and concessions in accordance with San Diego City Charter Article V, Section 55.2. These funds may only be spent in the Mission Bay Park for capital improvements. The Proposed budget of \$2.9 million is based on current projections of the revenue to be received by the end of Fiscal Year 2014. Once the revenue is received, the Park & Recreation Department will work with the Mission Bay Park Improvement Fund Oversight Committee to identify specific sub-projects based on the actual amount of available revenue. The Proposed CIP Budget of \$2.9 million has been placed in the Mission Bay Improvements annual allocation, as shown in **Table 11**, to support the dredging of Mission Bay.

Table 11: Mission Bay Improvements Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2015 Proposed
Mission Bay Improvements / AGF00004	272	Continuing	Annual	Annual	\$ 2,943,383
Total					\$ 2,943,383

Park Service District Funds

Park Service District Funds were established to support park facilities. The funds must be used for capital improvements within the district in which the funds were collected. These funds are no longer earning revenue and have been replaced with development impact fees and facilities benefit assessments, which include a park component in the fees. In an effort to allocate remaining funds, \$704,652 of Park Service District funds have been added to the Proposed CIP Budget for Fiscal Year 2015 as shown in **Table 12**.

Table 12: Park Service District Funds

Project	Page No.	Project Status	Priority Score	Priority Category	FY2015 Proposed
Fairbrook Neighborhood Park Development / S01083	247	Continuing	N/A	N/A	\$ 704,652
Total					\$ 704,652

Capital Improvements Program

Fiscal Year 2015 Proposed Budget Summary

Proposition 42 Replacement - Transportation Relief Fund

The State of California imposes taxes on the sale of fuel. Effective July 1, 2010, the State repealed the sales tax on fuel, effectively eliminating Proposition 42, and replaced it with an excise tax (Highway Users Tax - Section 2103). Funds from the new excise tax are restricted by Article XIX of the California State Constitution and Streets and Highways Code Section 2101 to the research, planning, construction, improvement, maintenance, or operation of the public right-of-way and related facilities. In Fiscal Year 2015, the Highway Users Tax - Section 2103 rate per gallon is \$0.215. The City allocates the majority of these revenues for slurry seal; however, in Fiscal Year 2015, \$1.9 million is budgeted for the resurfacing of City Streets. The fuel excise tax collected under Highway Users Tax Sections 2104-2108 of \$0.18 per gallon of unleaded fuel and \$0.13 per gallon of diesel fuel is budgeted within the City's Gas Tax Fund. For Fiscal Year 2015, \$1.9 million has been allocated to one annual allocation, as shown in **Table 13**.

Table 13: Proposition 42 Replacement - Transportation Relief Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2015 Proposed
Resurfacing of City Streets / AID00005	618	Continuing	Annual	Annual \$	1,907,720
Total				\$	1,907,720

QUALCOMM Stadium Fund

The Qualcomm Stadium Fund receives revenue from a variety of hosted events at Qualcomm Stadium. As the Stadium ages, regular upgrades and renovations are required for various components of the facility. The annual allocation for capital improvements provides for those needed improvements. For Fiscal Year 2015, \$750,000 has been allocated to one annual allocation, as shown in **Table 14**.

Table 14: QUALCOMM Stadium Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2015 Proposed
QUALCOMM Stadium / ABG00001	491	Continuing	Annual	Annual \$	750,000
Total				\$	750,000

Recycling Fund

The Recycling Fund is an enterprise fund that supports the City's recycling programs, receiving revenue from a variety of fees associated with recycling. For Fiscal Year 2015, a total of \$1.2 million has been allocated to one project as shown in **Table 15**.

Table 15: Recycling Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2015 Proposed
CNG Fueling Station for Refuse & Recycling / S15000	108	New	40	Low \$	1,200,000
Total				\$	1,200,000

Regional Transportation Congestion Improvement Program Fund

The Regional Transportation Congestion Improvement Program (RTCIP) is an element of the TransNet Extension Ordinance requiring the City to collect an exaction for new residential developments. RTCIP Fees are to be spent only on improvement to the Retinal Arterial System

Capital Improvements Program

Fiscal Year 2015 Proposed Budget Summary

(RAS) to mitigate development impact. For Fiscal Year 2015, \$3.5 million has been added to the CIP budget, as shown in **Table 16**.

Table 16: Regional Transportation Congestion Improvement Program Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2015 Proposed
State Route 163/Friars Road / S00851	638	Continuing	61	High \$	3,549,927
Total					\$ 3,549,927

Sewer Funds

The Sewer Funds are enterprise funds that support the Municipal and Metropolitan Sewer Systems. Funding for sewer capital projects is provided by a variety of sources, including sewer rates, bond financing, state revolving fund loans, and grants. A total of \$113.8 million in Sewer Funds is added to the CIP budget for Fiscal Year 2015, as shown in **Table 17**. This funding will support projects to meet the requirements of the Clean Water Act and projects to replace and/or rehabilitate the aging sewer system infrastructure.

Table 17: Sewer Funds

Project	Page No.	Project Status	Priority Score	Priority Category	FY2015 Proposed
EAM ERP Implementation / S14000	394	Continuing	85	High \$	3,282,000
EMT&S Boat Dock and Steam Line Relocation / S00319	395	Continuing	81	Medium	286,398
MBC Dewatering Centrifuges Replacement / S00339	413	Continuing	83	Medium	3,913,900
MBC Odor Control Facility Upgrades / S00323	414	Continuing	83	Medium	1,681,507
MOC Complex Solar Project / S14022	415	New	90	High	1,250,000
Metro Treatment Plants / ABO00001	417	Continuing	Annual	Annual	4,000,000
Metropolitan System Pump Stations / ABP00002	418	Continuing	Annual	Annual	1,000,000
Metropolitan Waste Water Department Trunk Sewers / AJB00001	419	Continuing	Annual	Annual	2,000,000
Municipal Facilities Control Systems Upgrade / L10001	426	Continuing	72	Low	1,810,000
PS2 Power Reliability & Surge Protection / S00312	435	Continuing	90	High	3,000,000
Pipeline Rehabilitation / AJA00002	437	Continuing	Annual	Annual	23,500,000
Point Loma Grit Processing Improvements / S00315	438	Continuing	N/A	N/A	312,044
Pump Station 64,65, Penasquitos, E Mission Gorge / ABP00003	440	Continuing	Annual	Annual	3,000,000
Pump Station Restorations / ABP00001	441	Continuing	Annual	Annual	1,750,000
SBWR Plant Demineralization / S00310	447	Continuing	77	Medium	2,694,562
Sewer Main Replacements / AJA00001	450	Continuing	Annual	Annual	55,367,797
Unscheduled Projects / AJA00003	459	Continuing	Annual	Annual	5,000,000
Total					\$ 113,848,208

TransNet Funds

TransNet is a one-half cent local sales tax that can only be used for projects in the City's right-of-way. The primary goal of TransNet funding is to reduce traffic congestion. In addition to roadway improvements, the funds can be used for bicycle facilities, bridges, pedestrian facilities and traffic signals. The City's transportation needs greatly outweigh the availability of funds. Projects are considered for inclusion in the budget based on community needs and the individual project's priority score. Efforts are made to distribute funding among all transportation assets types, such as roadways, traffic signals and calming, and bike facilities. Priority scores vary among the

Capital Improvements Program Fiscal Year 2015 Proposed Budget Summary

transportation asset types which results in funding some projects that are scored lower within the overall transportation category but highest within the individual asset type. The Fiscal Year 2015 Proposed CIP Budget of \$19.5 million, as shown in **Table 18**, adds funding to 17 continuing projects, which includes ten annual allocations.

Table 18: TransNet Funds

Project	Page No.	Project Status	Priority Score	Priority Category	FY2015 Proposed
Bridge Rehabilitation / AIE00001	531	Continuing	Annual	Annual	\$ 500,000
El Camino Real/State Route 56 Bike Path Connector / S00981	555	Continuing	32	Low	83,700
Install T/S Interconnect Systems / AIL00002	574	Continuing	Annual	Annual	100,000
Installation of City Owned Street Lights / AIH00001	575	Continuing	Annual	Annual	100,000
La Jolla Mesa Drive Sidewalk / S00928	582	Continuing	33	Low	500,000
Linda Vista Rd at Genesee Intersection Improvement / S00907	586	Continuing	52	Medium	565,000
Median Installation / AIG00001	589	Continuing	Annual	Annual	100,000
Minor Bike Facilities / AIA00001	591	Continuing	Annual	Annual	750,000
New Walkways / AIK00001	599	Continuing	Annual	Annual	1,064,515
School Traffic Safety Improvements / AIK00002	628	Continuing	Annual	Annual	200,000
State Route 163/Friars Road / S00851	638	Continuing	61	High	10,000,000
Streamview Drive Improvements / S00864	643	Continuing	53	Medium	1,550,000
Traffic Calming / AIL00001	652	Continuing	Annual	Annual	1,000,000
Traffic Signals - Citywide / AIL00004	653	Continuing	Annual	Annual	550,000
Traffic Signals Modification / AIL00005	654	Continuing	Annual	Annual	715,801
University Avenue Mobility Project / S00915	658	Continuing	53	Medium	750,314
West Mission Bay Drive Bridge Over San Diego River / S00871	664	Continuing	70	High	1,000,000
Total					\$ 19,529,330

Trench Cut/Excavation Fee Fund

Pavement deterioration studies show that pavement excavations will significantly degrade and shorten pavement life. Street Damage Fees are collected from excavators to recover the increased repaving and reconstruction costs incurred by the City as a result of trenching. In conjunction with the Streets Preservation Ordinance adopted in January 2013, Council approved a graduated increase in fees towards full cost recovery. Fees depend on the size of the trench, the age of the pavement, and the type of utility. For Fiscal Year 2015, \$2.0 million has been allocated to one annual allocation as shown in **Table 19**.

Table 19: Trench Cut/Excavation Fee Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2015 Proposed
Resurfacing of City Streets / AID00005	618	Continuing	Annual	Annual	\$ 2,000,000
Total					\$ 2,000,000

Water Fund

The Water Fund is an enterprise fund that supports the City's Water System. Funding for water capital projects is provided by a variety of sources, including water rates, bond financing, state revolving fund loans, and grants. The Fiscal Year 2015 Proposed CIP Budget of \$99.8 million from the Water Fund, as shown in **Table 20**, includes projects contained in the Compliance Order from

Capital Improvements Program

Fiscal Year 2015 Proposed Budget Summary

the California Department of Public Health as well as projects to meet the requirements of the federal Safe Drinking Act and projects to replace and/or rehabilitate the aging water system infrastructure.

Table 20: Water Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2015 Proposed
30th Street Pipeline Replacement / S12010	377	Continuing	93	High \$	2,000,000
69th & Mohawk Pump Station / S12011	378	Continuing	96	High	3,585,500
Barrett Flume Cover / S10013	383	Continuing	83	Medium	500,000
Bayview Reservoir Solar Project / S14021	384	New	90	High	2,000,000
Catalina 12inch Cast Iron Mains / S12008	386	Continuing	98	High	3,000,000
Cielo & Woodman Pump Station / S12012	388	Continuing	90	High	500,000
EAM ERP Implementation / S14000	394	Continuing	85	High	2,188,000
El Monte Pipeline No 2 / S10008	400	Continuing	96	High	400,000
Freeway Relocation / AKB00002	401	Continuing	Annual	Annual	1,745,273
Groundwater Asset Development Program / ABM00001	402	Continuing	Annual	Annual	500,000
La Jolla Scenic Drive 16inch Main / S12009	405	Continuing	82	Low	500,000
Large Diameter Water Transmission PPL / AKA00003	407	Continuing	Annual	Annual	4,002,532
Lower Otay Outlet Tower / S12018	410	Continuing	90	High	250,000
MOC Complex Solar Project / S14022	415	New	90	High	450,000
Miramar Clearwell Improvements / S11024	420	Continuing	100	High	400,000
Montezuma/Mid-City Pipeline Phase II / S11026	424	Continuing	98	High	2,000,000
Otay 1st/2nd PPL Abandon E of Highland / S11027	429	Continuing	77	Low	5,258,471
Otay 1st/2nd PPL West of Highland Avenue / S12016	430	Continuing	91	Medium	925,000
Recycled Water Tank Modifications / S12014	446	Continuing	90	Medium	200,000
Seismic Upgrades / AKB00004	449	Continuing	Annual	Annual	400,000
So Chollas Landfill / Stormwater Improvements / S00684	115	Continuing	85	Medium	2,728,894
Standpipe and Reservoir Rehabilitations / ABL00001	454	Continuing	Annual	Annual	6,637,485
Tierrasanta (Via Dominique) Pump Station / S12040	455	Continuing	96	High	2,193,264
University Ave Pipeline Replacement / S11021	458	Continuing	93	High	2,500,000
Upas St Pipeline Replacement / S11022	460	Continuing	93	High	5,000,000
Water & Sewer Group Job 816 (W) / S13015	461	Continuing	90	Medium	2,000,000
Water Main Replacements / AKB00003	466	Continuing	Annual	Annual	41,172,755
Water Pump Station Restoration / ABJ00001	467	Continuing	Annual	Annual	4,660,427
Water Treatment Plants / ABI00001	468	Continuing	Annual	Annual	2,054,000
Watershed CIP / ACC00001	663	Continuing	Annual	Annual	50,000
Total					\$ 99,801,601

Projects to Fund with Other Project Savings

Following, in **Table 21**, is a list of underfunded projects that are proposed to receive funding during Fiscal Year 2015, pending availability of funds from other project closures. This list is organized in priority order by project and includes the project's page number and priority score along with the phase or activity that would be funded and the amount of funding needed for that phase of the project. If approved, these projects will be eligible to receive a budget increase without returning to City Council during the fiscal year. If another project is completed and closed with budget remaining, it may be transferred to the first eligible project on this list, rather than returning the unspent money

Capital Improvements Program Fiscal Year 2015 Proposed Budget Summary

to fund balance. By receiving City Council approval for these budget transfers in advance, these projects can be accelerated as soon as funding becomes available. If the first project is not eligible for the available funding source, or if available funds exceed the amount requested for the project, the amount not allocated to the first project would move on to the next project on the list and so forth. This budgetary authority will be included in the Fiscal Year 2015 Appropriations Ordinance.

Table 21: Underfunded Projects

Project	Page No.	Priority Score	Phase	Amount
Mohnike Adobe and Barn Restoration / S13008	278	62	Construction	\$ 60,000
Trail for All People / S13001	337	54	Construction	98,700
Environmental Services Operations Yard Improvement / AFA00003	111	Annual		
ESD Miramar Roof Replacement / BXXXXX ¹			Construction	135,000
ESD Ops Yard Drainage Improvement / B13188			Construction	140,000
Crystal Pier Improvements / S11014	230	70	Construction	250,000
Open Space Improvements / AGG00001	291	Annual		
Rancho Mission Slope Movement / B13015			Construction	300,000
Children's Pool Lifeguard Station / S00644	129	93	Construction	350,000
Silver Wing NP Sports Field and Security Lighting / S11051	316	74	Construction	600,000
Mission Bay Athletic Area Comfort Station Mod / S10021	268	68	Construction	820,000
Old Otay Mesa Road - Westerly / S00870	605	66	Construction	2,458,948
Ocean Beach Lifeguard Station / S10121	151	79	Design	600,000
Fire Station No. 54 - Paradise Hills / S00785	144	81	Design	800,000

¹ Project has not yet been created

Developer Credits

Pursuant to the Municipal Code and City of San Diego RTCIP Funding Program, the City may accept public facilities improvements as consideration in lieu of the FBA, DIF, or RTCIP. In these cases a developer provides capital improvements as credit against current and future fees. The amount of the credit is based on the final cost of the capital improvements as verified by the City. A credit is only available based upon an executed reimbursement agreement which has been approved by City Council and pursuant to the RTCIP Credit Policy. Because the City does not receive cash as reimbursement for capital improvements provided by the developer, FBA credits are not included as a funding source in the department's CIP project pages. Therefore, in order to show the contribution of FBA credits to the Capital Improvement Program, a list of projects receiving developer credits are listed below in **Table 22**.

Table 22: Developer Credit Allocations to Capital Improvements

Project	PFFP ¹ Project No. Reference	Prior Fiscal Years Credit	FY2015 Fiscal Years Credit	Future Fiscal Years Credit	Funding Source Total Credit
---------	-----------------------------------------------	------------------------------------	----------------------------------	----------------------------------	-----------------------------------

Black Mountain Ranch Facilities Benefit Assessment (FBA) ²

Black Mountain Rd Widening-SR-56 South to Mercy Rd	T-57	\$	- \$	- \$	993,000 \$ 993,000
----------------------------------------------------	------	----	------	------	--------------------

Capital Improvements Program

Fiscal Year 2015 Proposed Budget Summary

Table 22: Developer Credit Allocations to Capital Improvements

Project	PFFP ¹ Project No. Reference	Prior Fiscal Years Credit	FY2015 Fiscal Years Credit	Future Fiscal Years Credit	Funding Source Total Credit
Camino Del Sur - Bernardo Lakes Dr to Lone Quail Rd - 4 lanes	T-34.2	3,388,128	2,379,064	-	5,767,192
Camino Del Sur South Wildlife Crossing-San Dieguito Road to Carmel Valley Road	T-12	-	3,726,473	-	3,726,473
Camino Del Sur Widening-Carmel Valley Road south to SR-56	T-14	-	-	4,314,157	4,314,157
Camino Del Sur Widening-San Dieguito Road south to Carmel Valley Road	T-10	4,061,192	3,124,999	-	7,186,191
Camino Del Sur-San Dieguito Road south to Carmel Valley Road ⁴	T-9	13,213,355	322,084	1,942,450	15,477,889
Camino San Bernardo-Paseo Del Sur East to City Limit	T-47.2	1,624,421	790,091	-	2,414,512
Carmel Valley Rd East Wildlife Crossing Widening	T-27	809,974	1,459,344	-	2,269,318
Carmel Valley Rd/Black Mountain Rd to Camino Crisalida - Widen to 4 Lanes	T-25.3	1,366,240	3,449,812	-	4,816,052
El Camino Real Widening - San Dieguito Rd to Via de la Vallee	T-29.2	714,354	-	-	714,354
Nicole Ridge Rd-Camino San Bernardo to Potomac Ridge Rd - 2 Lanes	T-63	-	-	826,150	826,150
North Neighborhood Park (NP #2)	P-5	-	3,706,437	-	3,706,437
Paseo Del Sur-Camino Del Sur East to Babcock St - 4 Lanes	T-47.1	9,707,482	3,132,246	-	12,839,728
Paseo Del Sur-Potomac Ridge Rd to Camino Del Sur - 2 Lanes	T-47.3	-	1,595,972	-	1,595,972
Ranch Bernardo Rd Widening-I-15 to Bernardo Center Dr - 2 Lanes	T-40	-	-	1,327,008	1,327,008
South Neighborhood Park (NP #1) ⁴	P-4	79,520	-	1,226,392	1,305,912
SR-56 at I-5 Interchange Improvements	T-58	-	-	580,000	580,000
SR-56 Bike Interchanges	T-15.2	-	-	605,168	605,168
SR-56 Widening I-5 to I-15 - Add 2 Lanes	T-54.2	6,500,000	-	5,591,000	12,091,000
Subarea I Transit Program	T-59	-	-	2,364,707	2,364,707
Via de la Valle Widening-West El Camino Real to San Andres Dr	T-32.1	1,351,395	-	7,263,911	8,615,306
West Bernardo Dr at Bernardo Center Dr intersection Improvements	T-45	-	-	701,450	701,450
West Bernardo Dr Spot Improvements-I-15 South to Aquamiel Rd	T-43	-	-	2,786,591	2,786,591
Total Black Mountain Ranch FBA		\$ 42,816,061	\$ 23,686,522	\$ 30,521,984	\$ 97,024,567

Mission Valley Development Impact Fees (DIF)

Central Park (14.28 Acres)	P-6	\$ 6,423,416	\$ -	\$ 24,092,055	\$ 30,515,471
Creekside Park (1.30 Acres)	P-6	398,872	-	2,762,645	3,161,517
Franklin Ridge Pocket Park (0.20 Acre)	P-6	-	-	901,736	901,736
Phyllis Place Park (1.33 Acre)	P-6	-	-	1,944,471	1,944,471
Total Mission Valley DIF		\$ 6,822,288	\$ -	\$ 29,700,907	\$ 36,523,195

Capital Improvements Program Fiscal Year 2015 Proposed Budget Summary

Table 22: Developer Credit Allocations to Capital Improvements

Project	PFFP ¹ Project No. Reference	Prior Fiscal Years Credit	FY2015 Fiscal Credit	Future Fiscal Years Credit	Funding Source Total Credit
City of San Diego Regional Transportation Congestion Improvement Program (RTCIP) ⁵					
Friars Rd EB Ramp/Qualcomm Way	17	\$ -	\$ -	\$ 1,296,750	\$ 1,296,750
Friars Rd/1-15 SB Off-ramp	19	-	-	1,056,044	1,056,044
Friars Rd/SR-163 Interchange	15a	-	-	2,660,000	2,660,000
Friars Road - Pedestrian Bridge across Friars Road	16	-	-	3,500,000	3,500,000
Friars Road - Qualcomm Way to Mission Center Road	4	880,412	880,411	.	1,760,823
Friars Road & Avenida De Las Tiendas	10	206,180	-	-	206,180
Mission Center Road/I-8 Interchange	15b (Phase 2)	-	-	1,000,000	1,000,000
Mission Ctr Rd/ I-8 Interchange	15b (Phase 3)	-	-	13,034,250	13,034,250
Qualcomm Way / I-8 WB off ramp	21	-	-	626,175	626,175
Texas St/ El Cajon Blvd	20	-	-	416,350	416,350
Texas Street - Camino del Rio South to El Cajon Blvd	11	682,663	502,881	-	1,185,544
Total City of San Diego RTCIP		\$ 1,769,255	\$ 1,383,292	\$ 23,589,569	\$ 26,742,116
Total		\$ 51,407,604	\$ 25,069,814	\$ 83,812,460	\$ 160,289,878

Note: The Credit listings above are exclusive to those projects which are being funded through FBA, DIF, and RTCIP credits and is not inclusive of the entire funding program.

¹ PFFP stands for Public Facilities Financing Plan.

² A full description of each project is contained in the respective Public Facilities Financing Plans.

³ The timing of the funding for this project has been pushed back; therefore, previous FY 2013 anticipated funding has been combined into Future Years Credit.

⁴ This is a completed project with remaining FBA credits scheduled for future years.

⁵ A full description of each project is contained in the Quarry Falls Transportation Phasing Plan Project No. 49068.

Planned Construction Contracts

In Fiscal Year 2012, City Council approved increases in the Mayor's CIP contract execution thresholds. As a result, most CIP projects are able to proceed with awarding construction contracts without returning to City Council for additional authorization, as long as City Council has approved the project's budget and the contract is under \$30 million. This is estimated to reduce project execution timelines by three to 12 months. Since the individual contracts will no longer be brought before City Council prior to award, they are provided here. The list of projects anticipated to move forward to bid and award construction contracts during Fiscal Year 2015 is shown in **Table 23**; any changes to the list (i.e., added/deleted projects or contracting method) throughout the fiscal year will be communicated to the City Council. The list is organized by department and then alphabetically by project and includes the construction contract delivery method and estimated amount of the contract.

Conclusion

The Fiscal Year 2015 Proposed CIP Budget provides a \$297.7 million increase to the City's multi-year CIP. This budget will establish 13 new projects and add funding to 94 continuing projects spanning a variety of departments and project types. The Fiscal Year 2015 Proposed CIP Budget also includes a list of underfunded projects which are proposed to receive funding if other projects have savings at project completion, and a list of projects which are anticipated to be entering into construction contracts during the fiscal year. City Council will consider and approve the \$297.7

Capital Improvements Program

Fiscal Year 2015 Proposed Budget Summary

million increase to the City's CIP (Tables 3-20), the projects to fund when other projects close (Table 21) and the planned construction contracts (Table 23) for Fiscal Year 2015.

Table 23: Construction Contracts

Project	Page No.	Delivery Method	Estimated Construction Contract	Total Project Cost
Airports				
Montgomery Field / AAA00001	90			
Montgmry Arpt Runway 5/23 & Taxiway Golf / B00910		Design Bid Build	\$ 5,303,000	\$ 6,791,000
MYF Twy C Rehab & New Run-Up Pads / B11059		Design Bid Build	1,000,000	1,565,000
Montgomery Fld MYF Terminal ADA Upgrades / B12073		Design Bid Build	375,000	691,000
Brown Field / AAA00002	89			
Brown Field Airport Runway 8L/26R Rehab / B11010		Design Bid Build	9,412,000	11,698,000
Brown Field (SDM) Terminal ADA Upgrades / B12029		Design Bid Build	490,000	860,000
Airports Total			\$ 16,580,000	\$ 21,605,000
Fire-Rescue				
FIRE STATION NO. 17 / S00783	136	Design Bid Build	\$ 8,735,000	\$ 12,015,000
FIRE STA #5 - HILLCREST / S00788	132	Design Bid Build	5,980,000	9,040,000
SOUTH MISSION BEACH STATION / S00791	154	Design Bid Build	4,191,000	4,600,000
Fire Station 38 Remodel / S10006	138	Design Bid Build	436,000	650,000
Fire Station 8 Improvements / S10029	134	Design Bid Build	518,000	796,000
North Pacific Beach Lifeguard Station / S10119	150	Design Bid Build	3,400,000	4,260,000
Fire Station 15 Improvements / S13011	135	Design Bid Build	259,000	400,000
Fire-Rescue Total			\$ 23,519,000	\$ 31,761,000
Library				
Mission Hills - Hillcrest Library / S13022	167	Design Build	\$ 12,805,000	\$ 18,805,000
Library Total			\$ 12,805,000	\$ 18,805,000
Park & Recreation				
Balboa Park Golf Course / AEA00002	202			
Balboa Park GC Step/Handrail Replace Ph II / B11100		Design Build	\$ 1,200,000	\$ 1,440,000
Balboa Park GC Fuel Tank Installation / B12019		Design Bid Build	150,000	200,000
Resource-Based Open Space Parks / AGE00001	308			
LOS PEN CANYON - BLK MTN RANGER STATION / B00619		Design Bid Build	1,145,000	1,310,000
Coastal Erosion and Access / AGF00006	225			
Orchard Ave., Capri by Sea and Old Salt Pool Stairs / B14073		Design Bid Build	155,000	310,000
Talmadge Historic Gates / L12001	322	Design Bid Build	309,000	400,000
SD River Dredging Qualcomm Way to SR163 / S00606	311	Design Bid Build	739,000	1,064,000
Pacific Breezes (Ocean View Hills) CP / S00649	294	Design Bid Build	11,200,000	16,800,000
Torrey Highlands NP South / S00651	333	Design Bid Build	2,193,000	3,527,000
Mira Mesa Community Park - Exp & Aquatic / S00667	267	Design Build	7,410,000	9,155,000
West Maple Canyon MP / S00760	349	Design Bid Build	294,000	600,000
Angier Elementary School Joint Use / S00762	198	Design Bid Build	1,580,000	2,116,000
Wegeforth Elementary School Joint Use / S00764	346	Design Bid Build	2,216,000	3,092,000
MONTGOMERY ACADEMY JOINT USE IMPRVMT / S00973	279	Design Bid Build	827,000	1,091,000
Central Ave. Mini Park - Phase I / S00992	219	Design Bid Build	880,000	1,512,000
MISSION BAY GOLF COURSE PRACTICE CENTER / S01090	271	Design Bid Build	964,000	1,400,000
Pomerado Median Improve-N of R Bernardo / S10035	298	Design Bid Build	650,000	900,000
Welcome to Rancho Bernardo Signs / S10036	347	Design Bid Build	33,000	50,000
North Park/Main St Sidewalk Improvements / S10040	287	Design Bid Build	127,000	200,000
Mountain View Neigh Pk Area Upgrades / S11019	281	Design Bid Build	791,000	1,025,000
Torrey Highlands Park - Play Area Upgrad / S11020	329	Design Bid Build	700,000	940,000
Rancho Penasquitos Towne Centre Park Imp / S12003	306	Design Bid Build	50,000	75,000

Capital Improvements Program

Fiscal Year 2015 Proposed Budget Summary

Table 23: Construction Contracts

Project	Page No.	Delivery Method	Estimated Construction Contract	Total Project Cost
North Ocean Beach Gateway Phase II / S12041	285	Job Order Contract (JOC)	351,000	401,000
Trail For All People / S13001	337	Design Bid Build	173,000	281,000
Webster Neighborhood Identification Sign / S14005	345	Design Bid Build	10,000	40,000
Central Ave. Mini Park Phase II Skate Plaza / S14010	218	Design Bid Build	514,000	847,000
Park & Recreation Total			\$ 34,661,000	\$ 48,776,000
Police				
Police Range Refurbishment / S10118	363	Design Bid Build	\$ 5,137,000	\$ 6,500,000
Police Headquarters Co-generation Repower Project / S10131	362	Design Bid Build	683,000	978,000
Police Total			\$ 5,820,000	\$ 7,478,000
Public Utilities				
Water Pump Station Restoration / ABJ00001	467			
College Ranch Hydro Pump Station / B11023		Design Bid Build	\$ 5,286,000	\$ 7,478,000
Standpipe and Reservoir Rehabilitations / ABL00001	454			
La Jolla Country Club Reservoir / B11024		Design Bid Build	4,125,000	6,025,000
Metro Treatment Plants / ABO00001	417			
MBC Chemical System Improvements Phase 2 / B10178		Design Bid Build	3,174,000	4,446,000
Emergency Strobe Lights at MBC, NC, SB / B13227		Job Order Contract (JOC)	390,000	714,000
Pump Station Restorations / ABP00001	441			
Skylark Canyon Sewer Rehabilitation / B00500		Design Bid Build	657,000	1,197,000
Sewer Main Replacements / AJA00001	450			
Sewer Group 743 / B00353		Multiple Award Construction Contract	1,812,000	3,334,000
Sewer Group Job 752 / B00360		Design Bid Build	3,500,000	4,774,000
Sewer Group Job 795 / B00396		Design Bid Build	644,000	902,000
Sewer & Water Group Job 815 (S), Sewer & Water Group Job 815 (W) / B00415, B12045		Design Bid Build	3,018,000	4,321,000
Buchanan Canyon Sewer B (UP) / B00429		Design Bid Build	3,487,000	4,894,000
SEWER GROUP JOB 833 / B00437		Design Bid Build	551,000	811,000
Water & Sewer GJ 816 (S) / B00443		Design Build	840,000	1,291,000
Sewer Group 691 / B00446		Design Bid Build	2,117,000	3,103,000
Sewer Group 721 / B00460		Design Bid Build	3,723,000	4,878,000
Tecolote Canyon 8-inch CI Sewer Replacement / B11111		Job Order Contract (JOC)	600,000	899,000
Sewer & Water Group 940 (S) / B12042		Design Bid Build	3,584,000	4,472,000
Water & Sewer Group 965 (S), Water & Sewer Group 965 (W) / B12048, B12057		Design Bid Build	4,265,000	5,867,000
Tyrian Street and Soledad Avenue SMR / B12111		Design Bid Build	915,000	1,347,000
Boundary St & Edmonton Ave SMR / B13173		Job Order Contract (JOC)	480,000	671,000
AC Water & Sewer Group 1001 (S) / B13238		Multiple Award Construction Contract	134,000	179,000
Pipeline Rehabilitation / AJA00002	437			
Pipeline Rehab - Phase G-2 (Laterals) / B11029		Design Bid Build	3,350,000	4,000,000
Pipeline Rehab - Phase I-2 (Laterals) / B11030		Design Bid Build	3,325,000	4,000,000
PIPELINE REHAB - PHASE F-2 (LATERALS) / B11060		Design Bid Build	4,000,000	4,600,000
Pipeline Rehab Phase J-2 (Laterals) / B11061		Design Bid Build	3,315,000	4,000,000
Pipeline Rehabilitation T-1 / B11120		Design Bid Build	4,513,000	5,582,000
Pipeline Rehabilitation X-1 / B13098		Design Bid Build	614,000	797,000
Otay Valley Manhole Improvement Project / B13178		Design Bid Build	2,000,000	2,400,000
Pipeline Rehabilitation Z-1 / B13209		Design Bid Build	1,648,000	2,110,000
Pipeline Rehabilitation AA-1 / B13217		Design Bid Build	5,353,000	6,493,000
Pipeline Rehabilitation AB-1 / B13222		Design Bid Build	5,088,000	6,444,000

Capital Improvements Program

Fiscal Year 2015 Proposed Budget Summary

Table 23: Construction Contracts

Project	Page No.	Delivery Method	Estimated Construction Contract	Total Project Cost
Metropolitan Waste Water Department Trunk Sewers / AJB00001	419			
W PTL Intercept & PS2 FM Siphon Repair / B11098		Design Bid Build	1,020,000	1,500,000
Large Diameter Water Transmission PPL / AKA00003	407			
Otay 1st PL University Heights / B14028		Multiple Award Construction Contract	3,677,000	4,900,000
Water Group Job 940 / B11036		Design Bid Build	3,324,000	4,586,000
Water Group Job 948 / B11044		Multiple Award Construction Contract	1,850,000	3,300,000
Water & Sewer Group 963 (W), Water & Sewer Group 963 (S) / B12072, B13169		Multiple Award Construction Contract	3,808,000	5,463,000
Rancho Santa Fe Water Replacement / B13082		Job Order Contract (JOC)	260,000	355,000
AC Water & Sewer Group 1001 (W) / B13230		Multiple Award Construction Contract	2,893,000	3,841,000
Ridgeview Water Main Replacement / B14072		Job Order Contract (JOC)	1,200,000	1,400,000
Lower Otay Reservoir Emerg Outlet Improv / S00044	411	Design Bid Build	1,050,000	2,000,000
WDSU - Reservoirs & Dams - Ph II / S00050	463	Design Build	2,200,000	3,000,000
PS2 Power Reliability & Surge Protection / S00312	435	Design Bid Build	25,200,000	31,200,000
EMT&S Boat Dock & Steam Line Relocation / S00319	395	Design Bid Build	1,413,000	2,019,000
MBC ODOR CONTROL FACILITY UPGRADES / S00323	414	Design Bid Build	4,193,000	6,200,000
University Ave Pipeline Replacement / S11021	458	Design Bid Build	13,545,000	18,700,000
Upas Street Pipeline Replacement - GMP2 / S11022	460	Construction Manager at Risk	4,000,000	5,184,000
Tierrasanta (Via Dominique) Pump Station / S12040	455	Design Bid Build	8,200,000	11,208,000
Water & Sewer GJ 816 (W) / S13015	461	Design Build	7,446,000	9,748,000
Bayview Reservoir / MOC Complex Solar Projects / S14021, S14022	384 / 415	Design Build	3,633,000	4,844,000
Public Utilities Total			\$ 165,420,000	\$ 221,429,000
Public Works - General Services				
Americans with Disabilities Improvements / ABE00001	477			
Oak Park Library - ADA Barrier Removal / B11058		Design Bid Build	\$ 166,000	\$ 300,000
MISSION BEACH COMMUNITY CENTER / B12004		Design Bid Build	76,000	143,000
Santa Clara Recreation Center - ADA / B12006		Design Bid Build	436,000	559,000
Alzheimer Family Center ADA Improvements / B12074		Design Bid Build	85,000	109,000
United/Hall of Nations ADA Barrier Remvl / B13017		Design Bid Build	249,000	347,000
Park & B APS Bond DS / B13056		Design Bid Build	57,000	90,000
Chelsea w/s east of Dolphin Bond MS DS / B13059		Design Bid Build	93,000	135,000
Group Job 13B Bond CR DS / B13063		Design Bid Build	180,000	300,000
La Playa Av/Jewell St CR Obstruction DS / B13064		Design Bid Build	60,000	85,000
Redwood & 30th CR Obstruction DS / B13066		Design Bid Build	358,000	555,000
Barrio Youth Facilities 2 & 3 / B13067		Design Bid Build	347,000	583,000
City Heights Youth & Community Center AD / B13068		Design Bid Build	190,000	403,000
Solola & Euclid CR Obstruction DS / B13069		Design Bid Build	115,000	188,000
Aero & Sandrock CR Obstruction DS / B13070		Design Bid Build	126,000	201,000
Orange & Altadena CR Obstruction DS / B13072		Design Bid Build	82,000	127,000
San Carlos Library ADA Improvements / B13075		Design Bid Build	286,000	436,000
Bay Bridge Community Center ADA / B13076		Design Bid Build	304,000	608,000
Colina Del Sol Pool ADA / B13077		Design Bid Build	325,000	541,000
SY Comm and Rec CTR-ADA Barrier Removal / B13078		Design Bid Build	596,000	1,040,000
Sherman Heights Community Center ADA / B13079		Design Bid Build	220,000	421,000
Girard @ Pearl A P S La Jolla DIF 13 / B13104		Design Bid Build	76,000	121,000
Group Job 13E Clairemont Mesa DIF CR / B13107		Design Bid Build	42,000	72,000
Group Job 13F Linda Vista DIF CR / B13108		Design Bid Build	89,000	130,000
Group Job 13J Peninsula DIF CR / B13112		Design Bid Build	190,000	295,000
City Facility Improvements / ABT00001				

Capital Improvements Program

Fiscal Year 2015 Proposed Budget Summary

Table 23: Construction Contracts

Project	Page No.	Delivery Method	Estimated Construction Contract	Total Project Cost
Black Mountain & Park Village FY13 APS / B13207		Design Bid Build	72,000	115,000
Malcolm X Library Facility Repairs / B10038		Design Bid Build	517,000	717,000
Fire Station 3 Improvements / B13187		Design Bid Build	265,000	466,000
Fire Station 19 Roof & HVAC Replacement / B13190		Design Bid Build	729,000	959,000
Mission Beach Lifeguard Station Improvements / B13191		Design Build	389,000	545,000
Academy of Our Lady of Peace Relocation Phase II / B14089		Design Bid Build	900,000	1,500,000
Public Works - General Services Total			\$ 7,620,000	\$ 12,091,000
Transportation & Storm Water				
Drainage Projects / ACA00001	552			
Jean Drive Storm Drain Replacement / B11013		Design Bid Build	\$ 390,000	\$ 745,000
Huntington Ave(9102)Storm Drain Replace / B12021		Design Bid Build	419,000	600,000
Rue Cheaumont (12275) Storm Drain Replac / B12031		Design Bid Build	1,133,000	1,668,000
Mobley St (2764) Storm Drain Replacement / B12032		Design Bid Build	527,000	964,000
Hornblend Alley(1761)Storm Drain Upgrade / B12035		Design Bid Build	362,000	550,000
El Camino del Teatro (6453) SD Repl / B12076		Design Bid Build	517,000	910,000
Preece Street Storm Drain / B12078		Design Bid Build	672,000	900,000
Watershed CIP / ACC00001	663			
Mira Mesa Library Watershed Protection / B10028		Design Bid Build	214,000	460,000
Beta Street and 37th Street Green Alley / B11057		Design Bid Build	585,000	769,000
Allied Gardens Park Green Lot / B11069		Design Bid Build	100,000	166,000
South Chollas Facilities Upgrade / B14128		Design Bid Build	500,000	500,000
Minor Bike Facilities / AIA00001	591			
Mission Center Rd HAWK / B13212		Design Bid Build or JOC	205,000	293,000
Utilities Undergrounding Program / AID00001	659			
UUP Mesa College Drive, Briarwood Road, Paradise Hills (4AA) and Del Cerro (7CC) Street Resurfacing and Curb ramp Installation Project / B00703, B00848, B00826, B00828		Design Bid Build or JOC	2,086,000	3,130,000
UUP Mission Hills (2E), 24th Street, K Street (Phase I) and K Street (Phase II) Street Resurfacing and Curb ramp Installation Project / B00709, B10197, B00851, B00851		Design Bid Build or JOC	2,221,000	3,331,000
UUP Sherman Heights (8F), Island Ave (Phase I), Island Ave (Phase II) and Sherman Heights 2 (8G) Street Resurfacing and Curb ramp Installation Project / B00714, B00705, B00705, B00829		Design Bid Build or JOC	2,458,000	3,687,000
UUP 30th Street Phase 3B Street Light Installation / B00717		Job Order Contract (JOC)	58,000	100,000
UUP 30th Street (Phase III A), 28th Street, Patrick Henry High Block, Ridge Manor and Pacific Beach North (2T) Street Resurfacing and Curb ramp Installation Project / B00719, B00821, B00840, B00833, B00835		Design Bid Build or JOC	1,981,000	2,972,000
UUP, San Vicente St, Trojan Av / B00725, B00718		Job Order Contract (JOC)	180,000	304,000
UUP Point Loma (2J), Canon Street, Garrison Street and La Jolla Scenic Dr N Street Resurfacing and Curb Ramp Installation Project / B00824, B00988, B00846, B00724		Design Bid Build or JOC	868,000	1,302,000
UUP Bay Ho (6J), Bay Ho 2 (6I), Jutland Drive and Moraga Ave (Phase I) Street Resurfacing and Curb Ramp Installation Project / B00827, B00839, B0049, B00726		Design Bid Build or JOC	2,558,000	3,837,000
UUP, Block 3HH Talmadge 3 / B00837		Job Order Contract (JOC)	350,000	695,000
Block 2T Pacific Beach North UUP Alley Improvement / B12050		Job Order Contract (JOC)	81,000	200,000
UUP, Block 4N North Encanto / B12055		Job Order Contract (JOC)	228,000	385,000
UUP, Block 6DD Bay Ho 3 / B12065		Job Order Contract (JOC)	275,000	467,000
UUP Regent Road, Eastgate Mall, National Ave (Phase I and II) and Paradise Hills North (4Z) Street Resurfacing and Curb ramp Installation Project / B12068, B00723, B00787, B00838		Design Bid Build or JOC	1,134,000	1,701,000
Bridge Rehabilitation / AIE00001	531			
Replace Barrier Rail on Barnett O/PCH / B00869		Design Bid Build	428,000	613,000

Capital Improvements Program

Fiscal Year 2015 Proposed Budget Summary

Table 23: Construction Contracts

Project	Page No.	Delivery Method	Estimated Construction Contract	Total Project Cost
Median Installation / AIG00001	589			
Sports Arena BI Med betw Kemper&PL Dwy / B13083		Design Bid Build	268,000	376,000
Installation of City Owned Street Lights / AIH00001	575			
Kensington Manor #1 Street Light Circle / B00863		Design Bid Build	300,000	387,000
CD 8 Street Lights - 14 Locations / B14013		Design Bid Build	108,000	148,000
Street Light Circuit Upgrades / AIH00002	644			
Pacific Beach 3 SL Circuit Upgrade / B13140		Design Bid Build	627,000	815,000
Sunset Cliffs 3 SL Circuit Upgrade / B13141		Design Bid Build	697,000	1,004,000
Talmadge 1 Streetlight Circuit Upgrade / B13142		Design Bid Build	824,000	1,071,000
New Walkways / AIK00001	599			
N Harbor Dr Pedestrian Access Improvmnts / B12060		Design Bid Build	488,000	706,000
Fairmount Ave-Columbine/Quince SR2S / B13159		Design Bid Build	280,000	421,000
Traffic Calming / AIL00001				
Orange Av @ Estrella St Popouts, Orange & 49th CR Obstruction DS / B12079, B13074		Design Bid Build	324,000	421,000
Traffic Signals - Citywide / AIL00004	652			
4th Av & Date St Traffic Signal / B13137		Design Bid Build or JOC	150,000	275,000
36th St & El Cajon BI Traffic Signal / B13138		Design Bid Build	253,000	330,000
Grove Ave/Ingrid Ave@Hollister St TS / B13179		Design Bid Build or JOC	211,000	275,000
31st/OceanView New Traffic Signal / B14014		Design Bid Build or JOC	225,000	275,000
Beyer/Smythe Crossing New Traffic Signal / B14015		Design Bid Build or JOC	214,000	275,000
41st/National New Traffic Signal / B14016		Design Bid Build or JOC	225,000	275,000
Traffic Signals Modification / AIL00005	654			
Pacific Hwy & W Palm St Signal Mod / B13008		Design Bid Build	239,000	358,000
Signal Mods in Barrio Logan / B13010		Design Bid Build	283,000	428,000
Friars Rd & Sea World Dr Signal Mod / B13133		Design Bid Build or JOC	97,000	165,000
Campanile Dr & Montezuma Rd Signal Mod / B13134		Design Bid Build or JOC	80,000	107,000
5th/Robinson Traffic Signal Modification / B14010		Design Bid Build or JOC	85,000	159,000
Torrey Pines Improvements Phase I / S00613	650	Design Bid Build	485,000	865,000
Azalea Park Artistic Enhancement / S00699	522	Design Bid Build	240,000	465,000
Mission Beach Boardwalk Bulkhead / S00726	596	Design Bid Build	1,730,000	2,700,000
Georgia Street Bridge Improvements / S00863	567	Design Bid Build	8,000,000	13,296,000
Streamview Drive Improvements / S00864	643	Design Bid Build	1,800,000	2,565,000
Old Otay Mesa Road- Westerly / S00870	605	Design Bid Build	5,025,000	7,452,000
Torrey Pines Road Slope Restoration / S00877	651	Design Bid Build	1,000,000	2,809,000
Regents Rd Widening-Genesee to Executive / S00881	616	Design Bid Build	3,500,000	4,982,000
Linda Vista/Genesee Intersection Improve / S00907	586	Design Bid Build	544,000	888,000
Palm Ave Roadway Improvements Phase 2 / S00913	611	Design Bid Build	980,000	980,000
Cherokee Street Improvements / S00921	543	Design Bid Build	1,606,000	2,529,000
34th and 35th @ Madison Ave Improvmnts / S00922	513	Design Bid Build	775,000	795,000
El Camino Real-SR-56 Bike Connector / S00981	555	Design Bid Build	270,000	524,000
Five Points Neighborhood Pedestrian Improvements / S00988	559	Design Bid Build	220,000	475,000
Hayes Ave Storm Drain / S11002	569	Design Bid Build	335,000	599,000
Coolidge Street Storm Drain / S11003	546	Design Bid Build	287,000	469,000
Pacific Beach Curb Ramp Barrier Removal / S11048	607	Design Bid Build	340,000	490,000
Transportation & Storm Water Total			\$ 53,145,000	\$ 81,903,000
Total			\$ 319,570,000	\$ 443,848,000

*SLBE/ELBE: A City program intended to encourage Small Local Business Enterprises (SLBEs) and Emerging Local Business Enterprises (ELBEs) to participate in City contracting.

Capital Improvements Program

Profile of the City of San Diego's CIP

Budgeting Best Practices

The City of San Diego's Capital Improvements Program (CIP) is a multi-year forecast of capital needs which includes new construction projects and planned improvements of existing facilities. The CIP establishes structure and consistency by identifying, prioritizing, approving, and funding capital improvement projects through coordination of the participating City departments and the Mayor's Capital Improvements Program Review and Advisory Committee (CIPRAC). Implementation of CIP projects is based on the City's adopted General Plan and applicable community plans.

In accordance with the City's budget policy (City Council Policy 000-02), CIP descriptions clearly establish that a project is capital in nature. Projects include, but are not limited to, the construction, purchase, or major renovation of buildings, utility systems, and other facilities; in addition to land acquisition and roadway projects. Each capital project is represented by a City department and categorized by project type and improvement type. Project types provide a categorized breakdown of the type of facility being constructed or improved. Improvement types describe the project's impact on existing assets and may be identified as providing betterment, expansion, replacement, or widening of an existing City asset or the project may result in a new asset to the City. Project types are discussed in greater detail beginning on page 61.

The City's CIP prioritization process establishes guidelines for project selection and an objective process for ranking projects which then allows decision-makers a basis for optimizing the use of available funding resources. City Council Policy 800-14, Prioritizing Capital Improvement Program Projects, updated in November 2013, details the purpose, process, and implementation of the City's prioritization process. For further information on priority scores and policies see the Project Prioritization section on page 47.

Funding for the CIP is programmed from a variety of sources, such as: sewer and water fees, a one half-cent local sales tax for transportation improvements, development impact fees, facilities benefit assessments, private donations, the sale of City-owned property, and State and federal grants. Financing in the form of bonds may be utilized for large and/or costly projects, and deferred capital project needs.

Additionally, funding options utilizing the available resources are taken into consideration in the programming of projects. Annual allocations are budgeted each year and allow the City to better plan for the expansion, renovation, reallocation, or replacement of facilities, as well as providing for emergency and accelerated construction needs. This type of financial planning allows the City to better address State and federal standards. Phase funding provides a process by which large projects are budgeted in an efficient manner that maximizes the use of available funds. This method of funding allows the contract or project to be divided into clearly defined phases which are contracted for independently, allowing the funds to be phased into the project based on the timing of expenses.

Identification of unfunded needs, or unidentified funding, provides a method for communicating resource requirements of projects that are not fully funded and for which a fund source has not yet been identified. Some CIP project schedules indicate an undetermined timeline with unfunded needs as a mechanism to communicate intent or community support for improvements.

The operating budget impact included on many CIP projects provides a reasonable estimate of a capital project's effect on the operating budget of the asset-owning department. New or expanded capital projects can lead to increased programs which require additional personnel and non-

Capital Improvements Program

Profile of the City of San Diego's CIP

personnel expenditures. Conversely, capital enhancements, such as energy efficiencies, may reduce on-going operating or maintenance expenditures. Explanation of the operating budget impact establishes the connection between the construction of an asset and the required operational needs following project completion.

CIP project cost estimates are developed by City departments based on capital asset type and commonly accepted methodology to determine a project cost that is complete, reliable, attainable, and easily verified. Project budgets consist of identified or potential funding sources and previously allocated funding. City departments are responsible for the regular monitoring of expenditures, encumbrances, and continuing appropriations of authorized CIP budgets in order to ensure accuracy and accountability within each project. Financial data referenced in the budget includes total costs and fund allocations since project inception.

The CIP budget is the mechanism that implements the CIP and fulfills a requirement of the City Charter (Section 69). The City Council annually approves the CIP budget and the allocation of funds for the included projects via the Appropriations Ordinance (AO) which establishes capital spending limits for a given fiscal year. These limits include appropriations carried forward from prior years as authorized in the City Charter (Section 84). Although the budget includes a provision for current year anticipated funding, these funds are not included in the AO as they are either not certain to be received within the fiscal year or the appropriation of the funds will require additional legal authority. Spending limits, based on updated information, can be amended during the year through City Council action. For example, a grant may be shown as anticipated until all related documents are fully executed. The agreements must be accepted and the funding appropriated via an approved Council resolution.

CIP Streamlining and Transparency

In accordance with Council Policy 000-31, Capital Improvements Program Transparency, the Fiscal Year 2015 Proposed CIP Budget document includes the following information.

- A list of underfunded projects which are proposed to receive funding if other projects have savings at project completion is provided on page 17.
- A list of projects entering into construction contracts is provided on page 20 so that City Council may review the contracts as part of the budget process, rather than requiring a project to return to City Council later in the fiscal year.
- All projects in the Fiscal Year 2015 Proposed CIP Budget have been organized into four project status categories as shown in **Table 2** at the end of this section on page 31. The project status categories are:
 - *New*: projects that are newly established as part of the Fiscal Year 2015 Proposed Budget
 - *Continuing*: projects initiated in Fiscal Year 2014, or in a prior year, and are currently in progress
 - *Warranty*: projects that are technically completed, and the asset has been put into service, but have not yet been closed
 - *Underfunded*: projects that are on hold due to lack of funding
- Details of funding sources and proposed Fiscal Year 2015 allocations for City Council approval can be found in the Fiscal Year 2015 Proposed CIP Budget Summary (pages 5-24).
- Department narratives have been included for each asset-owning department in conjunction with a list of that department's projects and precede each department's project pages.

Capital Improvements Program

Profile of the City of San Diego's CIP

- A CIP webpage (<http://www.sandiego.gov/cip/>) was created by the Public Works Department which provides project information that is readily available to the public.

Public Input for the CIP Budget Process

In addition to previously existing procedures for public input, the Public Works Department continued to facilitate the opportunity for the public to provide a listing of recommended projects for the Fiscal Year 2015 Proposed CIP Budget. The Public Works Department took the lead in further developing a process to gain community input prior to the compilation of the City's Fiscal Year 2015 Proposed CIP Budget. It was important to the Community Planning Commission (CPC) and each community that the project requests continue to be made at the community level to reflect the unique needs of each community throughout the City. During the months of July and August 2013, a core group of staff from the Public Works-Engineering and Capital Projects Department, Financial Management Department and Office of the Independent Budget Analyst conducted nine separate training sessions, one in each Council District, to provide an overview of the City's CIP processes, funding constraints and project identification for the CIP program to assist the Community Planning Groups in developing a new/revised needs list for Fiscal Year 2015. The CPC Chair, Mr. Joe LaCava, was again instrumental in helping to facilitate these sessions, compiling data and responding to inquiries.

The City received input from 35 of the Community Planning Groups (an increase of six groups over last year) with attendance at these training sessions more than doubling since the prior year. The requests identified 331 new projects with approximately 116 of these continuing to remain on the list from last year. The lists were collected in October 2013 and the information was compiled and organized by asset types for consideration in the Fiscal Year 2015 Proposed CIP Budget. This information will be a key component in the development of a consolidated five-year look ahead to help the City address long-term infrastructure challenges and will serve as a guiding document for the capital improvement program and infrastructure investments. The Public Works Department is committed to working with the CPC, the asset-owning departments and stakeholders to continually refine and improve the public input process.

CIP Performance Measures

In order to evaluate the success of the execution of the City's entire Capital Improvements Program, the following performance measures will be tracked and reported to the Infrastructure Committee twice a year as part of the State of the CIP Report. These six measures were designed to give an accurate and transparent account of ongoing CIP activity.

- The total amount expended on CIP projects.
- The value of CIP contracts awarded for construction.
- The value of CIP construction work-in-place.
- The average number of days from bid opening to construction contract award for CIP projects.
- The number of notices of award for CIP construction contracts.
- The percentage of all CIP funds awarded through construction and consultant contracts that are restricted to SLBE/ELBE certified firms.

Multi-Year CIP Program

Buildings, infrastructure, technology, and major equipment are the physical foundation for providing services to the City's constituents. Therefore, the procurement, construction, and maintenance of capital assets are a critical activity of the City. Careful planning involves ongoing review of the City's

Capital Improvements Program

Profile of the City of San Diego's CIP

capital needs and funding programs to develop an integrated capital asset management system. In addition, the CIP Audit of 2011 elaborated on how important it was for the City to implement a comprehensive multi-year plan in addition to the annual CIP budget. A prudent multi-year capital plan will identify and prioritize expected needs based on a community's strategic plan, establish project scope and cost, detail estimated amounts of funding from various sources, and project future operating and maintenance costs that will expand well beyond one year.

To this end, the Public Works Department has been working with the Community Planning Commission to gather public input and with all asset-owning departments in the City to identify infrastructure needs. While there are many multi-year capital plans currently available, this will be the first ever consolidated CIP plan, spanning multiple fiscal years, which will also identify service level goals and any funding gaps. The Capital Improvement Program Review and Advisory Committee, along with the Public Works Department, look forward to discussing the City's first consolidated multi-year CIP plan in the coming months. The plan is scheduled to be finalized and approved by the first quarter of Fiscal Year 2015.

The City's CIP budget incorporates five fiscal years of budget data. It includes all on-going projects with details of current budget-to-date and expended/encumbered funding, while also detailing future revenue estimates and forecasting future needs. The budget serves as a planning tool for balancing anticipated funding with community needs and requests. The CIP budget not only shows the current proposed budget but is a reflection of future intent. Projected budgets shown for the next four fiscal years are not a part of the annual Appropriations Ordinance adopted by City Council.

Future year funding is based upon estimated revenue from various sources. For example, Facilities Benefit Assessments (FBA) are dependent upon the rate of development in communities. Although current projections show that revenue should be received, in reality a certain portion of these fees may not be collected at the rate assumed in the five-year plan. FBA funded project budgets should mirror the project as represented in Public Facilities Financing Plans. TransNet revenue estimates are based upon sales tax projections provided by the San Diego Association of Governments (SANDAG). These estimates are utilized in preparation of the TransNet five-year program of projects as required by SANDAG for compliance with the Regional Transportation Improvement Program. These and all other revenue sources are carefully monitored throughout the year and will be adjusted as needed. The City's enterprise funds are received directly from fees and charges to users. These funding sources are reflected in the Airports, Environmental Services, Park & Recreation, and Public Utilities Departments. Anticipated funding from these sources is based on revenue trends and fees or rate schedules. Other funding sources may also be included. For projects without sufficient identified funding, the balance required to fulfill the engineer's cost estimate is included on the unfunded needs list. It should also be noted that project cost estimates reflect uninflated dollars and are not adjusted for market volatility.

Table 1 provides expected revenues in major fund source categories for the current budget year and following four years of the multi-year CIP.

Table 1: Five-Year CIP by Funding Source (in thousands of dollars)

Funding Source	FY2015						Total by Source	
	FY2015	Anticipated	FY2016	FY2017	FY2018	FY2019		
Bond Financing ¹	\$	- \$	120,000 \$	85,060 \$	85,060 \$	- \$	- \$	290,120
Development Impact Fees		17,439	1,953	-	-	-	-	19,392
Donations and Developer Funding		-	9,298	1,430	13,538	-	-	24,266
Enterprise Funds		4,575	8,750	12,650	3,150	3,150	3,150	35,425

Capital Improvements Program Profile of the City of San Diego's CIP

Table 1: Five-Year CIP by Funding Source (in thousands of dollars)

Funding Source	FY2015						Total by Source
	FY2015	Anticipated	FY2016	FY2017	FY2018	FY2019	
Enterprise Funds-Public Utilities ²	213,650	1,300	301,421	293,134	261,719	197,667	1,268,891
Facilities Benefit Assessments	23,191	471	33,341	70,837	8,364	32,570	168,775
General Fund	5,834	3,420	8,395	4,453	4,538	3,250	29,891
Grants	-	109,753	20,132	74	-	-	129,959
Internal Service Funds	1,654	(270)	-	-	-	-	1,384
Maintenance Assessment Districts	575	-	70	480	65	65	1,255
Mission Bay & Regional Park Improvements Fund	2,943	-	10,795	12,746	13,401	14,069	53,954
Special Revenue Funds	8,262	34,798	29,630	431,630	6,630	13,830	524,780
TransNet	19,529	1,427	19,555	18,320	4,850	4,850	68,531
Total	\$ 297,653	\$ 290,901	\$ 522,480	\$ 933,422	\$ 302,717	\$ 269,451	\$ 2,616,623

Note: This table does not include unidentified funding of \$1.21 billion or \$34.3 million of funding expected in Fiscal Year 2020 or beyond.

¹ Fiscal Year 2015 Anticipated Bond Financing includes \$120.0 million in Deferred Capital CIP bonds, which were approved by City Council in Fiscal Year 2014.

² Public Utilities Enterprise funding has been separated from other enterprise funding sources due to the magnitude of the sewer and water programs.

Projects within the CIP budget are required to include estimates of the project's impact on the City's operating budget. Operating impacts are provided for the first year, or the annualized portion of the first year, an asset is anticipated to be put into service. Full-year projections are also provided for each year in the five-year plan. Operating impacts include both personnel and non-personnel expenditures and are critical for departments proposing new facilities with ongoing staffing needs which will require increased expenditures in the City's General Fund.

Following is a sample of important projects in the five-year program with significant milestones expected in Fiscal Year 2015:

- The Fire Station Alerting project will replace the current 21-year old outdated system at all City fire stations.
- The expansion of the San Diego Convention Center will enable San Diego to host events requiring larger space, increase attendance and provide significant economic benefits.
- In collaboration with the Public Utilities Department, the Environmental Services Department, will install solar photovoltaic systems at Bayview Reservoir and the Metropolitan Operations Center complex. These systems will range in size from 30 to 500 kilowatts. Combined, these systems are anticipated to generate one megawatt of solar power.
- The Fire-Rescue Department continues to update and construct facilities to best serve the City of San Diego and to conform to the Citygate Report's recommendations. Some highlights include the construction of three new fire stations and a lifeguard station as well as a new Fire Station Alerting System.
- The Library Department will make major headway on the Skyline Hills Branch Library and the Mission Hills/Hillcrest Branch Library as they expect to finish construction on these facilities in Fiscal Year 2017 to better serve the residents of those communities.

Capital Improvements Program

Profile of the City of San Diego's CIP

- The Public Utilities Department continues to evaluate the water pipeline replacement program for the remaining cast iron water pipes and initiate a condition assessment program of approximately 2,100 miles of asbestos cement water pipeline to determine the replacement rate for the next 10 years.

Many programs will continue throughout the multi-year program, including:

- Resurfacing of the City's roadways
- Undergrounding of utilities
- Bond financing for deferred capital projects
- Improvements for compliance with the Americans with Disabilities Act

Budget Process

The CIP budget is developed in conjunction with the City's operating budget and follows the timeline established by the City Charter. Development of the CIP budget begins earlier than that of the operating budget and is initiated by a review of project status and community needs conducted by the Public Works Department in coordination with City's asset-owning departments.

The CIP budget process considers project priorities and funding availability.

September - October: The City's Community Planning Committee and 42 Community Planning Groups gather community-recommended CIP projects and submit to the Public Works Department for review in conjunction with the City's asset-owning departments.

October - February: Budget development training on the budgeting system and the current CIP budget process is provided to City departments with CIP project responsibilities. Departments develop fiscal year needs based on community input and submit proposed CIP funding requests to Financial Management which are then brought to Capital Improvements Program Review and Advisory Committee (CIPRAC) for a recommendation to the Mayor. During this timeframe, Financial Management also confirms the availability of funds to support the budget to be considered by CIPRAC. The CIP budget development and CIPRAC approval calendar is established by the Financial Management and Public Works Departments.

February - March: In coordination with asset-owning departments, Financial Management reviews all CIP project pages and prepares the proposed budget publication.

April: The Mayor releases the Proposed Budget to the public by April 15 in compliance with the City Charter [Article XV, Section 265, Item (b) (15)].

May: During the month of May, the City Council holds a series of public budget hearings. Council members may recommend changes to the Proposed CIP Budget. Additionally, the Mayor's May Revision to the Proposed Budget is released. This report recommends changes to specific CIP project budgets based on updated information.

June: City Council reviews final modifications and approves the budget in June. The Mayor's veto period follows City Council's initial approval. Once the budget is approved, the final changes are implemented. The Change Letter will be created to summarize the May Revision and Council Action changes to the CIP Budget.

July: The annual Appropriations Ordinance is presented to the City Council and adopted in July authorizing expenditure of the CIP budget.

Capital Improvements Program

Profile of the City of San Diego's CIP

Table 2: Capital Improvement Projects by Project Status

Project Name	Page No.	FY2015 Proposed	Project Total
New			
ADA Improvements & Expansion of Paradise Senior Ce / S15002	197	\$ 500,000	\$ 3,290,554
Bayview Reservoir Solar Project / S14021	384	2,000,000	2,325,000
CNG Fueling Station for Refuse & Recycling / S15000	108	1,200,000	3,000,000
Canyon Hills Resource Park Improvements / S15006	211	1,718,570	6,173,502
Coast Blvd Walkway Improvements / S15001	224	75,000	355,000
Crest Canyon Neighborhood Park / S15005	228	275,000	410,000
Fire Station No. 07 - Barrio Logan / S15013	133	850,000	12,000,000
Fire-Rescue Air Operations Facility / S15012	145	125,000	12,500,000
MOC Complex Solar Project / S14022	415	1,700,000	2,675,000
Mid City Skate Park / S15003	266	250,000	1,212,500
Rancho Mission Neighborhood Park Play Area Upgrade / S15004	303	1,271,000	1,271,000
Tierrasanta Library Expansion / S15011	178	310,000	4,400,000
Wagenheim Joint Use Facility / S15007	343	5,087,168	5,087,168
Total New		\$ 15,361,738	\$ 54,699,724
Continuing			
25th Street Renaissance Project / S00985	511	\$ -	2,994,000
30th Street Pipeline Replacement / S12010	377	2,000,000	14,740,000
34th Street Storm Drain / S11001	512	-	230,000
35th & 34th at Madison Avenue Improvements / S00922	513	-	1,430,854
36th Street Landscape Maintenance / S00902	514	-	50,000
38th Street Improvements / S00930	515	-	2,000,000
69th & Mohawk Pump Station / S12011	378	3,585,500	18,287,000
Alta La Jolla Drive Drainage Repair Phase II / S10001	519	-	1,206,105
Alvarado 2nd PL Exten & Morena Blvd CI / S12013	379	-	66,941,493
Americans with Disabilities Improvements / ABE00001	477	1,416,000	37,989,344
Angier Elementary School Joint Use / S00762	198	-	2,207,000
Architectural Barrier Removal - DIF Funded / AI00001	520	-	51,000
Arizona Street Landfill Closure and Modifications / S00682	107	-	3,603,543
Avenida de la Playa Infrastructure-SD / S13018	521	-	6,835,753
Backup Generators at SPS's, TP & EMTS / S12036	381	-	17,745,600
Balboa Avenue Corridor Improvements / S00831	524	-	2,861,027
Balboa Park Alcazar Pkg Lot Improvements / S14013	199	-	150,000
Balboa Park Golf Course / AEA00002	202	-	2,150,295
Balboa Park Golf Course # Clubhouse / S00614	203	-	11,738,120
Barrett Flume Cover / S10013	383	500,000	5,550,677
Bay Terraces Parkside Greenbelt Lighting / S14008	204	-	74,829
Bear Drive Retaining Wall / S10093	527	-	406,886
Bicycle Rings and Racks / S00968	530	-	50,000
Black Mountain Park Survey & Management Plan / S00670	207	-	140,000
Bridge Rehabilitation / AIE00001	531	500,000	4,014,234

Capital Improvements Program

Profile of the City of San Diego's CIP

Table 2: Capital Improvement Projects by Project Status

Project Name	Page No.	FY2015 Proposed	Project Total
Brown Field / AAA00002	89	-	13,713,146
Bus Stop Improvements / AID00007	532	100,000	641,828
CAD System Replacement Project / S13100	361	-	11,572,434
CIP Bond Issuance Reserve / S00342	385	-	5,000,000
CIP Emergency Reserve / ABT00006	187	-	1,000,000
Cabrillo Heights NP Improvements / S00763	208	-	843,000
California Tower Seismic Retrofit / L12003	209	-	2,525,612
Camino Del Sur (Bernardo Lakes/Lone Quail Rd) / RD11000	533	-	50,000
Camino Del Sur - SR-56 to Dormouse / S00872	534	-	17,214,000
Camino Santa Fe Median Improvements / S10037	210	-	240,000
Canyonside Community Park Improvements / S12004	213	-	349,833
Carmel Country Road Low Flow Channel / S00969	535	-	2,712,000
Carmel Mountain Road to Del Mar Mesa Road / S00846	536	-	1,800,000
Carmel Valley Landscaping & Irrigation / L14000	216	250,000	500,000
Carmel Valley Neighborhood Park #8 / S00642	217	1,670,526	6,630,526
Carmel Valley Rd-Lopelia Meadows to Via Abertura / S00934	538	-	12,700,000
Carmel Valley Rd-Via Albutura to Camino Del Sur / S00854	539	-	15,223,324
Carmel Valley Road 4/6 Lanes s/o of Street A / S00900	540	2,685,000	7,085,000
Carroll Canyon Road/Sorrento Valley Road - Dist 1 / S00841	542	-	21,058,000
Catalina 12inch Cast Iron Mains / S12008	386	3,000,000	9,424,060
Central Ave Mini Park Ph II Skate Plaza / S14010	218	-	846,950
Central Avenue Mini Park Acquisition/Development / S00992	219	-	2,066,714
Cherokee Street Improvements / S00921	543	-	1,986,005
Chicano Park ADA Upgrades / S13003	220	250,000	2,502,354
Children's Pool Lifeguard Station / S00644	129	-	4,179,607
Chollas Building / S11025	387	-	17,700,000
Chollas Lake Pk Playground Improvements / S14002	222	-	1,500,000
Cielo & Woodman Pump Station / S12012	388	500,000	14,679,547
City Facilities Improvements / ABT00001	480	-	165,465,584
City Heights Square Mini-Park / S01070	223	-	931,500
Citywide Energy Improvements / ABT00003	109	-	9,530,582
Coastal Erosion and Access / AGF00006	225	-	3,222,843
Coastal Rail Trail / S00951	544	-	21,905,818
Concrete Streets / AID00006	545	-	13,746,786
Convention Center Phase III Expansion / S12022	499	-	516,782,728
Convert RB Medians-Asphalt to Concrete / L12000	226	-	188,160
Coolidge Street Storm Drain / S11003	546	-	469,000
Coopertive Traffic Signal Projects / AIL00003	547	-	478,500
Corrosion Control / AKA00001	390	-	800,000
Cowles Mountain Access Rd Rehabilitation / S14001	227	-	40,000
Crest Canyon Resource Management Plan / S10067	229	-	75,000
Crystal Pier Improvements / S11014	230	-	11,300,000
Dams and Reservoirs / ABK00001	391	-	3,873,804

Capital Improvements Program Profile of the City of San Diego's CIP

Table 2: Capital Improvement Projects by Project Status

Project Name	Page No.	FY2015 Proposed	Project Total
Del Mar Heights East Segment / S12017	392	-	5,213,344
Del Mar Heights Pipeline Relocation / S00070	393	-	7,950,000
Del Mar Heights Road Flashing Beacon / S00987	548	-	35,000
Del Mar Heights Road Multi-Use Trail Undercrossing / RD12004	232	-	91,000
Del Mar Mesa Acquisition / S00998	233	-	2,047,994
Del Mar Mesa Central Multi Use Trail / S00890	234	-	161,000
Del Mar Mesa Neighborhood Park Ph II / S13023	236	-	2,060,354
Del Mar Mesa Northern Hiking/Equestrian Trail / S00892	237	-	386,000
Del Mar Mesa Southern Multi-Use Trail / S00889	238	-	260,300
Del Mar Terrace Street Improvements / L14003	239	65,000	780,000
Del Sol Boulevard-Central / S00858	550	-	6,500,000
Dennery Ranch Neighborhood Park / S00636	242	-	10,099,153
Dennery Road East / S10018	551	-	109,707
Drainage Projects / ACA00001	552	2,850,000	236,561,271
EAM ERP Implementation / S14000	394	5,470,000	23,764,162
EMT&S Boat Dock and Steam Line Relocation / S00319	395	286,398	2,018,535
East Mission Gorge Force Main Rehabilitation / S00326	396	-	6,191,835
El Cajon Boulevard Streetscape Improvements / S00826	243	30,000	2,479,800
El Camino Real - Half Mile to Via De La Valle / S00856	553	342,000	33,024,434
El Camino Real/State Route 56 Bike Path Connector / S00981	555	83,700	545,340
El Capitan Reservoir Road Improvements / S00040	399	-	2,633,696
El Cuervo Adobe Improvements / S14006	244	-	250,000
El Monte Pipeline No 2 / S10008	400	400,000	2,648,000
Energy Commission Energy Efficiency Facility Imp / ABT00004	110	-	1,078,217
Enterprise Asset Management SAP / S13013	99	-	-
Environmental Services Operations Yard Improvement / AFA00003	111	-	611,611
Evans Pond Reclaimed Water Pipeline Inst / S13010	245	-	165,000
FY12 Asphalt Overlay Group I / S12030	557	-	10,000,000
FY12 Asphalt Overlay Group II / S12031	558	-	3,377,060
Fairbrook Neighborhood Park - Acquisition / S01002	246	-	420,000
Fairbrook Neighborhood Park Development / S01083	247	1,012,076	3,412,076
Fire Station Major Component Replacement Rehab / ABC00001	130	-	316,261
Fire Station No. 01 - Downtown / S00786	131	-	2,000,000
Fire Station No. 05 - Hillcrest / S00788	132	-	9,111,923
Fire Station No. 08 - Mission Hills / S10029	134	-	863,500
Fire Station No. 15 - Expansion / S13011	135	-	400,000
Fire Station No. 17 - Mid-City / S00783	136	-	12,028,624
Fire Station No. 22 - Point Loma / S00787	137	-	6,608,161
Fire Station No. 38 - Mira Mesa Remodel / S10006	138	-	730,000
Fire Station No. 45 - E Mission Valley / S00688	139	-	10,838,692
Fire Station No. 49 - Otay Mesa / S00784	141	-	10,250,000
Fire Station No. 50 - North University City / S13021	142	5,000,000	14,000,000
Fire Station No. 51 - Skyline Hills / S14017	143	-	12,000,000

Capital Improvements Program

Profile of the City of San Diego's CIP

Table 2: Capital Improvement Projects by Project Status

Project Name	Page No.	FY2015 Proposed	Project Total
Fitting Facility Expansion / S10042	481	-	42,305
Five Points Neighborhood Pedestrian Improvements / S00988	559	-	475,000
Five Year CIP Planning / AID00003	560	-	-
Fleet Services Elect & Fac Improvements / L14002	482	-	713,000
Florida Drive Median Improvements / S11057	562	-	951,617
Freeway Relocation / AKB00002	401	1,745,273	4,928,243
Future Waste Mgmt Disposal & Processing Facilities / S01088	112	-	13,626,920
Genesee Avenue - Widen Interstate 5 Crossing / S00839	565	-	22,587,667
Genesee Avenue-Nobel Dr to SR 52 / S00852	566	-	24,129,700
Georgia Street Bridge Improvements / S00863	567	-	11,985,042
Gonzales Canyon Neighborhood Park / S00994	250	1,295,000	7,095,000
Gonzales Canyon Resource Management Plan / S10068	251	-	60,000
Groundwater Asset Development Program / ABM00001	402	500,000	10,032,039
Guard Rails / AIE00002	568	-	3,222,216
Harbor Drive Pipelines Replacement / S12028	403	-	10,371,398
Hayes Ave Storm Drain / S11002	569	-	555,000
Hickman Fields Athletic Area / S00751	252	-	500,000
Hidden Trails Neighborhood Park / S00995	253	-	5,340,000
Hiking & Equestrian Trail NP #10 / S00722	254	-	620,600
Hiking & Equestrian Trails - Eastern Region / S00891	255	-	229,300
Hillery Drive Improvements / S11064	570	-	2,500,000
Holly Dr. Street Improvements / S11033	571	-	2,000,000
Home Avenue Fire Station / S14018	146	-	12,000,000
Home Avenue Park / S00673	256	-	4,300,150
I-5 to SR-56 Freeway Connectors / S00707	572	-	9,714,262
I-5/SR-56 Fiberoptic Relocation / S00708	573	-	197,104
Install T/S Interconnect Systems / AIL00002	574	100,000	3,481,459
Installation of City Owned Street Lights / AIH00001	575	100,000	4,321,986
Joint Use Improvements - Citywide / AGF00003	257	-	39,592
Juan Street Concrete Street / S00602	577	-	7,229,843
Kelton Road Pedestrian Improvements / S10154	580	-	276,000
La Jolla Cove Lifeguard Station / S00792	147	50,000	2,154,627
La Jolla Mesa Drive Sidewalk / S00928	582	500,000	826,000
La Jolla Scenic Drive 16inch Main / S12009	405	500,000	9,079,098
La Jolla Village Drive and Regents Road / S00867	584	-	1,370,000
Large Diameter Water Transmission PPL / AKA00003	407	4,002,532	29,229,403
Larsen Field ADA Improvements Phase II / S13004	260	-	689,175
Library Collection Conversion to RFID / S12000	165	-	994,672
Linda Vista Community Park Picnic Area / S01068	261	-	303,965
Linda Vista Rd at Genesee Intersection Improvement / S00907	586	565,000	888,000
Linda Vista Skate Park / S15008	262	-	3,000,000
Little McGonigle Ranch Road Pipeline / S00069	409	-	757,000
Lower Otay Outlet Tower / S12018	410	250,000	5,555,384

Capital Improvements Program

Profile of the City of San Diego's CIP

Table 2: Capital Improvement Projects by Project Status

Project Name	Page No.	FY2015 Proposed	Project Total
Lower Otay Reservoir Emer Outlet Improve / S00044	411	-	2,000,000
MBC Biosolids Storage Silos / S00322	412	-	9,047,838
MBC Dewatering Centrifuges Replacement / S00339	413	3,913,900	11,442,554
MBC Odor Control Facility Upgrades / S00323	414	1,681,507	6,200,000
Martin Luther King Jr. Promenade / S13020	263	-	1,230,000
McKinley Elementary School JU Improvemts / S12001	264	-	1,702,500
Median Installation / AIG00001	589	100,000	1,714,997
Memorial Pool Improvements / S00970	265	-	4,161,000
Metro Facilities Control Systems Upgrade / L10000	416	-	8,270,388
Metro Treatment Plants / ABO00001	417	4,000,000	28,902,679
Metropolitan System Pump Stations / ABP00002	418	1,000,000	15,631,932
Metropolitan Waste Water Department Trunk Sewers / AJB00001	419	2,000,000	77,126,884
Midway Street Bluff Repair / S12005	590	-	228,883
Minor Bike Facilities / AIA00001	591	750,000	5,208,500
Minor Improvements to Landfills / AFA00001	113	-	1,634,975
Mira Mesa CP - Exp & Aquatic Complex / S00667	267	-	28,429,943
Mira Mesa Community Transit Center / S00847	592	-	692,000
Miramar Clearwell Improvements / S11024	420	400,000	84,419,276
Miramar Landfill Greenery Expansion / S00975	114	-	397,858
Miramar Road-Interstate 805 Easterly Ramps / S00880	594	-	7,650,000
Mission Bay Athletic Area Comfort Station Mod / S10021	268	-	1,029,057
Mission Bay GC Renovation/Reconstruction / S11010	269	2,500,000	2,960,000
Mission Bay Golf Course / AEA00003	270	125,000	1,525,000
Mission Bay Golf Course Practice Cntr Bldg Improve / S01090	271	-	1,400,000
Mission Bay Improvements / AGF00004	272	2,943,383	51,396,386
Mission Bay/Fiesta Island Development Plan / S00624	273	-	420,000
Mission Beach Boardwalk Bulkhead / L14004	595	-	600,000
Mission Beach Boardwalk Bulkhead / S00726	596	-	3,292,225
Mission Hills Historic Street Lighting / S11008	274	-	367,486
Mission Hills-Hillcrest Library / S13022	167	839,000	20,250,500
Mission Trails RP Cowles Mountain Trail / S10065	275	-	400,000
Mission Trails RP Master Plan Update / S01014	276	-	884,829
Mission Trails RP Trail Realignments / S10066	277	-	215,000
Mission Trails Regional Park/Mission Bay Bike Path / S00734	597	-	160,300
Mohnike Adobe and Barn Restoration / S13008	278	-	2,050,000
Montezuma/Mid-City Pipeline Phase II / S11026	424	2,000,000	17,200,000
Montgomery Academy Joint Use Improvements / S00973	279	-	1,091,000
Montgomery Field / AAA00001	90	-	10,936,231
Morena Reservoir Outlet Tower Upgrade / S00041	425	-	8,180,000
Mountain View NP Area Upgrades / S11019	281	400,000	1,244,586
Multiple Species Conservation / S01076	282	-	21,144,303
Municipal Facilities Control Systems Upgrade / L10001	426	1,810,000	1,810,000
Museum of Man Roof Replacement / S11101	283	-	2,114,870

Capital Improvements Program

Profile of the City of San Diego's CIP

Table 2: Capital Improvement Projects by Project Status

Project Name	Page No.	FY2015 Proposed	Project Total
NTC Aquatic Center / S10000	284	-	1,486,726
New Walkways / AIK00001	599	1,314,515	11,057,461
North City Reclamation System / AHC00002	428	-	8,760,938
North Ocean Beach Gateway Ph II / S12041	285	-	498,000
North Pacific Beach Lifeguard Station / S10119	150	-	6,763,347
North Park MP & Streetscape Improvements / S10050	286	-	2,537,949
North Park/Main St Sidewalk Improvements / S10040	287	-	200,000
North Torrey Pines Roadway & Median Enhancements / S00868	603	-	4,747,000
Ocean Beach Veterans Memorial / S14012	288	-	-
Old Otay Mesa Road- Westerly / S00870	605	-	8,745,620
Olive St Park Acquisition/Development / S10051	290	-	2,201,585
Open Space Improvements / AGG00001	291	-	2,624,336
Otay 1st/2nd PPL Abandon E of Highland / S11027	429	5,258,471	7,221,721
Otay 1st/2nd PPL West of Highland Avenue / S12016	430	925,000	25,935,000
Otay Mesa Truck Route Phase 4 / S11060	606	-	16,850,000
Otay Second Pipeline Improvements / S00032	431	-	2,935,773
PS 84 Upgrade & PS 62 Abandon / S00308	433	-	9,320,400
PS Upgrades Group 1 North County / S00303	434	-	16,116,827
PS2 Power Reliability & Surge Protection / S00312	435	3,000,000	31,200,000
Pacific Beach Curb Ramp Barrier Removal / S11048	607	-	370,000
Pacific Beach Pipeline South (W) / S12015	436	-	20,718,000
Pacific Breezes (Ocean View Hills) CP / S00649	294	-	16,800,000
Pacific Highlands Ranch Hiking & Biking Trails / RD12003	295	-	7,239,000
Pacific Highlands Traffic Signals / S01062	608	-	2,400,000
Pacific Hwy Curb Ramp Barrier Removal / S11045	609	-	1,200,000
Palisades Park Comfort Station Replace / S10026	296	-	712,712
Palm Avenue Interstate 805 Interchange / S00869	610	-	11,187,886
Palm Avenue Roadway Improvements / S00913	611	-	4,617,209
Park & Recreation Grant Match Funding / AGF00001	297	-	210,261
Pipeline Rehabilitation / AJA00002	437	23,500,000	191,506,889
Point Loma Grit Processing Improvements / S00315	438	312,044	34,926,129
Police HQs CoGeneration Repower Project / S10131	362	-	983,085
Police Range Refurbishment / S10118	363	-	7,000,000
Pomerado Median Improve-N of R Bernardo / S10035	298	-	899,840
Poway Road Bicycle Path - Class I / S00943	613	-	2,580,000
Pressure Reduction Facility Upgrades / AKA00002	439	-	100,000
Public Safety Training Institute / S00816	364	-	505,000
Pump Station 64,65, Penasquitos, E Mission Gorge / ABP00003	440	3,000,000	8,839,440
Pump Station Restorations / ABP00001	441	1,750,000	22,176,673
QUALCOMM Stadium / ABG00001	491	750,000	6,525,356
Rancho Bernardo CP Sports Field Lights / S11012	299	-	870,000
Rancho Bernardo Streetscape-Phase I / S12006	300	-	75,000
Rancho Encantada Park #2 / S00652	302	-	2,118,000

Capital Improvements Program

Profile of the City of San Diego's CIP

Table 2: Capital Improvement Projects by Project Status

Project Name	Page No.	FY2015 Proposed	Project Total
Rancho Penasquitos Skate Park / S12002	305	-	369,305
Rancho Penasquitos Towne Centre Park Imp / S12003	306	-	75,000
Reclaimed Water Extension / AHC00001	442	-	275,274
Reclaimed Water Retrofit / AHC00003	443	-	251,948
Recycled Water System Upgrades / S10010	444	-	2,350,000
Recycled Water Systems Upgrades / AHC00004	445	-	337,422
Recycled Water Tank Modifications / S12014	446	200,000	991,984
Regents Road Widening-Genesee to Executive / S00881	616	-	6,045,000
Regional Park Improvements / AGF00005	307	-	18,531,683
Replace Obsolete T/S Controllers / AIL00010	617	-	101,815
Resource-Based Open Space Parks / AGE00001	308	-	2,058,000
Resurfacing of City Streets / AID00005	618	3,907,720	453,538,768
Riviera Del Sol Neighborhood Park / S00999	309	-	6,924,640
Roof Replacement / ABT00002	483	-	138,983
Rose & Tecolote Creeks Water Quality Improvements / ACC00002	619	-	1,235,119
SBWR Plant Demineralization / S00310	447	2,694,562	5,973,695
SD River Dredging Qualcomm Way to SR163 / S00606	311	-	1,089,000
SDFD Station Alerting / L12002	152	-	4,400,000
SR94/Euclid Av Interchange Phase 2 / S14009	624	-	3,875,000
Salk Neighborhood Park & Joint Use Devel / S14007	312	2,082,709	2,082,709
San Carlos Branch Library / S00800	173	250,000	20,598,000
San Diego New Central Library / S00799	174	-	187,120,420
San Diego River Multi-Use Path / S00958	625	-	1,819,000
San Remo Way Storm Drain / S11004	626	-	305,000
San Ysidro Athletic Area/Larsen Fld Lght / S11013	314	-	1,041,300
San Ysidro Branch Library / S00802	175	-	12,186,000
Saturn Blvd Roadway Improvements / S11028	627	-	1,673,586
School Traffic Safety Improvements / AIK00002	628	200,000	1,891,722
Scripps Ranch Pump Station / S12019	448	-	13,079,000
Sea World Drive/Interstate 5 Interchange Imp / S00888	630	-	120,163,209
Seismic Upgrades / AKB00004	449	400,000	7,533,944
Sewer Main Replacements / AJA00001	450	55,367,797	384,258,117
Sidewalk Repair and Reconstruction / AIK00003	631	400,000	6,651,668
Silver Wing NP Sports Field/Lighting / S11051	316	-	1,200,609
Skyline Hills Library / S00692	177	-	13,754,252
Skyline-Paradise Hills Fire Station / S00687	153	-	1,411,176
So Chollas Landfill / Stormwater Improvements / S00684	115	6,516,922	15,828,624
Sorrento Valley Road & Interstate 5 Interchange / S00914	633	-	51,694,892
South Chollas Landfill / S00776	116	-	1,776,000
South Metro Sewer Rehabilitation Phase 3B / S00317	452	-	9,214,957
South Miramar Landfill / S00779	117	-	3,610,000
South Mission Beach Lifeguard Station / S00791	154	-	4,982,126
Southcrest Trails (252 Corridor Pk Imp - Ph2) Park / S01071	318	-	1,650,000

Capital Improvements Program

Profile of the City of San Diego's CIP

Table 2: Capital Improvement Projects by Project Status

Project Name	Page No.	FY2015 Proposed	Project Total
Sports Arena Blvd-Rosecrans to Midway / S00721	634	-	378,944
Standpipe and Reservoir Rehabilitations / ABL00001	454	6,637,485	24,753,746
State Route 163/Clairemont Mesa Blvd Interchange / S00905	637	-	15,721,200
State Route 163/Friars Road / S00851	638	19,149,927	126,000,868
State Route 56 Bike Interchanges / S00955	639	-	11,754,408
State Route 56 Freeway Expansion / RD14000	640	3,000,000	152,000,000
Streamview Drive Improvements / S00864	643	1,550,000	3,275,000
Street Light Circuit Upgrades / AIH00002	644	-	36,650,000
Sunset Cliffs Natural Pk Hillside Imp Presrv / S10091	319	-	4,195,594
Switzer Canyon Bridge Enhancement Prog / S10054	320	5,000	275,000
Talbot Street Slope Restoration / S00609	645	-	3,672,435
Talmadge Decorative Streetlight Restoration / S00978	321	75,000	306,800
Talmadge Historic Gates / L12001	322	-	348,726
Taylor Street - Bikeway / S00965	646	-	219,092
Ted Williams Pkwy Bridge/Shoal Creek Dr / S00941	647	-	4,669,547
Tierrasanta (Via Dominique) Pump Station / S12040	455	2,193,264	11,208,000
Tierrasanta - Median Conversion / L14001	326	-	250,000
Tierrasanta CP Sports Field Lighting / S11011	327	-	1,053,876
Torrey Highlands Community ID & Enhance / S11009	328	150,000	325,000
Torrey Highlands Park Play Area Upgrades / S11020	329	-	940,377
Torrey Highlands Trail System / RD12002	330	-	667,834
Torrey Hills NP Development / S13007	331	-	1,000,000
Torrey Hills SDG&E Easement Enhancement / S11006	332	-	441,000
Torrey Meadows Drive Overcrossing / S10015	649	-	9,115,000
Torrey Meadows Neighborhood Park / S00651	333	-	7,922,755
Torrey Pines Golf Course / AEA00001	335	-	1,467,123
Torrey Pines Improvements Phase I / S00613	650	-	15,900,000
Torrey Pines N. Golf Course-Improvements / S14019	336	-	9,570,000
Torrey Pines Road Slope Restoration / S00877	651	-	3,686,220
Traffic Calming / AIL00001	652	1,304,000	7,713,949
Traffic Signals - Citywide / AIL00004	653	1,375,000	6,292,444
Traffic Signals Modification / AIL00005	654	1,255,801	11,866,927
Trail for All People / S13001	337	-	379,700
Transportation Grant Match / AID00002	655	-	100,000
Triple Pipe Crossing Dennery Road / S10017	656	-	119,246
Tubman Charter School JU Improvements / S13000	338	350,000	2,270,000
Underground Tank Program / AFA00002	118	-	450,560
University Ave Pipeline Replacement / S11021	458	2,500,000	18,700,000
University Avenue Mobility Project / S00915	658	750,314	5,780,000
University Village Park Tot Lot / S13005	339	-	450,253
Unscheduled Projects / AJA00003	459	5,000,000	10,433,215
Upas St Pipeline Replacement / S11022	460	5,000,000	20,196,326
Utilities Undergrounding Program / AID00001	659	-	84,638,475

Capital Improvements Program Profile of the City of San Diego's CIP

Table 2: Capital Improvement Projects by Project Status

Project Name	Page No.	FY2015 Proposed	Project Total
Valencia Park Acquisition & Development / S11103	340	734,000	963,361
Via de la Valle Widening / RD11001	660	-	1,002,749
W. Henderson Security Light Improvement / S14014	342	-	80,000
Water & Sewer Group Job 816 (W) / S13015	461	2,000,000	10,755,363
Water CIP Reserve / S00048	462	-	5,000,000
Water Department Security Upgrades / S00050	463	-	15,243,959
Water Group 787 / S11108	464	-	7,986,125
Water Main Replacements / AKB00003	466	41,172,755	536,107,954
Water Pump Station Restoration / ABJ00001	467	4,660,427	32,452,319
Water Treatment Plants / ABI00001	468	2,054,000	3,254,000
Watershed CIP / ACC00001	663	500,000	31,833,311
Webster Neighborhood Identification Sign / S14005	345	-	40,000
Wegeforth Elementary School Joint Use / S00764	346	-	3,092,000
Welcome to Rancho Bernardo Signs / S10036	347	-	70,367
West Maple Canyon MP / S00760	349	100,000	745,000
West Miramar Landfill - Phase 2 / S00774	119	-	3,060,000
West Miramar Refuse Disposal Facility - Phase 2 / S01074	120	-	39,112,334
West Mission Bay Drive Bridge Over San Diego River / S00871	664	1,000,000	120,299,654
Westerly Extension of Hazard Center Drive / RD10001	666	-	1,000,000
Wet Weather Storage Facility / S00314	469	-	7,272,127
Wightman Street Neighborhood Park / S00767	350	1,530,634	3,186,000
Windwood II MP Play Area Upgrades / S11017	351	-	480,858
Total Continuing		\$ 281,944,142 \$	5,555,210,033
Warranty			
43rd Street Widening / S00845	516	\$ - \$	9,048,223
54th Street/Euclid Avenue Bikeways / S00956	517	-	130,000
Aldine Drive and Fairmount Drive Slope Restoration / S00865	518	-	6,410,150
Alvarado WTP Upgrade & Expansion / S00021	380	-	114,932,036
Azalea Park Neighborhood Identification / S00699	522	-	411,830
Balboa Ave/Tierrasanta Blvd Bikeway / S00957	523	-	250,000
Balboa Branch Library / S00808	163	-	7,702,000
Balboa Park Arcade / AGF00002	200	-	310,531
Balboa Park GC Irrigation System / S00632	201	-	4,007,332
Balboa Park/Florida Canyon Storm Drain Repairs / S01064	525	-	1,370,000
Balboa Terrace Trunk Sewer / S12035	382	-	10,091,812
Bayshore Bikeway / S00944	526	-	5,582,775
Berger Ave Sidewalk & Curb Ramps / S11044	528	-	73,791
Bicycle Loop Detectors / S11058	529	-	83,500
Bird Rock Median Lighting / S11007	206	-	229,000
CAB Fire Sprinkler Retrofit Project / S00819	479	-	4,473,000
Canyonside Community Park / S00768	212	-	345,000
Carmel Country Road Median Improvements / S10039	214	-	178,645

Capital Improvements Program

Profile of the City of San Diego's CIP

Table 2: Capital Improvement Projects by Project Status

Project Name	Page No.	FY2015 Proposed	Project Total
Carmel Grove Mini Park Play Area Upgrade / S00659	215	-	480,858
Carmel Valley Rd-Del Mar Hts to Lopelia Meadows PI / S00906	537	305,000	7,205,000
Carmel Valley Road Enhancement Project / S00859	541	-	9,094,641
Colony Hill Water Main Relocation / S11102	389	-	1,504,250
Dailard NP Play Area Upgrades / S10028	231	-	410,335
Del Mar Heights Road-4/6 Lanes / S00903	549	42,000	9,842,000
Del Mar Mesa Neighborhood Park / S00648	235	-	1,339,646
Del Mar Terrace Street Improvements / S10038	240	-	715,000
Del Mar Trails Park Play Area Upgrades / S11016	241	-	596,366
East Point Loma Trunk Sewer / S00329	397	-	2,806,856
El Camino Real Widening / S00916	554	-	100,000
El Capitan Pipeline #2 Valves / S10005	398	-	1,314,617
Euclid Avenue & Home Improvements / S00886	556	-	1,012,740
Famosa Slough Salt Marsh Creation / S00605	248	-	333,000
Fire Station No. 47 - Pacific Highlands Ranch / S00689	140	-	7,745,365
Florence Griffith Joyner Elementary SR2S / S10061	561	-	1,292,073
Fourth Avenue and Quince Street / S11055	563	-	330,000
Fourth Avenue/Fifth Avenue & Nutmeg Str / S11056	564	-	825,000
Gompers NP - Play Area Upgrades / S11030	249	-	1,180,000
Harbor Drive Trunk Sewer Replacement / S00336	404	-	12,398,748
Kearny Mesa Community Sign / S10044	578	-	60,000
Kearny Villa Road Bike Lane Improvements / S00961	579	-	300,000
La Jolla Ecological Reserve Area of ASBS / S00607	581	-	3,310,000
La Jolla Shores Lifeguard Station / S00790	148	-	3,395,141
La Jolla Village Drive - Interstate 805 Ramps / S00857	583	-	23,974,536
Lake Murray CP Play Area Expansion / S11018	259	-	212,446
Lake Murray Trunk Sewer / S00335	406	-	10,750,798
Laurel Street Bridge Over State Route 163 / S00939	585	-	1,220,000
Lindbergh Field 16" CI Main Replacement / S10055	408	-	3,477,779
Logan Heights Branch Library / S00807	166	-	2,534,012
Manhasset Dr Storm Drain System Upgrade / S11005	587	-	285,000
Maryland Street Storm Drain Replacement / S10056	588	-	399,840
Mira Sorrento Place-Scranton to Vista Sorrento / S00878	593	-	12,460,253
Miramar Contract A Roof System Redesign / S13016	421	-	314,000
Miramar WTP Upgrade & Expansion / S00024	422	-	120,568,505
Mission Beach Lifeguard Station / S00793	149	-	864,400
Montezuma Trunk Sewer / S00332	423	-	6,182,094
Montgomery Field Rehabilitation / S00680	91	-	5,231,922
Montgomery Waller Community Park / S00754	280	-	1,005,899
N Harbor Dr Navy Estuary Seismic Retrofit / S00728	598	-	17,584,481
NCWRP Sludge Pump Station Upgrade / S00309	427	-	857,096
North Park Lighting Improvements / S00823	600	-	487,860
North Torrey Pines Road @ Genesee Avenue / S00720	601	-	9,573,775

Capital Improvements Program Profile of the City of San Diego's CIP

Table 2: Capital Improvement Projects by Project Status

Project Name	Page No.	FY2015 Proposed	Project Total
North Torrey Pines Road Bridge/ Los Penasquitos / S00935	602	-	13,980,652
Ocean Beach Branch Library / S00806	169	-	146,500
Ocean View Hills Parkway / S00882	604	-	15,058,237
Old Mission Dam Preservation / S00611	289	-	1,577,336
Otay Valley Fenton Pond Recreation Trail / S00753	292	-	209,605
Otay Valley RP Beyer Blvd Staging Area / S00638	293	-	2,500,396
Otay WTP Upgrade & Expansion / S00030	432	-	28,789,552
Park Boulevard and Essex Street / S11054	612	-	320,000
Rancho Bernardo Bikeway / S00962	614	-	250,000
Rancho Bernardo Westwood Soundwall / S10033	301	-	100,000
Rancho Penasquitos Monument Signs / S10032	304	-	186,475
Regents Road Bridge / S00729	615	-	31,554,476
Roosevelt Middle School Improvements / S00761	310	-	1,190,000
Rose Creek Bikeway / S00946	620	-	6,300,000
Rosecrans Street Corridor Improvements / S00830	621	-	1,448,325
Ruffin Road/Murphy Canyon Road Bikeway Project / S00959	622	-	177,200
SR2S Traffic Safety Projects Grant #1 / L00010	623	-	142,198
San Diego River Park Master Plan / S01001	313	-	1,620,267
Scripps Ranch/Mira Mesa Medians Project / S00838	629	-	1,077,994
Skyline Drive Improvements / S00912	632	-	2,877,294
South Bay Reclamation System / S00018	451	-	1,499,134
South Mission Valley Trunk Sewer / S00302	453	-	15,801,938
Spring Canyon Road-Scripps Ranch to Pomerado Road / S00832	635	-	785,000
State Route 15 Bikeway Study / S00731	636	-	2,507,275
State Route 56-Carmel Country to Black Mountain / S00853	641	-	146,698,155
Stockton Street Lights / S10130	642	-	259,000
Talmadge Street Improvements / S00820	323	-	281,357
Talmadge Streetscape & Lighting Zone 1E / S00976	324	-	622,923
Talmadge Streetscape & Lighting Zone 2W / S00977	325	-	54,486
Thorn Street Median Improvements / S00844	648	-	430,000
Torrey Pines Road/La Jolla Blvd Main Replacement / S00003	456	-	0
USIU Trunk Sewer / S00334	457	-	8,885,191
University Ave/Alabama Bike & Ped Safety Imp / S00960	657	-	520,000
Views West NP ADA Upgrades / S10031	341	-	930,100
Village Loop Road / S00919	661	-	2,880,000
Walker NP Playground Upgrades / S10092	344	-	313,100
Washington Street Improvements Phase II / S00703	662	-	1,437,869
Water Group Job 915 (3012) / S10123	465	-	16,005,121
West Lewis and Falcon Streets MP / S00757	348	-	446,139
West San Ysidro Blvd Streetscape / S00822	665	-	587,981
Total Warranty		\$ 347,000 \$	761,657,235

Capital Improvements Program

Profile of the City of San Diego's CIP

Table 2: Capital Improvement Projects by Project Status

Project Name	Page No.	FY2015 Proposed	Project Total
Underfunded			
Beyer Park Development / S00752	205	\$ -	11,888,000
Chollas Community Park / S00654	221	-	30,175,562
Fire Station No. 54 - Paradise Hills / S00785	144	-	11,095,000
Interstate 5 Underpass - Bikeway/Ped Connector / S00982	576	-	1,651,010
Kensington/Normal Heights Library / S00795	164	-	2,421,530
Kumeyaay Lakes Berm Restoration and Dredging / S00655	258	-	10,000,000
North Park Library / S00798	168	-	14,053,598
Ocean Beach Lifeguard Station / S10121	151	-	4,560,000
Otay East Branch Library / S10025	170	-	15,885,000
Paradise Hills Library / S00810	171	-	8,939,533
Rancho Bernardo Library / S00812	172	-	3,504,700
Scripps Miramar Ranch Library / S00811	176	-	1,126,000
Sefton Field Improvements / S01012	315	-	1,000,000
Sixth Avenue Playground Improvements / S00616	317	-	2,000,000
Torrey Pines City Park General Development Plan / S01015	334	-	15,600,000
Total Underfunded		\$ -	133,899,932

Capital Improvements Program

Fiscal Year 2014 Budget Update

Project Changes

The Fiscal Year 2014 Adopted Capital Improvements Program budget published 472 ongoing and new standalone and annual allocation projects. Since publication, 17 of these projects have been closed or cancelled and 22 projects have been initiated. The Fiscal Year 2015 Proposed Budget includes 477 standalone and annual allocation projects. **Table 1** lists the 22 newly published projects which includes 13 new projects for Fiscal Year 2015 and other projects which have been added via City Council resolution during Fiscal Year 2014.

Table 1: Projects Added to the Fiscal Year 2015 Capital Improvements Program Budget

Project	Prior Fiscal Years	FY2015 Proposed	FY2015 Anticipated
ADA Improvements & Expansion of Paradise Senior Ce / S15002 ¹	\$ -	\$ 500,000	\$ -
Balboa Park Alcazar Pkg Lot Improvements / S14013	150,000	-	-
Bayview Reservoir Solar Project / S14021 ¹	-	2,000,000	325,000
CNG Fueling Station for Refuse & Recycling / S15000 ¹	-	1,200,000	-
Canyon Hills Resource Park Improvements / S15006 ¹	-	1,718,570	-
Coast Blvd Walkway Improvements / S15001 ¹	-	75,000	-
Crest Canyon Neighborhood Park / S15005 ¹	-	275,000	-
Fire Station No. 07 - Barrio Logan / S15013 ¹	-	850,000	-
Fire Station No. 51 - Skyline Hills / S14017	-	-	1,000,000
Fire-Rescue Air Operations Facility / S15012 ¹	-	125,000	-
Fleet Services Elect & Fac Improvements / L14002	-	-	713,000
Home Avenue Fire Station / S14018	-	-	2,000,000
Linda Vista Skate Park / S15008	-	-	3,000,000
MOC Complex Solar Project / S14022 ¹	-	1,700,000	975,000
Mid City Skate Park / S15003 ¹	-	250,000	-
Mission Beach Boardwalk Bulkhead / L14004	-	-	600,000
Mohnike Adobe and Barn Restoration / S13008	-	-	500,000
Rancho Mission Neighborhood Park Play Area Upgrade / S15004 ¹	-	1,271,000	-
Tierrasanta Library Expansion / S15011 ¹	-	310,000	-
Torrey Pines N. Golf Course-Improvements / S14019	-	-	9,570,000
W. Henderson Security Light Improvement / S14014	80,000	-	-
Wagenheim Joint Use Facility / S15007 ¹	-	5,087,168	-

¹ New Projects for Fiscal Year 2015

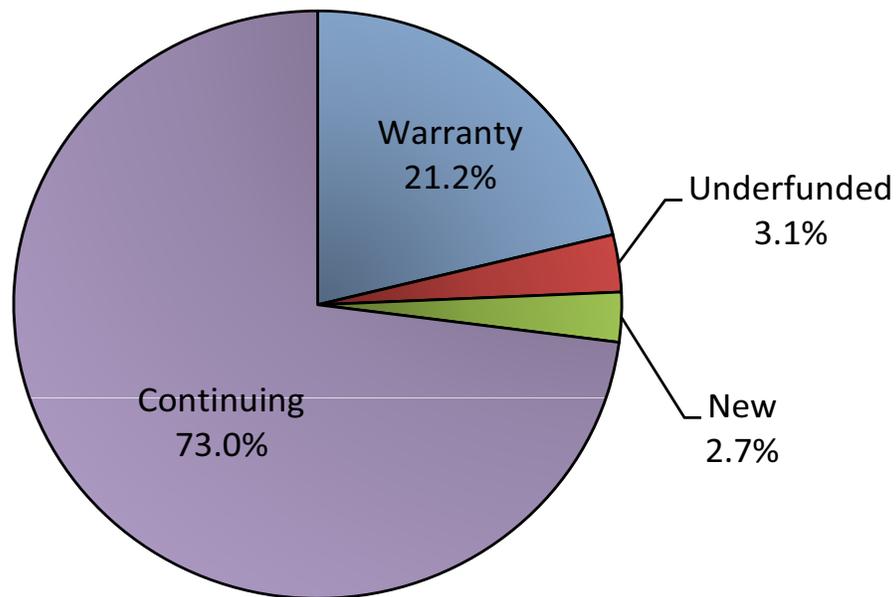
It is important to note that although the published number of projects is 477, the total number of active projects being managed is nearly 1,400. This number includes all active sublets of annual allocations in addition to all standalone projects.

Capital Improvements Program Fiscal Year 2014 Budget Update

Project Progress

In accordance with Council Policy 000-31, Capital Improvements Program Transparency, all published projects in the CIP budget have been categorized by four progress categories - *New*, *Continuing*, *Warranty* or *Underfunded*. The complete list of categorized projects can be found in the Profile of the City's CIP section on page 31. The current breakdown is shown in **Figure 1** below.

Figure 1: Projects by Progress Status



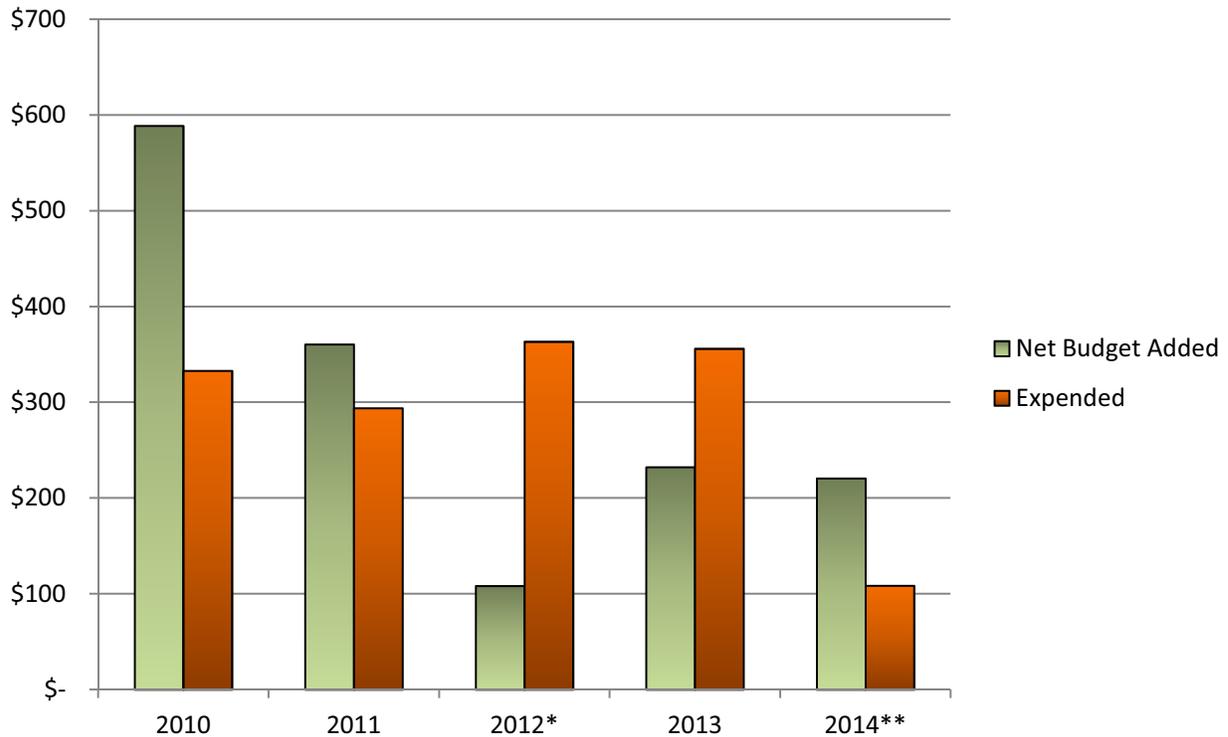
In Fiscal Year 2014, 17 projects have been closed or cancelled. Approximately \$2.7 million in a variety of sources was returned to fund balances or transferred to other projects as a result of these closures. Not all projects resulted in completed assets; some of the projects were cancelled or abandoned resulting in the budget being removed. **Table 2** at the end of this section lists the projects that have been closed and are no longer published.

Project Expenditures

Since Fiscal Year 2010, \$1.51 billion dollars has been added to the Capital Improvements Program budget and \$1.45 billion has been expended. The chart below shows a significant budget surplus in Fiscal Year 2010 due in part to the addition of deferred capital bond financing. Budget added annually supports the on-going needs of the CIP and multi-year life of projects. Expenditures of funds appropriated in one year may occur over a number of years. For Fiscal Year 2014, the largest portion of CIP dollars were spent on City buildings, transportation, water, and wastewater projects. These four project types represent 89.8 percent of the \$108.3 million in CIP expenditures during this time.

Capital Improvements Program Fiscal Year 2014 Budget Update

Figure 2: Budget Added and Expended by Year (In Millions of Dollars)



* Fiscal Year 2012 Net Budget Added has been predominantly reduced by project closures.

** Fiscal Year 2014 Net Budget Added and Expended include activity through December 31, 2013.

Contracts Awarded

Consultant and construction contracts account for a significant portion of annual CIP expenditures. The Public Works Department, is responsible for the bid and award process for CIP contracts. For Fiscal Year 2014, through December 31, 2013, 137 consultant and construction contracts, totaling \$87.9 million, were awarded.

One goal of City Council Policy 000-31, Capital Improvements Program Transparency, is the streamlining of the contract award process. By publishing a list of projects expecting to enter into contracts in the budget document, City Council has the opportunity to review the contracts as part of the budget process, rather than requiring a project to return to City Council later in the fiscal year. This is expected to reduce the project execution time by three to 12 months. The list of projects expecting to enter into contracts during Fiscal Year 2015 can be found on page 20.

Table 2: Projects Removed from Capital Improvements Program Since Fiscal Year 2014

Project	Department
Adv Water Treatment Demo Plant (IPR/RA) / S10127	Public Utilities
Alvarado Canyon Road Realignment / S00894	Transportation & Storm Water
Canyonside Community Park / S00637	Park & Recreation
Carmel Valley CP South Neighborhood 8A / S00750	Park & Recreation
Community Sign Installation at Various Locations / AID00004	Transportation & Storm Water

Capital Improvements Program

Fiscal Year 2014 Budget Update

Table 2: Projects Removed from Capital Improvements Program Since Fiscal Year 2014

Project	Department
Environmental Services Facilities Improvements / ABT00005	Public Works - General Service
First Avenue Bridge Over Maple Canyon / S00862	Transportation & Storm Water
Judy Lee Place Storm Drain Replacement / S10052	Transportation & Storm Water
Maddox NP Playground Upgrades / S10086	Park & Recreation
Mission Hills Branch Library / S00804	Library
Mission Trails Regional Pk Equest Comfort Station / S01073	Park & Recreation
Normal Heights CP Development / S00662	Park & Recreation
Ocean Beach CDC - N Ocean Beach Revitalization / S01057	Park & Recreation
Ridgehaven Backup Generator Project / S10133	Environmental Services
Serra Mesa Branch Library / S00801	Library
SR94/Euclid Ave Interchange Improvements / S11046	Transportation & Storm Water
University Avenue Sidewalk from 54th to 68th / S00910	Transportation & Storm Water

Capital Improvements Program

Project Prioritization

Priority Scores are given to projects as a way to compare them to other similar projects of the same project type within the Capital Improvements Program (CIP). Since the implementation of the Prioritization Policy, it has been the goal of the CIP to refine and expand the method in which projects are scored and ranked.

Prioritization Policy

Council Policy 800-14, Prioritizing CIP Projects, outlines the process for scoring and prioritizing projects. The policy was updated in November 2013 and is intended to guide the City Council, Mayor and the Mayor's Capital Improvement Program Review and Advisory Committee (CIPRAC) in their CIP deliberations. The policy establishes a capital planning process that ultimately leads to decisions that optimize the use of available resources for projects competing for funding, resulting in the maximum benefit from the projects delivered. The amended Council Policy addresses areas of improvements identified in the 2011 CIP Audit and 2012 Public Utilities Department Audit that include consideration for emergency projects, risk to environment and sustainability of resources in prioritizing CIP projects. The amended Council Policy also provides guidelines and procedures to maintain consistency in application across all asset-owning departments by requiring asset specific scoring methodology using unique operational needs and a more objective scoring tool. The policy was initially adopted for transportation projects in Fiscal Year 2007 and first revised in Fiscal Year 2008 to incorporate the prioritization of all capital projects. Projects that were scored prior to November 13, 2013 used the process approved in the prior Prioritization Policy, revised in Fiscal Year 2008.

Briefly, the policy states that:

- Projects within restricted funding categories will compete only with projects within the same funding category.
- Projects will compete only with projects within the same asset categories, which include: Enterprise-Funded Assets and Mandated Programs, Mobility Assets, Public Safety Assets, and Neighborhood Assets.
- Prior to inclusion in the CIP Budget, a simple high level project score will be developed to aide in the determination of whether or not the project will be included in the next fiscal year CIP Budget.
- Once included in the CIP Budget, projects will compete only with projects within the same level of completion or project development phase (planning, design, and construction).
- Project Priority Scores will be updated as the condition of the project changes or other information becomes available.
- Low scoring projects may proceed due to unique funding source restrictions.

In addition, projects that were in construction or had completed construction as of Fiscal Year 2012 have not been scored. These projects are noted as not applicable (N/A). Annual allocation project types, funded yearly for ongoing repair and replacement of smaller projects, are not scored and are noted as Annual.

Capital Improvements Program

Project Prioritization

Priority Scoring

Table 1 lists, in order of importance, the scoring weights taken into consideration when projects are scored. Projects receive points for each category from a minimum of zero to a maximum equivalent to the weight of the category.

Table 1: Scoring Weights

Factors	Enterprise-Funded Assets and Mandated Programs	Mobility Assets	Public Safety Assets	Neighborhood Assets
Risk to Health, Safety and Environment and Regulatory or Mandated Requirements	25	20	15	10
Asset Condition, Annual Recurring Costs and Asset Longevity	20	20	20	15
Community Investment and Economic Prosperity	20	20	10	25
Level and Quality of Service	10	20	30	20
Sustainability and Conservation	10	5	5	10
Funding Availability	5	5	10	5
Project Readiness	5	5	5	5
Multiple Category Benefit and Bundling Opportunities	5	5	5	10
Total	100	100	100	100

Priority Categories

Priority Scores for CIP projects, within each major asset category, have been grouped into the following Priority Categories. However, major asset types with six or fewer scored projects are defaulted to Medium.

- High: Priority Scores in the upper one-third, or the highest 33-percent, of priority scores by major asset type category.
- Medium: Priority Scores in the middle one-third, or the middle 33-percent, of all priority scores by major asset type category.
- Low: Priority Scores in the lower one-third, or the lowest 33-percent, of all priority scores by major asset type category.

Table 2 groups all active projects by major asset category. The projects are then listed by priority score.

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Airport Assets				
Montgomery Field Rehabilitation / S00680	91	Warranty	100	Medium
Brown Field / AAA00002	89	Continuing	Annual	Annual
Montgomery Field / AAA00001	90	Continuing	Annual	Annual

Capital Improvements Program

Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Buildings				
Miramar Clearwell Improvements / S11024	420	Continuing	100	High
69th & Mohawk Pump Station / S12011	378	Continuing	96	High
Tierrasanta (Via Dominique) Pump Station / S12040	455	Continuing	96	High
Children's Pool Lifeguard Station / S00644	129	Continuing	93	High
La Jolla Cove Lifeguard Station / S00792	147	Continuing	93	High
Fire Station No. 45 - E Mission Valley / S00688	139	Continuing	92	High
Bayview Reservoir Solar Project / S14021	384	New	90	High
Cielo & Woodman Pump Station / S12012	388	Continuing	90	High
Lower Otay Outlet Tower / S12018	410	Continuing	90	High
MOC Complex Solar Project / S14022	415	New	90	High
Miramar Contract A Roof System Redesign / S13016	421	Warranty	90	High
Morena Reservoir Outlet Tower Upgrade / S00041	425	Continuing	90	High
PS2 Power Reliability & Surge Protection / S00312	435	Continuing	90	High
South Metro Sewer Rehabilitation Phase 3B / S00317	452	Continuing	90	High
Museum of Man Roof Replacement / S11101	283	Continuing	86	High
PS 84 Upgrade & PS 62 Abandon / S00308	433	Continuing	86	High
EAM ERP Implementation / S14000	394	Continuing	85	High
Enterprise Asset Management SAP / S13013	99	Continuing	85	High
Fire Station No. 07 - Barrio Logan / S15013	133	New	85	High
Fitting Facility Expansion / S10042	481	Continuing	84	High
Fleet Services Elect & Fac Improvements / L14002	482	Continuing	84	High
Barrett Flume Cover / S10013	383	Continuing	83	Medium
Fire Station No. 51 - Skyline Hills / S14017	143	Continuing	83	Medium
Home Avenue Fire Station / S14018	146	Continuing	83	Medium
MBC Dewatering Centrifuges Replacement / S00339	413	Continuing	83	Medium
MBC Odor Control Facility Upgrades / S00323	414	Continuing	83	Medium
North Pacific Beach Lifeguard Station / S10119	150	Continuing	83	Medium
Wet Weather Storage Facility / S00314	469	Continuing	83	Medium
NCWRP Sludge Pump Station Upgrade / S00309	427	Warranty	82	Medium
EMT&S Boat Dock and Steam Line Relocation / S00319	395	Continuing	81	Medium
Fire Station No. 08 - Mission Hills / S10029	134	Continuing	81	Medium
Fire Station No. 22 - Point Loma / S00787	137	Continuing	81	Medium
Fire Station No. 38 - Mira Mesa Remodel / S10006	138	Continuing	81	Medium
Fire Station No. 47 - Pacific Highlands Ranch / S00689	140	Warranty	81	Medium
Fire Station No. 49 - Otay Mesa / S00784	141	Continuing	81	Medium
Fire Station No. 54 - Paradise Hills / S00785	144	Underfunded	81	Medium
Skyline-Paradise Hills Fire Station / S00687	153	Continuing	81	Medium
South Mission Beach Lifeguard Station / S00791	154	Continuing	81	Medium
Fire Station No. 05 - Hillcrest / S00788	132	Continuing	80	Medium
Fire Station No. 17 - Mid-City / S00783	136	Continuing	80	Medium
Scripps Ranch Pump Station / S12019	448	Continuing	80	Medium

Capital Improvements Program

Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Ocean Beach Lifeguard Station / S10121	151	Underfunded	79	Medium
SDFD Station Alerting / L12002	152	Continuing	79	Medium
Fire-Rescue Air Operations Facility / S15012	145	New	78	Medium
SBWR Plant Demineralization / S00310	447	Continuing	77	Medium
Lower Otay Reservoir Emer Outlet Improve / S00044	411	Continuing	75	Low
Fire Station No. 50 - North University City / S13021	142	Continuing	74	Low
MBC Biosolids Storage Silos / S00322	412	Continuing	74	Low
Metro Facilities Control Systems Upgrade / L10000	416	Continuing	72	Low
Municipal Facilities Control Systems Upgrade / L10001	426	Continuing	72	Low
Mission Beach Lifeguard Station / S00793	149	Warranty	71	Low
Chollas Building / S11025	387	Continuing	65	Low
Skyline Hills Library / S00692	177	Continuing	64	Low
Balboa Branch Library / S00808	163	Warranty	62	Low
Mission Hills-Hillcrest Library / S13022	167	Continuing	62	Low
Ocean Beach Branch Library / S00806	169	Warranty	62	Low
Paradise Hills Library / S00810	171	Underfunded	62	Low
Rancho Bernardo Library / S00812	172	Underfunded	62	Low
San Ysidro Branch Library / S00802	175	Continuing	62	Low
Tierrasanta Library Expansion / S15011	178	New	60	Low
Scripps Miramar Ranch Library / S00811	176	Underfunded	59	Low
NTC Aquatic Center / S10000	284	Continuing	56	Low
Kensington/Normal Heights Library / S00795	164	Underfunded	49	Low
North Park Library / S00798	168	Underfunded	49	Low
Library Collection Conversion to RFID / S12000	165	Continuing	46	Low
Fire Station No. 15 - Expansion / S13011	135	Continuing	44	Low
CNG Fueling Station for Refuse & Recycling / S15000	108	New	40	Low
Otay East Branch Library / S10025	170	Underfunded	39	Low
El Capitan Reservoir Road Improvements / S00040	399	Continuing	20	Low
Alvarado WTP Upgrade & Expansion / S00021	380	Warranty	N/A	N/A
Backup Generators at SPS's, TP & EMTS / S12036	381	Continuing	N/A	N/A
CAB Fire Sprinkler Retrofit Project / S00819	479	Warranty	N/A	N/A
CAD System Replacement Project / S13100	361	Continuing	N/A	N/A
CIP Bond Issuance Reserve / S00342	385	Continuing	N/A	N/A
Convention Center Phase III Expansion / S12022	499	Continuing	N/A	N/A
Fire Station No. 01 - Downtown / S00786	131	Continuing	N/A	N/A
La Jolla Shores Lifeguard Station / S00790	148	Warranty	N/A	N/A
Logan Heights Branch Library / S00807	166	Warranty	N/A	N/A
Miramar WTP Upgrade & Expansion / S00024	422	Warranty	N/A	N/A
Montgomery Academy Joint Use Improvements / S00973	279	Continuing	N/A	N/A
Otay WTP Upgrade & Expansion / S00030	432	Warranty	N/A	N/A
PS Upgrades Group 1 North County / S00303	434	Continuing	N/A	N/A
Point Loma Grit Processing Improvements / S00315	438	Continuing	N/A	N/A
Police HQs CoGeneration Repower Project / S10131	362	Continuing	N/A	N/A

Capital Improvements Program Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Police Range Refurbishment / S10118	363	Continuing	N/A	N/A
Public Safety Training Institute / S00816	364	Continuing	N/A	N/A
San Carlos Branch Library / S00800	173	Continuing	N/A	N/A
San Diego New Central Library / S00799	174	Continuing	N/A	N/A
Water Department Security Upgrades / S00050	463	Continuing	N/A	N/A
West Miramar Landfill - Phase 2 / S00774	119	Continuing	N/A	N/A
Americans with Disabilities Improvements / ABE00001	477	Continuing	Annual	Annual
CIP Emergency Reserve / ABT00006	187	Continuing	Annual	Annual
City Facilities Improvements / ABT00001	480	Continuing	Annual	Annual
Citywide Energy Improvements / ABT00003	109	Continuing	Annual	Annual
Dams and Reservoirs / ABK00001	391	Continuing	Annual	Annual
Energy Commission Energy Efficiency Facility Imp / ABT00004	110	Continuing	Annual	Annual
Fire Station Major Component Replacement Rehab / ABC00001	130	Continuing	Annual	Annual
Groundwater Asset Development Program / ABM00001	402	Continuing	Annual	Annual
Metro Treatment Plants / ABO00001	417	Continuing	Annual	Annual
Metropolitan System Pump Stations / ABP00002	418	Continuing	Annual	Annual
Pump Station 64,65, Penasquitos, E Mission Gorge / ABP00003	440	Continuing	Annual	Annual
Pump Station Restorations / ABP00001	441	Continuing	Annual	Annual
QUALCOMM Stadium / ABG00001	491	Continuing	Annual	Annual
Roof Replacement / ABT00002	483	Continuing	Annual	Annual
Standpipe and Reservoir Rehabilitations / ABL00001	454	Continuing	Annual	Annual
Water Pump Station Restoration / ABJ00001	467	Continuing	Annual	Annual
Water Treatment Plants / ABI00001	468	Continuing	Annual	Annual
Drainage				
Alta La Jolla Drive Drainage Repair Phase II / S10001	519	Continuing	91	High
Avenida de la Playa Infrastructure-SD / S13018	521	Continuing	73	High
SD River Dredging Qualcomm Way to SR163 / S00606	311	Continuing	69	High
34th Street Storm Drain / S11001	512	Continuing	48	Medium
Coolidge Street Storm Drain / S11003	546	Continuing	46	Medium
San Remo Way Storm Drain / S11004	626	Continuing	44	Medium
Manhasset Dr Storm Drain System Upgrade / S11005	587	Warranty	43	Medium
Hayes Ave Storm Drain / S11002	569	Continuing	41	Low
Maryland Street Storm Drain Replacement / S10056	588	Warranty	37	Low
La Jolla Ecological Reserve Area of ASBS / S00607	581	Warranty	28	Low
Balboa Park/Florida Canyon Storm Drain Repairs / S01064	525	Warranty	N/A	N/A
Famosa Slough Salt Marsh Creation / S00605	248	Warranty	N/A	N/A
Drainage Projects / ACA00001	552	Continuing	Annual	Annual
Rose & Tecolote Creeks Water Quality Improvements / ACC00002	619	Continuing	Annual	Annual
Watershed CIP / ACC00001	663	Continuing	Annual	Annual
Golf				
Mission Bay Golf Course Practice Cntr Bldg Improve / S01090	271	Continuing	60	Medium
Mission Bay GC Renovation/Reconstruction / S11010	269	Continuing	54	Medium

Capital Improvements Program

Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Balboa Park Golf Course # Clubhouse / S00614	203	Continuing	44	Medium
Torrey Pines N. Golf Course-Improvements / S14019	336	Continuing	34	Medium
Balboa Park GC Irrigation System / S00632	201	Warranty	N/A	N/A
Balboa Park Golf Course / AEA00002	202	Continuing	Annual	Annual
Mission Bay Golf Course / AEA00003	270	Continuing	Annual	Annual
Torrey Pines Golf Course / AEA00001	335	Continuing	Annual	Annual
Landfills				
Future Waste Mgmt Disposal & Processing Facilities / S01088	112	Continuing	92	High
West Miramar Refuse Disposal Facility - Phase 2 / S01074	120	Continuing	89	High
Arizona Street Landfill Closure and Modifications / S00682	107	Continuing	85	Medium
So Chollas Landfill / Stormwater Improvements / S00684	115	Continuing	85	Medium
South Chollas Landfill / S00776	116	Continuing	85	Medium
South Miramar Landfill / S00779	117	Continuing	74	Low
Miramar Landfill Greenery Expansion / S00975	114	Continuing	53	Low
Environmental Services Operations Yard Improvement / AFA00003	111	Continuing	Annual	Annual
Minor Improvements to Landfills / AFA00001	113	Continuing	Annual	Annual
Underground Tank Program / AFA00002	118	Continuing	Annual	Annual
Parks				
Carmel Grove Mini Park Play Area Upgrade / S00659	215	Warranty	91	High
Del Mar Trails Park Play Area Upgrades / S11016	241	Warranty	91	High
Tierrasanta CP Sports Field Lighting / S11011	327	Continuing	91	High
Torrey Highlands Park Play Area Upgrades / S11020	329	Continuing	90	High
Windwood II MP Play Area Upgrades / S11017	351	Continuing	90	High
Dailard NP Play Area Upgrades / S10028	231	Warranty	86	High
Palisades Park Comfort Station Replace / S10026	296	Continuing	84	High
Mountain View NP Area Upgrades / S11019	281	Continuing	83	High
Rancho Bernardo CP Sports Field Lights / S11012	299	Continuing	83	High
San Ysidro Athletic Area/Larsen Fld Lght / S11013	314	Continuing	83	High
Gompers NP - Play Area Upgrades / S11030	249	Warranty	82	High
Views West NP ADA Upgrades / S10031	341	Warranty	82	High
Memorial Pool Improvements / S00970	265	Continuing	78	High
Rancho Mission Neighborhood Park Play Area Upgrade / S15004	303	New	77	High
City Heights Square Mini-Park / S01070	223	Continuing	76	High
Silver Wing NP Sports Field/Lighting / S11051	316	Continuing	74	High
Gonzales Canyon Neighborhood Park / S00994	250	Continuing	73	High
Riviera Del Sol Neighborhood Park / S00999	309	Continuing	73	High
Walker NP Playground Upgrades / S10092	344	Warranty	73	High
Larsen Field ADA Improvements Phase II / S13004	260	Continuing	71	High
Linda Vista Community Park Picnic Area / S01068	261	Continuing	71	High
Crystal Pier Improvements / S11014	230	Continuing	70	High
Mission Bay Athletic Area Comfort Station Mod / S10021	268	Continuing	68	High
Roosevelt Middle School Improvements / S00761	310	Warranty	68	High

Capital Improvements Program Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Wegeforth Elementary School Joint Use / S00764	346	Continuing	67	High
Rancho Penasquitos Skate Park / S12002	305	Continuing	65	High
Sixth Avenue Playground Improvements / S00616	317	Underfunded	65	High
ADA Improvements & Expansion of Paradise Senior Ce / S15002	197	New	62	Medium
Angier Elementary School Joint Use / S00762	198	Continuing	62	Medium
Cabrillo Heights NP Improvements / S00763	208	Continuing	62	Medium
Linda Vista Skate Park / S15008	262	Continuing	62	Medium
Mohnike Adobe and Barn Restoration / S13008	278	Continuing	62	Medium
Pacific Breezes (Ocean View Hills) CP / S00649	294	Continuing	62	Medium
McKinley Elementary School JU Improvemts / S12001	264	Continuing	61	Medium
Southcrest Trails (252 Corridor Pk Imp - Ph2) Park / S01071	318	Continuing	59	Medium
Wagenheim Joint Use Facility / S15007	343	New	59	Medium
Sunset Cliffs Natural Pk Hillside Imp Presrv / S10091	319	Continuing	58	Medium
Central Ave Mini Park Ph II Skate Plaza / S14010	218	Continuing	57	Medium
Chicano Park ADA Upgrades / S13003	220	Continuing	57	Medium
Carmel Valley Neighborhood Park #8 / S00642	217	Continuing	55	Medium
Del Mar Mesa Neighborhood Park Ph II / S13023	236	Continuing	55	Medium
Olive St Park Acquisition/Development / S10051	290	Continuing	54	Medium
Trail for All People / S13001	337	Continuing	54	Medium
El Cuervo Adobe Improvements / S14006	244	Continuing	53	Medium
Old Mission Dam Preservation / S00611	289	Warranty	53	Medium
West Maple Canyon MP / S00760	349	Continuing	52	Medium
Chollas Community Park / S00654	221	Underfunded	49	Medium
Home Avenue Park / S00673	256	Continuing	49	Medium
Wightman Street Neighborhood Park / S00767	350	Continuing	49	Medium
Cowles Mountain Access Rd Rehabilitation / S14001	227	Continuing	48	Medium
Torrey Hills NP Development / S13007	331	Continuing	47	Medium
Canyon Hills Resource Park Improvements / S15006	211	New	45	Medium
Hickman Fields Athletic Area / S00751	252	Continuing	44	Medium
Coast Blvd Walkway Improvements / S15001	224	New	42	Medium
Chollas Lake Pk Playground Improvements / S14002	222	Continuing	40	Low
W. Henderson Security Light Improvement / S14014	342	Continuing	40	Low
Central Avenue Mini Park Acquisition/Development / S00992	219	Continuing	39	Low
Balboa Park Alcazar Pkg Lot Improvements / S14013	199	Continuing	37	Low
Ocean Beach Veterans Memorial / S14012	288	Continuing	37	Low
North Ocean Beach Gateway Ph II / S12041	285	Continuing	35	Low
North Park MP & Streetscape Improvements / S10050	286	Continuing	34	Low
Tubman Charter School JU Improvements / S13000	338	Continuing	31	Low
Kumeyaay Lakes Berm Restoration and Dredging / S00655	258	Underfunded	27	Low
Sefton Field Improvements / S01012	315	Underfunded	27	Low
Canyonside Community Park Improvements / S12004	213	Continuing	22	Low
Mission Trails RP Cowles Mountain Trail / S10065	275	Continuing	20	Low
Mission Trails RP Trail Realignment / S10066	277	Continuing	20	Low

Capital Improvements Program

Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Del Mar Mesa Central Multi Use Trail / S00890	234	Continuing	19	Low
Del Mar Mesa Northern Hiking/Equestrian Trail / S00892	237	Continuing	19	Low
Del Mar Mesa Southern Multi-Use Trail / S00889	238	Continuing	19	Low
Hiking & Equestrian Trail NP #10 / S00722	254	Continuing	19	Low
Hiking & Equestrian Trails - Eastern Region / S00891	255	Continuing	19	Low
Salk Neighborhood Park & Joint Use Devel / S14007	312	Continuing	19	Low
University Village Park Tot Lot / S13005	339	Continuing	17	Low
Dennerly Ranch Neighborhood Park / S00636	242	Continuing	16	Low
Hidden Trails Neighborhood Park / S00995	253	Continuing	16	Low
Martin Luther King Jr. Promenade / S13020	263	Continuing	15	Low
Rancho Penasquitos Towne Centre Park Imp / S12003	306	Continuing	14	Low
Beyer Park Development / S00752	205	Underfunded	12	Low
Mira Mesa CP - Exp & Aquatic Complex / S00667	267	Continuing	11	Low
Mid City Skate Park / S15003	266	New	10	Low
Fairbrook Neighborhood Park - Acquisition / S01002	246	Continuing	9	Low
Crest Canyon Neighborhood Park / S15005	228	New	8	Low
Black Mountain Park Survey & Management Plan / S00670	207	Continuing	N/A	N/A
California Tower Seismic Retrofit / L12003	209	Continuing	N/A	N/A
Canyonside Community Park / S00768	212	Warranty	N/A	N/A
Crest Canyon Resource Management Plan / S10067	229	Continuing	N/A	N/A
Del Mar Heights Road Multi-Use Trail Undercrossing / RD12004	232	Continuing	N/A	N/A
Del Mar Mesa Acquisition / S00998	233	Continuing	N/A	N/A
Del Mar Mesa Neighborhood Park / S00648	235	Warranty	N/A	N/A
Fairbrook Neighborhood Park Development / S01083	247	Continuing	N/A	N/A
Gonzales Canyon Resource Management Plan / S10068	251	Continuing	N/A	N/A
Lake Murray CP Play Area Expansion / S11018	259	Warranty	N/A	N/A
Mission Bay/Fiesta Island Development Plan / S00624	273	Continuing	N/A	N/A
Mission Trails RP Master Plan Update / S01014	276	Continuing	N/A	N/A
Montgomery Waller Community Park / S00754	280	Warranty	N/A	N/A
Multiple Species Conservation / S01076	282	Continuing	N/A	N/A
Otay Valley Fenton Pond Recreation Trail / S00753	292	Warranty	N/A	N/A
Otay Valley RP Beyer Blvd Staging Area / S00638	293	Warranty	N/A	N/A
Pacific Highlands Ranch Hiking & Biking Trails / RD12003	295	Continuing	N/A	N/A
Rancho Encantada Park #2 / S00652	302	Continuing	N/A	N/A
San Diego River Park Master Plan / S01001	313	Warranty	N/A	N/A
Torrey Highlands Trail System / RD12002	330	Continuing	N/A	N/A
Torrey Meadows Neighborhood Park / S00651	333	Continuing	N/A	N/A
Torrey Pines City Park General Development Plan / S01015	334	Underfunded	N/A	N/A
Valencia Park Acquisition & Development / S11103	340	Continuing	N/A	N/A
West Lewis and Falcon Streets MP / S00757	348	Warranty	N/A	N/A
Balboa Park Arcade / AGF00002	200	Warranty	Annual	Annual
Coastal Erosion and Access / AGF00006	225	Continuing	Annual	Annual
Joint Use Improvements - Citywide / AGF00003	257	Continuing	Annual	Annual

Capital Improvements Program Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Mission Bay Improvements / AGF00004	272	Continuing	Annual	Annual
Open Space Improvements / AGG00001	291	Continuing	Annual	Annual
Park & Recreation Grant Match Funding / AGF00001	297	Continuing	Annual	Annual
Regional Park Improvements / AGF00005	307	Continuing	Annual	Annual
Resource-Based Open Space Parks / AGE00001	308	Continuing	Annual	Annual
Reclaimed Water System				
Recycled Water Tank Modifications / S12014	446	Continuing	90	Medium
Evans Pond Reclaimed Water Pipeline Inst / S13010	245	Continuing	40	Medium
Recycled Water System Upgrades / S10010	444	Continuing	N/A	N/A
South Bay Reclamation System / S00018	451	Warranty	N/A	N/A
North City Reclamation System / AHC00002	428	Continuing	Annual	Annual
Reclaimed Water Extension / AHC00001	442	Continuing	Annual	Annual
Reclaimed Water Retrofit / AHC00003	443	Continuing	Annual	Annual
Recycled Water Systems Upgrades / AHC00004	445	Continuing	Annual	Annual
Transportation				
54th Street/Euclid Avenue Bikeways / S00956	517	Warranty	91	High
Balboa Ave/Tierrasanta Blvd Bikeway / S00957	523	Warranty	91	High
Kearny Villa Road Bike Lane Improvements / S00961	579	Warranty	91	High
Ruffin Road/Murphy Canyon Road Bikeway Project / S00959	622	Warranty	91	High
State Route 56 Bike Interchanges / S00955	639	Continuing	90	High
38th Street Improvements / S00930	515	Continuing	81	High
Midway Street Bluff Repair / S12005	590	Continuing	80	High
Aldine Drive and Fairmount Drive Slope Restoration / S00865	518	Warranty	78	High
Mission Beach Boardwalk Bulkhead / L14004	595	Continuing	78	High
35th & 34th at Madison Avenue Improvements / S00922	513	Continuing	76	High
N Harbor Dr Navy Estuary Seismic Retrofit / S00728	598	Warranty	74	High
Rancho Bernardo Bikeway / S00962	614	Warranty	74	High
Sea World Drive/Interstate 5 Interchange Imp / S00888	630	Continuing	74	High
Carroll Canyon Road/Sorrento Valley Road - Dist 1 / S00841	542	Continuing	73	High
Juan Street Concrete Street / S00602	577	Continuing	73	High
Laurel Street Bridge Over State Route 163 / S00939	585	Warranty	73	High
Coastal Rail Trail / S00951	544	Continuing	72	High
Talbot Street Slope Restoration / S00609	645	Continuing	72	High
Miramar Road-Interstate 805 Easterly Ramps / S00880	594	Continuing	71	High
State Route 163/Clairemont Mesa Blvd Interchange / S00905	637	Continuing	71	High
Bear Drive Retaining Wall / S10093	527	Continuing	70	High
West Mission Bay Drive Bridge Over San Diego River / S00871	664	Continuing	70	High
Mission Trails Regional Park/Mission Bay Bike Path / S00734	597	Continuing	69	High
Mira Mesa Community Transit Center / S00847	592	Continuing	68	High
Interstate 5 Underpass - Bikeway/Ped Connector / S00982	576	Underfunded	66	High
Old Otay Mesa Road- Westerly / S00870	605	Continuing	66	High
Pacific Hwy Curb Ramp Barrier Removal / S11045	609	Continuing	66	High

Capital Improvements Program

Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
SR2S Traffic Safety Projects Grant #1 / L00010	623	Warranty	65	High
Pacific Beach Curb Ramp Barrier Removal / S11048	607	Continuing	62	High
25th Street Renaissance Project / S00985	511	Continuing	61	High
State Route 163/Friars Road / S00851	638	Continuing	61	High
FY12 Asphalt Overlay Group I / S12030	557	Continuing	60	High
FY12 Asphalt Overlay Group II / S12031	558	Continuing	60	High
Torrey Pines Improvements Phase I / S00613	650	Continuing	58	High
Palm Avenue Roadway Improvements / S00913	611	Continuing	57	High
SR94/Euclid Av Interchange Phase 2 / S14009	624	Continuing	57	High
North Torrey Pines Road Bridge/ Los Penasquitos / S00935	602	Warranty	56	High
Poway Road Bicycle Path - Class I / S00943	613	Continuing	56	High
Regents Road Widening-Genesee to Executive / S00881	616	Continuing	56	High
San Diego River Multi-Use Path / S00958	625	Continuing	56	High
Taylor Street - Bikeway / S00965	646	Continuing	56	High
University Ave/Alabama Bike & Ped Safety Imp / S00960	657	Warranty	56	High
43rd Street Widening / S00845	516	Warranty	55	Medium
Carmel Valley Rd-Via Albutura to Camino Del Sur / S00854	539	Continuing	55	Medium
Talmadge Historic Gates / L12001	322	Continuing	55	Medium
El Camino Real - Half Mile to Via De La Valle / S00856	553	Continuing	53	Medium
Palm Avenue Interstate 805 Interchange / S00869	610	Continuing	53	Medium
Streamview Drive Improvements / S00864	643	Continuing	53	Medium
University Avenue Mobility Project / S00915	658	Continuing	53	Medium
Florence Griffith Joyner Elementary SR2S / S10061	561	Warranty	52	Medium
Linda Vista Rd at Genesee Intersection Improvement / S00907	586	Continuing	52	Medium
Bayshore Bikeway / S00944	526	Warranty	51	Medium
Carmel Valley Road Enhancement Project / S00859	541	Warranty	51	Medium
Del Sol Boulevard-Central / S00858	550	Continuing	51	Medium
Georgia Street Bridge Improvements / S00863	567	Continuing	51	Medium
Convert RB Medians-Asphalt to Concrete / L12000	226	Continuing	50	Medium
Sorrento Valley Road & Interstate 5 Interchange / S00914	633	Continuing	50	Medium
Skyline Drive Improvements / S00912	632	Warranty	49	Medium
Bay Terraces Parkside Greenbelt Lighting / S14008	204	Continuing	48	Medium
Five Points Neighborhood Pedestrian Improvements / S00988	559	Continuing	48	Medium
North Park/Main St Sidewalk Improvements / S10040	287	Continuing	47	Medium
Berger Ave Sidewalk & Curb Ramps / S11044	528	Warranty	46	Medium
Carmel Valley Rd-Lopelia Meadows to Via Abertura / S00934	538	Continuing	46	Medium
El Cajon Boulevard Streetscape Improvements / S00826	243	Continuing	46	Medium
Torrey Meadows Drive Overcrossing / S10015	649	Continuing	46	Medium
Genesee Avenue - Widen Interstate 5 Crossing / S00839	565	Continuing	44	Medium
Cherokee Street Improvements / S00921	543	Continuing	43	Medium
Otay Mesa Truck Route Phase 4 / S11060	606	Continuing	43	Medium
Camino Del Sur - SR-56 to Dormouse / S00872	534	Continuing	42	Medium
Carmel Valley Landscaping & Irrigation / L14000	216	Continuing	42	Medium

Capital Improvements Program Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Spring Canyon Road-Scripps Ranch to Pomerado Road / S00832	635	Warranty	42	Medium
Tierrasanta - Median Conversion / L14001	326	Continuing	42	Medium
Torrey Pines Road Slope Restoration / S00877	651	Continuing	42	Medium
Bird Rock Median Lighting / S11007	206	Warranty	41	Low
Camino Santa Fe Median Improvements / S10037	210	Continuing	41	Low
Carmel Country Road Low Flow Channel / S00969	535	Continuing	41	Low
Saturn Blvd Roadway Improvements / S11028	627	Continuing	41	Low
Talmadge Streetscape & Lighting Zone 2W / S00977	325	Warranty	41	Low
Kelton Road Pedestrian Improvements / S10154	580	Continuing	38	Low
North Park Lighting Improvements / S00823	600	Warranty	38	Low
Switzer Canyon Bridge Enhancement Prog / S10054	320	Continuing	38	Low
Holly Dr. Street Improvements / S11033	571	Continuing	37	Low
Scripps Ranch/Mira Mesa Medians Project / S00838	629	Warranty	37	Low
State Route 15 Bikeway Study / S00731	636	Warranty	36	Low
Talmadge Decorative Streetlight Restoration / S00978	321	Continuing	36	Low
Talmadge Street Improvements / S00820	323	Warranty	36	Low
Talmadge Streetscape & Lighting Zone 1E / S00976	324	Warranty	36	Low
Del Mar Terrace Street Improvements / L14003	239	Continuing	34	Low
Del Mar Terrace Street Improvements / S10038	240	Warranty	34	Low
La Jolla Mesa Drive Sidewalk / S00928	582	Continuing	33	Low
Washington Street Improvements Phase II / S00703	662	Warranty	33	Low
El Camino Real/State Route 56 Bike Path Connector / S00981	555	Continuing	32	Low
North Torrey Pines Roadway & Median Enhancements / S00868	603	Continuing	32	Low
Rancho Bernardo Streetscape-Phase I / S12006	300	Continuing	32	Low
Torrey Highlands Community ID & Enhance / S11009	328	Continuing	32	Low
Welcome to Rancho Bernardo Signs / S10036	347	Continuing	32	Low
Mission Hills Historic Street Lighting / S11008	274	Continuing	30	Low
Rancho Penasquitos Monument Signs / S10032	304	Warranty	29	Low
Pomerado Median Improve-N of R Bernardo / S10035	298	Continuing	28	Low
Rancho Bernardo Westwood Soundwall / S10033	301	Warranty	28	Low
Carmel Country Road Median Improvements / S10039	214	Warranty	27	Low
Sports Arena Blvd-Rosecrans to Midway / S00721	634	Continuing	27	Low
Bicycle Loop Detectors / S11058	529	Warranty	24	Low
Del Mar Heights Road Flashing Beacon / S00987	548	Continuing	24	Low
Ted Williams Pkwy Bridge/Shoal Creek Dr / S00941	647	Continuing	23	Low
Stockton Street Lights / S10130	642	Warranty	22	Low
Kearny Mesa Community Sign / S10044	578	Warranty	21	Low
Webster Neighborhood Identification Sign / S14005	345	Continuing	21	Low
Torrey Hills SDG&E Easement Enhancement / S11006	332	Continuing	19	Low
La Jolla Village Drive and Regents Road / S00867	584	Continuing	15	Low
Genesee Avenue-Nobel Dr to SR 52 / S00852	566	Continuing	13	Low
Balboa Avenue Corridor Improvements / S00831	524	Continuing	12	Low
Thorn Street Median Improvements / S00844	648	Warranty	10	Low

Capital Improvements Program

Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
36th Street Landscape Maintenance / S00902	514	Continuing	N/A	N/A
Azalea Park Neighborhood Identification / S00699	522	Warranty	N/A	N/A
Bicycle Rings and Racks / S00968	530	Continuing	N/A	N/A
Camino Del Sur (Bernardo Lakes/Lone Quail Rd) / RD11000	533	Continuing	N/A	N/A
Carmel Mountain Road to Del Mar Mesa Road / S00846	536	Continuing	N/A	N/A
Carmel Valley Rd-Del Mar Hts to Lopelia Meadows Pl / S00906	537	Warranty	N/A	N/A
Carmel Valley Road 4/6 Lanes s/o of Street A / S00900	540	Continuing	N/A	N/A
Del Mar Heights Road-4/6 Lanes / S00903	549	Warranty	N/A	N/A
Dennery Road East / S10018	551	Continuing	N/A	N/A
El Camino Real Widening / S00916	554	Warranty	N/A	N/A
Euclid Avenue & Home Improvements / S00886	556	Warranty	N/A	N/A
Florida Drive Median Improvements / S11057	562	Continuing	N/A	N/A
Fourth Avenue and Quince Street / S11055	563	Warranty	N/A	N/A
Fourth Avenue/Fifth Avenue & Nutmeg Str / S11056	564	Warranty	N/A	N/A
Hillery Drive Improvements / S11064	570	Continuing	N/A	N/A
I-5 to SR-56 Freeway Connectors / S00707	572	Continuing	N/A	N/A
I-5/SR-56 Fiberoptic Relocation / S00708	573	Continuing	N/A	N/A
La Jolla Village Drive - Interstate 805 Ramps / S00857	583	Warranty	N/A	N/A
Mira Sorrento Place-Scranton to Vista Sorrento / S00878	593	Warranty	N/A	N/A
Mission Beach Boardwalk Bulkhead / S00726	596	Continuing	N/A	N/A
North Torrey Pines Road @ Genesee Avenue / S00720	601	Warranty	N/A	N/A
Ocean View Hills Parkway / S00882	604	Warranty	N/A	N/A
Pacific Highlands Traffic Signals / S01062	608	Continuing	N/A	N/A
Park Boulevard and Essex Street / S11054	612	Warranty	N/A	N/A
Regents Road Bridge / S00729	615	Warranty	N/A	N/A
Rose Creek Bikeway / S00946	620	Warranty	N/A	N/A
Rosecrans Street Corridor Improvements / S00830	621	Warranty	N/A	N/A
State Route 56 Freeway Expansion / RD14000	640	Continuing	N/A	N/A
State Route 56-Carmel Country to Black Mountain / S00853	641	Warranty	N/A	N/A
Triple Pipe Crossing Dennery Road / S10017	656	Continuing	N/A	N/A
Via de la Valle Widening / RD11001	660	Continuing	N/A	N/A
Village Loop Road / S00919	661	Warranty	N/A	N/A
West San Ysidro Blvd Streetscape / S00822	665	Warranty	N/A	N/A
Westerly Extension of Hazard Center Drive / RD10001	666	Continuing	N/A	N/A
Architectural Barrier Removal - DIF Funded / AIL00001	520	Continuing	Annual	Annual
Bridge Rehabilitation / AIE00001	531	Continuing	Annual	Annual
Bus Stop Improvements / AID00007	532	Continuing	Annual	Annual
Concrete Streets / AID00006	545	Continuing	Annual	Annual
Coopertive Traffic Signal Projects / AIL00003	547	Continuing	Annual	Annual
Five Year CIP Planning / AID00003	560	Continuing	Annual	Annual
Guard Rails / AIE00002	568	Continuing	Annual	Annual
Install T/S Interconnect Systems / AIL00002	574	Continuing	Annual	Annual
Installation of City Owned Street Lights / AIH00001	575	Continuing	Annual	Annual

Capital Improvements Program Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Median Installation / AIG00001	589	Continuing	Annual	Annual
Minor Bike Facilities / AIA00001	591	Continuing	Annual	Annual
New Walkways / AIK00001	599	Continuing	Annual	Annual
Replace Obsolete T/S Controllers / AIL00010	617	Continuing	Annual	Annual
Resurfacing of City Streets / AID00005	618	Continuing	Annual	Annual
School Traffic Safety Improvements / AIK00002	628	Continuing	Annual	Annual
Sidewalk Repair and Reconstruction / AIK00003	631	Continuing	Annual	Annual
Street Light Circuit Upgrades / AIH00002	644	Continuing	Annual	Annual
Traffic Calming / AIL00001	652	Continuing	Annual	Annual
Traffic Signals - Citywide / AIL00004	653	Continuing	Annual	Annual
Traffic Signals Modification / AIL00005	654	Continuing	Annual	Annual
Transportation Grant Match / AID00002	655	Continuing	Annual	Annual
Utilities Undergrounding Program / AID00001	659	Continuing	Annual	Annual
Wastewater				
East Mission Gorge Force Main Rehabilitation / S00326	396	Continuing	90	Medium
Harbor Drive Trunk Sewer Replacement / S00336	404	Warranty	90	Medium
Montezuma Trunk Sewer / S00332	423	Warranty	90	Medium
Balboa Terrace Trunk Sewer / S12035	382	Warranty	N/A	N/A
East Point Loma Trunk Sewer / S00329	397	Warranty	N/A	N/A
Lake Murray Trunk Sewer / S00335	406	Warranty	N/A	N/A
South Mission Valley Trunk Sewer / S00302	453	Warranty	N/A	N/A
USIU Trunk Sewer / S00334	457	Warranty	N/A	N/A
Metropolitan Waste Water Department Trunk Sewers / AJB00001	419	Continuing	Annual	Annual
Pipeline Rehabilitation / AJA00002	437	Continuing	Annual	Annual
Sewer Main Replacements / AJA00001	450	Continuing	Annual	Annual
Unscheduled Projects / AJA00003	459	Continuing	Annual	Annual
Water				
Catalina 12inch Cast Iron Mains / S12008	386	Continuing	98	High
Montezuma/Mid-City Pipeline Phase II / S11026	424	Continuing	98	High
Harbor Drive Pipelines Replacement / S12028	403	Continuing	97	High
Lindbergh Field 16" CI Main Replacement / S10055	408	Warranty	97	High
El Monte Pipeline No 2 / S10008	400	Continuing	96	High
30th Street Pipeline Replacement / S12010	377	Continuing	93	High
University Ave Pipeline Replacement / S11021	458	Continuing	93	High
Upas St Pipeline Replacement / S11022	460	Continuing	93	High
Alvarado 2nd PL Exten & Morena Blvd CI / S12013	379	Continuing	92	Medium
Otay 1st/2nd PPL West of Highland Avenue / S12016	430	Continuing	91	Medium
Otay Second Pipeline Improvements / S00032	431	Continuing	91	Medium
Water & Sewer Group Job 816 (W) / S13015	461	Continuing	90	Medium
Colony Hill Water Main Relocation / S11102	389	Warranty	88	Medium
Pacific Beach Pipeline South (W) / S12015	436	Continuing	85	Medium
Del Mar Heights East Segment / S12017	392	Continuing	83	Low

Capital Improvements Program

Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
La Jolla Scenic Drive 16inch Main / S12009	405	Continuing	82	Low
Otay 1st/2nd PPL Abandon E of Highland / S11027	429	Continuing	77	Low
Little McGonigle Ranch Road Pipeline / S00069	409	Continuing	70	Low
El Capitan Pipeline #2 Valves / S10005	398	Warranty	67	Low
Water Group 787 / S11108	464	Continuing	38	Low
Torrey Pines Road/La Jolla Blvd Main Replacement / S00003	456	Warranty	31	Low
Del Mar Heights Pipeline Relocation / S00070	393	Continuing	N/A	N/A
Water CIP Reserve / S00048	462	Continuing	N/A	N/A
Water Group Job 915 (3012) / S10123	465	Warranty	N/A	N/A
Corrosion Control / AKA00001	390	Continuing	Annual	Annual
Freeway Relocation / AKB00002	401	Continuing	Annual	Annual
Large Diameter Water Transmission PPL / AKA00003	407	Continuing	Annual	Annual
Pressure Reduction Facility Upgrades / AKA00002	439	Continuing	Annual	Annual
Seismic Upgrades / AKB00004	449	Continuing	Annual	Annual
Water Main Replacements / AKB00003	466	Continuing	Annual	Annual

Capital Improvements Program

Project Types

The Capital Improvements Program (CIP) uses a variety of project types, which are a more specific manner of categorizing the kind of improvement provided by each project. Below is a description of each of the major project types along with a summary schedule of their budgets.

Airport Assets

Airport Assets include anything related to the two airports that the City of San Diego oversees, Montgomery and Brown Field Airports. These assets are managed by the Airports Division and the Airport Assets Project Types can be seen below in **Table 1**.

Table 1: Airport Assets Project Types

Project Type	Prior Fiscal Years	FY2015 Proposed	Future Fiscal Years	Project Type Total
Airport Assets	\$ 17,881,299	\$ -	\$ 12,000,000	\$ 29,881,299
Airport Assets Total	\$ 17,881,299	\$ -	\$ 12,000,000	\$ 29,881,299

Buildings

Buildings projects refer to the construction, expansion, or capital upgrade of any building the City owns regardless of the department that operates it. They are further broken down into more descriptive asset types that often describe the department that manages the asset as well as a more specific building type which can be seen below in **Table 2**.

Table 2: Buildings Project Types

Project Type	Prior Fiscal Years	FY2015 Proposed	Future Fiscal Years	Project Type Total
Bldg - Libraries	\$ 218,919,305	\$ 1,399,000	\$ 95,298,412	\$ 315,616,717
Bldg - MWWWD - Administration Struct	2,991,626	-	4,280,501	7,272,127
Bldg - MWWWD - Laboratories	1,732,137	286,398	-	2,018,535
Bldg - MWWWD - Pump Stations	75,240,229	8,750,000	37,897,739	121,887,968
Bldg - MWWWD - Treatment Plants	91,836,312	14,412,013	14,539,915	120,788,240
Bldg - Operations Facility / Structures	24,168,959	-	8,817,305	32,986,264
Bldg - Other City Facility / Structures	91,683,327	11,786,000	671,732,143	775,201,470
Bldg - Parks - Recreation/Pool Centers	1,486,726	-	-	1,486,726
Bldg - Pub Safety - Fire Fac / Struct	35,439,753	5,975,000	98,883,949	140,298,702
Bldg - Pub Safety - Lifeguard Stations	10,913,804	50,000	15,935,444	26,899,248
Bldg - Pub Safety - Police Fac / Struct	8,647,258	-	11,413,261	20,060,519
Bldg - Stadium Facilities	2,025,356	750,000	3,750,000	6,525,356
Bldg - Water - Pump Stations	28,558,434	10,939,191	50,208,241	89,705,866
Bldg - Water - Reservoirs/Dams	10,211,946	750,000	16,831,615	27,793,561
Bldg - Water - Standpipes	16,101,613	7,037,485	86,033,924	109,173,022
Bldg - Water - Treatment Plants	273,447,093	2,054,000	(7,643,000)	267,858,093
Bldg - Water - Wells	4,673,365	500,000	4,858,674	10,032,039
Buildings Total	\$ 898,077,243	\$ 64,689,087	\$ 1,112,838,123	\$ 2,075,604,453

Capital Improvements Program

Project Types

Drainage

Drainage projects are related to the storm water system which consists of channels, pump stations, and storm drain piping. These assets are primarily managed by the Transportation & Storm Water Department and the Drainage Project Types can be seen below in **Table 3**.

Table 3: Drainage Project Types

Project Type	Prior Fiscal Years	FY2015 Proposed	Future Fiscal Years	Project Type Total
Drainage - Best Mgt Practices (BMPs)	\$ 21,634,685	\$ 500,000	\$ 14,243,745	\$ 36,378,430
Drainage - Channels	1,422,000	-	-	1,422,000
Drainage - Storm Drain Pipes	36,550,281	2,850,000	208,816,688	248,216,969
Drainage Total	\$ 59,606,966	\$ 3,350,000	\$ 223,060,433	\$ 286,017,399

Golf

Golf projects are related to the three golf courses owned by the City of San Diego which are: Torrey Pines Golf Course, Balboa Golf Course, and Mission Bay Golf Course and Practice Center. These assets are managed by the Park & Recreation Department and the Golf Project Types can be seen below in **Table 4**.

Table 4: Golf Project Types

Project Type	Prior Fiscal Years	FY2015 Proposed	Future Fiscal Years	Project Type Total
Golf Courses	\$ 13,942,870	\$ 2,625,000	\$ 18,250,000	\$ 34,817,870
Golf Total	\$ 13,942,870	\$ 2,625,000	\$ 18,250,000	\$ 34,817,870

Landfills

Landfill projects take place at landfills owned by the City of San Diego and are managed by the Environmental Services Department. The Landfills Project Types can be seen below in **Table 5**. Some typical projects include operations yard improvements, groundwater monitoring projects, and other landfill improvements to maintain regulatory compliance.

Table 5: Landfills Project Types

Project Type	Prior Fiscal Years	FY2015 Proposed	Future Fiscal Years	Project Type Total
Landfills	\$ 45,542,339	\$ -	\$ 275,000	\$ 45,817,339
Landfills - Supporting Fac / Struct	25,318,164	6,516,922	3,000,000	34,835,086
Landfills Total	\$ 70,860,503	\$ 6,516,922	\$ 3,275,000	\$ 80,652,425

Parks

The Park & Recreation Department manages a wide variety of park projects. They are further broken down into more descriptive asset types such as a mini park (1-acre to 3-acres without a comfort station) to a community park (at least 13 acres, meant to serve a population of 25,000 with comfort stations and parking). These project types and more can be seen below in **Table 6**.

Capital Improvements Program Project Types

Table 6: Parks Project Types

Project Type	Prior Fiscal Years	FY2015 Proposed	Future Fiscal Years	Project Type Total
Parks - Community	\$ 15,599,655	\$ -	\$ 7,812,000	\$ 23,411,655
Parks - Developed Regional Park	150,000	-	-	150,000
Parks - Mini Parks	7,953,250	834,000	-	8,787,250
Parks - Miscellaneous Parks	44,296,224	12,720,121	109,315,298	166,331,643
Parks - Neighborhood	58,754,722	7,990,945	33,886,911	100,632,578
Parks - Open Space	8,674,761	-	22,304,472	30,979,233
Parks - Resource Based	11,083,154	-	39,683,356	50,766,510
Parks - Trails	2,937,034	-	7,312,700	10,249,734
Parks Total	\$ 149,448,800	\$ 21,545,066	\$ 220,314,737	\$ 391,308,603

Reclaimed Water System

The Reclaimed Water System is made up of pipelines and reservoirs widely identified by their utilization of purple pipes that transport water that was once seen as waste and has undergone treatment to make the water usable for tasks such as landscaping. These assets are managed by the Public Utilities Department and the Reclaimed Water System Project Types can be seen below in **Table 7**.

Table 7: Reclaimed Water System Project Types

Project Type	Prior Fiscal Years	FY2015 Proposed	Future Fiscal Years	Project Type Total
Reclaimed Water System - Pipelines	\$ 14,601,702	\$ -	\$ (961,986)	\$ 13,639,716
Reclaimed Water System - Reservoirs	791,984	200,000	-	991,984
Reclaimed Water System Total	\$ 15,393,686	\$ 200,000	\$ (961,986)	\$ 14,631,700

Transportation

Transportation projects include a variety of different project subtypes. Some of these include: roadways, traffic signals, sidewalks, bridges, and bicycle facilities. These assets are primarily managed by the Transportation & Storm Water Department and the Transportation Project Types can be seen below in **Table 8**.

Table 8: Transportation Project Types

Project Type	Prior Fiscal Years	FY2015 Proposed	Future Fiscal Years	Project Type Total
Trans - Bicycle Facilities (All Class.)	\$ 31,092,971	\$ 833,700	\$ 32,696,047	\$ 64,622,718
Trans - Bridge - Pedestrian	4,169,547	-	500,000	4,669,547
Trans - Bridge - Vehicular	186,535,057	20,491,927	372,430,121	579,457,105
Trans - Ped Fac - Accessibility Improve	2,722,000	-	320,000	3,042,000
Trans - Ped Fac - Sidewalks	21,746,300	1,914,515	8,000,000	31,660,815
Trans - Roadway	495,326,054	12,654,720	634,445,955	1,142,426,729
Trans - Roadway - Enhance/Scape/Medians	35,991,543	1,350,314	26,055,586	63,397,443
Trans - Roadway - Erosion/Slope/Ret Wall	14,304,574	-	100,000	14,404,574
Trans - Roadway - GRails/BRails/Safety	4,736,450	500,000	2,000,000	7,236,450
Trans - Roadway - Street Lighting	9,148,541	175,000	33,747,000	43,070,541

Capital Improvements Program

Project Types

Project Type	Prior Fiscal Years	FY2015 Proposed	Future Fiscal Years	Project Type Total
Trans - Signals - Calming/Speed Abatement	4,613,271	-	325,000	4,938,271
Trans - Signals - Traffic Signals	19,583,793	4,034,801	8,800,000	32,418,594
Transportation Total	\$ 829,970,101	\$ 41,954,977	\$ 1,119,419,709	\$ 1,991,344,787

Wastewater

Wastewater project types largely consist of mains and trunk sewers which are used to transport and treat waste for nearly 2.5 million customers in the City of San Diego and surrounding areas. The assets are managed by the Public Utilities Department and the Wastewater Project Types can be seen below in **Table 9**.

Table 9: Wastewater Project Types

Project Type	Prior Fiscal Years	FY2015 Proposed	Future Fiscal Years	Project Type Total
Wastewater - Collection Sys - Main	\$ 241,097,463	\$ 83,867,797	\$ 261,232,962	\$ 586,198,222
Wastewater - Collection Sys - Trunk Swr	109,944,506	2,000,000	38,291,649	150,236,155
Wastewater Total	\$ 351,041,969	\$ 85,867,797	\$ 299,524,611	\$ 736,434,377

Water

Water project types include distribution and transmission systems that allow the City to provide water to approximately 1.3 million customers in the City of San Diego. These assets are managed by the Public Utilities Department and the Water Project Types can be seen below in **Table 10**.

Table 10: Water Project Types

Project Type	Prior Fiscal Years	FY2015 Proposed	Future Fiscal Years	Project Type Total
Water - Distribution Sys - Distribution	\$ 211,224,685	\$ 55,218,028	\$ 384,882,980	\$ 651,325,693
Water - Distribution Sys - Transmission	32,040,399	15,686,003	165,721,917	213,448,319
Water Total	\$ 243,265,084	\$ 70,904,031	\$ 550,604,897	\$ 864,774,012

Capital Improvements Program

Funding Sources

The Capital Improvements Program (CIP) uses a variety of funding sources to support projects. This section outlines some of the more common funding sources used in the CIP.

Bond Financing

Bond financing is a long-term borrowing tool used to meet the City's cash flow needs and to provide funds for capital projects. In Fiscal Years 2009, 2012, 2013, and 2014, the City Council approved financing to provide funding for ongoing and deferred capital projects throughout the City. The list of deferred capital projects includes improvements to General Fund streets, buildings, and storm drain infrastructure.

Capital Outlay

Capital Outlay Funds are used exclusively for the acquisition, construction, and completion of permanent public improvements or real property; replacement or reconstruction of public facilities; and other improvements of a permanent character. Repair or maintenance expenditures cannot be made from the Capital Outlay Funds. Revenue for the Capital Outlay Fund is derived primarily from the sale of City-owned property but may also come from other sources per Section 77 of the San Diego City Charter. In addition, San Diego City Ordinance No. 12685 (New Series) further specifies that all proceeds from sales or leases of the Pueblo Lands of San Diego be utilized to finance police substations and other permanent improvements for police purposes.

Development Impact Fees

Development Impact Fees (DIFs) are collected to mitigate the impact of new development in urbanized communities that are near build-out. The amount of DIF is based on a portion of the financing needed for identified public facilities. Property being developed is assessed the fee(s) at the time the building permit is issued.

Donations and Developer Funding

Projects may be funded by contributions and/or donations from private sources, such as residents, developers, private organizations, and businesses. Contributions by developers and vendors may be reimbursed with City funds in future years.

Enterprise Funds

Enterprise Funds account for specific services that are funded directly by fees and charges to users. These include the services provided by Public Utilities, Environmental Services, Airports, and Golf Courses. These funds are intended to be fully self-supporting and are not typically subsidized by any general revenue or taxes. Within each Enterprise Fund, budgets are developed which are sufficient to fund current year operations and maintenance expenses, as well as provide for current and future years' upgrade, replacement, and expansion-related capital construction requirements.

Facilities Benefit Assessments

Facilities Benefit Assessments (FBAs) provide 100 percent of funding for public facilities projects that service a designated area of benefit and are identified in the public facilities financing plan. The dollar amount of the assessment is based upon the cost of each public facility equitably distributed over a designated area of benefit in the community planning area. Assessments are recorded as liens with the County Assessor's Office. Property being developed is assessed at the time the building permit is issued. The amount of the assessment is determined by the type and size of the development.

Capital Improvements Program

Funding Sources

General Fund

The General Fund is the City's main operating fund that pays for basic City services that use most of the City's tax revenue, such as public safety, parks, and library services. The General Fund is also supported by fees from licenses and permits, fines, and investment earnings. Some allocations to the CIP budget are allocated from the operating budget of General Fund departments.

Grants

Some projects are entirely or partially funded by grants and reimbursements from the State and federal government and other agencies. The receipts of certain grants and reimbursements typically follow the award of contracts; therefore, other City funding is programmed for front-end financing of the total estimated project costs. Grant funding includes State and federal grants and grants from proceeds from State bond issuances. For example, Community Development Block Grant (CDBG) funding is programmed in accordance with Council Policy 700-02, Community Development Block Grant Program (CDBG). CIP priorities are developed irrespective of whether or not CDBG funding is to be received by the City. CDBG funding is to be used to supplement the City's CIP program and not as a substitute for other City funding.

Internal Service Funds

Internal Service Funds are established for the financing of goods or services provided by one City department to another City department on a cost-reimbursement basis. Examples of Internal Service Funds used in the CIP budget are the Energy Conservation Program Fund and the Fleet Services Internal Service Fund.

Maintenance Assessment Districts

Maintenance Assessment Districts (MADs) are established by the City of San Diego as a means of providing property owners with the opportunity to assess themselves to pay for enhanced improvements, maintenance, services, and activities. Certain projects requested by a district may be capital in nature and are funded by the specific MAD. MAD budgets are developed with sufficient funding for current year maintenance and capital projects.

Mission Bay and Regional Park Improvements Funds

Mission Bay rents and concessions revenue is allocated to the Mission Bay and Regional Park Improvements Funds in accordance with the San Diego City Charter, Article V, Section 55.2. The funds in the Mission Bay Improvements Fund may only be expended in Mission Bay Park for permanent or deferred capital improvements of existing facilities, as well as to improve environmental conditions consistent with the Mission Bay Park Master Plan. The funds in the Regional Park Improvements Fund may only be expended for permanent or deferred capital improvements in San Diego's regional parks. The City of San Diego's regional parks include Chollas Lake Park, Balboa Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park, San Diego River Park, open space parks, and coastal beaches and parks.

Park Service District Funds

Park Service District Funds were established by the City of San Diego for park and recreation purposes. Proceeds from these funds are to be used for park and recreational facilities within the district areas from which the funds were collected. Funds may be used for the purchase of land and construction of facilities; purchase of previously constructed facilities; rehabilitation of existing park facilities or purchase of new equipment when such rehabilitation or purchase allows for expanded uses; and to reimburse those who have donated land or constructed improvements. Park Service District Funds no longer collect revenues and have been replaced by Facilities Benefit Assessments and Development Impact Fees which now include a park component.

Capital Improvements Program Funding Sources

Special Revenue Funds

Special Revenue Funds account for revenue received for specifically identified purposes. Examples of Special Revenue Funds used in the CIP budget are the Environmental Growth Fund, Fire/Emergency Medical Services Transport Fund, QUALCOMM Stadium Fund, Bus Stop Capital Improvement Fund, and Trench Cut/Excavation Fee Fund.

TransNet Funds

TransNet, a one-half cent local sales tax, is used for traffic congestion relief and transportation improvements. In addition to roadway enhancements, TransNet Funds are utilized for bikeway and pedestrian projects. TransNet includes a Maintenance of Effort (MOE) provision to guarantee that the City spends a certain amount of discretionary funds on the maintenance and improvement of the public right-of-way. The City utilizes TransNet cash for projects as much as possible in an attempt to minimize the issuance of bonds due to added costs of debt service. TransNet Commercial Paper is a borrowing tool that can be used to raise cash needed to cover cash-flow deficits and is generally viewed as a lower-cost alternative to bank loans. In an attempt to further minimize debt service costs, the issuance of TransNet Commercial Paper may be utilized when feasible.

Utilities Undergrounding Program Fund

This fund provides for the undergrounding of City utilities. San Diego Gas & Electric (SDG&E), AT&T, and the cable companies all contribute funds for the purpose of undergrounding overhead facilities. This amount is deposited with the City to be used solely for the undergrounding of electrical lines and associated activities.

A complete list of funding sources in the CIP and their budgets are provided below in **Table 1**.

Table 1: Capital Improvements Program by Funding Source

Funding Source	Prior Fiscal Years	FY2015 Proposed	Future Fiscal Years	Funding Source Total
Airport Funds	\$ 12,492,379	\$ -	\$ 12,000,000	\$ 24,492,379
Bond Financing	2,451,000	-	1,800,000	4,251,000
Bus Stop Capital Improvement Fund	391,828	100,000	150,000	641,828
Capital Outlay - Land Sales	24,624,823	-	-	24,624,823
Capital Outlay - Other	3,837,090	-	-	3,837,090
Capital Outlay - Police Decentralization Land Sales	1,822,864	-	-	1,822,864
Convention Center Funds	1,732,728	-	514,050,000	515,782,728
Deferred Capital Projects Bonds	161,772,195	-	288,320,000	450,092,195
Developer Funding	4,810,229	-	5,272,000	10,082,229
Development Impact Fees	60,328,944	17,438,834	1,952,991	79,720,769
Donations	77,119,573	-	18,994,000	96,113,573
Energy Conservation Program Fund	3,141,626	-	-	3,141,626
Energy Upgrades CEC Loan Fund	6,078,217	-	-	6,078,217
Environmental Growth Funds	3,692,146	-	-	3,692,146
Facilities Benefit Assessments	288,915,295	23,191,197	154,174,521	466,281,013
Federal Grants	67,677,437	-	126,664,076	194,341,513
Fiesta Island Sludge Mitigation Fund	670,000	-	-	670,000
Fire/Emergency Medical Services Transport Fund	400,000	-	-	400,000
Fleet Services Internal Service Fund	1,025,000	1,654,028	(269,695)	2,409,333

Capital Improvements Program

Funding Sources

Table 1: Capital Improvements Program by Funding Source

Funding Source	Prior Fiscal Years	FY2015 Proposed	Future Fiscal Years	Funding Source Total
Gas Tax Fund	12,740,123	-	-	12,740,123
General Fund	43,568,155	5,834,000	24,056,668	73,458,823
Golf Course Enterprise Fund	13,733,795	2,625,000	18,250,000	34,608,795
Habitat Acquisition Fund	4,064,205	-	-	4,064,205
Infrastructure Improvement Funds	415,273	-	-	415,273
Library System Improvement Fund	15,927,728	-	-	15,927,728
Maintenance Assessment Districts	8,661,329	575,000	680,000	9,916,329
Mission Bay Improvements Fund	7,942,388	2,943,383	40,260,615	51,146,386
Mission Trails Regional Park Fund	752,829	-	-	752,829
OneSD/ERP Funding	1,100,000	-	-	1,100,000
Other Funding	430,407,880	-	198,000	430,605,880
Other Grants	19,902,933	-	-	19,902,933
Park Service District Funds	3,069,966	704,652	-	3,774,618
Proposition 42 Replacement - Transportation Relief Fund	2,288,276	1,907,720	-	4,195,996
QUALCOMM Stadium Fund	2,025,356	750,000	3,750,000	6,525,356
Recycling Fund	-	1,200,000	-	1,200,000
Redevelopment Funding	28,970,570	-	-	28,970,570
Refuse Disposal Fund	73,469,943	-	-	73,469,943
Regional Park Improvements Fund	16,370,283	-	13,250,000	29,620,283
Regional Transportation Congestion Improvement Program	2,155,000	3,549,927	2,150,073	7,855,000
San Diego Association of Governments	39,510,877	-	-	39,510,877
San Diego Unified School District	20,500,000	-	-	20,500,000
Sea World Traffic Mitigation Fund	4,000,000	-	-	4,000,000
Sewer Funds	477,192,491	113,848,208	364,157,463	955,198,162
State Grants	69,097,572	-	3,294,672	72,392,244
TransNet - Extension Bikeways	4,698,520	-	-	4,698,520
TransNet Funds	160,100,335	19,529,330	49,001,836	228,631,501
Trench Cut/Excavation Fee Fund	2,000,000	2,000,000	-	4,000,000
Unidentified Funding	-	-	1,205,084,474	1,205,084,474
Utilities Undergrounding Program Fund	86,290,410	-	-	86,290,410
Water Fund	375,548,913	99,801,601	711,083,830	1,186,434,344
Total	\$ 2,649,488,520	\$ 297,652,880	\$ 3,558,325,524	\$ 6,505,466,924

Capital Improvements Program

Funding Sources

Unidentified Funding

Some projects may lack sufficient identified funding to complete the project. These projects display an “unidentified funding” amount in the project pages. Each project with an unidentified amount is summarized in each department’s Unfunded Needs List. A complete list of all projects with unidentified funding is provided below in **Table 2**.

Table 2: Capital Improvement Projects Unfunded Needs

Project	Page No.	Priority Score	Priority Category	Unidentified Funding	Percent Unfunded
Tierrasanta CP Sports Field Lighting / S11011	327	91	High	\$ 50,000	4.7%
West Mission Bay Drive Bridge Over San Diego River / S00871	664	70	High	8,000,000	6.7%
Children's Pool Lifeguard Station / S00644	129	93	High	350,000	8.4%
Fire Station No. 38 - Mira Mesa Remodel / S10006	138	81	Medium	80,000	11.0%
Open Space Improvements / AGG00001	291	Annual	Annual	300,000	11.4%
Cabrillo Heights NP Improvements / S00763	208	62	Medium	165,000	19.6%
Trail for All People / S13001	337	54	Medium	98,700	26.0%
Old Otay Mesa Road- Westerly / S00870	605	66	High	2,458,948	28.1%
Pacific Breezes (Ocean View Hills) CP / S00649	294	62	Medium	5,030,000	29.9%
Wightman Street Neighborhood Park / S00767	350	49	Medium	969,366	30.4%
Crest Canyon Neighborhood Park / S15005	228	8	Low	135,000	32.9%
Chollas Lake Pk Playground Improvements / S14002	222	40	Low	511,000	34.1%
Cowles Mountain Access Rd Rehabilitation / S14001	227	48	Medium	15,000	37.5%
Environmental Services Operations Yard Improvement / AFA00003	111	Annual	Annual	275,000	45.0%
San Ysidro Branch Library / S00802	175	62	Low	5,885,000	48.3%
Riviera Del Sol Neighborhood Park / S00999	309	73	High	3,374,640	48.7%
Silver Wing NP Sports Field/Lighting / S11051	316	74	High	600,000	50.0%
Sefton Field Improvements / S01012	315	27	Low	500,000	50.0%
El Cajon Boulevard Streetscape Improvements / S00826	243	46	Medium	1,269,800	51.2%
Police Range Refurbishment / S10118	363	N/A	N/A	3,776,593	54.0%
Hidden Trails Neighborhood Park / S00995	253	16	Low	2,920,000	54.7%
Resurfacing of City Streets / AID00005	618	Annual	Annual	249,306,331	55.0%
Otay Mesa Truck Route Phase 4 / S11060	606	43	Medium	9,350,000	55.5%
City Facilities Improvements / ABT00001	480	Annual	Annual	92,922,981	56.2%
Del Mar Mesa Southern Multi-Use Trail / S00889	238	19	Low	150,000	57.6%
Drainage Projects / ACA00001	552	Annual	Annual	137,540,433	58.1%
State Route 163/Friars Road / S00851	638	61	High	77,086,159	61.2%
State Route 56 Bike Interchanges / S00955	639	90	High	7,222,940	61.4%
Chicano Park ADA Upgrades / S13003	220	57	Medium	1,541,697	61.6%
Switzer Canyon Bridge Enhancement Prog / S10054	320	38	Low	175,000	63.6%
Interstate 5 Underpass - Bikeway/Ped Connector / S00982	576	66	High	1,116,010	67.6%
Sunset Cliffs Natural Pk Hillside Imp Presrv / S10091	319	58	Medium	2,900,000	69.1%
Canyon Hills Resource Park Improvements / S15006	211	45	Medium	4,454,932	72.2%
Fire Station No. 01 - Downtown / S00786	131	N/A	N/A	1,482,884	74.1%
Coastal Erosion and Access / AGF00006	225	Annual	Annual	2,400,000	74.5%
Mohnike Adobe and Barn Restoration / S13008	278	62	Medium	1,550,000	75.6%

Capital Improvements Program

Funding Sources

Table 2: Capital Improvement Projects Unfunded Needs

Project	Page No.	Priority Score	Priority Category	Unidentified Funding	Percent Unfunded
State Route 56 Freeway Expansion / RD14000	640	N/A	N/A	119,000,000	78.3%
Coast Blvd Walkway Improvements / S15001	224	42	Medium	280,000	78.9%
Mid City Skate Park / S15003	266	10	Low	962,500	79.4%
Mission Bay Athletic Area Comfort Station Mod / S10021	268	68	High	820,000	79.7%
Multiple Species Conservation / S01076	282	N/A	N/A	17,039,472	80.6%
Martin Luther King Jr. Promenade / S13020	263	15	Low	1,005,000	81.7%
Torrey Pines Improvements Phase I / S00613	650	58	High	13,000,000	81.8%
Home Avenue Fire Station / S14018	146	83	Medium	10,000,000	83.3%
ADA Improvements & Expansion of Paradise Senior Ce / S15002	197	62	Medium	2,790,554	84.8%
Pacific Beach Curb Ramp Barrier Removal / S11048	607	62	High	320,000	86.5%
Sea World Drive/Interstate 5 Interchange Imp / S00888	630	74	High	105,438,300	87.7%
McKinley Elementary School JU Improvemts / S12001	264	61	Medium	1,523,000	89.5%
Chollas Community Park / S00654	221	49	Medium	27,183,356	90.1%
San Carlos Branch Library / S00800	173	N/A	N/A	18,599,805	90.3%
Balboa Branch Library / S00808	163	62	Low	6,955,093	90.3%
Sorrento Valley Road & Interstate 5 Interchange / S00914	633	50	Medium	47,000,000	90.9%
Coastal Rail Trail / S00951	544	72	High	19,925,629	91.0%
Street Light Circuit Upgrades / AIH00002	644	Annual	Annual	33,347,000	91.0%
North Pacific Beach Lifeguard Station / S10119	150	83	Medium	6,185,444	91.5%
Fire Station No. 51 - Skyline Hills / S14017	143	83	Medium	11,000,000	91.7%
Fire Station No. 07 - Barrio Logan / S15013	133	85	High	11,150,000	92.9%
Tierrasanta Library Expansion / S15011	178	60	Low	4,090,000	93.0%
Sixth Avenue Playground Improvements / S00616	317	65	High	1,880,000	94.0%
Otay East Branch Library / S10025	170	39	Low	15,000,000	94.4%
North Park Library / S00798	168	49	Low	13,352,782	95.0%
Torrey Pines City Park General Development Plan / S01015	334	N/A	N/A	15,000,000	96.2%
Scripps Miramar Ranch Library / S00811	176	59	Low	1,090,400	96.8%
Crystal Pier Improvements / S11014	230	70	High	11,000,000	97.3%
Beyer Park Development / S00752	205	12	Low	11,676,000	98.2%
Kumeyaay Lakes Berm Restoration and Dredging / S00655	258	27	Low	9,840,000	98.4%
Rancho Bernardo Library / S00812	172	62	Low	3,467,682	98.9%
Kensington/Normal Heights Library / S00795	164	49	Low	2,396,530	99.0%
Fire-Rescue Air Operations Facility / S15012	145	78	Medium	12,375,000	99.0%
Paradise Hills Library / S00810	171	62	Low	8,866,448	99.2%
Fire Station No. 54 - Paradise Hills / S00785	144	81	Medium	11,011,065	99.2%
Ocean Beach Lifeguard Station / S10121	151	79	Medium	4,550,000	99.8%
Total				\$ 1,205,084,474	

Community Planning

The City's General Plan

The City of San Diego General Plan (2008) sets out a long-range vision and policy framework for how the City should plan for projected growth and development, provide public services, and maintain the qualities that define San Diego over the next 20 to 30 years.

The General Plan provides guidance on how to design both infill and remaining new growth development, and emphasizes the need to reinvest in existing communities. It has a strong sustainability focus through policies addressing transit/land use coordination; climate change; healthy, walkable communities; green buildings; clean technology industries; water and energy conservation and management; and urban forestry. In addition, the General Plan features protections for prime industrial lands, strategies for providing urban parks, “toolboxes” to implement mobility strategies, and policies designed to further the preservation of San Diego’s historical and cultural resources. The General Plan was structured to work in concert with the City’s community plans.

The General Plan includes the City of Villages strategy to focus growth into mixed-use villages that are pedestrian-friendly districts, of different scales, linked to the transit system. Each village is envisioned as unique to the community in which it is located, yet all villages would be pedestrian-friendly and characterized by inviting, accessible and attractive streets and public spaces. Individual villages are intended to offer a variety of housing types and affordability levels. The strategy draws upon the character and strengths of San Diego’s natural environment, distinctive neighborhoods, and activity centers that together form the City as a whole.

The General Plan is comprised of an introductory Strategic Framework section and the following elements: Land Use and Community Planning; Mobility; Economic Prosperity; Public Facilities, Services, and Safety; Urban Design; Recreation; Historic Preservation; Conservation; and Noise. The Housing Element update was adopted separately in 2013 and is provided under separate cover from the rest of the 2008 General Plan. The policies within each element were developed with ten guiding principles in mind. These principles are to achieve:

- An open space network formed by parks, canyons, river valleys, habitats, beaches, and ocean;
- Diverse residential communities formed by the open space network;
- Compact and walkable mixed-use villages of different scales within communities;
- Employment centers for a strong economy;
- An integrated regional transportation network of walkways, bikeways, transit, roadways, and freeways that efficiently link communities and villages to each other and to employment centers;
- High quality, affordable, and well-maintained public facilities to serve the City’s population, workers, and visitors;
- Historic districts and sites that respect our heritage;
- Balanced communities that offer opportunities for all San Diegans and share citywide responsibilities;
- A clean and sustainable environment; and,
- A high aesthetic standard.

The Public Facilities, Services, and Safety Element of the General Plan includes policies on the prioritization and provision of public facilities and services, evaluation of new growth, guidelines for implementing a financing strategy, and guidelines for the provision of specific facilities. This element

Capital Improvements Program

Community Planning

discusses City challenges, including a public facilities deficit, and recommends that facilities deficiencies be remedied through diverse funding strategies such as joint-use, more-efficient resource allocations, and fiscal reform efforts that provide equitable redistribution of revenues to the City from the state.

Implementation of the General Plan is being accomplished through a broad range of legislative and regulatory actions that influence private and public development. The General Plan Action Plan identifies measures and timeframes for implementing General Plan policies. The Action Plan highlights eight key initiatives which are critical to General Plan implementation, as follows: Community Plan Updates, Climate Change Initiatives, Water Supply and Conservation Efforts, Land Development Code (LDC) Amendments, Public Facilities Finance Strategy, Economic Development Strategic Plan, Parks Master Plan, and Historic Preservation Incentives. In addition, the General Plan is consistent with the Regional Comprehensive Plan prepared by the San Diego Association of Governments (SANDAG).

Community Plans

The City's community plans contain additional detailed planning guidance and are a part of the General Plan. Community plans establish specific recommendations and objectives in a given community for future land uses and public improvements. The community plan provides a long range physical development guideline for elected officials and citizens engaged in community development. Citizen involvement has been a long-standing concept in the City of San Diego. In the 1960s and 1970s, the City Council adopted policies that established and recognized community planning groups as formal mechanisms for community input in the decision-making processes. Community planning groups provide citizens with an opportunity for involvement in advising the City Council, the Planning Commission, and other decision makers on development projects, community plan amendments, rezoning projects, and public facilities. The recommendations of the planning groups are integral components of the planning process.

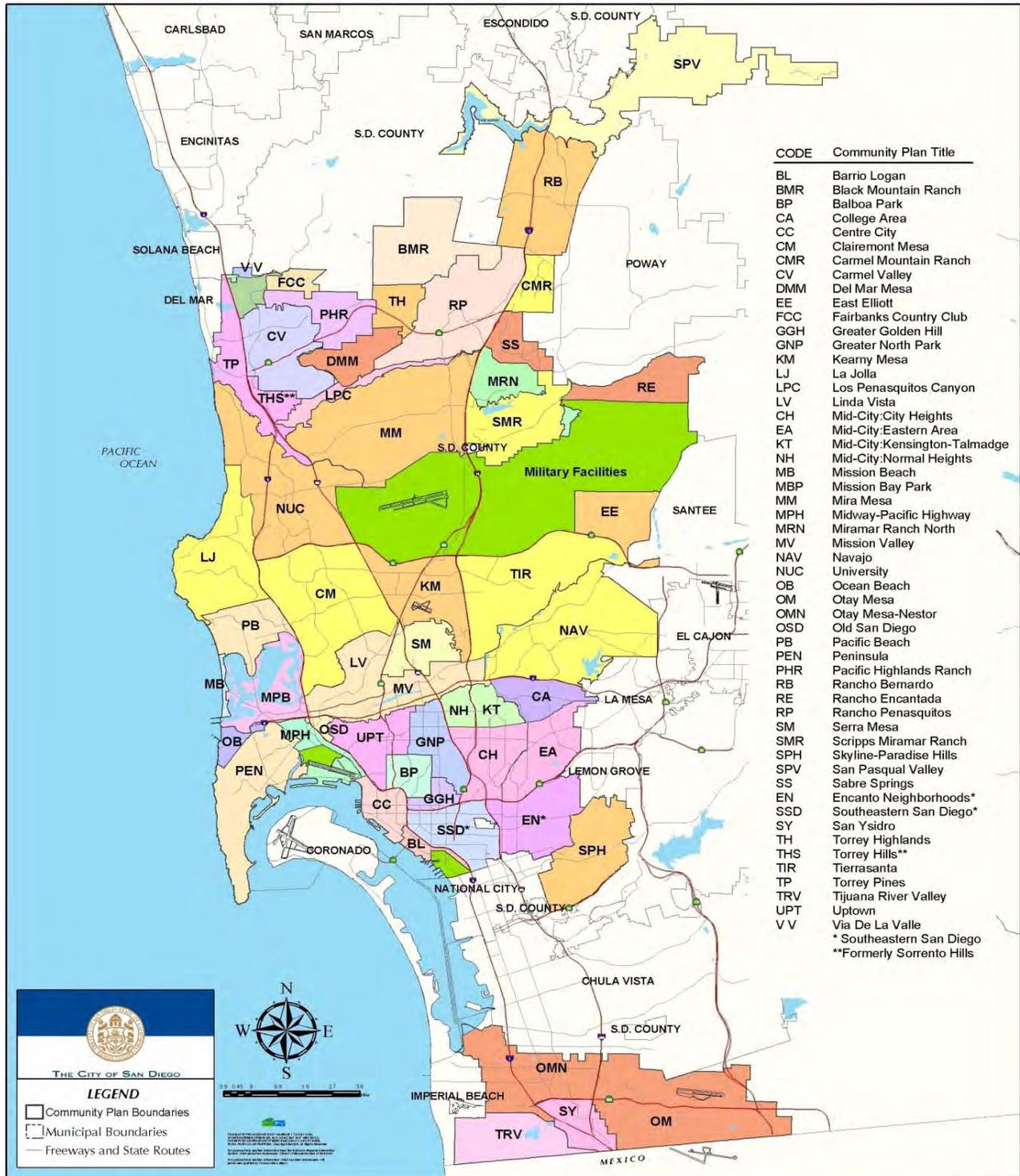
The General and community plans are policy documents, which require regulatory tools and programs to help implement their goals and standards. The implementation tools for planning documents include the Municipal Code, the Multiple Species Conservation Program (MSCP), zoning, Neighborhood Code Compliance, facilities financing plans, and others. These regulations and programs help guide land use, development, and design.

CIP Conformance to the City's General Plan and Community Plans

The capital improvement project information in the current budget was reviewed by City planners for conformance with the City's General Plan and community plans, as required by Council Policy 000-02 and General Plan Policy PF.A.4.a. These capital improvement projects were found to be consistent with the General Plan, relevant community plans, and facilities financing plans.

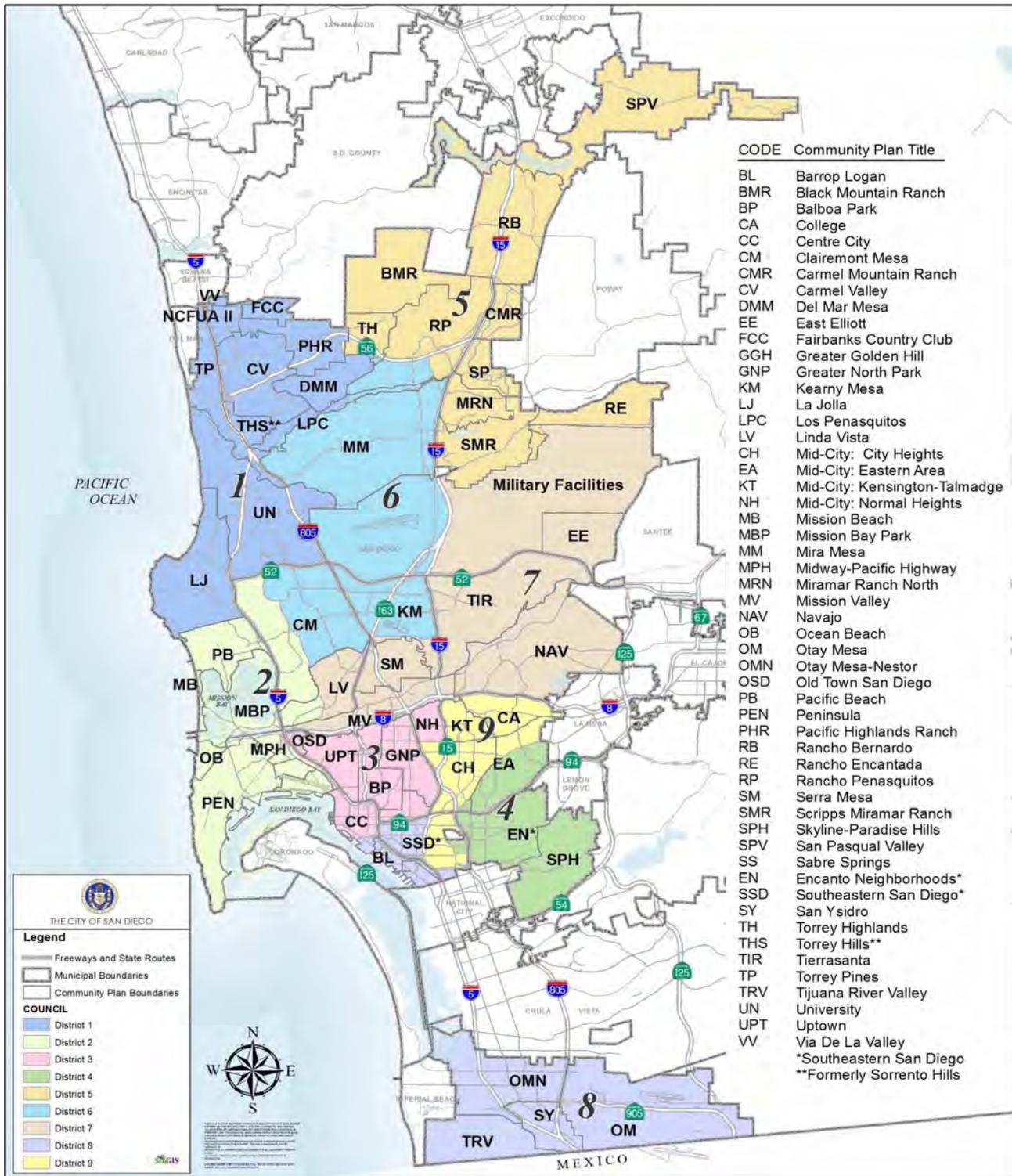
Capital Improvements Program Community Planning

Community Planning Areas



Capital Improvements Program Community Planning

Community Planning Areas by Council District



Capital Improvements Program

Guide to the Capital Improvement Projects

The CIP project pages are designed to provide accurate and informative financial and logistical information for projects. All active projects as of December 2013 are included in addition to new projects scheduled to begin in Fiscal Year 2015. Within the Capital Improvement Projects section, CIP project pages are organized by asset-owning department, then alphabetically by project title. Refer to the Indexes beginning on page 677 to locate a specific project page.

Each asset-owning department section begins with a Budget Narrative which introduces the department and highlights Fiscal Year 2014 accomplishments and Fiscal Year 2015 goals. Following the narrative is an alphabetical list of the department's projects including budgeted amounts and total project cost.

Project Attributes

Fire-Rescue

Fire Station No. 45 - East Mission Valley / S00688

Bldg - Pub Safety - Fire Fac / Struct

Council District: 7	Priority Score: 92
Community Plan: Mission Valley	Priority Category: High
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 1994 - 2019	619-533-4640
Improv Type: New	ecetin@sandiego.gov

Department, Project Title, and Project Number

The department listed is the department that will be responsible for operating or maintaining the asset once complete. Each department's CIP is organized by project title. The project's title and unique identification number are listed below the department name. Due to character restrictions, the Capital Improvement Program uses a standard set of abbreviations in the project's title; some of which can be found in **Table 1** below:

Table 1: Project Title Abbreviations

Full Description	Abbreviation	Full Description	Abbreviation
Asbestos Concrete	AC	Neighborhood Park	NP
Canyon	Cyn	Open Space	OS
Community Park	CP	Pipeline	PL
Concrete	CRC	Pump Station	PS
Ductile Iron	DI	Regional Park	RP
Golf Course	GC	Steel	STL
Maintenance Assessment District	MAD	Water Treatment Plant	WTP
Mini Park	MP		

Additionally, the first character of the project number indicates the type of project. The following list describes the characteristics of each type of project:

A: Annual Allocation - These projects provide for ongoing repair and replacement requiring funding on an annual basis. Individual projects funded by an annual allocation are typically smaller projects that are expected to be completed in a short time frame. The funding information provided for annual allocation projects aggregates all funding in existing sub-projects and will fluctuate as individual projects are completed and new projects are added.

Capital Improvements Program

Guide to the Capital Improvement Projects

L: Large - These projects are a combination of multiple assets into a single project in order to achieve efficiencies. Each individual asset will be capitalized as that portion of the project is completed. As a result, the total estimated project cost will be reduced as each asset is completed.

RD: Reimbursement to Developer - These projects allocate funding to reimburse developers for projects privately constructed in accordance with approved financing plans or other regulatory documents.

S: Standalone - These projects are typically limited to a single asset and may be of any size and duration.

Project Type

Project Types are a more specific manner of categorizing the type of improvement provided by each project. A complete listing of Project Types is available on page 61. On the project pages, the Project Type is listed to the right of the Project Title and Number. Some Project Types, such as Buildings, are used in several departments.

Council District

This identifies the City Council District in which a project is located. Projects that have a Citywide impact or are outside the City limits are also noted. For a map of all Council Districts, refer to the Community Planning section beginning on page 71.

Community Plan

This component lists affected community planning area(s). Projects that have a Citywide impact or are outside the City limits are also noted. For additional information on community planning areas, refer to the Community Planning section beginning on page 71.

Project Status

The Project Status serves as an indicator of project progress. Below is a description of these statuses:

New - This indicates that the project is newly established as part of the Fiscal Year 2015 Proposed Budget.

Continuing - This indicates that the project was initiated in Fiscal Year 2014, or in a prior year, and is currently in progress.

Warranty - This indicates that the project is technically completed and the asset has been put into service but has not yet been closed.

Underfunded - This indicates that the project is on hold due to lack of funding.

Duration

Duration is the estimated starting and ending fiscal years for each project.

Capital Improvements Program Guide to the Capital Improvement Projects

Improvement Type

This component describes the project's impact on existing assets. A project may provide betterment, expansion, replacement, or widening of an existing City asset, or may result in a new asset to the City.

Priority Score

Projects are scored to establish an objective process for ranking CIP projects. Project scores range from 0-100. Projects that were in construction or had completed construction as of Fiscal Year 2012 have not been scored and are noted as not applicable (N/A). Annual allocation projects are noted as Annual and are not scored. For additional information, refer to the Prioritization Policy section beginning on page 47.

Priority Category

The priority category indicates if the project is scored within the upper one-third (High), middle one-third (Medium), or lower one-third (Low) of the priority scores within the same major asset type category. Projects that were in construction or had completed construction as of Fiscal Year 2012 have not be categorized and are noted as not applicable (N/A). Annual allocation projects are categorized as Annual. For additional information, refer to the Prioritization Policy section beginning on page 47.

Contact Information

This provides the name, phone number, and e-mail address of the project manager or designated point of contact, at the time of publication.

Project Description

Description: This project provides for an updated fire station in Mission Valley. The station will accommodate up to 18 personnel, two engines, one aerial truck, two hazardous material apparatus, one paramedic ambulance, and one Battalion Chief vehicle.

Justification: A fire station is needed to serve the Mission Valley community. This project is consistent with City Council policy to meet response time guidelines.

Operating Budget Impact: The operation of the permanent facility will require additional positions equivalent to \$2.1 million per year. Non-personnel costs to operate a new station are approximately \$300,000. These funds will need to be added permanently to the Fire-Rescue operating budget after the project is complete. The purchase of an additional fire truck will be financed through this project's allocated funds.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan; however, the Mission Valley Community Plan does not currently provide for this project. An amendment to the Community Plan may be required prior to implementation of this project.

Schedule: Design was completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2018.

Summary of Project Changes: No major changes for this project are scheduled for Fiscal Year 2015.

Description

This component provides a brief statement explaining what the project is, where it is located, and its impact on the surrounding neighborhood(s).

Justification

This component explains why a project is needed and describes any legal requirements for the project, including State or federal mandates.

Operating Budget Impact

This component describes any ongoing operating expenses anticipated upon completion of the project and the impact on the City's operating budget. An Operating Budget Impact table may be

Capital Improvements Program

Guide to the Capital Improvement Projects

included to provide additional detail and is described later in this section. Operating budget impacts include additional funding requirements to support both the operation and maintenance of the building, facility, park, or other infrastructure once it is put into service.

Relationship to General and Community Plans

This component indicates whether a project is consistent with the affected community plan(s) and is in conformance with the City's General Plan. Additional information can be found in the Community Planning section beginning on page 71.

Schedule

This component describes the anticipated project timeline and includes the years when design, construction, and other phases are expected to begin and end.

Summary of Project Changes

This component explains any changes that have occurred since publication of the Fiscal Year 2014 Adopted Budget. Changes may have resulted from modifications to the project scope, City Council action to modify funding (resolutions and/or ordinances), updated total project cost estimates, and changes in project schedule.

Project Funding

Expenditure by Funding Source Table

This table lists the funding sources, expended/encumbered amounts, continuing appropriations, and an estimated budget timeline through project completion. The total estimated project cost includes project activity since inception through current and future fiscal years. Descriptions of common funding sources for the CIP can be found in the Funding Sources section beginning on page 65.

Expenditure by Funding Source												
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015							Unidentified Funding	Project Total
				FY 2015	Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY		
Deferred Maint Revenue 2009A-Project	400624	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 160,000
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	3,700,000	-	-	-	-	-	-	-	-	-	3,700,000
Mission Valley-Urban Comm.	400135	3,700,358	2,299,642	-	-	-	-	-	-	-	-	6,000,000
PFFA-FLSF 2002B-Const.	400157	978,692	-	-	-	-	-	-	-	-	-	978,692
Total		\$ 8,539,050	\$ 2,299,642	\$ -	\$ 10,838,692							

Expended and Encumbered (Exp/Enc) - Projects initiated prior to Fiscal Year 2015 may have incurred expenditures and encumbrances in a prior fiscal year. Amounts shown include all funds that have been expended in the project, as well as any contractual or other obligations, as of December 31, 2013. The expended and encumbered amount is cumulative since project inception.

Continuing Appropriations (Con Appn) - Funding budgeted prior to Fiscal Year 2015, but not yet expended or encumbered, is reflected as continuing appropriations. Continuing appropriations are a cumulative amount of unexpended and unencumbered budget since project inception through December 31, 2013.

Capital Improvements Program Guide to the Capital Improvement Projects

FY 2015 - This is the amount of funding proposed for the Fiscal Year 2015 Proposed CIP Budget. This amount, as approved by City Council, is included in the annual Appropriations Ordinance, which gives the City the authority to expend from the capital improvement project.

FY 2015 Anticipated - Funding that is uncertain to be received during Fiscal Year 2014 is reflected as anticipated funding. Anticipated funding may include sources, such as grants and donations, that require additional City Council approval prior to budgeting, or that are unpredictable revenue streams, such as land sale proceeds. The City is not legally bound to any Fiscal Year 2015 Anticipated funding because it is not included in the annual Appropriations Ordinance.

Outlying Fiscal Years - Projects that will extend beyond Fiscal Year 2015 may include future year cost estimates based on project scheduling and projected funding availability. The City is not legally bound to any projections made beyond Fiscal Year 2015 because they are not included in the annual Appropriations Ordinance. Revisions and refinements of project scope, cost estimates, scheduling, and funding may affect the unidentified funding estimate.

Unidentified Funding - This reflects the portion of the total estimated project cost for which a funding source has not yet been identified. This amount is based upon the current estimated total project cost and funding schedule. Revisions and refinements of project scope, cost estimates, scheduling, and funding may affect the unidentified funding estimate.

Project Total - The project total by funding source is an estimate of the total project cost from project inception through the current and future fiscal years, to project completion.

Operating Budget Impact Table

The Operating Budget Impact table provides estimated operational and maintenance costs that will be incurred upon completion of the project. This table supports the Operating Budget Impact description that was discussed earlier in this section. Not every published project will have an Operating Budget Impact table. This data is required for any project with anticipated impacts to a department's operating budget within the next five fiscal years. Operating budget impacts are provided for each impacted department and fund.

Operating Budget Impact						
Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	
Fire-Rescue - GENERAL FUND	FTEs	0.00	0.00	0.00	16.00	16.00
	Total Impact \$	- \$	- \$	- \$	2,451,008 \$	2,633,106

Full-time Equivalent (FTEs) - The decimal equivalent of the number of positions required to be added to the budget to operate and maintain the asset.

Total Impact - The estimated amount of personnel and non-personnel expenses required to be added to the budget to operate and maintain the asset upon completion, net of any additional anticipated revenue. Personnel expenses are expenditures related to employee compensation including salaries and wages, fringe benefits, retirement, and special pays such as shift differentials. Non-personnel expenses are expenditures related to supplies and services, information technology, energy, utilities, and outlay.

Capital Improvements Program

Guide to the Capital Improvement Projects

Unfunded Needs List

The Unfunded Needs List for each department provides a summary of projects with insufficient funding to complete an active project. Projects are listed by the percent of the project that is unfunded and include the total estimated project cost, unidentified funding amount, and the percent of the project that is unfunded. Also included is a brief description of the project and what components are unfunded. Unfunded Needs Lists follow the project pages within each department's section. For a complete list of all projects with unfunded needs, refer to page 69.

Fire-Rescue

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Children's Pool Lifeguard Station / S00644	\$ 4,179,607	\$ 350,000	8.4%	This project provides for a new lifeguard station and family restroom at the Children's Pool in La Jolla. Construction phase is currently unfunded.
Fire Station No. 38 - Mira Mesa Remodel / S10006	730,000	80,000	11.0%	This project provides for the design and construction of an expansion to the existing fire station. \$80,000 of increased construction costs are currently unfunded.
Fire Station No. 01 - Downtown / S00786	2,000,000	1,482,884	74.1%	This project provides for asbestos removal, dormitory remodel, and a new exhaust extraction system at the fire station located at 1222 First Avenue in Downtown. The total estimated project cost of \$2.0 million includes an unfunded amount of \$1.5 million that would be used for reconstruction. Modified/Reduced remodel scope has been completed for Phase 1 and unidentified funds are still needed for a full Phase 2 remodel unless a new fire station is constructed as part of the new Civic Center.
Home Avenue Fire Station / S14018	12,000,000	10,000,000	83.3%	Funds needed for construction and operating expenses have not yet been identified.
North Pacific Beach Lifeguard Station / S10119	6,763,347	6,185,444	91.5%	This project provides for the North Pacific Beach Lifeguard Station located at the foot of Law Street, which will be a year-round facility replacing the current station. Construction phase is currently unfunded.
Fire Station No. 51 - Skyline Hills / S14017	12,000,000	11,000,000	91.7%	This project provides for an additional station to be built at 7180 Skyline Drive to better serve the growing community of Skyline/Paradise Hills. Construction phase is currently unfunded.
Fire Station No. 07 - Barrio Logan / S15013	12,000,000	11,150,000	92.9%	This project provides for the program, design and construction of a new fire station, demolition of the old station and design and assembly of a temporary fire station. Design and construction phase is currently unfunded.
Fire-Rescue Air Operations Facility / S15012	12,500,000	12,375,000	99.0%	This project provides for the program, design and construction of a Fire-Rescue Air Operations ("Air Ops") Facility for helicopter operations. Construction for this project is currently unfunded.
Fire Station No. 54 - Paradise Hills / S00785	11,095,000	11,011,065	99.2%	This project provides for a new station in the Paradise Hills area to serve the Paradise Hills/Skyline area of San Diego. Design and construction phases are currently unfunded.
Ocean Beach Lifeguard Station / S10121	4,560,000	4,550,000	99.8%	This project provides for the Ocean Beach Station located at 1950 Abbott Street. Funding for design and construction of the facility is currently unfunded.
Total - Fire-Rescue		\$ 68,184,393		

CITY OF SAN DIEGO



PROPOSED BUDGET



2015

FISCAL YEAR

Capital Improvements Projects

Airports



Page Intentionally Left Blank

Airports

The Airports Division manages Brown and Montgomery Fields with a combined 1,330 acres. These two general aviation airports contain nearly eight miles of runways and taxiways, which safely accommodate over 275,000 annual aircraft operations, including those of the military, U.S. Customs and Border Protection, San Diego Police, San Diego Fire-Rescue, Cal-Fire, Sheriff, Medi-Evacs, as well as business and recreation sectors. The most critical factor associated with airport management is maintaining safety. To that end, the Capital Improvements Program plays an important role by rehabilitating and repairing the pavement and lighting of its runways, taxiways and aircraft ramp areas. These capital improvements are largely funded by Federal Aviation Administration (FAA) grants and enterprise funds.

2014 CIP Accomplishments

The Airports Division had a number of accomplishments and successes in Fiscal Year 2014, including:

Montgomery Field (KMYF)

- Completed 90% Design of ADA Terminal Improvements
- Completed Five-Year Vernal Pool Restoration Project
- Completed the Design of Runway 5/23 Rehabilitation
- Completed 90% of the FAA Grant-Funded Access Control Security Project

Brown Field (KSDM)

- Initiated the FAA Grant-Funded Design of Runway 8L/26R Rehabilitation, Phase I
- Completed 90% Design of ADA Terminal Improvements

2015 CIP Goals

The CIP Goals of the Airports Division are the provision of safety, and compliance with federal, State, and local regulations and policies. To achieve this in Fiscal Year 2015, Airports Division is pursuing these goals as follows:

Montgomery Field (KMYF)

- Initiate Construction of ADA Terminal Improvements
- Initiate Vernal Pool Maintenance Plan
- Initiate Construction of Runway 5/23 Rehabilitation
- Complete the FAA Grant-Funded Access Control Security Project

Brown Field (KSDM)

- Initiate Construction of ADA Terminal Improvements
- Continue the FAA Grant-Funded Design of Runway 8L/26R Rehabilitation, Phase I



Page Intentionally Left Blank

Airports

Airports: Capital Improvement Projects

Project	Prior Fiscal Years	FY2015 Proposed	Future Fiscal Years	Project Total
Brown Field / AAA00002	\$ 6,713,146	\$ -	\$ 7,000,000	\$ 13,713,146
Montgomery Field / AAA00001	5,936,231	-	5,000,000	10,936,231
Montgomery Field Rehabilitation / S00680	5,231,922	-	-	5,231,922
Airports Total	\$ 17,881,299	\$ -	\$ 12,000,000	\$ 29,881,299



Page Intentionally Left Blank

Airports

Brown Field / AAA00002

Council District: 8
Community Plan: Otay Mesa
Project Status: Continuing
Duration: 2002 - 2020
Improv Type: Betterment

Airport Assets

Priority Score: Annual
Priority Category: Annual
Contact Information: Tussey, Mike
 858-573-1441
 mtussey@sandiego.gov

Description: This annual allocation provides for as-needed improvements within the City's Brown Field Airport; which can include, but is not limited to, pavement, drainage, striping, and signage condition assessments for scheduled rehabilitation in order to meet current Federal Aviation Administration (FAA) standards.

Justification: This project maintains an airport which promotes the safe use of the runways as required by the FAA, Caltrans (Division of Aeronautics), and compliance with federal and State ADA regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: The design of the Rehabilitation of Runway 8L/26R has been delayed, due to the uncertainty of FAA Grant Offers, related to the construction of Runway 8L/26R. Should the FAA offer a construction grant, the design of this project will recommence in Fiscal Year 2015 and be completed in Fiscal Year 2016.

Summary of Project Changes: Funding for this project has been decreased \$1.4 million for Fiscal Year 2015 as scheduled projects will spend down continuing appropriations. No other significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Brown Field Special Aviation	700028	\$ 799,919	\$ 5,070,526	\$ -	\$ -	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000	\$ -	\$ 12,870,446
Grant Fund-Enterprise-Federal	710000	605,240	237,460	-	-	-	-	-	-	-	-	842,700
Total		\$ 1,405,159	\$ 5,307,986	\$ -	\$ -	\$ 1,400,000	\$ -	\$ 13,713,146				

Airports

Montgomery Field / AAA00001

Council District: 6	Priority Score: Annual
Community Plan: Kearny Mesa	Priority Category: Annual
Project Status: Continuing	Contact Information: Tussey, Mike
Duration: 2002 - 2020	858-573-1441
Improv Type: Betterment	mtussey@sandiego.gov

Description: This annual allocation provides for as-needed improvements within the City's Montgomery Field Airport; which can include, but is not limited to, pavement, drainage, striping, and signage condition assessments for scheduled rehabilitation in order to meet current Federal Aviation Administration (FAA) standards.

Justification: This project maintains an airport which promotes the safe use of the runways as required by the FAA, Caltrans (Division of Aeronautics), and compliance with federal and State ADA regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: A) Rehabilitation of Runway 5/23 and Taxiway G Project, Phase I: The construction is scheduled to start in Fiscal Year 2015 and be completed in Fiscal Year 2016. B) Rehabilitation of Runway 5/23 and Taxiway G Project, Phase II: The construction is scheduled to start in Fiscal Year 2016 and be completed in Fiscal Year 2017, contingent on the offer and acceptance of a FAA Grant. C) Montgomery Field Airport's Terminal building and parking lots ADA upgrades: The construction is scheduled to start in Fiscal Year 2015 and be completed in Fiscal Year 2016.

Summary of Project Changes: Funding for this project has been decreased \$1.0 million for Fiscal Year 2015 as scheduled projects will spend down continuing appropriations. No other significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund-Enterprise-Federal	710000	\$ 388,149	\$ 11,851	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000
Montgomery Field Special Aviation	700030	1,477,363	4,058,869	-	-	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	-	10,536,231
Total		\$ 1,865,512	\$ 4,070,719	\$ -	\$ -	\$ 1,000,000	\$ -	\$ 10,936,231				

Airports

Montgomery Field Rehabilitation / S00680

Council District: 7	Priority Score: 100
Community Plan: Kearny Mesa	Priority Category: Medium
Project Status: Warranty	Contact Information: Cetin, Elif
Duration: 2008 - 2015	619-533-4640
Improv Type: New	ecetin@sandiego.gov

Description: This project will provide for a consultant to assess Montgomery Field (MYF) Airport's current conditions of Runway 10L/28R. The consultant will present a design to make the runway comply with Federal Aviation Administration (FAA) guidelines. Construction work to rehabilitate the pavement of Runway 10L/28R will be primarily funded out of this standalone project and portions out of the Montgomery Field annual allocation.

Justification: This project is primarily grant-funded in order to restore the existing 40-year-old runway pavement. This planned restoration is required to ensure safety, meet Federal Aviation Administration (FAA) standards, and diminish the possibility of aircraft accidents as well as City liability.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Construction commenced in Fiscal Year 2013 and was completed in Fiscal Year 2014. It is currently in a 1-year warranty period, which will conclude in Fiscal Year 2015.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund-Enterprise-Federal	710000	\$ 3,628,831	\$ 232,389	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,861,220
MF Rehabilitation Runway 10L/28R Grant	700031	285,000	-	-	-	-	-	-	-	-	-	285,000
Montgomery Field Special Aviation	700030	790,657	295,045	-	-	-	-	-	-	-	-	1,085,702
Total		\$ 4,704,488	\$ 527,434	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,231,922



Page Intentionally Left Blank

Department of Information Technology



Page Intentionally Left Blank

Department of Information Technology

The Department of Information Technology is responsible for providing technologies and applications to the City in support of citywide processes.

2014 CIP Accomplishments

In Fiscal Year 2014, the Department of Information Technology, is merging funding with the Public Utilities Enterprise Asset Management (EAM) CIP.

This will create one unified citywide project to deliver a comprehensive asset and work management system. Information from the system can enable to City to realize increases in asset utilization and performance, reduction in capital costs and asset-related operating expenses, extension of asset life, and reduction in asset total cost of ownership.

2015 CIP Goals

The Enterprise Asset Management (EAM) CIP project in the Department of Information Technology is scheduled to be implemented in conjunction with the Public Utilities Department's EAM CIP project. The Department of Information Technology's EAM CIP project will deliver work order management integration into the City's financial and Human Resources systems. General Fund Departments currently using work order management systems in SAP will benefit from the results of this project as the Public Utilities Department's implementation will establish best practices and set the baseline for all future enterprise asset management systems citywide.



Page Intentionally Left Blank

Department of Information Technology

Department of Information Technology: Capital Improvement Projects

Project	Prior Fiscal Years	FY2015 Proposed	Future Fiscal Years	Project Total
Enterprise Asset Management SAP / S13013	\$ 1,100,000	\$ -	\$ (1,100,000)	\$ -
Department of Information Technology Total	\$ 1,100,000	\$ -	\$ (1,100,000)	\$ -



Page Intentionally Left Blank

Department of Information Technology
Enterprise Asset Management SAP / S13013

Bldg - Other City Facility / Structures

Council District: Citywide	Priority Score: 85
Community Plan: Citywide	Priority Category: High
Project Status: Continuing	Contact Information: Rubi,Gabriel
Duration: 2013 - 2015	619-533-3465
Improv Type: Betterment	rubig@sandiego.gov

Description: This project will consolidate and merge the Enterprise Asset Management (EAM) Systems, Applications, and Products (SAP) system into the Industry Solution for Public Sector (ISPS) SAP system and allow for one managed instance and full integration with ISPS processes. ISPS is used for Financials (General Ledger, Accounts Payable, Cost Accounting, Accounts Receivables, Fixed Assets), Materials Management, Funds/Grants Management, Human Capital Management, Procurement, Contracts Accounting, and Project Systems.

Justification: This project will reduce the size of the EAM technological infrastructure while providing full integration with the ISPS business processes in one SAP system.

Operating Budget Impact: None.

Relationship to General and Community Plans: Not applicable.

Schedule: In Fiscal Year 2014, the Department of Information Technology, is merging funding with the Public Utilities Enterprise Asset Management (EAM) CIP. This will create one unified citywide project to deliver a comprehensive asset and work management system.

Summary of Project Changes: A total of \$1.1 million will be transferred to Public Utilities EAM project (\$14000) in Fiscal Year 2014. This project will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
OneSD Support Fund	200610	\$ -	\$ 1,100,000	\$ -	\$ (1,100,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total		\$ -	\$ 1,100,000	\$ -	\$ (1,100,000)	\$ -	0					



Page Intentionally Left Blank

Environmental Services



Page Intentionally Left Blank

Environmental Services

The Environmental Services Department ensures that all residents of the City of San Diego are provided with a clean, safe, and ecologically-sound environment. The Department operates a full-service landfill and maintains eight closed landfills and eight inactive burn sites, all of which require sustained improvements related to landfill gas systems, groundwater monitoring networks, and grading and slope work. The Department also manages the City's energy use and a variety of programs focused on implementing innovative alternatives to increase energy efficiency at City facilities. Through the Capital Improvements Program, the Department identifies and dedicates Refuse Disposal Fund resources to projects that focus on providing reliable solid waste management. In addition, State and federal energy grants and loans are provided to projects that focus on resource conservation and environmental protection to preserve public health and ensure sustainable communities for future generations.

2014 CIP Accomplishments

The Department has continued to dedicate capital improvement resources towards its mission of providing reliable solid waste management, resource conservation, and environmental protection to preserve public health and ensure sustainable communities for future generations.

The Department's Energy, Sustainability, and Environmental Protection Division completed projects for Fiscal Year 2014 included:

- Awarding the Broad Spectrum Post Top Pedestrian Street Lighting design-build contract for replacement of 3,000 decorative pedestrian adaptive control street lights and began installation. The project is anticipated to save 2.5 million kilowatt hours and \$250,000 in utility costs annually.
- Completion of HVAC retrofits at Benjamin Library, Eastern Police Station, Fire Station 11, Fire Station 20, Malcolm X. Library, and Beckwourth Library that will reduce energy consumption and are anticipated to save 140,000 kilowatt hours and \$30,000 in utility costs annually.

The Department's Waste Reduction and Disposal Division completed improvements at landfills throughout the City included:

- Completion of extensive landfill gas extraction well network additions and cover enhancements at South Chollas and Arizona Street landfills further mitigating off-site landfill gas migration.
- Completion of installation of new West Miramar landfill gas extraction well network that will effectively capture additional landfill gas and prevent it from escaping into the atmosphere. The gas probe monitoring network expansion at West Miramar Landfill was also completed in order to enhance monitoring capabilities at the site and ensure regulatory compliance.

2015 CIP Goals

The Department will continue to promote sustainability and public health through its effective delivery of capital improvement projects. The following are the Department's goals for Fiscal Year 2015:

- Solicit qualifications from vendors and select one to design and begin construction on a Compressed Natural Gas Fueling Station at the Environmental Services Operations Station. This project will provide the necessary fueling infrastructure to begin converting the City's refuse and recycling fleet from low sulfur diesel to compressed natural gas.

Environmental Services

- Continue construction on energy improvements to City facilities resulting in the installation of more efficient technologies, such as lighting and air conditioning, in order to reduce energy consumption.
- Complete installation of 3,000 decorative pedestrian adaptive control street lights for the Broad Spectrum Post Top Pedestrian Street Lighting project.
- In collaboration with the Public Utilities Department, the Environmental Services Department, through its Energy Conservation Fund, is contributing \$1.3 million toward a \$4.0 million project which will finance solar photovoltaic systems at Bayview Reservoir and the Metropolitan Operations Center complex. These systems will range in size from 30 to 500 kilowatts. Combined, these systems are anticipated to generate one megawatt of solar power and is anticipated to be completed in Fiscal Year 2015.
- Develop a conceptual design for the Resource Recovery Center, a source separation facility at the Miramar Landfill in which self-haul landfill customers will separate their materials for recycling and/or disposal. This project will divert recyclable material that would have gone into the landfill preserving landfill capacity and increasing the City's overall diversion rate.
- Begin construction of a new landfill gas blower and flare facility at West Miramar Landfill in order to capture and destroy harmful gases that would otherwise enter into the atmosphere potentially posing a threat to public health and safety.
- Award a design contract and begin construction at the South Chollas Landfill and Operations Yard in order to bring site into compliance with State regulations.

Environmental Services

Environmental Services: Capital Improvement Projects

Project	Prior Fiscal Years	FY2015 Proposed	Future Fiscal Years	Project Total
Arizona Street Landfill Closure and Modifications / S00682	\$ 3,603,543	\$ -	\$ -	\$ 3,603,543
CNG Fueling Station for Refuse & Recycling / S15000	-	1,200,000	1,800,000	3,000,000
Citywide Energy Improvements / ABT00003	9,530,582	-	-	9,530,582
Energy Commission Energy Efficiency Facility Imp / ABT00004	1,078,217	-	-	1,078,217
Environmental Services Operations Yard Improvement / AFA00003	336,611	-	275,000	611,611
Future Waste Mgmt Disposal & Processing Facilities / S01088	13,626,920	-	-	13,626,920
Minor Improvements to Landfills / AFA00001	1,634,975	-	-	1,634,975
Miramar Landfill Greenery Expansion / S00975	397,858	-	-	397,858
So Chollas Landfill / Stormwater Improvements / S00684	6,311,702	6,516,922	3,000,000	15,828,624
South Chollas Landfill / S00776	1,776,000	-	-	1,776,000
South Miramar Landfill / S00779	3,610,000	-	-	3,610,000
Underground Tank Program / AFA00002	450,560	-	-	450,560
West Miramar Landfill - Phase 2 / S00774	3,060,000	-	-	3,060,000
West Miramar Refuse Disposal Facility - Phase 2 / S01074	39,112,334	-	-	39,112,334
Environmental Services Total	\$ 84,529,302	\$ 7,716,922	\$ 5,075,000	\$ 97,321,224



Page Intentionally Left Blank

Environmental Services

Arizona Street Landfill Closure and Modifications / S00682

Landfills - Supporting Fac / Struct

Council District: 3	Priority Score: 85
Community Plan: Balboa Park	Priority Category: Medium
Project Status: Continuing	Contact Information: Purtee, Ray
Duration: 1995 - 2017	858-573-1208
Improv Type: New	rpurtee@sandiego.gov

Description: This project provides for modifications to the existing landfill gas collection system and cover at the Arizona Landfill to enhance operations and maintain regulatory compliance.

Justification: Federal and State waste disposal legislation requires proper environmental safeguards to control landfill gas.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 1995 and will continue through each phase of the project which is scheduled to be completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total	
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
Refuse Disposal CIP Fund	700040	\$ 1,165,750	\$ 2,437,793	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,603,543
Total		\$ 1,165,750	\$ 2,437,793	\$ -	\$ -	3,603,543							

Environmental Services

CNG Fueling Station for Refuse & Recycling / S15000

Council District: 6
Community Plan: Miramar Ranch North
Project Status: New
Duration: 2015 - 2021
Improv Type: New

Bldg - Other City Facility / Structures

Priority Score: 40
Priority Category: Low
Contact Information: Anissi, Roman
 858-492-6009
 ranissi@sandiego.gov

Description: This project provides for the design and construction of a compressed natural gas (CNG) fueling station at the Environmental Services Operations Station located at 8353 Miramar Place. In conjunction with the completion of the fueling station, the division plans to put into service refuse and recycling vehicles that run on CNG eventually replacing the entire fleet of low sulphur diesel refuse and recycling packers. The construction of CNG fueling infrastructure and the replacement of vehicles will be implemented in a phased approach. It is estimated that CNG infrastructure will be constructed to allow for the replacement of approximately 20 vehicles on an annual basis until all vehicles have been replaced. It is anticipated that this conversion will save the City of San Diego approximately \$3.0 million annually in fuel costs.

Justification: This project provides for the necessary infrastructure to convert Environmental Services fleet refuse and recycling vehicles from low sulfur diesel to compressed natural gas.

Operating Budget Impact: Provides for a positive operating budget impact by saving fuel costs to the General Fund and Recycling Enterprise Fund.

Relationship to General and Community Plans: This project is in conformance with the Conservation Element of the City's General Plan.

Schedule: Design and construction to begin in Fiscal Year 2015 and will continue through each phase of the project which is scheduled to be completed in Fiscal Year 2021.

Summary of Project Changes: This is a newly published project for Fiscal Year 2015. Bond funding of \$900,000 will be added in Fiscal Years 2016 and 2017 (\$1.8 million) in addition to Recycling Fund CIP funding of \$1.2 million in Fiscal Year 2015 which will provide the total estimated funds of \$3.0 million to complete design and construction.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Other Bond Financing	9302	\$ -	\$ -	\$ -	\$ -	\$ 900,000	\$ 900,000	\$ -	\$ -	\$ -	\$ -	\$ 1,800,000
Recycling Fund CIP Fund	700049	-	-	1,200,000	-	-	-	-	-	-	-	1,200,000
Total		\$ -	\$ -	\$ 1,200,000	\$ -	\$ 900,000	\$ 900,000	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000

Environmental Services

Citywide Energy Improvements / ABT00003

Bldg - Other City Facility / Structures

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Reddy, Chandra
Duration: 2010 - 2020	858-492-6002
Improv Type: Betterment	creddy@sandiego.gov

Description: This project will provide for energy efficiency improvements in City facilities. Projects typically address lighting, air conditioning, chiller, pumping and fan systems, invertors, and City-owned solar systems. Newer, more efficient technologies greatly reduce energy consumption.

Justification: Energy efficiency improvements repay capital costs in one to nine years, depending upon the project. The energy savings continue each year thereafter. Energy audits are performed in a variety of City-owned facilities to identify opportunities for energy savings.

Operating Budget Impact: None

Relationship to General and Community Plans: These projects are consistent with applicable community plans and are in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant changes have been made to this project in Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Energy Conservation Program CIP Fund	200225	\$ 1,317,274	\$ 841,266	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,158,541
Energy Upgrades CEC Loan #3 Fund	400700	2,987,655	12,345	-	-	-	-	-	-	-	-	3,000,000
Energy Upgrades CEC Loan #4 Fund	400854	2,000,000	-	-	-	-	-	-	-	-	-	2,000,000
Grant Fund - Federal	600000	2,361,954	10,087	-	-	-	-	-	-	-	-	2,372,041
Total		\$ 8,666,884	\$ 863,698	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	9,530,582

Environmental Services

Energy Commission Energy Efficiency Facility Imp / ABT00004

Bldg - Other City Facility / Structures

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Cosio-Azar, Lorie
Duration: 2010 - 2020	858-627-3352
Improv Type: Betterment	lcosioazar@sandiego.gov

Description: This project provides needed energy improvements to various City facilities.

Justification: This project will provide energy improvements at various City facilities located throughout the City of San Diego in all Council Districts.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: This project is complete and will be closed by the end of the fiscal year.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Energy Upgrades CEC Loan Fund	400202	\$ 130,000	\$ 948,217	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,078,217
Total		\$ 130,000	\$ 948,217	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,078,217

Environmental Services

Environmental Services Operations Yard Improvement / AFA00003

Landfills

Council District: 5	Priority Score: Annual
Community Plan: Mira Mesa	Priority Category: Annual
Project Status: Continuing	Contact Information: Coleman, Monique
Duration: 2010 - 2020	858-526-2335
Improv Type: New	mcoleman@sandiego.gov

Description: This annual allocation provides for operational yard improvements necessary to support heavy equipment and other upgrades related to yard security, safety, and stormwater runoff to the Environmental Services Operations Station (ESOS) Yard.

Justification: Operational yard improvements are required to support heavy equipment. Other upgrades will improve yard security, safety, and ensure regulatory compliance with stormwater runoff.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Projects scheduled for Fiscal Year 2015 include the continued drainage study at the Miramar Operations Yard as well as the implementation of the resulting drainage Best Management Practices.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	\$ 12,341	\$ 324,270	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 336,611
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	275,000	275,000
Total		\$ 12,341	\$ 324,270	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 275,000	\$ 611,611

Environmental Services

Future Waste Mgmt Disposal & Processing Facilities / S01088

Landfills - Supporting Fac / Struct

Council District: Citywide	Priority Score: 92
Community Plan: Citywide	Priority Category: High
Project Status: Continuing	Contact Information: Castillo-Corbin, Sylvia
Duration: 1989 - 2018	858-492-5032
Improv Type: New	smcastillo@sandiego.gov

Description: This project provides for the development and construction of solid waste disposal and processing facilities. Strategic planning, design, construction, environmental review, and potential purchase of mitigation property are all within the scope of the project.

Justification: The City must continue to have adequate disposal or processing facilities for the solid waste it generates each year. Technology to recover and/or convert portions of refuse material is being explored and developed. It appears that there will always be a need for landfilling part of the generated waste stream and residue from other solid waste disposal facilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Ongoing efforts are being made to identify solid waste processing and disposal options. The project is scheduled to continue through Fiscal Year 2018.

Summary of Project Changes: Future fiscal year funding of approximately \$13.2 million has been removed from this project as the department evaluates the solid waste management options identified in the Long Term Resource Management Options Strategic Plan. Each of the options will be assessed to determine the overall value it adds for the City. Once options are identified for implementation this project will be funded accordingly.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	\$ 3,672,708	\$ 9,954,212	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,626,920
Total		\$ 3,672,708	\$ 9,954,212	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,626,920

Environmental Services

Minor Improvements to Landfills / AFA00001

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Castillo-Corbin, Sylvia
Duration: 2010 - 2020	858-492-5032
Improv Type: New	smcastillo@sandiego.gov

Description: This annual allocation provides for minor improvements to existing sanitary landfills to comply with operating permits and regulatory requirements. Such improvements may include fencing, access roads, drains, small structures, and environmental protection projects. This project also provides for minor improvements to existing groundwater monitoring networks at all closed and operating landfills managed by the City. Improvements include new facilities as well as engineering reports and/or design specifications necessary to mitigate groundwater issues or modify groundwater monitoring programs.

Justification: This project provides the flexibility for timely initiation of minor improvements and construction needed to meet operational and solid waste regulatory mandates such as drainage, grading, and groundwater monitoring improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis to meet regulatory requirements.

Summary of Project Changes: A balance of \$1.6 million remains in this project for future projects. Future fiscal year funding has been removed until projects are identified and scheduled.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	\$ -	\$ 1,634,975	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,634,975
Total		\$ -	\$ 1,634,975	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,634,975

Environmental Services

Miramar Landfill Greenery Expansion / S00975

Council District: Citywide	Priority Score: 53
Community Plan: Citywide	Priority Category: Low
Project Status: Continuing	Contact Information: Thompson, Michael
Duration: 2009 - 2015	858-492-6151
Improv Type: Betterment	mthompson@sandiego.gov

Description: This project provides for the expansion of the existing Miramar Greenery currently located at the Miramar Landfill. The expansion of curbside greens collection to additional neighborhoods in the City will increase the tonnage coming into the facility, requiring additional acreage and equipment.

Justification: Expansion of curbside greens collection will increase the diversion of solid waste required by the State of California. A larger facility is required to process the increased tonnage expected as a result of expanded curbside pickup.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: The remaining balance in this project will be used to conduct a feasibility study and potentially the preliminary design of an anaerobic digestion facility at the Miramar Greenery in Fiscal Year 2015. An anaerobic digestion facility will allow the Miramar Greenery to intake and process food waste into commodities such as compost.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	\$ -	\$ 397,858	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 397,858
Total		\$ -	\$ 397,858	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 397,858

Environmental Services

So Chollas Landfill / Stormwater Improvements / S00684

Landfills - Supporting Fac / Struct

Council District: 4	Priority Score: 85
Community Plan: Eastern Area (Mid-City)	Priority Category: Medium
Project Status: Continuing	Contact Information: Castillo-Corbin, Sylvia
Duration: 2000 - 2016	858-492-5032
Improv Type: Replacement	smcastillo@sandiego.gov

Description: This project provides for cover material, grading, drainage, and site improvements at the inactive South Chollas Landfill. The project will also result in improvements to the Chollas Operations Yard required by the Regional Water Quality Control Board in order to bring the site into compliance. A Corrective Action Plan has been developed to identify the corrective measures and timelines to mitigate the groundwater issues.

Justification: This project is required to maintain compliance with various State and federal regulatory requirements and to avoid code violations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Eastern Area Community Plan and it is in conformance with the City's General Plan.

Schedule: The City is currently in the process of extending the existing contract with the consultant to prepare final grading and drainage plans and specification necessary to put the project out to competitive bid. Work is anticipated to be completed in Fiscal Year 2015.

Summary of Project Changes: \$9.5 million from various funding sources has been allocated to this project for Fiscal Year 2015 to comply with Regional Water Quality Control Board regulations.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total	
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
Equipment Division CIP Fund	400676	\$ -	\$ -	\$ 1,654,028	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,654,028
CIP Contributions from General Fund	400265	-	-	2,134,000	3,000,000	-	-	-	-	-	-	-	5,134,000
Refuse Disposal CIP Fund	700040	3,654,197	2,657,505	-	-	-	-	-	-	-	-	-	6,311,702
Water Utility - CIP Funding Source	700010	-	-	2,728,894	-	-	-	-	-	-	-	-	2,728,894
Total		\$ 3,654,197	\$ 2,657,505	\$ 6,516,922	\$ 3,000,000	\$ -	\$ -	15,828,624					

Environmental Services

South Chollas Landfill / S00776

Landfills - Supporting Fac / Struct

Council District: 4	Priority Score: 85
Community Plan: Eastern Area (Mid-City)	Priority Category: Medium
Project Status: Continuing	Contact Information: Purtee, Ray
Duration: 2000 - 2017	858-573-1208
Improv Type: Betterment	rpurtee@sandiego.gov

Description: This project provides for modifying the existing landfill gas collection system to enhance operations and maintain regulatory compliance.

Justification: Federal and State waste disposal legislation require proper environmental safeguards to control landfill gas.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Eastern Area Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 2000 and are scheduled to continue through Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
Refuse Disposal CIP Fund	700040	\$ 862,628	\$ 913,372	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,776,000
Total		\$ 862,628	\$ 913,372	\$ -	\$ 1,776,000							

Environmental Services

South Miramar Landfill / S00779

Landfills

Council District: Citywide	Priority Score: 74
Community Plan: Citywide	Priority Category: Low
Project Status: Continuing	Contact Information: Castillo-Corbin, Sylvia
Duration: 2007 - 2015	858-492-5032
Improv Type: New	smcastillo@sandiego.gov

Description: This project provides cover material, grading, drainage, and site improvements at the inactive South Miramar Landfill.

Justification: This project is required in order to maintain compliance with various State and federal regulatory requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2013 and will continue into Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total	
					Actual	Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			Future FY
Refuse Disposal CIP Fund	700040	\$ 267,947	\$ 3,342,053	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,610,000
Total		\$ 267,947	\$ 3,342,053	\$ -	\$ -	3,610,000							

Environmental Services
Underground Tank Program / AFA00002

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Fergusson, Craig
Duration: 2010 - 2020	858-627-3311
Improv Type: New	cfergusson@sandiego.gov

Description: This project provides for implementation of the Citywide Underground Hazardous Materials Storage Tank Master Plan. The plan addresses the removal, installation, closure, site assessment and mitigation, replacement, testing, and rehabilitation of the 69 City-owned underground storage tanks (USTs). Site assessment and mitigation activities related to 26 unauthorized releases are ongoing to maintain regulatory compliance, eligibility for State reimbursement, protection of groundwater, and public health and safety.

Justification: The State Underground Storage of Hazardous Substances Law (Sher Bill AB 1362) and SB989 established guidelines and regulations for the design, installation, rehabilitation, testing and maintenance, and monthly facility inspections by a Designated UST Operator. Non-compliance with UST laws or site assessment and mitigation (SA/M) requirements may make the City ineligible for reimbursement of an estimated \$4 million in current and future SA/M costs as well as liable for civil penalties of up to \$25,000 per day per site.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: There are no regulatory mandate-driven projects foreseen in Fiscal Year 2015. Future funding needs will be identified as new regulatory mandates arise.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Balboa Park Golf Course CIP Fund	700044	\$ -	\$ 7,969	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,969
Capital Outlay Fund	400002	-	2,427	-	-	-	-	-	-	-	-	2,427
Gen Serv - Maint/Impr	400179	-	368,961	-	-	-	-	-	-	-	-	368,961
CIP Contributions from General Fund	400265	-	17,114	-	-	-	-	-	-	-	-	17,114
Torrey Pines Golf Course CIP Fund	700045	-	9,870	-	-	-	-	-	-	-	-	9,870
UST Cleanup Fd	400629	-	38,603	-	-	-	-	-	-	-	-	38,603
Water Contributions To CIP	700015	-	5,615	-	-	-	-	-	-	-	-	5,615
Total		\$ -	\$ 450,560	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 450,560

Environmental Services

West Miramar Landfill - Phase 2 / S00774

Bldg - Other City Facility / Structures

Council District: Citywide	Priority Score: N/A
Community Plan: Citywide	Priority Category: N/A
Project Status: Continuing	Contact Information: Purtee, Ray
Duration: 1996 - 2024	858-573-1208
Improv Type: Betterment	rpurtee@sandiego.gov

Description: This project provides for a landfill gas collection system for the West Miramar Phase II Landfill. Bio-degradation of buried waste produces landfill gas. The landfill gas collection system consists of a network of gas extraction wells connected by piping.

Justification: This improvement is required to maintain compliance with various State and federal regulatory requirements. It will also prevent code violations and enhance public health and safety.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 1996 and will continue through the life of the landfill. The landfill is anticipated to close in Fiscal Year 2024.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	\$ 1,182,254	\$ 1,877,746	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,060,000
Total		\$ 1,182,254	\$ 1,877,746	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,060,000

Environmental Services

West Miramar Refuse Disposal Facility - Phase 2 / S01074

Council District: Citywide	Priority Score: 89
Community Plan: Citywide	Priority Category: High
Project Status: Continuing	Contact Information: Thompson, Michael
Duration: 1988 - 2021	858-492-6151
Improv Type: Betterment	mthompson@sandiego.gov

Description: This project provides for continuing development of the West Miramar Landfill, located southwest of Marine Corps Air Station Miramar. The facility will accommodate over 35 million cubic yards of refuse on 807 acres. Phase II will develop the second half of the facility, including design and construction of entry roads and drainage systems, excavation, federally-mandated liner systems, and stockpiling and spreading of earthen materials. This project also includes development of the General Development Plan elements for the entire site.

Justification: Improvements are required in order to ensure compliance with conditions set forth by the operations permit issued by the California Integrated Waste Management Board and the Regional Water Quality Control Board. In addition, the funding will provide for improvements related to drainage and stormwater runoff to ensure National Pollutant Discharge Elimination System regulatory compliance.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Engineering design and construction will continue through Fiscal Year 2016 in order to facilitate modular development as additional capacity is required.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total	
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
Refuse Disposal CIP Fund	700040	\$ 38,099,783	\$ 1,012,551	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 39,112,334
Total		\$ 38,099,783	\$ 1,012,551	\$ -	\$ -	\$ 39,112,334							

Environmental Services

Unfunded Needs List

Project	\$	Project Total	Unidentified Funding	\$	Percent Unfunded	Description
Environmental Services Operations Yard Improvement / AFA00003	\$	611,611	\$ 275,000	\$	45.0%	There is \$225,000 in unidentified funding for this project. This annual allocation provides for operational yard improvements necessary to support heavy equipment and other upgrades related to yard security, safety, and stormwater runoff to the Environmental Services Operations Station (ESOS) Yard.
Total - Environmental Services			\$ 275,000			



Page Intentionally Left Blank

Fire-Rescue



Page Intentionally Left Blank

Fire-Rescue

The City of San Diego's Fire-Rescue Department is committed to replacing and rehabilitating Fire-Rescue facilities in order to serve a population of 1.3 million within a 343 square mile area. The Capital Improvements Program (CIP) plays a vital role in providing the much needed infrastructure for fire and lifeguard station facilities, while addressing the ongoing capital needs of the existing stations. These facilities and the associated infrastructure are an important component in providing emergency responses throughout the City. The Department has 47 fire stations, a fire communications center, an air rescue facility, a training facility, nine lifeguard stations, a boat dock, and 48 seasonal lifeguard towers. These facilities are designed and maintained for the use of our firefighters and lifeguards, who in turn provide benefits to the public through emergency responses. Fire-Rescue CIPs include the rehabilitation and construction of existing stations to ensure that older stations are well-maintained to extend the life of the facility for long-term cost savings and meet the department's current program and operational needs, while new stations achieve good quality and sustainable design and construction that enhances the overall urban design of the communities they serve. The Department continually seeks funding for capital improvements to preserve and extend the life-cycle of its facilities such as roof and HVAC replacements, driveway repairs, and other necessary facility maintenance projects that also provide a positive effect on health and safety. Funding for the Department's projects come from a variety of sources such as Development Impact Fees, Facilities Benefit Assessments, Development and Reimbursement Agreements, deferred capital bonds, various grants, foundation funds and the General Fund.

2014 CIP Accomplishments

In Fiscal Year 2014, the Fire-Rescue Department completed many capital improvements that included:

- Groundbreaking for Fire Station 45 (Mission Valley)
- Completion of the Mission Beach Lifeguard Station's locker room expansion and remodel
- Ocean Beach Lifeguard Station's new windows and lockers replacement in progress
- Initiated design for Fire Stations 14 and 19's HVAC, electrical systems upgrade and roof replacement
- Kick-off meeting to initiate the Design/Build for the new Fire Station 50 (Nobel Dr.)
- Initiation of Air Operations facility's Request for Proposal at Montgomery Field
- Design/Build construction in progress at the La Jolla Children's Pool Lifeguard Station
- Replacement of the Lifeguard Headquarters' Boat Safety Unit trailers
- JOC proposal received and under negotiation for Fire Station 38's expansion project
- Proposed Telecom infrastructure designs at Fire Stations 19, 22 and 31
- 100% construction drawings with building permits in process for the newly proposed Fire Stations 5, 17, 22 and Lifeguard stations at South Mission Beach
- 30% Design in process for the new North Pacific Beach lifeguard station
- Construction completion of the La Jolla Shores Lifeguard Station
- Systems maintenance and repair to the existing Fire Communications Center's HVAC for optimum performance
- Completion of Fire Stations 9 and 38's HVAC and roof replacement
- Initiated a capital improvement project for the construction of the new North University City Fire Station
- Selection process for design consultants for Fire Stations 3, 8, 9 and 15's deferred maintenance, new construction, expansion or minor improvements
- Replacement of all Fire Station 41's windows for noise mitigation from Caltrans' freeway infrastructure project

Fire-Rescue

- Ongoing installation and replacement of the new Station Alerting Systems in all fire stations

2015 CIP Goals

The San Diego Fire-Rescue Department is looking forward to initiating and implementing the following capital improvement projects based on funding availability:

- Land purchase for an expansion of existing Fire Station 7 (Barrio Logan), design for a new fire station 51 (Skyline), and land and design for a new Home Avenue Fire Station
- Project design and construction of Fire Station 15 (Ocean Beach) for a new kitchen, dining/meeting room and ADA bathroom
- Design of the new Fire Station 50 (Nobel Dr.)
- Construction of Fire Station 45 and La Jolla Cove lifeguard station
- Project design of Fire Station 8 (Mission Hills) for a new kitchen, ready room, watch room and ADA bathroom
- Lifeguard Headquarters' partial remodel and reconstruction for added work space
- Construction completion of the La Jolla Children's Pool lifeguard station
- Construction of Fire Station 38's expansion of dorms and the captain room
- Design of Fire Station 28 and/or repaving of the Fire Repair Facility's parking lot and drive-ways
- Replacement and construction of Fire Stations 14 and 19's HVAC, electrical systems upgrade and roof
- Design of new dorm construction, asbestos removal and HVAC and electrical systems upgrade for Fire Station 1 (Downtown)
- Deferred maintenance and repair of Fire Station 12 elevator
- Construction of the new Fire Stations 5, 17, 22 and South Mission Beach Lifeguard Station
- Construction for the replacement of the roof, windows and exterior for the Mission Beach Lifeguard Station
- 100% design completion of the North Pacific Beach Lifeguard Station
- Completion of new Fire Station Alerting System

Fire-Rescue

Fire-Rescue: Capital Improvement Projects

Project	Prior Fiscal Years	FY2015 Proposed	Future Fiscal Years	Project Total
Children's Pool Lifeguard Station / S00644	\$ 3,829,607	\$ -	\$ 350,000	\$ 4,179,607
Fire Station Major Component Replacement Rehab / ABC0001	316,261	-	-	316,261
Fire Station No. 01 - Downtown / S00786	517,116	-	1,482,884	2,000,000
Fire Station No. 05 - Hillcrest / S00788	911,923	-	8,200,000	9,111,923
Fire Station No. 07 - Barrio Logan / S15013	-	850,000	11,150,000	12,000,000
Fire Station No. 08 - Mission Hills / S10029	863,500	-	-	863,500
Fire Station No. 15 - Expansion / S13011	400,000	-	-	400,000
Fire Station No. 17 - Mid-City / S00783	828,624	-	11,200,000	12,028,624
Fire Station No. 22 - Point Loma / S00787	1,008,161	-	5,600,000	6,608,161
Fire Station No. 38 - Mira Mesa Remodel / S10006	650,000	-	80,000	730,000
Fire Station No. 45 - E Mission Valley / S00688	10,838,692	-	-	10,838,692
Fire Station No. 47 - Pacific Highlands Ranch / S00689	7,745,365	-	-	7,745,365
Fire Station No. 49 - Otay Mesa / S00784	1,885,000	-	8,365,000	10,250,000
Fire Station No. 50 - North University City / S13021	4,000,000	5,000,000	5,000,000	14,000,000
Fire Station No. 51 - Skyline Hills / S14017	-	-	12,000,000	12,000,000
Fire Station No. 54 - Paradise Hills / S00785	83,935	-	11,011,065	11,095,000
Fire-Rescue Air Operations Facility / S15012	-	125,000	12,375,000	12,500,000
Home Avenue Fire Station / S14018	-	-	12,000,000	12,000,000
La Jolla Cove Lifeguard Station / S00792	1,854,627	50,000	250,000	2,154,627
La Jolla Shores Lifeguard Station / S00790	3,395,141	-	-	3,395,141
Mission Beach Lifeguard Station / S00793	864,400	-	-	864,400
North Pacific Beach Lifeguard Station / S10119	577,903	-	6,185,444	6,763,347
Ocean Beach Lifeguard Station / S10121	10,000	-	4,550,000	4,560,000
SDFD Station Alerting / L12002	4,400,000	-	-	4,400,000
Skyline-Paradise Hills Fire Station / S00687	991,176	-	420,000	1,411,176
South Mission Beach Lifeguard Station / S00791	382,126	-	4,600,000	4,982,126
Fire-Rescue Total	\$ 46,353,557	\$ 6,025,000	\$ 114,819,393	\$ 167,197,950



Page Intentionally Left Blank

Fire-Rescue

Children's Pool Lifeguard Station / S00644

Bldg - Pub Safety - Lifeguard Stations

Council District: 1	Priority Score: 93
Community Plan: La Jolla	Priority Category: High
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2000 - 2015	619-533-4640
Improv Type: Replacement	ecetin@sandiego.gov

Description: This project provides for a new lifeguard station and family restroom at the Children's Pool in La Jolla.

Justification: The previous Lifeguard Tower structure was no longer safe and has been abandoned. It did not meet the current or future needs of Lifeguard Services. It did not provide adequate safety to the employees, and can no longer keep up with the growing community of La Jolla and the larger number of visitors every year. The scope of this project is also to remodel the existing public restrooms facilities.

Operating Budget Impact: Personnel expenses are expected to increase by approximately \$182,000 during construction only. Maintenance costs for the new facility are expected to increase by approximately \$5,000 annually due to the increased square footage of the new facility.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Conceptual design is completed and approved. Construction began in Fiscal Year 2014 and is scheduled to be completed in Fiscal Year 2015.

Summary of Project Changes: The total project cost increased by \$322,540 due to unforeseen conditions.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ -	\$ 122,539	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	122,539
Deferred Maint Revenue 2009A-Project	400624	2,717,390	-	-	-	-	-	-	-	-	-	2,717,390
CIP Contributions from General Fund	400265	74,091	-	-	-	-	-	-	-	-	-	74,091
La Jolla Urban Comm	400123	368,921	331,079	-	-	-	-	-	-	-	-	700,000
PFFA-FLSF 2002B-Const.	400157	95,586	-	-	-	-	-	-	-	-	-	95,586
TOT Coastal Infrastructure CIP Fund	200212	120,000	-	-	-	-	-	-	-	-	-	120,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	350,000	350,000
Total		\$ 3,375,988	\$ 453,618	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 350,000	\$ 4,179,607

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Fire-Rescue - GENERAL FUND					
FTEs	2.50	0.00	0.00	0.00	0.00
Total Impact \$	187,308 \$	5,000 \$	5,000 \$	5,000 \$	5,000

Fire-Rescue

Fire Station Major Component Replacement Rehab / ABC00001

Bldg - Pub Safety - Fire Fac / Struct

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Affarano, Max
Duration: 2010 - 2020	619-533-4355
Improv Type: Replacement - Rehab	maffarano@sandiego.gov

Description: This project provides for the replacement and/or rehabilitation of major structural and construction components in older fire facilities throughout the City. Included are electrical service upgrades, heating, ventilating and air-conditioning (HVAC), roofs, dormitory remodels, kitchen remodels, driveway and parking paving, exterior finishes, and miscellaneous renovations.

Justification: The San Diego Fire-Rescue Department currently maintains 50 fire facilities. Over half of these facilities have been in service for more than 25 years. Many of the major components have exceeded their expected service life and must be replaced. The needs of modern technology and a diversified workforce also require changes in fire facility configuration, HVAC systems distribution, and energy capacity.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ -	\$ 45,247	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	45,247
PFFA-FLSF 2002B-Const.	400157	-	1,015	-	-	-	-	-	-	-	-	1,015
Pk/Rec Bldg Permit Fee Dist C	400075	45,000	-	-	-	-	-	-	-	-	-	45,000
Serra Mesa - Major District	400035	3,556	221,444	-	-	-	-	-	-	-	-	225,000
Total		\$ 48,556	\$ 267,706	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	316,261

Fire-Rescue

Fire Station No. 01 - Downtown / S00786

Bldg - Pub Safety - Fire Fac / Struct

Council District: 3	Priority Score: N/A
Community Plan: Centre City	Priority Category: N/A
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2009 - 2017	619-533-4640
Improv Type: Replacement	ecetin@sandiego.gov

Description: This project provides for the design and construction of modifications to rehabilitate Fire Station 1 which include different floor layouts, new electrical plans, ventilation and exhaust extraction system, new roll-up doors, modified asbestos abatement plans to include only portions to be disturbed as part of other improvements, modified mechanical/ventilation system designed for the new configuration, kitchen area remodel, and a new accessible restroom.

Justification: This 29-year-old fire station is in need of repair and renovation in order to maintain a safe and livable facility. Many of the major components have exceeded their expected service life. The needs of modern technology and a diversified workforce also require changes in fire facility configuration.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

Schedule: This project was redesigned and construction started in Fiscal Year 2010. The remodeling (Phase 1) is complete. Phase 2 consists of reconstruction of the portion of the station that was not remodeled. The schedule for Phase 2 will be established when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Library System Improvement Fund	200209	\$ 225,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	225,000
PFFA-FLSF 2002B-Const.	400157	292,116	-	-	-	-	-	-	-	-	-	292,116
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,482,884	1,482,884
Total		\$ 517,116	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,482,884	\$ 2,000,000

Fire-Rescue

Fire Station No. 05 - Hillcrest / S00788

Bldg - Pub Safety - Fire Fac / Struct

Council District: 3	Priority Score: 80
Community Plan: Uptown	Priority Category: Medium
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2009 - 2018	619-533-4640
Improv Type: New	ecetin@sandiego.gov

Description: This project provides for an approximately 10,500 square foot fire station located at 3902 9th Avenue. The existing fire station will be demolished and replaced by a new, modern fire station. This station will house a crew of eight and one Battalion Chief. It will accommodate one engine and one aerial truck. The cost of the project includes the purchase of a new Fire Engine valued at \$800,000 and one Battalion Chief vehicle.

Justification: The current station is 49 years old. The water and sewer service to the existing station is deteriorating and requires immediate repairs. The station is too small to accommodate a new style fire engine and the larger type of aerial ladder truck. The current station is inadequate to serve future population growth.

Operating Budget Impact: The square footage increase of this fire station will result in an increased maintenance costs estimated at \$5,000 annually.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design will be completed by Fiscal Year 2015 and construction could begin in Fiscal Year 2016.

Summary of Project Changes: Report to City Council #13-088 identifies this project as receiving \$8.2 million and this amount is reflected in the Anticipated column of Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 700,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 700,000
Deferred Maintenance Revenue 2012A-Project	400848	65,851	4,149	-	-	-	-	-	-	-	-	70,000
Deferred Capital Bond Financing	9301	-	-	-	8,200,000	-	-	-	-	-	-	8,200,000
PFFA-FLSF 2002B-Const.	400157	91,423	-	-	-	-	-	-	-	-	-	91,423
Uptown Urban Comm	400121	50,500	-	-	-	-	-	-	-	-	-	50,500
Total		\$ 907,774	\$ 4,149	\$ -	\$ 8,200,000	\$ -	\$ 9,111,923					

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Fire-Rescue - GENERAL FUND					
FTEs	0.00	0.00	0.00	0.00	0.00
Total Impact \$	\$ -	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000

Fire-Rescue

Fire Station No. 07 - Barrio Logan / S15013

Bldg - Pub Safety - Fire Fac / Struct

Council District: 8	Priority Score: 85
Community Plan: Barrio Logan	Priority Category: High
Project Status: New	Contact Information: Cetin, Elif
Duration: 2015 - 2019	619-533-4640
Improv Type: Betterment	ecetin@sandiego.gov

Description: This project provides for the program, design and construction of a new fire station, demolition of the old station and design and assembly of a temporary fire station. The new permanent station will provide approximately 10,500 Square Feet of work and living spaces, conference/training room, apparatus bay, dorm rooms, kitchen, watch room, ready room, station alerting system, to accommodate the 24-hour SDFD staff. The design of a temporary station, at a location to be determined, will include the site plan, utility hook-ups to address the temporary displacement of the crew during demolition of the old and construction of the new station facility.

Justification: This project will replace the existing 1957 Fire Station 7, which does not meet current SDFD operational needs. The new station will also meet future growth population of Barrio Logan and the surrounding communities, consistent with San Diego Association of Governments 2050.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project implements the recommendations by Fire-Rescue Department and it is in conformance with the City's General Plan's Public Facilities, Services, and Safety Element and the Barrio Logan Community Plan.

Schedule: Land acquisition will be funded in Fiscal Year 2015. Design and construction schedules will be provided upon allocation of funds.

Summary of Project Changes: This is a new project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015							Unidentified Funding	Project Total	
				FY 2015	Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
Barrio Logan	400128	\$ -	\$ -	850,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	850,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	-	11,150,000	11,150,000
Total		\$ -	\$ -	850,000	\$ -	11,150,000	\$ 12,000,000						

Fire-Rescue

Fire Station No. 08 - Mission Hills / S10029

Bldg - Pub Safety - Fire Fac / Struct

Council District: 2	Priority Score: 81
Community Plan: Uptown	Priority Category: Medium
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2013 - 2018	619-533-4640
Improv Type: Betterment	ecetin@sandiego.gov

Description: This station is located at 3974 Goldfinch Street and it serves Mission Hills and surrounding areas. This project provides for the design and construction of the facility's working areas to provide the full functionality of the fire station operational requirements.

Justification: The current facility does not provide sufficient space to allow full functionality. This project will allow to better serve the community and to provide more efficient responses.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and is scheduled to be completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2015 and be completed in Fiscal Year 2017.

Summary of Project Changes: No significant changes are scheduled for this project in Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Uptown Urban Comm	400121	\$ 86,034	\$ 777,466	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 863,500
Total		\$ 86,034	\$ 777,466	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 863,500

Fire-Rescue

Fire Station No. 15 - Expansion / S13011

Bldg - Pub Safety - Fire Fac / Struct

Council District: 2	Priority Score: 44
Community Plan: Ocean Beach	Priority Category: Low
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2013 - 2016	619-533-4640
Improv Type: Betterment	ecetin@sandiego.gov

Description: Fire Station 15 serves the community of Ocean Beach and surrounding areas and is located at 4711 Voltaire Street. The project provides for the expansion of the existing fire station facility to meet current department standards and operational needs (meeting room or dorm rooms) to serve the growing population.

Justification: Expansion of the existing station is needed to keep up with increased operational activity over the years. The project provides for the expansion of the existing fire station facility to meet current department standards and operational requirements to serve the needs of the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Project began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Peninsula Urban Comm	400118	\$ 15,434	\$ 384,566	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000
Total		\$ 15,434	\$ 384,566	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000

Fire-Rescue

Fire Station No. 17 - Mid-City / S00783

Bldg - Pub Safety - Fire Fac / Struct

Council District: 9	Priority Score: 80
Community Plan: City Heights (Mid-City)	Priority Category: Medium
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2009 - 2020	619-533-4640
Improv Type: Replacement	ecetin@sandiego.gov

Description: This project provides for reconstructing the 50-year-old fire station at 4206 Chamoune Avenue in the Mid-City area. The station will accommodate up to ten personnel, two fire vehicles, and one paramedic unit. The cost of one fire truck is included in the project cost.

Justification: Fire Station 17 is one of the busiest engine companies in the United States and is currently in a state of deterioration. Reconstruction of Fire Station 17 will allow for assignment of one additional fire crew to divide emergency response between two units.

Operating Budget Impact: The square footage increase of this fire station will result in increased maintenance costs of \$5,000 per year. The cost of one additional fire engine is included in the operating impact estimate in Fiscal Year 2019.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: The project is scheduled to complete design in Fiscal Year 2015. Construction will begin in Fiscal Year 2015 and is estimated to be completed in Fiscal Year 2019.

Summary of Project Changes: Report to City Council #13-088 identifies this project to receive \$11.2 million of Deferred Capital funds; this amount is reflected in the Fiscal Year 2015 Anticipated column and will fully fund the project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 9,488	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,488
Deferred Maint Revenue 2009A-Project	400624	700,000	-	-	-	-	-	-	-	-	-	700,000
Deferred Maintenance Revenue 2012A-Project	400848	70,757	24,243	-	-	-	-	-	-	-	-	95,000
Deferred Capital Bond Financing	9301	-	-	-	11,200,000	-	-	-	-	-	-	11,200,000
PFFA-FLSF 2002B-Const.	400157	24,136	-	-	-	-	-	-	-	-	-	24,136
Total		\$ 804,382	\$ 24,243	\$ -	\$ 11,200,000	\$ -	\$ 12,028,624					

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Fire-Rescue - GENERAL FUND					
FTEs	0.00	0.00	0.00	0.00	0.00
Total Impact \$	\$ -	\$ -	\$ -	\$ -	1,100,000

Fire-Rescue

Fire Station No. 22 - Point Loma / S00787

Bldg - Pub Safety - Fire Fac / Struct

Council District: 2	Priority Score: 81
Community Plan: Peninsula	Priority Category: Medium
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2009 - 2018	619-533-4640
Improv Type: Replacement	ecetin@sandiego.gov

Description: This project provides for the demolition of an existing station and reconstruction of a new station located at 1055 Catalina Boulevard in Point Loma.

Justification: The existing fire station was built in the early 1940s and is now too small to accommodate new fire engines. Many of the major components have exceeded their expected service life. The needs of modern technology and a diversified workforce also require changes in fire facility configuration.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: The project design is scheduled to be completed in Fiscal Year 2014. Construction is anticipated to begin in Fiscal Year 2015 and be completed in Fiscal Year 2018.

Summary of Project Changes: Report to City Council #13-088 identifies this project to receive \$2.6 million and is reflected in the Fiscal Year 2015 Anticipated column. Also stated in Report #13-088, \$3.0 million in Deferred Capital Bond funding will be transferred to this project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	250,000
Deferred Maintenance Revenue 2012A-Project	400848	43,635	6,365	-	3,000,000	-	-	-	-	-	-	3,050,000
Deferred Capital Bond Financing	9301	-	-	-	2,600,000	-	-	-	-	-	-	2,600,000
Fire Station #22-State Grant	400634	400,000	-	-	-	-	-	-	-	-	-	400,000
Peninsula Urban Comm	400118	207,469	(7,469)	-	-	-	-	-	-	-	-	200,000
PFFA-FLSF 2002B-Const.	400157	108,161	-	-	-	-	-	-	-	-	-	108,161
Total		\$ 1,009,265	\$ (1,104)	\$ -	\$ 5,600,000	\$ -	6,608,161					

Fire-Rescue

Fire Station No. 38 - Mira Mesa Remodel / S10006

Bldg - Pub Safety - Fire Fac / Struct

Council District: 6	Priority Score: 81
Community Plan: Mira Mesa	Priority Category: Medium
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2010 - 2017	619-533-4640
Improv Type: Betterment	ecetin@sandiego.gov

Description: This project provides for design and construction of approximately 637 square feet to expand the existing fire station to accommodate Emergency Medical Services (EMS) staff living quarters and increased operational need. This project will also include design and construction of a 385 square foot ambulance garage if the existing funding is adequate.

Justification: The existing facility does not accommodate staff adequately. This project will provide for the housing of two medics who are currently housed in a rented trailer/modular building. This project will ensure consistency with the Citygate Report's recommendations.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2014 and construction started in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: Construction costs increased by \$80,000. No other significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Fire/Emergency Medical Services Transport Program Fund	200227	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000
Infrastructure Improvement - CD 5	400685	163,737	86,263	-	-	-	-	-	-	-	-	250,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	80,000	80,000
Total		\$ 163,737	\$ 486,263	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80,000	\$ 730,000

Fire-Rescue

Fire Station No. 45 - E Mission Valley / S00688

Bldg - Pub Safety - Fire Fac / Struct

Council District: 7	Priority Score: 92
Community Plan: Mission Valley	Priority Category: High
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 1994 - 2019	619-533-4640
Improv Type: New	ecetin@sandiego.gov

Description: This project provides for an updated fire station in Mission Valley. The station will accommodate up to 18 personnel, two engines, one aerial truck, two hazardous material apparatus, one paramedic ambulance, and one Battalion Chief vehicle.

Justification: A fire station is needed to serve the Mission Valley community. This project is consistent with City Council policy to meet response time guidelines.

Operating Budget Impact: The operation of the permanent facility will require additional positions equivalent to \$2.1 million per year. Non-personnel costs to operate a new station are approximately \$300,000. These funds will need to be added permanently to the Fire-Rescue operating budget after the project is complete. The purchase of an additional fire truck will be financed through this project's allocated funds.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan; however, the Mission Valley Community Plan does not currently provide for this project. An amendment to the Community Plan may be required prior to implementation of this project.

Schedule: Design was completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2018.

Summary of Project Changes: No major changes for this project are scheduled for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 160,000
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	3,700,000	-	-	-	-	-	-	-	-	-	3,700,000
Mission Valley-Urban Comm.	400135	3,700,358	2,299,642	-	-	-	-	-	-	-	-	6,000,000
PFFA-FLSF 2002B-Const.	400157	978,692	-	-	-	-	-	-	-	-	-	978,692
Total		\$ 8,539,050	\$ 2,299,642	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,838,692

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Fire-Rescue - GENERAL FUND					
FTEs	0.00	0.00	0.00	16.00	16.00
Total Impact \$	\$ -	\$ -	\$ -	2,451,008	2,633,106

Fire-Rescue

Fire Station No. 47 - Pacific Highlands Ranch / S00689

Bldg - Pub Safety - Fire Fac / Struct

Council District: 1	Priority Score: 81
Community Plan: Pacific Highlands Ranch	Priority Category: Medium
Project Status: Warranty	Contact Information: Abella-Shon, Michelle
Duration: 2005 - 2015	858-573-1362
Improv Type: New	mabellashon@sandiego.gov

Description: This project provides for a 10,500 square foot fire station to serve the Pacific Highlands Ranch community. This station provides one engine and one aerial ladder truck. The project budget and funding reflect the Pacific Highlands Ranch Public Facilities Financing Plan for Fiscal Year 2006 as approved by the Mayor and City Council on December 7, 2004, per Resolution R-299980.

Justification: This is the second of three fire stations providing fire protection and emergency medical response in accordance with the requirements of the North City Planned Urbanizing Area.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Construction of Fire Station 47 was completed in Fiscal Year 2010. The project will remain active until the developer is reimbursed, which is expected to occur in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY		
Del Mar Mesa FBA	400089	\$ 985,085	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 985,085
Pacific Highlands Ranch FBA	400090	5,904,779	-	-	-	-	-	-	-	-	-	5,904,779
Torrey Highlands	400094	855,500	-	-	-	-	-	-	-	-	-	855,500
Total		\$ 7,745,365	\$ -	\$ 7,745,365								

Fire-Rescue

Fire Station No. 49 - Otay Mesa / S00784

Bldg - Pub Safety - Fire Fac / Struct

Council District: 8	Priority Score: 81
Community Plan: Otay Mesa - Nestor, Otay Mesa	Priority Category: Medium
Project Status: Continuing	Contact Information: Abella-Shon, Michelle
Duration: 2002 - 2018	858-573-1362
Improv Type: New	mshon@sandiego.gov

Description: This project provides for an approximately 10,500 square foot double-house fire station to serve the Otay Mesa and Otay Mesa/Nestor Communities. The fire station will be located across the intersection of Ocean View Hills Parkway and Sea Fire Point and will serve the community in addition to Fire Station 6 located at 693 Twining Avenue. The fire station will accommodate two fire apparatus and a paramedic ambulance. The one-time cost of \$800,000 for one fire engine is included in the project.

Justification: A second fire station is needed to serve the Otay Mesa Community and it will ensure consistency with the Citygate Report's recommendations.

Operating Budget Impact: The operation of the Otay Mesa/Nestor Communities Fire Station will require additional positions equivalent to approximately \$2.1 million beginning in the first year of operation. Non-personnel costs to operate the new station are approximately \$300,000. These funds will need to be added permanently to the Fire-Rescue operating budget after the project is complete.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa and Otay Mesa/Nestor Community Plans and is in conformance with the City's General Plan.

Schedule: Land acquisition, design, construction, and acquisition of furnishings and apparatus will be scheduled once developer funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	\$ 76,414	\$ 1,808,586	\$ -	\$ -	\$ -	\$ 8,365,000	\$ -	\$ -	\$ -	\$ -	\$ 10,250,000
Total		\$ 76,414	\$ 1,808,586	\$ -	\$ -	\$ -	\$ 8,365,000	\$ -	\$ -	\$ -	\$ -	\$ 10,250,000

Operating Budget Impact

Department - Fund		FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Fire-Rescue - GENERAL FUND	FTEs	0.00	0.00	0.00	16.00	16.00
	Total Impact \$	\$ -	\$ -	\$ -	\$ 2,451,008	\$ 2,633,106

Fire-Rescue

Fire Station No. 50 - North University City / S13021

Bldg - Pub Safety - Fire Fac / Struct

Council District: 1	Priority Score: 74
Community Plan: University	Priority Category: Low
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2013 - 2019	619-533-4640
Improv Type: New	ecetin@sandiego.com

Description: This new facility will provide support to the University City area and will provide emergency response times that meet City and national standards. This project will include land acquisition (if a privately owned site is identified), design, construction, and equipment for a new fire station to accommodate up to 11 crew members, a fire engine, service aerial truck, and ambulance. The size of the station will be approximately 10,500 square feet. The site has not been determined. On June 26, 2012, City Council approved R-307508 authorizing this project.

Justification: An additional fire station is needed in this area to ensure consistency with the Citygate Report's recommendations.

Operating Budget Impact: This station will require additional staffing and non-personnel expenditures of approximately \$2.4 million.

Relationship to General and Community Plans: The building design will comply with San Diego Fire-Rescue Department's Design and Construction Standards and will be consistent with the North and South University Community Plan, Council Policy 900-14 on Sustainable Building Policy, Leadership in Energy and Environmental Design requirements and with the City's General Plan.

Schedule: Design was initiated in Fiscal Year 2014 and will be completed in Fiscal Year 2016. Construction is anticipated to be completed in Fiscal Year 2019.

Summary of Project Changes: Additional Facilities Benefit Assessment (FBA) funding of \$5 million will be allocated to this project per the Public Facilities Financing Plan for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	\$ 53,729	\$ 3,946,271	\$ 5,000,000	\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,000,000
Total		\$ 53,729	\$ 3,946,271	\$ 5,000,000	\$ -	\$ 5,000,000	\$ -	\$ 14,000,000				

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
FTEs	0.00	0.00	0.00	0.00	16.00
Total Impact \$	\$ -	\$ -	\$ -	\$ -	2,451,008

Fire-Rescue

Fire Station No. 51 - Skyline Hills / S14017

Bldg - Pub Safety - Fire Fac / Struct

Council District: 4	Priority Score: 83
Community Plan: Skyline - Paradise Hills	Priority Category: Medium
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2015 - 2019	619-533-4640
Improv Type: Betterment	ecetin@sandiego.gov

Description: This project provides for an additional station to be built at 7180 Skyline Drive to better serve the growing community of Skyline/Paradise Hills. This is one of the 12 projects included in the Fire Rescue Facility Improvement Program approved by the City Council on February 27, 2001 per Council Resolution R-294609 and amended by the City Council on April 16, 2002 per Council Ordinance O-19054.

Justification: An additional fire station is needed in this area to meet response time guidelines in this growing community.

Operating Budget Impact: This station will require the hiring of a new crew of Fire Fighters, the purchase of one Fire Engine and the added operational costs to run a Fire Station. A total of approximately \$3.3 million will need to be added to the Fire-Rescue Operating Budget beginning in Fiscal Year 2019.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Design is anticipated to be completed in Fiscal Year 2016. Construction is scheduled to be initiated in Fiscal Year 2016 and completed in Fiscal Year 2019.

Summary of Project Changes: This is a new project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Deferred Capital Bond Financing	9301	\$ -	\$ -	\$ -	1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,000,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	11,000,000	11,000,000
Total		\$ -	\$ -	\$ -	1,000,000	\$ -	11,000,000	\$ 12,000,000				

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
FTEs	0.00	0.00	0.00	0.00	16.00
Total Impact \$	\$ -	\$ -	\$ -	\$ -	3,251,008

Fire-Rescue

Fire Station No. 54 - Paradise Hills / S00785

Bldg - Pub Safety - Fire Fac / Struct

Council District: 4	Priority Score: 81
Community Plan: Skyline - Paradise Hills	Priority Category: Medium
Project Status: Underfunded	Contact Information: Cetin, Elif
Duration: 2010 - 2018	619-533-4640
Improv Type: New	ecetin@sandiego.gov

Description: This project provides for a new fire station in the Paradise Hills area to serve the Paradise Hills/Skyline area of San Diego. The site for this project has not been identified.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Justification: This station is needed to serve the Paradise Hills/Skyline community and will ensure consistency with the Citygate Report's recommendations.

Schedule: Design and construction will be scheduled when funding is identified.

Operating Budget Impact: The operation of the Paradise Hills/Skyline double-house station will require additional positions equivalent to approximately \$2.1 million. Additionally, a new fire engine will need to be purchased for \$800,000. Non-personnel costs to operate a new station are approximately \$300,000.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
PFFA-FLSF 2002B-Const.	400157	\$ 83,654	\$ 281	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 83,935
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	11,011,065	11,011,065
Total		\$ 83,654	\$ 281	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,011,065	\$ 11,095,000

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
FTEs	0.00	0.00	0.00	16.00	16.00
Fire-Rescue - GENERAL FUND					
Total Impact \$	\$ -	\$ -	\$ -	2,151,008	3,433,106

Fire-Rescue

Fire-Rescue Air Operations Facility / S15012

Bldg - Pub Safety - Fire Fac / Struct

Council District: 6	Priority Score: 78
Community Plan: Tierrasanta	Priority Category: Medium
Project Status: New	Contact Information: Cetin, Elif
Duration: 2015 - 2019	619-533-4640
Improv Type: Betterment	ecetin@sandiego.gov

Description: This project provides for the program, design and construction of a Fire-Rescue Air Operations ("Air Ops") Facility for helicopter operations. Air Ops is operating Bell 212HP and 412EP helicopters, currently working out of trailers with no hangar space on Montgomery Field. The proposed facility includes offices, dormitory and hangar space. The aircraft hangar will be approximately 15,000 square feet. The 'station' area will provide approximately 6,000 square feet of office and living spaces to accommodate 24 hour staffing that includes one battalion chief, two captains, two pilots, and four firefighters.

Justification: This project will provide a much needed, permanent, Fire-Rescue Air Operations Facility to accommodate the helicopters and crews that provide fire suppression, rescues from remote areas, advanced life support and medical transport.

Operating Budget Impact: The operating budget impact will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations by the Fire-Rescue Department and it is in conformance with the City's General Plan's Public Facilities, Services, and Safety Element, Airport Land Use Compatibility Plan (ALUCP) and Airport Layout Plan (ALP) for Montgomery Field.

Schedule: Design will be funded in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2016. Funds needed for construction have not yet been identified.

Summary of Project Changes: This is a new project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015							Unidentified Funding	Project Total	
				FY 2015	Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
Kearny Mesa-Urban Comm	400136	\$ -	\$ -	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 125,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	-	12,375,000	12,375,000
Total		\$ -	\$ -	\$ 125,000	\$ -	12,375,000	\$ 12,500,000						

Fire-Rescue

Home Avenue Fire Station / S14018

Bldg - Pub Safety - Fire Fac / Struct

Council District: 9	Priority Score: 83
Community Plan: Mid-City: City Heights	Priority Category: Medium
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2015 - 2019	619-533-4640
Improv Type: Betterment	ecetin@sandiego.gov

Description: This project provides for the land acquisition, design and construction of a new permanent fire station of approximately 10,500 square feet. The facility will accommodate 10 crews and will include apparatus bay, dorm rooms, kitchen, watch room, ready room, station alerting system, and training classroom/multi-purpose room.

Justification: This project will provide for the much needed Fire Station to meet emergency response times for the community.

Operating Budget Impact: This station will require the hiring of a new crew of fire fighters, the purchase of one fire engine and the added operational costs to run a fire station. A total of approximately \$3.2 million will be required in the Fire-Rescue Operating Budget beginning in Fiscal Year 2018.

Relationship to General and Community Plans: This project implements the recommendations by Fire-Rescue Department and it is in conformance with the City's General Plan's Public Facilities, Services and Safety Element, Public Facilities Financing Plan, SDFD Citygate Study and the City Heights and Southeastern San Diego Community Plans.

Schedule: Land acquisition and design are anticipated to be completed in Fiscal Year 2015. Construction is scheduled to be initiated in Fiscal Year 2016 and completed in Fiscal Year 2018 upon identification of funding.

Summary of Project Changes: No significant changes have been made for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Deferred Capital Bond Financing	9301	\$ -	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	10,000,000	10,000,000
Total		\$ -	\$ -	\$ -	\$ 2,000,000	\$ -	\$ 10,000,000	\$ 12,000,000				

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Fire-Rescue - GENERAL FUND					
FTEs	0.00	0.00	0.00	16.00	16.00
Total Impact \$	\$ -	\$ -	\$ -	\$ 3,251,008	\$ 3,433,106

Fire-Rescue

La Jolla Cove Lifeguard Station / S00792

Bldg - Pub Safety - Lifeguard Stations

Council District: 1	Priority Score: 93
Community Plan: La Jolla	Priority Category: High
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2009 - 2016	619-533-4640
Improv Type: Replacement	ecetin@sandiego.gov

Description: This project provides for the La Jolla Cove Lifeguard Station, located at 1100 Coast Boulevard, which will be a year-round facility replacing the current station. The structure will include an observation tower, first aid room, and locker room/restroom areas. This project will also provide for an accessible ramp for the mid-landing.

Justification: The existing facility consists of a station constructed in the 1950s and an observation tower added in 1980, which is inadequate to accommodate staff or provide adequate water safety protection.

Operating Budget Impact: Personnel expenses are not expected to increase; however, non-personnel expenses for utilities and on-going maintenance are estimated to increase by approximately \$5,000 per year due to an expanded facility area.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: The total project cost increased by \$50,000. No other significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 128,136	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	128,136
Deferred Maintenance Revenue 2012A-Project	400848	806,756	513,523	-	-	-	-	-	-	-	-	1,320,279
Deferred Capital Bond Financing	9301	-	-	-	250,000	-	-	-	-	-	-	250,000
La Jolla Urban Comm	400123	89,165	110,835	50,000	-	-	-	-	-	-	-	250,000
PFFA-FLSF 2002B-Const.	400157	206,212	-	-	-	-	-	-	-	-	-	206,212
Total		\$ 1,230,268	\$ 624,359	\$ 50,000	\$ 250,000	\$ -	2,154,627					

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Fire-Rescue - GENERAL FUND					
FTEs	0.00	0.00	0.00	0.00	0.00
Total Impact \$	\$ -	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000

Fire-Rescue

La Jolla Shores Lifeguard Station / S00790

Bldg - Pub Safety - Lifeguard Stations

Council District: 1	Priority Score: N/A
Community Plan: La Jolla	Priority Category: N/A
Project Status: Warranty	Contact Information: Cetin, Elif
Duration: 2009 - 2015	619-533-4640
Improv Type: Replacement	ecetin@sandiego.gov

Description: This project provided for a new lifeguard station at La Jolla Shores, located at 8100 Camino del Oro. The structure includes an observation tower, first aid room, reception area, kitchen, locker room/restroom areas, and a separate facility for rescue vehicles and emergency equipment.

Justification: The old facility was built in 1981 and was inadequate to accommodate current and future staff and to allow for adequate water safety protection to the public.

Operating Budget Impact: Personnel expenses have not increased; however, non-personnel expenses have increased by approximately \$5,000 annually and are to increase of square footage and maintenance costs.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Final design was completed during Fiscal Year 2010. Construction began in Fiscal Year 2011 and was completed in Fiscal Year 2014.

Summary of Project Changes: The project is complete and is scheduled to be closed by Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 2,200,064	\$ 15,256	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,215,320
Deferred Maintenance Revenue 2012A-Project	400848	-	129,461	-	-	-	-	-	-	-	-	129,461
PFFA-FLSF 2002B-Const.	400157	901,360	-	-	-	-	-	-	-	-	-	901,360
TOT Coastal Infrastructure CIP Fund	200212	149,000	-	-	-	-	-	-	-	-	-	149,000
Total		\$ 3,250,424	\$ 144,717	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,395,141

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
FTEs	0.00	0.00	0.00	0.00	0.00
Fire-Rescue - GENERAL FUND					
Total Impact \$	5,000 \$	5,000 \$	5,000 \$	5,000 \$	5,000

Fire-Rescue

Mission Beach Lifeguard Station / S00793

Bldg - Pub Safety - Lifeguard Stations

Council District: 2	Priority Score: 71
Community Plan: Mission Beach	Priority Category: Low
Project Status: Warranty	Contact Information: Cetin, Elif
Duration: 2009 - 2015	619-533-4640
Improv Type: Replacement	ecetin@sandiego.gov

Description: This project provides for remodeling the existing Mission Beach Lifeguard Station located at 3141 Oceanfront Walk.

Justification: The existing facility consists of a lifeguard station constructed in 1974 and does not accommodate changing workforce demographics. Mission Beach historically accommodates the highest attendance within the City of San Diego and remodeling the station is necessary to accommodate the large and growing community.

Operating Budget Impact: Personnel expenses are not expected to increase; however, non-personnel expenses for utilities or on-going maintenance are estimated to increase by approximately \$5,000 annually due to the new and expanded facilities.

Relationship to General and Community Plans: This project is consistent with the Mission Beach Precise Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2012. Construction was completed in Fiscal Year 2014.

Summary of Project Changes: This project is complete and will be closed in Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 656,847	\$ (6,351)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 650,496
Deferred Maintenance Revenue 2012A-Project	400848	-	119,000	-	-	-	-	-	-	-	-	119,000
PFFA-FLSF 2002B-Const.	400157	94,904	-	-	-	-	-	-	-	-	-	94,904
Total		\$ 751,751	\$ 112,649	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 864,400

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Fire-Rescue - GENERAL FUND					
FTEs	0.00	0.00	0.00	0.00	0.00
Total Impact \$	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000

Fire-Rescue

North Pacific Beach Lifeguard Station / S10119

Council District: 2	Priority Score: 83
Community Plan: Pacific Beach	Priority Category: Medium
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2011 - 2021	619-533-4640
Improv Type: Replacement	ecetin@sandiego.gov

Description: This project provides for the North Pacific Beach Lifeguard Station located at the foot of Law Street, which will be a year-round facility replacing the current station. The structure will include an observation tower, first aid room, reception area, kitchen, locker room/restroom areas and a rescue vehicles facility.

Justification: North Pacific Beach has become a highly frequented beach over the years and new facilities will benefit both the public and the employees. Lifeguards are currently operating from a seasonal tower structure supported by a container-type of facility where medical aids and other daily activities like food preparation take place. This can create health issues for both the public and the employees.

Operating Budget Impact: There is an estimated \$5,000 operating cost that will need to be added to the Lifeguard Division budget, after construction is complete. The funds will be needed to properly maintain this expanded new facility.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and is scheduled to be completed during Fiscal Year 2015. Construction will be scheduled upon identification of funding.

Summary of Project Changes: The project location was moved from the foot of Diamond Street to the foot of Law Street.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 293,380	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	293,380
Pacific Beach Urban Comm	400117	80,206	69,794	-	-	-	-	-	-	-	-	150,000
TOT Coastal Infrastructure CIP Fund	200212	134,523	-	-	-	-	-	-	-	-	-	134,523
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	6,185,444	6,185,444
Total		\$ 508,109	\$ 69,794	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	6,185,444	\$ 6,763,347

Fire-Rescue

Ocean Beach Lifeguard Station / S10121

Bldg - Pub Safety - Lifeguard Stations

Council District: 2	Priority Score: 79
Community Plan: Ocean Beach	Priority Category: Medium
Project Status: Underfunded	Contact Information: Cetin, Elif
Duration: 2011 - 2020	619-533-4640
Improv Type: Replacement	ecetin@sandiego.gov

Description: This project provides for the Ocean Beach Lifeguard Station located at 1950 Abbott Street. This new facility will replace the current station. The structure will include an observation tower, first aid room, reception area, kitchen, locker room/restroom areas, and a garage for rescue vehicles and emergency equipment.

Justification: The existing facility consists of a station constructed in 1980. Since that time, the beach has become a very popular area for swimming and surfing. The existing station is inadequate to accommodate staff and equipment. This project will result in a more effective deployment of lifeguard personnel and equipment, therefore improving the safety of the public and the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Project is temporarily on hold. A revised design and construction schedule will be determined once funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
Deferred Maint Revenue 2009A-Project	400624	\$ 5,135	\$ 4,865	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	4,550,000	4,550,000
Total		\$ 5,135	\$ 4,865	\$ -	4,550,000	\$ 4,560,000						

Fire-Rescue

SDFD Station Alerting / L12002

Bldg - Pub Safety - Fire Fac / Struct

Council District: Citywide	Priority Score: 79
Community Plan: Citywide	Priority Category: Medium
Project Status: Continuing	Contact Information: Meinhardt, Cynthia
Duration: 2012 - 2015	619-533-5259
Improv Type: Replacement	cmeinhardt@sandiego.gov

Description: This project will provide for the replacement of the Fire In-Station Alerting System at fire stations Citywide. The current alerting system technology is 21 years old and is no longer in service forcing the department to rely upon a back-up system.

Justification: This project will help address General Plan recommended revisions. To treat medical patients and control small fires, the first-due unit should arrive within 7.5 minutes, 90 percent of the time from the receipt of the 911 call in fire dispatch.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Replacement of the system Citywide began in Fiscal Year 2014 and is estimated to be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015							Unidentified Funding	Project Total	
				FY 2015	Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
CIP Contributions from General Fund	400265	\$ 3,508,442	\$ 891,558	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,400,000
Total		\$ 3,508,442	\$ 891,558	\$ -	\$ -	4,400,000							

Fire-Rescue

Skyline-Paradise Hills Fire Station / S00687

Bldg - Pub Safety - Fire Fac / Struct

Council District: 4	Priority Score: 81
Community Plan: Skyline - Paradise Hills	Priority Category: Medium
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2002 - 2016	619-533-4640
Improv Type: Betterment	ecetin@sandiego.gov

Description: This project provides for land acquisition, an underground tank assessment and wells removal followed by demolition and land clearing for to become the site of a future fire station.

Justification: An additional fire station is needed in this area to meet General Plan recommended revisions. To treat medical patients and control small fires, the first-due unit should arrive within 7.5 minutes, 90 percent of the time from the receipt of the 911 call in fire dispatch. The purpose of this project was solely to provide for a land acquisition and complete an underground tank assessment. The design and construction of the facility will be completed under S-14017 (Fire Station No. 51 - Skyline Hills).

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2004 and the underground tank assessment is completed. Demolition and land clearing began in Fiscal Year 2014.

Summary of Project Changes: This project anticipates receiving \$420,000 in CIP Contributions from the General Fund to support demolition and site preparation to open a temporary fire station.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 120,534	\$ 4,466	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 125,000
CIP Contributions from General Fund	400265	-	-	-	420,000	-	-	-	-	-	-	420,000
PFFA-FLSF 2002B-Const.	400157	866,176	-	-	-	-	-	-	-	-	-	866,176
Total		\$ 986,710	\$ 4,466	\$ -	\$ 420,000	\$ -	\$ 1,411,176					

Fire-Rescue

South Mission Beach Lifeguard Station / S00791

Bldg - Pub Safety - Lifeguard Stations

Council District: 2	Priority Score: 81
Community Plan: Mission Beach	Priority Category: Medium
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2009 - 2019	619-533-4640
Improv Type: Replacement	ecetin@sandiego.gov

Description: The project provides for a replacement for the South Mission Beach Station located at 700 North Jetty Road. The new structure will include an observation tower, first aid room, reception area, kitchen, locker room and restroom areas, and a rescue vehicle and emergency equipment facility.

Justification: The existing facility was constructed in 1974 and was intended to be a temporary lifeguard station. It is inadequate to accommodate staff or to provide adequate water safety protection.

Operating Budget Impact: Personnel expenses are not expected to increase; however, non-personnel expenses for utilities and on-going maintenance are estimated to increase by approximately \$5,000 annually due to increased area of the new facility.

Relationship to General and Community Plans: This project is consistent with the Mission Beach Precise Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2014. Construction is anticipated to begin in Fiscal Year 2015 and to be completed in Fiscal Year 2019.

Summary of Project Changes: City Council Resolution #308713, approved \$1.5 million of Deferred Capital bond and \$1.0 million of Lease Revenue RFD 2013A-CP funds be allocated to the project. City Council Resolution #308714, approved \$2.1 million of Lease Revenue RFD funds to be allocated to this project. A total of \$4.6 million is reflected in the Fiscal Year 2015 Anticipated column and will fully fund the project. Total project cost increased by \$369,936.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 152,155	\$ 35	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 152,190
Deferred Maintenance Revenue 2012A-Project	400848	11,102	(1,102)	-	1,500,000	-	-	-	-	-	-	1,510,000
Deferred Capital Bond Financing	9301	-	-	-	2,100,000	-	-	-	-	-	-	2,100,000
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	-	-	-	1,000,000	-	-	-	-	-	-	1,000,000
PFFA-FLSF 2002B-Const.	400157	219,936	-	-	-	-	-	-	-	-	-	219,936
Total		\$ 383,193	\$ (1,067)	\$ -	\$ 4,600,000	\$ -	\$ 4,982,126					

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
FTEs	0.00	0.00	0.00	0.00	0.00
Fire-Rescue - GENERAL FUND					
Total Impact \$	\$ -	\$ -	\$ -	\$ -	\$ 5,000

Fire-Rescue

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Children's Pool Lifeguard Station / S00644	\$ 4,179,607	\$ 350,000	8.4%	This project provides for a new lifeguard station and family restroom at the Children's Pool in La Jolla. Construction phase is currently unfunded.
Fire Station No. 38 - Mira Mesa Remodel / S10006	730,000	80,000	11.0%	This project provides for the design and construction of an expansion to the existing fire station. \$80,000 of increased construction costs are currently unfunded.
Fire Station No. 01 - Downtown / S00786	2,000,000	1,482,884	74.1%	This project provides for asbestos removal, dormitory remodel, and a new exhaust extraction system at the fire station located at 1222 First Avenue in Downtown. The total estimated project cost of \$2.0 million includes an unfunded amount of \$1.5 million that would be used for reconstruction. Modified/Reduced remodel scope has been completed for Phase 1 and unidentified funds are still needed for a full Phase 2 remodel unless a new fire station is constructed as part of the new Civic Center.
Home Avenue Fire Station / S14018	12,000,000	10,000,000	83.3%	Funds needed for construction and operating expenses have not yet been identified.
North Pacific Beach Lifeguard Station / S10119	6,763,347	6,185,444	91.5%	This project provides for the North Pacific Beach Lifeguard Station located at the foot of Law Street, which will be a year-round facility replacing the current station. Construction phase is currently unfunded.
Fire Station No. 51 - Skyline Hills / S14017	12,000,000	11,000,000	91.7%	This project provides for an additional station to be built at 7180 Skyline Drive to better serve the growing community of Skyline/Paradise Hills. Construction phase is currently unfunded.
Fire Station No. 07 - Barrio Logan / S15013	12,000,000	11,150,000	92.9%	This project provides for the program, design and construction of a new fire station, demolition of the old station and design and assembly of a temporary fire station. Design and construction phase is currently unfunded.
Fire-Rescue Air Operations Facility / S15012	12,500,000	12,375,000	99.0%	This project provides for the program, design and construction of a Fire-Rescue Air Operations ("Air Ops") Facility for helicopter operations. Construction for this project is currently unfunded.
Fire Station No. 54 - Paradise Hills / S00785	11,095,000	11,011,065	99.2%	This project provides for a new station in the Paradise Hills area to serve the Paradise Hills/Skyline area of San Diego. Design and construction phases are currently unfunded.
Ocean Beach Lifeguard Station / S10121	4,560,000	4,550,000	99.8%	This project provides for the Ocean Beach Station located at 1950 Abbott Street. Funding for design and construction of the facility is currently unfunded.
Total - Fire-Rescue		\$ 68,184,393		



Page Intentionally Left Blank

Library



Page Intentionally Left Blank

Library

The Library Department serves a population of over 1.3 million residents of the City of San Diego. Creating and maintaining facilities that are valued for their accessibility, comfort, and beauty is a high priority of the Department. The Capital Improvements Program plays an important role in providing new facilities and addressing the capital needs of existing facilities. The Library System includes the Central Library and 35 branch libraries.

2014 CIP Accomplishments

In Fiscal Year 2014, the Library Department successfully accomplished:

San Diego New Central Library

More than three decades ago San Diego's leaders and citizens embarked on a journey to create a new Central Library to replace the old one built in 1954 that was woefully inadequate to meet the space, technology, and lifelong learning needs for this growing city. Through a creative public/private partnership, the City of San Diego was able to finance this \$185 million project without using City general funds. The new library was completed on time and within budget and when it opened in September 2013 it was completely paid for. With more than \$65 million (35%) of the project funds raised from private donations, this is the largest municipal library project outside of New York City to have this level of private funding support.

Skyline Hills Branch Library

The proposed designs for the new Skyline Hills Library are currently under review and will serve as a basis for the final design. The winning library design is anticipated to be selected in late spring 2014. Residents, business owners, and property owners within San Diego City Council District 4 will be invited to help select their preferred proposed design. The winning proposed design will serve as a basis for the final library design.

2015 CIP Goals

The Library Department is looking forward to Fiscal Year 2015 with the following goals:

Skyline Hills Branch Library

Construction is anticipated to begin in the fall of 2014, and be completed in the fall of 2016. The project budget is \$13.8 million. The new Skyline Hills Branch Library is located at 7844 Paradise Valley Road on a 3.6 acre lot. The project consists of construction of a single-story 15,000 square foot library and demolition of the existing 4,400 square foot library. The facility includes reading areas, a community room, computer rooms, staff offices/support area, and public art.

Mission Hills/Hillcrest Branch Library

The new 20,000 square-foot facility will be located at the southwest corner of Washington and Front streets. The project is currently in the design phase, and a Request for Proposal for Design Builders is planned for Fiscal Year 2015. Construction completion is planned for Fiscal Year 2017 pending full funding. The project budget is \$20.3 million.



Page Intentionally Left Blank

Library

Library: Capital Improvement Projects

Project	Prior Fiscal Years	FY2015 Proposed	Future Fiscal Years	Project Total
Balboa Branch Library / S00808	\$ 746,907	\$ -	\$ 6,955,093	\$ 7,702,000
Kensington/Normal Heights Library / S00795	25,000	-	2,396,530	2,421,530
Library Collection Conversion to RFID / S12000	700,000	-	294,672	994,672
Logan Heights Branch Library / S00807	2,534,012	-	-	2,534,012
Mission Hills-Hillcrest Library / S13022	5,411,500	839,000	14,000,000	20,250,500
North Park Library / S00798	700,816	-	13,352,782	14,053,598
Ocean Beach Branch Library / S00806	146,500	-	-	146,500
Otay East Branch Library / S10025	885,000	-	15,000,000	15,885,000
Paradise Hills Library / S00810	73,085	-	8,866,448	8,939,533
Rancho Bernardo Library / S00812	37,018	-	3,467,682	3,504,700
San Carlos Branch Library / S00800	748,195	250,000	19,599,805	20,598,000
San Diego New Central Library / S00799	187,120,420	-	-	187,120,420
San Ysidro Branch Library / S00802	6,001,000	-	6,185,000	12,186,000
Scripps Miramar Ranch Library / S00811	35,600	-	1,090,400	1,126,000
Skyline Hills Library / S00692	13,754,252	-	-	13,754,252
Tierrasanta Library Expansion / S15011	-	310,000	4,090,000	4,400,000
Library Total	\$ 218,919,305	\$ 1,399,000	\$ 95,298,412	\$ 315,616,717



Page Intentionally Left Blank

Library

Balboa Branch Library / S00808

Bldg - Libraries

Council District: 6	Priority Score: 62
Community Plan: Clairemont Mesa	Priority Category: Low
Project Status: Warranty	Contact Information: Gilbert, Stephanie
Duration: 2010 - 2015	619-236-5889
Improv Type: Betterment	sgilbert@sandiego.gov

Description: This project provides for a new 15,000 square-foot branch library on the current site to replace the existing facility at 4255 Mount Abernathy. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing undersized facility has no meeting room, computer lab, nor adequate seating to provide adequate library services to the community.

Operating Budget Impact: Operational costs for the project will be determined once funding is identified and a new project is created.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: The original schematic design began in Fiscal Year 2003 and was completed in Fiscal Year 2006; however, was abandoned due to higher than anticipated total project cost. The scope, cost, and schedule (including construction) will be revised once a new schematic design is developed, approved by the community, and funding is identified.

Summary of Project Changes: This project is on hold due to lack of funding. A new project will be created when funding is identified and this project will be closed by the end of the fiscal year. No other significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
Clairemont Mesa - Urban Comm	400129	\$ 65,000	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 515,000
Library System Improvement Fund	200209	229,109	2,798	-	-	-	-	-	-	-	-	231,907
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	6,955,093	6,955,093
Total		\$ 294,109	\$ 452,798	\$ -	6,955,093	\$ 7,702,000						

Library

Kensington/Normal Heights Library / S00795

Bldg - Libraries

Council District: 9	Priority Score: 49
Community Plan: Kensington - Talmadge (Mid-City)	Priority Category: Low
Project Status: Underfunded	Contact Information: Gilbert, Stephanie
Duration: 2004 - 2017	619-236-5889
Improv Type: Betterment	sgilbert@sandiego.gov

Description: This project provides for a 2,000 square-foot expansion of the existing building at 4121 Adams Avenue. This project will benefit the Kensington/Normal Heights residents.

Justification: The expansion is to provide adequate library services to the community. The Kensington/Normal Heights Branch Library is the smallest branch in the Library System. The community has expressed a desire for the library to remain at the same location.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. Estimates of the operating budget impact will be developed as the project progresses.

Relationship to General and Community Plans: This project is consistent with the Kensington-Talmadge (Mid-City) Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design and site studies were performed in Fiscal Years 2002 through 2005. The estimated cost and schedule for this project were developed in Fiscal Year 2003 and will be revised when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 14,644	\$ 356	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	15,000
Infrastructure Imp Fund	400184	10,000	-	-	-	-	-	-	-	-	-	10,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,396,530	2,396,530
Total		\$ 24,644	\$ 356	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,396,530	\$ 2,421,530

Library

Library Collection Conversion to RFID / S12000

Bldg - Libraries

Council District: Citywide	Priority Score: 46
Community Plan: Citywide	Priority Category: Low
Project Status: Continuing	Contact Information: Gage, Robyn
Duration: 2012 - 2017	619-236-5803
Improv Type: Replacement	rgage@sandiego.gov

Description: This project provides for re-labeling all library materials with Radio Frequency Identification (RFID) tags, purchasing self-checks and security gates that will detect the RFID tags/signals, and where cost effective, modify existing equipment to detect the RFID tag/signal.

Justification: All library materials that are checked out to the public are currently labeled with barcodes. RFID technology offers enhanced security, ergonomic benefits, and lends itself better to automation and self-service in libraries; all critical considerations for the Library. Barcodes were once the industry standard for labeling items; however, libraries are increasingly adding RFID tags/signals. Increased efficiency and better customer service are primary reasons for adopting RFID technology. RFID increases the speed of circulation as multiple items can be checked out/checked in simultaneously, rather than one-by-one as in barcode technology. Hand-held RFID readers can also assist staff in the stacks allowing for faster processing of holds, weeding the collection, and performing materials inventory tasks. RFID technology coupled with materials handling systems enhances the speed with which items are back on the shelf and available for check-out.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: There are no design and construction schedules associated with this project. Phase 1 involved the conversion of the Central Library and Centralized Services which was completed in Fiscal Year 2013. Phase 2 will involve the conversion of the Branch Library collection, and is scheduled to begin in Fiscal Year 2014 for completion in Fiscal Year 2017.

Summary of Project Changes: Phase 2 will resume in Fiscal Year 2015 with the conversion of the Branch Library Collection. Additional Grant funding of \$294,672 is anticipated to support this project in Fiscal Years 2015 through 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 405,328	\$ 294,672	\$ -	\$ -	\$ 73,668	\$ 73,668	\$ -	\$ -	\$ -	\$ -	\$ 847,336
State Grant	9601	-	-	-	147,336	-	-	-	-	-	-	147,336
Total		\$ 405,328	\$ 294,672	\$ -	\$ 147,336	\$ 73,668	\$ 73,668	\$ -	\$ -	\$ -	\$ -	\$ 994,672

Library

Logan Heights Branch Library / S00807

Council District: 8	Priority Score: N/A
Community Plan: Southeastern San Diego	Priority Category: N/A
Project Status: Warranty	Contact Information: Meinhardt, Cynthia
Duration: 2010 - 2015	619-533-5259
Improv Type: Betterment	cmeinhardt@sandiego.gov

Bldg - Libraries

Description: This project provides for a new 25,000 square-foot library at 28th Street and Ocean View Boulevard to serve the Logan Heights Community between Logan Elementary School and Memorial Charter Middle School. This project was awarded a grant under the State Library Bond Act.

Justification: The Logan Heights Branch Library, located at 811 South 28th Street in the heart of Logan Heights, was built in 1927 and serves a community of 28,883. The 3,967 square foot building has no meeting rooms or a computer lab for its residents and work spaces for staff are very constrained. Updating the existing telecommunications infrastructure is not feasible in the existing facility due to its age and inadequate size. In addition, there is no on-site parking.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Library Department's budget.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Project was initiated in Fiscal Year 2001. Design started in Fiscal Year 2002 and was completed in Fiscal Year 2007. Phase I construction started in Fiscal Year 2005 and was completed in Fiscal Year 2006. Phase II construction started in Fiscal Year 2007 and was completed in Fiscal Year 2009.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Library System Improvement Fund	200209	\$ 2,341,246	\$ 192,767	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,534,012
Total		\$ 2,341,246	\$ 192,767	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,534,012

Library

Mission Hills-Hillcrest Library / S13022

Bldg - Libraries

Council District: 3	Priority Score: 62
Community Plan: Uptown	Priority Category: Low
Project Status: Continuing	Contact Information: Meinhardt, Cynthia
Duration: 2013 - 2017	619-533-5259
Improv Type: New	cmeinhardt@sandiego.gov

Description: This project provides for a 15,000 square-foot library at a site adjacent to the Florence Elementary School, on a block bounded by Front Street, Washington Street, Albatross Street, and University Avenue. This project will serve the Mission Hills and Hillcrest neighborhoods and is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing facility has no meeting room, computer lab, nor adequate seating and collection space to provide adequate library services to the community.

Operating Budget Impact: The personnel increase in Fiscal Year 2018 reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council (R-296900). The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: The project is consistent with the Uptown Community Plan for promoting a high level of library services, but will require a technical amendment to re-designate the site from Commercial-Mixed use to Institutional-Library. This will be included during the Uptown Community Plan Update process.

Schedule: Preliminary studies and design concepts began in Fiscal Year 2001. Land acquisition was completed in Fiscal Year 2004 and design work began in Fiscal Year 2006. Design will continue in Fiscal Year 2014, a Request for Proposals for Design/Builders is planned for Fiscal Year 2015, and construction completion is planned for Fiscal Year 2017 pending full funding.

Summary of Project Changes: The Project description was updated to a 15,000 square foot building and the project schedule and funding were updated to reflect \$2.0 million in bond funding received. Additional bond funding in the amount of \$4.0 million is anticipated to be allocated to this project in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Deferred Capital Bond Financing	9301	\$ -	\$ -	\$ -	\$ 4,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,000,000
Library System Improvement Fund	200209	2,480,000	-	-	-	-	-	-	-	-	-	2,480,000
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	-	2,000,000	-	-	-	-	-	-	-	-	2,000,000
Donations	9700	-	-	-	-	10,000,000	-	-	-	-	-	10,000,000
Uptown Urban Comm	400121	203,323	728,177	839,000	-	-	-	-	-	-	-	1,770,500
Total		\$ 2,683,323	\$ 2,728,177	\$ 839,000	\$ 4,000,000	\$ -	\$ 10,000,000	\$ -	\$ -	\$ -	\$ -	\$ 20,250,500

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Library - GENERAL FUND	FTEs 0.00	0.00	0.00	1.55	1.55
	Total Impact \$ -	\$ -	\$ -	270,116	\$ 279,783

Library

North Park Library / S00798

Bldg - Libraries

Council District: 3	Priority Score: 49
Community Plan: Greater North Park	Priority Category: Low
Project Status: Underfunded	Contact Information: Gilbert, Stephanie
Duration: 1992 - 2018	619-236-5889
Improv Type: Betterment	sgilbert@sandiego.gov

Description: This project provides for land acquisition, planning, design, and construction of a new 25,000 square-foot library to replace the existing facility at 3795 31st Street. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing facility does not have a computer lab or additional seating. A collection space would enhance service to the community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. Estimates of the operating budget impact will be developed as the project progresses.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary studies and community meetings were completed in Fiscal Year 2004. This project is on hold. The project cost and schedule were initially developed in Fiscal Year 2013; however, the scope, cost, and schedule (including construction) will be revised once funding is identified.

Summary of Project Changes: No significant changes are expected for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Library System Improvement Fund	200209	\$ -	\$ 450,816	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	450,816
Park North-East - Park Dev Fd	400110	227,933	22,067	-	-	-	-	-	-	-	-	250,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	13,352,782	13,352,782
Total		\$ 227,933	\$ 472,882	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,352,782	\$ 14,053,598

Library

Ocean Beach Branch Library / S00806

Bldg - Libraries

Council District: 2	Priority Score: 62
Community Plan: Ocean Beach	Priority Category: Low
Project Status: Warranty	Contact Information: Gilbert, Stephanie
Duration: 2009 - 2017	619-236-5889
Improv Type: Betterment	sgilbert@sandiego.gov

Description: This project provides for a 15,000 square-foot library using the current site and adjacent property to serve the Ocean Beach community. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing facility was originally built in 1927 and has no meeting room, computer lab, nor adequate seating and collection space to provide adequate library services to the community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. Estimates of the operating budget impact will be developed when funding is identified and the new project is created.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary studies and design concepts began in Fiscal Year 2001. Property acquisition and design were completed in Fiscal Year 2005. Revision of the design documents is in progress. The project cost and schedule were initially developed in Fiscal Year 2002; However, the scope, cost, and schedule (including construction) will be revised once funding is identified.

Summary of Project Changes: This project is on hold due to lack of funding. A new project will be created when funding is identified and this project will be closed by the end of the fiscal year. No other significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Ocean Beach Urban Comm	400124	\$ 105,067	\$ 41,433	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	146,500
Total		\$ 105,067	\$ 41,433	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	146,500

Library

Otay East Branch Library / S10025

Bldg - Libraries

Council District: 8	Priority Score: 39
Community Plan: Otay Mesa	Priority Category: Low
Project Status: Underfunded	Contact Information: Gilbert, Stephanie
Duration: 2016 - 2020	619-236-5889
Improv Type: New	sgilbert@sandiego.gov

Description: This project provides for a 15,000 square foot branch library on a three-acre site to serve the Otay Mesa/East Community.

Justification: This project will provide branch library service to the Otay Mesa/East Community for future development and population.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. Estimates of the operating budget impact will be developed as the project progresses.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: The project schedule will be developed once Facilities Benefit Assessment (FBA) funding has been identified and received.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	\$ -	\$ 885,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 885,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	15,000,000	15,000,000
Total		\$ -	\$ 885,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000,000	\$ 15,885,000

Library

Paradise Hills Library / S00810

Bldg - Libraries

Council District: 4	Priority Score: 62
Community Plan: Skyline - Paradise Hills	Priority Category: Low
Project Status: Underfunded	Contact Information: Gilbert, Stephanie
Duration: 2009 - 2015	619-236-5889
Improv Type: New	sgilbert@sandiego.gov

Description: This project provides for a new 15,000 square-foot library to replace the existing facility located at 5922 Rancho Hills Drive. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing facility has no meeting room, computer lab, nor adequate seating and collection space to provide adequate library services to the community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. Estimates of the operating budget impact will be developed as the project progresses.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Site identification began in Fiscal Year 2008. The project cost and schedule were initially developed in Fiscal Year 2013; however, the scope, cost, and schedule (including construction) will be revised once funding is identified. This project is currently on hold due the significant lack of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Library System Improvement Fund	200209	\$ 33,856	\$ 39,229	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	73,085
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	8,866,448	8,866,448
Total		\$ 33,856	\$ 39,229	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	8,866,448	\$ 8,939,533

Library

Rancho Bernardo Library / S00812

Bldg - Libraries

Council District: 5	Priority Score: 62
Community Plan: Rancho Bernardo	Priority Category: Low
Project Status: Underfunded	Contact Information: Gilbert, Stephanie
Duration: 2009 - 2015	619-236-5889
Improv Type: Betterment	sgilbert@sandiego.gov

Description: This project provides for a 2,500 square-foot expansion to the existing branch library at 17110 Bernardo Center Drive. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing facility does not have a computer lab. An additional seating and collection space would enhance service to the community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. Estimates of the operating budget impact will be developed as the project progresses.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary studies and design concepts took place in Fiscal Years 2004 and 2005. The project cost and schedule were initially developed in Fiscal Year 2013; however, the scope, cost, and schedule (including construction) will be revised once funding is identified. This project is currently on hold due to lack of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Library System Improvement Fund	200209	\$ 28,811	\$ 8,207	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 37,018
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	3,467,682	3,467,682
Total		\$ 28,811	\$ 8,207	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,467,682	\$ 3,504,700

Library

San Carlos Branch Library / S00800

Bldg - Libraries

Council District: 7	Priority Score: N/A
Community Plan: Navajo	Priority Category: N/A
Project Status: Continuing	Contact Information: Meinhardt, Cynthia
Duration: 2009 - 2017	619-533-5259
Improv Type: Betterment	cmeinhardt@sandiego.gov

Description: This project provides for the acquisition of a lot adjoining the existing branch library located at 7265 Jackson Drive and building a new 25,000 square-foot library. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing library does not have a computer lab, meeting room, nor adequate public seating and collection space.

Operating Budget Impact: The personnel increase in Fiscal Year 2019 reflects the staffing necessary to meet the standard set in the Branch Libraries Facilities Report approved by City Council (R-301061). The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2004. Bridging document development began in Fiscal Year 2008 and will be completed in Fiscal Year 2015 pending receipt of \$1.0 million of Deferred Capital Bond funding. Total project is estimated to be \$20.6 million; however, the cost and schedule (including construction) will be revised once additional funding is identified.

Summary of Project Changes: The project schedule was updated. Report to City Council #13-088 identifies this project to receive \$1.0 million of Deferred Capital funds which is reflected in the Anticipated column for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Deferred Capital Bond Financing	9301	\$ -	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
CIP Contributions from General Fund	400265	50,000	-	-	-	-	-	-	-	-	-	50,000
Library System Improvement Fund	200209	33,130	-	-	-	-	-	-	-	-	-	33,130
Navajo Urban Comm	400116	558,100	105,612	250,000	-	-	-	-	-	-	-	913,712
San Carlos Library	200484	1,353	-	-	-	-	-	-	-	-	-	1,353
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	18,599,805	18,599,805
Total		\$ 642,583	\$ 105,612	\$ 250,000	\$ 1,000,000	\$ -	\$ 18,599,805	\$ 20,598,000				

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
FTEs	0.00	0.00	0.00	0.00	2.00
Library - GENERAL FUND					
Total Impact \$	\$ -	\$ -	\$ -	\$ -	\$ 425,067

Library

San Diego New Central Library / S00799

Bldg - Libraries

Council District: 3	Priority Score: N/A
Community Plan: Centre City	Priority Category: N/A
Project Status: Continuing	Contact Information: Meinhardt, Cynthia
Duration: 1996 - 2015	619-533-5259
Improv Type: Betterment	cmeinhardt@sandiego.gov

Description: This project provides for the design and construction of a new Central Library of approximately 500,000 square feet, with approximately 250 underground parking spaces dedicated to library patrons. It will be large enough to accommodate library needs for 20 years and contain expansion space to accommodate growth for an additional 30 years. The expansion space will be leased for 40 years by San Diego Unified School District for a Charter High School. The lobby will be open to the courtyard, which will contain an outdoor café, and there will be a 350-seat auditorium adjacent to the lobby. The top floor will house special collections and provide public amenities including an airy reading room, a 400-seat multi-purpose room, an art gallery, a small public meeting room, and a series of open terraces.

Justification: The existing Library was too small to provide adequate library and informational services to the library system and the region, and could not support the technological and programmatic needs of the future.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2001 and was completed in Fiscal Year 2010. Construction began in Fiscal Year 2011 and was completed in early Fiscal Year 2014. The grand opening occurred on Saturday, September 28, 2013.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Capital Outlay-Industrial Dev	400005	\$ 2,200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,200,000
Capital Outlay Fund	400002	1,300,000	-	-	-	-	-	-	-	-	-	1,300,000
Centre City Contribution to City Tax Increment	200633	42,100,000	-	-	-	-	-	-	-	-	-	42,100,000
CCDC Contributions	200629	21,400,000	-	-	-	-	-	-	-	-	-	21,400,000
New Central Library Contributions	400693	61,506,821	1,025,271	-	-	-	-	-	-	-	-	62,532,092
Contributions to Redevelopment Agency Fund	200338	1,500,000	-	-	-	-	-	-	-	-	-	1,500,000
Grant Fund - State	600001	20,000,000	-	-	-	-	-	-	-	-	-	20,000,000
Historical Fund	X999	6,500,000	-	-	-	-	-	-	-	-	-	6,500,000
Library Improvement Trust Fund	200369	750,000	-	-	-	-	-	-	-	-	-	750,000
Library System Improvement Fund	200209	6,617,908	-	-	-	-	-	-	-	-	-	6,617,908
Peg Fee (City Tv)	200595	1,650,000	-	-	-	-	-	-	-	-	-	1,650,000
Private & Others Contrib-CIP	400264	70,420	-	-	-	-	-	-	-	-	-	70,420
SD Unified School Dist-Cap Out	400003	20,500,000	-	-	-	-	-	-	-	-	-	20,500,000
Total		\$ 186,095,149	\$ 1,025,271	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 187,120,420

Library

San Ysidro Branch Library / S00802

Bldg - Libraries

Council District: 8	Priority Score: 62
Community Plan: San Ysidro	Priority Category: Low
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2010 - 2017	619-533-4640
Improv Type: Betterment	ecetin@sandiego.gov

Description: This project provides for a 15,000 square-foot facility to serve the San Ysidro Community. This project is part of the 21st Century System/Library Department Facility Improvements Program.

Justification: The existing 4,089 square foot library was built in 1924 and was remodeled in 1983. It contains no meeting rooms or computer lab, no on-site parking, and no separation of the children's area and quiet study areas to serve the current and projected needs of the community.

Operating Budget Impact: The personnel increase in Fiscal Year 2019 reflects the staffing necessary to meet the standard set in the Branch Libraries Facilities Report approved by City Council (R-296900). The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is in conformance with the City's General Plan.

Schedule: The preliminary study began in Fiscal Year 2010. The project cost and schedule were initially developed in Fiscal Year 2013; however, the scope, cost, and schedule (including construction) will be revised once funding is identified.

Summary of Project Changes: This project received \$3.0 million in bond funding in Fiscal Year 2014. It is anticipated that \$2.7 million will be redistributed from this project to S-00787 (Fire Station No. 22) for \$1.7 million and S-00791 (South Mission Beach) for \$1.0 million and is reflected in the Fiscal Year 2015 Anticipated column. Report to City Council #13-088 identifies this project to receive \$3.0 million in additional bond funding and is reflected in the Fiscal Year 2015 Anticipated column.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 1,708,450	\$ 91,550	\$ -	\$ (1,700,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Deferred Capital Bond Financing	9301	-	-	-	3,000,000	-	-	-	-	-	-	3,000,000
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	1,000,000	2,000,000	-	(1,000,000)	-	-	-	-	-	-	2,000,000
San Ysidro Urban Comm	400126	252,723	948,277	-	-	-	-	-	-	-	-	1,201,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	5,885,000	5,885,000
Total		\$ 2,961,173	\$ 3,039,827	\$ -	\$ 300,000	\$ -	\$ 5,885,000	\$ 12,186,000				

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
FTEs	0.00	0.00	0.00	0.00	2.05
Library - GENERAL FUND					
Total Impact \$	\$ -	\$ -	\$ -	\$ -	301,657

Library

Scripps Miramar Ranch Library / S00811

Bldg - Libraries

Council District: 5	Priority Score: 59
Community Plan: Scripps Miramar Ranch	Priority Category: Low
Project Status: Underfunded	Contact Information: Gilbert, Stephanie
Duration: 2003 - 2015	619-236-5889
Improv Type: Betterment	sgilbert@sandiego.gov

Description: This project provides for an expansion of the Scripps Ranch Branch Library parking lot located at 10301 Scripps Lake Drive. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The current facility is fully occupied and the current parking lot does not have the capacity to serve the needs of the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary inquiries were made of available properties in Fiscal Year 2004. The estimated construction cost and schedule for this project were developed in Fiscal Year 2003 and will continue once funding is identified. This project is currently on hold due to lack of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Library System Improvement Fund	200209	\$ 10,892	\$ 24,708	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,600
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,090,400	1,090,400
Total		\$ 10,892	\$ 24,708	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,090,400	\$ 1,126,000

Library

Skyline Hills Library / S00692

Bldg - Libraries

Council District: 4	Priority Score: 64
Community Plan: Skyline - Paradise Hills	Priority Category: Low
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2003 - 2017	619-533-4640
Improv Type: New	ecetin@sandiego.gov

Description: This project provides for a new 15,000 square-foot library adjacent to the existing library located at 480 South Meadowbrook Drive. The existing 4,400 square foot Library will be demolished. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing library was built in 1969 and is too small to provide adequate library services to the community. There are no meeting room facilities or computer lab, and limited collection space and patron seating.

Operating Budget Impact: The personnel increase in Fiscal Year 2018 reflects the staffing necessary to meet the standard set in the Branch Libraries Facilities Report approved by City Council. The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2004. Design is anticipated to begin in Fiscal Year 2014 and Construction is anticipated to be completed by Fiscal Year 2017.

Summary of Project Changes: This project received a \$5.0 million in bond funding in Fiscal Year 2014. It is anticipated that \$2.8 million from this project will be redistributed to S-00787 (FS #22) for \$1.3 million and S-00791 (South Mission Beach) for \$1.5 million which is reflected in the Fiscal Year 2015 Anticipated column. Per City Council Report 13-088 this project will receive \$2.8 million of Deferred Capital funds in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 2,934,982	\$ 2,065,018	\$ -	\$ (2,800,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,200,000
Deferred Capital Bond Financing	9301	-	-	-	2,800,000	-	-	-	-	-	-	2,800,000
Library System Improvement Fund	200209	3,086,129	123,123	-	-	-	-	-	-	-	-	3,209,252
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	-	5,000,000	-	-	-	-	-	-	-	-	5,000,000
Skyline/Paradise Urb Comm	400119	545,000	-	-	-	-	-	-	-	-	-	545,000
Total		\$ 6,566,111	\$ 7,188,141	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,754,252

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
FTEs	0.00	0.00	0.00	2.55	2.55
Library - GENERAL FUND					
Total Impact \$	\$ -	\$ -	\$ -	\$ 399,818	\$ 415,835

Library

Tierrasanta Library Expansion / S15011

Council District: 7	Priority Score: 60
Community Plan: Tierrasanta	Priority Category: Low
Project Status: New	Contact Information: Meinhardt, Cynthia
Duration: 2015 - 2020	619-533-5259
Improv Type: Betterment	cmeinhardt@saniego.gov

Description: The scope of this project is to enclose two areas under the existing roof area (approximately 520 sq.ft. each) and provide an outdoor reading patio under the third roof area. The one enclosure will become two separate study rooms, and the other enclosure will become an addition to the existing Community/Meeting Room. These improvements will necessitate remodel work to the existing men's and women's restrooms and site accessible parking stall to comply with current accessibility codes. Other miscellaneous site improvements will be included as necessary for access and Path of Travel compliance.

Justification: The existing library is too small to provide adequate library services to the community. This project expands existing space with the available funding. The full Tierrasanta Branch Library Project provides for a 6,234 square foot expansion to the existing branch library at 4985 La Cuenta Drive. The project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Tierrasanta Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary studies and meetings began in Fiscal Year 2013. The cost estimate was developed in Fiscal Year 2003 and will be revised when funding is identified.

Summary of Project Changes: Project will be constructed in phases based on the availability of funding. This project will be required to fully comply with the current Americans with Disabilities Act and State Disabled Accessibility requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Tierrasanta - DIF	400098	\$ -	\$ -	\$ 310,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 310,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	4,090,000	4,090,000
Total		\$ -	\$ -	\$ 310,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,090,000	\$ 4,400,000

Library

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
San Ysidro Branch Library / S00802	\$ 12,186,000	\$ 5,885,000	48.3%	This project provides for a 15,000 square-foot facility to serve the San Ysidro Community. Construction phase is currently unfunded.
San Carlos Branch Library / S00800	20,598,000	18,599,805	90.3%	This project provides for the acquisition of a lot adjoining the existing branch library located at 7265 Jackson Drive and building a new 25,000 square-foot library. Construction phase is currently unfunded.
Balboa Branch Library / S00808	7,702,000	6,955,093	90.3%	This project provides for a new 15,000 square-foot branch library on the current site to replace the existing facility at 4255 Mount Abernathy. Design and Construction phases are currently unfunded and will be revised once funding is identified and a new project is created.
Tierrasanta Library Expansion / S15011	4,400,000	4,090,000	93.0%	This project provides for the expansion of the existing Tierrasanta Library. Funding required for construction is currently unfunded.
Otay East Branch Library / S10025	15,885,000	15,000,000	94.4%	This project provides for a 15,000 square foot branch library on a three-acre site to serve the Otay Mesa/East Community. The funding necessary for construction is currently unfunded.
North Park Library / S00798	14,053,598	13,352,782	95.0%	This project provides for a 25,000 square foot branch library to serve the North Park community. The funding necessary for construction is currently unfunded.
Scripps Miramar Ranch Library / S00811	1,126,000	1,090,400	96.8%	This project provides for an expansion of the Scripps Ranch Branch Library parking lot located at 10301 Scripps Lake Drive. Design and construction phases are currently unfunded.
Rancho Bernardo Library / S00812	3,504,700	3,467,682	98.9%	This project provides for a 2,500 square-foot expansion to the existing branch library at 17110 Bernardo Center Drive. Construction phase is currently unfunded.
Kensington/Normal Heights Library / S00795	2,421,530	2,396,530	99.0%	This project provides for a 2,000 square-foot expansion of the existing building at 4121 Adams Avenue. Design and construction phases are currently unfunded.
Paradise Hills Library / S00810	8,939,533	8,866,448	99.2%	This project provides for a new 15,000 square-foot library at an unspecified site to replace the existing facility located at 5922 Rancho Hills Drive. Design and construction phases are currently unfunded.
Total - Library		\$ 79,703,740		



Page Intentionally Left Blank

Office of the Chief Operating Officer



Page Intentionally Left Blank

Office of the Chief Operating Officer

The Capital Improvements Program Emergency Reserve annual allocation provides an immediate source of funding for public works contracts in order to respond quickly to an emergency or natural disaster.

Emergency project funding is under the purview of the Chief Operating Officer who must approve use of the funds.



Page Intentionally Left Blank

Office of the Chief Operating Officer

Office of the Chief Operating Officer: Capital Improvement Projects

Project	Prior Fiscal Years	FY2015 Proposed	Future Fiscal Years	Project Total
CIP Emergency Reserve / ABT00006	\$ 1,000,000	\$ -	\$ -	\$ 1,000,000
Office of the Chief Operating Officer Total	\$ 1,000,000	\$ -	\$ -	\$ 1,000,000



Page Intentionally Left Blank

Office of the Chief Operating Officer

CIP Emergency Reserve / ABT00006

Bldg - Other City Facility / Structures

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Nagelvoort, James
Duration: 2010 - 2020	619-533-5100
Improv Type: Betterment	jnagelvoort@sandiego.gov

Description: This annual allocation provides funding for urgent repairs due to an emergency or natural disaster.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Justification: This annual allocation provides an immediate source of funding for public works contracts in order to respond quickly to an emergency or natural disaster.

Schedule: Projects will be scheduled as needed.

Operating Budget Impact: None.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total	
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
CIP Contributions from General Fund	400265	\$ 193,514	\$ 806,486	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,000,000
Total		\$ 193,514	\$ 806,486	\$ -	\$ -	1,000,000							



Page Intentionally Left Blank

Park & Recreation



Page Intentionally Left Blank

Park & Recreation

The Park & Recreation Department oversees more than 41,000 acres of developed parks, open space, underwater park, golf courses, and two cemeteries within the City of San Diego. The park system provides a wide-range of recreational opportunities for San Diego citizens and visitors alike. The Capital Improvement Program (CIP) plays an important role in providing new facilities and addressing deferred capital of existing facilities. To meet our goal of providing quality parks and programs, it is important to continually invest in capital improvements to keep park facilities available for recreational activities and safe to use. With 56 recreation centers, 13 aquatic centers, approximately 300 playgrounds in 9,100 acres of developed parks, as well as over 26,000 acres of open space, and the 80 acre Mt. Hope Cemetery, the Department continually seeks funding for capital improvements ranging from roof replacements to playground upgrades to trail enhancements. The Department's three golf course complexes continually invest in capital improvements to keep the courses in an enjoyable and playable condition. Department CIP projects derive from a variety of sources, including facilities benefit assessments, park development fees, development impact fees, maintenance assessment districts, Mission Bay Park lease revenue, golf course enterprise funds, private donations, and State and Federal grants.

2014 CIP Accomplishments

In Fiscal Year 2014, the Public Works Department, along with the Park and Recreation Department, completed many capital improvements within the overall park system. These improvements included:

- Three park facilities received ADA upgrades to make them easily accessible to park users with physical disabilities. These included Silver Wing Neighborhood Park, Views West Neighborhood Park, and Colina del Sol Community Park. The upgrades included new children's play structures at Silver Wing and Views West. Silver Wing also received new park security lights to enhance park safety.
- Cabrillo Heights Neighborhood Park and the Rancho Peñasquitos skate park completed improvements which expanded the use of these popular neighborhood park facilities.
- A new joint-use facility with the San Diego Unified School District opened which includes a two-acre turf field with a perimeter running track. This facility will serve the children of Roosevelt Middle School during school hours and be opened to the public for recreational use on weekends and non-school hours.
- The design process was completed for new parks, including Gonzales Canyon Neighborhood Park, Central Avenue Mini Park, Riviera Del Sol Neighborhood Park, and Torrey Meadows Neighborhood Park.
- Sycamore Canyon Neighborhood Park and the City Heights Square Mini Park have opened for the public to enjoy. New athletic field lights were installed at the San Ysidro Athletic Area (Larson Field) and Rancho Bernardo Community Park to expand the hours of use of the recreational fields and an upgraded playground opened at Gompers Neighborhood Park.
- The enlargement and enhancement of the Memorial Community Park aquatic center began construction and the facility is expected to reopen in early Fiscal Year 2015.

2015 CIP Goals

The Public Works and Park and Recreation Department will begin design and construction on a variety of park related capital improvement projects in Fiscal Year 2015, which include:

Park & Recreation

- The construction of Charles Lewis III Memorial Park, Del Mar Mesa Neighborhood Park, Torrey Meadows Neighborhood Park, Central Avenue Mini Park, and the expansion of Mira Mesa Community Park are expected to get underway within Fiscal Year 2015.
- Playground upgrades at Torrey Highlands Neighborhood Park and Mountain View Neighborhood Park are to be completed, and the design for playground upgrades at Chollas Lake Park, San Ysidro Athletic Area, and University Village Neighborhood Park are scheduled to be underway.
- The California Tower in Balboa Park will complete the first phase of its seismic retrofit construction and the design for the second phase will begin. The California Tower is one of the most photographed structures in San Diego.
- Two new joint-use sites with the San Diego Unified School District at Wegeforth and Angier Elementary Schools will begin construction.
- The first phase of the Sunset Cliffs Natural Park Hillside Improvements project will begin construction of designated trails within the park and act as an initial effort to control soil erosion and stabilize the sensitive coastal bluffs. The design for the first phase of a more extensive drainage and erosion control system within the park will begin.
- A couple of significant open space projects will finish the design process and begin construction. These are the Los Peñasquitos Ranger Station to serve the Los Peñasquitos and Black Mountain open space preserves and the Trail for All People which will provide a quarter-mile accessible trail through natural habitat within the Black Mountain Open Space Park. In addition, the design process will begin to rehabilitate the historic Mohnike adobe and hay barn located within the Peñasquitos open space preserve.
- The Balboa Park, Mission Bay, and Torrey Pines Golf Courses are scheduled to complete design and/or construction improvements to each facility. The design for the Torrey Pines Golf Course - North Course and the design for a new clubhouse at the Balboa Park Golf Course will continue into Fiscal Year 2015. The design for major infrastructure improvements at the Mission Bay Golf Course will be initiated. New cart paths throughout the 18-hole course at the Balboa Park Golf Course will be constructed in Fiscal Year 2015.

Park & Recreation

Park & Recreation: Capital Improvement Projects

Project	Prior Fiscal Years	FY2015 Proposed	Future Fiscal Years	Project Total
ADA Improvements & Expansion of Paradise Senior Ce / S15002	\$ -	\$ 500,000		
Angier Elementary School Joint Use / S00762	2,207,000	-	-	2,207,000
Balboa Park Alcazar Pkg Lot Improvements / S14013	150,000	-	-	150,000
Balboa Park Arcade / AGF00002	310,531	-	-	310,531
Balboa Park GC Irrigation System / S00632	4,007,332	-	-	4,007,332
Balboa Park Golf Course / AEA00002	2,150,295	-	-	2,150,295
Balboa Park Golf Course # Clubhouse / S00614	2,238,120	-	9,500,000	11,738,120
Bay Terraces Parkside Greenbelt Lighting / S14008	74,829	-	-	74,829
Beyer Park Development / S00752	212,000	-	11,676,000	11,888,000
Bird Rock Median Lighting / S11007	229,000	-	-	229,000
Black Mountain Park Survey & Management Plan / S00670	140,000	-	-	140,000
Cabrillo Heights NP Improvements / S00763	678,000	-	165,000	843,000
California Tower Seismic Retrofit / L12003	1,025,612	-	1,500,000	2,525,612
Camino Santa Fe Median Improvements / S10037	240,000	-	-	240,000
Canyon Hills Resource Park Improvements / S15006	-	1,718,570	4,454,932	6,173,502
Canyonside Community Park / S00768	345,000	-	-	345,000
Canyonside Community Park Improvements / S12004	349,833	-	-	349,833
Carmel Country Road Median Improvements / S10039	178,645	-	-	178,645
Carmel Grove Mini Park Play Area Upgrade / S00659	480,858	-	-	480,858
Carmel Valley Landscaping & Irrigation / L14000	250,000	250,000	-	500,000
Carmel Valley Neighborhood Park #8 / S00642	4,960,000	1,670,526	-	6,630,526
Central Ave Mini Park Ph II Skate Plaza / S14010	846,950	-	-	846,950
Central Avenue Mini Park Acquisition/Development / S00992	2,066,714	-	-	2,066,714
Chicano Park ADA Upgrades / S13003	710,657	250,000	1,541,697	2,502,354
Chollas Community Park / S00654	2,992,206	-	27,183,356	30,175,562
Chollas Lake Pk Playground Improvements / S14002	989,000	-	511,000	1,500,000
City Heights Square Mini-Park / S01070	931,500	-	-	931,500
Coast Blvd Walkway Improvements / S15001	-	75,000	280,000	355,000
Coastal Erosion and Access / AGF00006	822,843	-	2,400,000	3,222,843
Convert RB Medians-Asphalt to Concrete / L12000	188,160	-	-	188,160
Cowles Mountain Access Rd Rehabilitation / S14001	25,000	-	15,000	40,000
Crest Canyon Neighborhood Park / S15005	-	275,000	135,000	410,000
Crest Canyon Resource Management Plan / S10067	75,000	-	-	75,000
Crystal Pier Improvements / S11014	300,000	-	11,000,000	11,300,000
Dailard NP Play Area Upgrades / S10028	410,335	-	-	410,335
Del Mar Heights Road Multi-Use Trail Undercrossing / RD12004	91,000	-	-	91,000
Del Mar Mesa Acquisition / S00998	2,047,994	-	-	2,047,994
Del Mar Mesa Central Multi Use Trail / S00890	161,000	-	-	161,000

Park & Recreation

Park & Recreation: Capital Improvement Projects (cont'd)

Project	Prior Fiscal Years	FY2015 Proposed	Future Fiscal Years	Project Total
Del Mar Mesa Neighborhood Park / S00648	1,339,646	-	-	1,339,646
Del Mar Mesa Neighborhood Park Ph II / S13023	2,060,354	-	-	2,060,354
Del Mar Mesa Northern Hiking/Equestrian Trail / S00892	386,000	-	-	386,000
Del Mar Mesa Southern Multi-Use Trail / S00889	110,300	-	150,000	260,300
Del Mar Terrace Street Improvements / L14003	65,000	65,000	650,000	780,000
Del Mar Terrace Street Improvements / S10038	715,000	-	-	715,000
Del Mar Trails Park Play Area Upgrades / S11016	596,366	-	-	596,366
Dennery Ranch Neighborhood Park / S00636	2,000,956	-	8,098,197	10,099,153
El Cajon Boulevard Streetscape Improvements / S00826	1,180,000	30,000	1,269,800	2,479,800
El Cuervo Adobe Improvements / S14006	250,000	-	-	250,000
Evans Pond Reclaimed Water Pipeline Inst / S13010	165,000	-	-	165,000
Fairbrook Neighborhood Park - Acquisition / S01002	420,000	-	-	420,000
Fairbrook Neighborhood Park Development / S01083	2,400,000	1,012,076	-	3,412,076
Famosa Slough Salt Marsh Creation / S00605	333,000	-	-	333,000
Gompers NP - Play Area Upgrades / S11030	1,180,000	-	-	1,180,000
Gonzales Canyon Neighborhood Park / S00994	5,800,000	1,295,000	-	7,095,000
Gonzales Canyon Resource Management Plan / S10068	60,000	-	-	60,000
Hickman Fields Athletic Area / S00751	500,000	-	-	500,000
Hidden Trails Neighborhood Park / S00995	2,420,000	-	2,920,000	5,340,000
Hiking & Equestrian Trail NP #10 / S00722	620,600	-	-	620,600
Hiking & Equestrian Trails - Eastern Region / S00891	229,300	-	-	229,300
Home Avenue Park / S00673	4,300,150	-	-	4,300,150
Joint Use Improvements - Citywide / AGF00003	39,592	-	-	39,592
Kumeyaay Lakes Berm Restoration and Dredging / S00655	160,000	-	9,840,000	10,000,000
Lake Murray CP Play Area Expansion / S11018	212,446	-	-	212,446
Larsen Field ADA Improvements Phase II / S13004	689,175	-	-	689,175
Linda Vista Community Park Picnic Area / S01068	303,965	-	-	303,965
Linda Vista Skate Park / S15008	-	-	3,000,000	3,000,000
Martin Luther King Jr. Promenade / S13020	225,000	-	1,005,000	1,230,000
McKinley Elementary School JU Improvemts / S12001	179,500	-	1,523,000	1,702,500
Memorial Pool Improvements / S00970	4,161,000	-	-	4,161,000
Mid City Skate Park / S15003	-	250,000	962,500	1,212,500
Mira Mesa CP - Exp & Aquatic Complex / S00667	11,358,540	-	17,071,403	28,429,943
Mission Bay Athletic Area Comfort Station Mod / S10021	209,057	-	820,000	1,029,057
Mission Bay GC Renovation/Reconstruction / S11010	460,000	2,500,000	-	2,960,000
Mission Bay Golf Course / AEA00003	1,400,000	125,000	-	1,525,000
Mission Bay Golf Course Practice Cntr Bldg Improve / S01090	1,400,000	-	-	1,400,000
Mission Bay Improvements / AGF00004	8,192,388	2,943,383	40,260,615	51,396,386
Mission Bay/Fiesta Island Development Plan / S00624	420,000	-	-	420,000
Mission Hills Historic Street Lighting / S11008	367,486	-	-	367,486

Park & Recreation

Park & Recreation: Capital Improvement Projects (cont'd)

Project	Prior Fiscal Years	FY2015 Proposed	Future Fiscal Years	Project Total
Mission Trails RP Cowles Mountain Trail / S10065	400,000	-	-	400,000
Mission Trails RP Master Plan Update / S01014	884,829	-	-	884,829
Mission Trails RP Trail Realignments / S10066	215,000	-	-	215,000
Mohnike Adobe and Barn Restoration / S13008	-	-	2,050,000	2,050,000
Montgomery Academy Joint Use Improvements / S00973	1,091,000	-	-	1,091,000
Montgomery Waller Community Park / S00754	1,005,899	-	-	1,005,899
Mountain View NP Area Upgrades / S11019	844,586	400,000	-	1,244,586
Multiple Species Conservation / S01076	4,104,831	-	17,039,472	21,144,303
Museum of Man Roof Replacement / S11101	2,114,870	-	-	2,114,870
NTC Aquatic Center / S10000	1,486,726	-	-	1,486,726
North Ocean Beach Gateway Ph II / S12041	200,000	-	298,000	498,000
North Park MP & Streetscape Improvements / S10050	2,537,949	-	-	2,537,949
North Park/Main St Sidewalk Improvements / S10040	200,000	-	-	200,000
Ocean Beach Veterans Memorial / S14012	76,000	-	(76,000)	-
Old Mission Dam Preservation / S00611	1,577,336	-	-	1,577,336
Olive St Park Acquisition/Development / S10051	2,201,585	-	-	2,201,585
Open Space Improvements / AGG00001	2,324,336	-	300,000	2,624,336
Otay Valley Fenton Pond Recreation Trail / S00753	209,605	-	-	209,605
Otay Valley RP Beyer Blvd Staging Area / S00638	2,500,396	-	-	2,500,396
Pacific Breezes (Ocean View Hills) CP / S00649	11,770,000	-	5,030,000	16,800,000
Pacific Highlands Ranch Hiking & Biking Trails / RD12003	175,000	-	7,064,000	7,239,000
Palisades Park Comfort Station Replace / S10026	712,712	-	-	712,712
Park & Recreation Grant Match Funding / AGF00001	210,261	-	-	210,261
Pomerado Median Improve-N of R Bernardo / S10035	899,840	-	-	899,840
Rancho Bernardo CP Sports Field Lights / S11012	870,000	-	-	870,000
Rancho Bernardo Streetscape-Phase I / S12006	75,000	-	-	75,000
Rancho Bernardo Westwood Soundwall / S10033	100,000	-	-	100,000
Rancho Encantada Park #2 / S00652	1,753,000	-	365,000	2,118,000
Rancho Mission Neighborhood Park Play Area Upgrade / S15004	-	1,271,000	-	1,271,000
Rancho Penasquitos Monument Signs / S10032	186,475	-	-	186,475
Rancho Penasquitos Skate Park / S12002	369,305	-	-	369,305
Rancho Penasquitos Towne Centre Park Imp / S12003	75,000	-	-	75,000
Regional Park Improvements / AGF00005	7,281,683	-	11,250,000	18,531,683
Resource-Based Open Space Parks / AGE00001	2,058,000	-	-	2,058,000
Riviera Del Sol Neighborhood Park / S00999	3,550,000	-	3,374,640	6,924,640
Roosevelt Middle School Improvements / S00761	1,190,000	-	-	1,190,000
SD River Dredging Qualcomm Way to SR163 / S00606	1,089,000	-	-	1,089,000
Salk Neighborhood Park & Joint Use Devel / S14007	-	2,082,709	-	2,082,709
San Diego River Park Master Plan / S01001	1,620,267	-	-	1,620,267
San Ysidro Athletic Area/Larsen Fld Lght / S11013	1,041,300	-	-	1,041,300

Park & Recreation

Park & Recreation: Capital Improvement Projects (cont'd)

Project	Prior Fiscal Years	FY2015 Proposed	Future Fiscal Years	Project Total
Sefton Field Improvements / S01012	500,000	-	500,000	1,000,000
Silver Wing NP Sports Field/Lighting / S11051	600,609	-	600,000	1,200,609
Sixth Avenue Playground Improvements / S00616	120,000	-	1,880,000	2,000,000
Southcrest Trails (252 Corridor Pk Imp - Ph2) Park / S01071	1,650,000	-	-	1,650,000
Sunset Cliffs Natural Pk Hillside Imp Presrv / S10091	1,295,594	-	2,900,000	4,195,594
Switzer Canyon Bridge Enhancement Prog / S10054	65,000	5,000	205,000	275,000
Talmadge Decorative Streetlight Restoration / S00978	231,800	75,000	-	306,800
Talmadge Historic Gates / L12001	348,726	-	-	348,726
Talmadge Street Improvements / S00820	281,357	-	-	281,357
Talmadge Streetscape & Lighting Zone 1E / S00976	622,923	-	-	622,923
Talmadge Streetscape & Lighting Zone 2W / S00977	54,486	-	-	54,486
Tierrasanta - Median Conversion / L14001	250,000	-	-	250,000
Tierrasanta CP Sports Field Lighting / S11011	603,876	-	450,000	1,053,876
Torrey Highlands Community ID & Enhance / S11009	175,000	150,000	-	325,000
Torrey Highlands Park Play Area Upgrades / S11020	602,072	-	338,305	940,377
Torrey Highlands Trail System / RD12002	667,834	-	-	667,834
Torrey Hills NP Development / S13007	1,000,000	-	-	1,000,000
Torrey Hills SDG&E Easement Enhancement / S11006	441,000	-	-	441,000
Torrey Meadows Neighborhood Park / S00651	7,922,755	-	-	7,922,755
Torrey Pines City Park General Development Plan / S01015	600,000	-	15,000,000	15,600,000
Torrey Pines Golf Course / AEA00001	2,287,123	-	(820,000)	1,467,123
Torrey Pines N. Golf Course-Improvements / S14019	-	-	9,570,000	9,570,000
Trail for All People / S13001	281,000	-	98,700	379,700
Tubman Charter School JU Improvements / S13000	490,000	350,000	1,430,000	2,270,000
University Village Park Tot Lot / S13005	300,253	-	150,000	450,253
Valencia Park Acquisition & Development / S11103	229,361	734,000	-	963,361
Views West NP ADA Upgrades / S10031	930,100	-	-	930,100
W. Henderson Security Light Improvement / S14014	80,000	-	-	80,000
Wagenheim Joint Use Facility / S15007	-	5,087,168	-	5,087,168
Walker NP Playground Upgrades / S10092	313,100	-	-	313,100
Webster Neighborhood Identification Sign / S14005	40,000	-	-	40,000
Wegeforth Elementary School Joint Use / S00764	3,092,000	-	-	3,092,000
Welcome to Rancho Bernardo Signs / S10036	70,367	-	-	70,367
West Lewis and Falcon Streets MP / S00757	446,139	-	-	446,139
West Maple Canyon MP / S00760	645,000	100,000	-	745,000
Wightman Street Neighborhood Park / S00767	686,000	1,530,634	969,366	3,186,000
Windwood II MP Play Area Upgrades / S11017	480,858	-	-	480,858
Park & Recreation Total	\$ 177,201,360	\$ 24,745,066	\$ 240,689,537	\$ 442,635,963

Park & Recreation

ADA Improvements & Expansion of Paradise Senior Ce / S15002

Council District: 8	Priority Score: 62
Community Plan: Barrio Logan	Priority Category: Medium
Project Status: New	Contact Information: Shifflet, Robin
Duration: 2015 - 2019	619-533-4524
Improv Type: Expansion	rshifflet@sandiego.gov

Description: This project provides for the design and construction of Americans with Disabilities Act (ADA) upgrades and improvements to comply with State and federal safety and accessibility guidelines for the existing Paradise Senior Center, parking lot and walkways and includes a new 3,000 square foot expansion of the kitchen, restroom, and multi-purpose room.

Justification: This project will contribute to satisfying population-based park acreage requirements as a park equivalency as set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Barrio Logan Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2015. Construction will begin when funding is identified.

Summary of Project Changes: This is a newly published project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015							Unidentified Funding	Project Total
				FY 2015	Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY		
Barrio Logan	400128	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,790,554	2,790,554
Total		\$ -	\$ -	\$ 500,000	\$ -	\$ 2,790,554	\$ 3,290,554					

Park & Recreation

Angier Elementary School Joint Use / S00762

Council District: 7
Community Plan: Serra Mesa
Project Status: Continuing
Duration: 2009 - 2015
Improv Type: Betterment

Parks - Miscellaneous Parks

Priority Score: 62
Priority Category: Medium
Contact Information: Oliver, Kevin
 619-533-5139
 koliver@sandiego.gov

Description: This project provides for the design and construction of 3.95 acres at Angier Elementary School for joint-use facilities to supplement existing park acreage in the Serra Mesa Community. Improvements may include turfed multi-purpose sports fields, multi-purpose courts, walkways, landscaping, and accessibility upgrades.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan in an area that is park deficient. The project will provide multi-purpose sports fields and associated infrastructure that will provide the community with safer park conditions.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Serra Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design is anticipated to be completed in Fiscal Year 2014. Construction is anticipated to begin and be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Private & Others Contrib-CIP	400264	\$ 612,084	\$ 1,117,916	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,730,000
Serra Mesa - Urban Community	400132	-	477,000	-	-	-	-	-	-	-	-	477,000
Total		\$ 612,084	\$ 1,594,916	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,207,000

Operating Budget Impact

Department - Fund		FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - GENERAL FUND	FTEs	0.00	0.14	0.28	0.28	0.28
	Total Impact \$	\$ -	\$ 36,436	\$ 51,575	\$ 52,542	\$ 53,234

Park & Recreation

Balboa Park Alcazar Pkg Lot Improvements / S14013

Council District: 3	Priority Score: 37
Community Plan: Balboa Park	Priority Category: Low
Project Status: Continuing	Contact Information: Winter, James
Duration: 2014 - 2015	619-235-5257
Improv Type: Betterment	jwinter@sandiego.gov

Description: This project provides for improvements to accessible parking in the Balboa Park Alcazar Garden parking lot. Existing parking spaces will be relocated to a more convenient location and will be brought into compliance with current codes. Nine additional accessible spaces will be provided, bringing the total to 14 accessible parking spaces.

Justification: Improvements to the Balboa Park Alcazar parking lot are required to meet current Americans with Disabilities Act and California Building Code requirements.

Operating Budget Impact: This project improves existing parking spaces. No additional paving or landscaping will be added. There will be no impact to the operating budget.

Relationship to General and Community Plans: This project partially implements the goal of the Central Mesa Precise Plan to provide accessible parking in the Alcazar Parking Lot, and is in conformance with the City's General Plan.

Schedule: This project is anticipated to be completed by June of 2014.

Summary of Project Changes: This is a newly published project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 17,000	\$ 133,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	150,000
Total		\$ 17,000	\$ 133,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	150,000

Park & Recreation

Balboa Park Arcade / AGF00002

Council District: 3	Priority Score: Annual
Community Plan: Balboa Park	Priority Category: Annual
Project Status: Warranty	Contact Information: Meredith Dawson
Duration: 2010 - 2020	619-525-8217
Improv Type: New	dawsonm@sandiego.gov

Parks - Miscellaneous Parks

Description: This annual allocation provides for the reconstruction of historic structures in Balboa Park. Projects within this annual allocation include: reconstructing the historic West Arcade along the north side of El Prado between the Museum of Man and Museum of Art; restoring the historic ornamentation on the Museum of Man frontspiece and California Tower; restoring the historic ornamentation on the Museum of Art frontspiece and ten window surrounds; minor repairs to the reconstructed ornamentation on the Casa del Prado building and theater; construction of Phase 1 of the Veterans Memorial Garden on approximately one acre of park land adjacent to the Veterans Museum and Memorial Center; and conducting a study of the California Tower for seismic resistance, including construction documents, specifications, and cost estimates for construction.

Justification: This project will provide for the reconstruction of historic structures in Balboa Park which will enhance the structures and will improve park user experience.

Operating Budget Impact: None.

Relationship to General and Community Plans: These projects are consistent with the Balboa Park Master Plan, Central Mesa Precise Plan, and are in conformance with the City's General Plan.

Schedule: The West Arcade Reconstruction, Museum of Man/California Tower Ornamentation, Museum of Art Ornamentation, Veteran's Memorial Garden, California Tower Seismic Retrofit Study, and Casa del Prado Ornamentation projects are complete.

Summary of Project Changes: Project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ -	\$ 2,048	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,048
Grant Fund - State	600001	300,000	-	-	-	-	-	-	-	-	-	300,000
Public/Private Partnership Fund	200376	8,483	-	-	-	-	-	-	-	-	-	8,483
Total		\$ 308,483	\$ 2,048	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	310,531

Park & Recreation

Balboa Park GC Irrigation System / S00632

Golf Courses

Council District: 3	Priority Score: N/A
Community Plan: Balboa Park	Priority Category: N/A
Project Status: Warranty	Contact Information: Darvishi, Ali
Duration: 2009 - 2015	619-533-5328
Improv Type: Betterment	adarvishi@sandiego.gov

Description: This project provides for a new irrigation system for the 18-hole and 9-hole golf courses at Balboa Park.

Justification: The existing irrigation system is antiquated, deteriorated, and inefficient.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2011. Construction began in Fiscal Year 2011 and was completed in Fiscal Year 2012.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY		
Balboa Park Golf Course CIP Fund	700044	\$ 3,773,818	\$ 26,182	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,800,000
Private & Others Contrib-CIP	400264	207,332	-	-	-	-	-	-	-	-	-	207,332
Total		\$ 3,981,150	\$ 26,182	\$ -	\$ 4,007,332							

Park & Recreation

Balboa Park Golf Course / AEA00002

Golf Courses

Council District: 3	Priority Score: Annual
Community Plan: Balboa Park	Priority Category: Annual
Project Status: Continuing	Contact Information: Bragado, Alex
Duration: 2010 - 2020	858-552-1635
Improv Type: Betterment	abragado@sandiego.gov

Description: This annual allocation provides for unexpected replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Balboa Park which may include minor replacements of existing golf course building structures and golf course fairway and green systems.

Justification: This annual allocation will provide for a capital assets cost-avoidance program allowing for timely replacement of unanticipated failure of golf capital assets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and replacement of minor capital assets will be implemented on an as-needed basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Balboa Park Golf Course CIP Fund	700044	\$ 123,743	\$ 2,006,969	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,130,712
CIP Contributions from General Fund	400265	-	6,743	-	-	-	-	-	-	-	-	6,743
Unappropriated Reserve - Balboa Park CIP Fund	200215	-	12,839	-	-	-	-	-	-	-	-	12,839
Total		\$ 123,743	\$ 2,026,552	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,150,295

Park & Recreation

Balboa Park Golf Course # Clubhouse / S00614

Council District: 3	Priority Score: 44
Community Plan: Balboa Park	Priority Category: Medium
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 1994 - 2016	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for revisions to the existing Balboa Park Master Plan to accommodate the design and construction of a new clubhouse, restoration of the existing historic clubhouse, and a new parking lot at the Balboa Park Golf Course.

Justification: Currently the clubhouse is inadequate and there is insufficient parking available to serve users of the golf course.

Operating Budget Impact: The operating budget impact for the additional parking, the restored clubhouse, and the new clubhouse will be determined as the design is finalized.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan, East Mesa Precise Plan, and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and is anticipated to be completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Balboa Park Golf Course CIP Fund	700044	\$ 590,470	\$ 1,647,650	\$ -	\$ -	\$ 9,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,738,120
Total		\$ 590,470	\$ 1,647,650	\$ -	\$ -	\$ 9,500,000	\$ -	\$ 11,738,120				

Park & Recreation

Bay Terraces Parkside Greenbelt Lighting / S14008

Council District: 4	Priority Score: 48
Community Plan: Skyline - Paradise Hills	Priority Category: Medium
Project Status: Continuing	Contact Information: Sirois, Paul
Duration: 2014 - 2016	619-685-1350
Improv Type: New	PSirois@sandiego.gov

Description: This project provides for the installation of 13 street lights along a concrete walkway within an enhanced open space greenbelt in the Bay Terraces-Parkside neighborhood. This walkway connects several cul-de-sac streets located off Manos Drive and Parkside Avenue and links single-family dwelling units together near Parkside Neighborhood Park.

Justification: The addition of the street lights will decrease criminal activity within the neighborhood between dusk and dawn.

Operating Budget Impact: The 13 additional street lights are estimated to cost \$888 in energy costs annually. The operating and maintenance cost of these street lights is to be funded by the Bay Terraces Parkside Maintenance Assessment District.

Relationship to General and Community Plans: This project is consistent with the Skyline-Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: This project is still in pre-engineering and is going through environmental review. The project will be installed by Street Division/Transportation and Storm Water Department.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Bay Terraces - Parkside MAD Fund	200091	\$ 2,444	\$ 72,385	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 74,829
Total		\$ 2,444	\$ 72,385	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 74,829

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - BAY TERRACES - PARKS	FTEs 0.00	0.00	0.00	0.00	0.00
	Total Impact \$ -	\$ 888	\$ 888	\$ 888	\$ 888

Park & Recreation

Beyer Park Development / S00752

Council District: 8	Priority Score: 12
Community Plan: Otay Mesa, San Ysidro	Priority Category: Low
Project Status: Underfunded	Contact Information: Greenstein, Howard
Duration: 2002 - 2019	619-525-8233
Improv Type: New	hgreenstein@sandiego.gov

Description: This project provides for the acquisition, design, and construction of approximately 12.6 useable acres, out of approximately 43 total acres, for a community and neighborhood park on Beyer Boulevard.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Otay Mesa and San Ysidro Communities.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Parks - Miscellaneous Parks

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and will be included in the Otay Mesa Community Plan as part of the community plan update process. The project is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2002. Preliminary design was completed in Fiscal Year 2008; however, this project will not be completed within the next five years. Design and construction schedules are dependent upon the actual rate of development within the Otay Mesa and San Ysidro Communities. Design and construction will be scheduled and completed when funding is available.

Summary of Project Changes: Project cost and schedule have been updated to reflect the most recent Otay Mesa Public Facilities Financing Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	\$ 183,741	\$ 28,259	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 212,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	11,676,000	11,676,000
Total		\$ 183,741	\$ 28,259	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,676,000	\$ 11,888,000

Park & Recreation

Bird Rock Median Lighting / S11007

Trans - Roadway - Enhance/Scape/Medians

Council District: 1	Priority Score: 41
Community Plan: La Jolla	Priority Category: Low
Project Status: Warranty	Contact Information: Qasem, Labib
Duration: 2011 - 2015	619-533-6670
Improv Type: New	lqasem@sandiego.gov

Description: This project will provide for the lighting of medians located within the Bird Rock Maintenance Assessment District (MAD).

Justification: Median street lighting will provide illumination of planting and trees within Bird Rock along La Jolla Boulevard. Street lighting within the boundaries of the Bird Rock MAD is an identified improvement in accordance with the Assessment Engineer's Report.

Operating Budget Impact: The Bird Rock MAD will provide for maintenance and energy costs associated with the enhanced street lighting.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and it is in conformance with the City's General Plan.

Schedule: Design is complete. Construction began in Fiscal Year 2012 and was completed in Fiscal Year 2014.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Bird Rock MAD Fund	200103	\$ 206,433	\$ 22,567	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 229,000
Total		\$ 206,433	\$ 22,567	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 229,000

Park & Recreation

Black Mountain Park Survey & Management Plan / S00670

Parks - Open Space

Council District: 5	Priority Score: N/A
Community Plan: Rancho Penasquitos	Priority Category: N/A
Project Status: Continuing	Contact Information: Ball, Laura
Duration: 2005 - 2015	619-685-1301
Improv Type: Betterment	lball@sandiego.gov

Description: This project provides for preparation of a cultural and historical resources survey and management plan in Black Mountain Open Space Park.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan, and is in conformance with the City's General Plan.

Justification: The survey and management plan will be used to guide the management and interpretation of Black Mountain Open Space Park's cultural and historical resources.

Schedule: The survey and management plan was completed in Fiscal Year 2007. Review of plan is underway by Development Services Department and anticipated to be completed by the end of Fiscal Year 2014.

Operating Budget Impact: None.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY		
Blk Mtn Ranch Dev Contribution	400200	\$ 85,279	\$ 14,721	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
PV Est-Other P & R Facilities	400221	40,000	-	-	-	-	-	-	-	-	-	40,000
Total		\$ 125,279	\$ 14,721	\$ -	\$ 140,000							

Park & Recreation

Cabrillo Heights NP Improvements / S00763

Council District: 7	Priority Score: 62
Community Plan: Serra Mesa	Priority Category: Medium
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2009 - 2017	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for improvements at Cabrillo Heights Neighborhood Park. Improvements will provide additional active and passive recreational opportunities. Proposed improvements may include: accessible tot lot play equipment, picnic shade structure, picnic tables, drinking fountains, trees, and barrier fencing along north fence of ball fields.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan. The project will enhance the quality of the Cabrillo Heights Neighborhood Park through a variety of improvements providing the community with a more pleasing park-like atmosphere.

Operating Budget Impact: This new facility will require an on-going operational budget of \$42,086 for personnel and non-personnel expenses.

Relationship to General and Community Plans: This project is consistent with the Serra Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Private & Others Contrib-CIP	400264	\$ 675,434	\$ 2,566	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 678,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	165,000	165,000
Total		\$ 675,434	\$ 2,566	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 165,000	\$ 843,000

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - GENERAL	FTEs 0.16	0.16	0.16	0.16	0.16
FUND	Total Impact \$ 42,086	\$ 43,714	\$ 44,092	\$ 44,506	\$ 44,507

Park & Recreation

California Tower Seismic Retrofit / L12003

Parks - Resource Based

Council District: 3	Priority Score: N/A
Community Plan: Balboa Park	Priority Category: N/A
Project Status: Continuing	Contact Information: Darvishi, Ali
Duration: 2013 - 2019	619-533-5328
Improv Type: Betterment	adarvishi@sandiego.gov

Description: This project provides for the seismic retrofit of the historic California Tower within Balboa Park. As part of the tower seismic retrofit, the plan requires the structural re-enforcements of the walls of the electrical room located at the bottom floor of the tower. This room presently hosts the San Diego Gas and Electric and the Museum of Man electrical transformers and control panels. Phase I of this project provides for the relocation of these electrical systems. Phase II of this project provides for the seismic system upgrade of the tower.

Justification: The California Tower was built in 1914. The last seismic upgrade was conducted in 1975. This additional seismic upgrade is required to bring the tower structure up-to-date with the current California Building Code.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan, East Mesa Precise Plan, and is in conformance with the City's General Plan.

Schedule: Phase I design began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Phase I construction began in Fiscal Year 2014 and is scheduled to be completed in Fiscal Year 2015. Phase II design and construction are scheduled to begin in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 65,415	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	65,415
Private & Others Contrib-CIP	400264	20,000	-	-	-	-	-	-	-	-	-	20,000
Public/Private Partnership Fund	200376	190,197	-	-	-	-	-	-	-	-	-	190,197
Regional Park Improvements Fund	200391	159,260	590,740	-	750,000	750,000	-	-	-	-	-	2,250,000
Total		\$ 434,872	\$ 590,740	\$ -	\$ 750,000	\$ 750,000	\$ -	2,525,612				

Park & Recreation

Camino Santa Fe Median Improvements / S10037

Trans - Roadway - Enhance/Scape/Medians

Council District: 6	Priority Score: 41
Community Plan: Mira Mesa	Priority Category: Low
Project Status: Continuing	Contact Information: Sirois, Paul
Duration: 2014 - 2016	619-685-1350
Improv Type: Replacement	psirois@sandiego.gov

Description: This project provides for the renovation and replacement of existing asphalt medians with stamped concrete medians.

Justification: This project is an identified improvement in the Camino Santa Fe Maintenance Assessment District (MAD). The existing medians are old and damaged and in need of renovation or replacement.

Operating Budget Impact: The Camino Santa Fe Maintenance Assessment District will be responsible for maintenance associated with the medians. No operating budget impact is anticipated as current sweeping and cleaning schedules would continue.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and it is in conformance with the City's General Plan.

Schedule: This project is still in pre-engineering and is going through review. The project may be referred to Street Division/Transportation and Storm Water Department for construction. Construction is anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Caminito Santa Fe MAD CIP	200624	\$ -	\$ 210,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	210,000
Camino Santa Fe MAD Fund	200081	-	30,000	-	-	-	-	-	-	-	-	30,000
Total		\$ -	\$ 240,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	240,000

Park & Recreation

Canyon Hills Resource Park Improvements / S15006

Council District: 6	Priority Score: 45
Community Plan: Mira Mesa	Priority Category: Medium
Project Status: New	Contact Information: Shifflet, Robin
Duration: 2015 - 2018	619-533-4524
Improv Type: New	rshifflet@sandiego.gov

Description: This project provides for the design and construction of neighborhood park amenities in Canyon Hills Resource Park to supplement existing park acreage in the Mira Mesa community. Park improvements could include typical neighborhood park amenities such as picnic areas, interpretive signs, walkways, benches and landscaping.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going budget for personnel and non-personnel expenses. The project's final design has not been approved. Therefore, the current cost estimate of \$205,855 (16.25 acres) is based on Park and Recreation Department's current cost to maintain various developed park areas.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2015. Construction will be scheduled when funding is identified.

Summary of Project Changes: This is a newly published project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015							Unidentified Funding	Project Total	
				FY 2015	Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
Mira Mesa - FBA	400085	\$ -	\$ -	\$ 1,718,570	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,718,570
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	-	4,454,932	4,454,932
Total		\$ -	\$ -	\$ 1,718,570	\$ -	4,454,932	\$ 6,173,502						

Park & Recreation

Canyonside Community Park / S00768

Parks - Community

Council District: 6	Priority Score: N/A
Community Plan: Rancho Penasquitos	Priority Category: N/A
Project Status: Warranty	Contact Information: Oliver, Kevin
Duration: 2008 - 2015	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for the conversion of existing, outdated luminaries to energy efficient luminaries at Canyonside Community Park Sportsfields 6 through 9.

Relationship to General and Community Plans: The project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Justification: Upgrading light levels to current safety standards would provide for better lamination of the sportsfields for recreational users.

Schedule: Construction began in Fiscal Year 2008 and was completed in Fiscal Year 2011.

Operating Budget Impact: None.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015							Unidentified Funding	Project Total	
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY				
Blk Mtn Ranch Dev Agreement	400245	\$ 140,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	140,000
Penasquitos East-Pk Dev Fund	400106	88,197	116,803	-	-	-	-	-	-	-	-	-	-	205,000
Total		\$ 228,197	\$ 116,803	\$ -	\$ -	345,000								

Park & Recreation

Canyonside Community Park Improvements / S12004

Parks - Community

Council District: 6	Priority Score: 22
Community Plan: Rancho Penasquitos	Priority Category: Low
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2012 - 2016	619-533-5197
Improv Type: Betterment	mcalleran@sandiego.gov

Description: This project provides for miscellaneous improvements to serve park users, such as drainage repair at the rear parking lot, and creation of a parking area along the north boundary to accommodate overflow parking needs at the Canyonside Community Park.

Justification: This project will provide upgraded and additional recreation amenities to serve the residents of Rancho Penasquitos which is park-deficient by General Plan standards.

Operating Budget Impact: This project provides for upgrades and expansion for an existing facility. These upgrades will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2015. Construction is anticipated to begin in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Penasquitos South-Major Dist	400023	\$ -	\$ 49,833	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 49,833
PV Est-Other P & R Facilities	400221	37,826	262,174	-	-	-	-	-	-	-	-	300,000
Total		\$ 37,826	\$ 312,007	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 349,833

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - GENERAL FUND	FTEs 0.00	0.07	0.07	0.07	0.07
Total Impact	\$ -	\$ 22,499	\$ 22,816	\$ 22,982	\$ 23,164

Park & Recreation

Carmel Country Road Median Improvements / S10039

Trans - Roadway - Enhance/Scape/Medians

Council District: 1	Priority Score: 27
Community Plan: Carmel Valley	Priority Category: Low
Project Status: Warranty	Contact Information: Manchester, Jeffrey
Duration: 2010 - 2016	619-533-4661
Improv Type: Replacement	jmanchester@sandiego.gov

Description: This project provides for the installation of landscaping and accompanying stamped concrete to an unimproved median along Carmel Country Road.

Justification: The benefit of this project is to improve the visual quality and integrity of the street medians through street and landscaping improvements.

Operating Budget Impact: The existing unimproved median is currently maintained for trash and weed removal by the Carmel Valley Maintenance Assessment District. Once the project is completed, the additional landscape maintenance services will be funded by the District.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Construction was completed in Fiscal Year 2012.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Carmel Valley MAD Fund	200033	\$ 3,645	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,645
Carmel Valley MAD CIP	200620	175,000	0	-	-	-	-	-	-	-	-	175,000
Total		\$ 178,645	\$ 0	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	178,645

Park & Recreation

Carmel Grove Mini Park Play Area Upgrade / S00659

Parks - Mini Parks

Council District: 1	Priority Score: 91
Community Plan: Carmel Valley	Priority Category: High
Project Status: Warranty	Contact Information: Oliver, Kevin
Duration: 2005 - 2015	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for Americans with Disabilities Act upgrades and improvements to the children's play area in Carmel Grove Mini-Park. Improvements will include new children's play equipment and surfacing, site furnishings, path of travel, and street parking with ramp in compliance with State and federal safety and accessibility guidelines.

Justification: This project is needed to upgrade existing site improvements of play area facilities to meet current State and federal safety and accessibility regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Neighborhood 1 Precise Plan, the Carmel Valley Community Plan, and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2012. Construction was completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY		
Carmel Valley Consolidated FBA	400088	\$ 456,349	\$ 17,353	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 473,702
Carmel Valley North-FBA	400081	7,156	-	-	-	-	-	-	-	-	-	7,156
Total		\$ 463,505	\$ 17,353	\$ -	\$ 480,858							

Park & Recreation

Carmel Valley Landscaping & Irrigation / L14000

Council District: 1
Community Plan: Carmel Valley
Project Status: Continuing
Duration: 2014 - 2018
Improv Type: New

Trans - Roadway - Enhance/Scape/Medians

Priority Score: 42
Priority Category: Medium
Contact Information: Antoun, Nevien
 619-533-4852
 nantoun@sandiego.gov

Description: This project provides for the design and installation of multiple landscaping and irrigation enhancements along major roadways with landscaping maintained by the Carmel Valley Maintenance Assessment District. This phased project will include multiple locations with additional phases in future years as funding becomes available. The specific locations proposed for landscaping enhancement include, but are not limited to unimproved medians along El Camino Real from Carmel Valley Road and State Route 56 north to Valley Center Drive; various unimproved rights-of-way along Carmel Center Drive, Carmel Country Road, Carmel Knolls Drive, Carmel Park Road, Del Mar Heights Road, El Camino Real, Graydon Road, Seagrove Street, Torrey Bluff Drive, Townsgate Drive, and Worsch Road; asphalt walkway through City Open Space along San Diego Gas and Electric easement; and an open space trail between Del Mar Trails Road and Carmel Country Road.

Justification: This project will improve unplanted areas within the public right-of-way and unify the landscaping theme of Carmel Valley along various roadways north of State Route 56, west of Pacific Highlands Ranch, south of Gonzales Canyon, and east of Interstate 5. Improvements will include design, permitting, water meter, irrigation, and landscaping.

Operating Budget Impact: All landscaping improvements will be funded and maintained by the Carmel Valley Maintenance Assessment District (MAD). Each sub-project will be uniquely designed and calculated for its operating budget during the design process for each location.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design of the initial group of sub-projects is anticipated to begin in Fiscal Year 2014. Depending on the timeline required for design for each sub-project, construction is anticipated to begin in Fiscal Year 2015.

Summary of Project Changes: MAD funds of \$250,000 were added for Fiscal Year 2015 bringing the total project cost to \$500,000.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Carmel Valley MAD Fund	200033	\$ 3,407	\$ 246,593	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Total		\$ 3,407	\$ 246,593	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000

Park & Recreation

Carmel Valley Neighborhood Park #8 / S00642

Council District: 1	Priority Score: 55
Community Plan: Carmel Valley	Priority Category: Medium
Project Status: Continuing	Contact Information: Greenstein, Howard
Duration: 2007 - 2018	619-525-8233
Improv Type: New	hgreenstein@sandiego.gov

Description: This project provides for acquiring and developing a four useable acre neighborhood park in Carmel Valley. Amenities may include a play area, picnic facilities, open turf area, and landscaping. This project also provides for direct access to the park by way of a frontage road, estimated to be 850 feet long by 24 feet wide, from the easterly end of Tang Drive to the park entrance.

Justification: This project will provide the community with additional recreational opportunities as well enhance the visual quality of the area.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan, the Carmel Valley Neighborhood 8 Precise Plan, and is in conformance with the City's General Plan.

Schedule: The land was acquired as part of the Carmel Valley Restoration and Enhancement Project. Design began in Fiscal Year 2009 and is anticipated to be completed once access to the park site is secured/acquired through the adjacent private property. Construction is anticipated to begin in Fiscal Year 2017.

Summary of Project Changes: Project cost and schedule have been updated to reflect the most recent Carmel Valley Public Facilities Financing Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 25,270	\$ 4,837,250	\$ 1,670,526	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,533,046
Carmel Valley South FBA	400087	97,480	-	-	-	-	-	-	-	-	-	97,480
Total		\$ 122,750	\$ 4,837,250	\$ 1,670,526	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,630,526

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.28	0.28
	Total Impact \$	\$ -	\$ -	\$ -	\$ 50,672	\$ 51,941

Park & Recreation

Central Ave Mini Park Ph II Skate Plaza / S14010

Council District: 9	Priority Score: 57
Community Plan: Mid-City: City Heights	Priority Category: Medium
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2014 - 2016	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for the design and construction of Phase II of the Central Avenue Mini Park in the City Heights community. This new 0.145 acre mini park will include an unsupervised concrete skateboard plaza area and related landscaping. Phase I was a separate project under S-00992.

Justification: This project will contribute to satisfying the population-based park requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The operating budget impact estimate is based on the Park and Recreation Department's current cost to maintain various landscape areas.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2014 and construction is anticipated to be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015							Unidentified Funding	Project Total	
				FY 2015	Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
Grant Fund - State	600001	\$ 72,126	\$ 774,824	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 846,950
Total		\$ 72,126	\$ 774,824	\$ -	\$ -	\$ 846,950							

Operating Budget Impact

Department - Fund		FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - GENERAL FUND	FTEs	0.01	0.01	0.01	0.01	0.01
	Total Impact \$	1,792 \$	1,845 \$	1,868 \$	1,896 \$	1,896

Park & Recreation

Central Avenue Mini Park Acquisition/Development / S00992

Council District: 9	Priority Score: 39
Community Plan: City Heights (Mid-City)	Priority Category: Low
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2005 - 2016	619-533-5301
Improv Type: Betterment	smahmalji@sandiego.gov

Description: This project provides for the acquisition of an approximate 16,000 square foot parcel, remaining from the construction of the Interstate 15 freeway through Mid-City at the corner of Central Avenue and Landis Street, to be developed as a mini park. Phase 1 shall include, but not limited to, a 2- to 5-year-old playground, a 5- to 12-year-old playground, small open turf area for passive recreation, a plaza with game tables, site furnishings, realignment of the existing walkway from the Interstate 15 pedestrian bridge, and park landscaping. Phase II is a separate project, S-14010.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based on the Park and Recreation Department's current cost to maintain various landscaped areas.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2008. General Development Plan design began in Fiscal Year 2011 and was approved by the Park and Recreation Board mid-Fiscal Year 2013. Design began in late Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2014. Construction is anticipated to begin in Fiscal Year 2014 and be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 135,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 135,000
Highland/Landis(East SD)-Major	400059	5,673	-	-	-	-	-	-	-	-	-	5,673
Historical Fund	X999	56,000	-	-	-	-	-	-	-	-	-	56,000
Mid-City - Park Dev Fund	400109	554,013	1,144,987	-	-	-	-	-	-	-	-	1,699,000
Pk/Rec Bldg Permit Fee Dist-D	400076	21,041	-	-	-	-	-	-	-	-	-	21,041
RDA Contributions to City Heights Project Fund	200347	150,000	-	-	-	-	-	-	-	-	-	150,000
Total		\$ 921,727	\$ 1,144,987	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,066,714

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - GENERAL FUND					
FTEs	0.15	0.15	0.15	0.15	0.15
Total Impact	\$ 45,974	\$ 46,790	\$ 47,143	\$ 47,532	\$ 47,532

Park & Recreation

Chicano Park ADA Upgrades / S13003

Council District: 8	Priority Score: 57
Community Plan: Barrio Logan	Priority Category: Medium
Project Status: Continuing	Contact Information: Harkness, Jeffrey
Duration: 2013 - 2019	619-533-6595
Improv Type: Betterment	jharkness@sandiego.gov

Description: This project provides for accessibility upgrades at Chicano Park to accommodate persons with disabilities pursuant to State and federal accessibility guidelines and regulations, while respecting the park's cultural significance and attributes, and for the expansion of Chicano Park by approximately 2.0 acres through acquisition of ground lease, and development of adjacent and contiguous parcels as they become available or feasible, to serve future residents. Accessibility upgrades for existing park land may include parking areas, walkways, children's play areas, drinking fountains, park furniture, and construction of a new comfort station. A skateboard plaza, park lighting, and sportsfield lighting would expand the use of the existing park.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: Operational costs will not change significantly because the proposed improvements replace existing facilities. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Barrio Logan Community Plan and is in conformance with the City's General Plan.

Schedule: Design is anticipated to begin in Fiscal Year 2015. Construction is anticipated to begin in Fiscal Year 2016.

Summary of Project Changes: \$250,000 in Development Impact Fee funding is being allocated to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Barrio Logan	400128	\$ -	\$ 700,000	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 950,000
Memorial(Southeast SD)Maj Dist	400061	-	10,657	-	-	-	-	-	-	-	-	10,657
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,541,697	1,541,697
Total		\$ -	\$ 710,657	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,541,697	\$ 2,502,354

Park & Recreation

Chollas Community Park / S00654

Council District: 4, 7	Priority Score: 49
Community Plan: Eastern Area (Mid-City)	Priority Category: Medium
Project Status: Underfunded	Contact Information: Mahmalji, Samir
Duration: 1989 - 2021	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for the design and development of North Chollas Community Park, located on College Grove Drive midway between 54th Street and College Avenue. Phase I improvements consist of a sports field, parking area, access road, tot lot, and comfort station with concession area. Phase II improvements could include such amenities as: additional sports and multi-purpose fields, a play area, basketball courts, picnic areas, additional parking areas, creek enhancement, trails, a gymnasium, and a dog off-leash area.

Justification: This project will provide a park and athletic facility to serve the greater community. The surrounding area is not currently served by a community park and the region is deficient in sports facilities and open park areas.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is unknown as operational costs for the project will be determined as the project is refined and all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Eastern Area Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I improvements are complete. Phase II design and construction documents are complete; however, the project is on hold until additional funding can be identified. The completed project construction documents may need to be refreshed to address code changes related facility accessibility for disabled park users.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Chollas - Major District	400058	\$ 20,695	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,695
Crossroads Redevelopmen CIP Contributions Fund	200357	112,164	447	-	-	-	-	-	-	-	-	112,611
CIP Contributions from General Fund	400265	285,350	-	-	-	-	-	-	-	-	-	285,350
Historical Fund	X999	2,192,000	-	-	-	-	-	-	-	-	-	2,192,000
Mid-City - Park Dev Fund	400109	381,550	-	-	-	-	-	-	-	-	-	381,550
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	27,183,356	27,183,356
Total		\$ 2,991,759	\$ 447	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 27,183,356	\$ 30,175,562

Park & Recreation

Chollas Lake Pk Playground Improvements / S14002

Parks - Community

Council District: 4	Priority Score: 40
Community Plan: Mid-City: Eastern Area	Priority Category: Low
Project Status: Continuing	Contact Information: Antoun, Nevien
Duration: 2014 - 2017	619-533-4852
Improv Type: Replacement	nantoun@saniego.gov

Description: This project provides for the design and construction of two playgrounds at Chollas Lake Park to replace existing playgrounds which have surpassed their life expectancy and do not meet current Americans with Disabilities Act (ADA) and playground safety requirements. The new playgrounds will be fully ADA compliant and meet all safety guidelines for public playgrounds.

Justification: This project will replace the equipment within two children's playgrounds and provide new accessible safety surfacing. These playgrounds are approximately 30 years old and have reached the end of their service life.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2014 and construction will be scheduled when funding is identified.

Summary of Project Changes: The total project cost increased by \$511,000 due to revised construction costs.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	\$ 5,565	\$ 983,435	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 989,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	511,000	511,000
Total		\$ 5,565	\$ 983,435	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	511,000	\$ 1,500,000

Park & Recreation

City Heights Square Mini-Park / S01070

Parks - Mini Parks

Council District: 9	Priority Score: 76
Community Plan: City Heights (Mid-City)	Priority Category: High
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2009 - 2015	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for the design and construction of an approximately 5,348 square foot (0.123 acre) mini-park, in the City Heights area of the Mid-City Community. Improvements will include amenities such as seating, walkways, picnic areas, landscaping, irrigation, and security lighting.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan in a community currently deficient in population-based parks per General Plan guidelines.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and was completed in Fiscal Year 2011. Construction began mid-Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY		
CH RDA Contribution To CIP	200600	\$ 707,157	\$ 24,343	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 731,500
Mid-City - Park Dev Fund	400109	130,351	69,649	-	-	-	-	-	-	-	-	200,000
Total		\$ 837,509	\$ 93,992	\$ -	\$ 931,500							

Park & Recreation

Coast Blvd Walkway Improvements / S15001

Council District: 1	Priority Score: 42
Community Plan: La Jolla	Priority Category: Medium
Project Status: New	Contact Information: Shifflet, Robin
Duration: 2015 - 2018	619-533-4524
Improv Type: Betterment	rshifflet@sandiego.gov

Description: This project provides for the design and construction of widened walkways, enhanced paving, slope protection, sea walls, curb and street paving, and various improvements including, but not limited to, bollards, railings and landscape along Coast Boulevard in the vicinity of Children's Pool from the lifeguard tower to Jenner Street. This project represents the final phase of work outlined in the 1989 "Preliminary Plan for the La Jolla Coastline."

Justification: This project will provide improved walkway access and enhanced landscaping along Coast Boulevard.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design was initiated by the community in Fiscal Year 2012 with final design anticipated to be completed in Fiscal Year 2015. Construction is scheduled to begin once funding is identified.

Summary of Project Changes: This is a newly published project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015							Unidentified Funding	Project Total	
				FY 2015	Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
La Jolla Urban Comm	400123	\$ -	\$ -	75,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	75,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	-	280,000	280,000
Total		\$ -	\$ -	75,000	\$ -	280,000	\$ 355,000						

Park & Recreation

Coastal Erosion and Access / AGF00006

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2020
Improv Type: New

Parks - Miscellaneous Parks

Priority Score: Annual
Priority Category: Annual
Contact Information: Darvishi, Ali
 619-533-5328
 adarvishi@sandiego.gov

Description: This project provides partial funding for coastal infrastructure improvements at 71 sites, from Sunset Cliffs Park to Torrey Pines State Beach, that were identified and prioritized in a 2003 Coastal Erosion Assessment Survey. High priority sites are those that present potential public hazards.

Justification: This project provides improvements to coastal erosion sites that present potential public hazards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Beach access to Shell Beach and at Sea Ridge Avenue were completed in Fiscal Year 2008. South Casa Beach access was completed in Fiscal Year 2011. Pescadero Avenue and Diamond Street Access were completed in Fiscal Year 2014. Construction of Capri-by-the-Sea, Orchard Street and Old Salt Pool Access is scheduled to begin in Fiscal Year 2015. Future design and construction will be scheduled as funding becomes available.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Environmental Growth 2/3 Fund	200109	\$ 92,495	\$ 40,108	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	132,603
Regional Park Improvements Fund	200391	350,847	339,393	-	-	-	-	-	-	-	-	690,240
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,400,000	2,400,000
Total		\$ 443,342	\$ 379,501	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,400,000	\$ 3,222,843

Park & Recreation

Convert RB Medians-Asphalt to Concrete / L12000

Council District: 5	Priority Score: 50
Community Plan: Rancho Bernardo	Priority Category: Medium
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 2012 - 2015	619-533-4654
Improv Type: Replacement	apalaseyed@sandiego.gov

Description: This project provides for the conversion of asphalt medians to concrete medians along various roadways in the Rancho Bernardo community. The first two phases of this project converted medians along Pomerado Road near the intersection with Rancho Bernardo Road. Additional future locations include existing asphalt medians along Rancho Bernardo Road, Bernardo Center Drive, Pomerado Road, and other identified roadways within the Rancho Bernardo Maintenance Assessment District boundaries.

Justification: The community has requested streetscape improvements to major arterial corridors within Rancho Bernardo. This project allows certain medians to be enhanced by replacing deteriorating asphalt with decorative stamped concrete.

Operating Budget Impact: The existing hardscape medians are maintained by the Rancho Bernardo Maintenance Assessment District (sweeping, litter removal, and weed removal). There is no anticipated increase in maintenance costs as a result of this project.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Construction for the first and second phases of this project began and were completed in Fiscal Year 2012. Additional locations began in Fiscal Year 2014 and are anticipated to be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Unidentified Funding	Project Total	
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			Future FY
Rancho Bernardo MAD CIP	200622	\$ 109,313	\$ 78,847	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	188,160
Total		\$ 109,313	\$ 78,847	\$ -	\$ -	188,160						

Park & Recreation

Cowles Mountain Access Rd Rehabilitation / S14001

Parks - Open Space

Council District: 7	Priority Score: 48
Community Plan: Navajo	Priority Category: Medium
Project Status: Continuing	Contact Information: Ball, Laura
Duration: 2014 - 2016	619-685-1301
Improv Type: Replacement - Rehab	lball@sandiego.gov

Description: This project provides for rehabilitation of approximately 1.6 miles of service/access road on the east side of Cowles Mountain within Mission Trails Regional Park. The rehabilitated road will provide safer access for recreational users (bikers/hikers), emergency personnel, and service providers for the communications antenna on top of the mountain.

Justification: This project will improve and prolong safe access to the top of the mountain for recreation users and service providers, as well as protecting a valuable park asset and lease revenue generators.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Trails Regional Park Master Plan, the Navajo Community Plan, and is in conformance with the City's General Plan.

Schedule: Design is anticipated to begin in Fiscal Year 2014. Construction is contingent upon the identification of additional funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
EGF CIP Fund 1/3	200110	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	15,000	15,000
Total		\$ -	\$ 25,000	\$ -	15,000	\$ 40,000						

Park & Recreation

Crest Canyon Neighborhood Park / S15005

Parks - Miscellaneous Parks

Council District: 1	Priority Score: 8
Community Plan: Torrey Pines	Priority Category: Low
Project Status: New	Contact Information: Shifflet, Robin
Duration: 2015 - 2018	619-533-4524
Improv Type: New	rshifflet@sandiego.gov

Description: This project provides for the design and construction of a neighborhood park in the Torrey Pines community. Park amenities could include picnic areas, children's play area, walkways, turf areas, and landscaping.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of \$12,668 acre/year is based on Park and Recreation Department's current cost to maintain various developed park areas.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2015. Construction will be scheduled when funding is identified.

Summary of Project Changes: This is a newly published project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
Torrey Pines - Urban Community	400133	\$ -	\$ -	\$ 275,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 275,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	135,000	135,000
Total		\$ -	\$ -	\$ 275,000	\$ -	135,000	\$ 410,000					

Park & Recreation

Crest Canyon Resource Management Plan / S10067

Parks - Open Space

Council District: 1	Priority Score: N/A
Community Plan: Torrey Pines	Priority Category: N/A
Project Status: Continuing	Contact Information: Miller, Betsy
Duration: 2011 - 2016	619-685-1314
Improv Type: New	bmiller@sandiego.gov

Description: This project provides for the completion of an existing biology report, a literature review, data collection, and formulation of Area Specific Management Directives to manage the Multiple Species Conservation Program (MSCP) covered species within Crest Canyon.

Justification: This project will provide a management framework for sensitive resources within the plan area and ensure the City's compliance with MSCP.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Schedule: This project began in Fiscal Year 2011 and will be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	\$ 11,591	\$ 63,409	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,000
Total		\$ 11,591	\$ 63,409	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,000

Park & Recreation

Crystal Pier Improvements / S11014

Parks - Resource Based

Council District: 2	Priority Score: 70
Community Plan: Pacific Beach	Priority Category: High
Project Status: Continuing	Contact Information: Espinoza, Julian
Duration: 2011 - 2019	619-533-4384
Improv Type: Betterment	jespinoza@sandiego.gov

Description: This project will provide for the evaluation of the overall condition of the pier which is located in Pacific Beach and to make recommendations for repairs to ensure public safety. The pier was originally constructed in 1927. A storm demolished 240 feet of the pier in 1983 and this portion was reconstructed in 1987.

Justification: The purpose of this study is to evaluate the overall condition of the pier and recommend needed repairs. This will include an investigation of the structural integrity of the pier below the surface of the ocean.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan and it is in conformance with the City's General Plan.

Schedule: The study was initiated in Fiscal Year 2012 and completed in Fiscal Year 2013. A long-term solution has yet to be determined. However, the pier replacement cost, which includes design and construction, is estimated to be \$11.0 million and is listed as unidentified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 235,063	\$ 64,937	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	11,000,000	11,000,000
Total		\$ 235,063	\$ 64,937	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,000,000	\$ 11,300,000

Park & Recreation

Dailard NP Play Area Upgrades / S10028

Parks - Neighborhood

Council District: 7	Priority Score: 86
Community Plan: Navajo	Priority Category: High
Project Status: Warranty	Contact Information: Kelleher, Barry
Duration: 2010 - 2015	619-533-5219
Improv Type: Betterment	bkelleher@sandiego.gov

Description: This project provides for the design and construction of accessibility upgrades and improvements to the children's play area and to the park site, including accessible paths of travel to meet current accessibility standards.

Justification: This project is needed to upgrade existing site improvements and play area facilities to meet current federal and State safety and accessibility regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2012 and was completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Navajo Urban Comm	400116	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	400,000
Pk/Rec Bldg Permit Fee Dist C	400075	7,687	2,648	-	-	-	-	-	-	-	-	10,335
Total		\$ 407,687	\$ 2,648	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	410,335

Park & Recreation

Del Mar Heights Road Multi-Use Trail Undercrossing / RD12004

Council District: 1	Priority Score: N/A
Community Plan: Pacific Highlands Ranch	Priority Category: N/A
Project Status: Continuing	Contact Information: January, Frank
Duration: 2012 - 2016	619-533-3699
Improv Type: New	fjanuary@sandiego.gov

Description: This project provides for the construction of a trail undercrossing beneath Del Mar Heights Road as part of the hiking and riding trail system for Pacific Highlands Ranch. This is project P-10.2 in the Pacific Highlands Ranch Public Facilities Financing Plan (PFFP).

Justification: This project will allow pedestrian and equestrian activities to pass underneath Del Mar Heights road near the westerly boundary of the community without impacting the roadway or imposing a safety risk for those engaged in equestrian activities. In addition, the project provides a connection of regional trails between Pecos Canyon and the San Dieguito River Valley.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: The project will be completed in several phases over a number of years contingent upon the rate of development within the Pacific Highlands Ranch community.

Summary of Project Changes: Total project cost has been updated per the Pacific Highlands Ranch's PFFP.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 90,233	\$ 767	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 91,000
Total		\$ 90,233	\$ 767	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 91,000

Park & Recreation

Del Mar Mesa Acquisition / S00998

Council District: 1	Priority Score: N/A
Community Plan: Del Mar Mesa	Priority Category: N/A
Project Status: Continuing	Contact Information: Greenstein, Howard
Duration: 2002 - 2015	619-525-8233
Improv Type: New	hgreenstein@sandiego.gov

Description: This project provides for land acquisition in the Del Mar Mesa community planning area and surrounding future urbanizing area for the Multiple Species Conservation Program (MSCP).

Justification: The MSCP Implementing Agreement mandates a responsibility on the part of the City to assemble the MSCP preserve. This responsibility includes acquisition of private lands from willing sellers to be conserved for wildlife habitat.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Parks - Miscellaneous Parks

Schedule: Land acquisition in Del Mar Mesa began in Fiscal Year 2002 and was substantially completed in Fiscal Year 2007 with available funding. However, additional land acquisition and management of those lands will continue using remaining and additional funding for land acquisitions in Del Mar Mesa and the future urbanizing area as long as lands within and adjacent to the Multi-Habitat Planning Area are available from willing sellers. It is anticipated these funds will be expended in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 509,305	\$ 164,695	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 674,000
Historical Fund	X999	1,373,994	-	-	-	-	-	-	-	-	-	1,373,994
Total		\$ 1,883,299	\$ 164,695	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,047,994

Park & Recreation

Del Mar Mesa Central Multi Use Trail / S00890

Council District: 1
Community Plan: Del Mar Mesa
Project Status: Continuing
Duration: 2003 - 2016
Improv Type: New

Parks - Trails

Priority Score: 19
Priority Category: Low
Contact Information: Ball, Laura
 619-685-1301
 lball@sandiego.gov

Description: This project provides for the construction of a four-foot wide, one mile long multi-use trail, extending easterly from the northerly section of Carmel Mountain Road through the Lorenz Parcel, then south-erly into Penasquitos Canyon.

Justification: This project provides additional recreational opportunities in Del Mar Mesa.

Operating Budget Impact: This project will require an on-going operational budget for non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to main-tain trails.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Spe-cific Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2005. This project is being completed in segments and is dependent upon the actual rate of development within the community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ 2,648	\$ 158,352	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 161,000
Total		\$ 2,648	\$ 158,352	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 161,000

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - GENERAL FUND					
FTEs	0.00	0.00	0.00	0.00	0.00
Total Impact \$	\$ -	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000

Park & Recreation

Del Mar Mesa Neighborhood Park / S00648

Parks - Neighborhood

Council District: 1	Priority Score: N/A
Community Plan: Del Mar Mesa	Priority Category: N/A
Project Status: Warranty	Contact Information: Greenstein, Howard
Duration: 2003 - 2018	619-525-8233
Improv Type: New	hgreenstein@sandiego.gov

Description: This project provides for the acquisition, design and construction of a four useable acre neighborhood park to serve the Del Mar Mesa population. Improvements will include turf for active and passive recreation, a children's play area, and a prefabricated comfort station.

Justification: This project will contribute to satisfying the population-based park requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The operating budget impact is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2005 and design was completed in Fiscal Year 2007.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ 1,339,646	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,339,646
Total		\$ 1,339,646	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,339,646

Operating Budget Impact

Department - Fund		FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - GENERAL FUND	FTEs	0.00	0.28	0.28	0.28	0.28
	Total Impact \$	\$ -	\$ 59,359	\$ 60,686	\$ 61,377	\$ 62,137

Park & Recreation

Del Mar Mesa Neighborhood Park Ph II / S13023

Parks - Neighborhood

Council District: 1	Priority Score: 55
Community Plan: Del Mar Mesa	Priority Category: Medium
Project Status: Continuing	Contact Information: Antoun, Nevien
Duration: 2014 - 2018	619-533-4852
Improv Type: New	nantoun@sanidiego.gov

Description: This project provides for the design and construction of Del Mar Mesa Neighborhood Park in the community of Del Mar Mesa. This new 3.7 acre neighborhood park will include a children's play area, one-half basketball court, comfort station, parking lot, horse corral, picnic areas, turf, and landscaping.

Justification: This project will contribute to satisfying the population-based park requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2014. Construction is anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ 10,965	\$ 2,049,389	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,060,354
Total		\$ 10,965	\$ 2,049,389	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,060,354

Operating Budget Impact

Department - Fund		FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.28	0.28	0.28
	Total Impact \$	\$ -	\$ -	\$ 46,872	\$ 47,994	\$ 48,609

Park & Recreation

Del Mar Mesa Northern Hiking/Equestrian Trail / S00892

Council District: 1	Parks - Trails
Community Plan: Del Mar Mesa	Priority Score: 19
Project Status: Continuing	Priority Category: Low
Duration: 2002 - 2016	Contact Information: Ball, Laura
Improv Type: New	619-685-1301
	lball@sandiego.gov

Description: This project provides for an eight-foot wide hiking and equestrian trail, 8,000 feet long, extending northerly from the Carmel Mountain Road and Del Mar Mesa Road intersection area, then westerly in the developable area along open space. The trail will continue to the westerly end of Del Mar Mesa Road. This project also includes improvements to a 1,000-foot long existing trail that extends northerly into Carmel Valley Neighborhood 8.

Justification: This project provides additional recreational opportunities in Del Mar Mesa.

Operating Budget Impact: This project will require an on-going operational budget for non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain trails.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition and design began in Fiscal Year 2004. Construction began in Fiscal Year 2005. However, this project is being completed in segments and is dependent upon the actual rate of development within the community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ 30,504	\$ 355,496	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 386,000
Total		\$ 30,504	\$ 355,496	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 386,000

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00
	Total Impact \$	\$ -	\$ 3,030	\$ 3,030	\$ 3,030

Park & Recreation

Del Mar Mesa Southern Multi-Use Trail / S00889

Council District: 1	Priority Score: 19
Community Plan: Del Mar Mesa	Priority Category: Low
Project Status: Continuing	Contact Information: Ball, Laura
Duration: 2002 - 2016	619-685-1301
Improv Type: New	lball@sandiego.gov

Description: This project provides for a surfaced eight-foot wide multi-use trail, 2,000 feet long, extending southerly from the end of Del Mar Mesa Road, crossing the Meadows Del Mar entry road. The trail will branch westerly to connect to the wildlife crossing under Carmel Country Road, and easterly to connect to the Shaw Valley and Neighborhood 10 trails in Carmel Valley.

Justification: This project provides additional recreational opportunities.

Operating Budget Impact: This project will require an on-going operational budget for non-personnel expenses. The current cost estimate of \$1,000 is based upon the Park and Recreation Department's current cost to maintain trails.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2007. Construction began in Fiscal Year 2007 and is scheduled to be completed when funding is identified. This project is being completed in segments and is dependent upon the actual rate of development within the community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
Del Mar Mesa FBA	400089	\$ 8,617	\$ 101,683	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 110,300
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	150,000	150,000
Total		\$ 8,617	\$ 101,683	\$ -	150,000	\$ 260,300						

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - GENERAL FUND	FTEs 0.00	0.00	0.00	0.00	0.00
	Total Impact \$ -	\$ -	\$ 1,000	\$ 1,000	\$ 1,000

Park & Recreation

Del Mar Terrace Street Improvements / L14003

Trans - Roadway - Enhance/Scape/Medians

Council District: 1	Priority Score: 34
Community Plan: Rancho Bernardo	Priority Category: Low
Project Status: Continuing	Contact Information: Sirois, Paul
Duration: 2014 - 2027	619-685-1350
Improv Type: Betterment	PSirois@sandiego.gov

Description: This project will provide for the resurfacing and slurry sealing of residential streets within the Del Mar Terrace Maintenance Assessment District (MAD). Additional improvements may include upgrades to asphalt berms and curb and gutter installation where needed.

Justification: This project is an identified improvement in the Del Mar Terrace MAD which includes slurry seal maintenance every five years and resurfacing every fifteen years.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Schedule: This project addresses on-going maintenance requirements. Project schedule is dependent upon funding availability.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Del Mar Terrace MAD Fund	200059	\$ -	\$ 65,000	\$ 65,000	\$ -	\$ 65,000	\$ 455,000	\$ 65,000	\$ 65,000	\$ -	\$ -	780,000
Total		\$ -	\$ 65,000	\$ 65,000	\$ -	\$ 65,000	\$ 455,000	\$ 65,000	\$ 65,000	\$ -	\$ -	780,000

Park & Recreation

Del Mar Terrace Street Improvements / S10038

Council District: 1	Priority Score: 34
Community Plan: Torrey Pines	Priority Category: Low
Project Status: Warranty	Contact Information: LaSelle, Kim
Duration: 2010 - 2016	619-527-5455
Improv Type: Betterment	klaselle@sandiego.gov

Description: This project will provide for the resurfacing and slurry sealing of residential streets within the Del Mar Terrace Maintenance Assessment District (MAD). Additional improvements may include upgrades to asphalt berms and curb and gutter installation where needed.

Justification: This project is an identified improvement in the Del Mar Terrace Maintenance Assessment District which includes slurry seal maintenance every five years and resurfacing every 15 years.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Schedule: This project addresses on-going maintenance requirements. Project schedule is dependent upon funding availability.

Summary of Project Changes: L14003 Replaces this project - Del Mar Terrace Street Improvements replaces the former standalone (S10038 - Del Mar Terrace Street Improvements) project in order to provide a method of phase funding planned improvements. This project is cancelled and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Del Mar Terrace CIP Fund	200060	\$ 222,404	\$ 427,596	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	650,000
Del Mar Terrace MAD Fund	200059	-	65,000	-	-	-	-	-	-	-	-	65,000
Total		\$ 222,404	\$ 492,596	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	715,000

Park & Recreation

Del Mar Trails Park Play Area Upgrades / S11016

Parks - Neighborhood

Council District: 1	Priority Score: 91
Community Plan: Carmel Valley	Priority Category: High
Project Status: Warranty	Contact Information: Oliver, Kevin
Duration: 2011 - 2015	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for Americans with Disabilities Act (ADA) upgrades and improvements to the children's play area and path of travel within the park to comply with State and federal safety and accessibility guidelines. This project includes an accessible on-street parking space, curb ramp, site furniture, and accessible play area equipment and surfacing.

Justification: This project is needed to upgrade existing site improvements and play area facilities to meet current State and federal safety and accessibility regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley (North City West) Community Plan and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2012 and was completed in Fiscal Year 2014.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 557,688	\$ 38,678	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 596,366
Total		\$ 557,688	\$ 38,678	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 596,366

Park & Recreation

Dennery Ranch Neighborhood Park / S00636

Council District: 8	Priority Score: 16
Community Plan: Otay Mesa	Priority Category: Low
Project Status: Continuing	Contact Information: Greenstein, Howard
Duration: 2005 - 2019	619-525-8233
Improv Type: New	hgreenstein@sandiego.gov

Description: This project provides for acquisition, design, and construction of a nine useable acre park site in the Otay Mesa Community Plan and the Dennery Ranch Precise Plan areas. The park may include a multi-purpose court, multi-purpose sports fields, comfort station, children's play area, picnic area and facilities, open turf area, staging area, and trail with connectivity to the Otay Valley Regional Park.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Dennery Ranch Subdivision.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore, the current cost estimate of \$105,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and the Dennery Ranch Precise Plan, and is in conformance with the City's General Plan.

Schedule: Acquisition, design, and construction will be scheduled contingent upon the rate of development and fees collected in the community.

Summary of Project Changes: Project cost and schedule have been updated to reflect the most recent Otay Mesa Public Facilities Financing Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	\$ 1,904	\$ 1,999,052	\$ -	\$ -	\$ 1,980,000	\$ 1,109,294	\$ 5,008,903	\$ -	\$ -	\$ -	\$ 10,099,153
Total		\$ 1,904	\$ 1,999,052	\$ -	\$ -	\$ 1,980,000	\$ 1,109,294	\$ 5,008,903	\$ -	\$ -	\$ -	\$ 10,099,153

Park & Recreation

El Cajon Boulevard Streetscape Improvements / S00826

Trans - Roadway - Enhance/Scape/Medians

Council District: 3, 9	Priority Score: 46
Community Plan: Normal Heights (Mid-City), Kensington - Talmadge (Mid-City), City Heights, North Park	Priority Category: Medium
Project Status: Continuing	Contact Information: Lasaga, Fernando
Duration: 1994 - 2016	619-533-7406
Improv Type: New	flasaga@sandiego.gov

Description: This project provides for streetscape improvements which include the installation of street lights and replacement of sidewalks, curbs, and gutters along El Cajon Boulevard from Louisiana Street east to 54th Street, as well as the side streets adjacent to El Cajon Boulevard that are within the El Cajon Boulevard Maintenance Assessment District (MAD) boundaries.

Justification: The El Cajon Boulevard revitalization project began as a part of the Mid-City Commercial Revitalization Program which was originally funded by a Community Development Block Grant and TransNet. This project will continue the approved design along additional commercial blocks using funding from the El Cajon Boulevard MAD. The MAD Assessment Engineer's Report identifies streetscape improvements including street lighting as an improvement within the project area.

Operating Budget Impact: Those projects that are identified as improvements in the North Park MAD Assessment Engineer's Report and the El Cajon Boulevard MAD Assessment Engineer's Report will be maintained by each respective MAD. Each MAD will fund the maintenance and energy costs associated with the special benefit street lighting installed by this project. Since design of all phases of the street light element has not been completed, the actual number of street lights to be installed by this project and resultant operating budget effect is not known.

Relationship to General and Community Plans: This project implements the Mid-City and Greater North Park Communities' Plans and is in conformance with the City's General Plan.

Schedule: Improvements of street light installation, replacement of sidewalks, curbs, and gutters within the El Cajon Boulevard Maintenance Assessment District (MAD) continued through Fiscal Year 2014. Construction is anticipated for completion by the end of Fiscal Year 2015.

Summary of Project Changes: Additional funds were allocated to the project at the request of the community to continue improvements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
El Cajon Boulevard MAD Fund	200095	\$ -	\$ 50,000	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80,000
Mid-City CIP Fund	200050	547,219	582,781	-	-	-	-	-	-	-	-	1,130,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,269,800	1,269,800
Total		\$ 547,219	\$ 632,781	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,269,800	\$ 2,479,800

Park & Recreation

El Cuervo Adobe Improvements / S14006

Council District: 5	Priority Score: 53
Community Plan: Rancho Penasquitos	Priority Category: Medium
Project Status: Continuing	Contact Information: Antoun, Nevien
Duration: 2014 - 2017	619-533-4852
Improv Type: Replacement - Rehab	nantoun@sandiego.gov

Description: This project provides for long-term protection of the physical remains of the historic El Cuervo Adobe located within the Rancho Penasquitos Community consistent with a 2004 Conditions Assessment Report. Improvements shall include stabilization activities to protect the remaining length of walls of the historic structure measuring thirty-one feet long by seven to nine feet tall.

Justification: The El Cuervo Adobe Ruins site has been designated historic by the City Historic Site Board, California Historic Resources Inventory, and the National Register of Historic Places. Only two of the original structural adobe walls remained until a portion of one wall (the north wall) collapsed in December 2011. This project will protect the historic resource consistent with National Park Service Standards and San Diego Municipal Code Section 143.0205(f).

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the City General Plan Historic Resources Element.

Schedule: Design is scheduled to begin in Fiscal Year 2014. Construction will begin after design has been completed.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	250,000
Total		\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	250,000

Park & Recreation

Evans Pond Reclaimed Water Pipeline Inst / S13010

Reclaimed Water System - Pipelines

Council District: 5	Priority Score: 40
Community Plan: Scripps Miramar Ranch	Priority Category: Medium
Project Status: Continuing	Contact Information: Darvishi, Ali
Duration: 2013 - 2016	619-533-5328
Improv Type: New	adarvishi@sandiego.gov

Description: This project would provide for the installation of a reclaimed water pipeline and meter to service Evans Pond, a small pond located adjacent to Scripps Ranch Library (10301 Scripps Lake Drive). The reclaimed water pipe would connect an existing reclaimed water reservoir located in Meanley Park (just south of the Library) and extend northeast to the pond. An additive alternative would be to connect existing landscape irrigation systems surrounding the Library to reclaimed water. Scripps Ranch Maintenance Assessment District (MAD) maintains this pond via a Memorandum of Understanding (MOU) with the Library Department.

Justification: Evans Pond is currently fed by natural rainwater and runoff, but during summer months it loses depth and becomes shallow. Despite annual transfers of raw water from the nearby San Diego Aqueduct, there is insufficient water to maintain Evans Pond at an acceptable depth. The pond is home to a variety of plant and animal species, including water plants, turtles, ducks, and fish. This project would allow for a stable water source to keep the pond at an acceptable level throughout the year. A health/safety concern would be the use of reclaimed water in a pond environment, which has been accomplished at Torrey Pines Golf Course.

Operating Budget Impact: Currently, the Scripps Ranch Maintenance Assessment District funds a transfer of raw water from the San Diego Aqueduct once a year at a cost of approximately \$18,500. If this project is implemented, water costs are expected to decrease to approximately \$2,000 annually under the reclaimed water rate rather than the potable water rate.

Relationship to General and Community Plans: This project is in compliance with the Scripps-Miramar Ranch Community Plan and in conformance with the City's General Plan.

Schedule: Planning began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Design began Fiscal Year 2014 and is scheduled to be completed in Fiscal Year 2015. Construction is scheduled in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Scripps/Miramar Misc	400257	\$ 10,199	\$ 154,801	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	165,000
Total		\$ 10,199	\$ 154,801	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	165,000

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - SCRIPPS/ MIRAMAR MISC	FTEs 0.00	0.00	0.00	0.00	0.00
Total Impact \$	\$ -	\$(16,500)	\$(16,500)	\$(16,500)	\$(16,500)

Park & Recreation

Fairbrook Neighborhood Park - Acquisition / S01002

Council District: 5	Priority Score: 9
Community Plan: Scripps Miramar Ranch	Priority Category: Low
Project Status: Continuing	Contact Information: Shifflet, Robin
Duration: 1990 - 2015	619-533-4524
Improv Type: New	rshifflet@sandiego.gov

Description: This project provides for land acquisition of approximately three useable acres for a neighborhood park south of Pomerado Road in the Scripps Miramar Ranch area.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Fairbrook Subdivision.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Scheduling is contingent upon development of the subdivision. The City will acquire the property for the park subsequent to completion and approval of public infrastructure improvements.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Scripps/Miramar-Major District	400029	\$ 403,556	\$ 16,444	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 420,000
Total		\$ 403,556	\$ 16,444	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 420,000

Park & Recreation

Fairbrook Neighborhood Park Development / S01083

Parks - Neighborhood

Council District: 5	Priority Score: N/A
Community Plan: Scripps Miramar Ranch	Priority Category: N/A
Project Status: Continuing	Contact Information: Shifflet, Robin
Duration: 2008 - 2020	619-533-4524
Improv Type: New	rshifflet@sandiego.gov

Description: This project provides for development of an approximately three useable acre neighborhood park south of Pomerado Road in the Scripps Miramar Ranch area. Rough grading, adjacent half-width street improvements, and utilities to serve the park are being provided by a developer per vesting tentative map (VTM) conditions.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Fairbrook Subdivision.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of \$38,004 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Scheduling is contingent upon City's acquisition of the site from a private developer. The City will acquire the property for the park subsequent to completion of public infrastructure improvements by the private developer.

Summary of Project Changes: Additional Facilities Benefit Assessment and Special Park Fee funds have been allocated to the project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Scripps Miramar Ranch FBA	400086	\$ -	\$ 579,000	\$ 307,424	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 886,424
Scripps/Miramar-Major District	400029	1,636	1,819,364	704,652	-	-	-	-	-	-	-	2,525,652
Total		\$ 1,636	\$ 2,398,364	\$ 1,012,076	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,412,076

Park & Recreation

Famosa Slough Salt Marsh Creation / S00605

Council District: 2	Priority Score: N/A
Community Plan: Peninsula	Priority Category: N/A
Project Status: Warranty	Contact Information: Deangelis, Jeannette
Duration: 2003 - 2015	619-533-5497
Improv Type: Betterment	jdeangelis@sandiego.gov

Description: The 0.64 acre mitigation project in Famosa Slough is required by the Army Corps of Engineers, Coastal Commission, and California Department of Fish and Game permits and agreements. The mitigation is a required component of the Transportation and Storm Water Department's channel clearing efforts to prevent flooding in the Sorrento Valley area, and restoration of this site will enhance the functions and values of this important biological resource consistent with a variety of City policies and objectives.

Justification: The 0.64 acre mitigation project in Famosa Slough is required by the Army Corps of Engineers, Coastal Commission, and California Department of Fish and Game permits and agreements. The Famosa Slough was chosen as the mitigation site because opportunities for coastal salt marsh mitigation in the Los Peñasquitos Lagoon have been exhausted. This option utilizes an available, City-owned site within the Coastal Zone and is consistent with the 1993 Famosa Slough Enhancement Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and the Famosa Slough Enhancement Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2004 and was completed in Fiscal Year 2005. Construction was completed in Fiscal Year 2005. The five-year maintenance and monitoring period began in Fiscal Year 2006 and ended in Fiscal Year 2011. In order to obtain site approval from the Resource Agencies, two additional years of maintenance and monitoring were required due to soil conditions and below average rainfall.

Summary of Project Changes: The two additional years of maintenance and monitoring was completed at the end of Fiscal Year 2013 and the project will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 242,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	242,000
TransNet Extension Congestion Relief Fund	400169	89,266	1,734	-	-	-	-	-	-	-	-	91,000
Total		\$ 331,266	\$ 1,734	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	333,000

Park & Recreation

Gompers NP - Play Area Upgrades / S11030

Parks - Neighborhood

Council District: 4	Priority Score: 82
Community Plan: Southeastern San Diego	Priority Category: High
Project Status: Warranty	Contact Information: Mahmalji, Samir
Duration: 2011 - 2015	619-533-5301
Improv Type: Betterment	smahmalji@sandiego.gov

Description: This project provides for Americans with Disabilities Act (ADA) upgrades and improvements to the children's play area, path of travel, and comfort station within the park to comply with State and federal safety and accessibility guidelines.

Justification: This project is needed to upgrade existing site improvements and play area facilities to meet current federal and State safety and accessibility regulations, and will serve the needs of existing and future residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2013. Construction began in late Fiscal Year 2013 and was completed in Fiscal Year 2014.

Summary of Project Changes: The project is complete and will be closed by the end of fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
Grant Fund - Federal	600000	\$ 657,623	\$ 32,377	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 690,000
S.E. San Diego Urban Comm	400120	399,001	90,999	-	-	-	-	-	-	-	-	490,000
Total		\$ 1,056,624	\$ 123,376	\$ -	\$ 1,180,000							

Park & Recreation

Gonzales Canyon Neighborhood Park / S00994

Parks - Neighborhood

Council District: 3	Priority Score: 73
Community Plan: Pacific Highlands Ranch	Priority Category: High
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2007 - 2016	619-533-5139
Improv Type: New	koliver@sandiego.gov

Description: This project provides for the acquisition, design, and construction of a five useable acre neighborhood park adjacent to a planned elementary school in the Gonzales Canyon area of the Pacific Highlands Ranch Community. Park amenities will include a multi-purpose turf sports field, a children's play area, multi-purpose courts, picnic facilities, security lighting, landscape, and a comfort station.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Gonzales Canyon area of Pacific Highlands Ranch Subdivision.

Operating Budget Impact: This new facility will require an on-going operational budget for personnel and non-personnel expenses.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Sub Area Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2011. Design began in Fiscal Year 2013 and construction is anticipated to begin in Fiscal Year 2014. Construction is anticipated to be completed in Fiscal Year 2015.

Summary of Project Changes: Additional Facilities Benefit Assessment (FBA) funding of \$1.3 million will be allocated to this project per the Public Facilities Financing Plan for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 3,123,762	\$ 2,676,238	\$ 1,295,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,095,000
Total		\$ 3,123,762	\$ 2,676,238	\$ 1,295,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,095,000

Operating Budget Impact

Department - Fund		FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - GENERAL FUND	FTEs	0.42	0.42	0.42	0.42	0.42
	Total Impact \$	\$ 95,085	\$ 96,979	\$ 98,069	\$ 98,069	\$ 98,071

Park & Recreation

Gonzales Canyon Resource Management Plan / S10068

Parks - Open Space

Council District: 1	Priority Score: N/A
Community Plan: Pacific Highlands Ranch	Priority Category: N/A
Project Status: Continuing	Contact Information: Miller, Betsy
Duration: 2010 - 2017	619-685-1314
Improv Type: New	bmiller@sandiego.gov

Description: This project provides for the completion of an existing biology report, a literature review, data collection, and formulation of Area Specific Management Directives to manage the Multiple Species Conservation Program (MSCP) covered species within Gonzales Canyon.

Justification: This project will provide a management framework for sensitive resources within the plan area and ensure the City's compliance with MSCP.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Development of the Resource Management Plan began in Fiscal Year 2010 and is anticipated to be completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	\$ 2,396	\$ 57,604	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000
Total		\$ 2,396	\$ 57,604	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000

Park & Recreation

Hickman Fields Athletic Area / S00751

Council District: 6
Community Plan: Kearny Mesa, Serra Mesa, Clairemont Mesa
Project Status: Continuing
Duration: 2008 - 2015
Improv Type: Replacement

Parks - Miscellaneous Parks

Priority Score: 44
Priority Category: Medium
Contact Information: Oliver, Kevin
 619-533-5139
 koliver@sandiego.gov

Description: This project provides for preparation of a General Development Plan Amendment to enlarge the proposed recreation center, include an aquatic complex, and to implement infrastructure improvements, such as irrigation and parking lot upgrades, on a 44-acre athletic area to serve residents within the Kearny Mesa, Clairemont Mesa, and Serra Mesa Communities. Improvements shall be in compliance with federal, State, and local accessibility guidelines and regulations.

Justification: This project provides park and recreational facilities to serve the needs of existing and proposed residents within the Kearny Mesa, Clairemont Mesa, and Serra Mesa Communities in accordance with the City's General Plan Guidelines.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa, Serra Mesa, and Clairemont Mesa Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010. Construction will be determined upon completion of the General Development Plan Amendment in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Clairemont Mesa - Urban Comm	400129	\$ 149,996	\$ 4	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	150,000
Gen Dyna-Community Improvement	400250	191,526	8,474	-	-	-	-	-	-	-	-	200,000
Kearny Mesa-Urban Comm	400136	-	150,000	-	-	-	-	-	-	-	-	150,000
Total		\$ 341,522	\$ 158,478	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	500,000

Park & Recreation

Hidden Trails Neighborhood Park / S00995

Council District: 8	Priority Score: 16
Community Plan: Otay Mesa	Priority Category: Low
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2007 - 2018	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for the acquisition, design, and construction of an approximately 4.0 useable acre neighborhood park serving the Ocean View Hills Community. Amenities may include an open turfed area and children's play area, as well as off-site improvements to serve the park.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Hidden Trails Subdivision.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$48,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan, the Hidden Trails Precise Plan, and is in conformance with the City's General Plan.

Schedule: Land acquisition began in Fiscal Year 2008 and was completed in Fiscal Year 2012. Design is anticipated to begin in late Fiscal Year 2014. Project construction is dependent upon the actual rate of development within the Otay Mesa Community.

Summary of Project Changes: The total project cost increased by \$631,711 due to increased construction costs.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	\$ 1,102,997	\$ 1,317,003	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,420,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,920,000	2,920,000
Total		\$ 1,102,997	\$ 1,317,003	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,920,000	\$ 5,340,000

Park & Recreation

Hiking & Equestrian Trail NP #10 / S00722

Council District: 1	Parks - Trails
Community Plan: Carmel Valley	Priority Score: 19
Project Status: Continuing	Priority Category: Low
Duration: 2008 - 2016	Contact Information: Ball, Laura
Improv Type: New	619-685-1301
	lball@sandiego.gov

Description: This project provides for a multi-use trail connection from Del Mar Mesa to Carmel Valley.

Justification: The construction of the identified trails or trail connections will contribute to completion of connectivity with the existing City and regional trail system, providing benefits to the community, including increased recreational opportunities, protection of sensitive natural resources, and alternate transportation opportunities to residents and visitors.

Operating Budget Impact: This project will require an on-going operational budget for non-personnel expenses. The current cost estimate of \$2,200 per year is based upon the Park and Recreation Department's current cost to maintain trails.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and the Carmel Valley Neighborhood 10 Precise Plan, and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2007. Construction began in Fiscal Year 2009 in segments. The schedule is contingent upon the rate of development and fees collected in the community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
Carmel Valley Consolidated FBA	400088	\$ 113,366	\$ 406,840	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 520,206
Carmel Valley South FBA	400087	100,394	-	-	-	-	-	-	-	-	-	100,394
Total		\$ 213,760	\$ 406,840	\$ -	\$ 620,600							

Operating Budget Impact

Department - Fund		FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
	Total Impact \$	\$ -	\$ 2,200	\$ 2,200	\$ 2,200	\$ 2,200

Park & Recreation

Hiking & Equestrian Trails - Eastern Region / S00891

Council District: 1	Parks - Trails
Community Plan: Del Mar Mesa	Priority Score: 19
Project Status: Continuing	Priority Category: Low
Duration: 2003 - 2016	Contact Information: Ball, Laura
Improv Type: New	619-685-1301
	lball@sandiego.gov

Description: This project provides for the construction of an unimproved multi-use trail, 8,000 feet long, extending easterly from the end of Z Street to the San Diego Gas and Electric easement. The trail will continue southerly within the easement into Penasquitos Canyon.

Justification: This project provides additional recreational opportunities in Del Mar Mesa.

Operating Budget Impact: Maintenance of the site will be the responsibility of San Diego Gas and Electric.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2007. Construction began in Fiscal Year 2008 and is ongoing. Major trail segments are complete; however, construction of additional segments is dependent upon the actual rate of development within the community. The location is in a San Diego Gas and Electric easement corridor and work must be coordinated with San Diego Gas and Electric.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ 1,195	\$ 228,105	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 229,300
Total		\$ 1,195	\$ 228,105	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 229,300

Park & Recreation

Home Avenue Park / S00673

Parks - Neighborhood

Council District: 9	Priority Score: 49
Community Plan: City Heights (Mid-City)	Priority Category: Medium
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2002 - 2016	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for the design and construction of a 5.8 total acre parcel, of which 1.9 acres will be developed into Charles Lewis III Neighborhood Park. Amenities include: walkways, a half court basketball court, a fenced dog-off leash area, picnic area with shade structure, turf area, comfort station, playground, and security lighting.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Mid-City-City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2015 and anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 358,220	\$ 2,441,930	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,800,150
Mid-City - Park Dev Fund	400109	600,000	-	-	-	-	-	-	-	-	-	600,000
TransNet Extension Congestion Relief Fund	400169	54,810	845,190	-	-	-	-	-	-	-	-	900,000
Total		\$ 1,013,030	\$ 3,287,120	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,300,150

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - GENERAL FUND	FTEs	0.00	0.61	0.61	0.61
	Total Impact \$	\$ -	\$ 58,771	\$ 60,705	\$ 61,715
					\$ 62,821

Park & Recreation

Joint Use Improvements - Citywide / AGF00003

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2010 - 2020	619-533-5139
Improv Type: New	koliver@sandiego.gov

Description: This project provides for design and construction of miscellaneous improvements to existing irrigation systems of joint-use facilities throughout the City.

Justification: This project will provide necessary improvements per the joint-use agreement renewal process. In order to upgrade the joint-use facilities to meet current codes, regulations, and standards, and to endure another 25 years of use pursuant to the terms of the joint use agreements, improvements have been identified by individual on-site inspections and cost estimates.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Sub-projects will be scheduled individually based on priority, school schedules, and league use of the fields.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015							Unidentified Funding	Project Total	
				FY 2015	Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
Grant Fund - State	600001	\$ -	\$ 39,592	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 39,592
Total		\$ -	\$ 39,592	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 39,592

Park & Recreation

Kumeyaay Lakes Berm Restoration and Dredging / S00655

Council District: 7	Priority Score: 27
Community Plan: Navajo	Priority Category: Low
Project Status: Underfunded	Contact Information: Harkness, Jeffrey
Duration: 2002 - 2018	619-533-6595
Improv Type: Betterment	jharkness@sandiego.gov

Description: This project provides for the dredging of two lakes and reconstruction of a lake berm within the Kumeyaay Lake system at Mission Trails Regional Park.

Justification: A berm that surrounds the lakes was breached during the 1995-96 rainy season. Since that time, the San Diego River's flow has been redirected through the Kumeyaay Lakes, to the detriment of the lakes. Impacts include sedimentation of the lakes, the introduction of exotic invasive aquatic plants, and the decline of an adjacent state wetland mitigation site through which the river once flowed. Dredging of the lakes to remove accumulated sediments and unwanted plant materials will restore the health and vitality of the lakes and the adjacent mitigation site, which depends upon a flowing water source.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Trails Regional Park Master Development Plan, the Navajo Community Plan, and is in conformance with the City's General Plan.

Schedule: Planning began in Fiscal Year 2003. Design and construction will be scheduled upon identification of funding.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	\$ 39,479	\$ 35,521	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	75,000
Mission Trails Regional Park Fund	200403	53,243	31,757	-	-	-	-	-	-	-	-	85,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	9,840,000	9,840,000
Total		\$ 92,722	\$ 67,278	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	9,840,000	\$ 10,000,000

Park & Recreation

Lake Murray CP Play Area Expansion / S11018

Parks - Community

Council District: 7	Priority Score: N/A
Community Plan: Navajo	Priority Category: N/A
Project Status: Warranty	Contact Information: Winter, James
Duration: 2012 - 2015	619-235-5257
Improv Type: Betterment	jwinter@sandiego.gov

Description: This project provides for accessibility upgrades and expansion of the children's play area and path of travel within the park. The project will include universal design concepts in compliance with State and federal safety and accessibility guidelines.

Justification: This project is needed to upgrade existing site improvements and play area facilities to meet current State and federal safety and accessibility regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction were completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Lake Murray/Del Cerro-Maj Dist	400033	\$ 454	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	454
Navajo Urban Comm	400116	211,992	-	-	-	-	-	-	-	-	-	211,992
Total		\$ 212,446	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	212,446

Park & Recreation

Larsen Field ADA Improvements Phase II / S13004

Council District: 8	Priority Score: 71
Community Plan: San Ysidro	Priority Category: High
Project Status: Continuing	Contact Information: Antoun, Nevien
Duration: 2014 - 2017	619-525-4852
Improv Type: Replacement	nantoun@sanidiego.gov

Description: This project provides for a children's play area and associated path of travel upgrades to meet current accessibility requirements at Larsen Field.

Justification: This project is needed to bring the children's play area and associated paths of travel into conformance with current Americans with Disabilities Act (ADA) standards and to make the facilities accessible to people with disabilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2014. Construction will be phased as funding is identified. The estimated project cost will be determined by the consultant during the design phase. Unidentified funding will be determined at that time.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
San Ysidro - Major District	400071	\$ -	\$ 5,876	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	5,876
San Ysidro Urban Comm	400126	-	680,000	-	-	-	-	-	-	-	-	680,000
San Ysidro-Sub Dist	400078	-	3,299	-	-	-	-	-	-	-	-	3,299
Total		\$ -	\$ 689,175	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	689,175

Park & Recreation

Linda Vista Community Park Picnic Area / S01068

Council District: 7	Priority Score: 71
Community Plan: Linda Vista	Priority Category: High
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2009 - 2015	619-533-5139
Improv Type: New	koliver@sandiego.gov

Description: This project will develop an accessible, shaded picnic area in the Linda Vista Community Park. The upgrades include a shade structure with concrete pad, picnic tables, barbecues, hot coal receptacles, drinking fountain, lighting, Americans with Disabilities Act parking modifications and accessible walkways, turfing, and irrigation system adjustments.

Justification: The picnic shelter was identified by the community as an amenity they wanted to add to the park. Park and Recreation staff secured a grant for partial funding.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is consistent with the City's General Plan.

Schedule: Construction began in Fiscal Year 2013 and was completed in Fiscal Year 2014.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 176,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	176,500
Linda Vista Urban Comm	400113	105,500	-	-	-	-	-	-	-	-	-	105,500
Linda Vista-Major District	400036	20,232	1,733	-	-	-	-	-	-	-	-	21,965
Total		\$ 302,232	\$ 1,733	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	303,965

Park & Recreation

Linda Vista Skate Park / S15008

Council District: 7	Priority Score: 62
Community Plan: Linda Vista	Priority Category: Medium
Project Status: Continuing	Contact Information: Shifflet, Robin
Duration: 2015 - 2017	619-533-4524
Improv Type: Betterment	rshifflet@sandiego.gov

Description: This project provides for the General Development Plan amendment, design and construction of a multi-generational skatepark at the existing Linda Vista Community Park.

Justification: This project will provide an additional recreational use to serve residents in this park-deficient community.

Operating Budget Impact: This facility is located at an existing developed park. It will continue to require an on-going budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore, the current cost estimate is based on Park and Recreation Department's current cost to maintain various developed park areas.

Parks - Miscellaneous Parks

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

Schedule: A General Development Plan amendment will be processed in Fiscal Year 2015. Design is scheduled to begin in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2015 and be completed in Fiscal Year 2016.

Summary of Project Changes: This is a newly published project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015		FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
					Actual	Anticipated							
State Grant	9601	\$ -	\$ -	\$ -	3,000,000		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,000,000
Total		\$ -	\$ -	\$ -	3,000,000		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,000,000

Operating Budget Impact

Department - Fund		FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	1.00	1.00	1.00
	Total Impact \$	\$ -	\$ -	75,074	79,597	81,960

Park & Recreation

Martin Luther King Jr. Promenade / S13020

Council District: 4
Community Plan: Southeastern San Diego
Project Status: Continuing
Duration: 2013 - 2020
Improv Type: New

Parks - Miscellaneous Parks

Priority Score: 15
Priority Category: Low
Contact Information: Kuzminsky, Larry
 619-533-3065
 lkuzminsky@sandiego.gov

Description: This project will provide for the construction of a cultural promenade area including pedestrian areas, fitness areas, seating, landscaping, community identification signs, artwork, utility relocation, new street section, retaining walls, and free-standing walls.

Justification: This project will provide for a cultural gathering area for educational and recreational activities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego-Encanto Neighborhoods Community Plan, and is in conformance with the City's General Plan.

Schedule: Design is anticipated to begin in Fiscal Year 2014. Construction will begin once funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY		
CIP Contributions from General Fund	400265	\$ 18,059	\$ 206,942	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 225,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,005,000	1,005,000
Total		\$ 18,059	\$ 206,942	\$ -	1,005,000	\$ 1,230,000						

Park & Recreation

McKinley Elementary School JU Improvements / S12001

Parks - Community

Council District: 3	Priority Score: 61
Community Plan: Greater North Park	Priority Category: Medium
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2012 - 2017	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for design and construction of approximately 1.2 acres of joint-use facilities at McKinley Elementary School to supplement existing park acreage in the Greater North Park Community. Improvements will include natural or synthetic turfed multi-purpose sportsfields, multi-purpose courts, walkways, landscaping, and Americans with Disabilities Act (ADA) accessibility upgrades.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore, the current cost estimate is based on the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Conceptual design for a General Development Plan began in Fiscal Year 2013. Final design and construction will be scheduled to begin upon funding availability.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Park North-East - Park Dev Fd	400110	\$ 88,630	\$ 90,870	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	179,500
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,523,000	1,523,000
Total		\$ 88,630	\$ 90,870	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,523,000	\$ 1,702,500

Operating Budget Impact

Department - Fund		FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.08	0.08
	Total Impact \$	\$ -	\$ -	\$ -	14,591	14,953

Park & Recreation

Memorial Pool Improvements / S00970

Council District: 8	Priority Score: 78
Community Plan: Southeastern San Diego	Priority Category: High
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2009 - 2016	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Parks - Miscellaneous Parks

Description: This project provides for the demolition of an existing pool and the design and construction of a new pool. The existing 40 year old pool suffers from deferred maintenance, cracked decking, outdated mechanical systems, and doesn't meet Americans with Disabilities Act (ADA) standards. It will be replaced with a larger pool that meets ADA standards.

Justification: This project will address deterioration of the existing pool decking and piping due to age.

Operating Budget Impact: This facility expansion will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based on Park and Recreation Department's current cost to maintain an aquatic facility of this size.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2011. Construction began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015							Unidentified Funding	Project Total	
				FY 2015	Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
Grant Fund - Federal	600000	\$ 1,661,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,661,000
S.E. San Diego Urban Comm	400120	1,488,753	1,011,247	-	-	-	-	-	-	-	-	-	2,500,000
Total		\$ 3,149,753	\$ 1,011,247	\$ -	\$ -	4,161,000							

Operating Budget Impact

Department - Fund		FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - GENERAL FUND	FTEs	3.00	3.00	3.00	3.00	3.00
	Total Impact \$	113,361 \$	121,679 \$	126,443 \$	131,341 \$	131,345

Park & Recreation

Mid City Skate Park / S15003

Parks - Miscellaneous Parks

Council District: 9	Priority Score: 10
Community Plan: Mid-City: City Heights	Priority Category: Low
Project Status: New	Contact Information: Shifflet, Robin
Duration: 2015 - 2018	619-533-4524
Improv Type: New	rshifflet@sandiego.gov

Description: This project provides for the General Development Plan amendment, design and construction of a skate park at the existing Park de la Cruz Neighborhood Park.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan and is in conformance with the City's General Plan.

Justification: This project will provide an additional recreational use to serve residents in this park-deficient community.

Schedule: A General Development Plan amendment will begin in Fiscal Year 2015. Construction will be scheduled when funding is identified.

Operating Budget Impact: This facility will require an on-going budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore, the current cost estimate of \$12,668 acre/year is based on Park and Recreation Department's current cost to maintain various developed park areas.

Summary of Project Changes: This is a newly published project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Mid-City - Park Dev Fund	400109	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	962,500	962,500
Total		\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	962,500	\$ 1,212,500

Park & Recreation

Mira Mesa CP - Exp & Aquatic Complex / S00667

Council District: 6	Priority Score: 11
Community Plan: Mira Mesa	Priority Category: Low
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2004 - 2017	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for developing approximately 11 usable acres of the former Carroll School park site across the street from Mira Mesa Community Park. Amenities include a comfort station and ballfields. The Mira Mesa Community Park will also be upgraded to include a pool complex, improved recreation center, and skate plaza. The street between the two sites will include parking and street calming. This project will be phased as funding becomes available. Phase I includes the ballfields and street calming. Phase II includes the pool complex and skate plaza. Phase III includes recreation center improvements.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project implements the recommendations found in the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: General Development Plan was approved in June 2005. Funding for construction was not available until Fiscal Year 2013. Project will be advertised as a design-build contract in Fiscal Year 2014. Construction by design-build contractor anticipated to begin in early Fiscal Year 2016.

Summary of Project Changes: Total project cost increased by \$711,403.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Mira Mesa - FBA	400085	\$ 1,639,712	\$ 9,718,827	\$ -	\$ -	\$ -	\$ 17,071,403	\$ -	\$ -	\$ -	\$ -	\$ 28,429,943
Total		\$ 1,639,712	\$ 9,718,827	\$ -	\$ -	\$ -	\$ 17,071,403	\$ -	\$ -	\$ -	\$ -	\$ 28,429,943

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - GENERAL	FTEs 0.00	0.00	1.25	1.25	1.25
FUND	Total Impact \$ -	\$ -	\$ 139,348	\$ 145,005	\$ 147,959

Park & Recreation

Mission Bay Athletic Area Comfort Station Mod / S10021

Council District: 2
Community Plan: Mission Bay Park
Project Status: Continuing
Duration: 2011 - 2018
Improv Type: Replacement

Parks - Miscellaneous Parks

Priority Score: 68
Priority Category: High
Contact Information: Darvishi, Ali
 619-533-5328
 adarvishi@sandiego.gov

Description: This project provides for the removal and replacement of the existing comfort station/concession stand at the Mission Bay Athletic Area. It will also provide an accessible path of travel from Grand Avenue to the comfort station and the center of the ball field complex.

Justification: These improvements are necessary to provide Americans with Disabilities Act (ADA) accessibility to the comfort station and concession stand which are not currently accessible.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2012. Construction will be scheduled pending identification of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Mission Bay - Major District	400048	\$ 9,057	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,057
Pacific Beach Urban Comm	400117	149,058	50,942	-	-	-	-	-	-	-	-	200,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	820,000	820,000
Total		\$ 158,115	\$ 50,942	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 820,000	\$ 1,029,057

Park & Recreation

Mission Bay GC Renovation/Reconstruction / S11010

Council District: 2	Priority Score: 54
Community Plan: Mission Bay Park	Priority Category: Medium
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2011 - 2016	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for the design and construction of various improvements within Mission Bay Golf Course. Work will include renovation and reconstruction of the existing course and will consist of new landscaping and irrigation, upgraded electrical and lighting system, drainage improvements, installation of cart paths near tee boxes, upgraded tee boxes, improvements to signage, as well as other improvements relevant to the conditions of play will also be included.

Justification: This project is needed to provide the long awaited improvements to the 18-hole golf course. For example, the new computerized irrigation system will replace a system that is outdated, inefficient, and does not meet current or future water restriction requirements. These improvements will help bring the golf course to within industry standards for municipal golf courses.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design is anticipated to be completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: \$2.5 million is being allocated to this project in Fiscal Year 2015. Design is anticipated to be completed in Fiscal Year 2015, due to required archaeological studies.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Mission Bay Golf Course CIP Fund	700046	\$ 44,172	\$ 415,828	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,960,000
Total		\$ 44,172	\$ 415,828	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,960,000

Park & Recreation

Mission Bay Golf Course / AEA00003

Golf Courses

Council District: 2	Priority Score: Annual
Community Plan: Mission Bay Park	Priority Category: Annual
Project Status: Continuing	Contact Information: Bragado, Alex
Duration: 2010 - 2020	858-552-1635
Improv Type: Betterment	abragado@sandiego.gov

Description: This annual allocation provides for the unexpected replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Mission Bay.

Justification: This annual allocation will provide a capital assets cost-avoidance program allowing for the timely replacement of unanticipated failure of golf capital assets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and replacement of minor capital assets will be implemented on an as-needed basis.

Summary of Project Changes: Golf course funding in the amount of \$125,000 is allocated to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
Mission Bay Golf Course CIP Fund	700046	\$ 352,557	\$ 1,047,443	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,525,000
Total		\$ 352,557	\$ 1,047,443	\$ 125,000	\$ -	\$ 1,525,000						

Park & Recreation

Mission Bay Golf Course Practice Cntr Bldg Improve / S01090

Golf Courses

Council District: 2	Priority Score: 60
Community Plan: Mission Bay Park	Priority Category: Medium
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2004 - 2016	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for the demolition of the existing, antiquated practice center and clubhouse buildings, and installation of temporary trailers/portables at the Mission Bay Golf Course until such time as the new clubhouse is constructed. The design and construction of a new practice center, parking lot, and clubhouse, which were originally part of this project, will be completed separately in the future, in conjunction with other projects proposed for the golf course.

Justification: These improvements are necessary to comply with current codes, address maintenance needs, and increase the viability of identifying potential future lessees.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design for the temporary trailers/portables is scheduled to began in Fiscal Year 2014. Demolition of the existing facilities is scheduled to begin in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015		FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
					Anticipated								
Mission Bay Golf Course CIP Fund	700046	\$ 23,632	\$ 1,376,368	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,400,000
Total		\$ 23,632	\$ 1,376,368	\$ -	\$ 1,400,000								

Park & Recreation

Mission Bay Improvements / AGF00004

Council District: 2	Priority Score: Annual
Community Plan: Mission Bay Park	Priority Category: Annual
Project Status: Continuing	Contact Information: Winter, Jim
Duration: 2010 - 2020	619-235-5257
Improv Type: New	jwinter@sandiego.gov

Description: This annual allocation provides for permanent public capital improvements and deferred maintenance of existing facilities in accordance with City Charter, Article V, Section 55.2.

Justification: Mission Bay Park, as well as other regional parks, open spaces, and coastal beaches, helps define the City's identity, enriches quality of life, and serves as a visitor attraction that strengthens the local economy. This regional treasure is threatened by increasing use and a backlog of needed improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and construction will be scheduled in accordance with the scope of various sublet projects.

Summary of Project Changes: \$2.9 million is allocated for Fiscal Year 2015 and will support the dredging of Mission Bay as identified as the number one priority per City Charter, Section 55.2.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Fiesta Island Sludge Mitigation Fund	200389	\$ 228,646	\$ 21,354	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Mission Bay Improvements Fund	200386	742,337	7,200,052	2,943,383	-	7,545,411	10,245,786	10,900,702	11,568,716	-	-	51,146,386
Total		\$ 970,983	\$ 7,221,405	\$ 2,943,383	\$ -	\$ 7,545,411	\$ 10,245,786	\$ 10,900,702	\$ 11,568,716	\$ -	\$ -	\$ 51,396,386

Park & Recreation

Mission Bay/Fiesta Island Development Plan / S00624

Parks - Resource Based

Council District: 2	Priority Score: N/A
Community Plan: Mission Bay Park	Priority Category: N/A
Project Status: Continuing	Contact Information: Jacob, Paul
Duration: 2005 - 2015	619-235-5242
Improv Type: Betterment	pjacob@sandiego.gov

Description: This project provides for the refinement and design development of the general development plan for Fiesta Island as proposed in the Mission Bay Park Master Plan Update.

Justification: General development plan refinement and design development prior to preparation of construction documents for Fiesta Island development, which will implement the recommendations of the Mission Bay Master Plan Update.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: The project began in Fiscal Year 2006 and is anticipated to be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Fiesta Island Sludge Mitigation Fund	200389	\$ 358,518	\$ 61,482	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 420,000
Total		\$ 358,518	\$ 61,482	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 420,000

Park & Recreation

Mission Hills Historic Street Lighting / S11008

Trans - Roadway - Street Lighting

Council District: 3	Priority Score: 30
Community Plan: Uptown	Priority Category: Low
Project Status: Continuing	Contact Information: Qasem, Labib
Duration: 2011 - 2015	619-533-6670
Improv Type: New	lqasem@sandiego.gov

Description: This project provides for the procurement and installation of decorative, acorn style, street lighting within the Mission Hills Historic Street Lighting Maintenance Assessment District (MAD).

Justification: This project is an identified improvement in the Mission Hills Historic Street Lighting MAD and will be conducted in conjunction with an underground utility project.

Operating Budget Impact: The Mission Hills Historic Street Lighting MAD will provide for the special benefit of maintenance and energy costs associated with the enhanced street lighting.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and scheduled for completion in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Mission Hills Special Lighting MAD Fund	200614	\$ 362,507	\$ 4,979	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 367,486
Total		\$ 362,507	\$ 4,979	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 367,486

Park & Recreation

Mission Trails RP Cowles Mountain Trail / S10065

Parks - Open Space

Council District: 7	Priority Score: 20
Community Plan: Navajo, Tierrasanta	Priority Category: Low
Project Status: Continuing	Contact Information: Ball, Laura
Duration: 2011 - 2015	619-685-1301
Improv Type: Betterment	lball@sandiego.gov

Description: This project provides for design, engineering, construction, and installation of structures, as well as the rehabilitation and installation of appropriate material to re-establish approximately 2,000 linear feet of existing trail. This project will supplement the existing and increasing recreational activities of hikers and the increase of sensitive resource impacts caused by hikers leaving the official trail. When completed, this trail rehabilitation will improve safety and reduce or eliminate loss of sensitive natural resources due to visitor use and erosion. Improvements will include minimal pruning and hand crew installation of materials. No grading will be done; however, some hand tool manipulation of existing soils may occur.

Justification: This project will benefit the community by increasing safety for hikers and protect sensitive natural and cultural resources.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Trails Regional Park Master Plan, the Navajo and Tierrasanta Community Plans, and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2012 and significant trail work was completed in Fiscal Year 2014. Work is ongoing and anticipated to be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	\$ 209,889	\$ 190,111	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	400,000
Total		\$ 209,889	\$ 190,111	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	400,000

Park & Recreation

Mission Trails RP Master Plan Update / S01014

Parks - Miscellaneous Parks

Council District: 7	Priority Score: N/A
Community Plan: Navajo, Tierrasanta, Rancho Encantada, East Elliott	Priority Category: N/A
Project Status: Continuing	Contact Information: Harkness, Jeffrey
Duration: 2008 - 2016	619-533-6595
Improv Type: Betterment	jharkness@sandiego.gov

Description: This project provides for an update to the 1985 Mission Trails Regional Park (MTRP) Master Development Plan to identify completed capital projects and to guide future expansion, development, and preservation of the park, as well as to provide an environmental document to determine potential impacts. A Natural Resource Management Plan will also be prepared and incorporated into the master plan document to provide park rangers with information and tools to manage the Park's sensitive resources.

Justification: MTRP faces numerous challenges and issues due to the high number of visitors and the Park's location within a densely populated area. Extensive recreational use, illegal off-road vehicle activity, erosion, urban runoff, and invasive non-native plants are potential threats to the continued health of the Park's natural resources. The MTRP Natural Resource Management Plan is a part of the implementation task of the City of San Diego's Multiple Species Conservation Program (MSCP). The MSCP was officially adopted on March 18, 1997; The United States Fish and Wildlife Service and the California Department of Fish and Game approved the plan on July 17, 1997.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo, Tierrasanta, Rancho Encantada, and East Elliott Community Plans and is in conformance with the City's General Plan.

Schedule: Planning began in Fiscal Year 2010 and is anticipated to be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Mission Trails Regional Park Fund	200403	\$ 560,199	\$ 91,630	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	651,829
Regional Park Improvements Fund	200391	182,892	50,108	-	-	-	-	-	-	-	-	233,000
Total		\$ 743,090	\$ 141,739	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	884,829

Park & Recreation

Mission Trails RP Trail Realignments / S10066

Council District: 7	Priority Score: 20
Community Plan: Navajo, Tierrasanta	Priority Category: Low
Project Status: Continuing	Contact Information: Ball, Laura
Duration: 2009 - 2016	619-685-1301
Improv Type: New	lball@sandiego.gov

Description: This project provides for design, engineering, and construction of approximately 5,000 linear feet of new (realignment) trail and rehabilitation of approximately 3,500 linear feet of existing trail. This is to supplement existing and increased recreational activity of all visitor user groups (hikers, bikes, equestrian) and to stabilize and protect sensitive habitat and natural resources currently impacted by poor trail alignment. Improvements will include vegetation pruning and trimming, as well as hand crew manipulation of soils for best location of trails that will meet City Trail Standards (safety and sustainability). Locations of these trail realignments have been roughly engineered on-site but will require environmental review and approval. No grading is anticipated. No trails in this area are Americans with Disabilities Act (ADA) accessible and this realignment would not provide ADA opportunities due to lack of access.

Justification: New realignment will provide for improved safety to visitors and protection of sensitive resources.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Trails Regional Park Master Plan, the Navajo and Tierrasanta Community Plans, and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009. Construction began in 2012 and is anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: This project has been delayed to allow for the completion and adoption of the MTRP Master Plan Update (S01014) prior to implementing trail realignments.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	\$ 182	\$ 214,818	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 215,000
Total		\$ 182	\$ 214,818	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 215,000

Park & Recreation

Mohnike Adobe and Barn Restoration / S13008

Council District: 5	Priority Score: 62
Community Plan: Los Penasquitos Canyon Preserve	Priority Category: Medium
Project Status: Continuing	Contact Information: Harkness, Jeffrey
Duration: 2013 - 2018	619-533-6595
Improv Type: Replacement - Rehab	jharkness@sandiego.gov

Description: This project provides for the rehabilitation/restoration of the historic adobe and hay barn located within the 14-acre Rancho Penasquitos Equestrian Center on the eastern end of the Los Penasquitos Canyon Preserve. Completion of a site assessment of current condition of the 2,512 square-foot adobe structure, the hay barn and surrounding grounds shall include the following items: exterior walls; north and west porches, roof, interior walls, ceilings and wood floors, drainage swale on southwest, and accessibility needs to determine Phase II of rehabilitation program. Additionally, a Treatment Plan and Historic Structure Report are required prior to preparation of Phase II design and construction plans for the rehabilitation due to storm damage which the barn sustained in 2010. Emergency work to shore up the barn until a rehabilitation/restoration plan can be prepared and implemented was completed in 2011.

Justification: Phase I of a rehabilitation program was completed in 2005 consistent with an Historic Structures Report prepared for the Mohnike Adobe and Hay Barn by Ferris, Johnson and Perkins Architects, Inc. in 1999. Architectural design and construction plans are required to proceed with Phase II of the project.

Parks - Open Space

Operating Budget Impact: None.

Relationship to General and Community Plans: The Rancho Penasquitos Community Plan and Los Penasquitos Canyon Preserve Master Plan do not specifically address rehabilitation/restoration of historic structures; however the project is consistent with the City's General Plan Historic Resources Element.

Schedule: Preparation of Assessment Report and Treatment Report is scheduled in Fiscal Year 2015. Design is scheduled in Fiscal Year 2015. Construction will be scheduled when funding has been identified.

Summary of Project Changes: Regional Park Improvement Funds in the amount of \$500,000 is anticipated to be transferred from Regional Park Improvements annual allocation (AGF00005) in Fiscal Year 2015 to allow for the start of design and environmental permitting.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,550,000	1,550,000
Total		\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ 1,550,000	\$ 2,050,000				

Park & Recreation

Montgomery Academy Joint Use Improvements / S00973

Bldg - Other City Facility / Structures

Council District: 7	Priority Score: N/A
Community Plan: Linda Vista	Priority Category: N/A
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2009 - 2016	619-533-5139
Improv Type: New	koliver@sandiego.gov

Description: This project provides for the construction of approximately three acres of joint-use play fields at the Montgomery Academy and associated Americans with Disabilities Act (ADA) improvements to comply with all State and federal accessibility guidelines and City standards. Phase I amenities may include a turfed multi-purpose sports field, security lighting, decomposed granite running track, accessibility improvements, signage, site furnishings, and miscellaneous landscaping. Phase II amenities may include picnic shelters, site furnishings, accent plantings, and enhanced gateway treatments.

Justification: Development of this project is a Site Development Permit condition of the Pacific Ridge Apartment Homes to satisfy population-based park acreage requirements in accordance with the City's General Plan standards for the anticipated population generated by the residential development. Additionally, it provides joint-use recreational facilities in a community deficient in population-based park and recreation facilities.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

Schedule: Design will be completed in Fiscal Year 2014. Construction will begin in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Monetary Conditions Placed on Future Deposits	200636	\$ -	\$ 396,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 396,000
Linda Vista Urban Comm	400113	104,181	590,819	-	-	-	-	-	-	-	-	695,000
Total		\$ 104,181	\$ 986,819	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,091,000

Operating Budget Impact

Department - Fund		FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - GENERAL FUND	FTEs	0.00	0.21	0.21	0.21	0.21
	Total Impact \$	\$ -	\$ 38,004	\$ 38,954	\$ 39,450	\$ 39,994

Park & Recreation

Montgomery Waller Community Park / S00754

Parks - Neighborhood

Council District: 8	Priority Score: N/A
Community Plan: Otay Mesa - Nestor	Priority Category: N/A
Project Status: Warranty	Contact Information: Ritter, Clark
Duration: 2005 - 2015	619-533-4601
Improv Type: New	lritter@sanidiego.gov

Description: This project provides for lighting and park improvements at the Montgomery-Waller Community Park. Phase I of this project provides for the addition of lighting to the existing multi-purpose softball, soccer, and football field. Phase II will replace the comfort station.

Justification: This project will provide needed facilities to expand the hours of use at the park and provide safer access for park users.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa-Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I was completed in Fiscal Year 2006. Phase II design began in Fiscal Year 2007 and was completed in Fiscal Year 2011. Phase II construction was completed in Fiscal Year 2012.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 656,208	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 656,208
Montgomery/Waller-Major Dist	400069	6,671	-	-	-	-	-	-	-	-	-	6,671
Otay Mesa/Nestor Urb Comm	400125	343,020	-	-	-	-	-	-	-	-	-	343,020
Total		\$ 1,005,899	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,005,899

Park & Recreation

Mountain View NP Area Upgrades / S11019

Council District: 9	Priority Score: 83
Community Plan: Southeastern San Diego	Priority Category: High
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2011 - 2015	619-533-5301
Improv Type: Betterment	smahmalji@sandiego.gov

Description: This project provides for Americans with Disabilities Act (ADA) upgrades and improvements to the children's play area and path of travel within the park to comply with State and federal safety and accessibility guidelines, and will serve the needs of existing and future residents.

Justification: This project is needed to upgrade existing site improvements and play area facilities to meet current federal and State safety and accessibility regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2013. Construction for the children's play area upgrades and the additional accessibility improvements is scheduled for Fiscal Year 2015.

Summary of Project Changes: Total project increased by \$219,586. \$400,000 in Development Impact Fees (DIF) funds have been allocated in Fiscal Year 2015 to fully fund the construction of the children's play area upgrades and accessibility improvements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
S.E. San Diego Urban Comm	400120	\$ 143,271	\$ 631,729	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,175,000
Southcrest - Major District	400062	59,686	-	-	-	-	-	-	-	-	-	59,686
Southcrest Sub Dist	400063	9,900	-	-	-	-	-	-	-	-	-	9,900
Total		\$ 212,857	\$ 631,729	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,244,586

Park & Recreation

Multiple Species Conservation / S01076

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2000 - 2048
Improv Type: New

Parks - Open Space

Priority Score: N/A
Priority Category: N/A
Contact Information: Tracanna, John
 619-533-3682
 jtracanna@sandiego.gov

Description: This project provides for acquiring property in support of the Multiple Species Conservation Program (MSCP).

Justification: The Multiple Species Conservation Program (MSCP) Implementing Agreement, Section 10(a), Take Authorization of the Endangered Species Act, mandates a statutory responsibility on the part of the City to assemble the MSCP preserve. This responsibility includes public land acquisition to be used for wildlife habitat.

Operating Budget Impact: Operating Budget Impact to be determined as property is acquired.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Land acquisitions began in Fiscal Year 2000 and will continue as funding becomes available through Fiscal Year 2047. Per the City's MSCP Implementing Agreement (I.A.), preservation of 52,727 acres is to occur within the Multi-Habitat Planning Area (MHPA). To date, 49,004 acres (93%) have been conserved or obligated. The remaining 3,723 acres will be conserved through various means including mitigation, exactions, and acquisitions. Funding necessary to purchase the remaining 3,723 acres is estimated to be \$120.7 million without contributions through mitigation and exactions. It is anticipated that approximately one-third of this obligation will be met through mitigation and exactions as part of the development process. Grant funding will be pursued as a future funding source for acquisitions.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	20,000
Habitat Acquisition Fund	200401	4,051,534	12,670	-	-	-	-	-	-	-	-	4,064,205
Historical Fund	X999	20,626	-	-	-	-	-	-	-	-	-	20,626
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	17,039,472	17,039,472
Total		\$ 4,092,160	\$ 12,670	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,039,472	\$ 21,144,303

Park & Recreation

Museum of Man Roof Replacement / S11101

Council District: 3
Community Plan: Balboa Park
Project Status: Continuing
Duration: 2011 - 2015
Improv Type: Replacement - Rehab

Bldg - Other City Facility / Structures

Priority Score: 86
Priority Category: High
Contact Information: Darvishi, Ali
 619-533-5328
 adarvishi@sandiego.gov

Description: This project is intended to restore the integrity of the museum, stop the roof leakages, fix the museum ornamentation, restore the historic carports, protect the public safety, and minimize costly maintenance. Phase I scope of work includes the following: re-roof the Administration Building, re-roof the clay tile roof on the south side of the quadrangle (re-use existing tile), re-roof and partially reconstruct the carport between the north wing and the administration building (re-use existing tiles), re-roof the north wing of the main museum including the built-up roof, restore ornamentation, restore windows, repair and/or reseal tile domes, replace finial on western quadrangle entrance, and other miscellaneous restoration items including the replacement of two curb ramps. Phase II scope of work includes repairs to the interior caused by roof leakages.

Justification: This project will restore the integrity of the museum, stop the roof leakages, fix the museum ornamentation, restore the historic carports, protect the public safety, and minimize costly maintenance.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Plan and is in conformance with the City's General Plan.

Schedule: Phase I construction was completed in Fiscal Year 2013. Phase II design began in Fiscal Year 2014 and is scheduled to be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 658,766	\$ 2,210	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 660,976
Deferred Maint Revenue 2009A-Project	400624	450,000	-	-	-	-	-	-	-	-	-	450,000
CIP Contributions from General Fund	400265	143,577	341,576	-	-	-	-	-	-	-	-	485,153
Regional Park Improvements Fund	200391	443,329	56,671	-	-	-	-	-	-	-	-	500,000
Unappropriated Reserve - Balboa Park CIP Fund	200215	18,741	-	-	-	-	-	-	-	-	-	18,741
Total		\$ 1,714,413	\$ 400,457	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,114,870

Park & Recreation

NTC Aquatic Center / S10000

Bldg - Parks - Recreation/Pool Centers

Council District: 2	Priority Score: 56
Community Plan: Peninsula	Priority Category: Low
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2011 - 2017	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project will provide for the planning and design of a new aquatic facility center at Naval Training Center Park. The proposed facility will include, but will not be limited to, two competitive and recreational pools, a leisure pool with water playground features, spectator seating deck, bath house facility, and associated site improvements.

Justification: This project will contribute to satisfying the recreation facility requirement set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's design has not been completed or approved. Therefore, operational cost estimate will be available upon completion of the conceptual design.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design work will begin upon completion of project feasibility and evaluation. It is anticipated that this project will be completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Midway/Pacific Hwy Urban Comm	400115	\$ -	\$ 1,040,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,040,000
NTC RdA Contribution to CIP	200619	47,880	398,846	-	-	-	-	-	-	-	-	446,726
Total		\$ 47,880	\$ 1,438,846	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,486,726

Park & Recreation

North Ocean Beach Gateway Ph II / S12041

Council District: 2	Priority Score: 35
Community Plan: Ocean Beach	Priority Category: Low
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2013 - 2015	619-533-4640
Improv Type: New	ecetin@sandiego.gov

Description: The scope of work will include design and construction of disabled accessible walkway with landings to comply with the current Americans with Disabilities Act (ADA) requirements. The newly proposed walkway will connect the existing entry plaza to the north end of the project site which is adjacent to Robb Field. The scope will also include enhanced crosswalk improvements at the intersection of West Point Loma Boulevard and Sunset Cliffs Boulevard and a property line screen wall.

Justification: To provide disabled accessible walkway with landings to comply with the current ADA requirements, the newly proposed walkway will connect the existing entry plaza to the north end of the project site which is adjacent to Robb Field.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I of this project is complete. Design began in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2014. Construction is anticipated to be completed in Fiscal Year 2014.

Summary of Project Changes: \$100,000 in Development Impact Fee (DIF) and \$198,000 in Coastal Infrastructure TOT funding is anticipated to be allocated to this project in Fiscal Year 2014. The total project cost increased by \$198,000 due to increased construction costs.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000
Ocean Beach Urban Comm	400124	81,901	18,099	-	100,000	-	-	-	-	-	-	200,000
TOT Coastal Infrastructure CIP Fund	200212	-	-	-	198,000	-	-	-	-	-	-	198,000
Total		\$ 81,901	\$ 118,099	\$ -	\$ 298,000	\$ -	498,000					

Park & Recreation

North Park MP & Streetscape Improvements / S10050

Council District: 3	Priority Score: 34
Community Plan: Greater North Park	Priority Category: Low
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2010 - 2016	619-533-5139
Improv Type: New	koliver@sandiego.gov

Description: This project provides for the design and construction of an approximately 0.50 useable acre, urban mini-park to be located behind the recently renovated North Park Theatre. The project may include public art, plaza areas, specialty/enhanced paving areas for performances and events, an amphitheater or audience seating area, a gazebo/shade structure, walkways, seat walls, security/decorative lighting, and landscape and irrigation. This project also provides for the design of a Streetscape Master Plan for approximately 1,800 linear feet of streetscape which may include enhanced street/pedestrian paving and walkways, street trees with tree grates, landscaping, irrigation, unique street furniture including benches and trash receptacles, security and decorative lighting, pedestrian ramps, curbs, and gutters.

Justification: The community is currently deficient in population-based park requirements set forth in the City's General Plan. This project will add population-based park acreage to the community, thus contributing to satisfying population-based park requirements. The project also includes the design of a Streetscape Master Plan, incorporating a streetscape system for the benefit of pedestrians, automobiles, and community members.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate to maintain the mini-park is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined and construction document design is completed. Maintenance of future streetscape improvements will be determined as funding is allocated to these projects.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Design of the General Development Plan for the mini-park and Streetscape Master Plan for the associated streetscapes began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Construction document design for the mini-park is scheduled to begin in Fiscal Year 2015, with construction beginning in Fiscal Year 2016. The individual associated streetscapes (which are a part of the Streetscape Master Plan) will be implemented by Transportation and Storm Water Department (Transportation Engineering Operations Division) as funding for design, construction, and maintenance becomes available.

Summary of Project Changes: Construction document design for the mini-park is scheduled to begin in Fiscal Year 2015, pending resolution of property ownership legal issues between the State and the previous City of San Diego Redevelopment Agency. Construction is estimated to begin in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
North Park - Major District	400055	\$ -	\$ 39,274	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 39,274
NP - Redevelopment CIP Contributions Fund	200356	125,000	-	-	-	-	-	-	-	-	-	125,000
Park North-East - Park Dev Fd	400110	152,266	2,221,409	-	-	-	-	-	-	-	-	2,373,675
Total		\$ 277,266	\$ 2,260,683	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,537,949

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - GENERAL FUND					
FTEs	0.00	0.00	0.04	0.04	0.04
Total Impact \$	\$ -	\$ -	\$ 6,513	\$ 6,693	\$ 6,792

Park & Recreation

North Park/Main St Sidewalk Improvements / S10040

Trans - Ped Fac - Sidewalks

Council District: 3	Priority Score: 47
Community Plan: Greater North Park	Priority Category: Medium
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2010 - 2016	619-533-5120
Improv Type: Betterment	bjohnson@sandiego.gov

Description: The project provides for the replacement of existing red sidewalk and decorative tile pavement along 30th Street and University Avenue near the Main Street area of North Park.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Justification: The project will replace existing red sidewalk and decorative tiles that are cracked, deteriorated, and missing.

Schedule: Design began in Fiscal Year 2012 and is anticipated to be completed in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2016.

Operating Budget Impact: Cleaning activities along the sidewalk including litter pick-up, sweeping, and steam cleaning will continue after the project is completed. Maintenance is funded by the North Park Maintenance Assessment District; no additional operating budget impact as a result of this project is anticipated.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
North Park CIP Fund	200064	\$ 24,142	\$ 175,858	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	200,000
Total		\$ 24,142	\$ 175,858	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	200,000

Park & Recreation

Ocean Beach Veterans Memorial / S14012

Council District: 2
Community Plan: Ocean Beach
Project Status: Continuing
Duration: 2013 - 2016
Improv Type: New

Parks - Miscellaneous Parks

Priority Score: 37
Priority Category: Low
Contact Information: Winter, James
 619-235-5257
 jwinter@sandiego.gov

Description: This project provides for the demolition of the existing veterans memorial plaza at the foot of Newport Avenue and the installation of sidewalk pavers, veterans memorial wall, landscaping, lighting, and enhanced coastal access.

Justification: This project will restore the integrity of the veterans memorial plaza.

Operating Budget Impact: The operating budget impact will be determined once a final design has been completed which identifies all components of the proposed facility.

Relationship to General and Community Plans: This project is not addressed in the current Ocean Beach Community Plan. It is consistent with the Recreation Element of the City's General Plan.

Schedule: This project is scheduled to be cancelled in Fiscal Year 2014 as the initial donation did not materialize.

Summary of Project Changes: This project is scheduled to be cancelled and closed in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Private & Others Contrib-CIP	400264	\$ -	\$ 76,000	\$ -	\$ (76,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total		\$ -	\$ 76,000	\$ -	\$ (76,000)	\$ -	0					

Park & Recreation

Old Mission Dam Preservation / S00611

Parks - Resource Based

Council District: 7	Priority Score: 53
Community Plan: Navajo, Tierrasanta	Priority Category: Medium
Project Status: Warranty	Contact Information: Deangelis, Jeannette
Duration: 1994 - 2017	619-533-5497
Improv Type: Replacement	jdeangelis@sandiego.gov

Description: This project provides for dredging behind the Old Mission Dam for the purpose of removing silt buildup, the required mitigation and monitoring program, and obtaining the necessary permits for long-term preservation measures.

Justification: This project will protect the structural integrity of the historic dam and improve water quality within the San Diego River.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with Mission Trails Regional Park Master Plan, the Navajo and Tierrasanta Community Plans, and is in conformance with the City's General Plan.

Schedule: Construction was completed in Fiscal Year 2008. Wetland mitigation began in Fiscal Year 2008 and will continue in Fiscal Year 2015. This project's overall mitigation and monitoring is anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	\$ 268,047	\$ 55,546	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	323,594
Grant Fund - State	600001	489,809	-	-	-	-	-	-	-	-	-	489,809
Mission Trails Regional Park Fund	200403	16,000	-	-	-	-	-	-	-	-	-	16,000
Regional Park Improvements Fund	200391	734,651	13,282	-	-	-	-	-	-	-	-	747,933
Total		\$ 1,508,507	\$ 68,828	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,577,336

Park & Recreation

Olive St Park Acquisition/Development / S10051

Council District: 3	Priority Score: 54
Community Plan: Uptown	Priority Category: Medium
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2010 - 2017	619-533-5139
Improv Type: New	koliver@sandiego.gov

Description: This project provides for the acquisition, design, and construction of approximately 0.36 acre of unimproved property contiguous with the south end of the existing Olive Street Park. The project will expand useable park acreage in the Uptown Community. Improvements may include amenities, such as multi-purpose turf areas, a children's play area, seating, walkways, landscaping, and security lighting.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan in a community currently deficient in population-based parks per General Plan guidelines.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore the current cost estimate is based upon the Park and Recreation Department's current cost to maintain various landscape areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Property acquisition has been completed. Design and construction will be scheduled when the City finalizes property issues.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
Grant Fund - State	600001	\$ 201,585	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 201,585
Uptown Urban Comm	400121	1,234,091	765,909	-	-	-	-	-	-	-	-	2,000,000
Total		\$ 1,435,676	\$ 765,909	\$ -	\$ 2,201,585							

Operating Budget Impact

Department - Fund		FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.09	0.09	0.09
	Total Impact \$	\$ -	\$ -	\$ 12,237	\$ 12,645	\$ 12,858

Park & Recreation

Open Space Improvements / AGG00001

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Ball, Laura
Duration: 2010 - 2020	619-685-1301
Improv Type: New	lball@sandiego.gov

Description: This project provides funding for developing various public facilities within the City's resource-based open space parks. Improvements may include, but not be limited to, rehabilitation of Cowles Mountain Trail, drainage improvements within Tecolote Open Space, San Diego River improvements, Arizona Landfill reclamation test plot, and North Chollas Open Space enhancement.

Justification: This project is needed to preserve and enhance the City's open space areas. Enhancement may include removal of exotic, invasive, and non-native plant material and re-vegetation with native plants of the areas susceptible to erosion.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and the concepts relative to specific open space systems, and is in conformance with the City's General Plan.

Schedule: The Arizona Landfill is currently in design. North Chollas Open Space enhancement is ongoing. Florida Canyon Riparian Restoration is currently in the plant establishment and monitoring period. Construction on Cowles Mountain Trail began in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
Antenna Lease Revenue Fund	200324	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Deferred Maintenance Revenue 2012A-Project	400848	530,865	19,135	-	-	-	-	-	-	-	-	550,000
Environmental Growth 2/3 Fund	200109	415,564	558,772	-	-	-	-	-	-	-	-	974,336
CIP Contributions from General Fund	400265	500,000	-	-	-	-	-	-	-	-	-	500,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	300,000	300,000
Total		\$ 1,746,430	\$ 577,907	\$ -	300,000	\$ 2,624,336						

Park & Recreation

Otay Valley Fenton Pond Recreation Trail / S00753

Parks - Resource Based

Council District: 8	Priority Score: N/A
Community Plan: Otay Mesa	Priority Category: N/A
Project Status: Warranty	Contact Information: Darvishi, Ali
Duration: 2009 - 2015	619-533-5328
Improv Type: Betterment	adarvishi@sandiego.gov

Description: This project provides for an accessible trail in Otay Valley Regional Park from the Beyer Staging Area around Fenton Pond.

Justification: This project will provide for increased recreational opportunities in Otay Valley Regional Park.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2006. Construction was completed in Fiscal Year 2007. Mitigation monitoring will continue through Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY		
Grant Fund - State	600001	\$ 142,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 142,000
Regional Park Improvements Fund	200391	60,583	7,022	-	-	-	-	-	-	-	-	67,605
Total		\$ 202,583	\$ 7,022	\$ -	\$ 209,605							

Park & Recreation

Otay Valley RP Beyer Blvd Staging Area / S00638

Parks - Resource Based

Council District: 8	Priority Score: N/A
Community Plan: Otay Mesa - Nestor	Priority Category: N/A
Project Status: Warranty	Contact Information: Darvishi, Ali
Duration: 2005 - 2016	619-533-5328
Improv Type: Betterment	adarvishi@sandiego.gov

Description: This project provides for the first staging area in Otay Valley Regional Park and will include hiking trails, a ranger station, and related amenities.

Justification: This project will provide access to the Otay Valley Regional Park.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Park and Recreation Department's operating budget.

Relationship to General and Community Plans: This project implements the recommendations found in the Otay River Valley Natural Resource Management Plan and the Otay Mesa-Nestor Community Plan, and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2006. Construction was completed in Fiscal Year 2007. Mitigation monitoring will continue through Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	\$ 90,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 90,000
Environmental Growth 2/3 Fund	200109	450,000	-	-	-	-	-	-	-	-	-	450,000
Historical Fund	X999	1,000,000	-	-	-	-	-	-	-	-	-	1,000,000
Montgomery/Waller-Major Dist	400069	10,000	-	-	-	-	-	-	-	-	-	10,000
Private & Others Contrib-CIP	400264	600,000	-	-	-	-	-	-	-	-	-	600,000
Regional Park Improvements Fund	200391	341,626	8,770	-	-	-	-	-	-	-	-	350,396
Total		\$ 2,491,626	\$ 8,770	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,500,396

Park & Recreation

Pacific Breezes (Ocean View Hills) CP / S00649

Council District: 8	Priority Score: 62
Community Plan: Otay Mesa	Priority Category: Medium
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2003 - 2017	619-533-5301
Improv Type: Betterment	smahmalji@sandiego.gov

Description: This project provides for the acquisition, design, and construction of the Pacific Breezes Community Park. This park will be 15 acres with an additional five acres of joint-use with the adjacent Ocean View Hills School. Amenities may include lighted ball fields, a comfort station, a children's play area, picnic areas, and other improvements. A recreation center and pool complex are also scheduled to be developed at this site as separate future projects.

Justification: This project will provide the community with additional recreational opportunities and will enhance the visual quality of the area.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain various park areas.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and the California Terraces Precise Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design was completed in Fiscal Year 2007. Final design and construction began in Fiscal Year 2008 and were dependent upon the actual rate of development within the residential community. Final design and construction were delayed due to pending property acquisition and a reimbursement agreement. Property acquisition was completed in Fiscal Year 2010. Final design began and was completed in Fiscal Year 2011. Construction will be scheduled when additional funding is available.

Summary of Project Changes: Total project cost has increased by \$5.0 million to reflect the estimated cost of construction. Construction has been delayed until additional funding in the amount of \$5.0 million has been identified.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	\$ 4,969,913	\$ 6,800,087	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,770,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	5,030,000	5,030,000
Total		\$ 4,969,913	\$ 6,800,087	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	5,030,000	\$ 16,800,000

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - GENERAL FUND	FTEs 0.00	0.00	2.00	2.00	2.00
Total Impact	\$ -	\$ -	\$ 258,418	\$ 267,472	\$ 272,193

Park & Recreation

Pacific Highlands Ranch Hiking & Biking Trails / RD12003

Council District: 1	Priority Score: N/A
Community Plan: Pacific Highlands Ranch	Priority Category: N/A
Project Status: Continuing	Contact Information: January, Frank
Duration: 2012 - 2016	619-533-3699
Improv Type: New	fjanuary@sandiego.gov

Description: This project provides for the design and construction of approximately 80,000 linear feet (15 miles) of hiking, equestrian, and biking trails to be located throughout the community in accordance with the Pacific Highlands Ranch subarea plan. The trail system will provide access into the multiple habitat planning area of McGonigle canyon; provide pathways along Del Mar Heights Road, Little McGonigle Ranch Road, Pacific Highlands Ranch Parkway, Lopelia Meadows Place, Old Carmel Valley Road Crossing under SR-56, and Carmel Valley Road alignments; and provide access into subarea II and the Rancho Penasquitos community. The project will also provide for the acquisitions, design, and construction of three trailheads/overlooks, including parking areas, benches, and signages.

Justification: This project will provide the community with additional recreational opportunities.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Park and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Subarea Plan, and is in conformance with the City's General Plan.

Schedule: This project is being completed in segments and is dependent upon the actual rate of development within the community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 105,702	\$ 69,299	\$ -	\$ -	\$ -	\$ -	2,054,950	5,009,050	\$ -	\$ -	7,239,000
Total		\$ 105,702	\$ 69,299	\$ -	\$ -	\$ -	\$ -	2,054,950	5,009,050	\$ -	\$ -	7,239,000

Park & Recreation

Palisades Park Comfort Station Replace / S10026

Parks - Miscellaneous Parks

Council District: 2	Priority Score: 84
Community Plan: Pacific Beach	Priority Category: High
Project Status: Continuing	Contact Information: Darvishi, Ali
Duration: 2010 - 2015	619-533-5328
Improv Type: Replacement	adarvishi@sandiego.gov

Description: This project provides for the removal and replacement of the existing comfort station at Palisades Park at the foot of Law Street in Pacific Beach. Minor grading outside the limits of the building footprint is anticipated due to the improvement of the accessible path from the accessible parking to the comfort station. Major excavations will be carried out for the new retaining walls and building foundations. Because of the limited work areas, traffic control plans will be required during construction activities which will impact Ocean Boulevard.

Justification: These improvements are necessary to provide Americans with Disabilities Act (ADA) accessibility to the comfort station which is not currently accessible and to provide an accessible path of travel from the public way to the new facility.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan, and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2014 and is expected to be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Pacific Beach Urban Comm	400117	\$ 195,084	\$ 104,916	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	300,000
Pacific Beach-Major District	400047	12,712	-	-	-	-	-	-	-	-	-	12,712
Regional Park Improvements Fund	200391	-	400,000	-	-	-	-	-	-	-	-	400,000
Total		\$ 207,796	\$ 504,916	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	712,712

Park & Recreation

Park & Recreation Grant Match Funding / AGF00001

Parks - Miscellaneous Parks

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Meredith Dawson
Duration: 2010 - 2020	619-525-8217
Improv Type: New	dawsonm@sandiego.gov

Description: This annual allocation provides for matching fund requirements and other unfunded needs for projects funded with alternative financing, which includes grants and private donations.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Justification: Grant match funding greatly enhances the Park and Recreation Department's ability to secure grants and donations to provide funding for projects.

Schedule: Funds will be used as grants and alternative financing are identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Operating Budget Impact: None.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total	
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
CIP Contributions from General Fund	400265	\$ -	\$ 210,261	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	210,261
Total		\$ -	\$ 210,261	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	210,261

Park & Recreation

Pomerado Median Improve-N of R Bernardo / S10035

Trans - Roadway - Enhance/Scape/Medians

Council District: 5	Priority Score: 28
Community Plan: Rancho Bernardo	Priority Category: Low
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2010 - 2016	619-533-5120
Improv Type: Betterment	bjohnson@sandiego.gov

Description: This project provides for the renovation and replacement of existing asphalt medians along Pomerado Road north of Rancho Bernardo Road with landscape improvements and accompanying stamped concrete at various locations.

Justification: This project will enhance the appearance of the corridor through the replacement of deteriorating medians.

Operating Budget Impact: Newly planted medians will require additional maintenance which will be funded from the Rancho Bernardo Maintenance Assessment District. The estimated cost to maintain the enhanced medians will become known once design is completed.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and will be completed in Fiscal Year 2014. Construction is scheduled to begin and will be completed in Fiscal Year 2015. Project will remain active until warranty period ends in Fiscal Year 2016.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY		
Rancho Bernardo MAD Fund	200038	\$ -	\$ 505,090	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 505,090
Rancho Bernardo MAD CIP	200622	146,757	247,993	-	-	-	-	-	-	-	-	394,750
Total		\$ 146,757	\$ 753,083	\$ -	\$ 899,840							

Park & Recreation

Rancho Bernardo CP Sports Field Lights / S11012

Parks - Community

Council District: 5	Priority Score: 83
Community Plan: Rancho Bernardo	Priority Category: High
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2011 - 2015	619-533-5139
Improv Type: New	koliver@sandiego.gov

Description: This project provides for the design and construction of lighting systems for sports fields #5 and #6 at the Rancho Bernardo Community Park.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is conformance with the City's General Plan.

Justification: This project is needed to expand the hours of facility use and its capacity to serve the community's residential growth.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Construction began and is anticipated to be completed in Fiscal Year 2014.

Operating Budget Impact: None.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
Rancho Bernardo-Fac Dev Fund	400099	\$ 616,604	\$ 253,396	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 870,000
Total		\$ 616,604	\$ 253,396	\$ -	\$ 870,000							

Park & Recreation

Rancho Bernardo Streetscape-Phase I / S12006

Trans - Roadway - Enhance/Scape/Medians

Council District: 5	Priority Score: 32
Community Plan: Rancho Bernardo	Priority Category: Low
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2013 - 2016	619-533-5120
Improv Type: Betterment	bjohnson@sandiego.gov

Description: This project provides for the installation of synthetic turf along two existing raised asphalt medians located along Bernardo Center Drive, one north of Bernado Plaza Drive and the other one south of Bernardo Plaza Drive. The medians are within the Rancho Bernardo Maintenance Assessment District (MAD).

Justification: The medians along arterial roadways in Rancho Bernardo MAD were built in the late 1960s and are in need of refreshing. An existing brick median along Pomerado Road near Highland Valley Road is deteriorating. Existing turf medians may use more water than other landscaping applications; this project intends to reduce water usage.

Operating Budget Impact: These medians are currently maintained by the Rancho Bernardo MAD. Any increased maintenance that results from a change in design to these medians will be funded by the Rancho Bernardo MAD.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design and community input began in Fiscal Year 2012. Design began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Construction will begin in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2015. Project will remain active until warranty period ends in Fiscal Year 2016.

Summary of Project Changes: Project description has been revised. Project schedule has been updated for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Rancho Bernardo MAD Fund	200038	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000
Rancho Bernardo MAD CIP	200622	\$ 25,351	\$ 24,649	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Total		\$ 25,351	\$ 49,649	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,000

Park & Recreation

Rancho Bernardo Westwood Soundwall / S10033

Trans - Roadway - Enhance/Scape/Medians

Council District: 5	Priority Score: 28
Community Plan: Rancho Bernardo	Priority Category: Low
Project Status: Warranty	Contact Information: Palaseyed, Abi
Duration: 2010 - 2015	619-533-4654
Improv Type: New	apalaseyed@sandiego.gov

Description: This project provides for landscape infrastructure to irrigate native plant material within the north public right-of-way along Rancho Bernardo Road from west of West Bernardo Drive to just north of Matinal Road near an existing soundwall. This project may also include landscape enhancements.

Justification: Installation of a landscape infrastructure would provide for a permanent water source to ensure the viability of native plants.

Operating Budget Impact: This area is an identified area of maintenance for the Rancho Bernardo Maintenance Assessment District.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Water meter and irrigation system installation began in Fiscal Year 2012 and were completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Rancho Bernardo MAD CIP	200622	\$ 95,780	\$ 4,220	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000
Total		\$ 95,780	\$ 4,220	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000

Park & Recreation

Rancho Encantada Park #2 / S00652

Council District: 5, 7
Community Plan: Rancho Encantada
Project Status: Continuing
Duration: 2006 - 2015
Improv Type: New

Parks - Neighborhood

Priority Score: N/A
Priority Category: N/A
Contact Information: Mahmalji, Samir
 619-533-5301
 smahmalji@sandiego.gov

Description: This project provides for development of approximately six acres for a neighborhood park to include active and passive uses, parking lot, playground, comfort station, and lighted ball fields.

Justification: This park will provide additional amenities above the the population-based park acreage requirements set forth in the City's General Plan due to an extraordinary benefits agreement.

Operating Budget Impact: Maintenance and operations will be administered by a Maintenance Assessment District established in Fiscal Year 2007 and specifically created for this park.

Relationship to General and Community Plans: This project is consistent with the Rancho Encantada Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2008. This is a turn-key park built by the developer per a reimbursement agreement. Construction began in Fiscal Year 2013 and will be completed in Fiscal Year 2015.

Summary of Project Changes: Additional Facilities Benefit Assessment (FBA) funding of \$365,000 is anticipated to be allocated to this project per the Public Facilities Financing Plan for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Rancho Encantada	400095	\$ 1,078,516	\$ 674,484	\$ -	\$ 365,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,118,000
Total		\$ 1,078,516	\$ 674,484	\$ -	\$ 365,000	\$ -	\$ 2,118,000					

Park & Recreation

Rancho Mission Neighborhood Park Play Area Upgrade / S15004

Parks - Miscellaneous Parks

Council District: 7	Priority Score: 77
Community Plan: Navajo	Priority Category: High
Project Status: New	Contact Information: Shifflet, Robin
Duration: 2015 - 2018	619-533-4524
Improv Type: Betterment	rshifflet@sandiego.gov

Description: This project provides for the design and construction of upgrades to the existing children's play area and associated paths of travel within Rancho Mission Neighborhood Park to comply with Americans with Disabilities Act (ADA) upgrades and improvements to comply with State and federal safety and accessibility guidelines.

Justification: This project will allow for an upgraded play area as well as accessible paths of travel to meet current State and federal safety and accessibility guidelines within the Rancho Mission Neighborhood Park Play Area Upgrade.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: Design will begin and be completed in Fiscal Year 2015 with construction anticipated to begin in Fiscal Year 2016 and completed in Fiscal Year 2017.

Summary of Project Changes: This is a newly published project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015							Unidentified Funding	Project Total	
				FY 2015	Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
Navajo Urban Comm	400116	\$ -	\$ -	\$ 1,271,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,271,000
Total		\$ -	\$ -	\$ 1,271,000	\$ -	\$ -	\$ 1,271,000						

Park & Recreation

Rancho Penasquitos Monument Signs / S10032

Trans - Roadway - Enhance/Scape/Medians

Council District: 5, 6	Priority Score: 29
Community Plan: Rancho Penasquitos	Priority Category: Low
Project Status: Warranty	Contact Information: Palaseyed, Abi
Duration: 2010 - 2015	619-533-4654
Improv Type: New	apalaseyed@sandiego.gov

Description: This project provides for five permanent monument signs to be located in center medians throughout the Rancho Penasquitos community. The monument signs will read Welcome to Rancho De Los Penasquitos and may include faux rocks and solar lighting.

Justification: The existing monument signs need to be replaced because the signs have been destroyed or damaged by vehicle accidents.

Operating Budget Impact: The signs will be installed in locations already maintained by the Park Village Maintenance Assessment District (MAD) and Penasquitos East MAD.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2012 and was completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY		
Park Village CIP Fund	200043	\$ 48,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 48,000
Penasquitos East Trust	400192	62,500	6,975	-	-	-	-	-	-	-	-	69,475
Rancho Penasquitos East MAD CIP	200628	69,000	-	-	-	-	-	-	-	-	-	69,000
Total		\$ 179,500	\$ 6,975	\$ -	\$ 186,475							

Park & Recreation

Rancho Penasquitos Skate Park / S12002

Parks - Miscellaneous Parks

Council District: 5	Priority Score: 65
Community Plan: Rancho Penasquitos	Priority Category: High
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2012 - 2015	619-533-5139
Improv Type: Replacement	koliver@sandiego.gov

Description: This project provides for the replacement and upgrade of previously existing wooden skateboard ramps and structures, and installation of shade structures for park users.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Justification: This project will provide upgraded and additional recreation amenities to serve the residents of Rancho Penasquitos which is park-deficient by General Plan standards.

Schedule: This design build project began in Fiscal Year 2014 and construction is anticipated to be completed in Fiscal Year 2014.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Park and Recreation budget.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Carmel Mt East-Major District	400022	\$ 29,384	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 29,384
Penasquitos North-Major Dist	400024	14,374	-	-	-	-	-	-	-	-	-	14,374
Pk/Rec Bldg Permit Fee Dist-A	400073	5,547	-	-	-	-	-	-	-	-	-	5,547
PV Est-Other P & R Facilities	400221	313,852	6,148	-	-	-	-	-	-	-	-	320,000
Total		\$ 363,157	\$ 6,148	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 369,305

Park & Recreation

Rancho Penasquitos Towne Centre Park Imp / S12003

Council District: 5
Community Plan: Rancho Penasquitos
Project Status: Continuing
Duration: 2012 - 2015
Improv Type: Betterment

Parks - Miscellaneous Parks

Priority Score: 14
Priority Category: Low
Contact Information: Oliver, Kevin
 619-533-5139
 koliver@sandiego.gov

Description: This project provides for the installation of miscellaneous amenities to serve dog off-leash users, such as a group shade structure and Americans with Disabilities Act (ADA) accessibility improvements, at the Rancho Penasquitos Towne Centre Park.

Justification: This project will provide additional recreation amenities to serve the residents of Rancho Penasquitos.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 2014. Construction is anticipated to be completed in Fiscal Year 2015.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
PV Est-Other P & R Facilities	400221	\$ 32,027	\$ 42,973	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,000
Total		\$ 32,027	\$ 42,973	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,000

Park & Recreation

Regional Park Improvements / AGF00005

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2020
Improv Type: New

Parks - Miscellaneous Parks

Priority Score: Annual
Priority Category: Annual
Contact Information: Winter, Jim
 619-235-5257
 jwinter@sandiego.gov

Description: This annual allocation provides funding for planning and implementation of permanent public capital improvements, including land acquisitions for San Diego regional parks in accordance with City Charter, Article V, Section 55.2.

Justification: San Diego's regional park system contains recreation resources unique to the City. Parks such as Balboa Park, Mission Bay Park, Mission Trails Regional Park, Otay River Valley Park, and San Diego River Park, as well as open spaces and coastal beaches, help define the City's identity, enrich the quality of life for residents, and serve as visitor attractions that strengthen the local economy. These regional treasures are threatened by increasing use and a backlog of needed improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community and park master plans and is in conformance with the City's General Plan.

Schedule: Design and construction will be scheduled in accordance with the scope of the various sublet projects and as funds become available.

Summary of Project Changes: The Regional Park Improvement Fund Oversight Committee reviews and approved allocations to eligible City of San Diego regional parks. It is anticipated that \$1.3 million will be transferred to two projects in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 255,150	\$ (5,150)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Regional Park Improvements Fund	200391	935,000	6,096,683	-	(1,250,000)	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	-	18,281,683
Total		\$ 1,190,150	\$ 6,091,533	\$ -	\$ (1,250,000)	\$ 2,500,000	\$ -	\$ 18,531,683				

Park & Recreation

Resource-Based Open Space Parks / AGE00001

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Harwell, Steve
Duration: 2010 - 2020	619-533-6729
Improv Type: New	sharwell@sandiego.gov

Description: This annual allocation provides for developing public facilities within the City's resource-based open space parks, including Los Penasquitos Canyon Preserve, Mission Trails Regional Park, Marian Bear Memorial Park, Tecolote Canyon Natural Park, Otay Valley Regional Park, Rose Canyon, and other open space parks such as Black Mountain. Other open space systems may be included as additional acquisitions are completed.

Justification: The City's open space acquisitions have resulted in increased interest by citizens, elected representatives, and government agencies in commencing development of open space public facilities, which are consistent with open space concepts such as trails, signs, historic site improvements, picnic facilities, and entry points.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Design and construction will be phased in accordance with the scope of various sub-projects.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	\$ 83,161	\$ 311,345	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	394,506
Environmental Growth 2/3 Fund	200109	56,592	143,408	-	-	-	-	-	-	-	-	200,000
PV Est-Other P & R Facilities	400221	92,491	267,509	-	-	-	-	-	-	-	-	360,000
Regional Park Improvements Fund	200391	82,803	1,020,691	-	-	-	-	-	-	-	-	1,103,494
Total		\$ 315,047	\$ 1,742,953	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,058,000

Park & Recreation

Riviera Del Sol Neighborhood Park / S00999

Parks - Neighborhood

Council District: 8	Priority Score: 73
Community Plan: Otay Mesa	Priority Category: High
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2006 - 2017	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for land acquisition and development of a 4.9 useable acre neighborhood park at a site located in the Riviera del Sol Subdivision.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Riviera del Sol Subdivision.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$30,447 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan, the Riviera del Sol Precise Plan, and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and is ongoing. Construction documents have been completed.

Summary of Project Changes: The total project cost increased by \$774,640 from Fiscal Year 2014 due to unforeseen soil conditions.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	\$ 1,937,188	\$ 1,612,812	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,550,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	3,374,640	3,374,640
Total		\$ 1,937,188	\$ 1,612,812	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,374,640	\$ 6,924,640

Operating Budget Impact

Department - Fund		FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
	Total Impact \$	\$ -	\$ -	\$ 30,447	\$ 30,447	\$ 30,447

Park & Recreation

Roosevelt Middle School Improvements / S00761

Council District: 3	Priority Score: 68
Community Plan: Balboa Park	Priority Category: High
Project Status: Warranty	Contact Information: Mahmalji, Samir
Duration: 2008 - 2015	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for the design and construction of joint-use athletic fields at Roosevelt Junior High School. Phase I of the project provides for 1.8 useable acres of joint-use and paved walking path surrounding the field area. Future phases will provide an additional 1.9 useable acres of joint-use artificial turf, joint-use parking, a comfort station, overhead shade structures, and other amenities.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: Operation and maintenance funding for Phase I of this facility was previously included in the Park and Recreation Department's operating budget.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2011. Construction began in Fiscal Year 2013 and was completed in Fiscal Year 2014.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Private & Others Contrib-CIP	400264	\$ 594,247	\$ 5,753	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 600,000
Uptown Urban Comm	400121	590,000	0	-	-	-	-	-	-	-	-	590,000
Total		\$ 1,184,247	\$ 5,753	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,190,000

Park & Recreation

SD River Dredging Qualcomm Way to SR163 / S00606

Council District: 7	Priority Score: 69
Community Plan: Mission Valley	Priority Category: High
Project Status: Continuing	Contact Information: Batta, Jamal
Duration: 2005 - 2017	619-533-7482
Improv Type: Betterment	jbatta@sandiego.gov

Description: This project provides for removal of a small island of sediment within the San Diego River near the Murray Creek outfall at the western end of Hazard Center Drive.

Justification: This project will protect adjacent property from potential flooding during rain events.

Operating Budget Impact: Soundings of the river and other ancillary costs related to maintaining the San Diego River channel between State Route 163 and Qualcomm Way are part of the maintenance obligations of the First San Diego River Improvement Project Maintenance Assessment District.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and the First San Diego River Improvement Project Natural Resource Management Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and was anticipated to be completed in Fiscal Year 2014, but due to revised project scope, construction is now scheduled to be completed in Fiscal Year 2016. The warranty period will be completed in Fiscal Year 2017.

Summary of Project Changes: The project schedule has been updated.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 3,883	\$ 660,117	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 664,000
First SD River Imp. Project CIP Fund	200054	272,054	152,946	-	-	-	-	-	-	-	-	425,000
Total		\$ 275,937	\$ 813,063	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,089,000

Park & Recreation

Salk Neighborhood Park & Joint Use Devel / S14007

Parks - Neighborhood

Council District: 6	Priority Score: 19
Community Plan: Mira Mesa	Priority Category: Low
Project Status: Continuing	Contact Information: Shifflet, Robin
Duration: 2014 - 2018	619-533-4524
Improv Type: New	rshifflet@sandiego.gov

Description: This project provides for recreation improvements on 4.1 useable park acres and 2.0 useable joint-use acres at the Salk Elementary School within the Mira Mesa Community. Improvements may include a comfort station, turf-ed multi-purpose fields, and other park amenities as determined through a community input process.

Justification: This project is mitigation for the development of Salk Elementary School pursuant to an approved Memorandum of Understanding between the City of San Diego and the San Diego Unified School District dated October 5, 2009, and will contribute to satisfying population-based park acreage requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2015. Construction is scheduled to be completed in Fiscal Year 2018.

Summary of Project Changes: Facilities Benefit Assessment (FBA) funding in the amount of \$2.1 million and Mira Mesa Park Development funding in the amount of \$2,200 are being allocated to this project for Fiscal Year 2015 for design and construction of the American with Disabilities Act (ADA) accessible ramp and comfort station.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Mira Mesa - FBA	400085	\$ -	\$ -	\$ 2,080,509	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,080,509
Mira Mesa Pk Dev Fund	400105	-	-	2,200	-	-	-	-	-	-	-	2,200
Total		\$ -	\$ -	\$ 2,082,709	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,082,709

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - GENERAL	FTEs 0.00	0.00	0.00	0.52	0.52
FUND	Total Impact \$ -	\$ -	\$ -	95,010 \$	97,361

Park & Recreation

San Diego River Park Master Plan / S01001

Parks - Miscellaneous Parks

Council District: 6, 7	Priority Score: N/A
Community Plan: Mission Valley, Navajo, Tierrasanta, East Elliott	Priority Category: N/A
Project Status: Warranty	Contact Information: Shifflet, Robin
Duration: 2002 - 2015	619-533-4524
Improv Type: Betterment	rshifflet@sandiego.gov

Description: This project provides for the development of a Master Plan, including preparation of an environmental document and an economic analysis for approximately 17 miles of the San Diego River within the City of San Diego.

Justification: This project will provide a policy document to guide development, preservation, enhancement, and recreation along the river over the next 20 years.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is, or will be, consistent with applicable community plans and is in conformance with the City's General Plan. Applicable community plans will be amended as needed for consistency with master plan recommendations.

Schedule: The project began in Fiscal Year 2004 and was completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	\$ 277,107	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 277,107
Infrastructure Improvement - Mayor	400680	107,229	-	-	-	-	-	-	-	-	-	107,229
Regional Park Improvements Fund	200391	535,931	-	-	-	-	-	-	-	-	-	535,931
Regional Parks Infrastructure Fund	200339	150,000	-	-	-	-	-	-	-	-	-	150,000
Water Contributions To CIP	700015	550,000	-	-	-	-	-	-	-	-	-	550,000
Total		\$ 1,620,267	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,620,267

Park & Recreation

San Ysidro Athletic Area/Larsen Fld Lght / S11013

Council District: 8	Priority Score: 83
Community Plan: San Ysidro	Priority Category: High
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2011 - 2015	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for the design and construction of lighting systems for the two multi-purpose sports fields at the San Ysidro Athletic Area/Larsen Field.

Justification: This project is needed to expand the hours of facility use and its capacity to serve the community's residential growth.

Operating Budget Impact: This facility will require an on-going operational budget for non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain sports field lighting in various parks.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and is anticipated to be completed in Fiscal Year 2014. Construction is scheduled to begin in late Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
San Ysidro Urban Comm	400126	\$ 210,825	\$ 674,175	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	885,000
South Bay - Major District	400070	-	156,300	-	-	-	-	-	-	-	-	156,300
Total		\$ 210,825	\$ 830,475	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,041,300

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - GENERAL FUND	FTEs 0.00	0.00	0.00	0.00	0.00
	Total Impact \$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500

Park & Recreation

Sefton Field Improvements / S01012

Council District: 6	Priority Score: 27
Community Plan: Mission Valley	Priority Category: Low
Project Status: Underfunded	Contact Information: Oliver, Kevin
Duration: 2007 - 2017	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides design and construction of improvements to enhance part of the 19.3-acre site currently maintained by the Presidio Little League. The improvements may include walkways, an entry monument, picnic areas, paved parking lots and roadways, landscaping, and irrigation upgrades for the existing athletic fields.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan in a community currently deficient in population-based parks per General Plan Guidelines.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan. During preparation of the General Development Plan, the community expressed a concern regarding approval of the park plan without finalization of the draft San Diego River Master Plan. Therefore, approval of the Park General Development Plan was put on hold pending approval of the River Park Master Plan, at which time compliance with the document can be determined.

Schedule: Design began in Fiscal Year 2007 and is currently on hold. Approval of the Park General Development Plan is on hold pending approval of the River Park Master Plan. Construction will be scheduled as funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Environmental Growth 2/3 Fund	200109	\$ 158,906	\$ 341,094	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	500,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	500,000	500,000
Total		\$ 158,906	\$ 341,094	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	500,000	\$ 1,000,000

Park & Recreation

Silver Wing NP Sports Field/Lighting / S11051

Parks - Neighborhood

Council District: 8	Priority Score: 74
Community Plan: Otay Mesa - Nestor	Priority Category: High
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2011 - 2017	619-533-5301
Improv Type: Betterment	smahmalji@sandiego.gov

Description: This project provides for the design and construction of multi-purpose sports fields and security lighting systems at the Silver Wing Neighborhood Park. The project will be phased with Phase I consisting of the lighting systems' design and construction of the security lighting. Subsequent phases will be implemented as funding becomes available.

Justification: This project is needed to expand the hours of facility use and its capacity to serve the community's residential growth, and will provide a more secure facility.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2012. Construction began in Fiscal Year 2014 for security lighting. Sportsfield lighting construction will begin when funding has been identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
CIP Contributions from General Fund	400265	\$ -	\$ 139,285	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 139,285
Montgomery/Waller-Major Dist	400069	1,801	-	-	-	-	-	-	-	-	-	1,801
Otay Mesa/Nestor Urb Comm	400125	325,816	99,184	-	-	-	-	-	-	-	-	425,000
Pk/Rec Bldg Permit Fee Dist E	400077	34,523	-	-	-	-	-	-	-	-	-	34,523
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	600,000	600,000
Total		\$ 362,140	\$ 238,469	\$ -	600,000	\$ 1,200,609						

Park & Recreation

Sixth Avenue Playground Improvements / S00616

Parks - Miscellaneous Parks

Council District: 3	Priority Score: 65
Community Plan: Balboa Park	Priority Category: High
Project Status: Underfunded	Contact Information: Greenstein, Howard
Duration: 1998 - 2018	619-525-8233
Improv Type: Replacement	hgreenstein@sandiego.gov

Description: This project will replace an existing playground within Balboa Park's West Mesa along Sixth Avenue. It will include necessary improvements to comply with the American's with Disabilities Act, including upgrade or replacement of the existing comfort station, replacement of drinking fountains, and improvements to the paths of travel. Some play equipment was donated in 2012 but did not implement the full general development plan for the project; donated equipment will be incorporated into the new playground.

Justification: The existing playground equipment has reached the end of its useful life and needs to be replaced. A majority of the existing playground is not accessible to people with disabilities. This project will bring the playground into conformance with current accessibility standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project complies with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design is complete. Construction will be scheduled when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 97,749	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 97,749
Unappropriated Reserve - Balboa Park CIP Fund	200215	17,516	4,734	-	-	-	-	-	-	-	-	22,251
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,880,000	1,880,000
Total		\$ 115,266	\$ 4,734	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,880,000	\$ 2,000,000

Park & Recreation

Southcrest Trails (252 Corridor Pk Imp - Ph2) Park / S01071

Council District: 9	Priority Score: 59
Community Plan: Southeastern San Diego	Priority Category: Medium
Project Status: Continuing	Contact Information: Winter, James
Duration: 2009 - 2017	619-235-5257
Improv Type: New	jwinter@sandiego.gov

Description: This project provides for design and construction of an approximate 5.8 gross acre, 2.0 usable acre, neighborhood park in the Southcrest Neighborhood of the Southeastern Community Plan Area. Improvements may include picnic shelters, children's play area, hardcourts, walkways, fencing, amphitheater, open turf areas, security lighting, and site furnishings.

Justification: This project provides for additional park land in an extremely park deficient area.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore, the current cost estimate is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Parks - Miscellaneous Parks

Relationship to General and Community Plans: This project is consistent with the Southeastern Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and is anticipated to be completed by mid-Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: This park is now a turn-key project with Civic San Diego managing the final design and construction of the park.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 39,045	\$ 10,955	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
SC-RDA Contribution to CIP Fund	200353	300,000	1,300,000	-	-	-	-	-	-	-	-	1,600,000
Total		\$ 339,045	\$ 1,310,955	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,650,000

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.23	0.23	0.23
	Total Impact \$	\$ -	\$ -	\$ 35,957	\$ 36,998	\$ 37,541

Park & Recreation

Sunset Cliffs Natural Pk Hillside Imp Presrv / S10091

Parks - Open Space

Council District: 2	Priority Score: 58
Community Plan: Peninsula	Priority Category: Medium
Project Status: Continuing	Contact Information: Darvishi, Ali
Duration: 2010 - 2015	619-533-5328
Improv Type: Betterment	adarvishi@sandiego.gov

Description: This project will complete improvements to the hillside portion of the Sunset Cliffs Natural Park, consisting of final project design documents, environmental review and construction documents. Future phases of this project may include construction of trails, habitat restoration, erosion control, removal of houses within the park, and the removal and return to natural vegetation of the softball field.

Justification: This project is needed to preserve and enhance the Sunset Cliffs Natural Park, one of the unique coastal environments in San Diego County. The project begins the implementation of the Sunset Cliffs Natural Park Master Plan which was approved in 2005.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2013. Environmental permitting was completed in Fiscal Year 2013. Phase I construction to remove Dixon Estate structures and return the area to natural vegetation began in Fiscal Year 2014 and is scheduled to be completed in Fiscal Year 2015. Future construction phases will be scheduled when the funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
FY09 Sunset Cliffs Natural Par	400206	\$ 3,239	\$ 96,761	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Grant Fund - State	600001	380,000	-	-	-	-	-	-	-	-	-	380,000
Point Loma - Major District	400051	5,594	-	-	-	-	-	-	-	-	-	5,594
Regional Park Improvements Fund	200391	154,292	235,708	-	-	-	-	-	-	-	-	390,000
Sunset Cliffs Natural Park	200463	420,000	-	-	-	-	-	-	-	-	-	420,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,900,000	2,900,000
Total		\$ 963,125	\$ 332,469	\$ -	\$ 2,900,000	\$ 4,195,594						

Park & Recreation

Switzer Canyon Bridge Enhancement Prog / S10054

Trans - Roadway - Enhance/Scape/Medians

Council District: 3	Priority Score: 38
Community Plan: Greater North Park	Priority Category: Low
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 2013 - 2017	619-533-4654
Improv Type: Betterment	apalaseyed@sandiego.gov

Description: This project provides for bridge landscaping, hardscape, tree planting, signage, sidewalk, median, design of traffic calming devices, and pedestrian safety features for the Switzer Canyon/30th Street Bridge.

Justification: This project provides for a variety of improvements within the boundaries of the Greater North Park Maintenance Assessment District (MAD), which will provide visual neighborhood enhancements and support commercial revitalization.

Operating Budget Impact: The North Park MAD will maintain this enhanced area. The operating budget impact of the improvement will become known after the project is designed. Maintenance of this area is identified as an improvement in the North Park MAD Assessment Engineer's Report.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2010. Design and construction will be scheduled as funding becomes available.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
North Park CIP Fund	200064	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	15,000
North Park MAD Fund	200063	6,221	43,779	5,000	-	5,000	25,000	-	-	-	-	85,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	175,000	175,000
Total		\$ 21,221	\$ 43,779	\$ 5,000	\$ -	\$ 5,000	\$ 25,000	\$ -	\$ -	\$ -	\$ 175,000	\$ 275,000

Park & Recreation

Talmadge Decorative Streetlight Restoration / S00978

Council District: 3
Community Plan: Mid-City: Kensington — Talmadge
Project Status: Continuing
Duration: 2009 - 2015
Improv Type: Betterment

Trans - Roadway - Street Lighting

Priority Score: 36
Priority Category: Low
Contact Information: Lasaga, Fernando
 619-533-7406
 flasaga@sandiego.gov

Description: This project provides for upgrades and improvements to the existing lighting infrastructure in Zone 2 (West) of the Talmadge Maintenance Assessment District (MAD).

Justification: This project provides for improvements within the boundaries of the Talmadge MAD which will provide visual neighborhood enhancements.

Operating Budget Impact: The Talmadge MAD will maintain the enhanced street lights. Maintenance of this area is identified as an improvement in the Talmadge MAD Assessment Engineer's Report and the Talmadge Master Plan.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Kensington-Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Installation of street lights were completed in Fiscal Year 2013. Street light rehabilitation bid and construction scheduled for completion in Fiscal Year 2015.

Summary of Project Changes: An additional \$75,000 was allocated to this project by the Talmadge MAD.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Talmadge CIP Fund	200077	\$ 74,752	\$ 157,048	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	231,800
Talmadge MAD Fund	200076	-	-	75,000	-	-	-	-	-	-	-	75,000
Total		\$ 74,752	\$ 157,048	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	306,800

Park & Recreation

Talmadge Historic Gates / L12001

Council District: 9
Community Plan: Mid-City: Kensington — Talmadge
Project Status: Continuing
Duration: 2012 - 2015
Improv Type: Replacement

Trans - Roadway - Enhance/Scape/Medians

Priority Score: 55
Priority Category: Medium
Contact Information: Qasem, Labib
 619-533-6670
 lqasem@sandiego.gov

Description: This project provides for the restoration of existing Talmadge Historic Gates and installation of new gates along sidewalks in the Talmadge neighborhood. Initial funding provides for restoration of existing gates only; additional funds in future years will provide for installation of new gates at other locations throughout the neighborhood.

Justification: The neighborhood of Talmadge is defined by historic gates located along the south side of Monroe Avenue at intersecting streets. These gates have been in existence for decades and are in need of restoration. Some are in danger of failing due to corrosion and decay. The budgeted allocations will provide for the restoration of these existing gates. Future phases in upcoming years will provide for installation of new gates that have been removed over the years or were never installed.

Operating Budget Impact: Talmadge Maintenance Assessment District (MAD) funds the maintenance of these gates.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Kensington-Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and will continue into next fiscal year.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 10,625	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	10,625
Talmadge CIP Fund	200077	39,961	173,140	-	-	-	-	-	-	-	-	213,101
Talmadge MAD Fund	200076	-	125,000	-	-	-	-	-	-	-	-	125,000
Total		\$ 39,961	\$ 308,765	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	348,726

Park & Recreation

Talmadge Street Improvements / S00820

Council District: 9	Priority Score: 36
Community Plan: Kensington - Talmadge (Mid-City)	Priority Category: Low
Project Status: Warranty	Contact Information: Lasaga, Fernando
Duration: 2002 - 2015	619-533-7406
Improv Type: New	flasaga@sandiego.gov

Description: This project provides for streetscape and lighting improvements within the Talmadge Maintenance Assessment District (MAD). A prior phase of this project landscaped the traffic circle located at 49th Street, Adams Street, and Lorraine Drive. The current phase will install decorative street lighting throughout the neighborhood in conjunction with a utility undergrounding project. The MAD is divided into two zones (east and west). Ornamental lighting improvements are planned for Zone 1 (east). Upgrades and improvements to the existing lighting infrastructure are planned for Zone 2 (west). Companion projects are S00976, S00977, and S00978.

Justification: This project will enhance nighttime illumination, which should increase resident safety in Talmadge. Decorative elements in the lights will increase neighborhood identification and pride.

Operating Budget Impact: The Talmadge MAD will maintain the enhanced street lights and other improvements installed through this project. Maintenance of this area is identified as an improvement in the Talmadge MAD Assessment Engineer's Report and the Talmadge Master Plan.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Kensington-Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Street lighting installation began in Fiscal Year 2013 and was completed in Fiscal Year 2014.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Infrastructure Imp Fund	400184	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	25,000
Talmadge CIP Fund	200077	253,061	3,296	-	-	-	-	-	-	-	-	256,357
Total		\$ 278,061	\$ 3,296	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	281,357

Park & Recreation

Talmadge Streetscape & Lighting Zone 1E / S00976

Council District: 9	Priority Score: 36
Community Plan: Kensington - Talmadge (Mid-City)	Priority Category: Low
Project Status: Warranty	Contact Information: Lasaga, Fernando
Duration: 2009 - 2015	619-533-7406
Improv Type: Betterment	flasaga@sandiego.gov

Description: This project provides for ornamental street lights within Zone 1 (East) of the Talmadge Maintenance Assessment District (MAD).

Justification: This project provides for improvements within the boundaries of the Talmadge MAD which will provide visual neighborhood enhancements.

Operating Budget Impact: The Talmadge MAD will maintain the enhanced street lights. Maintenance of this area is identified as an improvement in the Talmadge MAD Assessment Engineer's Report and the Talmadge Master Plan.

Trans - Roadway - Street Lighting

Relationship to General and Community Plans: This project is consistent with the Mid-City: Kensington-Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Street lighting installation was completed in Fiscal Year 2014.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Talmadge CIP Fund	200077	\$ 613,087	\$ 9,836	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	622,923
Total		\$ 613,087	\$ 9,836	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	622,923

Park & Recreation

Talmadge Streetscape & Lighting Zone 2W / S00977

Council District: 9	Priority Score: 41
Community Plan: Kensington - Talmadge (Mid-City)	Priority Category: Low
Project Status: Warranty	Contact Information: Lasaga, Fernando
Duration: 2009 - 2015	619-533-7406
Improv Type: Betterment	flasaga@sandiego.gov

Description: This project will provide for ornamental street lights within Zone 2 (West) of the Talmadge Maintenance Assessment District (MAD).

Justification: This project provides for improvements within the boundaries of the Talmadge MAD which will provide visual neighborhood enhancements.

Operating Budget Impact: The Talmadge MAD will maintain the enhanced street lights. Maintenance of this area is identified as an improvement in the Talmadge MAD Assessment Engineer's Report and the Talmadge Master Plan.

Trans - Roadway - Street Lighting

Relationship to General and Community Plans: This project is consistent with the Mid-City: Kensington-Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Street lighting improvements under this project have been completed.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Talmadge CIP Fund	200077	\$ 52,137	\$ 2,349	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 54,486
Total		\$ 52,137	\$ 2,349	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 54,486

Park & Recreation

Tierrasanta - Median Conversion / L14001

Council District: 7	Priority Score: 42
Community Plan: Tierrasanta	Priority Category: Medium
Project Status: Continuing	Contact Information: Antoun, Nevien
Duration: 2014 - 2017	619-533-4852
Improv Type: Replacement	nantoun@sandiego.gov

Description: This project provides for the conversion of asphalt medians to concrete medians along various roadways in the Tierrasanta community. The first two phases of this project will convert medians along Santo Road between Aero Drive and Tierrasanta Boulevard. Additional future locations will be determined within the Tierrasanta Maintenance Assessment District (MAD) boundaries.

Justification: The community has requested streetscape improvements to major arterial corridors within Tierrasanta. This project allows certain medians to be enhanced by replacing deteriorating asphalt with decorative stamped concrete.

Operating Budget Impact: The existing hardscape medians are maintained by the Tierrasanta MAD (sweeping, litter removal, and weed removal). There is no anticipated increase in maintenance costs as a result of this project.

Relationship to General and Community Plans: This project is consistent with the Tierrasanta Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Tierrasanta MAD Fund	200030	\$ 933	\$ 249,067	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	250,000
Total		\$ 933	\$ 249,067	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	250,000

Park & Recreation

Tierrasanta CP Sports Field Lighting / S11011

Parks - Community

Council District: 7	Priority Score: 91
Community Plan: Tierrasanta	Priority Category: High
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2011 - 2019	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for the design and construction of a sport lighting system for the multi-purpose sports fields and associated accessibility work at the Tierrasanta Community Park.

Justification: This project is needed to expand the hours of facility use and its capacity to serve the community's residential growth.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Tierrasanta Community Plan and is in conformance with the City's General Plan.

Schedule: The schedule is being developed now that bond funding is anticipated to be allocated to this project in Fiscal Year 2014.

Summary of Project Changes: \$400,000 in Deferred Capital bond funding is anticipated to be allocated to this project in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Monetary Conditions Placed on Future Deposits	200636	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Deferred Capital Bond Financing	9301	-	-	-	400,000	-	-	-	-	-	-	400,000
R.H.-Endowment Comm.Youth	400216	78,051	-	-	-	-	-	-	-	-	-	78,051
SC Open Sp Acq/Rec Ctr PhI	400219	37,716	-	-	-	-	-	-	-	-	-	37,716
SC Open Sp Acq/Rec Ctr PhII	400220	34,233	-	-	-	-	-	-	-	-	-	34,233
Tierrasanta - DIF	400098	150,000	-	-	-	-	-	-	-	-	-	150,000
Tierrasanta(Elliott West)Maj D	400031	3,876	-	-	-	-	-	-	-	-	-	3,876
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	50,000	50,000
Total		\$ 603,876	\$ -	\$ -	\$ 400,000	\$ -	\$ 50,000	\$ 1,053,876				

Park & Recreation

Torrey Highlands Community ID & Enhance / S11009

Trans - Roadway - Enhance/Scape/Medians

Council District: 1, 5, 6	Priority Score: 32
Community Plan: Torrey Highlands	Priority Category: Low
Project Status: Continuing	Contact Information: Kuzminsky, Larry
Duration: 2013 - 2016	619-533-3065
Improv Type: New	lkuzminsky@sandiego.gov

Description: This project provides for community identification signage and enhancements within the Torrey Highlands Maintenance Assessment District (MAD).

Justification: This project is consistent with the Torrey Highlands MAD Assessment Engineer's Report and will provide signage to identify the boundaries of the community.

Operating Budget Impact: Signs will be located in landscaped areas already maintained by the Torrey Highlands MAD. The additional maintenance impact should be minimal, although the design process may result in some minor increased cost associated with ongoing maintenance (such as sign lighting or focal landscaping around the sign). All additional costs will be funded by the Torrey Highlands MAD.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and it is in conformance with the City's General Plan.

Schedule: Community input and preliminary design were completed in Fiscal Year 2013. Design began and was completed in Fiscal Year 2013. Construction is anticipated to begin in Fiscal Year 2014 and is scheduled to be completed in Fiscal Year 2016.

Summary of Project Changes: An additional \$150,000 was allocated to this project at the request of the Torrey Highlands Advisory Group.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
Torrey Highlands MAD Fund	200074	\$ 21,186	\$ 153,814	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 325,000
Total		\$ 21,186	\$ 153,814	\$ 150,000	\$ -	\$ 325,000						

Park & Recreation

Torrey Highlands Park Play Area Upgrades / S11020

Parks - Neighborhood

Council District: 1	Priority Score: 90
Community Plan: Carmel Valley	Priority Category: High
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2011 - 2015	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for Americans with Disabilities Act upgrades and improvements to the children's play area and path of travel within the park to comply with State and federal safety and accessibility guidelines. This project includes accessible parking, accessible site furnishings, accessible play area equipment and surfacing, accessible paths of travel as required, and accessibility upgrades to existing comfort station.

Justification: This project is needed to upgrade existing site improvements and play area facilities to meet current State and federal safety and accessibility regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley (North City West) Community Plan and is in conformance with the City's General Plan.

Schedule: Construction is scheduled to begin in Fiscal Year 2014.

Summary of Project Changes: Development Impact Fee funds in the amount of \$338,305 is anticipated for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY		
Carmel Valley Consolidated FBA	400088	\$ 132,214	\$ 469,858	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 602,072
Carmel Valley Development Impact Fee	400855	-	-	-	338,305	-	-	-	-	-	-	338,305
Total		\$ 132,214	\$ 469,858	\$ -	\$ 338,305	\$ -	\$ 940,377					

Park & Recreation

Torrey Highlands Trail System / RD12002

Council District: 1, 5, 6
Community Plan: Torrey Highlands
Project Status: Continuing
Duration: 2012 - 2015
Improv Type: New

Parks - Trails

Priority Score: N/A
Priority Category: N/A
Contact Information: Williams, Charlette Stron
 619-533-3683
 cswilliams@sandiego.gov

Description: Design and construction of approximately 35,000 linear feet (6.5 miles) of bicycle, hiking and equestrian trails to be located throughout the community in accordance with the Torrey Highlands Subarea Plan. The system will consist of a network of paved (8,000 L.F.) improved multi-use (13,000 L.F.) and unpaved (14,000 L.F.) trails, together with a footbridge at the bottom of McGonigle Canyon.

Justification: The system of trails has been incorporated as a critical component of the Torrey Highlands Subarea Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

Schedule: Funding has been phased to coincide with the acquisition and development of the right-of-way and open space parcels in which the trails will be located. Completion of this project will be concurrent with development build-out.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 281,016	\$ 386,818	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	667,834
Total		\$ 281,016	\$ 386,818	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	667,834

Park & Recreation

Torrey Hills NP Development / S13007

Parks - Neighborhood

Council District: 1	Priority Score: 47
Community Plan: Torrey Hills	Priority Category: Medium
Project Status: Continuing	Contact Information: Antoun, Nevien
Duration: 2014 - 2019	619-533-4852
Improv Type: New	nantoun@san Diego.gov

Description: This project provides for recreational improvements on four undeveloped acres within the Torrey Hills Neighborhood Park. Improvements may include a recreation center, parking area, and/or other park amenities as determined through a community input process.

Justification: This project will contribute to satisfying population-based park requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Torrey Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2014. Construction will be scheduled subsequent to General Development Plan completion.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Monetary Conditions Placed on Future Deposits	200636	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Total		\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000

Operating Budget Impact

Department - Fund		FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.28	0.28	0.28
	Total Impact \$	\$ -	\$ -	\$ 50,672	\$ 51,941	\$ 52,601

Park & Recreation

Torrey Hills SDG&E Easement Enhancement / S11006

Trans - Roadway - Enhance/Scape/Medians

Council District: 1	Priority Score: 19
Community Plan: Torrey Hills	Priority Category: Low
Project Status: Continuing	Contact Information: Darvishi, Ali
Duration: 2011 - 2016	619-533-5328
Improv Type: New	adarvishi@sandiego.gov

Description: This project will provide for an enhancement of an easement area located under San Diego Gas and Electric power transmission lines at the southwest corner of East Ocean Air Drive and Corte Mar Asombrosa within the Torrey Hills Maintenance Assessment District (MAD).

Justification: The community desires enhanced, natural planting at this location that would be similar to the other planted areas in Torrey Hills.

Operating Budget Impact: The Torrey Hills MAD will provide for maintenance costs associated with this project. The operating budget impact will be determined upon completion of design.

Relationship to General and Community Plans: This project is consistent with the Torrey Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY		
Torrey Corner Mitigation Fund	400269	\$ 88,443	\$ 52,557	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 141,000
Torrey Hills MAD Fund	200070	43,674	256,326	-	-	-	-	-	-	-	-	300,000
Total		\$ 132,117	\$ 308,883	\$ -	\$ 441,000							

Park & Recreation

Torrey Meadows Neighborhood Park / S00651

Parks - Neighborhood

Council District: 5	Priority Score: N/A
Community Plan: Torrey Highlands	Priority Category: N/A
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2003 - 2017	619-533-5139
Improv Type: New	koliver@sandiego.gov

Description: This project provides for the acquisition, design and construction of a five useable acre neighborhood park in Torrey Highlands. Proposed improvements include a multi-purpose turf field, half court basketball court, children's play areas, walkways, landscaping, drainage, security lighting, comfort station and Americans with Disabilities Act (ADA) accessibility improvements.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition is complete. Design began in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 3,805,663	\$ 4,117,093	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,922,755
Total		\$ 3,805,663	\$ 4,117,093	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,922,755

Operating Budget Impact

Department - Fund		FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.35	0.35	0.35
	Total Impact \$	\$ -	\$ -	\$ 63,340	\$ 64,923	\$ 65,749

Park & Recreation

Torrey Pines City Park General Development Plan / S01015

Council District: 1	Priority Score: N/A
Community Plan: University	Priority Category: N/A
Project Status: Underfunded	Contact Information: Harkness, Jeffrey
Duration: 2008 - 2020	619-533-6595
Improv Type: Betterment	jharkness@sandiego.gov

Description: This project provides for the design, development, and protection of sensitive habitat and historic attributes for 44.0 acres of the 447.0 gross acre park located off North Torrey Pines Road. Amenities may include passive use areas, viewing platforms, access road, public parking lot, trail, beach access and accessibility improvements, two new public comfort stations, and park signage.

Justification: The General Development Plan was required pursuant to a settlement agreement between the City of San Diego and the Coastal Law Enforcement Action Network for violations resulting from unapproved on-site grading activities by the Lessee. Additionally, the park site is located in a community deficient in parks and recreational facilities per the City's General Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009. General Development Plan was approved in Fiscal Year 2013. Construction will be scheduled pending funding availability.

Summary of Project Changes: An increase of \$5.2 million in unidentified funding reflects an increased scope of work as a result of the General Development Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	\$ 550,949	\$ 49,051	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 600,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	15,000,000	15,000,000
Total		\$ 550,949	\$ 49,051	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	15,000,000	\$ 15,600,000

Park & Recreation

Torrey Pines Golf Course / AEA00001

Golf Courses

Council District: 1	Priority Score: Annual
Community Plan: University	Priority Category: Annual
Project Status: Continuing	Contact Information: Bragado, Alex
Duration: 2010 - 2020	858-552-1635
Improv Type: Betterment	abragado@sandiego.gov

Description: This annual allocation provides for the unexpected replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Torrey Pines.

Justification: This annual allocation will provide a capital assets cost-avoidance program allowing for the timely replacement of unanticipated failure of golf capital assets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design and replacement of minor capital assets will be implemented on an as-needed basis.

Summary of Project Changes: \$820,000 is anticipated to be transferred to new project Torrey Pines N. Golf Course - Improvements, S14019 via Council Resolution in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015							Unidentified Funding	Project Total	
				FY 2015	Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
Torrey Pines Golf Course CIP Fund	700045	\$ 667,616	\$ 1,619,507	\$ -	\$ (820,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,467,123
Total		\$ 667,616	\$ 1,619,507	\$ -	\$ (820,000)	\$ -	\$ -	1,467,123					

Park & Recreation

Torrey Pines N. Golf Course-Improvements / S14019

Golf Courses

Council District: 1	Priority Score: 34
Community Plan: University	Priority Category: Medium
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2014 - 2019	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for improvements and updates to the golf course to include: rebuilding greens, practice greens and greens complex sand bunkers; improving fairway sand bunkers and tournament tees; installing a replacement irrigation system; reducing turf areas in selected areas; and adding a complete cart path system.

Justification: Enhance the playability of the course for resident golfers, while improving course conditions for private and professional tournaments. In addition, updates to the irrigation system and reductions in turf areas will conserve recycled water and energy.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design of the General Development Plan was completed in Fiscal Year 2014 and construction is scheduled to begin in Fiscal Year 2015.

Summary of Project Changes: This project is anticipated to be added to the Capital Improvements Program in Fiscal Year 2014 via Council Resolution. It will receive \$820,000 from the Torrey Pines Golf Course annual allocation, AEA00001 and \$8.8 million of new appropriations for a total addition of \$9.6 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
Torrey Pines Golf Course CIP Fund	700045	\$ -	\$ -	\$ -	9,570,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	9,570,000
Total		\$ -	\$ -	\$ -	9,570,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	9,570,000

Park & Recreation

Trail for All People / S13001

Council District: 5	Parks - Trails
Community Plan: Black Mountain Ranch	Priority Score: 54
Project Status: Continuing	Priority Category: Medium
Duration: 2013 - 2015	Contact Information: Darvishi, Ali
Improv Type: New	619-533-5328
	adarvishi@sandiego.gov

Description: This project provides for design and construction of a 1,300 linear foot paved trail to accommodate people of all physical abilities. The trail will be located on an existing unpaved trail alignment within the Black Mountain Open Space Park off of Miner's Ridge Loop staging area. Associated amenities and support facilities may include a shaded viewing pavilion, wayfinding and interpretive signage/exhibits, information kiosks, and benches.

Justification: This project will provide a unique trail experience for park users, specifically persons with disabilities and is a high priority for the Black Mountain Ranch Open Space Park Citizen's Advisory Committee, as well as the Rancho Penasquitos Community Planning Group.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. Operational costs will be determined subsequent to design development.

Relationship to General and Community Plans: The project is consistent with the Black Mountain Open Space Natural Resource Management Plan, and is in conformance with the City's General Plan.

Schedule: Site design and permitting began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2015.

Summary of Project Changes: Total project cost has increased by \$98,700 due to revised construction estimates and is currently unfunded.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
PV Est-Other P & R Facilities	400221	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Regional Park Improvements Fund	200391	14,506	216,494	-	-	-	-	-	-	-	-	231,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	98,700	98,700
Total		\$ 64,506	\$ 216,494	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 98,700	\$ 379,700

Park & Recreation

Tubman Charter School JU Improvements / S13000

Council District: 9	Priority Score: 31
Community Plan: College Area	Priority Category: Low
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2013 - 2017	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for design and construction of approximately 1.72 acres of joint-use facilities at Tubman Charter School to supplement existing park acreage in the College Area community. Improvements may include turf multi-purpose fields, multi-purpose hardcourts, walkways, landscaping, and accessibility upgrades.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore, the current operating cost estimate is based on the Park and Recreation Department's current cost to maintain various similar facilities. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the College Area community plan and is in conformance with the City's General Plan.

Schedule: The design of the General Development Plan began in Fiscal Year 2013 and it will be completed in Fiscal Year 2014. Design and construction will be scheduled when funding is received from developer contributions.

Summary of Project Changes: Development Impact Fee funding in the amount of \$350,000 has been allocated to this project in Fiscal Year 2015. \$1.4 million in developer contributions is anticipated in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
College Area	400127	\$ 121,792	\$ 368,208	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 840,000
Monetary Conditions Placed on Future Deposits	200636	-	-	-	-	1,430,000	-	-	-	-	-	1,430,000
Total		\$ 121,792	\$ 368,208	\$ 350,000	\$ -	\$ 1,430,000	\$ -	\$ 2,270,000				

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - GENERAL FUND	FTEs 0.00	0.00	0.00	0.12	0.12
Total Impact	\$ -	\$ -	\$ -	\$ 21,258	\$ 21,802

Park & Recreation

University Village Park Tot Lot / S13005

Parks - Neighborhood

Council District: 1	Priority Score: 17
Community Plan: University	Priority Category: Low
Project Status: Continuing	Contact Information: Kuzminsky, Larry
Duration: 2013 - 2019	619-533-3065
Improv Type: New	lkuzminsky@sandiego.gov

Description: This project provides for a new children's play area where no playground currently exists. The new play area would be geared toward children between 2 and 5 years of age, including path of travel accessibility improvements.

Justification: This project will contribute to satisfying population-based park requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2014. Construction will be scheduled when additional funding is identified.

Summary of Project Changes: City Council Report 13-088 dated October 23, 2013 identifies this project as receiving \$150,000 of Deferred Capital bond funds which is reflected in the Anticipated column of Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Deferred Capital Bond Financing	9301	\$ -	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	150,000
Pk/Rec Bldg Permit Fee Dist-B	400074	-	253	-	-	-	-	-	-	-	-	253
University City So.-Urban Comm	400134	20,493	279,507	-	-	-	-	-	-	-	-	300,000
Total		\$ 20,493	\$ 279,760	\$ -	\$ 150,000	\$ -	450,253					

Operating Budget Impact

Department - Fund		FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - GENERAL FUND	FTEs	0.00	0.12	0.12	0.12	0.12
	Total Impact \$	\$ -	\$ 28,130	\$ 28,674	\$ 28,958	\$ 29,270

Park & Recreation

Valencia Park Acquisition & Development / S11103

Parks - Mini Parks

Council District: 4	Priority Score: N/A
Community Plan: Southeastern San Diego	Priority Category: N/A
Project Status: Continuing	Contact Information: Harkness, Jeffrey
Duration: 2012 - 2016	619-533-6595
Improv Type: New	jharkness@sandiego.gov

Description: This project provides for the acquisition, design and construction of approximately 0.46 acres (composed of three separate parcels) of unimproved property. The project will expand useable park acreage in the Southeastern San Diego-Encanto Neighborhoods Community. Improvements will include amenities such as multi-purpose turf areas, a children's play area, seating, walkways, landscaping, and security lighting.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan in a community currently deficient in population-based parks per General Plan guidelines.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore the current cost estimate is based upon the Park and Recreation Department's current cost to maintain various landscape areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with recommendations of the Southeastern San Diego-Encanto Neighborhoods Community Plan, and is in conformance with the City's General Plan.

Schedule: Property acquisition was completed in Fiscal Year 2011. Design is scheduled for Fiscal Year 2015 and construction of the project is scheduled for Fiscal Year 2016.

Summary of Project Changes: \$734,000 in Development Impact Fee funding is being allocated to this project in Fiscal Year 2015. Total project cost has increased by \$284,000.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 8,496	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	8,496
Grant Fund - State	600001	220,865	-	-	-	-	-	-	-	-	-	220,865
S.E. San Diego Urban Comm	400120	-	-	734,000	-	-	-	-	-	-	-	734,000
Total		\$ 229,361	\$ -	\$ 734,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	963,361

Operating Budget Impact

Department - Fund		FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.03	0.03	0.03
	Total Impact \$	\$ -	\$ -	\$ 5,551	\$ 5,688	\$ 5,758

Park & Recreation

Views West NP ADA Upgrades / S10031

Council District: 5	Priority Score: 82
Community Plan: Rancho Penasquitos	Priority Category: High
Project Status: Warranty	Contact Information: Oliver, Kevin
Duration: 2010 - 2015	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for Americans with Disabilities Act (ADA) accessibility upgrades and improvements to the park site and to the children's play area. The project will provide for accessible paths of travel within the park, upgrades to the comfort station and concession stand, upgrades to existing site furnishings, and upgrades to the parking area. This project upgrades both play areas to meet current accessibility standard by providing new play equipment, safety surfacing, and upgrades seating near the play areas.

Justification: This project is needed to upgrade existing site improvements and play area facilities to meet current federal and State safety and accessibility regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2013 and was completed in Fiscal Year 2014.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY		
Grant Fund - Federal	600000	\$ 305,100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 305,100
Rancho Penasquitos FBA	400083	572,179	52,821	-	-	-	-	-	-	-	-	625,000
Total		\$ 877,279	\$ 52,821	\$ -	\$ 930,100							

Park & Recreation

W. Henderson Security Light Improvement / S14014

Parks - Community

Council District: 9	Priority Score: 40
Community Plan: Southeastern San Diego	Priority Category: Low
Project Status: Continuing	Contact Information: Winter, James
Duration: 2014 - 2015	619-235-5257
Improv Type: New	jwinter@sandiego.gov

Description: This projects provides for added security lights and the replacement of existing security lights with new LED fixtures.

Justification: Security issues at the park require additional security lighting. The community has requested additional security lighting for many years.

Operating Budget Impact: The new security lights will be LED with an extended life span compared to the existing lights. Minimal impact to the operating budget.

Relationship to General and Community Plans: The addition of security lights is consistent with the community plan.

Schedule: This project is anticipated to be completed by June 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
EDCD Community Fund	700042	\$ -	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80,000
Total		\$ -	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80,000

Park & Recreation

Wagenheim Joint Use Facility / S15007

Council District: 6
Community Plan: Mira Mesa
Project Status: New
Duration: 2015 - 2018
Improv Type: New

Parks - Miscellaneous Parks

Priority Score: 59
Priority Category: Medium
Contact Information: Shifflet, Robin
 619-533-4524
 rshifflet@sandiego.gov

Description: This project provides for the design and construction of an approximately 4-acre joint use facility at Wagenheim Middle School to supplement existing park acreage in the Mira Mesa community. Joint use improvements could include multi-use sports fields, multi-purpose courts, walkways, landscaping, Americans with Disabilities (ADA) upgrades and improvements to comply with State and federal safety and accessibility guidelines and could include a comfort station.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2016 and anticipated to be completed in Fiscal Year 2018

Summary of Project Changes: This is a newly published project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015							Unidentified Funding	Project Total	
				FY 2015	Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
Mira Mesa - FBA	400085	\$ -	\$ -	\$ 5,087,168	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,087,168
Total		\$ -	\$ -	\$ 5,087,168	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,087,168

Operating Budget Impact

Department - Fund		FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.28
	Total Impact \$	\$ -	\$ -	\$ -	\$ -	\$ 50,672

Park & Recreation

Walker NP Playground Upgrades / S10092

Council District: 6	Parks - Neighborhood
Community Plan: Mira Mesa	Priority Score: 73
Project Status: Warranty	Priority Category: High
Duration: 2010 - 2015	Contact Information: Oliver, Kevin
Improv Type: Betterment	619-533-5139
	koliver@sandiego.gov

Description: This project provides Americans with Disabilities Act (ADA) upgrades and improvements to the children's play area and path of travel within the park required to comply with all State and federal accessibility guidelines and City standards. This project includes a new accessible onstreet parking space, site furnishings, play area equipment, and surfacing.

Justification: The Americans with Disabilities Act (ADA) of 1995 requires that children's play areas provide like facilities for all children regardless of physical ability. This includes equipment, as well as a resilient surfacing which is accessible to persons with disabilities. This project will also upgrade the children's play areas to be fully compliant with current State safety regulations and Federal ADA requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in conformance with the Mira Mesa Community Plan and the City's General Plan.

Schedule: Construction began in Fiscal Year 2013 and was completed in Fiscal Year 2014.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Mira Mesa - FBA	400085	\$ 309,970	\$ 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 310,000
Mira Mesa East-Major District	400028	3,100	-	-	-	-	-	-	-	-	-	3,100
Total		\$ 313,070	\$ 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 313,100

Park & Recreation

Webster Neighborhood Identification Sign / S14005

Trans - Roadway - Enhance/Scape/Medians

Council District: 4	Priority Score: 21
Community Plan: Mid-City: Eastern Area	Priority Category: Low
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 2014 - 2016	619-533-4654
Improv Type: New	apalaseyed@sandiego.gov

Description: This project provides for the installation of a new neighborhood identification sign for the Webster neighborhood within a planted median located along the south side of Federal Boulevard between 48th Street and 50th Street.

Justification: This project will provide signage to identify the boundaries of the Webster neighborhood.

Operating Budget Impact: The sign will be located in a landscaped area already maintained by the Webster-Federal Boulevard Maintenance Assessment District (MAD). The additional maintenance impact should be minimal, although the design process may result in some minor increased cost associated with ongoing maintenance (such as sign lighting or focal landscaping around the sign). All additional costs will be funded by the Webster-Federal Boulevard MAD.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014. Construction is anticipated to begin in Fiscal Year 2015.

Summary of Project Changes: Unidentified funding has been removed and the project is fully funded.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Webster-Federal Boulevard MAD Fund	200066	\$ 1,515	\$ 38,485	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000
Total		\$ 1,515	\$ 38,485	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000

Park & Recreation

Wegeforth Elementary School Joint Use / S00764

Council District: 7
Community Plan: Serra Mesa
Project Status: Continuing
Duration: 2009 - 2015
Improv Type: Betterment

Parks - Miscellaneous Parks

Priority Score: 67
Priority Category: High
Contact Information: Oliver, Kevin
 619-533-5139
 koliver@sandiego.gov

Description: This project provides for the design and construction of approximately four acres at Wegeforth Elementary School for joint-use facilities to supplement existing park acreage in the Serra Mesa Community. Proposed improvements include turf multi-purpose sports field, courts, walkways, landscaping, parking, security lights, drainage, comfort station, and accessibility upgrades.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Serra Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and is anticipated to be completed by Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Unidentified Funding	Project Total	
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
Private & Others Contrib-CIP	400264	\$ 657,050	\$ 1,334,950	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,992,000
Serra Mesa - Urban Community	400132	226	1,099,774	-	-	-	-	-	-	-	-	1,100,000
Total		\$ 657,276	\$ 2,434,724	\$ -	\$ -	3,092,000						

Operating Budget Impact

Department - Fund		FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - GENERAL FUND	FTEs	0.00	0.48	0.48	0.48	0.48
	Total Impact \$	\$ -	\$ 51,575	\$ 53,747	\$ 54,881	\$ 56,126

Park & Recreation

Welcome to Rancho Bernardo Signs / S10036

Trans - Roadway - Enhance/Scape/Medians

Council District: 5	Priority Score: 32
Community Plan: Rancho Bernardo	Priority Category: Low
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2010 - 2016	619-533-5120
Improv Type: Betterment	bjohnson@sandiego.gov

Description: This project provides for replacement of the destroyed identification sign located on Rancho Bernardo Road east of Interstate 15 and west of Bernardo Center Drive within the Rancho Bernardo Community.

Justification: This project is an identified improvement in the Rancho Bernardo Maintenance Assessment District (MAD). The previous sign was destroyed in a vehicle accident and is in need of replacement. The Rancho Bernardo MAD Citizen's Advisory Committee has approved full funding for this project to replace this sign (using proceeds from the insurance settlement).

Operating Budget Impact: Maintenance of the sign, including repair due to vandalism or vehicle accidents, removal of graffiti, general upkeep and cleaning, and ancillary landscaping and lighting, will be funded by the Rancho Bernardo MAD.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Community input was received in Fiscal Year 2012 to determine the theme, logo, and font for the new sign. Design began in Fiscal Year 2013 and will be completed in Fiscal Year 2014. Construction will begin and be completed in Fiscal Year 2015. Project will remain active until warranty period ends in Fiscal Year 2016.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000
Rancho Bernardo MAD CIP	200622	\$ 13,672	\$ 41,695	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 55,367
Total		\$ 13,672	\$ 56,695	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 70,367

Park & Recreation

West Lewis and Falcon Streets MP / S00757

Parks - Mini Parks

Council District: 3	Priority Score: N/A
Community Plan: Uptown	Priority Category: N/A
Project Status: Warranty	Contact Information: Oliver, Kevin
Duration: 2009 - 2015	619-533-5139
Improv Type: New	koliver@sandiego.gov

Description: This project provides for design and construction of a 0.35 acre mini-park within the West Lewis and Falcon Streets rights-of-way. Amenities include hardscape, landscape, irrigation, seating areas, and interpretive sign.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Park and Recreation Department's operating budget.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2011 and was completed in Fiscal Year 2012.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015							Unidentified Funding	Project Total	
				FY 2015	Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
Uptown Urban Comm	400121	\$ 446,139	\$ 0	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	446,139
Total		\$ 446,139	\$ 0	\$ -	\$ -	446,139							

Park & Recreation

West Maple Canyon MP / S00760

Parks - Mini Parks

Council District: 3	Priority Score: 52
Community Plan: Uptown	Priority Category: Medium
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2009 - 2015	619-533-5139
Improv Type: New	koliver@sandiego.gov

Description: This project provides for the design and construction of a 0.25 acre mini-park to be located within the dedicated portion of the Maple Canyon Open Space. Amenities may include walkways, landscaping, seating areas, and public art.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2007 and is ongoing. Construction will begin once the design phase has concluded.

Summary of Project Changes: Project cost has increased by \$100,000 in Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015							Unidentified Funding	Project Total	
				FY 2015	Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
Uptown Urban Comm	400121	\$ 298,548	\$ 346,452	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 745,000
Total		\$ 298,548	\$ 346,452	\$ 100,000	\$ -	\$ -	\$ 745,000						

Operating Budget Impact

Department - Fund		FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - GENERAL FUND	FTEs	0.00	0.02	0.02	0.02	0.02
	Total Impact \$	\$ -	\$ 3,255	\$ 3,348	\$ 3,394	\$ 3,446

Park & Recreation

Wightman Street Neighborhood Park / S00767

Council District: 9	Priority Score: 49
Community Plan: Eastern Area (Mid-City)	Priority Category: Medium
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2007 - 2017	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for the design and development of Wightman Street Neighborhood Park on 0.9 acres of parkland. The park development will also include the implementation of the Chollas Creek Enhancement Program for Auburn Creek which is located on site.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's estimated cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined and all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Eastern Area Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2007 and was completed Fiscal Year 2013.

Summary of Project Changes: \$1.5 million is being allocated to this project in Fiscal Year 2015. Total project cost has increased by \$37,000.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Mid City Urban Comm	400114	\$ -	\$ -	\$ 1,090,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,090,000
Mid-City - Park Dev Fund	400109	592,818	93,182	440,634	-	-	-	-	-	-	-	1,126,634
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	969,366	969,366
Total		\$ 592,818	\$ 93,182	\$ 1,530,634	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 969,366	\$ 3,186,000

Park & Recreation

Windwood II MP Play Area Upgrades / S11017

Council District: 1	Priority Score: 90
Community Plan: Carmel Valley	Priority Category: High
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2011 - 2015	619-533-5139
Improv Type: Replacement	koliver@sandiego.gov

Description: This project provides for Americans with Disabilities Act upgrades and improvements to the children's play area and path of travel within the park to comply with State and federal safety and accessibility guidelines. This project includes accessible on-street parking, site furnishings, accessible play equipment, and surfacing.

Justification: This project is needed to upgrade existing site improvements and play area facilities to meet current federal and State safety and accessibility regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley (North City West) Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and has been completed. Construction began in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2014.

Summary of Project Changes: Total project cost decreased by \$69,142 due to revised construction estimates.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 474,520	\$ 6,338	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	480,858
Total		\$ 474,520	\$ 6,338	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	480,858

Park & Recreation

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Tierrasanta CP Sports Field Lighting / S11011	\$ 1,053,876	\$ 50,000	4.7%	This project provides for the design and construction of a lighting system for the multi-purpose sports fields at the Tierrasanta Community Park. Construction phase is currently unfunded.
Open Space Improvements / AGG00001	2,624,336	300,000	11.4%	This project provides funding for developing various public facilities within the City's resource-based open space parks. Unidentified funding in the amount of \$300,000 is attributed to the Rancho Mission Slope Movement sub-project.
Cabrillo Heights NP Improvements / S00763	843,000	165,000	19.6%	This project provides for improvements at Cabrillo Heights Neighborhood Park. A portion of the construction phase is currently unfunded.
Trail for All People / S13001	379,700	98,700	26.0%	This project provides for design and construction of a 1,300 linear foot paved trail to accommodate people of all physical abilities. A portion of the construction phase is currently unfunded.
Pacific Breezes (Ocean View Hills) CP / S00649	16,800,000	5,030,000	29.9%	This project provides for the acquisition, design, and construction of the Pacific Breezes Community Park. \$5.0 million for construction is currently unfunded.
Wightman Street Neighborhood Park / S00767	3,186,000	969,366	30.4%	This project provides for the design and development of Wightman Street Neighborhood Park on 0.9 acres of parkland. Construction phase is currently unfunded.
Crest Canyon Neighborhood Park / S15005	410,000	135,000	32.9%	This project provides for the design and construction of a neighborhood park in the Torrey Pines community. Park amenities could include picnic areas, children's play area, walkways, turf areas, and landscaping. Construction will be scheduled when funding is identified.
Chollas Lake Pk Playground Improvements / S14002	1,500,000	511,000	34.1%	This project provides for the design and construction of two playgrounds at Chollas Lake Park to replace existing playgrounds which have surpassed their life expectancy and do not meet current Americans with Disabilities Act (ADA) and playground safety requirements. The new playgrounds will be fully ADA compliant and will meet all safety guidelines for public playgrounds.
Cowles Mountain Access Rd Rehabilitation / S14001	40,000	15,000	37.5%	This project provides for rehabilitation of approximately 1.6 miles of service/access road on the east side of Cowles Mountain within Mission Trails Regional Park. A portion of the construction phase is currently unfunded.
Riviera Del Sol Neighborhood Park / S00999	6,924,640	3,374,640	48.7%	This project provides for land acquisition and development of a 4.9 useable acre neighborhood park at a site located in the Riviera del Sol Subdivision. Construction phase is currently unfunded.
Silver Wing NP Sports Field/Lighting / S11051	1,200,609	600,000	50.0%	This project provides for the design and construction of multi-purpose sports fields and security lighting systems at the Silver Wing Neighborhood Park. Construction phase is currently unfunded.
Sefton Field Improvements / S01012	1,000,000	500,000	50.0%	This project provides design and construction of improvements to enhance the 19.3 acre site currently maintained by the Presidio Little League. Construction phase is currently unfunded.
El Cajon Boulevard Streetscape Improvements / S00826	2,479,800	1,269,800	51.2%	This project provides for streetscape improvements along El Cajon Boulevard. \$1.3 million is currently unfunded.

Park & Recreation

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Hidden Trails Neighborhood Park / S00995	5,340,000	2,920,000	54.7%	This project provides for the acquisition, design, and construction of a four useable acre neighborhood park serving the Otay Mesa Community. Construction phase is currently unfunded.
Del Mar Mesa Southern Multi-Use Trail / S00889	260,300	150,000	57.6%	This project provides for a surfaced eight-foot wide multi-use trail extending south-erly from the end of Del Mar Mesa Road to complete Neighborhood 10 Trail Con-nection. The next phase of construction is currently unfunded.
Chicano Park ADA Upgrades / S13003	2,502,354	1,541,697	61.6%	This project provides for accessibility upgrades to accommodate persons with dis-abilities while respecting the park's cultural significance and attributes. Construc-tion phase is currently unfunded.
Switzer Canyon Bridge Enhancement Prog / S10054	275,000	175,000	63.6%	This project provides for bridge landscaping, hardscape, tree planting, signage, sidewalk, median, design of traffic calming devices, and pedestrian safety features. Design and construction phases are currently unfunded.
Sunset Cliffs Natural Pk Hillside Imp Presrv / S10091	4,195,594	2,900,000	69.1%	This project will complete improvements to the hillside portion of the Sunset Cliffs Natural Park. Construction phase is currently unfunded.
Canyon Hills Resource Park Improvements / S15006	6,173,502	4,454,932	72.2%	This project provides for the design and construction of neighborhood park ameni-ties in Canyon Hills Resource Park to supplement existing park acreage in the Mira Mesa community. Park improvements could include typical neighborhood park amenities such as picnic areas, interpretive signs, walkways, benches and landscap-ing. Construction is scheduled when funding is identified.
Coastal Erosion and Access / AGF00006	3,222,843	2,400,000	74.5%	This project provides partial funding for coastal infrastructure improvements at 71 sites, from Sunset Cliffs Park to Torrey Pines State Beach, that were identified and prioritized in a 2003 Coastal Erosion Assessment Survey.
Mohnike Adobe and Barn Restoration / S13008	2,050,000	1,550,000	75.6%	This project provides for the rehabilitation/restoration of the historic adobe and hay barn located within the 14-acre Rancho Penasquitos Equestrian Center on the east-ern end of the Los Penasquitos Canyon Preserve. Construction phase is currently unfunded.
Coast Blvd Walkway Improvements / S15001	355,000	280,000	78.9%	This project provides for design and construction of widened walkways, enhanced paving, slope protection, seat walls, curb and street paving, and various improve-ments including, but not limited to, bollards, railings and landscape along Coast Boulevard in the vicinity of Children's Pool from the lifeguard tower to Jenner Street. Construction is scheduled to begin once funding is identified.
Mid City Skate Park / S15003	1,212,500	962,500	79.4%	This project provides for the General Development Plan amendment, design and construction of a skate park at the existing Park de la Cruz Neighborhood Park. Construction will be scheduled when funding is identified.
Mission Bay Athletic Area Comfort Station Mod / S10021	1,029,057	820,000	79.7%	This project provides for the removal and replacement of the existing comfort sta-tion/concession stand at the Mission Bay Athletic Area. It will also provide an accessible path of travel from Grand Avenue to the comfort station and the center of the ball field complex. Construction phase is currently unfunded.

Park & Recreation

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Multiple Species Conservation / S01076	21,144,303	17,039,472	80.6%	This project will support the City's MSCP Implementing Agreement (I.A.), preservation of 52,727 acres within the Multi-Habitat Planning Area (MHPA). To date, 49,004 acres (93%) have been conserved or obligated. The remaining 3,723 acres, which is currently unfunded, will conserve, mitigate, exact, and acquire land per the Multiple Species Conservation Program Implementing Agreement.
Martin Luther King Jr. Promenade / S13020	1,230,000	1,005,000	81.7%	This project will provide for the construction of a cultural promenade area including pedestrian areas, fitness areas, seating, landscaping, community identification signs, artwork, utility relocation, new street section, retaining walls, and free-standing walls. The construction phase currently is unfunded.
ADA Improvements & Expansion of Paradise Senior Ce / S15002	3,290,554	2,790,554	84.8%	This project provides for the design and construction of Americans with Disabilities Act (ADA) upgrades for the existing Paradise Senior Center, parking lot and walkways and includes a new 3,000 square foot expansion of the kitchen, restroom, and multi-purpose room. Construction will begin when funding is identified.
McKinley Elementary School JU Improvemts / S12001	1,702,500	1,523,000	89.5%	This project provides for design and construction of approximately 1.2 acres of joint-use facilities at McKinley Elementary School to supplement existing park acreage in the Greater North Park Community. Construction phase is currently unfunded.
Chollas Community Park / S00654	30,175,562	27,183,356	90.1%	This project provides for the design and development of North Chollas Community Park. Design and construction of future phases of the park are currently unfunded.
Sixth Avenue Playground Improvements / S00616	2,000,000	1,880,000	94.0%	This project will replace an existing playground within Balboa Park's West Mesa along Sixth Avenue. Construction phase is currently unfunded.
Torrey Pines City Park General Development Plan / S01015	15,600,000	15,000,000	96.2%	This project provides for the preparation of a General Development Plan and associated environmental review for 44.0 acres of the 447.0 gross acre park located off North Torrey Pines Road. Construction phase is currently unfunded.
Crystal Pier Improvements / S11014	11,300,000	11,000,000	97.3%	This project will provide for the evaluation of the overall condition of the pier which is located in Pacific Beach and to make recommendations for repairs to ensure public safety. The pier was originally constructed in 1927. A storm demolished 240 feet of the pier in 1983 and this portion was reconstructed in 1987. Currently design and construction phases are unfunded.
Beyer Park Development / S00752	11,888,000	11,676,000	98.2%	This project provides for the acquisition, design, and construction of approximately 12.6 useable acres for a community and neighborhood park on Beyer Boulevard. Design and construction phases are currently unfunded.
Kumeyaay Lakes Berm Restoration and Dredging / S00655	10,000,000	9,840,000	98.4%	This project provides for the dredging of two lakes and reconstruction of a lake berm within the Kumeyaay Lake system at Mission Trails Regional Park. Design and construction phases are currently unfunded.
Total - Park & Recreation		\$ 130,110,017		

Police



Page Intentionally Left Blank

Police

The San Diego Police Department serves approximately 1.3 million residents with professionalism and integrity. In addition to the Headquarters building, the Department serves the community from ten area commands located throughout the City. For policing purposes, the City is divided into 19 service areas and 123 neighborhoods.

The following ten area commands extend throughout the City and greatly facilitate the Department's community-based policing and problem-solving efforts: Central Division, Eastern Division, Mid-City Division, Northern Division, Northeastern Division, Northwestern Division, Southeastern Division, Southern Division, Traffic Division, and Western Division. The two largest area command facilities are Central Division and Mid-City Division. These facilities serve geographical areas of 9.7 square miles and 12.8 square miles, respectively. The largest geographical area of the City (103.8 square miles) is served by the Northeastern Division. The Capital Improvement Program plays an important role in addressing the Police Department's facility needs.

2014 CIP Accomplishments

In Fiscal Year 2014, the Police Department accomplished the following:

- Finalization of the architectural design for the Police Shooting Range Refurbishment Project.
- Finalization of the technical requirements and issuance of the Request for Proposals (RFP) for the Computer Aided Dispatch System Replacement Project.
- Began the project design phase of the Co-generation Re-power Project, which will replace the existing chillers at Police Headquarters with new energy efficient turbo chillers.
- Replacement of the 9-1-1 HVAC chillers located at the Police Headquarters building.
- Completion of electrical and plumbing upgrades at the Police Headquarters building.
- Replacement of front entrance doors at the Police Headquarters building to meet ADA requirements.
- Completion of interior and exterior electrical upgrades at Southeastern Division.

2015 CIP Goals

In Fiscal Year 2015, the Police Department anticipates accomplishing the following:

- Selection of the vendor, installation of the hardware and delivery of the software for the Computer Aided Dispatch System Replacement Project.
- Complete the design, bid and award phases of the Co-generation Re-power Project.
- Completion of the Police Range Refurbishment Project, which includes new bullet recovery systems; new retaining walls; ADA improvements to existing restrooms and walkways; replacement of the earthen embankments with tilt-up walls; a trash collection facility; the addition of disabled parking spaces; drainage improvements; soil remediation; and restoration of the historical shade structures.



Page Intentionally Left Blank

Police: Capital Improvement Projects

Project	Prior Fiscal Years	FY2015 Proposed	Future Fiscal Years	Project Total
CAD System Replacement Project / S13100	\$ 3,935,766	\$ -	\$ 7,636,668	\$ 11,572,434
Police HQs CoGeneration Repower Project / S10131	983,085	-	-	983,085
Police Range Refurbishment / S10118	3,223,407	-	3,776,593	7,000,000
Public Safety Training Institute / S00816	505,000	-	-	505,000
Police Total	\$ 8,647,258	\$ -	\$ 11,413,261	\$ 20,060,519



Page Intentionally Left Blank

Police

CAD System Replacement Project / S13100

Bldg - Pub Safety - Police Fac / Struct

Council District: Citywide	Priority Score: N/A
Community Plan: Citywide	Priority Category: N/A
Project Status: Continuing	Contact Information: Newland, Daniel
Duration: 2013 - 2018	619-531-2926
Improv Type: Replacement	dnewland@sandiego.gov

Description: This project provides for the replacement of the Police and Fire-Rescue Department Computer Aided Dispatch (CAD) systems that will incorporate newer technologies available for emergency response, improve operational availability, and expand the tools available for the efficient dispatching of 9-1-1 calls.

Justification: The current CAD system does not meet acceptable industry standards for high availability or emergency site recovery. Over the past 25 years, the CAD application has been modified numerous times, and technical support for the aging system has become difficult to acquire and has been increasingly expensive.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: The project began in Fiscal Year 2013 and is expected to be completed in Fiscal Year 2018.

Summary of Project Changes: The project was approved in Fiscal Year 2013 by Council Resolution. The City Council initially approved the allocation of \$6.9 million to the project. Subsequently, \$3.0 million was transferred back to the General Fund for other purposes. Revised estimates show a projected total cost of \$11.6 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 960,614	\$ 2,975,152	\$ -	\$ -	\$ 5,145,132	\$ 1,203,460	\$ 1,288,076	\$ -	\$ -	\$ -	\$ 11,572,434
Total		\$ 960,614	\$ 2,975,152	\$ -	\$ -	\$ 5,145,132	\$ 1,203,460	\$ 1,288,076	\$ -	\$ -	\$ -	\$ 11,572,434

Police

Police HQs CoGeneration Repower Project / S10131

Bldg - Pub Safety - Police Fac / Struct

Council District: 2	Priority Score: N/A
Community Plan: Centre City	Priority Category: N/A
Project Status: Continuing	Contact Information: Antoun, Nevien
Duration: 2011 - 2016	619-533-4852
Improv Type: New	nantoun@sanidiego.gov

Description: This project will replace existing engines and system components necessary to provide for system reliability.

Justification: This project will provide the facility with more reliable power during emergency operation events.

Operating Budget Impact: The maintenance contract to service the two engines plus absorber will cost approximately \$60,000 annually. Additional natural gas costs are estimated at \$10,000 annually.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and will be completed in Fiscal Year 2015. Construction is scheduled to be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Energy Conservation Program CIP Fund	200225	\$ 17,137	\$ 965,948	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 983,085
Total		\$ 17,137	\$ 965,948	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 983,085

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
FTEs	0.00	0.00	0.00	0.00	0.00
Police - GENERAL FUND					
Total Impact \$	\$ -	\$ 70,000	\$ 70,000	\$ 70,000	\$ 70,000

Police

Police Range Refurbishment / S10118

Bldg - Pub Safety - Police Fac / Struct

Council District: 9	Priority Score: N/A
Community Plan: City Heights	Priority Category: N/A
Project Status: Continuing	Contact Information: Darvishi, Ali
Duration: 2010 - 2016	619-533-5328
Improv Type: Betterment	adarvishi@sandiego.gov

Description: This project will provide for the repair, replacement, and maintenance of the existing police shooting range located on Federal Boulevard. The project includes the demolition of dilapidated bullet back stops, removal of lead contaminated soil berms, hauling of excess soil offsite, drainage improvements, installation of retaining walls, and the installation of new bullet recovery systems.

Justification: This project will provide for the repair and maintenance of the existing police shooting range.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Project planning began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Design was completed in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2016 pending appropriation of funding.

Summary of Project Changes: Unidentified funding increased by \$2.7 million due to a revised cost estimate for construction.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
C.O.-Pueblo Land/Pol. Decentra	400006	\$ 670,859	\$ 1,152,005	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,822,864
Capital Outlay Fund	400002	-	45,712	-	-	-	-	-	-	-	-	45,712
Deferred Maint Revenue 2009A-Project	400624	6,207	(3,376)	-	-	-	-	-	-	-	-	2,831
Deferred Maintenance Revenue 2012A-Project	400848	76,676	1,275,324	-	-	-	-	-	-	-	-	1,352,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	3,776,593	3,776,593
Total		\$ 753,742	\$ 2,469,665	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,776,593	\$ 7,000,000

Police

Public Safety Training Institute / S00816

Bldg - Pub Safety - Police Fac / Struct

Council District: 2	Priority Score: N/A
Community Plan: Peninsula	Priority Category: N/A
Project Status: Continuing	Contact Information: Garcia, Alex
Duration: 2003 - 2015	619-533-3634
Improv Type: Replacement	agarcia@sandiego.gov

Description: The City Council approved a Joint Powers Authority between the City of San Diego, County of San Diego, and San Diego Community College District for the development, financing, and administration of the Regional Public Safety Training Institute (RPSTI). This project provides for an Emergency Vehicle Operations Course (EVOC) training facility in the Camp Nimitz area of the former Naval Training Center. The Naval Training Center Reuse Plan, approved by the Department of the Navy and City Council, set aside 24.7 acres for the purpose of a public safety training facility. The City's projected share of the total cost of the project will be funded jointly by the San Diego Fire-Rescue and Police Departments.

Justification: The expansion of the campus at Miramar College has required the relocation of law enforcement training, specifically the EVOC training facility, to QUALCOMM Stadium. Construction of an EVOC will allow for consistent training of all emergency responders countywide.

Operating Budget Impact: The impact on the Police Department's operating budget cannot be determined at this time due to the unavailability of detailed project information. This project would impact the operating budget of the Police and Fire-Rescue Departments. Additional staffing may be established through the other Joint Powers Authority.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: The project description is preliminary and the scope of work is not established; only planning and other preliminary activities have been performed to-date. This project is anticipated to be cancelled and will be closed by the end of the fiscal year. Design and construction of the RPSTI may be revisited in a future project if funds are identified.

Summary of Project Changes: This project is anticipated to be cancelled and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
CIP Contributions from General Fund	400265	\$ 167,859	\$ 475	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 168,334
Private & Others Contrib-CIP	400264	290,477	46,189	-	-	-	-	-	-	-	-	336,666
Total		\$ 458,335	\$ 46,665	\$ -	\$ 505,000							

Police

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Police Range Refurbishment / S10118	\$ 7,000,000	\$ 3,776,593	54.0%	This project will provide for the repair, replacement, and maintenance of the existing police shooting range located on Federal Boulevard. Construction phase is currently underfunded.
Total - Police		\$ 3,776,593		



Page Intentionally Left Blank

Public Utilities



Page Intentionally Left Blank

Public Utilities

The Public Utilities Department provides water, wastewater, and recycled water services to approximately 1.3 million water customers and 2.5 million wastewater customers within the San Diego region. The Department's Capital Improvement Program (CIP) supports the infrastructure for reliable water supply and wastewater collection and treatment. The water system extends over 404 square miles with demands of approximately 172 million gallons per day (mgd). This system includes 49 water pump stations, 29 treated water storage facilities, three water treatment plants, and over 3,000 miles of pipelines. The Department also manages the recycled water system, which includes three pump stations and over 80 miles of purple pipe delivering an annual average of over 10 mgd for irrigation, manufacturing, and other non-potable uses. The wastewater system consists of the Municipal (Muni) System and Metropolitan (Metro) System. The Muni System consists of approximately 3,000 miles of pipelines and 79 sewer pump stations including East Mission Gorge Pump Station, Sewage Pump Station No. 64, Sewage Pump Station No. 65, and Peñasquitos Pump Station, and is primarily used to collect and convey wastewater from residences and businesses in the City of San Diego. The Metro System consists of three wastewater treatment plants, one biosolids processing facility, four large pump stations, and two outfalls, and provides treatment and disposal services for the City and 12 other agencies and districts within a 450 square mile area stretching from Del Mar to the north, Alpine and Lakeside to the east, and San Ysidro to the south.

Funding for water and wastewater projects are provided by a variety of sources which can include bond financing, water and sewer rates, state revolving fund loans, and grants. Approximately 34 percent of all Metro Fund expenditures are funded by Participating Agencies. The CIP program includes water projects mandated in the Compliance Order from the California Department of Public Health (CDPH); these projects will meet the requirements of the federal Safe Drinking Water Act. The Environmental Protection Agency (EPA) Consent Decree projects for the wastewater system are expected to complete in Fiscal Year 2014. The Department, however, will continue to provide for the needed replacement/rehabilitation of aging infrastructure in compliance with the Clean Water Act.

2014 CIP Accomplishments

The Public Utilities Department, in cooperation with the Public Works Department, oversees the design and construction of water, wastewater, and recycled water projects. Fiscal Year 2014 project highlights are detailed below:

The Department is mandated by the CDPH Compliance Order to award 10 miles of cast iron water main replacement in Fiscal Year 2014 as well as completing the EPA Consent Decree projects by December 31, 2013. As of December 31, 2013, a total of 10.93 miles of cast iron water mains have been awarded and the remaining sewer pump stations and trunk sewers were completed within their required timeframe. In addition, the Department has completed 7.55 miles of sewer main replacement, rehabilitation and repair between July 1, 2013 and December 31, 2013.

Construction was completed on the Palm Avenue Emergency Meter Cast Iron Replacement project in the Otay Mesa community area. This project replaced all cast iron piping within the Palm Avenue pressure reducing station and installed two new flow meters. The new flow meters will better serve the needs of both water operations and the billing office by having telemetry capability, which allows real-time consumption monitoring.

Construction was completed on Water Group Job 941 for the replacement of approximately 2,428 linear feet (0.46 miles) of existing 16-inch cast iron water mains with 12-inch polyvinyl chloride (PVC) pipes in the Mid-City community area. This project will improve service reliability, upgrade the system to current standards, and reduce maintenance requirements.

Public Utilities

Construction was completed on the Montezuma Trunk Sewer project in the College area. This project replaced approximately 8,310 linear feet (1.57 miles) of existing 10-inch, 12-inch, and 15-inch vitrified clay pipes with 18 and 21-inch trunk sewers. A portion of this project was installed by tunneling. The improvements will increase capacity and reduce future maintenance costs.

Construction was completed on the Balboa Terrace Trunk Sewer project in the Clairemont Mesa area. This project replaced approximately 4,991 linear feet (0.95 miles) of existing 15 and 18-inch vitrified clay pipes with 18 and 21-inch trunk sewers. About 0.3 miles of this project was installed by tunneling. This project also abandoned approximately 0.61 miles of existing 15 and 18-inch trunk sewers. The improvements will increase capacity and service reliability, while reducing future maintenance costs.

Construction was completed on the Sewer Pump Station Group II project which consisted of the replacement of pumps and motors, upgrades to the control system, and installation of a redundant force main pipeline and emergency storage tank, including emergency generators at sewer pump stations 43, 44, 47, 51 and 60A. These pump stations are located from the Scripps Miramar Ranch to Mira Mesa, Mission Bay Park and Otay Mesa areas. The improvements will increase capacity, redundancy, service reliability, and minimize future maintenance costs.

Construction was completed on the Sewer Pump Station Group III project which consisted of the addition of 12 redundant force mains at sewer pump stations 44, 51, 54, 60A, 71, 73, 74, 75, 76, 80, 81 and 82. These pump stations are located from the International Border to Del Mar and Rancho Bernardo. This project also consisted of the installation of manholes, mains, and storm drain curb outlets. The improvements will increase capacity and provide redundancy.

Construction was completed on the Sewer Pump Station 84 Upgrade project which consisted of upgrading and expanding Sewer Pump Station (SPS) 84 and abandonment of SPS 62 in the Rancho Bernardo and Peñasquitos areas. The project scope consisted of rerouting the gravity sewer from the SPS 62 basin to SPS 84, increasing the pumping capabilities at SPS 84, and installing new force mains. The improvements will increase redundancy and service reliability, while reducing future maintenance costs.

In addition to the Capital Improvement Projects, the Department televised an additional 30.8 miles of sewer mains as of December 31, 2013. To date, over 1,780 miles of sewer mains have been assessed and more than 579 miles have been identified for replacement or rehabilitation.

2015 CIP Goals

The Public Utilities Department's goal is to provide safe drinking water to the 1.3 million residents of San Diego, and regional wastewater treatment and disposal services for 2.5 million wastewater customers in the San Diego region.

In order to improve its aging infrastructure, the Department plans to replace and rehabilitate a total of 45 miles of sewer mains and award 30 miles of water pipeline replacements per fiscal year.

The Department will continue to replace all remaining distribution cast iron water mains. In addition, the Department has initiated a condition assessment program for 2,100 miles of AC water pipeline to determine the appropriate replacement rate over the next 10 years. On the wastewater side, the Department will use the sewer condition assessment results to determine the appropriate number of replacement and rehabilitation miles per year.

Public Utilities

The Department has developed a proactive condition assessment program to evaluate the condition of water transmission lines, reservoirs, and large diameter wastewater pipelines.

Additionally, the Department plans to award the construction contract for the Environmental Monitoring & Technical Services Boat Dock project; and will work with the Environmental Services Department and the Public Works Department to award a design-build contract to implement a solar energy project at the Metropolitan Operation Complex and the Bay View Reservoir.



Page Intentionally Left Blank

Public Utilities

Public Utilities: Capital Improvement Projects

Project	Prior Fiscal Years	FY2015 Proposed	Future Fiscal Years	Project Total
30th Street Pipeline Replacement / S12010	\$ 371,187	\$ 2,000,000	\$ 12,368,813	\$ 14,740,000
69th & Mohawk Pump Station / S12011	529,129	3,585,500	14,172,371	18,287,000
Alvarado 2nd PL Exten & Morena Blvd CI / S12013	-	-	66,941,493	66,941,493
Alvarado WTP Upgrade & Expansion / S00021	115,032,036	-	(100,000)	114,932,036
Backup Generators at SPS's, TP & EMTS / S12036	17,745,600	-	-	17,745,600
Balboa Terrace Trunk Sewer / S12035	10,091,812	-	-	10,091,812
Barrett Flume Cover / S10013	400,000	500,000	4,650,677	5,550,677
Bayview Reservoir Solar Project / S14021	-	2,000,000	325,000	2,325,000
CIP Bond Issuance Reserve / S00342	5,000,000	-	-	5,000,000
Catalina 12inch Cast Iron Mains / S12008	1,000,000	3,000,000	5,424,060	9,424,060
Chollas Building / S11025	7,900,000	-	9,800,000	17,700,000
Cielo & Woodman Pump Station / S12012	100,000	500,000	14,079,547	14,679,547
Colony Hill Water Main Relocation / S11102	1,504,250	-	-	1,504,250
Corrosion Control / AKA00001	500,000	-	300,000	800,000
Dams and Reservoirs / ABK00001	1,405,770	-	2,468,034	3,873,804
Del Mar Heights East Segment / S12017	100,000	-	5,113,344	5,213,344
Del Mar Heights Pipeline Relocation / S00070	4,350,000	-	3,600,000	7,950,000
EAM ERP Implementation / S14000	5,628,000	5,470,000	12,666,162	23,764,162
EMT&S Boat Dock and Steam Line Relocation / S00319	1,732,137	286,398	-	2,018,535
East Mission Gorge Force Main Rehabilitation / S00326	654,640	-	5,537,195	6,191,835
East Point Loma Trunk Sewer / S00329	3,430,000	-	(623,144)	2,806,856
EI Capitan Pipeline #2 Valves / S10005	1,314,617	-	-	1,314,617
EI Capitan Reservoir Road Improvements / S00040	426,601	-	2,207,095	2,633,696
EI Monte Pipeline No 2 / S10008	3,748,000	400,000	(1,500,000)	2,648,000
Freeway Relocation / AKB00002	2,782,970	1,745,273	400,000	4,928,243
Groundwater Asset Development Program / ABM00001	4,673,365	500,000	4,858,674	10,032,039
Harbor Drive Pipelines Replacement / S12028	9,571,398	-	800,000	10,371,398
Harbor Drive Trunk Sewer Replacement / S00336	12,398,748	-	-	12,398,748
La Jolla Scenic Drive 16inch Main / S12009	724,089	500,000	7,855,009	9,079,098
Lake Murray Trunk Sewer / S00335	11,010,798	-	(260,000)	10,750,798
Large Diameter Water Transmission PPL / AKA00003	780,113	4,002,532	24,446,758	29,229,403
Lindbergh Field 16" CI Main Replacement / S10055	3,477,779	-	-	3,477,779
Little McGonigle Ranch Road Pipeline / S00069	757,000	-	-	757,000
Lower Otay Outlet Tower / S12018	299,575	250,000	5,005,809	5,555,384
Lower Otay Reservoir Emer Outlet Improve / S00044	2,000,000	-	-	2,000,000
MBC Biosolids Storage Silos / S00322	9,047,838	-	-	9,047,838
MBC Dewatering Centrifuges Replacement / S00339	7,528,654	3,913,900	-	11,442,554
MBC Odor Control Facility Upgrades / S00323	4,518,493	1,681,507	-	6,200,000
MOC Complex Solar Project / S14022	-	1,700,000	975,000	2,675,000
Metro Facilities Control Systems Upgrade / L10000	8,270,388	-	-	8,270,388
Metro Treatment Plants / ABO00001	17,610,215	4,000,000	7,292,464	28,902,679

Public Utilities

Public Utilities: Capital Improvement Projects (cont'd)

Project	Prior Fiscal Years	FY2015 Proposed	Future Fiscal Years	Project Total
Metropolitan System Pump Stations / ABP00002	10,390,123	1,000,000	4,241,809	15,631,932
Metropolitan Waste Water Department Trunk Sewers / AJB00001	41,137,006	2,000,000	33,989,878	77,126,884
Miramar Clearwell Improvements / S11024	6,040,000	400,000	77,979,276	84,419,276
Miramar Contract A Roof System Redesign / S13016	7,557,000	-	(7,243,000)	314,000
Miramar WTP Upgrade & Expansion / S00024	120,568,505	-	-	120,568,505
Montezuma Trunk Sewer / S00332	6,182,094	-	-	6,182,094
Montezuma/Mid-City Pipeline Phase II / S11026	2,518,200	2,000,000	12,681,800	17,200,000
Morena Reservoir Outlet Tower Upgrade / S00041	5,680,000	-	2,500,000	8,180,000
Municipal Facilities Control Systems Upgrade / L10001	1,810,000	1,810,000	(1,810,000)	1,810,000
NCWRP Sludge Pump Station Upgrade / S00309	857,096	-	-	857,096
North City Reclamation System / AHC00002	8,805,953	-	(45,015)	8,760,938
Otay 1st/2nd PPL Abandon E of Highland / S11027	1,963,250	5,258,471	-	7,221,721
Otay 1st/2nd PPL West of Highland Avenue / S12016	488,051	925,000	24,521,949	25,935,000
Otay Second Pipeline Improvements / S00032	2,950,773	-	(15,000)	2,935,773
Otay WTP Upgrade & Expansion / S00030	28,789,552	-	-	28,789,552
PS 84 Upgrade & PS 62 Abandon / S00308	12,710,452	-	(3,390,052)	9,320,400
PS Upgrades Group 1 North County / S00303	16,116,827	-	-	16,116,827
PS2 Power Reliability & Surge Protection / S00312	3,230,000	3,000,000	24,970,000	31,200,000
Pacific Beach Pipeline South (W) / S12015	2,650,000	-	18,068,000	20,718,000
Pipeline Rehabilitation / AJA00002	94,006,889	23,500,000	74,000,000	191,506,889
Point Loma Grit Processing Improvements / S00315	34,614,085	312,044	-	34,926,129
Pressure Reduction Facility Upgrades / AKA00002	100,000	-	-	100,000
Pump Station 64,65, Penasquitos, E Mission Gorge / ABP00003	8,539,440	3,000,000	(2,700,000)	8,839,440
Pump Station Restorations / ABP00001	5,650,691	1,750,000	14,775,982	22,176,673
Reclaimed Water Extension / AHC00001	843,168	-	(567,894)	275,274
Reclaimed Water Retrofit / AHC00003	601,025	-	(349,077)	251,948
Recycled Water System Upgrades / S10010	2,350,000	-	-	2,350,000
Recycled Water Systems Upgrades / AHC00004	337,422	-	-	337,422
Recycled Water Tank Modifications / S12014	791,984	200,000	-	991,984
SBWR Plant Demineralization / S00310	3,279,133	2,694,562	-	5,973,695
Scripps Ranch Pump Station / S12019	13,079,000	-	-	13,079,000
Seismic Upgrades / AKB00004	-	400,000	7,133,944	7,533,944
Sewer Main Replacements / AJA00001	141,657,358	55,367,797	187,232,962	384,258,117
South Bay Reclamation System / S00018	1,499,134	-	-	1,499,134
South Metro Sewer Rehabilitation Phase 3B / S00317	157,506	-	9,057,451	9,214,957
South Mission Valley Trunk Sewer / S00302	15,801,938	-	-	15,801,938
Standpipe and Reservoir Rehabilitations / ABL00001	10,061,613	6,637,485	8,054,648	24,753,746
Tierrasanta (Via Dominique) Pump Station / S12040	8,514,736	2,193,264	500,000	11,208,000

Public Utilities

Public Utilities: Capital Improvement Projects (cont'd)

Project	Prior Fiscal Years	FY2015 Proposed	Future Fiscal Years	Project Total
Torrey Pines Road/La Jolla Blvd Main Replacement / S00003	102,509	-	(102,509)	0
USIU Trunk Sewer / S00334	9,237,471	-	(352,280)	8,885,191
University Ave Pipeline Replacement / S11021	5,390,197	2,500,000	10,809,803	18,700,000
Unscheduled Projects / AJA00003	5,433,215	5,000,000	-	10,433,215
Upas St Pipeline Replacement / S11022	8,096,326	5,000,000	7,100,000	20,196,326
Water & Sewer Group Job 816 (W) / S13015	1,150,000	2,000,000	7,605,363	10,755,363
Water CIP Reserve / S00048	5,000,000	-	-	5,000,000
Water Department Security Upgrades / S00050	15,243,959	-	-	15,243,959
Water Group 787 / S11108	7,736,125	-	250,000	7,986,125
Water Group Job 915 (3012) / S10123	16,005,121	-	-	16,005,121
Water Main Replacements / AKB00003	158,133,129	41,172,755	336,802,070	536,107,954
Water Pump Station Restoration / ABJ00001	6,335,569	4,660,427	21,456,323	32,452,319
Water Treatment Plants / ABI00001	1,500,000	2,054,000	(300,000)	3,254,000
Wet Weather Storage Facility / S00314	2,991,626	-	4,280,501	7,272,127
Public Utilities Total	\$1,143,100,452	\$ 210,870,915	\$1,079,941,293	\$2,433,912,660



Page Intentionally Left Blank

Public Utilities

30th Street Pipeline Replacement / S12010

Water - Distribution Sys - Transmission

Council District: 3, 8	Priority Score: 93
Community Plan: Greater North Park, Greater Golden Hill, Southeastern San Diego	Priority Category: High
Project Status: Continuing	Contact Information: Garcia, Alex
Duration: 2014 - 2019	619-533-3634
Improv Type: Replacement	agarcia@sandiego.gov

Description: This project will replace approximately 5.45 miles of existing cast iron (CI) mains from Polk Avenue to Commercial Street. Also, it will update the transmission and distribution system in the University Heights (390 Zone) to better suit its current and future needs.

Justification: Because the pipeline has been paralleled by the newer 28th Street Pipeline south of Thorn Street and no longer serves as an important transmission route to University Heights (390 Zone), this project will replace the cast iron pipe, provide supply reliability to the south end of the 390 Zone, and improve water quality.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Greater North Park and Greater Golden Hill Community Plans and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2014 and will be completed in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2016 and be completed in Fiscal Year 2018.

Summary of Project Changes: The total project cost increased by \$5.4 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 19,267	\$ 351,920	\$ 2,000,000	\$ -	\$ 8,000,000	\$ 4,368,813	\$ -	\$ -	\$ -	\$ -	\$ 14,740,000
Total		\$ 19,267	\$ 351,920	\$ 2,000,000	\$ -	\$ 8,000,000	\$ 4,368,813	\$ -	\$ -	\$ -	\$ -	\$ 14,740,000

Public Utilities

69th & Mohawk Pump Station / S12011

Council District: 9	Priority Score: 96
Community Plan: College Area	Priority Category: High
Project Status: Continuing	Contact Information: Azar, Hossein
Duration: 2013 - 2018	858-533-4102
Improv Type: Expansion	hazar@sandiego.gov

Description: This project will construct a new pump station at the corner of 69th Street and Mohawk Street. The new pump station will feed the 645 Redwood Village Zone. Suction to the pump station will come from the Mid-City Pipeline Phase II.

Justification: This project will replace the existing Montezuma Pump Station for Redwood Village which is reaching the end of its lifecycle.

Operating Budget Impact: None.

Bldg - Water - Pump Stations

Relationship to General and Community Plans: This project is consistent with College Area and Mid City: Eastern Area Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and will be completed in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2017 and be completed in Fiscal Year 2018.

Summary of Project Changes: The total project cost increased by \$5.7 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 64,590	\$ 464,539	\$ 3,585,500	\$ -	\$ -	\$ 7,000,000	\$ 7,172,371	\$ -	\$ -	\$ -	\$ 18,287,000
Total		\$ 64,590	\$ 464,539	\$ 3,585,500	\$ -	\$ -	\$ 7,000,000	\$ 7,172,371	\$ -	\$ -	\$ -	\$ 18,287,000

Public Utilities

Alvarado 2nd PL Exten & Morena Blvd CI / S12013

Council District: 2, 7
Community Plan: Mission Valley, Linda Vista, Mission Bay Park
Project Status: Continuing
Duration: 2012 - 2021
Improv Type: Replacement

Water - Distribution Sys - Transmission

Priority Score: 92
Priority Category: Medium
Contact Information: Rubalcava, Eric
 858-654-4284
 erubalcava@sandiego.gov

Description: This project provides for the replacement of the aging Kearny Mesa Pipeline transmission route with a new transmission route that uses the Alvarado 2nd Pipeline. It will replace 17,032 linear feet of existing 20-inch and 16-inch cast iron Morena Boulevard Pipeline with a new 36-inch Morena Boulevard Pipeline, which will run from the end of the 48-inch Alvarado 2nd Extension Pipeline and connect to the Kearny Mesa Pipeline at the north end, operating at a 536 Hydraulic Grade Line (HGL). It will also replace 15,598 linear feet of parallel 16-inch distribution line from Friars Road and Morena to Morena and Balboa Avenue. The new 16-inch line will operate at 390 HGL connecting to the existing 16-inch line on Friars Road and terminating at Morena and Bunker Hill Street. Additionally, it is proposed that 22,504 linear feet of new 48-inch Alvarado 2nd Extension Pipeline from the western terminus of the existing 48-inch Alvarado 2nd Pipeline (at Interstate 805 and Friars Road to Morena Boulevard and Napa Street) be built.

Justification: This project will replace cast iron pipe; provide redundant transmission to the coastal zones of La Jolla and Pacific Beach for supply reliability; improve water quality; reduce energy waste at the Miramar County Water Authority Pump back facility; reduce peaking problems in the Miramar Water Treatment Plant service area; and provide supply flexibility (Alvarado vs. Miramar). This project is part of a larger plan to improve transmission reliability to the coastal Pacific Beach/La Jolla Zones by replacing the aging Kearny Mesa Pipeline as the lead supply, and adding a second transmission route to the coastal zones.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley, Linda Vista, and Mission Bay Park Community Plans and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2016 and will be completed in Fiscal Year 2018. Construction is scheduled to begin in Fiscal Year 2018 and be completed in Fiscal Year 2021.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ -	\$ -	\$ -	\$ 1,173,807	\$ 3,642,612	\$ 20,429,989	\$ 21,695,085	\$ 20,000,000	\$ -	\$ 66,941,493
Total		\$ -	\$ -	\$ -	\$ -	\$ 1,173,807	\$ 3,642,612	\$ 20,429,989	\$ 21,695,085	\$ 20,000,000	\$ -	\$ 66,941,493

Public Utilities

Alvarado WTP Upgrade & Expansion / S00021

Bldg - Water - Treatment Plants

Council District: 7	Priority Score: N/A
Community Plan: Navajo	Priority Category: N/A
Project Status: Warranty	Contact Information: Asgharzadeh, Iraj
Duration: 1999 - 2015	619-533-5105
Improv Type: Expansion	iasgharzadeh@sandiego.gov

Description: This project increases the treatment capacity of the Alvarado Water Treatment Plant (WTP) from 150 million gallons of water per day (mgd) to 200 mgd and upgrades the existing treatment plant facilities to replace aged equipment to comply with new drinking water regulations. This project is split into multiple construction projects and will be phase funded. The major project components consist of the construction of two new sedimentation basins, the rehabilitation of existing 1950s-era sedimentation basins, the rehabilitation of the mechanical equipment and controls on the filters, ozone generation, and treatment facilities. Various site and landscaping improvements will also be made.

Justification: The Safe Drinking Water Act, Environmental Protection Agency regulations, and a Department of Public Health Compliance Order dictate the need to upgrade the treatment plant process and equipment. Anticipated future demands within the Alvarado Water Service Area also require the plant to be expanded to 200 mgd, allowing for better utilization of the raw water storage in the San Vicente and El Capitan Reservoirs.

Operating Budget Impact: The upgrade from chlorine to ozone, as the primary disinfectant, will have a significant impact on the electrical and chemical consumption of the plant. The increase in treated water capacity and the technical aspect of the equipment will also impact the cost for maintaining and operating the plant.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 1999 and has continued through subsequent phases of work. Construction began on the initial phase of work in Fiscal Year 2004 and was completed in Fiscal Year 2014. Alvarado WTP - Flow Control Facility #12 has been postponed indefinitely until water demand increases.

Summary of Project Changes: A City Council Action (R-308712) approved the transfer of \$100,000 from this project to Water Main Replacement, AKB00003. This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 83,405,554	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 83,405,554
Water Utility - CIP Funding Source	700010	1,920,810	21,289	-	(100,000)	-	-	-	-	-	-	1,842,099
Water Utility Operating Fund	700011	29,684,383	-	-	-	-	-	-	-	-	-	29,684,383
Total		\$ 115,010,747	\$ 21,289	\$ -	\$ (100,000)	\$ -	\$ 114,932,036					

Public Utilities

Backup Generators at SPS's, TP & EMTS / S12036

Council District: 1, 2, 5, 8
Community Plan: University, Miramar Ranch North, Barrio Logan, Torrey Pines
Project Status: Continuing
Duration: 2012 - 2015
Improv Type: New

Bldg - MWWD - Pump Stations

Priority Score: N/A
Priority Category: N/A
Contact Information: Alspaugh, Thomas
 858-654-4493
 talspaugh@sandiego.gov

Description: This project will purchase seven generators and provide a design-build contract to install the generators and associated equipment for permanent power connection to existing sewer Pump Stations 1, 64, 65, Penasquitos, North City Reclamation Plant, and Environmental Monitoring Technical Services laboratory. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: This project is necessary to prevent environmental damage from sewer spills and prevention of permit violation issues when regional electrical black-outs occur.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the University, Miramar Ranch North, Barrio Logan, and Torrey Pines Community Plans and is in conformance with the City's General Plan.

Schedule: Engine procurement began in late Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2014. Design-build contract began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY		
Metro Sewer Utility - CIP Funding Source	700009	\$ 6,107,675	\$ 2,128,547	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,236,222
Muni Sewer Utility - CIP Funding Source	700008	7,705,525	1,803,853	-	-	-	-	-	-	-	-	9,509,378
Total		\$ 13,813,200	\$ 3,932,400	\$ -	\$ 17,745,600							

Public Utilities

Balboa Terrace Trunk Sewer / S12035

Council District: 6
Community Plan: Clairemont Mesa
Project Status: Warranty
Duration: 1999 - 2015
Improv Type: Replacement

Wastewater - Collection Sys - Trunk Swr

Priority Score: N/A
Priority Category: N/A
Contact Information: Gamboa, Wendy
 619-235-1971
 wgamboa@sandiego.gov

Description: This project includes the installation of 8-inch, 15-inch, and 21-inch sewer pipe via tunneling and open trench construction and other related work.

Justification: This project will upgrade the existing trunk sewer with a larger pipe to accommodate additional flow in the future.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2013 and was completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015. Additional project total reflects sublet conversion from MWWD Trunk Sewers.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	\$ 8,730,204	\$ 1,361,609	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,091,812
Total		\$ 8,730,204	\$ 1,361,609	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,091,812

Public Utilities

Barrett Flume Cover / S10013

Bldg - Water - Reservoirs/Dams

Council District: Non-city	Priority Score: 83
Community Plan: Non City	Priority Category: Medium
Project Status: Continuing	Contact Information: Rubalcava, Eric
Duration: 2010 - 2021	858-654-4284
Improv Type: Replacement	erubalcava@sandiego.gov

Description: This project will assess the 10 to 12 miles of open channel delivering water from the Barrett Reservoir to the Lower Otay Reservoir. Based on the assessment, the flume will be covered or replaced.

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Justification: Each year golden eagles, deer, and other wildlife drown in the open channel sections of the Barrett Flume. There is also an excessive maintenance burden to keep soil and sediment out. Additionally, there is a slight algae build up due to sunlight. Covering the open flume sections is necessary to prevent fines and sanctions from the resource agencies, to maintain water quality, and to reduce maintenance and down time.

Schedule: Planning began in Fiscal Year 2013. Design is scheduled to begin in Fiscal Year 2015. Construction is estimated to begin in Fiscal Year 2017 and end in Fiscal Year 2021.

Summary of Project Changes: The total project cost has decreased by \$441,663 due to revised requirements.

Operating Budget Impact: None.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 395,343	\$ 3,541	\$ 500,000	\$ -	\$ 2,911,948	\$ 1,738,729	\$ -	\$ -	\$ -	\$ -	\$ 5,549,561
Water Utility Operating Fund	700011	1,116	-	-	-	-	-	-	-	-	-	1,116
Total		\$ 396,459	\$ 3,541	\$ 500,000	\$ -	\$ 2,911,948	\$ 1,738,729	\$ -	\$ -	\$ -	\$ -	\$ 5,550,677

Public Utilities

Bayview Reservoir Solar Project / S14021

Council District: 1	Priority Score: 90
Community Plan: La Jolla	Priority Category: High
Project Status: New	Contact Information: Hwang, Guann-Jiun
Duration: 2014 - 2015	858-292-6476
Improv Type: Expansion	ghwang@sandiego.gov

Description: This project includes the design, installation, and interconnection of a 450 kilowatts (kw) solar photovoltaic system on the deck of the Bayview Reservoir.

Justification: Project complies with the City's Solar Implementation Plan and will provide enough solar electricity to supply approximately 75-80% of the facility pump stations electricity when averaged over the year.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: The project will be designed and constructed under the City's as-needed solar design/build contract. Design began and is scheduled to be completed in Fiscal Year 2014. Construction is scheduled to begin and be completed in Fiscal Year 2015.

Summary of Project Changes: In Fiscal Year 2014, it is anticipated that \$325,000 will be transferred from the Energy Conservation Fund to this project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ -	\$ 2,000,000	\$ 325,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,325,000
Total		\$ -	\$ -	\$ 2,000,000	\$ 325,000	\$ -	\$ 2,325,000					

Public Utilities

CIP Bond Issuance Reserve / S00342

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 1993 - 2020
Improv Type: Replacement

Bldg - MWWD - Treatment Plants

Priority Score: N/A
Priority Category: N/A
Contact Information: Hwang, Guann-Jiun
 858-292-6476
 ghwang@saniego.gov

Description: This project acts as an emergency financial reserve for Wastewater Fund capital improvement projects.

Justification: This reserve is required to comply with the stipulation from Bond Counsel.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project acts as a reserve to fund projects on an as-needed basis. Projects utilizing this funding source are consistent with applicable community plans and are in conformance with the City's General Plan.

Schedule: The reserve will be used on an as-needed basis, in conformance with Bond Counsel requirements and will be held as a continuing appropriation.

Summary of Project Changes: No significant change has been made to this reserve for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000
Total		\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000

Public Utilities

Catalina 12inch Cast Iron Mains / S12008

Council District: 2	Priority Score: 98
Community Plan: Peninsula	Priority Category: High
Project Status: Continuing	Contact Information: Garcia, Alex
Duration: 2014 - 2019	619-533-3634
Improv Type: Replacement	agarcia@sandiego.gov

Description: This project will replace and install approximately 16,000 linear feet of existing cast iron (CI) pipeline (size varies) with PVC pipeline and cement mortar lined and coated steel pipeline (CMLCS) on Catalina Blvd. The scope of work includes but is not limited to replacing the Catalina Pump Station 16-inch CI discharge pipeline with a 16-inch CMLCS pipeline; installing a 24-inch CMLCS from the proposed 16-inch CMLCS pump station discharge pipeline to the proposed Catalina Standpipe inlet; installing a 16-inch PVC from Catalina Standpipe to DuPont Street; and installing a 24-inch CMLCS pipeline from Catalina Standpipe to Garden Lane.

Justification: This project will replace cast iron pipe, provide supply reliability to the Catalina Pump Station service area, and improve water quality.

Water - Distribution Sys - Transmission

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and will be completed in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2016 and be completed in Fiscal Year 2018.

Summary of Project Changes: The total project cost increased by \$1.0 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 49,707	\$ 950,293	\$ 3,000,000	\$ -	\$ 4,417,326	\$ 1,006,734	\$ -	\$ -	\$ -	\$ -	\$ 9,424,060
Total		\$ 49,707	\$ 950,293	\$ 3,000,000	\$ -	\$ 4,417,326	\$ 1,006,734	\$ -	\$ -	\$ -	\$ -	\$ 9,424,060

Public Utilities

Chollas Building / S11025

Bldg - Operations Facility / Structures

Council District: 9	Priority Score: 65
Community Plan: Eastern Area (Mid-City)	Priority Category: Low
Project Status: Continuing	Contact Information: Azar, Hossein
Duration: 2011 - 2017	619-533-4102
Improv Type: Replacement	hazar@sandiego.gov

Description: This project will construct two new buildings: one two-story building for administration staff and a one-story maintenance shop.

Justification: This project will allow for Water Operations Division to consolidate their staff in one central facility. The existing facility is not adequate for current needs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid City: Eastern Area Community Plan and is in conformance with the City's General Plan.

Schedule: Design/Build is scheduled to begin in Fiscal Year 2014 and to be completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY		
Water Utility - CIP Funding Source	700010	\$ 327,502	\$ 7,322,023	\$ -	\$ -	\$ 9,000,000	\$ 800,000	\$ -	\$ -	\$ -	\$ -	\$ 17,449,525
Water Utility Operating Fund	700011	250,475	0	-	-	-	-	-	-	-	-	250,475
Total		\$ 577,977	\$ 7,322,023	\$ -	\$ -	\$ 9,000,000	\$ 800,000	\$ -	\$ -	\$ -	\$ -	\$ 17,700,000

Public Utilities

Cielo & Woodman Pump Station / S12012

Council District: 4	Priority Score: 90
Community Plan: Southeastern (Encanto Neighborhoods)	Priority Category: High
Project Status: Continuing	Contact Information: Azar, Hossein
Duration: 2014 - 2019	619-533-4102
Improv Type: Expansion	hazar@sandiego.gov

Bldg - Water - Pump Stations

Description: This project provides for the replacement of the Cielo and Woodman Pump Station (PS) with a new PS with 12 million gallons per day (mgd) capacity to improve efficiency and reliability, and allow for substitution of Alvarado City water (536 Zone) which is now provided via the County Water Authority (CWA) #19 Paradise Mesa Crosstie. It will replace two 12-inch and 16-inch cast iron distribution mains. The first main is on Imperial and Woodman Street and the second main is on Skyline Drive to Cielo Drive. It will install a dedicated Alvarado 536 line from the intersection of Imperial Avenue and Woodman Street to the new upgraded Cielo and Woodman PS.

Justification: This project will replace a deteriorating pump station facility and cast iron mains that lead to the station. According to year 2030 demands, the Otay Water Treatment Plant (WTP) will not be able to supply enough suction head to the pump station. Thus, the pump station would need to be supplied from the Alvarado Water Treatment Plant (WTP).

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern (Encanto Neighborhoods) Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2015 and will be completed in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2017 and be completed in Fiscal Year 2019.

Summary of Project Changes: The total project cost increased by \$200,001 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 7,960	\$ 92,040	\$ 500,000	\$ -	\$ 821,750	\$ 1,861,226	\$ 11,270,174	\$ 126,397	\$ -	\$ -	\$ 14,679,547
Total		\$ 7,960	\$ 92,040	\$ 500,000	\$ -	\$ 821,750	\$ 1,861,226	\$ 11,270,174	\$ 126,397	\$ -	\$ -	\$ 14,679,547

Public Utilities

Colony Hill Water Main Relocation / S11102

Council District: 1	Priority Score: 88
Community Plan: La Jolla	Priority Category: Medium
Project Status: Warranty	Contact Information: Amen, Rania
Duration: 2011 - 2015	619-533-5492
Improv Type: Replacement	ramen@sandiego.gov

Description: This project consists of the installation of approximately 1,199 linear feet of 16-inch water mains, 155.03 linear feet of 8-inch water mains, and relocation of several water services and fire hydrants within the following streets: Via Capri, Via Avola, Caminito Rialto, Caminito Avola, and within the existing water easement adjacent to the Colony Hill Home Owners Association Clubhouse.

Justification: This project is a result of a settlement agreement between the City of San Diego and the Colony Hill HOA in July 2010. The City of San Diego is responsible to complete the construction within two years from the date of the settlement.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Planning started in Fiscal Year 2011 and was completed in Fiscal Year 2012. Design and construction began in Fiscal Year 2012 and was completed in Fiscal Year 2014 after completing the easement acquisition process.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,340,309	\$ 163,941	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,504,250
Total		\$ 1,340,309	\$ 163,941	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,504,250

Public Utilities

Corrosion Control / AKA00001

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2020
Improv Type: Replacement

Water - Distribution Sys - Transmission

Priority Score: Annual
Priority Category: Annual
Contact Information: Hwang, Guann
 858-292-6476
 ghwang@sandiego.gov

Description: This annual allocation provides for renovating or replacing deteriorating corrosion control and monitoring systems throughout the City.

Justification: Deteriorating corrosion control and monitoring systems are in need of rehabilitation. This annual allocation provides for an ongoing program to rehabilitate over 600 existing corrosion protection stations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2015 decreased by \$100,000 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 21,216	\$ 478,784	\$ -	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 800,000
Total		\$ 21,216	\$ 478,784	\$ -	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 800,000

Public Utilities

Dams and Reservoirs / ABK00001

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hwang, Guann
Duration: 2010 - 2021	858-292-6476
Improv Type: Replacement	ghwang@sandiego.gov

Bldg - Water - Reservoirs/Dams

Description: This annual allocation provides for rehabilitating and reconstructing improvement projects at reservoirs and dams. Projects include resurfacing access roads, reconstructing berms, installing lighting around dams, and sandblasting and shotcreting all exposed surfaces of the dams.

Justification: The rehabilitation and reconstruction of access roads and the upgrading of berms, lighting, and all exposed surfaces of the dams are necessary to maintain access to and safety in the dam area. The State required improvements will also serve to satisfy a portion of the Division of Safety of Dams.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in compliance consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2015 decreased by \$1.6 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY		
Water Utility - CIP Funding Source	700010	\$ 1,039,282	\$ 305,258	\$ -	\$ -	\$ 2,468,034	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,812,574
Water Utility Operating Fund	700011	61,230	-	-	-	-	-	-	-	-	-	61,230
Total		\$ 1,100,512	\$ 305,258	\$ -	\$ -	\$ 2,468,034	\$ -	\$ 3,873,804				

Public Utilities

Del Mar Heights East Segment / S12017

Council District: 1
Community Plan: Del Mar Mesa
Project Status: Continuing
Duration: 2012 - 2020
Improv Type: Expansion

Water - Distribution Sys - Transmission

Priority Score: 83
Priority Category: Low
Contact Information: Rubalcava, Eric
 858-654-4284
 erubalcava@sandiego.gov

Description: This project provides for the installation of 2,800 feet of 36-inch pipe segments and 3,668 feet of parallel pipeline between Mona Lane and Lopiella Meadows Place for redundancy.

Justification: This pipeline was built in 1961 and has experienced leaks. It is in poor condition and has no corrosion protection. The original pipe was a 30-inch Steel Cylinder Rod Wrapped (SCRW) pipeline. This size is too small to meet projected demand increases in the area.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design has been re-scheduled to begin in Fiscal Year 2016 and will be completed in Fiscal Year 2017. Construction is scheduled to begin in Fiscal Year 2018 and be completed in Fiscal Year 2020.

Summary of Project Changes: A City Council Action (R-308712) approved the transfer of \$50,000 from this project to Water Main Replacement, AKB00003. The total project cost decreased by \$50,000 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ 100,000	\$ -	\$ (50,000)	\$ 730,282	\$ -	\$ 3,230,946	\$ 1,202,116	\$ -	\$ -	\$ 5,213,344
Total		\$ -	\$ 100,000	\$ -	\$ (50,000)	\$ 730,282	\$ -	\$ 3,230,946	\$ 1,202,116	\$ -	\$ -	\$ 5,213,344

Public Utilities

Del Mar Heights Pipeline Relocation / S00070

Council District: 1	Priority Score: N/A
Community Plan: Del Mar Mesa	Priority Category: N/A
Project Status: Continuing	Contact Information: Wilson, Leonard
Duration: 2005 - 2019	619-446-5421
Improv Type: Expansion	llwilson@sandiego.gov

Description: This project will provide for the relocation and upsizing of an existing 36-inch pipeline in the ultimate right-of-way for Carmel Valley Road. The existing Del Mar Heights Pipeline will no longer follow the alignment of Carmel Valley Road, once Carmel Valley Road is improved to four lanes.

Justification: Future maintenance of this facility is enhanced when it is in an accessible and convenient location such as a public street right-of-way. This project will relocate the pipeline so that it can be easily maintained, repaired, and serviced in the future.

Operating Budget Impact: None.

Water - Distribution Sys - Distribution

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2012. Phase 1 construction (Del Mar Heights Road from the West Community Plan boundary to Carmel Valley Road and includes the bridge by-pass) began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2016. Phase 2 (Carmel Valley Road to Costa Del Sol) is contingent upon Public Facilities Financing Program approval and is planned for future years.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 4,285,812	\$ 64,188	\$ -	\$ -	\$ -	\$ -	900,000	2,700,000	\$ -	\$ -	7,950,000
Total		\$ 4,285,812	\$ 64,188	\$ -	\$ -	\$ -	\$ -	900,000	2,700,000	\$ -	\$ -	7,950,000

Public Utilities

EAM ERP Implementation / S14000

Council District: Citywide	Priority Score: 85
Community Plan: Citywide	Priority Category: High
Project Status: Continuing	Contact Information: Arnold, Jane
Duration: 2013 - 2019	858-614-4569
Improv Type: Replacement	jarnold@sandiego.gov

Bldg - Other City Facility / Structures

Description: This project provides for the establishment of an integrated, real-time SAP ERP Enterprise Asset Management software solution that builds upon the existing Citywide SAP ERP platform. The major Public Utilities legacy maintenance and asset management systems to be replaced within scope of this project are Sewer Water Infrastructure Management, Enterprise Maintenance Planning And Control, and Planner, Scheduler (PS) Tools. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: A comprehensive maintenance management system is required to appropriately manage the complex asset infrastructure needed to provide water and wastewater services to the San Diego region and to provide sophisticated asset capital planning activities to ensure future needs are met. The SAP ERP Enterprise Asset Management (EAM) Implementation is a strategic project for investment in, and support of, the Citywide SAP ERP System for the City of San Diego which will provide the cornerstone EAM solution, Citywide.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: This project schedule will follow the Accelerated SAP methodology for the project's life cycle. It will use the standardized work breakdown structure (WBS) that provides the foundation for defining implementation project work in a deliverable-oriented, hierarchical manner in order to manage the project work to completion. The project duration is estimated at four years.

Summary of Project Changes: It is anticipated that the project will receive \$1.1 million in OneSD Support Funds from the Enterprise Asset Management project (S13013) as the projects are being merged. The total project cost increased by \$10.9 million as a result of revised project scope requirements. Refinement of the project scope allowed more detailed analysts of actual budget requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ -	\$ 1,238,160	\$ 1,203,400	\$ -	\$ 2,258,556	\$ 286,000	\$ -	\$ -	\$ -	\$ -	\$ 4,986,116
Muni Sewer Utility - CIP Funding Source	700008	-	2,138,640	2,078,600	-	3,901,141	494,000	-	-	-	-	8,612,381
OneSD Support Fund	200610	-	-	-	1,100,000	-	-	-	-	-	-	1,100,000
Water Utility - CIP Funding Source	700010	-	2,251,200	2,188,000	-	4,106,465	520,000	-	-	-	-	9,065,665
Total		\$ -	\$ 5,628,000	\$ 5,470,000	\$ 1,100,000	\$ 10,266,162	\$ 1,300,000	\$ -	\$ -	\$ -	\$ -	\$ 23,764,162

Public Utilities

EMT&S Boat Dock and Steam Line Relocation / S00319

Council District: 2	Priority Score: 81
Community Plan: Peninsula	Priority Category: Medium
Project Status: Continuing	Contact Information: Eling, Michael
Duration: 2012 - 2016	858-292-6477
Improv Type: New	melling@sandiego.gov

Description: The Environmental Monitoring and Technical Services (EMTS) Laboratory Boat Dock and Steam Line Project provides for the design and construction of a boat dock located in the channel adjacent to the EMTS laboratory, as well as the installation of an esplanade and undergrounding of approximately 600 feet of an above-ground steam line situated along the frontage of the boat channel. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: As part of a Public Benefit Conveyance (PBC) from the federal government, MWWD designed and constructed a 40,000 square foot ocean monitoring laboratory which is now in operation. The design of this project included a boat dock to service the laboratory. Permits obtained as part of the construction required Metro to fund a portion of a future park esplanade located adjacent to the laboratory frontage. To gain future unobstructed access to the boat dock, and to provide unobstructed access to the future esplanade, the existing steam line must be undergrounded. Public Utilities currently leases boat dock space at Driscoll's Wharf and this project would eliminate this ongoing expense.

Bldg - MWWD - Laboratories

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: The dock was partially designed in Fiscal Year 2001, but was postponed due to ongoing issues related to the contamination and conveyance of the boat channel. The design is scheduled to begin and be completed in Fiscal Year 2014, with construction scheduled to begin in Fiscal Year 2015 and be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 277	\$ 1,731,860	\$ 286,398	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,018,535
Total		\$ 277	\$ 1,731,860	\$ 286,398	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,018,535

Public Utilities

East Mission Gorge Force Main Rehabilitation / S00326

Wastewater - Collection Sys - Trunk Swr

Council District: 7	Priority Score: 90
Community Plan: Navajo	Priority Category: Medium
Project Status: Continuing	Contact Information: Phung, Tung
Duration: 2004 - 2019	858-292-6425
Improv Type: Replacement	tphung@sandiego.gov

Description: This project provides for the rehabilitation of the East Mission Gorge force main due to deterioration of the pipeline concrete lining from sulfuric acid build-up.

Justification: This project provides for the rehabilitation of the force main in order to prevent breakage of the force main and prevent potential sewage spills.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2015. This project is on hold pending the negotiation of a cost-sharing agreement with the Participating Agencies.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
Historical Fund	X999	\$ 441,835	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 441,835
Muni Sewer Utility - CIP Funding Source	700008	-	212,805	-	-	518,062	2,856,302	2,162,831	-	-	-	5,750,000
Total		\$ 441,835	\$ 212,805	\$ -	\$ -	\$ 518,062	\$ 2,856,302	\$ 2,162,831	\$ -	\$ -	\$ -	\$ 6,191,835

Public Utilities

East Point Loma Trunk Sewer / S00329

Wastewater - Collection Sys - Trunk Swr

Council District: 2	Priority Score: N/A
Community Plan: Peninsula, Midway - Pacific Highway	Priority Category: N/A
Project Status: Warranty	Contact Information: Spier, Carl
Duration: 2001 - 2015	619-533-5126
Improv Type: Replacement	cspier@sandiego.gov

Description: Construction consists of the rehabilitation of approximately 4,932 feet of 27-inch & 3,229 feet of 30-inch trunk sewer mains, the rehabilitation of sewer manholes, and sewer laterals connections, and all other work and appurtenances necessary to complete the work. The affected streets are Nimitz Boulevard, Barnett Avenue, and Cushing Road between Nimitz Boulevard and Barnett Avenue.

Justification: The existing system is almost 60 years old and needs to be rehabilitated.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Peninsula and Midway-Pacific Highway Corridor Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2004 and was completed in Fiscal Year 2011. Construction began in Fiscal Year 2011 and was completed in Fiscal Year 2013.

Summary of Project Changes: A City Council Action (R-308712) approved the transfer of \$623,144 from this project to Pump Station Restorations, ABP00001. This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 542,817	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	542,817
Muni Sewer Utility - CIP Funding Source	700008	2,532,315	0	-	(623,144)	-	-	-	-	-	-	1,909,171
Municipal Sewer Revenue Fund	700000	354,868	-	-	-	-	-	-	-	-	-	354,868
Total		\$ 3,430,000	\$ 0	\$ -	(623,144)	\$ -	2,806,856					

Public Utilities

El Capitan Pipeline #2 Valves / S10005

Council District: Non-city
Community Plan: Non City
Project Status: Warranty
Duration: 2010 - 2015
Improv Type: Replacement

Water - Distribution Sys - Distribution

Priority Score: 67
Priority Category: Low
Contact Information: Asgharzadeh, Iraj
 619-533-5105
 iasgharzadeh@sandiego.gov

Description: This project previously provided for a pipeline parallel to the existing 48-inch El Capitan Pipeline with 41,490 linear feet of new 54-inch pipeline. Now the project will replace the existing 48-inch butterfly valve at station 16+00 with a 48-inch plug valve and a 48-inch energy dissipater valve. It will also replace the existing 30-inch plug valve at station 17+00 with a 30-inch plug valve and a 30-inch energy dissipater valve to assist with a thorough condition assessment of the pipeline.

Justification: The existing valves are leaking and need to be replaced. The valves are part of the emergency drawdown system required by Division Safety of Dams - State Department (DSOD) for El Capitan Reservoir.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2013. Construction began and was completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY		
Water Utility - CIP Funding Source	700010	\$ 985,374	\$ 242,117	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,227,491
Water Utility Operating Fund	700011	87,127	0	-	-	-	-	-	-	-	-	87,126
Total		\$ 1,072,501	\$ 242,116	\$ -	\$ 1,314,617							

Public Utilities

El Capitan Reservoir Road Improvements / S00040

Council District: Non-city	Priority Score: 20
Community Plan: Non City	Priority Category: Low
Project Status: Continuing	Contact Information: Rubalcava, Eric
Duration: 1999 - 2018	858-654-4284
Improv Type: Replacement - Rehab	erubalcava@sandiego.gov

Description: This project provides for repairing and widening the access road to El Capitan Reservoir.

Justification: The existing access road is narrow and has become a safety concern due to rain induced sloughing. Widening the road will improve accessibility to the reservoir, accommodate recreation activities, and assist maintenance efforts for the reservoir.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2000 and was completed in Fiscal Year 2001. Construction has been re-scheduled to begin in Fiscal Year 2016 and to be completed in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY		
Historical Fund	X999	\$ 426,601	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 426,601
Water Utility - CIP Funding Source	700010	-	-	-	-	189,564	1,840,809	176,722	-	-	-	2,207,095
Total		\$ 426,601	\$ -	\$ -	\$ -	\$ 189,564	\$ 1,840,809	\$ 176,722	\$ -	\$ -	\$ -	\$ 2,633,696

Public Utilities

El Monte Pipeline No 2 / S10008

Water - Distribution Sys - Distribution

Council District: 7	Priority Score: 96
Community Plan: Navajo	Priority Category: High
Project Status: Continuing	Contact Information: Wong, Pete
Duration: 2010 - 2017	858-292-6475
Improv Type: Replacement - Rehab	pwong@sandiego.gov

Description: This project will perform a condition assessment on the existing 63,900 foot long 48-inch to 72-inch diameter pipeline between the Lakeside Pump Station and the Alvarado Water Treatment Plant.

Schedule: Condition assessment began in Fiscal Year 2014 and is scheduled to be completed in Fiscal Year 2016.

Justification: This project is necessary to ensure that future water demands are met in the Alvarado service area.

Summary of Project Changes: A City Council Action (R-308712) approved the transfer of \$700,000 from this project to Water Main Replacements, AKB00003. There is a pending transfer of \$800,000 from this project to Harbor Drive Pipelines Replacement, S12028 in Fiscal Year 2014. The total project cost decreased by \$1.1 million due to revised requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 871,839	\$ 2,875,181	\$ 400,000	\$ (1,500,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,647,021
Water Utility Operating Fund	700011	979	-	-	-	-	-	-	-	-	-	979
Total		\$ 872,819	\$ 2,875,181	\$ 400,000	\$ (1,500,000)	\$ -	\$ 2,648,000					

Public Utilities

Freeway Relocation / AKB00002

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hwang, Guann
Duration: 2010 - 2021	858-292-6476
Improv Type: Replacement	ghwang@sandiego.gov

Description: This annual allocation provides funding to relocate water lines in conflict with the State Department of Transportation highway construction zones.

Justification: Waterline relocation is required by the State Department of Transportation's effort to expand the State Highway System. Relocation projects are accomplished in conjunction with highway projects scheduled by the State Department of Transportation.

Operating Budget Impact: None.

Water - Distribution Sys - Distribution

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis per Caltrans requests.

Summary of Project Changes: The annual project cost for Fiscal Year 2015 increased by \$1.3 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 1,561,054	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,561,054
Water Utility - CIP Funding Source	700010	264,937	675,754	1,745,273	-	100,000	100,000	100,000	100,000	-	-	3,085,964
Water Utility Operating Fund	700011	281,224	-	-	-	-	-	-	-	-	-	281,224
Total		\$ 2,107,216	\$ 675,754	\$ 1,745,273	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 4,928,243

Public Utilities

Groundwater Asset Development Program / ABM00001

Bldg - Water - Wells

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Adrian, George
Duration: 2010 - 2021	619-533-4680
Improv Type: Replacement	gadrian@sandiego.gov

Description: This annual allocation provides for investigation work related to legal, technical, regulatory, and water quality issues; and for the planning, design, and construction of groundwater facilities to increase the local water supply.

Justification: The City imports 90 percent of its water from the Colorado River and the State Water Project. The City has access to nine under-utilized groundwater assets that could be developed to supply new yield, seasonal storage, or carryover storage.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in compliance with applicable community plans and is in conformance with the City's General Plan.

Schedule: Research, exploration, and demonstration began in Fiscal Year 2001 and will continue through Fiscal Year 2014. Design and construction of sub-projects identified in the research/exploration/demonstration phase began in Fiscal Year 2012 and will continue through Fiscal Year 2021 and beyond.

Summary of Project Changes: The annual project cost for Fiscal Year 2015 increased by \$500,000 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015							Unidentified Funding	Project Total	
				FY 2015	Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
Grant Fund-Enterprise-Other	710002	\$ 493,604	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	493,604
Historical Fund	X999	85,446	-	-	-	-	-	-	-	-	-	-	85,446
Water Utility - CIP Funding Source	700010	2,621,693	800,537	500,000	-	194,265	166,136	4,498,273	-	-	-	-	8,780,904
Water Utility Operating Fund	700011	670,186	1,899	-	-	-	-	-	-	-	-	-	672,084
Total		\$ 3,870,929	\$ 802,436	\$ 500,000	\$ -	\$ 194,265	\$ 166,136	\$ 4,498,273	\$ -	\$ -	\$ -	\$ -	10,032,039

Public Utilities

Harbor Drive Pipelines Replacement / S12028

Council District: 2
Community Plan: Peninsula
Project Status: Continuing
Duration: 2008 - 2015
Improv Type: Replacement

Water - Distribution Sys - Transmission

Priority Score: 97
Priority Category: High
Contact Information: Azar, Hossein
 619-533-4102
 hazar@sandiego.gov

Description: This project replaces 4.4 miles of 16-inch cast iron water pipeline from the Harbor Drive Bridge to the Point Loma Reservoir.

Justification: These improvements are necessary to prevent water pipe breaks and to ensure a continuous water supply to the Peninsula community planning area.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach, Old San Diego, and Peninsula Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: In Fiscal Year 2014, \$800,000 is anticipated to be transferred from El Monte Pipeline No. 2, S10008 to this project. The total project cost increased by \$800,000 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 53,341	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 53,341
Water Utility - CIP Funding Source	700010	9,462,527	55,530	-	800,000	-	-	-	-	-	-	10,318,057
Total		\$ 9,515,868	\$ 55,530	\$ -	\$ 800,000	\$ -	\$ 10,371,398					

Public Utilities

Harbor Drive Trunk Sewer Replacement / S00336

Wastewater - Collection Sys - Trunk Swr

Council District: 8	Priority Score: 90
Community Plan: Barrio Logan	Priority Category: Medium
Project Status: Warranty	Contact Information: Spier, Carl
Duration: 2000 - 2015	619-533-5126
Improv Type: Expansion	cspier@sandiego.gov

Description: This project provides for upgrading and replacing existing portions of 39-inch Harbor Drive Trunk Sewer with 48-inch pipelines.

Relationship to General and Community Plans: This project is consistent with the Barrio Logan Community Plan and is in conformance with the City's General Plan.

Justification: The existing trunk sewer has a portion constructed of techite pipeline, which has been prone to structural failure.

Schedule: Design began in Fiscal Year 2002 and was completed in Fiscal Year 2011. Construction began in Fiscal Year 2012 and was completed in Fiscal Year 2014.

Operating Budget Impact: None.

Summary of Project Changes: This project is complete and will be closed by end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY		
Historical Fund	X999	\$ 642,459	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 642,459
Muni Sewer Utility - CIP Funding Source	700008	11,095,993	321,655	-	-	-	-	-	-	-	-	11,417,648
Municipal Sewer Revenue Fund	700000	338,640	-	-	-	-	-	-	-	-	-	338,640
Total		\$ 12,077,093	\$ 321,655	\$ -	\$ 12,398,748							

Public Utilities

La Jolla Scenic Drive 16inch Main / S12009

Council District: 1	Priority Score: 82
Community Plan: La Jolla	Priority Category: Low
Project Status: Continuing	Contact Information: Rubalcava, Eric
Duration: 2012 - 2017	858-654-4284
Improv Type: Replacement	erubalcava@sandiego.gov

Description: This project provides for replacement of 6-inch, 8-inch, and 12-inch pipelines with 15,635 linear feet of 16-inch pipe from the Soledad Reservoir that travels south along La Jolla Scenic Drive South; continues onto La Jolla Rancho Road, La Jolla Mesa Drive, Muirlands Drive, and El Camino Del Teatro; rejoins Muirlands Drive and Nautilus Street; and terminates at Fairway Road and the Muirlands Pump Station (PS). It will connect the Muirlands PS to the south Soledad Muirlands (725 Zone) to provide backup supply to the 725 Zone, and to solve fire flow deficiency and maintain peak pressures.

Justification: The current distribution grid has insufficient capacity to meet fire flow requirements, and is a bottleneck that leads to two isolated portions of the 725 Zone. If either of the pump/reservoir tandems that feed the zone go out of service, feed from the other tandem could not effectively be moved across the zone.

Water - Distribution Sys - Transmission

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2014 and be completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2015 and be completed in Fiscal Year 2017.

Summary of Project Changes: The total project cost has increased by \$146,957 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ 724,089	\$ 500,000	\$ -	\$ 3,927,505	\$ 3,927,504	\$ -	\$ -	\$ -	\$ -	\$ 9,079,098
Total		\$ -	\$ 724,089	\$ 500,000	\$ -	\$ 3,927,505	\$ 3,927,504	\$ -	\$ -	\$ -	\$ -	\$ 9,079,098

Public Utilities

Lake Murray Trunk Sewer / S00335

Wastewater - Collection Sys - Trunk Swr

Council District: 7	Priority Score: N/A
Community Plan: Navajo	Priority Category: N/A
Project Status: Warranty	Contact Information: Spier, Carl
Duration: 2003 - 2015	619-533-5126
Improv Type: Expansion	cspier@sandiego.gov

Description: This project provides for the replacement of 15,900 linear feet (3.01) miles of existing 12-inch, 15-inch, and 18-inch diameter and installation of maintenance access pathways.

Schedule: Design began in Fiscal Year 2003 and was completed in Fiscal Year 2010. Construction began in Fiscal Year 2010 and was completed in Fiscal Year 2013.

Justification: This project provides for the upsizing of the trunk sewer to meet build-out capacity.

Summary of Project Changes: A City Council Action (R-308712) approved the transfer of \$260,000 from this project to Sewer Main Replacements, AJA00001. This project is complete and will be closed by the end of the fiscal year.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 1,322,688	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,322,688
Muni Sewer Utility - CIP Funding Source	700008	1,326,297	6,099	-	(260,000)	-	-	-	-	-	-	1,072,395
Municipal Sewer Revenue Fund	700000	8,355,714	-	-	-	-	-	-	-	-	-	8,355,714
Total		\$ 11,004,699	\$ 6,099	\$ -	(260,000)	\$ -	10,750,798					

Public Utilities

Large Diameter Water Transmission PPL / AKA00003

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hwang, Guann
Duration: 2010 - 2020	858-292-6476
Improv Type: Replacement	ghwang@sandiego.gov

Description: This annual allocation allows for the replacement of 16-inch and larger diameter water pipelines at various locations throughout the City.

Justification: This annual allocation provides for the replacement of large diameter pipelines that are in a deteriorated condition or have reached the end of their service life.

Operating Budget Impact: None.

Water - Distribution Sys - Transmission

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: A City Council Action (R-308712) approved the transfer of \$430,000 from this annual to Water Main Replacements, AKB00003. The annual project cost for Fiscal Year 2015 decreased by \$5.7 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 454,240	\$ 325,873	\$ 4,002,532	\$ (430,000)	\$ 12,837,980	\$ 9,024,089	\$ 2,164,314	\$ 850,375	\$ -	\$ -	\$ 29,229,403
Total		\$ 454,240	\$ 325,873	\$ 4,002,532	\$ (430,000)	\$ 12,837,980	\$ 9,024,089	\$ 2,164,314	\$ 850,375	\$ -	\$ -	\$ 29,229,403

Public Utilities

Lindbergh Field 16" CI Main Replacement / S10055

Council District: 2, 3
Community Plan: Midway - Pacific Highway
Project Status: Warranty
Duration: 2010 - 2015
Improv Type: Replacement

Water - Distribution Sys - Transmission

Priority Score: 97
Priority Category: High
Contact Information: Azar, Hossein
 619-533-4102
 hazar@sandiego.gov

Description: This project replaces 1.34 miles of pipeline and relocates the 16-inch cast iron transmission main from adjacent to the departure taxiway at Lindbergh Field to the public street which is more accessible for operation and maintenance.

Justification: In case of a pipe failure requiring Water Operations to perform emergency repair, the pipeline must be relocated to a location outside the secured Airport property that is more accessible for operation and maintenance. The 12-inch and 16-inch cast iron pipe was installed in the 1940s.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Midway-Pacific Highway Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010. Construction began in Fiscal Year 2013 and was completed in Fiscal Year 2014.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY		
Water Utility - CIP Funding Source	700010	\$ 2,947,357	\$ 164,119	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,111,476
Water Utility Operating Fund	700011	366,303	-	-	-	-	-	-	-	-	-	366,303
Total		\$ 3,313,660	\$ 164,119	\$ -	\$ 3,477,779							

Public Utilities

Little McGonigle Ranch Road Pipeline / S00069

Council District: 1
Community Plan: Del Mar Mesa, Pacific Highlands Ranch
Project Status: Continuing
Duration: 2004 - 2015
Improv Type: Expansion

Water - Distribution Sys - Transmission

Priority Score: 70
Priority Category: Low
Contact Information: Wilson, Leonard
 619-446-5421
 llwilson@sandiego.gov

Description: This project provides for the construction of approximately 15,800 linear feet of 30-inch diameter water transmission pipeline in Carmel Mountain Road and Little McGonigle Ranch Road within the Del Mar Mesa and Pacific Highlands Ranch communities to provide capacity for both Del Mar Mesa and Pacific Highlands Ranch.

Justification: The pipeline is required to provide capacity in the water system to adequately supply the demand resulting from the build-out of the Del Mar Mesa and Pacific Highlands Ranch communities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa and Pacific Highlands Ranch Community Plans and is in conformance with the City's General Plan.

Schedule: Phase 1 (Carmel Valley Road within SR-56/Carmel Valley Road Interchange within Right-of-Way) and Phase 2 (Carmel Valley Road from SR-56/Carmel Valley Road Interchange to Del Mar Heights Road) are complete. The design of Phase 3 (Little McGonigle Ranch Road from interchange to Del Mar Mesa Road) is not scheduled at this time. The design of Phase 4 (Little McGonigle Ranch Road from Del Mar Mesa Road to Devino Court) and Phase 5 (Carmel Mountain Road from Devino Court to Del Mar Mesa Community Boundary) are complete. Construction of Phases 4 and 5 is scheduled to be completed in Fiscal Year 2015, but are dependent upon the construction of the Shaw Lorenz Community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015							Unidentified Funding	Project Total	
				FY 2015	Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
Del Mar Mesa FBA	400089	\$ 757,000	\$ 0	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	757,000
Total		\$ 757,000	\$ 0	\$ -	\$ -	757,000							

Public Utilities

Lower Otay Outlet Tower / S12018

Council District: Non-city	Priority Score: 90
Community Plan: Non City	Priority Category: High
Project Status: Continuing	Contact Information: Rubalcava, Eric
Duration: 2012 - 2020	858-654-4284
Improv Type: Betterment	erubalcava@sandiego.gov

Description: This project provides for the upgrade/replacement of the Lower Otay Outlet Tower.

Justification: Seismic analysis concluded that the tower's concrete has an overstress in flexural tension. Both the tower and the tower foundation are in danger of failure.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is outside the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2015 and be completed in Fiscal Year 2017. Construction is scheduled to begin in Fiscal Year 2018 and be completed in Fiscal Year 2020.

Summary of Project Changes: A City Council Action (R-308712) approved the transfer of \$249,575 from this project to Water Main Replacements, AKB00003. The total project cost increased by \$50,000 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015							Unidentified Funding	Project Total
				FY 2015	Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY		
Water Utility - CIP Funding Source	700010	\$ -	\$ 299,575	\$ 250,000	\$ (249,575)	\$ 538,152	\$ 3,113,668	\$ 1,603,564	\$ -	\$ -	\$ -	\$ 5,555,384
Total		\$ -	\$ 299,575	\$ 250,000	\$ (249,575)	\$ 538,152	\$ 3,113,668	\$ 1,603,564	\$ -	\$ -	\$ -	\$ 5,555,384

Public Utilities

Lower Otay Reservoir Emer Outlet Improve / S00044

Bldg - Water - Reservoirs/Dams

Council District: 8	Priority Score: 75
Community Plan: Otay Mesa - Nestor	Priority Category: Low
Project Status: Continuing	Contact Information: Azar, Hossein
Duration: 2001 - 2015	619-533-4102
Improv Type: Betterment	hazar@sandiego.gov

Description: This project provides for the installation of two sluice gates on the auxiliary spillway to improve drawdown capacity.

Justification: The State Department of Safety of Dams requires an emergency draw-down capability of 10 percent of reservoir capacity in 10 days. Lower Otay Reservoir (backed up by Savage Dam) requires 56 days for 10 percent drawdown in order to prevent a risk of dam failure.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2001 and will be completed in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2014 and be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 403,219	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 403,219
Water Utility - CIP Funding Source	700010	150,426	1,203,018	-	-	-	-	-	-	-	-	1,353,444
Water Utility Operating Fund	700011	243,337	-	-	-	-	-	-	-	-	-	243,337
Total		\$ 796,982	\$ 1,203,018	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000

Public Utilities

MBC Biosolids Storage Silos / S00322

Council District: 6	Priority Score: 74
Community Plan: Non City	Priority Category: Low
Project Status: Continuing	Contact Information: Asgharzadeh, Iraj
Duration: 2007 - 2015	619-533-5105
Improv Type: Expansion	iasgharzadeh@sandiego.gov

Description: This project provides for two additional biosolid storage silos (numbers 9 and 10). Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: When a silo is out of service, silo storage capacity is frequently exceeded. In order to accommodate such events and to restore adequate silo capacity, it is essential to build two more storage silos.

Operating Budget Impact: None.

Bldg - MWWD - Treatment Plants

Relationship to General and Community Plans: This project is located on federal property Miramar and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and was completed in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2014 and be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made for this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 120,320	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	120,320
Metro Sewer Utility - CIP Funding Source	700009	7,076,365	1,092,404	-	-	-	-	-	-	-	-	8,168,770
Metropolitan Sewer Utility Fund	700001	758,749	-	-	-	-	-	-	-	-	-	758,749
Total		\$ 7,955,434	\$ 1,092,404	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	9,047,838

Public Utilities

MBC Dewatering Centrifuges Replacement / S00339

Bldg - MWWD - Treatment Plants

Council District: 6	Priority Score: 83
Community Plan: Non City	Priority Category: Medium
Project Status: Continuing	Contact Information: Asgharzadeh, Iraj
Duration: 2009 - 2017	619-533-5105
Improv Type: Expansion	iasgharzadeh@sandiego.gov

Description: This project provides for the replacement of six of the eight existing dewatering centrifuges with six larger capacity units to better handle biosolids flows during maintenance of the centrifuges and its associated equipment and to handle larger future biosolids flows. The existing units are also near the end of their useful life. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: This project will increase the production capacity of the dewatering centrifuges to accommodate plant shutdowns for maintenance and construction, to accommodate future flows, and to address diverse types of constraining operational factors that limit current capacity. To achieve the required capacity, the existing dewatering centrifuge units must be replaced with larger units.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: The schedule is based on a design/build type of contract. Design is scheduled to be completed by Fiscal Year 2014, and installation of the six centrifuges is scheduled to be completed by Fiscal Year 2016.

Summary of Project Changes: No significant changes has been made for this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 934	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	934
Metro Sewer Utility - CIP Funding Source	700009	6,551,281	963,813	3,913,900	-	-	-	-	-	-	-	11,428,995
Metropolitan Sewer Utility Fund	700001	12,625	-	-	-	-	-	-	-	-	-	12,625
Total		\$ 6,564,841	\$ 963,813	\$ 3,913,900	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	11,442,554

Public Utilities

MBC Odor Control Facility Upgrades / S00323

Bldg - MWW - Treatment Plants

Council District: 6	Priority Score: 83
Community Plan: Non City	Priority Category: Medium
Project Status: Continuing	Contact Information: Asgharzadeh, Iraj
Duration: 2007 - 2016	619-533-5105
Improv Type: Expansion	iasgharzadeh@sandiego.gov

Description: This project provides for upgrading the odor control system fans and ducting to reduce system headlosses and improve overall foul air collection efficiency at the various process areas. Access platforms will also be installed at monitoring instruments locations. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: Several areas at the Metro Biosolids Center (MBC) have been identified to cause significant odor problems due to foul air collection deficiencies because of insufficient fan capacity and high headlosses, including poorly located foul air collection registers. Installing access platforms at the monitoring instruments and air volume control dampers will provide safe and timely access for operation and maintenance needs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property (Miramar) and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2014 and is scheduled to be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 8,045	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	8,045
Metro Sewer Utility - CIP Funding Source	700009	1,227,470	3,226,055	1,681,507	-	-	-	-	-	-	-	6,135,032
Metropolitan Sewer Utility Fund	700001	56,923	-	-	-	-	-	-	-	-	-	56,923
Total		\$ 1,292,438	\$ 3,226,055	\$ 1,681,507	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	6,200,000

Public Utilities

MOC Complex Solar Project / S14022

Bldg - Other City Facility / Structures

Council District: 6	Priority Score: 90
Community Plan: Kearny Mesa	Priority Category: High
Project Status: New	Contact Information: Hwang, Guann-Jiun
Duration: 2014 - 2015	858-292-6476
Improv Type: Expansion	ghwang@sandiego.gov

Description: This project includes the design, installation, and interconnection of 550 kilowatts (kw) worth of solar photovoltaics at various locations throughout the MOC Complex in Kearny Mesa.

Schedule: The project will be designed and constructed under the City's as-needed solar design/build contract. Design began in Fiscal Year 2014 and is scheduled to be completed in Fiscal Year 2015. Construction is scheduled to be completed in Fiscal Year 2015.

Justification: Project complies with the City's Solar Implementation Plan and will provide solar electricity to offset energy used at the MOC Complex buildings when averaged over the year.

Summary of Project Changes: In Fiscal Year 2014, it is anticipated that \$975,000 will be transferred from the Energy Conservation Fund to this project.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ -	\$ -	\$ 350,000	\$ 754,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,104,000
Muni Sewer Utility - CIP Funding Source	700008	-	-	900,000	221,000	-	-	-	-	-	-	1,121,000
Water Utility - CIP Funding Source	700010	-	-	450,000	-	-	-	-	-	-	-	450,000
Total		\$ -	\$ -	\$ 1,700,000	\$ 975,000	\$ -	\$ 2,675,000					

Public Utilities

Metro Facilities Control Systems Upgrade / L10000

Bldg - MWWD - Treatment Plants

Council District: 1, 2	Priority Score: 72
Community Plan: University, Peninsula	Priority Category: Low
Project Status: Continuing	Contact Information: Azar, Hossein
Duration: 2010 - 2015	619-533-4102
Improv Type: Replacement	hazar@sandiego.gov

Description: This project provides for replacement and upgrade of existing control systems at various Metropolitan Wastewater treatment and pump station facilities. These include Metro Biosolids Center (MBC), North City Water Reclamation Plant (NCWRP), and Point Loma Water Treatment Plant (PLWTP). Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: This project is needed to provide replacement of existing control systems at various facilities. The existing control systems are microprocessor/computer-based. The life cycle of these systems is seven to 10 years. Replacement will also provide an upgrade in technology. The change in technology will provide the facilities with greater control system capabilities and are essential for future facility expansion.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University and Peninsula Community Plans, and is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 2010 and are scheduled to be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 5,747,720	\$ 2,451,591	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,199,311
Metropolitan Sewer Utility Fund	700001	71,077	-	-	-	-	-	-	-	-	-	71,077
Total		\$ 5,818,797	\$ 2,451,591	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,270,388

Public Utilities

Metro Treatment Plants / ABO00001

Council District: 2, 6, 7, 8
Community Plan: Peninsula, University, Tijuana River Valley
Project Status: Continuing
Duration: 2010 - 2021
Improv Type: Replacement

Bldg - MWWD - Treatment Plants

Priority Score: Annual
Priority Category: Annual
Contact Information: Hwang, Guann
 858-292-6476
 ghwang@sandiego.gov

Description: This annual allocation provides for replacement or improvements of facilities at Metro Treatment Plants: Point Loma Wastewater Treatment Plant (PLWTP), North City Water Reclamation Plant (NCWRP), South Bay Water Reclamation Plant (SBWRP), and Metro Biosolids Center (MBC). Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: Various facilities require replacement due to increasing wastewater flows and to be compliant with current regulatory requirements. This annual allocation will be considered an enhancement to the facility and does not include operation and maintenance.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula, Tijuana River Valley, and University community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 105,791	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 105,791
Metro Sewer Utility - CIP Funding Source	700009	14,251,986	2,699,689	4,000,000	-	4,314,117	1,948,347	830,000	200,000	-	-	28,244,138
Metropolitan Sewer Utility Fund	700001	552,749	0	-	-	-	-	-	-	-	-	552,749
Total		\$ 14,910,526	\$ 2,699,689	\$ 4,000,000	\$ -	\$ 4,314,117	\$ 1,948,347	\$ 830,000	\$ 200,000	\$ -	\$ -	\$ 28,902,679

Public Utilities

Metropolitan System Pump Stations / ABP00002

Bldg - MWWD - Pump Stations

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hwang, Guann
Duration: 2010 - 2021	858-292-6476
Improv Type: Replacement	ghwang@saniego.gov

Description: This annual allocation provides for comprehensive upgrades, design modifications, and renovations or replacement of equipment such as pumps, valves, tanks, controls, odor control systems, etc. at Metropolitan System Pump Stations 1, 2, Otay River and Grove Avenue. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: These improvements will allow pump stations to run more efficiently and increase the reliability of the Metropolitan Wastewater System.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2015 increased by \$1.0 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
Historical Fund	X999	\$ 871,255	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 871,255
Metro Sewer Utility - CIP Funding Source	700009	3,276,587	341,046	1,000,000	-	997,827	2,340,689	703,293	200,000	-	-	8,859,442
Metropolitan Sewer Utility Fund	700001	5,901,235	-	-	-	-	-	-	-	-	-	5,901,235
Total		\$ 10,049,077	\$ 341,046	\$ 1,000,000	\$ -	\$ 997,827	\$ 2,340,689	\$ 703,293	\$ 200,000	\$ -	\$ -	\$ 15,631,932

Public Utilities

Metropolitan Waste Water Department Trunk Sewers / AJB00001

Wastewater - Collection Sys - Trunk Swr

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hwang, Guann
Duration: 2010 - 2020	858-292-6476
Improv Type: Replacement	ghwang@sandiego.gov

Description: This annual allocation provides for the replacement of trunk sewers at various locations, including canyons, within the City limits. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: This annual allocation provides for the upgrading of trunk sewers, to improve the level of service to residents of the City of San Diego and to comply with regulatory agencies by reducing the possibility of sewer spills.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: A City Council Action (R-308712) approved the transfer of \$2.0 million from this annual to Sewer Main Replacements, AJA00001. Total project increased by approximately \$800,000 in Fiscal Year 2015 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 6,913,142	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,913,142
Metro Sewer Utility - CIP Funding Source	700009	73,175	4,993,766	-	-	4,000,000	500,000	500,000	100,000	-	-	10,166,941
Metropolitan Sewer Utility Fund	700001	23,059	-	-	-	-	-	-	-	-	-	23,059
Muni Sewer Utility - CIP Funding Source	700008	23,211,500	4,534,111	2,000,000	(2,000,000)	2,605,636	16,384,440	10,899,802	1,000,000	-	-	58,635,488
Municipal Sewer Revenue Fund	700000	1,388,255	(2)	-	-	-	-	-	-	-	-	1,388,253
Total		\$ 31,609,130	\$ 9,527,875	\$ 2,000,000	\$ (2,000,000)	\$ 6,605,636	\$ 16,884,440	\$ 11,399,802	\$ 1,100,000	\$ -	\$ -	\$ 77,126,884

Public Utilities

Miramar Clearwell Improvements / S11024

Bldg - Water - Standpipes

Council District: 5	Priority Score: 100
Community Plan: Scripps Miramar Ranch	Priority Category: High
Project Status: Continuing	Contact Information: Asgharzadeh, Iraj
Duration: 2011 - 2020	619-533-5105
Improv Type: Replacement	iasgharzadeh@sandiego.gov

Description: This project will construct two new clearwells just west of the Miramar Water Treatment Plant and a lift station after the filters.

Justification: This project will replace the existing clearwells at Miramar Water Treatment Plant. The existing clearwells were determined to have significant structural issues. The lift station will improve filter performance and increase hydraulic grade line to 712 feet.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2016 and to be completed in Fiscal Year 2020.

Summary of Project Changes: The total project cost decreased by \$580,724 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 5,328,149	\$ 707,356	\$ 400,000	\$ -	\$ 7,400,000	\$ 25,478,039	\$ 27,281,961	\$ 17,819,276	\$ -	\$ -	\$ 84,414,781
Water Utility Operating Fund	700011	4,495	-	-	-	-	-	-	-	-	-	4,495
Total		\$ 5,332,644	\$ 707,356	\$ 400,000	\$ -	\$ 7,400,000	\$ 25,478,039	\$ 27,281,961	\$ 17,819,276	\$ -	\$ -	\$ 84,419,276

Public Utilities

Miramar Contract A Roof System Redesign / S13016

Bldg - Water - Treatment Plants

Council District: 5	Priority Score: 90
Community Plan: Scripps Miramar Ranch	Priority Category: High
Project Status: Warranty	Contact Information: Garcia, Alex
Duration: 2013 - 2015	619-533-3634
Improv Type: Replacement - Rehab	agarcia@sandiego.gov

Description: This project is to replace and/or rehab the leaking roof systems on buildings at the Miramar Water Treatment Plant (WTP) facility.

Justification: The Miramar WTP is a key facility within the City's water system that supplies nearly 50 percent of the City of San Diego's treated water demand. Leaks from the failing roof systems could result in a water treatment plant shutdown, potentially leaving customers out of water service.

Operating Budget Impact: None.

Relationship to General and Community Plans: This plan is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Planning is complete. Design/build began in Fiscal Year 2013 and was completed in Fiscal Year 2014.

Summary of Project Changes: A City Council Action, (R-308712) approved the transfer of approximately \$7.0 million from this project to the Water Main Replacement, AKB00003. There is a pending transfer of \$250,000 from this project to Water Group 787, S11108 in Fiscal Year 2014. This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 7,056,614	\$ 500,386	\$ -	\$ (7,243,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 314,000
Total		\$ 7,056,614	\$ 500,386	\$ -	\$ (7,243,000)	\$ -	\$ 314,000					

Public Utilities

Miramar WTP Upgrade & Expansion / S00024

Bldg - Water - Treatment Plants

Council District: 5	Priority Score: N/A
Community Plan: Scripps Miramar Ranch	Priority Category: N/A
Project Status: Warranty	Contact Information: Asgharzadeh, Iraj
Duration: 1993 - 2015	619-533-5105
Improv Type: Expansion	iasgharzadeh@sandiego.gov

Description: This project provides for upgrades to and expansion of the Miramar Water Treatment Plant, including construction of state-of-the-art filters, rapid mix and de-aeration facilities, chlorine and chemical facilities, four flocculation and sedimentation basins, an ozone structure with generation equipment, site paving, landscaping, and an administration building.

Justification: The Safe Drinking Water Act, mandated by the Environmental Protection Agency and the Department of Public Health, dictates the need to upgrade the existing treatment plant. Increasing demands on the plant by the rapidly growing North City area also necessitate its expansion.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 1997 and continued through subsequent phases of work. Construction began on the initial phase of work in Fiscal Year 2001. All sub-phases are completed.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total	
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
Historical Fund	X999	\$ 117,634,094	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 117,634,094
Water Utility - CIP Funding Source	700010	2,755,596	119,619	-	-	-	-	-	-	-	-	-	2,875,215
Water Utility Operating Fund	700011	59,196	-	-	-	-	-	-	-	-	-	-	59,196
Total		\$ 120,448,885	\$ 119,619	\$ -	\$ -	\$ 120,568,505							

Public Utilities

Montezuma Trunk Sewer / S00332

Council District: 7, 9
Community Plan: College Area
Project Status: Warranty
Duration: 2002 - 2015
Improv Type: Expansion

Wastewater - Collection Sys - Trunk Swr

Priority Score: 90
Priority Category: Medium
Contact Information: Spier, Carl
 619-533-5126
 cspier@sandiego.gov

Description: This project provides for the replacement of approximately 6,769 feet of the existing 12-inch and 15-inch trunk sewer with 21-inch pipe.

Justification: This trunk sewer will be upgraded with a larger pipe to accommodate future flow capacity.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the College Area Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2004 with final design completed in Fiscal Year 2011. Construction began in Fiscal Year 2012 and was completed in Fiscal Year 2014.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY		
Historical Fund	X999	\$ 659,285	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 659,285
Muni Sewer Utility - CIP Funding Source	700008	5,157,552	161,863	-	-	-	-	-	-	-	-	5,319,416
Municipal Sewer Revenue Fund	700000	203,394	-	-	-	-	-	-	-	-	-	203,394
Total		\$ 6,020,231	\$ 161,863	\$ -	\$ 6,182,094							

Public Utilities

Montezuma/Mid-City Pipeline Phase II / S11026

Council District: 7, 9
Community Plan: College Area, Eastern Area (Mid-City), Navajo
Project Status: Continuing
Duration: 2011 - 2018
Improv Type: Expansion

Water - Distribution Sys - Distribution

Priority Score: 98
Priority Category: High
Contact Information: Asgharzadeh, Iraj
 619-533-5105
 iasgharzadeh@sandiego.gov

Description: This project will construct a new 66-inch pipeline from the Alvarado Water Treatment Plant Clearwells to the existing 48-inch Mid-City Pipeline, which crosses Highway 8. Approximate pipeline length is 6,505 linear feet.

Justification: This project will give complete redundancy to the Trojan Pipeline and will add transmission capacity to all of San Diego, south of Highway 8. The project will provide a back-up supply for the aging 54-inch Trojan Pipeline that currently supplies the Mid-City Pipeline west of the 63rd Street inter-tie, a second supply line to the largest region of the Alvarado Water Treatment Plant service area, and a back-up service that will allow the Trojan Pipeline to be removed from service for inspection. In addition, the project provides connections for a new 69th and Mohawk Pump Station to become the lead supply to the Redwood Village (645 Zone).

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the College Area, Navajo, and Eastern Area Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and will be completed in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2017 and be completed in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,795,100	\$ 507,989	\$ 2,000,000	\$ -	\$ 2,481,800	\$ 10,200,000	\$ -	\$ -	\$ -	\$ -	\$ 16,984,888
Water Utility Operating Fund	700011	215,111	1	-	-	-	-	-	-	-	-	215,112
Total		\$ 2,010,211	\$ 507,989	\$ 2,000,000	\$ -	\$ 2,481,800	\$ 10,200,000	\$ -	\$ -	\$ -	\$ -	\$ 17,200,000

Public Utilities

Morena Reservoir Outlet Tower Upgrade / S00041

Bldg - Water - Reservoirs/Dams

Council District: Non-city	Priority Score: 90
Community Plan: Non City	Priority Category: High
Project Status: Continuing	Contact Information: Azar, Hossein
Duration: 2001 - 2016	619-533-4102
Improv Type: Betterment	hazar@sandiego.gov

Description: This project upgrades the outlet tower to meet seismic requirements, replaces the electrical system and outlet tower piping, interior and exterior valves, and platforms. It will add a 100-foot long, 6-foot wide pedestrian bridge from the dam to the outlet tower and two sluice gates at the emergency spillway.

Justification: The aging outlet tower components are in need of replacement for safety and ease of operation. Furthermore, the electrical system needs to be upgraded to meet current standards, provide better control, and provide safety and better accessibility.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design phase began in Fiscal Year 2012. Construction is scheduled to begin in Fiscal Year 2015 and be completed in Fiscal Year 2016.

Summary of Project Changes: The total project cost increased by \$2.5 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 322,485	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 322,485
Water Utility - CIP Funding Source	700010	354,256	4,988,582	-	-	2,500,000	-	-	-	-	-	7,842,839
Water Utility Operating Fund	700011	14,676	-	-	-	-	-	-	-	-	-	14,676
Total		\$ 691,418	\$ 4,988,582	\$ -	\$ -	\$ 2,500,000	\$ -	\$ 8,180,000				

Public Utilities

Municipal Facilities Control Systems Upgrade / L10001

Bldg - MWWD - Treatment Plants

Council District: 1, 5	Priority Score: 72
Community Plan: Torrey Pines, Miramar Ranch North	Priority Category: Low
Project Status: Continuing	Contact Information: Azar, Hossein
Duration: 2015 - 2016	619-533-4102
Improv Type: Replacement	hazar@sandiego.gov

Description: This project provides for replacement and upgrade of existing control systems at Pump Station 64 and Penasquitos Pump Station.

Justification: This project is needed to provide replacement of existing control systems at various facilities. The existing control systems are microprocessor/computer-based. The lifecycle of these systems is seven to 10 years. Replacement will also provide an upgrade in technology. The change in technology will provide the facilities with greater control system capabilities and are essential for future facility expansion.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines and Miramar Ranch North Plans, and is in conformance with the City's General Plan.

Schedule: Design and construction will begin in Fiscal Year 2015 and is scheduled to be completed in Fiscal Year 2016.

Summary of Project Changes: A City Council Action (R-308712) approved the transfer of \$1.8 million from this project to Sewer Main Replacements, AJA00001. \$1.8 million will be re-budgeted for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	\$ -	\$ 1,810,000	\$ 1,810,000	\$ (1,810,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,810,000
Total		\$ -	\$ 1,810,000	\$ 1,810,000	\$ (1,810,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,810,000

Public Utilities

NCWRP Sludge Pump Station Upgrade / S00309

Bldg - MWWD - Pump Stations

Council District: 1	Priority Score: 82
Community Plan: University	Priority Category: Medium
Project Status: Warranty	Contact Information: Azar, Hossein
Duration: 2006 - 2015	619-533-4102
Improv Type: Replacement	hazar@sandiego.gov

Description: This project provides for the correction of a vibration problem at the North City Water Reclamation Plant (NCWRP) Sludge Pump Station. The project involves the replacement of the existing sludge pump with a smaller more efficient pump. It also includes the addition of 14 combination air release valves. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: Excessive vibration of the pump and flywheel contribute to wear and tear of equipment. The vibration also generates tremendous heat. The excessive vibration and heat can cause premature failure of equipment, impact operational efficiency, and have structural impacts at the facility.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and was completed in Fiscal Year 2014. Construction is scheduled to begin and be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 438	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	438
Metro Sewer Utility - CIP Funding Source	700009	271,637	448,999	-	-	-	-	-	-	-	-	720,636
Metropolitan Sewer Utility Fund	700001	136,022	-	-	-	-	-	-	-	-	-	136,022
Total		\$ 408,097	\$ 448,999	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	857,096

Public Utilities

North City Reclamation System / AHC00002

Reclaimed Water System - Pipelines

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hwang, Guann
Duration: 2010 - 2020	858-292-6476
Improv Type: Expansion	ghwang@sandiego.gov

Description: This annual allocation provides recycled water to the Northern Service Area extending from Black Mountain Road west, along the I-56 corridor, to Carmel Valley. Portions of the recycled water pipeline expansion have been completed and are bringing service to the Olivenhain Municipal Water District and the communities of Black Mountain Ranch and Santa Luz. Recycled water pipelines are planned in Carmel Valley, Pacific Highlands, Los Penasquitos Canyon, and Camino Del Sur. Projects under this annual allocation are eligible for reimbursement by State Proposition 50 (Integrated Regional Water Management Plan) and Bureau of Reclamation Title 16 Grant funds.

Justification: Segments of recycled water pipelines have been constructed by private developers or Caltrans. The City needs to construct the remaining portions to complete the system and start delivering recycled water. The City also needs to expand the distribution system to customers already retrofitted to use recycled water.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: A City Council Action (R-308712) approved the transfer of \$45,015 from this annual allocation to Water Main Replacements, AKB00003.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 1,038,887	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,038,887
Water Utility - CIP Funding Source	700010	6,645,186	799,536	-	(45,015)	-	-	-	-	-	-	7,399,707
Water Utility Operating Fund	700011	322,344	0	-	-	-	-	-	-	-	-	322,344
Total		\$ 8,006,416	\$ 799,536	\$ -	(45,015)	\$ -	\$ 8,760,938					

Public Utilities

Otay 1st/2nd PPL Abandon E of Highland / S11027

Council District: 4, 9
Community Plan: Mid-City: City Heights, Mid-City: Eastern Area
Project Status: Continuing
Duration: 2011 - 2016
Improv Type: Replacement

Water - Distribution Sys - Transmission

Priority Score: 77
Priority Category: Low
Contact Information: Asgharzadeh, Iraj
 619-533-5105
 iasgharzadeh@sandiego.gov

Description: This project will abandon approximately 13,630 feet of aged 30-inch and 36-inch pipes, identified as Otay 1st and 2nd water transmission pipelines. These pipelines sections will be abandoned from Highland Avenue and Wightman Street east to 54th Street. This project will also install approximately 8,120 feet of new 16-inch distribution mains from a 12-inch line at University Avenue and Winona Avenue to 54th Street and Chollas Station Road.

Justification: This project will abandon approximately 13,630 feet of existing Cast Iron Cement Lined, Reinforced Concrete Steel Cylinder and Cement Mortar Lined Coated Steel pipes in accordance with California Department of Public Health's compliance order 04-14-96CO-022. These pipelines, constructed as early as 1915, have reached the end of their lifecycle and have become a liability to the City. In order to provide system redundancy and maintain distribution needs, approximately 8,120 feet of new 16-inch distribution mains will be installed.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights and Eastern Area Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2014 and be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project in Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,057,201	\$ 861,565	\$ 5,258,471	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,177,238
Water Utility Operating Fund	700011	44,483	-	-	-	-	-	-	-	-	-	44,483
Total		\$ 1,101,685	\$ 861,565	\$ 5,258,471	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,221,721

Public Utilities

Otay 1st/2nd PPL West of Highland Avenue / S12016

Council District: 3, 9
Community Plan: Greater North Park, Mid-City: City Heights
Project Status: Continuing
Duration: 2012 - 2020
Improv Type: Replacement

Water - Distribution Sys - Transmission

Priority Score: 91
Priority Category: Medium
Contact Information: Asgharzadeh, Iraj
 619-533-5105
 iasgharzadeh@sandiego.gov

Description: This project provides for replacement of the Otay 1st and 2nd Pipeline (west of Highland Avenue, along the existing Otay 2nd alignment). It will replace 14,572 linear feet of existing cast iron Otay 2nd Pipeline with a new 42-inch Wightman Street Pipeline, primarily along existing Otay 2nd alignment from Highland Avenue and Polk Avenue to the University Heights Reservoir at Howard Avenue and Idaho Street. The reach on Highland Avenue includes replacement of 1,328 linear feet of the existing cast iron Otay 1st Pipeline. It will also replace 3,242 linear feet of the cast iron Otay 1st Pipeline from Boundary and Polk to the University Heights Reservoir with a 16-inch distribution line.

Justification: This project will develop a replacement and/or abandonment plan to remove the existing cast iron segments of pipeline west of Highland Avenue. Cast iron reaches of the Otay 1st and 2nd Pipelines are neither safe nor reliable facilities, and may contribute to poor water quality.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the City Heights and Greater North Park Community Plans and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin and be completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2016 and be completed in Fiscal Year 2020.

Summary of Project Changes: The total project cost decreased by \$393,464 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015		FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
					Anticipated								
Water Utility - CIP Funding Source	700010	\$ 49,483	\$ 438,568	\$ 925,000	\$ -	\$ 1,300,000	\$ 1,501,949	\$ 8,710,000	\$ 13,010,000	\$ -	\$ -	\$ -	\$ 25,935,000
Total		\$ 49,483	\$ 438,568	\$ 925,000	\$ -	\$ 1,300,000	\$ 1,501,949	\$ 8,710,000	\$ 13,010,000	\$ -	\$ -	\$ -	\$ 25,935,000

Public Utilities

Otay Second Pipeline Improvements / S00032

Council District: 4, 9	Priority Score: 91
Community Plan: Skyline - Paradise Hills, Southeastern San Diego	Priority Category: Medium
Project Status: Continuing	Contact Information: Hwang, Guann-Jiun
Duration: 1993 - 2015	858-292-6476
Improv Type: Replacement	ghwang@sandiego.gov

Description: This project provides funding to evaluate the condition of existing water pipelines and to make appropriate upgrades and replacements to the pipeline.

Justification: This pipeline was originally installed in 1928 and has exceeded its useful life expectancy of 60 years. Breaks in the pipeline have revealed severe pipe corrosion in certain locations, requiring upgrades and replacement.

Operating Budget Impact: None.

Water - Distribution Sys - Transmission

Relationship to General and Community Plans: This project is consistent with the Skyline-Paradise Hills and Southeastern San Diego Community Plans and is in conformance with the City's General Plan.

Schedule: Engineering studies and design began in Fiscal Year 1999 and were completed in Fiscal Year 2007. Project scheduling is contingent on the assessed condition of the pipeline.

Summary of Project Changes: A City Council Action (R-308712) approved the transfer of \$15,000 from this project to Water Main Replacements, AKB00003. The total project cost decreased by \$15,000 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 2,499,869	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,499,869
Water Utility - CIP Funding Source	700010	377,571	23,100	-	(15,000)	-	-	-	-	-	-	385,671
Water Utility Operating Fund	700011	52,970	(2,736)	-	-	-	-	-	-	-	-	50,234
Total		\$ 2,930,410	\$ 20,363	\$ -	(15,000)	\$ -	2,935,773					

Public Utilities

Otay WTP Upgrade & Expansion / S00030

Bldg - Water - Treatment Plants

Council District: Non-city	Priority Score: N/A
Community Plan: Non City	Priority Category: N/A
Project Status: Warranty	Contact Information: Asgharzadeh, Iraj
Duration: 1993 - 2015	619-533-5105
Improv Type: Expansion	iasgharzadeh@sandiego.gov

Description: This project provides for upgrading the treatment processes at the Otay Water Treatment Plant (Phases 1 and 2) to comply with the Safe Drinking Water Act standards. The Safe Drinking Water Act is a federal act, enforced by the State of California.

Justification: New standards required by the Safe Drinking Water Act dictate the need to upgrade the existing water treatment plant standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Otay Water Treatment Plant (WTP) Phases 1 and 2 were completed in Fiscal Year 2012. The design/build contract for the Otay WTP Concrete Work project began in Fiscal Year 2013 and was completed in Fiscal Year 2014.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 17,475,189	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,475,189
Water Utility - CIP Funding Source	700010	1,846,244	282,920	-	-	-	-	-	-	-	-	2,129,164
Water Utility Operating Fund	700011	9,185,199	1	-	-	-	-	-	-	-	-	9,185,199
Total		\$ 28,506,632	\$ 282,921	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 28,789,552

Public Utilities

PS 84 Upgrade & PS 62 Abandon / S00308

Bldg - MWWD - Pump Stations

Council District: 1, 5	Priority Score: 86
Community Plan: Rancho Bernardo, Rancho Penasquitos	Priority Category: High
Project Status: Continuing	Contact Information: Azar, Hossein
Duration: 2007 - 2015	619-533-4102
Improv Type: Replacement	hazar@sandiego.gov

Description: This project provides for the elimination of Sewer Pump Station 62 through the installation of various pipelines and the upsizing of the existing Sewer Pump Station 84.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2014.

Justification: This project is needed to optimize the sewage system and to eliminate Sewer Pump Station 62.

Summary of Project Changes: A City Council Action (R-308712) approved the transfer of \$3.4 million from this project to Sewer Main Replacement, AJA00001. The total project cost decreased by \$3.4 million.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo and Rancho Penasquitos Community Plans and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 3,939	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,939
Muni Sewer Utility - CIP Funding Source	700008	10,923,463	778,143	-	(3,390,052)	-	-	-	-	-	-	8,311,555
Municipal Sewer Revenue Fund	700000	1,004,906	0	-	-	-	-	-	-	-	-	1,004,906
Total		\$ 11,932,309	\$ 778,143	\$ -	(\$ 3,390,052)	\$ -	9,320,400					

Public Utilities

PS Upgrades Group 1 North County / S00303

Bldg - MWWD - Pump Stations

Council District: Citywide	Priority Score: N/A
Community Plan: Citywide	Priority Category: N/A
Project Status: Continuing	Contact Information: Azar, Hossein
Duration: 2003 - 2015	619-533-4102
Improv Type: Replacement	hazar@sandiego.gov

Description: This project provides for the upgrade of 23 pump stations, divided into four groups, located throughout San Diego. The upgrades involve providing new and backup pumps and motors, new control panels, new generators, redundant force mains, underground storage tanks, and miscellaneous civil work.

Justification: This project will provide for the upgrading of deteriorated pump stations, improvement of the level of service to the residents of San Diego, and compliance with regulatory agencies by reducing the impact of sewer spills.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Group I design began in Fiscal Year 2003 and was completed in Fiscal Year 2009. Construction began in Fiscal Year 2009 and was completed in Fiscal Year 2012. Group II design began in Fiscal Year 2008 and was completed in Fiscal Year 2010. Construction started in Fiscal Year 2011 and will be completed in Fiscal Year 2014. Group III design began in Fiscal Year 2005 and was completed in Fiscal Year 2011. Construction started in Fiscal Year 2012 and will be completed in Fiscal Year 2014. Group IV design was completed in Fiscal Year 2008. Construction began in Fiscal Year 2008 and was completed in Fiscal Year 2009.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total	
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
Historical Fund	X999	\$ 2,744,285	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,744,285
Muni Sewer Utility - CIP Funding Source	700008	8,088,418	247,344	-	-	-	-	-	-	-	-	-	8,335,762
Municipal Sewer Revenue Fund	700000	5,036,780	(1)	-	-	-	-	-	-	-	-	-	5,036,779
Total		\$ 15,869,483	\$ 247,343	\$ -	\$ -	16,116,827							

Public Utilities

PS2 Power Reliability & Surge Protection / S00312

Council District: 2	Priority Score: 90
Community Plan: Midway - Pacific Highway	Priority Category: High
Project Status: Continuing	Contact Information: Azar, Hossein
Duration: 2005 - 2018	619-533-4102
Improv Type: Expansion	hazar@sandiego.gov

Bldg - MWWD - Pump Stations

Description: This project will improve the reliability of the Pump Station 2. It will also provide the required surge protection and backup power against an electrical outage in compliance with the Environmental Protection Agency (EPA) recommendation of standby power for essential facilities. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: Sewer Pump Station 2 currently has three feeds from San Diego Gas and Electric (SDG&E). Two of the feeds are fed from the same substation. Neither of the two SDG&E substations provide 100% power to Pump Station 2. EPA guidelines recommend that facilities like Pump Station 2 be equipped with two separate and independent sources of electrical power provided from either two separate utility substations or from a single substation and a plant base generator. The current pump station electrical configuration does not comply with the EPA recommendations. Besides satisfying the EPA guidelines, it is also required that force main surge protection be provided at all times during pump station operation and in the event of a total power failure.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Midway/Pacific Highway Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2014. Construction will begin in Fiscal Year 2015 and is scheduled to be completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 2,093,725	\$ 1,072,109	\$ 3,000,000	\$ -	\$ 12,970,000	\$ 12,000,000	\$ -	\$ -	\$ -	\$ -	\$ 31,135,834
Metropolitan Sewer Utility Fund	700001	64,166	-	-	-	-	-	-	-	-	-	64,166
Total		\$ 2,157,891	\$ 1,072,109	\$ 3,000,000	\$ -	\$ 12,970,000	\$ 12,000,000	\$ -	\$ -	\$ -	\$ -	\$ 31,200,000

Public Utilities

Pacific Beach Pipeline South (W) / S12015

Council District: 2, 6
Community Plan: Pacific Beach, Midway - Pacific Highway, Mission Bay Park
Project Status: Continuing
Duration: 2012 - 2019
Improv Type: Expansion

Water - Distribution Sys - Transmission

Priority Score: 85
Priority Category: Medium
Contact Information: Gamboa, Wendy
 619-235-1971
 wgamboa@sandiego.gov

Description: Replacement of approximately 7.33 miles of existing transmission and distribution mains known as Pacific Beach Pipeline along Ingraham Street, West Mission Bay Drive, Sports Arena Boulevard, Midway Drive, Enterprise Street, Pacific Highway, Kurtz Street, Hancock Street, California Street, West Walnut Avenue, Vine Street, and Kettner Boulevard from the Buena Vista Street and Ingraham Street intersection through the Upas and Kettner Boulevard intersection. The project also includes demolition of the existing Pacific Beach Reservoir, abandonment of existing 16-inch pipeline from this reservoir through Tourmaline Street and Foothill Boulevard, and replacement of adjacent water mains along West Mission Bay Drive from Mission Boulevard through Ingraham Street, along Hancock Street from Estudillo Street through Noell Street, along West Washington Street from Hancock Street through Pacific Highway, and along Anna Avenue from Pacific Highway to Lovelock Street.

Justification: This project is needed to replace cast iron pipe, provide supply reliability to Pacific Beach, improve water quality, reduce energy waste at the Miramar County Water Authority Pumpback facility, reduce peaking problems in the Miramar Water Treatment Plant service area, and to provide supply flexibility (Alvarado vs. Miramar).

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Midway-Pacific Highway, Mission Bay Park, and Pacific Beach Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2016 and be completed in Fiscal Year 2019.

Summary of Project Changes: The total project cost decreased by \$355,000 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,308,967	\$ 1,341,033	\$ -	\$ -	\$ 7,900,000	\$ 10,168,000	\$ -	\$ -	\$ -	\$ -	\$ 20,718,000
Total		\$ 1,308,967	\$ 1,341,033	\$ -	\$ -	\$ 7,900,000	\$ 10,168,000	\$ -	\$ -	\$ -	\$ -	\$ 20,718,000

Public Utilities

Pipeline Rehabilitation / AJA00002

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2020
Improv Type: Replacement

Wastewater - Collection Sys - Main

Priority Score: Annual
Priority Category: Annual
Contact Information: Hwang, Guann
 858-292-6476
 ghwang@sanidiego.gov

Description: This annual allocation provides for the rehabilitation and repair of deteriorated sewers and manholes at various locations within the municipal wastewater system.

Justification: This annual allocation provides for the extension of the useful life of sewers and manholes, improvements in the level of service to the residents of San Diego, and compliance with regulatory agencies' standards by reducing the possibility of sewer spills.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: A City Council Action (R-308712) approved the transfer of \$6.0 million from this annual to Sewer Main Replacements, AJA00001. The annual project cost for Fiscal Year 2015 decreased by \$1.5 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 1,773,593	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,773,593
Muni Sewer Utility - CIP Funding Source	700008	61,697,571	25,350,533	23,500,000	(6,000,000)	20,000,000	20,000,000	20,000,000	20,000,000	-	-	184,548,104
Municipal Sewer Revenue Fund	700000	5,185,193	-	-	-	-	-	-	-	-	-	5,185,193
Total		\$ 68,656,356	\$ 25,350,533	\$ 23,500,000	\$ (6,000,000)	\$ 20,000,000	\$ 20,000,000	\$ 20,000,000	\$ 20,000,000	\$ -	\$ -	\$ 191,506,889

Public Utilities

Point Loma Grit Processing Improvements / S00315

Bldg - MWWD - Treatment Plants

Council District: 2	Priority Score: N/A
Community Plan: Peninsula	Priority Category: N/A
Project Status: Continuing	Contact Information: Asgharzadeh, Iraj
Duration: 2001 - 2015	619-533-5105
Improv Type: Replacement	iasgharzadeh@sandiego.gov

Description: This project provides for upgrading the existing grit removal process at the Point Loma Wastewater Treatment Plant which includes new grit agitation blowers enclosed in a sound dampening facility and the associated air piping. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: The Point Loma Wastewater Treatment Plant has six aerated grit removal tanks. The plant is not achieving desirable grit removal because the existing grit processing equipment is unable to extract fine sand or silt. The grit accumulated downstream of the grit tanks reduces the efficiency of processing equipment and minimizes the biosolid treatment in the digesters.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2001 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2015.

Summary of Project Changes: Total project increased by approximately \$300,000 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 4,727,067	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,727,067
Metro Sewer Utility - CIP Funding Source	700009	26,461,208	1,534,660	312,044	-	-	-	-	-	-	-	28,307,912
Metropolitan Sewer Utility Fund	700001	1,891,150	-	-	-	-	-	-	-	-	-	1,891,150
Total		\$ 33,079,425	\$ 1,534,660	\$ 312,044	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 34,926,129

Public Utilities

Pressure Reduction Facility Upgrades / AKA00002

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2020
Improv Type: Replacement

Water - Distribution Sys - Transmission

Priority Score: Annual
Priority Category: Annual
Contact Information: Hwang, Guann
 858-292-6476
 ghwang@sandiego.gov

Description: This annual allocation provides for replacing existing pressure reducing stations or expanding pressure capacities to meet present and future water demands.

Justification: Increasing demands for water throughout the City requires pressure reducing stations to better control water pressure throughout the City's system. This annual allocation will continue to fund the replacement and expansion of pressure reduction facilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Total		\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000

Public Utilities

Pump Station 64,65, Penasquitos, E Mission Gorge / ABP00003

Bldg - MWWD - Pump Stations

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hwang, Guann
Duration: 2010 - 2021	858-292-6476
Improv Type: Replacement	ghwang@sandiego.gov

Description: This annual allocation provides for the comprehensive upgrades, design modifications, and renovations or replacement of equipment, such as pumps, valves, tanks, controls, and odor control systems at the pump stations.

Justification: These improvements will allow the pump stations to run efficiently and increase the reliability of the Municipal Wastewater System.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: A City Council Action (R-308712) approved the transfer of \$2.7 million from this annual allocation to Sewer Main Replacements, AJA00001. The annual project cost for Fiscal Year 2015 increased by \$3.0 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 13,509	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	13,509
Muni Sewer Utility - CIP Funding Source	700008	7,479,302	480,736	3,000,000	(2,700,000)	-	-	-	-	-	-	8,260,038
Municipal Sewer Revenue Fund	700000	1,141,148	(575,255)	-	-	-	-	-	-	-	-	565,893
Total		\$ 8,633,959	\$ (94,519)	\$ 3,000,000	\$ (2,700,000)	\$ -	8,839,440					

Public Utilities

Pump Station Restorations / ABP00001

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hwang, Guann
Duration: 2010 - 2021	858-292-6476
Improv Type: Replacement	ghwang@sandiego.gov

Description: This annual allocation provides for the replacement of deteriorated municipal pumping equipment and/or pipeline appurtenances.

Justification: Many existing sewer pump stations have reached or exceeded their anticipated service life. However, because of the widely varying actual lengths of service life, the scheduling of pump station restorations is difficult. This project allows flexibility in replacing deteriorated pumping equipment.

Operating Budget Impact: None.

Relationship to General and Community Plans: This annual allocation is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: A City Council Action (R-308712) approved the transfer of \$902,511 from various projects to this annual allocation. The annual project cost for Fiscal Year 2015 decreased by \$750,000 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 636,737	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 636,737
Muni Sewer Utility - CIP Funding Source	700008	3,269,774	1,415,078	1,750,000	902,511	1,386,139	4,531,573	6,891,824	1,063,935	-	-	21,210,834
Municipal Sewer Revenue Fund	700000	329,102	1	-	-	-	-	-	-	-	-	329,102
Total		\$ 4,235,613	\$ 1,415,078	\$ 1,750,000	\$ 902,511	\$ 1,386,139	\$ 4,531,573	\$ 6,891,824	\$ 1,063,935	\$ -	\$ -	\$ 22,176,673

Public Utilities

Reclaimed Water Extension / AHC00001

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2020
Improv Type: Expansion

Reclaimed Water System - Pipelines

Priority Score: Annual
Priority Category: Annual
Contact Information: Casamassima, Jennifer
 619-533-7402
 jcasamassima@sandiego.gov

Description: This annual allocation provides for pipeline extensions of the City's Recycled Water Distribution System to serve potential customers adjacent or in close proximity to the existing system.

Justification: This project provides recycled water to customers served by the pipeline extensions.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: A City Council Action (R-308712) approved the transfer of \$567,894 from this annual allocation to Water Main Replacements, AKB00003.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015		FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
				FY 2015	Anticipated							
Water Utility - CIP Funding Source	700010	\$ 636,622	\$ 206,546	\$ -	\$ (567,894)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 275,274
Total		\$ 636,622	\$ 206,546	\$ -	\$ (567,894)	\$ -	\$ 275,274					

Public Utilities

Reclaimed Water Retrofit / AHC00003

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2020
Improv Type: Expansion

Reclaimed Water System - Pipelines

Priority Score: Annual
Priority Category: Annual
Contact Information: Casamassima, Jennifer
 619-533-7402
 jcasamassima@sandiego.gov

Description: This annual allocation provides for supplying city facilities with the proper connections and metering for the new reclaimed water distribution system.

Justification: The City of San Diego has embarked on an aggressive water reclamation program to provide reclaimed water to large users of potable water for irrigation purposes. This will allow the City to increase its available potable water to serve new potential customers.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: A City Council Action (R-308712) approved the transfer of \$349,077 from this annual allocation to Water Main Replacements, AKB00003.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 351,023	\$ 250,002	\$ -	\$ (349,077)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	251,948
Total		\$ 351,023	\$ 250,002	\$ -	\$ (349,077)	\$ -	251,948					

Public Utilities

Recycled Water System Upgrades / S10010

Council District: 1, 5, 6
Community Plan: University, Black Mountain Ranch, Mira Mesa, Scripps Miramar Ranch
Project Status: Continuing
Duration: 2010 - 2015
Improv Type: Replacement - Retrofit

Reclaimed Water System - Pipelines

Priority Score: N/A
Priority Category: N/A
Contact Information: Azar, Hossein
 619-533-4102
 hazar@sandiego.gov

Description: This project is needed to ensure that spills from the recycled water system flow into the sewer rather than the storm water system. This project would include 15 Pressure Reducing Station vaults to be retrofitted to divert the drainage inside the vault from the storm drain to the sewer system, as required by the Regional Water Quality Control Board.

Justification: This project is needed to comply with the latest regulatory requirements of the Regional Water Quality Control Board that recycled water be drained to the sewer system rather than the storm drain system when emergency spills or main breaks occur inside the vaults.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University, Black Mountain Ranch, Mira Mesa, and Scripps Miramar Ranch Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,822,171	\$ 480,052	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,302,223
Water Utility Operating Fund	700011	47,777	-	-	-	-	-	-	-	-	-	47,777
Total		\$ 1,869,948	\$ 480,052	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,350,000

Public Utilities

Recycled Water Systems Upgrades / AHC00004

Reclaimed Water System - Pipelines

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hwang, Guann
Duration: 2010 - 2020	858-292-6476
Improv Type: Expansion	ghwang@sandiego.gov

Description: This annual allocation provides for the upgrade and replacement of recycled water system components as necessary.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Justification: Replacement and upgrades are necessary for the ongoing operation of the recycled water system.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Operating Budget Impact: None.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY		
Water Utility - CIP Funding Source	700010	\$ -	\$ 337,422	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 337,422
Total		\$ -	\$ 337,422	\$ -	\$ 337,422							

Public Utilities

Recycled Water Tank Modifications / S12014

Council District: 1, 5, 8
Community Plan: Scripps Miramar Ranch, Rancho Penasquitos, Tijuana River Valley
Project Status: Continuing
Duration: 2014 - 2017
Improv Type: Replacement

Reclaimed Water System - Reservoirs

Priority Score: 90
Priority Category: Medium
Contact Information: Azar, Hossein
 619-533-4102
 hazar@sandiego.gov

Description: This project provides three recycled water tank drain modifications to comply with new regulatory requirements. The tanks being modified are three nine-million gallon tanks (Miramar Recycled Water Tank, Black Mountain Ranch Tank, and South Bay Reclamation Tank).

Justification: This project is needed in order to comply with the latest regulatory requirements of the Regional Water Quality Control Board that recycled water be drained to the sewer system rather than the storm drain system.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with Scripps Miramar Ranch, Rancho Penasquitos, and Tijuana River Valley Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and is scheduled to be completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2016 and be completed in Fiscal Year 2017.

Summary of Project Changes: The total project cost increased by \$91,984 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 9,007	\$ 782,977	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 991,984
Total		\$ 9,007	\$ 782,977	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 991,984

Public Utilities

SBWR Plant Demineralization / S00310

Bldg - MWW - Treatment Plants

Council District: 8	Priority Score: 77
Community Plan: Tijuana River Valley	Priority Category: Medium
Project Status: Continuing	Contact Information: Asgharzadeh, Iraj
Duration: 2006 - 2015	619-533-5105
Improv Type: Expansion	iasgharzadeh@sandiego.gov

Description: This project provides demineralization of reclaimed water using the Electrodialysis Reversal (EDR) process. The project will relocate two trailer mounted EDR units from the North City Water Reclamation Plant to the South Bay Water Reclamation Plant to reduce the Total Dissolved Solids (TDS) in the reclaimed water. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: The majority of reclaimed water is used for irrigation. Demineralization will reduce the level of total dissolved solids in the reclaimed water.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Tijuana River Valley Community Plan and is in conformance with the City's General Plan.

Schedule: This design/build contract began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2015.

Summary of Project Changes: Total project increased by \$2.7 million due to bid results based on relocating two Electrodialysis Reversal (EDR) units and building a new demineralization facility.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 2,280,664	\$ 998,070	\$ 2,694,562	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,973,296
Metropolitan Sewer Utility Fund	700001	399	-	-	-	-	-	-	-	-	-	399
Total		\$ 2,281,063	\$ 998,070	\$ 2,694,562	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,973,695

Public Utilities

Scripps Ranch Pump Station / S12019

Council District: 5	Priority Score: 80
Community Plan: Scripps Miramar Ranch, Miramar Ranch North	Priority Category: Medium
Project Status: Continuing	Contact Information: Asgharzadeh, Iraj
Duration: 2010 - 2015	619-533-5105
Improv Type: Expansion	iasgharzadeh@sandiego.gov

Description: This project provides for the construction of a new pump station with a total pump station capacity of 17.2 million gallons per day. This pump station will replace the Scripps Miramar pump as the lead pump to the 1020 zone (Scripps Ranch Pump Station).

Justification: The existing pump station is past its useful lifespan and has become inefficient and unreliable and lacks adequate fire flow capacity.

Operating Budget Impact: None.

Relationship to General and Community Plans: This plan is consistent with the Scripps Miramar Ranch and Miramar Ranch North Community Plans and is in conformance with the City's General Plan.

Schedule: Design/Build contract began in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 10,801,594	\$ 2,277,406	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,079,000
Total		\$ 10,801,594	\$ 2,277,406	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,079,000

Public Utilities

Seismic Upgrades / AKB00004

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hwang, Guann
Duration: 2010 - 2021	858-292-6476
Improv Type: Replacement	ghwang@sandiego.gov

Description: This annual allocation provides for seismic retrofits and upgrades to existing facilities to protect the water system in case of an earthquake.

Justification: Many existing facilities throughout the City have serious structural and seismic deficiencies. This annual allocation provides funding to upgrade these facilities to meet current compliance requirements and guidelines. This project allows City crews the ability to rapidly restore water services to affected areas after a large earthquake.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2015 increased by \$400,000 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015		FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
				FY 2015	Anticipated							
Water Utility - CIP Funding Source	700010	\$ -	\$ -	\$ 400,000	\$ -	\$ 420,748	\$ 828,851	\$ 5,884,345	\$ -	\$ -	\$ -	\$ 7,533,944
Total		\$ -	\$ -	\$ 400,000	\$ -	\$ 420,748	\$ 828,851	\$ 5,884,345	\$ -	\$ -	\$ -	\$ 7,533,944

Public Utilities

Sewer Main Replacements / AJA00001

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hwang, Guann
Duration: 2010 - 2020	858-292-6476
Improv Type: Replacement	ghwang@sandiego.gov

Description: This annual allocation provides for the replacement of deteriorated and undersized sewer mains at various locations within the Municipal Wastewater System.

Justification: This annual allocation provides for the replacement of sewer mains that are in a deteriorated condition or are undersized.

Operating Budget Impact: None.

Wastewater - Collection Sys - Main

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: A City Council Action (R-308712) approved the transfer of \$16.2 million from various projects to this annual allocation. The total project cost for Fiscal Year 2015 increased by approximately \$5.4 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 21,570,392	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,570,392
Muni Sewer Utility - CIP Funding Source	700008	85,205,417	22,130,052	55,367,797	16,232,965	50,999,997	40,000,000	40,000,000	40,000,000	-	-	349,936,227
Municipal Sewer Revenue Fund	700000	12,751,499	(2)	-	-	-	-	-	-	-	-	12,751,498
Total		\$ 119,527,308	\$ 22,130,050	\$ 55,367,797	\$ 16,232,965	\$ 50,999,997	\$ 40,000,000	\$ 40,000,000	\$ 40,000,000	\$ -	\$ -	\$ 384,258,117

Public Utilities

South Bay Reclamation System / S00018

Council District: 8
Community Plan: San Ysidro, Tijuana River Valley
Project Status: Warranty
Duration: 2002 - 2015
Improv Type: Expansion

Reclaimed Water System - Pipelines

Priority Score: N/A
Priority Category: N/A
Contact Information: Phung, Tung
 858-292-6425
 tphung@sandiego.gov

Description: This project acquires a pipeline that was installed by the Metropolitan Wastewater Department at Dairy Mart Road. It is approximately 4,145 linear feet of 30-inch diameter, ductile iron pipe, polyurethane lined and coated. A cathodic protection system is in place on this project. Subsequently, additional sub-projects will be created to form a distribution system for reclaimed water produced at the South Bay Water Reclamation Plant.

Justification: One of the requirements of the Ocean Pollution Reduction Act Consent Decree Agreement between the City, the State of California, and the Environmental Protection Agency is the beneficial reuse of Title 22 reclaimed water.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the San Ysidro and Tijuana River Valley Community Plans, and is in conformance with the City's General Plan.

Schedule: All pipelines for this project have been completed. The final phase of this project was the installation of a mag-meter assembly to facilitate recycled water billings to the Otay Water District. Project construction began in Fiscal Year 2012 and was completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 1,267,002	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,267,002
Water Utility - CIP Funding Source	700010	213,361	3,652	-	-	-	-	-	-	-	-	217,013
Water Utility Operating Fund	700011	15,119	0	-	-	-	-	-	-	-	-	15,119
Total		\$ 1,495,482	\$ 3,652	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,499,134

Public Utilities

South Metro Sewer Rehabilitation Phase 3B / S00317

Bldg - MWWD - Treatment Plants

Council District: 2	Priority Score: 90
Community Plan: Peninsula	Priority Category: High
Project Status: Continuing	Contact Information: Phung, Tung
Duration: 2003 - 2018	858-292-6425
Improv Type: Replacement	tphung@sandiego.gov

Description: This project will rehabilitate the remaining 5,000 feet of the 108-inch pipeline from Winship Lane to Pump Station 2. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: Sections of the South Metro Interceptor have deteriorated significantly due to the corrosive effects of sewer gases over 40 years.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2017 and be completed in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 346	\$ 157,160	\$ -	\$ -	\$ -	\$ 4,200,000	\$ 4,857,451	\$ -	\$ -	\$ -	\$ 9,214,957
Total		\$ 346	\$ 157,160	\$ -	\$ -	\$ -	\$ 4,200,000	\$ 4,857,451	\$ -	\$ -	\$ -	\$ 9,214,957

Public Utilities

South Mission Valley Trunk Sewer / S00302

Wastewater - Collection Sys - Trunk Swr

Council District: 3, 7	Priority Score: N/A
Community Plan: Mission Valley, Old San Diego	Priority Category: N/A
Project Status: Warranty	Contact Information: Gamboa, Wendy
Duration: 2001 - 2015	619-235-1971
Improv Type: Expansion	wgamboa@sandiego.gov

Description: This project includes the installation of approximately 3,000 feet of new 36-inch trunk sewer along Interstate 8 between Taylor Street and Hotel Circle Place, and approximately 600 feet of new 24-inch trunk sewer at the Interstate 5/Interstate 8 interchange.

Justification: This project will increase the flow capacity of the South Mission Valley Trunk Sewer.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley and Old San Diego Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2003 and was completed in Fiscal Year 2008. Construction began in Fiscal Year 2010 and was completed in Fiscal Year 2014.

Summary of Project Changes: This project is complete and will be closed by end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY		
Historical Fund	X999	\$ 841,854	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 841,854
Muni Sewer Utility - CIP Funding Source	700008	1,790,257	200,476	-	-	-	-	-	-	-	-	1,990,732
Municipal Sewer Revenue Fund	700000	12,969,352	0	-	-	-	-	-	-	-	-	12,969,352
Total		\$ 15,601,462	\$ 200,476	\$ -	\$ 15,801,938							

Public Utilities

Standpipe and Reservoir Rehabilitations / ABL00001

Bldg - Water - Standpipes

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hwang, Guann
Duration: 2010 - 2021	858-292-6476
Improv Type: Replacement	ghwang@sandiego.gov

Description: This annual allocation provides for reconstructing standpipes and reservoirs to improve operations and extend their service life.

Relationship to General and Community Plans: This project is in compliance with applicable community plans and is in conformance with the City's General Plan.

Justification: Many existing standpipes and reservoirs in the water system have deteriorated to a point where they must be reconstructed or replaced to meet the current Occupational Safety and Health Act and Environmental Protection Agency safety and water quality standards.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2015 decreased by \$3.5 million due to revised requirements.

Operating Budget Impact: None.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 18,072	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,072
Water Utility - CIP Funding Source	700010	6,582,461	3,101,964	6,637,485	-	6,737,485	244,518	1,072,645	-	-	-	24,376,558
Water Utility Operating Fund	700011	359,116	-	-	-	-	-	-	-	-	-	359,116
Total		\$ 6,959,649	\$ 3,101,964	\$ 6,637,485	\$ -	\$ 6,737,485	\$ 244,518	\$ 1,072,645	\$ -	\$ -	\$ -	\$ 24,753,746

Public Utilities

Tierrasanta (Via Dominique) Pump Station / S12040

Council District: 7	Priority Score: 96
Community Plan: Tierrasanta	Priority Category: High
Project Status: Continuing	Contact Information: Azar, Hossein
Duration: 2010 - 2016	619-533-4102
Improv Type: Expansion	hazar@sandiego.gov

Description: This project provides for a new station with a total pump station capacity of 13.9 million gallons per day (MGD), and 2,900 feet of 16-inch transmission mains. It will replace the existing temporary Tierrasanta Pump Station and Via Dominique Pump Station, and will serve the Tierrasanta Norte 900 Zone and the Tierrasanta 752 Zone.

Justification: The existing pump stations are past their useful life and are heavily deteriorated and inefficient.

Operating Budget Impact: None.

Relationship to General and Community Plans: This plan is consistent with the Tierrasanta Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2014. Construction will begin in Fiscal Year 2015 and is scheduled to be completed in Fiscal Year 2016.

Summary of Project Changes: A City Council Action (R-308712) approved the transfer of \$6.5 million from this project to Water Main Replacements, AKB00003. The total project cost decreased by \$20,000 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 7,834,430	\$ 680,306	\$ 2,193,264	\$ (6,500,000)	\$ 7,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,208,000
Total		\$ 7,834,430	\$ 680,306	\$ 2,193,264	\$ (6,500,000)	\$ 7,000,000	\$ -	\$ 11,208,000				

Public Utilities

Torrey Pines Road/La Jolla Blvd Main Replacement / S00003

Council District: 1	Priority Score: 31
Community Plan: La Jolla	Priority Category: Low
Project Status: Warranty	Contact Information: Rubalcava, Eric
Duration: 2000 - 2015	858-654-4284
Improv Type: Replacement	erubalcava@sandiego.gov

Description: This project provides for the replacement of approximately 31,496 linear feet of the existing 16-inch cast iron pipe along Torrey Pines Road and La Jolla Boulevard.

Justification: This project is necessary to prevent water pipe breaks and to ensure a continuous water supply to the La Jolla community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Water - Distribution Sys - Transmission

Schedule: This project was scheduled with multiple phases. Construction of the Fay Avenue Realignment segment was completed in Fiscal Year 2002. Construction of Phase I was completed in Fiscal Year 2006. The Pacific Beach Water Main Accelerated Replacement construction was completed in Fiscal Year 2006. Phase II construction was completed in Fiscal Year 2007. Design of the La Jolla Shores Drive 16-inch Water Main Replacement (Phase III) was put on hold in Fiscal Year 2006 at 90% completion due to funding issues. In Fiscal Year 2009 the project restarted, however due to revised project requirements, the design was redone and completed in Fiscal Year 2011. Construction began in Fiscal Year 2012 and was completed in Fiscal Year 2013.

Summary of Project Changes: A City Council Action (R-308712) approved the transfer of \$102,509 from this project to Water Main Replacements AKB00003. This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
					Anticipated							
Water Utility - CIP Funding Source	700010	\$ 102,509	\$ -	\$ -	(102,509)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0
Total		\$ 102,509	\$ -	\$ -	(102,509)	\$ -	0					

Public Utilities

USIU Trunk Sewer / S00334

Council District: 5, 6
Community Plan: Scripps Miramar Ranch, Mira Mesa
Project Status: Warranty
Duration: 2002 - 2015
Improv Type: Replacement

Wastewater - Collection Sys - Trunk Swr

Priority Score: N/A
Priority Category: N/A
Contact Information: Amen, Rania
 619-533-5492
 ramen@sandiego.gov

Description: This United States International University (USIU) Trunk Sewer project provides for the replacement of the existing 2.2-mile trunk sewer. The trunk sewer starts on the west side of Interstate 15, proceeds east through Scripps/Miramar Horse Ranch and continues east on the edge of Pomerado Road to 500 feet east of Avenida Magnifica.

Justification: This project will provide for the upsizing of the trunk sewer to meet build-out capacity.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch and Mira Mesa Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2002 and was completed in Fiscal Year 2011. Construction began in Fiscal Year 2011 and was completed in Fiscal Year 2013.

Summary of Project Changes: A City Council Action (R-308712) approved the transfer of \$279,367 from this project to Pump Station Restorations, ABP00001 and \$72,913 to Sewer Main Replacements, AJA00001. This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 2,312,050	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,312,050
Muni Sewer Utility - CIP Funding Source	700008	5,471,368	425,790	-	(352,280)	-	-	-	-	-	-	5,544,878
Municipal Sewer Revenue Fund	700000	1,028,262	-	-	-	-	-	-	-	-	-	1,028,262
Total		\$ 8,811,681	\$ 425,790	\$ -	(\$ 352,280)	\$ -	8,885,191					

Public Utilities

University Ave Pipeline Replacement / S11021

Water - Distribution Sys - Distribution

Council District: 3	Priority Score: 93
Community Plan: Uptown, Greater North Park	Priority Category: High
Project Status: Continuing	Contact Information: Asgharzadeh, Iraj
Duration: 2011 - 2017	619-533-5105
Improv Type: Replacement	iasgharzadeh@sandiego.gov

Description: This project replaces 23,072 linear feet of the existing cast iron University Avenue Pipeline with a new 16-inch distribution line along the entire alignment of the pipeline. This project will connect crossing distribution lines at all intersections, and re-connect all services, including lining or sleeving of freeway crossings, where necessary.

Justification: Cast iron reaches of the University Avenue Pipeline are neither safe nor reliable facilities and may contribute to poor water quality. An active approach is recommended because of high risks and consequences of pipe failure. The University Avenue Pipeline was built in 1912 and lined with concrete in 1974. The replacement of cast-iron pipes is mandated by the California Department of Public Health's (CDPH) Compliance Order.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown and Greater North Park Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2015 and be completed in Fiscal Year 2017.

Summary of Project Changes: The total project cost increased by \$3.4 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,798,055	\$ 3,461,938	\$ 2,500,000	\$ -	\$ 7,500,000	\$ 3,309,803	\$ -	\$ -	\$ -	\$ -	\$ 18,569,796
Water Utility Operating Fund	700011	130,204	-	-	-	-	-	-	-	-	-	130,204
Total		\$ 1,928,259	\$ 3,461,938	\$ 2,500,000	\$ -	\$ 7,500,000	\$ 3,309,803	\$ -	\$ -	\$ -	\$ -	\$ 18,700,000

Public Utilities

Unscheduled Projects / AJA00003

Wastewater - Collection Sys - Main

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hwang, Guann
Duration: 2010 - 2020	858-292-6476
Improv Type: Replacement	ghwang@sandiego.gov

Description: This annual allocation provides for repair and replacement of municipal sewers in need of emergency or unscheduled repairs.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Justification: This annual allocation provides for emergency repairs and replacement of sewer pipeline to avoid failures of the Municipal Sewer System.

Schedule: Projects are scheduled on a priority basis.

Operating Budget Impact: None.

Summary of Project Changes: The annual project cost for Fiscal Year 2015 increased by \$2.8 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY		
Historical Fund	X999	\$ 920,931	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 920,931
Muni Sewer Utility - CIP Funding Source	700008	2,244,071	2,014,507	5,000,000	-	-	-	-	-	-	-	9,258,578
Municipal Sewer Revenue Fund	700000	253,708	0	-	-	-	-	-	-	-	-	253,707
Total		\$ 3,418,709	\$ 2,014,506	\$ 5,000,000	\$ -	\$ 10,433,215						

Public Utilities

Upas St Pipeline Replacement / S11022

Council District: 2, 3	Priority Score: 93
Community Plan: Uptown, Greater North Park, Midway - Pacific Highway	Priority Category: High
Project Status: Continuing	Contact Information: Asgharzadeh, Iraj
Duration: 2011 - 2018	619-533-5105
Improv Type: Replacement	iasgharzadeh@sandiego.gov

Description: This project replaces 21,000 linear feet of existing cast iron Upas Street Pipeline with a new 16-inch and 30-inch line from 30th and Upas to Upas and Front Street. It will abandon 2,546 linear feet of existing cast iron Upas Street Pipeline from Upas and Front to West Upas and Ibis Street and replace 250 linear feet of cast iron Upas Street Pipeline with a new 8-inch line from West Upas and Ibis to West Upas and Jackdaw Street. It will also abandon 1,902 linear feet of Upas Street Pipeline from West Upas and Jackdaw to the west side of California Street and replace 249 linear feet of cast iron Upas Street Pipeline with new 16-inch lines from the Pacific Beach Pipeline west of California Street to the 12-inch connection west of Pacific Highway.

Justification: This project is needed because the cast iron reaches of the Upas Street Pipeline, and associated Pressure Regulating Stations, are neither safe nor reliable facilities, and may contribute to poor water quality. An active approach is recommended because of high risks and consequences of pipe failure. The Upas Street Pipeline was built in 1940. The replacement of cast iron pipes is mandated by the California Department of Public Health's (CDPH) Compliance Order.

Water - Distribution Sys - Distribution

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown, Greater North Park, and Midway-Pacific Highway Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2014 and be completed in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 2,518,743	\$ 5,464,480	\$ 5,000,000	\$ -	\$ 5,600,000	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ 20,083,223
Water Utility Operating Fund	700011	113,103	-	-	-	-	-	-	-	-	-	113,103
Total		\$ 2,631,846	\$ 5,464,480	\$ 5,000,000	\$ -	\$ 5,600,000	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ 20,196,326

Public Utilities

Water & Sewer Group Job 816 (W) / S13015

Council District: 2	Priority Score: 90
Community Plan: Pacific Beach	Priority Category: Medium
Project Status: Continuing	Contact Information: Spier, Carl
Duration: 2013 - 2018	619-533-5126
Improv Type: Expansion	cspier@sandiego.gov

Description: This project is in the Pacific Beach Community and provides for the replacement and expansion of 30,879 linear feet of various pipe materials and sizes consisting of three, 184 linear feet of asbestos concrete (AC) 6-inch, 8-inch, 10-inch and 16-inch pipes, 27,514 linear feet of cast iron (CI) 8-inch, 10-inch and 16-inch pipes; and 181 linear feet of polyvinyl chloride (PVC) 12-inch pipe.

Justification: The majority of Pacific Beach Community pipelines are made of cast iron and are due for replacement in accordance with California Department of Public Health's (CDPH) Compliance Order 04-14-96CO-022. This project is intended to reduce maintenance and improve service.

Operating Budget Impact: None.

Relationship to General and Community Plans: This plan is consistent with the Pacific Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Planning began in Fiscal Year 2012 and was completed in Fiscal Year 2013. Design began in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2016 and be completed in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 152,612	\$ 997,388	\$ 2,000,000	\$ -	\$ 6,455,363	\$ 1,150,000	\$ -	\$ -	\$ -	\$ -	\$ 10,755,363
Total		\$ 152,612	\$ 997,388	\$ 2,000,000	\$ -	\$ 6,455,363	\$ 1,150,000	\$ -	\$ -	\$ -	\$ -	\$ 10,755,363

Public Utilities

Water CIP Reserve / S00048

Council District: Citywide	Priority Score: N/A
Community Plan: Citywide	Priority Category: N/A
Project Status: Continuing	Contact Information: Hwang, Guann-Jiun
Duration: 1999 - 2020	858-292-6476
Improv Type: Replacement	ghwang@sandiego.gov

Description: This project provides for an emergency financial reserve for Water Fund capital improvement projects.

Justification: This reserve is required to comply with the stipulation in the Bond Counsel.

Operating Budget Impact: None.

Water - Distribution Sys - Transmission

Relationship to General and Community Plans: Projects utilizing this funding source are consistent with applicable community plans and are in conformance with the City's General Plan.

Schedule: This reserve will be used on an as-needed basis, in conformance with Bond Counsel requirements. This reserve will be held as a continuing appropriation.

Summary of Project Changes: No significant change has been made to this reserve for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
Water Utility - CIP Funding Source	700010	\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000
Total		\$ -	\$ 5,000,000	\$ -	\$ 5,000,000							

Public Utilities

Water Department Security Upgrades / S00050

Bldg - Operations Facility / Structures

Council District: Citywide	Priority Score: N/A
Community Plan: Citywide	Priority Category: N/A
Project Status: Continuing	Contact Information: Azar, Hossein
Duration: 2001 - 2015	619-533-4102
Improv Type: Betterment	hazar@sandiego.gov

Description: This project provides for the design and installation of miscellaneous security systems at various facilities.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Justification: This project provides for the deterrence, detection, and apprehension of unauthorized personnel, in order to maintain a safe and secure water system.

Schedule: Implementation began in Fiscal Year 2001 and will continue through Fiscal Year 2015.

Operating Budget Impact: None.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 4,483,042	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,483,042
Water Utility - CIP Funding Source	700010	6,795,743	3,627,212	-	-	-	-	-	-	-	-	10,422,955
Water Utility Operating Fund	700011	337,962	0	-	-	-	-	-	-	-	-	337,962
Total		\$ 11,616,748	\$ 3,627,211	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,243,959

Public Utilities

Water Group 787 / S11108

Water - Distribution Sys - Distribution

Council District: 9	Priority Score: 38
Community Plan: Mid-City: City Heights, Mid-City: Kensington — Talmadge, Mid-City: Eastern Area	Priority Category: Low
Project Status: Continuing	Contact Information: Spier, Carl
Duration: 2011 - 2015	619-533-5126
Improv Type: Replacement	cspier@sandiego.gov

Description: This project provides for the removal and replacement of 26,732 linear feet (5.3 miles) of 6-inch, 8-inch, 12-inch and 16-inch of cast iron mains (CI) and 1029 linear feet of asbestos concrete (AC) pipes in the 6-inch and 8-inch diameter range in the Mid-City areas of City Heights, Kensington-Talmadge and the Eastern Area communities. All of these mains are being replaced with polyvinyl chloride (PVC) pipelines.

Justification: Water mains require replacement due to their deteriorated condition or size limitation. The existing cast iron system is either approaching or has exceeded its expected life. The replacement of cast iron pipes is mandated by the California Department of Public Health's (CDPH) Compliance Order.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City City Heights, Kensington-Talmadge, and Eastern Area Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2008 and was completed in Fiscal Year 2011. Construction began in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: A Council Action was approved to transfer \$250,000 from Miramar Contract A Roof System Redesign S-13016 to this project. The total project cost increased by \$250,000 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 6,689,860	\$ 263,438	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,203,299
Water Utility Operating Fund	700011	782,826	-	-	-	-	-	-	-	-	-	782,826
Total		\$ 7,472,687	\$ 263,438	\$ -	\$ 250,000	\$ -	\$ 7,986,125					

Public Utilities

Water Group Job 915 (3012) / S10123

Water - Distribution Sys - Distribution

Council District: 2	Priority Score: N/A
Community Plan: Pacific Beach	Priority Category: N/A
Project Status: Warranty	Contact Information: Schaar, Luis
Duration: 2010 - 2015	619-533-7492
Improv Type: Replacement	lschaar@sandiego.gov

Description: This project is in the Pacific Beach Community and consists of replacement of 42,020 linear feet (7.96 miles) of 8-inch and 12-inch water mains and all other work and appurtenances. It also includes installation of curb ramps and street resurfacing.

Justification: Water mains require replacement due to their deteriorated condition or size limitation. The existing cast-iron system is either approaching or has exceeded its expected life. The replacement of cast iron pipes is mandated by the California Department of Public Health's (CDPH) Compliance Order.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan and is in conformance with the City's General Plan.

Schedule: The planning phase began in Fiscal Year 2008. Construction began in Fiscal Year 2010 and was completed in Fiscal Year 2014.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
Water Utility - CIP Funding Source	700010	\$ 8,723,893	\$ 1,254,065	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,977,958
Water Utility Operating Fund	700011	6,027,163	0	-	-	-	-	-	-	-	-	6,027,163
Total		\$ 14,751,056	\$ 1,254,065	\$ -	\$ 16,005,121							

Public Utilities

Water Main Replacements / AKB00003

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hwang, Guann
Duration: 2010 - 2021	858-292-6476
Improv Type: Replacement	ghwang@sandiego.gov

Description: This annual allocation allows for the replacement of water mains at various locations throughout the City.

Justification: Water mains require replacement due to their deteriorated condition or size limitation. The existing pipeline is either approaching or has exceeded its expected life. The replacement of cast iron pipes is mandated by the California Department of Public Health's (CDPH) Compliance Order.

Operating Budget Impact: None.

Water - Distribution Sys - Distribution

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: A City Council Action (R-308712) approved the transfer of \$16.8 million from various projects to this annual allocation. The annual project cost for Fiscal Year 2015 has decreased by \$3.8 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 5,613,624	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,613,624
Water Utility - CIP Funding Source	700010	122,091,174	17,205,092	41,172,755	16,802,070	80,000,000	80,000,000	80,000,000	80,000,000	-	-	517,271,092
Water Utility Operating Fund	700011	13,079,661	143,577	-	-	-	-	-	-	-	-	13,223,238
Total		\$ 140,784,459	\$ 17,348,670	\$ 41,172,755	\$ 16,802,070	\$ 80,000,000	\$ 80,000,000	\$ 80,000,000	\$ 80,000,000	\$ -	\$ -	\$ 536,107,954

Public Utilities

Water Pump Station Restoration / ABJ00001

Bldg - Water - Pump Stations

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hwang, Guann
Duration: 2010 - 2021	858-292-6476
Improv Type: Replacement	ghwang@sandiego.gov

Description: This annual allocation provides for replacing deteriorated pumping equipment and appurtenances or expanding pumping capacities to meet present and future water demands.

Justification: Many existing water pump stations have reached or exceeded their anticipated service life or demands have exceeded their maximum pumping capacity. However, because of the widely varying actual lengths of service life, scheduling for pump station restoration is difficult.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2015 increased by \$32,233 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 874,539	\$ 5,423,521	\$ 4,660,427	\$ -	\$ 7,876,382	\$ 12,401,068	\$ 1,078,873	\$ 100,000	\$ -	\$ -	\$ 32,414,810
Water Utility Operating Fund	700011	37,509	-	-	-	-	-	-	-	-	-	37,509
Total		\$ 912,048	\$ 5,423,521	\$ 4,660,427	\$ -	\$ 7,876,382	\$ 12,401,068	\$ 1,078,873	\$ 100,000	\$ -	\$ -	\$ 32,452,319

Public Utilities

Water Treatment Plants / ABI00001

Council District: 5, 7
Community Plan: Scripps Miramar Ranch, Navajo, Non-City
Project Status: Continuing
Duration: 2013 - 2021
Improv Type: New

Bldg - Water - Treatment Plants

Priority Score: Annual
Priority Category: Annual
Contact Information: Hwang, Guann
 858-292-6476
 ghwang@sandiego.gov

Description: This annual allocation provides for upgrades and replacement of the treatment facilities at Alvarado, Miramar, and Otay water treatment plants.

Justification: These improvements are necessary to ensure a reliable water supply to the customers and for compliance with the Safe Drinking Water Act.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: A City Council Action (R-308712) approved the transfer of \$700,000 from this annual to Water Main Replacements AKB00003. The annual project cost for Fiscal Year 2015 increased by \$2.0 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 751,858	\$ 748,142	\$ 2,054,000	\$ (700,000)	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 3,254,000
Total		\$ 751,858	\$ 748,142	\$ 2,054,000	\$ (700,000)	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 3,254,000

Public Utilities

Wet Weather Storage Facility / S00314

Bldg - MWWD - Administration Struct

Council District: 1, 2, 6	Priority Score: 83
Community Plan: University, Clairemont Mesa, Mission Bay Park, Peninsula	Priority Category: Medium
Project Status: Continuing	Contact Information: Llagas, Margaret
Duration: 1999 - 2017	858-654-4494
Improv Type: Expansion	mllagas@saniego.gov

Description: This project includes the implementation of the Emergency Live Stream Discharge of reclaimed water from the North City Reclamation Plant during heavy rain events to reduce the capacity demand on the downstream sewer system and facilities. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: The facility will reduce the risk of potential wet weather overflows, which may be caused by the capacity limitation of Pump Station 2 during extreme rainfall events.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula, University, and Clairemont Mesa Community Plans, and Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: A feasibility study for wet weather intermittent stream discharge was completed in Fiscal Year 2012. Construction of the facilities required for the wet weather intermittent stream discharge is scheduled to begin in Fiscal Year 2016 and be completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 1,853,216	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,853,216
Metro Sewer Utility - CIP Funding Source	700009	112,441	646,216	-	-	2,780,501	1,500,000	-	-	-	-	5,039,159
Metropolitan Sewer Utility Fund	700001	379,752	-	-	-	-	-	-	-	-	-	379,752
Total		\$ 2,345,410	\$ 646,216	\$ -	\$ -	\$ 2,780,501	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ 7,272,127



Page Intentionally Left Blank

Public Works - General Services



Page Intentionally Left Blank

Public Works - General Services

The Public Works-General Services Department's Facilities Division provides repair, modernization, and improvement services to over 1,700 municipal facilities incorporating nine million square feet of floor space.

The Facilities CIP projects include the construction of new City structures and major improvements to existing buildings, including the backlog of General Fund deferred capital requirements. Other projects bring City buildings into compliance with the Americans with Disabilities Act (ADA). The Public Works-General Services CIP is funded by deferred capital bond proceeds, the Capital Outlay Fund, the General Fund, and federal grants.

The Fleet Services Division has a CIP project that will expand the Miramar and Rose Canyon facilities in order to increase the capacity to maintain fire apparatus and other heavy vehicles.

The City is conducting a Facilities Condition Assessment to assess existing General Fund buildings, identify replacement items, update and augment current databases, identify capital projects and budgets, and prioritize operation & maintenance work and capital projects.

2014 CIP Accomplishments

Projects throughout the City completed under the Department's City Facilities Improvements annual allocation included:

- Generator controls upgrade at City Operations Building
- Roof Replacement at 20th and B, Building 30
- HVAC Replacement at 20th and B, Building 30
- HVAC Replacement at Malcolm X Library
- Elevator Upgrade at the Harbor Drive Pedestrian Bridge

2015 CIP Goals

The Facilities Division is looking forward to initiating and implementing the following capital improvement projects based on funding availability:

- Museum of Man HVAC Control Replacement
- Pacific Beach Taylor Library HVAC Replacement
- Santa Clara Switch Gear Replacement
- Spanish Village Courtyard installation of 50 AMP Receptacle
- International Houses Power Upgrade
- Hall of Champions Lighting Inverter Electrical Upgrade
- Various Fire Alarm Replacements
- Various City-wide Roof Replacements and Smaller HVAC Units



Page Intentionally Left Blank

Public Works - General Services

Public Works - General Services: Capital Improvement Projects

Project	Prior Fiscal Years	FY2015 Proposed	Future Fiscal Years	Project Total
Americans with Disabilities Improvements / ABE00001	\$ 32,273,344	\$ 1,416,000	\$ 4,300,000	\$ 37,989,344
CAB Fire Sprinkler Retrofit Project / S00819	4,473,000	-	-	4,473,000
City Facilities Improvements / ABT00001	27,462,603	-	138,002,981	165,465,584
Fitting Facility Expansion / S10042	1,025,000	-	(982,695)	42,305
Fleet Services Elect & Fac Improvements / L14002	-	-	713,000	713,000
Roof Replacement / ABT00002	138,983	-	-	138,983
Public Works - General Services Total	\$ 65,372,930	\$ 1,416,000	\$ 142,033,286	\$ 208,822,216



Page Intentionally Left Blank

Public Works - General Services

Americans with Disabilities Improvements / ABE00001

Bldg - Other City Facility / Structures

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Wolford, Mary
Duration: 2010 - 2020	619-236-7246
Improv Type: Replacement	mwolford@sandiego.gov

Description: This annual allocation provides for improvements to existing City facilities and public right-of-way improvements as required by the Americans with Disabilities Act (ADA), the California Building Code (CBC), and other access codes.

Justification: The City is required by law to ensure that every facility, program, or service operated or funded by the City is fully accessible to, and usable by, people with disabilities in accordance with the ADA as well as other federal, State, and local access codes and disability rights laws. This annual allocation supports the ongoing compliance effort to improve accessibility throughout the City.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: \$1.4 million in Development Impact Fees (DIF) is proposed for Fiscal Year 2015. \$4.3 million in Deferred Capital bonds is anticipated to be allocated in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
Barrio Logan	400128	\$ 20,167	\$ 314,833	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 335,000
Capital Outlay Fund	400002	7,346,974	10,385,815	-	-	-	-	-	-	-	-	17,732,788
Clairemont Mesa - Urban Comm	400129	106,184	118,816	-	-	-	-	-	-	-	-	225,000
College Area	400127	18,482	276,518	-	-	-	-	-	-	-	-	295,000
Deferred Maintenance Revenue 2012A-Project	400848	2,691,064	5,485,540	-	-	-	-	-	-	-	-	8,176,604
Deferred Capital Bond Financing	9301	-	-	-	4,300,000	-	-	-	-	-	-	4,300,000
CIP Contributions from General Fund	400265	955,201	575,828	-	-	-	-	-	-	-	-	1,531,029
Golden Hill Urban Comm	400111	9,607	255,393	-	-	-	-	-	-	-	-	265,000
Grant Fund - State	600001	492,000	51,790	-	-	-	-	-	-	-	-	543,790
La Jolla Urban Comm	400123	21,787	333,213	-	-	-	-	-	-	-	-	355,000
Linda Vista Urban Comm	400113	32,811	537,189	-	-	-	-	-	-	-	-	570,000
Mid City Urban Comm	400114	3,058	188,942	310,000	-	-	-	-	-	-	-	502,000
Midway/Pacific Hwy Urban Comm	400115	28,752	276,248	-	-	-	-	-	-	-	-	305,000
Mission Beach - Urban Comm	400130	-	100,000	-	-	-	-	-	-	-	-	100,000
Navajo Urban Comm	400116	-	-	250,000	-	-	-	-	-	-	-	250,000
North Park Urban Comm	400112	26,697	353,303	350,000	-	-	-	-	-	-	-	730,000
Old San Diego - Urban Comm	400131	3,058	96,942	-	-	-	-	-	-	-	-	100,000
Otay Mesa/Nestor Urb Comm	400125	-	60,000	-	-	-	-	-	-	-	-	60,000
Peninsula Urban Comm	400118	31,445	293,555	-	-	-	-	-	-	-	-	325,000
Presidio - Major District	400053	7,086	-	-	-	-	-	-	-	-	-	7,086
Rancho Bernardo-Fac Dev Fund	400099	-	150,000	-	-	-	-	-	-	-	-	150,000
S.E. San Diego Urban Comm	400120	9,945	290,055	76,000	-	-	-	-	-	-	-	376,000
San Ysidro Urban Comm	400126	-	-	200,000	-	-	-	-	-	-	-	200,000
Serra Mesa - Urban Community	400132	-	-	100,000	-	-	-	-	-	-	-	100,000
Tierrasanta - DIF	400098	3,441	86,559	-	-	-	-	-	-	-	-	90,000
TransNet ARRA Exchange Fund	400677	132,497	11,550	-	-	-	-	-	-	-	-	144,047

Public Works - General Services

Americans with Disabilities Improvements / ABE00001

Bldg - Other City Facility / Structures

University City So.-Urban Comm	400134	-	-	69,000	-	-	-	-	-	-	-	69,000
Uptown Urban Comm	400121	26,792	64,208	61,000	-	-	-	-	-	-	-	152,000
Total		\$ 11,967,048	\$ 20,306,296	\$ 1,416,000	\$ 4,300,000	\$ -	\$ 37,989,344					

Public Works - General Services

CAB Fire Sprinkler Retrofit Project / S00819

Bldg - Other City Facility / Structures

Council District: 3	Priority Score: N/A
Community Plan: Centre City	Priority Category: N/A
Project Status: Warranty	Contact Information: Cetin, Elif
Duration: 2000 - 2015	619-533-4640
Improv Type: Betterment	ecetin@sandiego.gov

Description: This project provides for the installation of a fire sprinkler system and upgrading the existing fire alarm system at the City Administration Building located at 202 C Street in Centre City. Phase I provided for the installation of fire sprinklers on the 10th, 14th, and 15th floors. Phase II provided for the installation of eight-inch stand pipes and eight-inch basement lateral pipes. Phase III provided for the installation of sprinklers in the basement and on the 11th and 13th floors and a fire alarm system in the basement and on the 10th, 11th, and 13th floors. Included in Phase III was abatement of amosite ceiling tile on the 11th floor. Phase IV will provide for the installation of sprinklers and alarm system for the 1st through the 9th, and 12th floors and installation of a new generator.

Justification: The project will provide much needed improvements necessary to ensure the safety of the building occupants.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

Schedule: Phases I, II, III, and IV were completed in Fiscal Years 2000, 2002, 2003, and 2014 respectively.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total	
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
Capital Outlay-Sales Tax	400000	\$ 1,205,766	\$ (7,766)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,198,000
Deferred Maint Revenue 2009A-Project	400624	1,000,000	-	-	-	-	-	-	-	-	-	-	1,000,000
Deferred Maintenance Revenue 2012A-Project	400848	2,274,978	23	-	-	-	-	-	-	-	-	-	2,275,000
Total		\$ 4,480,743	\$ (7,743)	\$ -	\$ -	4,473,000							

Public Works - General Services

City Facilities Improvements / ABT00001

Bldg - Other City Facility / Structures

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Kirby, Roy
Duration: 2010 - 2020	619-531-2966
Improv Type: Betterment	rkirby@sandiego.gov

Description: This annual allocation provides for capital improvements at City facilities. Potential improvements include roof, heating, ventilation, air-conditioning, and elevator replacements.

Justification: Several City-owned facilities are in need of repair. High-priority repairs will be completed with this project. Funding for this annual allocation will ensure the facilities remain safe and operable.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Based on a General Fund supported buildings condition assessment conducted in November 2011, the City will need an estimated \$92.9 million of additional unidentified funding to address the remaining deferred capital needs. This project is anticipated to receive \$9.9 million of deferred capital bond funding in Fiscal Year 2014. The City began conducting a Citywide General Fund facilities condition assessment in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ 18,847	\$ 181,153	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Capital Outlay Fund	400002	1,730,508	517,694	-	-	-	-	-	-	-	-	2,248,202
Deferred Maint Revenue 2009A-Project	400624	16,920,645	262,190	-	-	-	-	-	-	-	-	17,182,834
Deferred Maintenance Revenue 2012A-Project	400848	1,751,656	3,666,672	-	-	-	-	-	-	-	-	5,418,328
Deferred Capital Bond Financing	9301	-	-	-	9,880,000	17,600,000	17,600,000	-	-	-	-	45,080,000
CIP Contributions from General Fund	400265	813,600	717,139	-	-	-	-	-	-	-	-	1,530,739
Grant Fund - Federal	600000	880,000	2,500	-	-	-	-	-	-	-	-	882,500
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	92,922,981	92,922,981
Total		\$ 22,115,255	\$ 5,347,348	\$ -	\$ 9,880,000	\$ 17,600,000	\$ 17,600,000	\$ -	\$ -	\$ -	\$ 92,922,981	\$ 165,465,584

Public Works - General Services

Fitting Facility Expansion / S10042

Council District: 4
Community Plan: Encanto Neighborhoods (Southeastern)
Project Status: Continuing
Duration: 2010 - 2015
Improv Type: Betterment

Bldg - Operations Facility / Structures

Priority Score: 84
Priority Category: High
Contact Information: Darvishi, Ali
 619-533-5328
 adarvishi@sandiego.gov

Description: This project allows for the expansion of the existing vehicle fitting facility located at the Chollas Operations Yard. The expansion will increase the facility from one service bay to six service bays and will include office space. The project will also provide equipment necessary for operations.

Justification: The fitting facility is responsible for outfitting new vehicles and placing them into service as well as preparing retired vehicles for auction. With the consolidation of the fleet to include Police and Fire-Rescue vehicles, the workload has significantly increased. Additionally, as part of the fleet consolidation, the repair facility located at 20th and B was closed. The vehicles serviced at that location, as well as the personnel, were transferred to the repair facility at the Chollas Operations Yard. The existing building does not have sufficient space to accommodate the personnel or other operational needs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern (Encanto Neighborhoods) Community Plan and is in conformance with the City's General Plan.

Schedule: This project is anticipated to be closed by the end of the fiscal year.

Summary of Project Changes: L14002 - Fleet Services Elect & Fac Improvements replaces this stand-alone (S10042 - Fitting Facility Expansion) project in order to provide a method of phase funding planned improvements. \$713,000 will be transferred to the new project (L14002), and the remaining funds will be returned to fund balance. This project is anticipated to be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Equipment Division CIP Fund	400676	\$ 42,305	\$ 982,695	\$ -	\$ (982,695)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 42,305
Total		\$ 42,305	\$ 982,695	\$ -	\$ (982,695)	\$ -	\$ 42,305					

Public Works - General Services

Fleet Services Elect & Fac Improvements / L14002

Council District: 1, 2	Priority Score: 84
Community Plan: Clairemont Mesa, University	Priority Category: High
Project Status: Continuing	Contact Information: Antoun, Nevien
Duration: 2014 - 2018	619-533-4852
Improv Type: Betterment	nantoun@san diego.gov

Bldg - Other City Facility / Structures

Description: This project will provide improvements at Fleet Services maintenance yards located at Miramar Place and Rose Canyon. At Miramar Place, improvements include installation of twenty 20-amp circuits along the southeast curb line. The complete parking lot at the east end of the facility is to be restriped. A mezzanine floor, approximately 1,000 square feet, is to be added to current parts storage facility. At the Rose Canyon location, electrical upgrade includes installation of five 20-amp circuits to the outside of the north wall of the auto shop building. The area to the north of the shop is to be fenced in with a 16 foot sliding gate. It will also upgrade the yard ingress/egress gate from manual to automated with a security access.

Justification: This project is necessary to properly implement Fleet's Most Efficient Government Office (MEGO) requirements due to the closing of the heavy Fire repair facility at 3870 Kearny Villa Rd. and the movement of heavy Fire apparatus repair to the Rose Canyon and Miramar Place Facilities. Heavy fire apparatus require the ability to plug in to shore power in the areas where they are parked to maintain the charge on the vehicle battery systems due to all of the electronic equipment on them. The Rose Canyon and Miramar Place facilities do not currently have the infrastructure to accommodate maintaining the charging systems in the parking lot areas.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the University and Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2016. Construction is scheduled to be completed at the end of Fiscal Year 2017.

Summary of Project Changes: This is a newly published project for Fiscal Year 2015. \$713,000 is anticipated to be transferred from S10042 - Fitting Facility Expansion project via a City Council Resolution.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Equipment Division CIP Fund	400676	\$ -	\$ -	\$ -	713,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	713,000
Total		\$ -	\$ -	\$ -	713,000	\$ -	713,000					

Public Works - General Services

Roof Replacement / ABT00002

Bldg - Other City Facility / Structures

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Montoya, John
Duration: 2010 - 2020	619-525-8544
Improv Type: Betterment	jmontoya@sandiego.gov

Description: This annual allocation provides needed roof replacements at various City facilities. This project has funded various roof replacements including the Museum of Art, Museum of Man, Old Globe Theater, and Bud Kearns Pool.

Justification: This annual provides roof replacements for various city facilities that are beyond their life-cycle and are in need of total roof replacements. Leaky roofs damage other building infrastructure and building systems (electrical, interiors, carpets, etc.) increasing repair or replacement costs. Sustainable maintained roofs preserve the life-cycle expectancy of a building.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015							Unidentified Funding	Project Total	
				FY 2015	Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
CIP Contributions from General Fund	400265	\$ -	\$ 138,983	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 138,983
Total		\$ -	\$ 138,983	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 138,983

Public Works - General Services

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
City Facilities Improvements / ABT00001	\$ 165,465,584	\$ 92,922,981	56.2%	This annual allocation provides for capital improvements at all City facilities. Potential improvements include roof, heating, ventilation, air-conditioning and elevator replacements. Funding for this annual allocation will ensure the facilities remain safe. The unidentified funding amount reflects the estimated amount needed to address the deferred capital needs of the City's General Fund supported buildings based on condition assessments.
Total - Public Works - General Services		\$ 92,922,981		

QUALCOMM Stadium



Page Intentionally Left Blank

QUALCOMM Stadium

Qualcomm Stadium is a 70,500 seat sports stadium that hosts the San Diego Chargers, San Diego State University Aztecs, the annual Holiday and Poinsettia Bowls, plus Super Cross, Monster Jam and major religious conventions. The Stadium hosts over one-million visitors every year. The 166-acre stadium site opened in 1967, and is now in its 48th year of operation. The Stadium parking lot spans 122 acres. The CIP budget supports the implementation of projects that keep the 48 year old stadium in the type of condition that contributes to the fan experience and keeps San Diego in the forefront for large scale, national events. Funding for Capital Improvements Program projects comes from Qualcomm Stadium revenue.

2014 CIP Accomplishments

Capital improvements are vital to the continuing operation of the stadium. For Fiscal Year 2014, these improvements included:

- Emergency concrete repairs

2015 CIP Goals

The CIP Goals for Fiscal Year 2015 remain as critical to stadium operations. As the stadium continues to age, more investment in the maintenance of the venue will be required. CIP funding will continue to grow. The City is contractually obligated to maintain the facility in clean, working order. The CIP budget will be needed to support:

- Back-up lighting replacement
- Roof replacement
- Field lighting replacement
- Micro-light System replacement
- Underground wire and pipe replacement for parking lot lights



Page Intentionally Left Blank

QUALCOMM Stadium

QUALCOMM Stadium: Capital Improvement Projects

Project	Prior Fiscal Years	FY2015 Proposed	Future Fiscal Years	Project Total
QUALCOMM Stadium / ABG00001	\$ 2,025,356	\$ 750,000	\$ 3,750,000	\$ 6,525,356
QUALCOMM Stadium Total	\$ 2,025,356	\$ 750,000	\$ 3,750,000	\$ 6,525,356



Page Intentionally Left Blank

QUALCOMM Stadium

QUALCOMM Stadium / ABG00001

Bldg - Stadium Facilities

Council District: 6	Priority Score: Annual
Community Plan: Mission Valley	Priority Category: Annual
Project Status: Continuing	Contact Information: Medina, Lydia
Duration: 2010 - 2020	619-641-3105
Improv Type: Betterment	lmedina@sandiego.gov

Description: This annual allocation provides for needed improvements at QUALCOMM Stadium, including the emergency back-up lighting system, training center HVAC and roof replacement, parking lot, and stadium seating areas.

Justification: QUALCOMM Stadium enriches the quality of life through a variety of hosted events, and serves as a visitor attraction that strengthens the local economy. As the stadium ages, regular upgrades and renovations are required for various components of the facility.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction will be phased in accordance with the scope of various projects.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
QUALCOMM Stadium Operations CIP Fund	200116	\$ 908,674	\$ 1,116,682	\$ 750,000	\$ -	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ -	\$ 6,525,356
Total		\$ 908,674	\$ 1,116,682	\$ 750,000	\$ -	\$ 750,000	\$ -	\$ 6,525,356				



Page Intentionally Left Blank

Special Promotional Programs



Page Intentionally Left Blank

Special Promotional Programs

Special Promotional Programs are intended to advance the City's economy by promoting the City of San Diego as a visitor destination in the national and international market place. The Department also supports programs that increase hotel occupancy and develops and enhances visitor-related facilities. The Department's Capital Improvements Program project will expand the existing Convention Center to accommodate larger events, increase attendance, and provide significant economic benefits. Funding for the initiation of this project was made available by the Convention Center.

2014 CIP Accomplishments

A concept design for the Convention Center expansion was completed and approved by the Coastal Commission.

2015 CIP Goals

Finalize financing plan and begin design of the Convention Center expansion.



Page Intentionally Left Blank

Special Promotional Programs

Special Promotional Programs: Capital Improvement Projects

Project	Prior Fiscal Years	FY2015 Proposed	Future Fiscal Years	Project Total
Convention Center Phase III Expansion / S12022	\$ 2,732,728	\$ -	\$ 514,050,000	\$ 516,782,728
Special Promotional Programs Total	\$ 2,732,728	\$ -	\$ 514,050,000	\$ 516,782,728



Page Intentionally Left Blank

Special Promotional Programs

Convention Center Phase III Expansion / S12022

Bldg - Other City Facility / Structures

Council District: 2	Priority Score: N/A
Community Plan: Centre City	Priority Category: N/A
Project Status: Continuing	Contact Information: Greenhalgh, Darren
Duration: 2012 - 2019	619-533-6600
Improv Type: Expansion	dgreenhalgh@sandiego.gov

Description: This project provides for the expansion of the existing San Diego Convention Center. The expansion will increase the existing leasable space by approximately 225,000 square feet of exhibit hall, 101,000 square feet of meeting rooms, and 80,000 square feet of ballrooms for an approximate total of 405,000 square feet.

Justification: The existing facility cannot accommodate some of the larger major events, which leads to the loss of events to other venues. The expansion is expected to increase the attendance and numbers of events held at the facility and provide significant economic benefits to the region such as tax revenues and permanent jobs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Centre City community plan and is in conformance with the City's General Plan.

Schedule: Concept design work began prior to Fiscal Year 2012. It was completed along with the Coastal Commission approval in Fiscal Year 2014. The estimated project total and schedule was developed prior to Fiscal Year 2012 by the Convention Center. The design and construction schedule will be revised when the financing plan is approved and funding becomes available.

Summary of Project Changes: The total estimated project cost of \$516.8 million reflected in the financing plan has been added to this project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Convention Center Exp Surety	200210	\$ 1,732,728	\$ -	\$ -	\$ 32,450,000	\$ 29,600,000	\$ 431,600,000	\$ 6,600,000	\$ 13,800,000	\$ -	\$ -	\$ 515,782,728
CIP Contributions from General Fund	400265	959,858	40,142	-	-	-	-	-	-	-	-	1,000,000
Total		\$ 2,692,586	\$ 40,142	\$ -	\$ 32,450,000	\$ 29,600,000	\$ 431,600,000	\$ 6,600,000	\$ 13,800,000	\$ -	\$ -	\$ 516,782,728



Page Intentionally Left Blank

Transportation & Storm Water



Page Intentionally Left Blank

Transportation & Storm Water

The Transportation & Storm Water Department's Capital Improvements Program includes roadway infrastructure and drainage improvements within the public right-of-way. The Department's Street Division manages the City's roadway infrastructure of 2,659 centerline miles of asphalt streets and 115 centerline miles of concrete streets. The Division is also responsible for the planning and programming of capital improvement projects which include resurfacing, reconstruction, and replacement of streets and sidewalks. The Department's Transportation Engineering Operations Division is responsible for engineering traffic systems to improve traffic flow and safety for motorists, pedestrians, and cyclists.

The Department's Storm Water Division leads the City's efforts to protect and improve water quality through capital improvement projects focused on providing the most efficient storm drain system and meeting Best Management Practices (BMPs) to capture or treat storm water runoff.

The Utilities Undergrounding Program plans for the removal of utility lines (electric, phone, cable) and affiliated poles from overhead for relocation underground. Although the City has been undergrounding overhead utility lines since 1970, the City's program expanded in 2003 following the California Public Utilities Commission approval of an undergrounding surcharge on San Diego residents' electricity bills. This surcharge is the primary funding source for the program. When completed, the expanded program will have undergrounded approximately 1,400 miles of overhead utility lines throughout the City. The Utilities Undergrounding Program provides for resurfacing or slurry sealing curb-to-curb all trenched streets, installing new streetlights in accordance with the Street Design Manual Standards, and installing curb ramps in compliance with Americans with Disabilities Act (ADA) requirements.

To date, approximately 374 miles of overhead utility lines have been undergrounded with 1,065 miles remaining to be undergrounded. Since 2003, with the addition of the surcharge component, the Utilities Undergrounding Program has installed over 1,900 streetlights, 1,500 curb ramps, and resurfaced or slurry sealed 112 miles of roadway.

Funding for the Department's projects comes from a variety of sources such as development impact fees, facilities benefit assessments, deferred capital project bond financing, underground surcharge fees, gasoline taxes, TransNet, and federal and State grants.

2014 CIP Accomplishments

In the first half of Fiscal Year 2014, the Transportation & Storm Water Department initiated, and the Public Works Department completed, capital projects which included the construction of many pedestrian, bikeway, roadway, and traffic improvement projects. The Department also resurfaced approximately 43 miles of streets during this time frame and plans to resurface approximately 37 additional miles of streets by the end of the fiscal year.

Completed transportation projects include the following:

- Installation of the San Diego River multi-use path
- Stabilization of the Talbot Street slope
- Construction of the Ted Williams Parkway pedestrian bridge at Shoal Creek
- Reconstruction of the North Torrey Pines Road bridge over Los Penasquitos Creek
- Construction of Saturn Boulevard roadway improvements
- Construction of the Juniper Street sidewalk project
- Construction of the Florence Griffith Joyner Elementary safe routes to school project

Transportation & Storm Water

To improve storm drain infrastructure and halt the deterioration of a privately owned parcel, the Storm Water Division completed the replacement of the North Talmadge Storm Drain. In addition, two deteriorated storm water pumps were replaced at Pump Station H to increase pumping capacity. The Storm Water Division anticipates constructing ten additional projects in the latter half of Fiscal Year 2014. These projects include:

- CMP (Corrugated Metal Pipe) Lining GJ 1A to add a cure-in-place liner to several storm drains in need of rehabilitation. This is the City's first large-scale lining project for storm drains. The storm drain at 34th Street will also be lined as a separate project.
- Specific storm drain pipes that will be replaced in the second half of Fiscal Year 2014 include Maryland St. and Fontaine St.

The Utilities Undergrounding Program expects to relocate approximately 20 miles of overhead utilities by the end of Fiscal Year 2014.

2015 CIP Goals

In Fiscal Year 2015, the Department plans to resurface 95 miles of roads; complete the construction of many pedestrian and bike facilities, vehicular traffic, and roadway improvement projects; and establish new transportation projects including sidewalk and street light installation, street light circuit conversion, traffic calming, signal modification, bridge rehabilitation, and addition of bicycle facilities.

Transportation projects scheduled to be completed in Fiscal Year 2015 include:

- Widening of the State Route 163/Friars Road overcrossing and construction of new south-bound off-ramp
- Construction of the Mission Beach Boardwalk Bulkhead preservation project
- Construction of curbs, gutters, and sidewalks along La Jolla Mesa Drive
- Installation of pedestrian improvements in the Torrey Pines Improvements Phase 1 project
- Construction of Streamview Drive improvements
- Installation of sidewalks, curbs, gutter, guardrail, and new roadway segments in the Old Otay Mesa Road Westerly project
- Widening of Regents Road from Genesee Avenue to Executive Drive
- Construction of full street improvements on 38th Street and installation of angle parking adjacent to Park de la Cruz
- Construction of Florida Drive median improvements
- Construction of the 25th Street Renaissance project
- Construction of full street improvements along Holly Drive
- Widening of Hillery Drive

In addition, the Storm Water Division is scheduled to complete the construction of ten flood risk management projects. Projects that are planned to be completed in Fiscal Year 2015 are repairs at Storm Water Pump Station D and storm drain replacements at Avocado Place, Norma Drive, Princess View Drive, Jean Drive, Coolidge Street, Manhasset Drive, Mobley Street, Avenida de la Playa, and El Camino del Teatro. Fiscal Year 2015 projects that will improve water quality include Mira Mesa Library Green Lot, Beta Street Green Alley, and Allied Gardens Green Lot.

The Utilities Undergrounding Program plans to relocate 15 miles of overhead utilities in Fiscal Year 2015.

Transportation & Storm Water

Transportation & Storm Water: Capital Improvement Projects

Project	Prior Fiscal Years	FY2015 Proposed	Future Fiscal Years	Project Total
25th Street Renaissance Project / S00985	\$ 2,994,000	\$ -	\$ -	\$ 2,994,000
34th Street Storm Drain / S11001	230,000	-	-	230,000
35th & 34th at Madison Avenue Improvements / S00922	1,430,854	-	-	1,430,854
36th Street Landscape Maintenance / S00902	50,000	-	-	50,000
38th Street Improvements / S00930	2,000,000	-	-	2,000,000
43rd Street Widening / S00845	9,048,223	-	-	9,048,223
54th Street/Euclid Avenue Bikeways / S00956	130,000	-	-	130,000
Aldine Drive and Fairmount Drive Slope Restoration / S00865	6,410,150	-	-	6,410,150
Alta La Jolla Drive Drainage Repair Phase II / S10001	1,206,105	-	-	1,206,105
Architectural Barrier Removal - DIF Funded / AI100001	51,000	-	-	51,000
Avenida de la Playa Infrastructure-SD / S13018	6,835,753	-	-	6,835,753
Azalea Park Neighborhood Identification / S00699	411,830	-	-	411,830
Balboa Ave/Tierrasanta Blvd Bikeway / S00957	250,000	-	-	250,000
Balboa Avenue Corridor Improvements / S00831	2,861,027	-	-	2,861,027
Balboa Park/Florida Canyon Storm Drain Repairs / S01064	1,370,000	-	-	1,370,000
Bayshore Bikeway / S00944	5,582,775	-	-	5,582,775
Bear Drive Retaining Wall / S10093	406,886	-	-	406,886
Berger Ave Sidewalk & Curb Ramps / S11044	73,791	-	-	73,791
Bicycle Loop Detectors / S11058	83,500	-	-	83,500
Bicycle Rings and Racks / S00968	50,000	-	-	50,000
Bridge Rehabilitation / AIE00001	1,514,234	500,000	2,000,000	4,014,234
Bus Stop Improvements / AID00007	391,828	100,000	150,000	641,828
Camino Del Sur (Bernardo Lakes/Lone Quail Rd) / RD11000	50,000	-	-	50,000
Camino Del Sur - SR-56 to Dormouse / S00872	3,051,000	-	14,163,000	17,214,000
Carmel Country Road Low Flow Channel / S00969	2,712,000	-	-	2,712,000
Carmel Mountain Road to Del Mar Mesa Road / S00846	1,800,000	-	-	1,800,000
Carmel Valley Rd-Del Mar Hts to Lopelia Meadows PI / S00906	6,900,000	305,000	-	7,205,000
Carmel Valley Rd-Lopelia Meadows to Via Abertura / S00934	2,850,000	-	9,850,000	12,700,000
Carmel Valley Rd-Via Albutura to Camino Del Sur / S00854	15,223,324	-	-	15,223,324
Carmel Valley Road 4/6 Lanes s/o of Street A / S00900	4,400,000	2,685,000	-	7,085,000
Carmel Valley Road Enhancement Project / S00859	9,094,641	-	-	9,094,641
Carroll Canyon Road/Sorrento Valley Road - Dist 1 / S00841	21,058,000	-	-	21,058,000
Cherokee Street Improvements / S00921	1,986,005	-	-	1,986,005
Coastal Rail Trail / S00951	1,980,189	-	19,925,629	21,905,818
Concrete Streets / AID00006	13,746,786	-	-	13,746,786
Coolidge Street Storm Drain / S11003	175,000	-	294,000	469,000
Coopertive Traffic Signal Projects / AIL00003	478,500	-	-	478,500

Transportation & Storm Water

Transportation & Storm Water: Capital Improvement Projects (cont'd)

Project	Prior Fiscal Years	FY2015 Proposed	Future Fiscal Years	Project Total
Del Mar Heights Road Flashing Beacon / S00987	35,000	-	-	35,000
Del Mar Heights Road-4/6 Lanes / S00903	9,800,000	42,000	-	9,842,000
Del Sol Boulevard-Central / S00858	6,500,000	-	-	6,500,000
Dennery Road East / S10018	109,707	-	-	109,707
Drainage Projects / ACA00001	25,188,583	2,850,000	208,522,688	236,561,271
El Camino Real - Half Mile to Via De La Valle / S00856	9,424,358	342,000	23,258,076	33,024,434
El Camino Real Widening / S00916	100,000	-	-	100,000
El Camino Real/State Route 56 Bike Path Connector / S00981	461,640	83,700	-	545,340
Euclid Avenue & Home Improvements / S00886	1,012,740	-	-	1,012,740
FY12 Asphalt Overlay Group I / S12030	10,000,000	-	-	10,000,000
FY12 Asphalt Overlay Group II / S12031	3,377,060	-	-	3,377,060
Five Points Neighborhood Pedestrian Improvements / S00988	150,000	-	325,000	475,000
Five Year CIP Planning / AID00003	579,000	-	(579,000)	-
Florence Griffith Joyner Elementary SR2S / S10061	1,292,073	-	-	1,292,073
Florida Drive Median Improvements / S11057	951,617	-	-	951,617
Fourth Avenue and Quince Street / S11055	330,000	-	-	330,000
Fourth Avenue/Fifth Avenue & Nutmeg Str / S11056	825,000	-	-	825,000
Genesee Avenue - Widen Interstate 5 Crossing / S00839	17,587,667	-	5,000,000	22,587,667
Genesee Avenue-Nobel Dr to SR 52 / S00852	1,948,600	-	22,181,100	24,129,700
Georgia Street Bridge Improvements / S00863	4,985,042	-	7,000,000	11,985,042
Guard Rails / AIE00002	3,222,216	-	-	3,222,216
Hayes Ave Storm Drain / S11002	555,000	-	-	555,000
Hillery Drive Improvements / S11064	2,500,000	-	-	2,500,000
Holly Dr. Street Improvements / S11033	2,000,000	-	-	2,000,000
I-5 to SR-56 Freeway Connectors / S00707	3,007,586	-	6,706,676	9,714,262
I-5/SR-56 Fiberoptic Relocation / S00708	197,104	-	-	197,104
Install T/S Interconnect Systems / AIL00002	2,981,459	100,000	400,000	3,481,459
Installation of City Owned Street Lights / AIH00001	3,821,986	100,000	400,000	4,321,986
Interstate 5 Underpass - Bikeway/Ped Connector / S00982	535,000	-	1,116,010	1,651,010
Juan Street Concrete Street / S00602	7,229,843	-	-	7,229,843
Kearny Mesa Community Sign / S10044	60,000	-	-	60,000
Kearny Villa Road Bike Lane Improvements / S00961	300,000	-	-	300,000
Kelton Road Pedestrian Improvements / S10154	276,000	-	-	276,000
La Jolla Ecological Reserve Area of ASBS / S00607	3,310,000	-	-	3,310,000
La Jolla Mesa Drive Sidewalk / S00928	326,000	500,000	-	826,000
La Jolla Village Drive - Interstate 805 Ramps / S00857	23,974,536	-	-	23,974,536
La Jolla Village Drive and Regents Road / S00867	1,370,000	-	-	1,370,000
Laurel Street Bridge Over State Route 163 / S00939	1,220,000	-	-	1,220,000

Transportation & Storm Water

Transportation & Storm Water: Capital Improvement Projects (cont'd)

Project	Prior Fiscal Years	FY2015 Proposed	Future Fiscal Years	Project Total
Linda Vista Rd at Genesee Intersection Improvement / S00907	323,000	565,000	-	888,000
Manhasset Dr Storm Drain System Upgrade / S11005	285,000	-	-	285,000
Maryland Street Storm Drain Replacement / S10056	399,840	-	-	399,840
Median Installation / AIG00001	1,214,997	100,000	400,000	1,714,997
Midway Street Bluff Repair / S12005	128,883	-	100,000	228,883
Minor Bike Facilities / AIA00001	1,458,500	750,000	3,000,000	5,208,500
Mira Mesa Community Transit Center / S00847	692,000	-	-	692,000
Mira Sorrento Place-Scranton to Vista Sorrento / S00878	12,460,253	-	-	12,460,253
Miramar Road-Interstate 805 Easterly Ramps / S00880	7,650,000	-	-	7,650,000
Mission Beach Boardwalk Bulkhead / L14004	-	-	600,000	600,000
Mission Beach Boardwalk Bulkhead / S00726	3,292,225	-	-	3,292,225
Mission Trails Regional Park/Mission Bay Bike Path / S00734	160,300	-	-	160,300
N Harbor Dr Navy Estuary Seismic Retrofit / S00728	17,584,481	-	-	17,584,481
New Walkways / AIK00001	5,742,946	1,314,515	4,000,000	11,057,461
North Park Lighting Improvements / S00823	487,860	-	-	487,860
North Torrey Pines Road @ Genesee Avenue / S00720	9,573,775	-	-	9,573,775
North Torrey Pines Road Bridge/ Los Penasquitos / S00935	13,980,652	-	-	13,980,652
North Torrey Pines Roadway & Median Enhancements / S00868	4,747,000	-	-	4,747,000
Ocean View Hills Parkway / S00882	15,058,237	-	-	15,058,237
Old Otay Mesa Road- Westerly / S00870	6,286,672	-	2,458,948	8,745,620
Otay Mesa Truck Route Phase 4 / S11060	2,600,000	-	14,250,000	16,850,000
Pacific Beach Curb Ramp Barrier Removal / S11048	50,000	-	320,000	370,000
Pacific Highlands Traffic Signals / S01062	2,400,000	-	-	2,400,000
Pacific Hwy Curb Ramp Barrier Removal / S11045	1,200,000	-	-	1,200,000
Palm Avenue Interstate 805 Interchange / S00869	11,187,886	-	-	11,187,886
Palm Avenue Roadway Improvements / S00913	4,617,209	-	-	4,617,209
Park Boulevard and Essex Street / S11054	320,000	-	-	320,000
Poway Road Bicycle Path - Class I / S00943	2,580,000	-	-	2,580,000
Rancho Bernardo Bikeway / S00962	250,000	-	-	250,000
Regents Road Bridge / S00729	6,737,799	-	24,816,677	31,554,476
Regents Road Widening-Genesee to Executive / S00881	5,375,000	-	670,000	6,045,000
Replace Obsolete T/S Controllers / AIL00010	101,815	-	-	101,815
Resurfacing of City Streets / AID00005	75,904,717	3,907,720	373,726,331	453,538,768
Rose & Tecolote Creeks Water Quality Improvements / ACC00002	1,235,119	-	-	1,235,119
Rose Creek Bikeway / S00946	6,300,000	-	-	6,300,000
Rosecrans Street Corridor Improvements / S00830	1,448,325	-	-	1,448,325
Ruffin Road/Murphy Canyon Road Bikeway Project / S00959	177,200	-	-	177,200

Transportation & Storm Water

Transportation & Storm Water: Capital Improvement Projects (cont'd)

Project	Prior Fiscal Years	FY2015 Proposed	Future Fiscal Years	Project Total
SR2S Traffic Safety Projects Grant #1 / L00010	142,198	-	-	142,198
SR94/Euclid Av Interchange Phase 2 / S14009	825,000	-	3,050,000	3,875,000
San Diego River Multi-Use Path / S00958	1,819,000	-	-	1,819,000
San Remo Way Storm Drain / S11004	305,000	-	-	305,000
Saturn Blvd Roadway Improvements / S11028	1,673,586	-	-	1,673,586
School Traffic Safety Improvements / AIK00002	891,722	200,000	800,000	1,891,722
Scripps Ranch/Mira Mesa Medians Project / S00838	1,077,994	-	-	1,077,994
Sea World Drive/Interstate 5 Interchange Imp / S00888	4,000,000	-	116,163,209	120,163,209
Sidewalk Repair and Reconstruction / AIK00003	3,651,668	400,000	2,600,000	6,651,668
Skyline Drive Improvements / S00912	2,877,294	-	-	2,877,294
Sorrento Valley Road & Interstate 5 Interchange / S00914	4,694,892	-	47,000,000	51,694,892
Sports Arena Blvd-Rosecrans to Midway / S00721	378,944	-	-	378,944
Spring Canyon Road-Scripps Ranch to Pomerado Road / S00832	785,000	-	-	785,000
State Route 15 Bikeway Study / S00731	2,507,275	-	-	2,507,275
State Route 163/Clairemont Mesa Blvd Interchange / S00905	15,721,200	-	-	15,721,200
State Route 163/Friars Road / S00851	15,864,782	19,149,927	90,986,159	126,000,868
State Route 56 Bike Interchanges / S00955	3,100,000	-	8,654,408	11,754,408
State Route 56 Freeway Expansion / RD14000	1,000,000	3,000,000	148,000,000	152,000,000
State Route 56-Carmel Country to Black Mountain / S00853	146,698,155	-	-	146,698,155
Stockton Street Lights / S10130	259,000	-	-	259,000
Streamview Drive Improvements / S00864	1,725,000	1,550,000	-	3,275,000
Street Light Circuit Upgrades / AIH00002	3,303,000	-	33,347,000	36,650,000
Talbot Street Slope Restoration / S00609	3,672,435	-	-	3,672,435
Taylor Street - Bikeway / S00965	219,092	-	-	219,092
Ted Williams Pkwy Bridge/Shoal Creek Dr / S00941	4,169,547	-	500,000	4,669,547
Thorn Street Median Improvements / S00844	430,000	-	-	430,000
Torrey Meadows Drive Overcrossing / S10015	9,115,000	-	-	9,115,000
Torrey Pines Improvements Phase I / S00613	900,000	-	15,000,000	15,900,000
Torrey Pines Road Slope Restoration / S00877	3,686,220	-	-	3,686,220
Traffic Calming / AIL00001	4,409,949	1,304,000	2,000,000	7,713,949
Traffic Signals - Citywide / AIL00004	2,717,444	1,375,000	2,200,000	6,292,444
Traffic Signals Modification / AIL00005	6,411,126	1,255,801	4,200,000	11,866,927
Transportation Grant Match / AID00002	100,000	-	-	100,000
Triple Pipe Crossing Dennery Road / S10017	119,246	-	-	119,246
University Ave/Alabama Bike & Ped Safety Imp / S00960	520,000	-	-	520,000
University Avenue Mobility Project / S00915	3,680,000	750,314	1,349,686	5,780,000
Utilities Undergrounding Program / AID00001	84,638,475	-	-	84,638,475
Via de la Valle Widening / RD11001	1,002,749	-	-	1,002,749
Village Loop Road / S00919	2,880,000	-	-	2,880,000

Transportation & Storm Water

Transportation & Storm Water: Capital Improvement Projects (*cont'd*)

Project	Prior Fiscal Years	FY2015 Proposed	Future Fiscal Years	Project Total
Washington Street Improvements Phase II / S00703	1,437,869	-	-	1,437,869
Watershed CIP / ACC00001	17,089,566	500,000	14,243,745	31,833,311
West Mission Bay Drive Bridge Over San Diego River / S00871	14,093,654	1,000,000	105,206,000	120,299,654
West San Ysidro Blvd Streetscape / S00822	587,981	-	-	587,981
Westerly Extension of Hazard Center Drive / RD10001	1,000,000	-	-	1,000,000
Transportation & Storm Water Total	\$ 880,624,973	\$ 44,729,977	\$ 1,340,355,342	\$ 2,265,710,292



Page Intentionally Left Blank

Transportation & Storm Water
25th Street Renaissance Project / S00985

Trans - Signals - Calming/Speed Abatemt

Council District: 3	Priority Score: 61
Community Plan: Greater Golden Hill	Priority Category: High
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2009 - 2015	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for the construction of pedestrian amenities, traffic calming, streetscape improvements, and parking along 25th Street from Highway 94 to Balboa Park. The focus of the improvements is between E Street and B Street.

Justification: This project will provide traffic calming and improve pedestrian safety.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Golden Hill Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2009 and was completed in Fiscal Year 2011. Design began in Fiscal Year 2011 and was completed in Fiscal Year 2014. Project construction began in Fiscal Year 2014 and is scheduled to be completed in Fiscal Year 2015.

Summary of Project Changes: Project schedule has been revised due to delay in obtaining Caltrans approval of advertise and award process.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 469,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	469,000
TransNet Extension Congestion Relief Fund	400169	426,348	2,098,652	-	-	-	-	-	-	-	-	2,525,000
Total		\$ 895,348	\$ 2,098,652	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,994,000

Transportation & Storm Water

34th Street Storm Drain / S11001

Drainage - Storm Drain Pipes

Council District: 3	Priority Score: 48
Community Plan: Golden Hill	Priority Category: Medium
Project Status: Continuing	Contact Information: Batta, Jamal
Duration: 2011 - 2016	619-533-7482
Improv Type: Replacement	jbatta@sandiego.gov

Description: This project provides for improved flood control by upgrading the existing pipe and outfall along 34th Street.

Justification: This project will alleviate frequent flooding during normal storm events as a result of failure at the discharge end of the pipe.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Golden Hill Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Project construction began and was completed in Fiscal Year 2014. Post-construction environmental monitoring and the plant establishment period will follow the completion of construction, and is anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 130,167	\$ 24,833	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	155,000
Golden Hill Urban Comm	400111	75,000	-	-	-	-	-	-	-	-	-	75,000
Total		\$ 205,167	\$ 24,833	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	230,000

Transportation & Storm Water

35th & 34th at Madison Avenue Improvements / S00922

Trans - Ped Fac - Sidewalks

Council District: 3	Priority Score: 76
Community Plan: Normal Heights (Mid-City)	Priority Category: High
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2008 - 2016	619-533-5120
Improv Type: Betterment	bjohnson@sandiego.gov

Description: This project provides for the reconstruction of the curb, gutter, and sidewalk on 34th and 35th Streets from Adams Avenue to Madison Avenue, and on Madison Avenue from Felton Street to 35th Street.

Justification: This project is required in order to mitigate drainage problems and reduce flooding.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Normal Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary work on this project was completed in Fiscal Year 2009. Design began in Fiscal Year 2010 and is scheduled to be completed in Fiscal Year 2015. Construction is scheduled to begin and end in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000
TransNet Extension Congestion Relief Fund	400169	270,078	1,100,776	-	-	-	-	-	-	-	-	1,370,854
Total		\$ 330,078	\$ 1,100,776	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,430,854

Transportation & Storm Water

36th Street Landscape Maintenance / S00902

Trans - Roadway - Enhance/Scape/Medians

Council District: 4	Priority Score: N/A
Community Plan: Eastern Area (Mid-City)	Priority Category: N/A
Project Status: Continuing	Contact Information: Medina, Camille
Duration: 2006 - 2015	619-533-6742
Improv Type: Betterment	cmedina@sandiego.gov

Description: This project is the result of a relinquishment agreement between the City of San Diego and Caltrans and provides for the landscape maintenance of 36th Street between Imperial Avenue and Market Street.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Eastern Area Community Plan and is in conformance with the City's General Plan.

Justification: This project was approved by the City Council Resolution No. R-300154 and will provide for plant establishment as defined in the standard specifications for the construction of local street and roads.

Schedule: Plant establishment began in Fiscal Year 2010 and was completed in Fiscal Year 2012. On-going evaluation will identify additional improvements to the project and is scheduled to continue through Fiscal Year 2015.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Relinquishment 36th St Coop 06	400626	\$ 6,724	\$ 43,276	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Total		\$ 6,724	\$ 43,276	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000

Transportation & Storm Water

38th Street Improvements / S00930

Council District: 9	Trans - Roadway
Community Plan: City Heights	Priority Score: 81
Project Status: Continuing	Priority Category: High
Duration: 2008 - 2015	Contact Information: Johnson, Brad
Improv Type: New	619-533-5120
	bjohnson@sandiego.gov

Description: This project provides full street improvements on 38th Street from Dwight Street north to terminus. Improvements will include curb, gutter, driveways, sidewalk, pedestrian ramps, pavement, drainage facilities, angled on-street parking, etc. The improvements will comply with current local, State, and federal safety and accessibility codes and regulations.

Justification: Street improvements are needed to comply with the City's design guides for the improvement of public right-of-way.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: The project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2014. Construction is anticipated to begin and to be completed in Fiscal Year 2015.

Summary of Project Changes: Project schedule has been revised due to redesign efforts needed to meet storm water regulations.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
TransNet ARRA Exchange Fund	400677	404,222	1,495,778	-	-	-	-	-	-	-	-	1,900,000
Total		\$ 504,222	\$ 1,495,778	\$ -	\$ 2,000,000							

Transportation & Storm Water

43rd Street Widening / S00845

Trans - Roadway

Council District: 4, 9	Priority Score: 55
Community Plan: Southeastern San Diego	Priority Category: Medium
Project Status: Warranty	Contact Information: Palaseyed, Abi
Duration: 1989 - 2015	619-533-4654
Improv Type: Betterment	apalaseyed@sandiego.gov

Description: This project provides for realigning the intersection at 43rd Street and National Avenue. This project will make necessary traffic enhancements to handle the increased daily traffic associated with the residential, industrial, and commercial development of the State Route 252 Corridor (approximately 66 acres).

Justification: This project is a major component in the development of the State Route 252 Corridor within the Southcrest Project. The street currently handles approximately 12,000 weekday trips. Once development on the corridor is complete, the number of trips will increase significantly. The Southeastern San Diego Community Plan recommends improvement to four lanes to handle the current capacity.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Design and land acquisition began in Fiscal Year 2002 and were completed in Fiscal Year 2009. Construction began in Fiscal Year 2011 and was completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 116,981	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	116,981
CIP Contributions from General Fund	400265	293,909	60,000	-	-	-	-	-	-	-	-	353,909
Grant Fund - State	600001	2,513,802	1	-	-	-	-	-	-	-	-	2,513,803
ISTEA-TransNet Exchange	400162	26,005	-	-	-	-	-	-	-	-	-	26,005
TransNet (Prop A 1/2% Sales Tax)	400156	3,362,525	-	-	-	-	-	-	-	-	-	3,362,525
TransNet Extension Congestion Relief Fund	400169	2,432,069	242,931	-	-	-	-	-	-	-	-	2,675,000
Total		\$ 8,745,291	\$ 302,932	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	9,048,223

Transportation & Storm Water

54th Street/Euclid Avenue Bikeways / S00956

Trans - Bicycle Facilities (All Class.)

Council District: 4, 9	Priority Score: 91
Community Plan: Southeastern San Diego, College Area	Priority Category: High
Project Status: Warranty	Contact Information: Palaseyed, Abi
Duration: 2008 - 2015	619-533-4654
Improv Type: New	apalaseyed@sandiego.gov

Description: This project provides for the installation of Class II Bike Lanes on 54th Street between Trojan and Euclid Avenues and for Class III Bike Route signage and pavement markings along Euclid Avenue between 54th Street and Market Street.

Justification: This project will close a gap in bicycle routes between the College Area and Southeastern San Diego and its neighborhoods and provide a safer route for bicyclists.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego and College Area Community Plans and is in conformance with the City's General Plan.

Schedule: This project is part of a Design/Build contract. Design and construction began in Fiscal Year 2010. Construction was completed in Fiscal Year 2013. The warranty period will be completed in Fiscal Year 2015.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - Other	600002	\$ 79,154	\$ 50,846	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	130,000
Total		\$ 79,154	\$ 50,846	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	130,000

Transportation & Storm Water

Aldine Drive and Fairmount Drive Slope Restoration / S00865

Trans - Roadway - Erosion/Slope/Ret Wall

Council District: 9	Priority Score: 78
Community Plan: Kensington - Talmadge (Mid-City)	Priority Category: High
Project Status: Warranty	Contact Information: Batta, Jamal
Duration: 2006 - 2015	619-533-7482
Improv Type: Betterment	jbatta@sandiego.gov

Description: This project provides for the evaluation, design, and construction of slope stability improvements along the south side of Aldine Drive between Fairmount Avenue and Van Dyke Avenue.

Justification: The inordinate amount of rainfall from the 2004/2005 rainy season caused erosion of sections of the slope along the south side of Aldine Drive between Fairmount Avenue and Van Dyke Avenue.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project implements the Mid-City: Kensington-Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Design began and was completed in Fiscal Year 2010. Construction began in Fiscal Year 2011 and was completed in Fiscal Year 2012. A 25-month maintenance period was initiated following construction and was completed in Fiscal Year 2014. The closeout process with Caltrans and Federal Highway Administration (FHWA) will extend into Fiscal Year 2015 with final project close out to follow.

Summary of Project Changes: In Fiscal Year 2014, City Council authorized the transfer of TransNet funding from continuing appropriations to other TransNet eligible projects in need of funding. The TransNet funding became available for reallocation due to the fact that federal grant funding allocated for the slope restoration project was fully received, appropriated and expended. This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 3,010,150	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,010,150
TransNet (Prop A 1/2% Sales Tax)	400156	573,989	1,011	-	-	-	-	-	-	-	-	575,000
TransNet Extension Congestion Relief Fund	400169	1,400,952	1,424,048	-	-	-	-	-	-	-	-	2,825,000
Total		\$ 4,985,091	\$ 1,425,059	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,410,150

Transportation & Storm Water

Alta La Jolla Drive Drainage Repair Phase II / S10001

Drainage - Storm Drain Pipes

Council District: 1	Priority Score: 91
Community Plan: La Jolla	Priority Category: High
Project Status: Continuing	Contact Information: Batta, Jamal
Duration: 2010 - 2016	619-533-7482
Improv Type: Betterment	jbatta@sandiego.gov

Description: This project will repair the erosion and damage to the lower La Jolla Canyon bounded by Alta La Jolla Drive and the cul-de-sac at Vickie Drive.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Justification: This project is part of the settlement agreement and limited release entered into by the La Jolla Alta Master Council and the City of San Diego.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2013. Construction schedule is subject to receipt of State and federal permits.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Private & Others Contrib-CIP	400264	\$ 927,651	\$ 278,454	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,206,105
Total		\$ 927,651	\$ 278,454	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,206,105

Transportation & Storm Water

Architectural Barrier Removal - DIF Funded / All00001

Trans - Ped Fac - Accessibility Improve

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Wolford, Mary
Duration: 2010 - 2020	619-236-7246
Improv Type: Betterment	mwolford@sandiego.gov

Description: This project provides for installing curb ramps at various locations throughout the City as funded by Development Impact Fees (DIF).

Justification: Persons with disabilities and many senior citizens find their mobility restricted by curbs, which they find difficult or impossible to negotiate. The City must ensure that every facility, program and service operated or funded by the City is fully accessible to and usable by people with disabilities in accordance with the Americans With Disabilities Act (ADA) as well as other federal, State, and local access codes and disability rights laws.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the appropriate community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled contingent upon the rate of development and fees collected in the community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
Old San Diego - Urban Comm	400131	\$ -	\$ 16,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,000
Uptown Urban Comm	400121	-	35,000	-	-	-	-	-	-	-	-	35,000
Total		\$ -	\$ 51,000	\$ -	\$ 51,000							

Transportation & Storm Water

Avenida de la Playa Infrastructure-SD / S13018

Drainage - Storm Drain Pipes

Council District: 1	Priority Score: 73
Community Plan: La Jolla	Priority Category: High
Project Status: Continuing	Contact Information: Amen, Rania
Duration: 2009 - 2016	619-533-5492
Improv Type: Replacement	ramen@sandiego.gov

Description: This project will reduce flooding along Avenida de la Playa and will improve the capacity of the storm drain system and divert dry weather discharges. The improvements include the replacement of the low-flow diversion and outlet box, the addition of a hydrodynamic separator, and the upsizing of 650-linear feet of storm drain pipe.

Justification: Reports indicated the low flow diversion was not functioning as needed resulting in dry weather flow reaching the beach which is out of compliance with the California Oceans Plan. Additionally, the current pipe is vastly undersized which results in street flooding every year and which has, in the past, resulted in the flooding of local businesses.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering began and was completed in Fiscal Year 2009. Design began in Fiscal Year 2009 and was completed in Fiscal Year 2013. Construction began and was completed in Fiscal Year 2014. Project will remain active until warranty period ends in Fiscal Year 2015.

Summary of Project Changes: No significant change to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 1,479,493	\$ 1,520,507	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000
CIP Contributions from General Fund	400265	685,004	270,135	-	-	-	-	-	-	-	-	955,139
Grant Fund - Federal	600000	285,134	334,538	-	-	-	-	-	-	-	-	619,672
Grant Fund - State	600001	1,491,626	769,316	-	-	-	-	-	-	-	-	2,260,942
Total		\$ 3,941,257	\$ 2,894,496	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,835,753

Transportation & Storm Water

Azalea Park Neighborhood Identification / S00699

Trans - Roadway - Enhance/Scape/Medians

Council District: 9	Priority Score: N/A
Community Plan: City Heights (Mid-City)	Priority Category: N/A
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 2004 - 2015	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for the construction of new vehicular and pedestrian improvements, including raised medians, sidewalks, curb ramps and curb-extensions (which are to be funded by Development Impact Fees), and neighborhood identification signage. This project is part of a community revitalization effort outlined in the Azalea Park-Hollywood Park Revitalization Action Program. The specific locations of this portion of the project are the intersections of Poplar Street and Fairmount Avenue.

Justification: These improvements will benefit the community by increasing safety, improving the flow of traffic, enhancing pedestrian access, and promoting community identification.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation and Storm Water budget.

Relationship to General and Community Plans: This project implements the recommendations found in the Mid-City Community Plan and the Azalea Park-Hollywood Park Revitalization Action Program and is in conformance with the City's General Plan.

Schedule: The preliminary design process for the raised medians, neighborhood identification signs, and seating areas, which included neighborhood residents' involvement, was completed. Design began in Fiscal Year 2007 and was completed in Fiscal Year 2013. Construction of vehicular and pedestrian improvements began in Fiscal Year 2011 and was completed in Fiscal Year 2012. The community identification sign was constructed in Fiscal Year 2014. The warranty period will be completed in Fiscal Year 2015.

Summary of Project Changes: The project schedule has been updated. This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 91,879	\$ 33,951	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	125,830
Mid City Urban Comm	400114	20,000	-	-	-	-	-	-	-	-	-	20,000
RDA Contributions to City Heights Project Fund	200347	54,993	101,007	-	-	-	-	-	-	-	-	156,000
TransNet Extension Congestion Relief Fund	400169	104,506	5,494	-	-	-	-	-	-	-	-	110,000
Total		\$ 271,378	\$ 140,452	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	411,830

Transportation & Storm Water

Balboa Ave/Tierrasanta Blvd Bikeway / S00957

Council District: 2, 6, 7
Community Plan: Clairemont Mesa, Kearny Mesa, Tierrasanta
Project Status: Warranty
Duration: 2006 - 2015
Improv Type: New

Trans - Bicycle Facilities (All Class.)

Priority Score: 91
Priority Category: High
Contact Information: Manchester, Jeffrey
 619-533-4661
 jmanchester@sandiego.gov

Description: This project provides for the installation of 13.5 miles of Class II bike lanes on Balboa Avenue from Morena Boulevard to Interstate 15 and on Tierrasanta Boulevard from Interstate 15 to Santo Road, and 0.7 miles of Class III bike route on Balboa Avenue from Mission Bay Drive to Morena Boulevard.

Justification: This project will provide the safe use of bicycles in the community.

Operating Budget Impact: The operating and maintenance funding for this project is included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa, Kearny Mesa, and Tierrasanta Community Plans and is in conformance with City's General Plan.

Schedule: This project is part of a Design/Build contract. Design and construction began in Fiscal Year 2010. Construction was scheduled to be completed in Fiscal Year 2013, but due to revised project scope, will be completed in Fiscal Year 2014. The warranty period will be completed in Fiscal Year 2015.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Prop A-(Bikeway)	400158	\$ 205,344	\$ 44,656	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	250,000
Total		\$ 205,344	\$ 44,656	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	250,000

Transportation & Storm Water

Balboa Avenue Corridor Improvements / S00831

Trans - Roadway - Enhance/Scape/Medians

Council District: 6	Priority Score: 12
Community Plan: Clairemont Mesa, Kearny Mesa	Priority Category: Low
Project Status: Continuing	Contact Information: Chui, Gary
Duration: 2003 - 2018	619-533-3770
Improv Type: Betterment	gchui@sandiego.gov

Description: This project provides improvements to Balboa Avenue (formerly known as State Route 274). The project is located between Interstate 5 and Interstate 15. The project will provide improvements consisting of new sidewalks, improvements to curb ramps and medians, modification of existing traffic signals, and bicycle facility improvements and traffic calming measures through the corridor. The first phase of improvements consists of sidewalk installation between Mount Culebra Avenue and Mount Everest Boulevard, installation of V Calm Signs between Clairemont Drive and Mount Culebra Avenue, installation of bike lane, and the addition of new Pedestrian Countdown Timers at various intersections between Interstate 5 and Interstate 15. The second phase of improvements will consist of traffic signal modifications, landscaping of existing median and various pedestrian & bicycle facility improvements.

Justification: This project is funded by a State contribution agreement as part of the relinquishment of State Route 274 to the City of San Diego.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa and Kearny Mesa Community Plans and is in conformance with the City's General Plan.

Schedule: Preliminary engineering has been completed. Construction of the first phase is scheduled to be completed in Fiscal Year 2014. The second phase of this project is scheduled to complete design in Fiscal Year 2015. Construction of the second phase is anticipated to start in Fiscal Year 2016.

Summary of Project Changes: Schedule text has been revised to reflect proposed construction of improvements in this project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
SR 209 & 274 Coop with State	400633	\$ 423,805	\$ 2,437,222	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,861,027
Total		\$ 423,805	\$ 2,437,222	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,861,027

Transportation & Storm Water

Balboa Park/Florida Canyon Storm Drain Repairs / S01064

Drainage - Storm Drain Pipes

Council District: 3	Priority Score: N/A
Community Plan: Balboa Park	Priority Category: N/A
Project Status: Warranty	Contact Information: Darvishi, Ali
Duration: 2009 - 2017	619-533-5328
Improv Type: Betterment	adarvishi@sandiego.gov

Description: This project provides for evaluation, design, and construction to repair a damaged storm drain that leads from Park Boulevard and the San Diego Zoo parking lot into the Florida Canyon creek bed.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Justification: This project repairs a damaged storm drain caused by erosion of a gully that spans the entire length of Florida Canyon, from Park Boulevard east to the creek bed. This project will repair the storm drain to prevent further erosion and allow a north-south trail access to continue through the west side of Florida Canyon.

Schedule: Design was completed in Fiscal Year 2009. Construction began in Fiscal Year 2009 and was completed in Fiscal Year 2010. The five-year mitigation and monitoring requirements for this project began in Fiscal Year 2011 and are scheduled to be completed in Fiscal Year 2016.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 368,776	\$ 1,224	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 370,000
Regional Park Improvements Fund	200391	1,000,000	-	-	-	-	-	-	-	-	-	1,000,000
Total		\$ 1,368,776	\$ 1,224	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,370,000

Transportation & Storm Water

Bayshore Bikeway / S00944

Trans - Bicycle Facilities (All Class.)

Council District: 8	Priority Score: 51
Community Plan: Otay Mesa - Nestor	Priority Category: Medium
Project Status: Warranty	Contact Information: Schultz, Louis
Duration: 2001 - 2018	619-533-4668
Improv Type: New	lschultz@sandiego.gov

Description: This project provides for constructing a Class I bikeway from the northern end of 13th Street to Main Street at the Interstate 5 interchange at the southeast corner of San Diego Bay. This project will include the construction of 2.7 acres of Coastal Sage Scrub restoration as mitigation for impacts from the Bayshore Bikeway Project.

Justification: This project completes the missing segment of the planned bike path around San Diego Bay from Point Loma to Coronado. When completed, this change will improve public use safety overall.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa/Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2004 and was completed in Fiscal Year 2008. Construction began in Fiscal Year 2009 and was completed in Fiscal Year 2010. Design of the mitigation restoration began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Locating the mitigation site and design of the mitigation was completed in Fiscal Year 2014. A five-year mitigation maintenance period will continue into Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total	
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
Capital Outlay-Sales Tax	400000	\$ 16,775	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	16,775
Grant Fund - Other	600002	624,188	(188)	-	-	-	-	-	-	-	-	-	624,000
Historical Fund	X999	50,000	-	-	-	-	-	-	-	-	-	-	50,000
Prop A-(Bikeway)	400158	818,000	-	-	-	-	-	-	-	-	-	-	818,000
TransNet ARRA Exchange Fund	400677	75,641	74,359	-	-	-	-	-	-	-	-	-	150,000
TransNet Extension Congestion Relief Fund	400169	150,000	-	-	-	-	-	-	-	-	-	-	150,000
TransNet Extension Major Corri	400173	3,774,372	(372)	-	-	-	-	-	-	-	-	-	3,774,000
Total		\$ 5,508,976	\$ 73,799	\$ -	\$ -	5,582,775							

Transportation & Storm Water

Bear Drive Retaining Wall / S10093

Trans - Roadway - Erosion/Slope/Ret Wall

Council District: 3	Priority Score: 70
Community Plan: Uptown	Priority Category: High
Project Status: Continuing	Contact Information: Batta, Jamal
Duration: 2010 - 2015	619-533-7482
Improv Type: Replacement	jbatta@sandiego.gov

Description: This project will replace a damaged section (approximately 55 feet long by 8.5 feet high) of the existing retaining wall that supports the side of Bear Drive.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Justification: This project is needed in order to maintain the roadway and provide public safety.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Construction began and was completed in Fiscal Year 2014. The warranty period will be completed in Fiscal Year 2015.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Summary of Project Changes: This project is complete.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total	
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
Grant Fund - State	600001	\$ 102,946	\$ 53,940	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	156,886
Prop 42 Replacement - Transportation Relief Fund	200306	78,926	171,075	-	-	-	-	-	-	-	-	-	250,000
Total		\$ 181,872	\$ 225,014	\$ -	\$ -	406,886							

Transportation & Storm Water

Berger Ave Sidewalk & Curb Ramps / S11044

Trans - Roadway

Council District: 7	Priority Score: 46
Community Plan: Serra Mesa	Priority Category: Medium
Project Status: Warranty	Contact Information: Palaseyed, Abi
Duration: 2011 - 2015	619-533-4654
Improv Type: New	apalaseyed@sandiego.gov

Description: This project will install a missing section of sidewalk and provide curb ramps on the east side of the street between Kearny Villa Road/Mesa College Drive and Frost Street.

Relationship to General and Community Plans: This project is consistent with the Serra Mesa Community Plan and is in conformance with the City's General Plan.

Justification: The project location is a highly used area. One or more Americans with Disabilities Act (ADA) complaints have been received. The improvements are needed for disabled access in the public right-of-way for compliance with current ADA standards.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Construction was completed in Fiscal Year 2012.

Operating Budget Impact: None.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Serra Mesa - Urban Community	400132	\$ 73,791	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 73,791
Total		\$ 73,791	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 73,791

Transportation & Storm Water
Bicycle Loop Detectors / S11058

Trans - Signals - Traffic Signals

Council District: 3, 4, 8, 9	Priority Score: 24
Community Plan: Greater North Park, Uptown	Priority Category: Low
Project Status: Warranty	Contact Information: Hughes, Duncan
Duration: 2011 - 2015	619-533-3141
Improv Type: Betterment	drhughes@sandiego.gov

Description: This project provides for the installation of bicycle detection of 20 intersections at various locations within the Balboa Park, Barrio Logan, Centre City, College Area, Mission Beach, Otay Mesa-Nestor, Skyline-Paradise Hills, Southeastern, and Uptown communities.

Justification: This project will promote bicycle safety and mobility by providing detection to enable bicycles to actuate traffic signals. All locations are in older parts of the City where the existing loop detection systems are not sensitive enough to detect bicycles.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park, Barrio Logan, Centre City, College Area, Mission Beach, Otay Mesa-Nestor, Skyline-Paradise Hills, Southeastern, and Uptown Community Plans and with the City's General Plan (Mobility Element), and the City's Bicycle Master Plan.

Schedule: Design and construction began in Fiscal Year 2011. Construction was completed in Fiscal Year 2012.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - Other	600002	\$ 71,526	\$ 1,974	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 73,500
TransNet Extension Congestion Relief Fund	400169	9,735	265	-	-	-	-	-	-	-	-	10,000
Total		\$ 81,261	\$ 2,239	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 83,500

Transportation & Storm Water

Bicycle Rings and Racks / S00968

Council District: 9
Community Plan: Citywide
Project Status: Continuing
Duration: 2008 - 2015
Improv Type: New

Trans - Bicycle Facilities (All Class.)

Priority Score: N/A
Priority Category: N/A
Contact Information: Landre, Thomas
 619-533-3045
 tlandre@sandiego.gov

Description: This project will install bike rings and racks citywide and will promote bicyclist safety.

Justification: The project encourages bicycling as a viable commuting or recreational option.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Installation of bike rings and racks began in Fiscal Year 2010 and was scheduled to be completed in Fiscal Year 2013; however, installation was rescheduled for completion in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY		
Grant Fund - Other	600002	\$ 31,331	\$ 18,669	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Total		\$ 31,331	\$ 18,669	\$ -	\$ 50,000							

Transportation & Storm Water
Bridge Rehabilitation / AIE00001

Trans - Roadway - GRails/BRails/Safety

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Chui, Gary
Duration: 2010 - 2020	619-533-3770
Improv Type: Replacement	gchui@sandiego.gov

Description: This annual allocation provides for the widening, replacement, or retrofitting of miscellaneous bridge rehabilitation projects.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Justification: This project maintains an ongoing program to promote safety on City bridges. Funding is provided on an on-going basis.

Schedule: Projects are scheduled on a priority basis.

Operating Budget Impact: None

Summary of Project Changes: TransNet funding in the amount of \$500,000 will be allocated to this project for each of the five years from Fiscal Year 2015 through Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
Grant Fund - Federal	600000	\$ 135,864	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 135,864
Grant Fund - State	600001	95,898	404,102	-	-	-	-	-	-	-	-	500,000
Historical Fund	X999	35,412	-	-	-	-	-	-	-	-	-	35,412
North Bay Redevelopment CIP Contribution Fund	200346	152,098	17,903	-	-	-	-	-	-	-	-	170,000
TransNet (Prop A 1/2% Sales Tax)	400156	125,439	45,464	-	-	-	-	-	-	-	-	170,903
TransNet Extension Congestion Relief Fund	400169	46,973	455,081	500,000	-	500,000	500,000	500,000	500,000	-	-	3,002,055
Total		\$ 591,684	\$ 922,550	\$ 500,000	\$ -	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ -	\$ -	4,014,234

Transportation & Storm Water
Bus Stop Improvements / AID00007

Trans - Roadway

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Celniker, Steve
Duration: 2010 - 2020	619-533-3611
Improv Type: Betterment	scelniker@sandiego.gov

Description: This project will provide for the installation of concrete pads in the roadways at bus stops city-wide. The project is funded by the City's share of bus stop advertising revenue. Funding for the project was provided per terms of an agreement with San Diego Metropolitan Transit System (MTS) in Fiscal Years 2011, 2012, and 2013. This agreement was modified to include Fiscal Years 2014 and 2015.

Justification: Asphalt street pavement at bus stops may be damaged by rippling and potholing caused by friction from bus tires when buses decelerate, accelerate, or turn. This project provides for replacing asphalt paving at bus stops with concrete pads in the street that better withstand the wear from buses. This extends pavement life and reduces maintenance costs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: It is anticipated that revenue in the amount of \$100,000 will be received from the San Diego Metropolitan Transit System in Fiscal Year 2015. The City's share of revenue may be reduced in Fiscal Years 2016 through 2020 due to a new agreement and MTS contract to replace bus shelters.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Bus Stop Capital Improvement Fund	400691	\$ 141,071	\$ 250,757	\$ 100,000	\$ -	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ -	\$ 641,828
Total		\$ 141,071	\$ 250,757	\$ 100,000	\$ -	\$ 30,000	\$ -	\$ 641,828				

Transportation & Storm Water

Camino Del Sur (Bernardo Lakes/Lone Quail Rd) / RD11000

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Black Mountain Ranch	Priority Category: N/A
Project Status: Continuing	Contact Information: Abeyta, Angela
Duration: 2011 - 2015	619-533-3674
Improv Type: New	aabeyta@sandiego.gov

Description: This project provides for reimbursement to a developer for design and construction of a four-lane major roadway within a six-lane right-of-way. The project will be built in two phases. The first phase consists of the two northerly lanes between Bernardo Lakes Drive and Lone Quail Road that have been built as a subdivider improvement. The second phase consists of design and construction of the southerly two lanes and the median from Bernardo Lakes Drive to Lone Quail Road. This is project T-34.2 in the Black Mountain Ranch Public Facilities Financing Plan.

Justification: This facility is required to accommodate traffic generated by new development in Black Mountain Ranch and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I has been completed and the developer reimbursed per the terms of a reimbursement agreement through the FBA credit program. Phase II began in Fiscal Year 2012 and was completed in Fiscal Year 2014. This is an FBA credit project. Funds budgeted are for city oversight and verification of final costs.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ 39,623	\$ 10,377	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Total		\$ 39,623	\$ 10,377	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000

Transportation & Storm Water

Camino Del Sur - SR-56 to Dormouse / S00872

Trans - Roadway

Council District: 6	Priority Score: 42
Community Plan: Rancho Penasquitos, Torrey Highlands	Priority Category: Medium
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 1998 - 2017	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for the construction of Camino del Sur (formerly Camino Ruiz) as a four-lane major street with Class II bicycle lanes from State Route 56 to 1,600 feet north of Park Village Road.

Justification: Camino del Sur is the major street connecting the southwest corner of Rancho Penasquitos to the future Carmel Mountain Road extension and to State Route 56. This street is required to accommodate traffic generated in Rancho Penasquitos, Torrey Highlands, and surrounding communities.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: The project is consistent with the Rancho Penasquitos Community Plan, and Torrey Highlands Subarea Plan, projects T-3.1A, T-3.2A, T-3.1B and T-3.2B and is in conformance with the City's General Plan.

Schedule: The Environmental Impact Report was completed in Fiscal Year 2006. Design began in Fiscal Year 2014. Construction is anticipated to begin in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Developer Funding	9800	\$ -	\$ -	\$ -	\$ -	\$ -	3,538,000	\$ -	\$ -	\$ -	\$ -	3,538,000
Rancho Penasquitos FBA	400083	1,204,894	1,846,106	-	-	-	-	-	-	-	-	3,051,000
Torrey Highlands	400094	-	-	-	-	-	10,625,000	-	-	-	-	10,625,000
Total		\$ 1,204,894	\$ 1,846,106	\$ -	\$ -	\$ -	14,163,000	\$ -	\$ -	\$ -	\$ -	17,214,000

Transportation & Storm Water

Carmel Country Road Low Flow Channel / S00969

Council District: 1
Community Plan: Carmel Valley
Project Status: Continuing
Duration: 2009 - 2016
Improv Type: New

Trans - Bicycle Facilities (All Class.)

Priority Score: 41
Priority Category: Low
Contact Information: Palaseyed, Abi
 619-533-4654
 apalaseyed@sandiego.gov

Description: This project provides for raising the elevation of an existing bike path crossing over Carmel Creek.

Justification: This project will provide for relief of water ponding under the Carmel Country Road Bridge and to the east of the bridge on the Palacio Del Mar property. This condition has created a health and safety issue for area residents.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Public Facilities Financing Plan (Project W-3) and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was scheduled to be completed in Fiscal Year 2013, but due to revised project scope, preliminary engineering was completed in Fiscal Year 2014. Design began in Fiscal Year 2014 and is scheduled to be completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2016.

Summary of Project Changes: The project schedule has been revised due to a change in scope. Project budget was increased in Fiscal Year 2014 in the amount of \$1.0 million per City Council Resolution R-308365, adopted July 30, 2013, which authorized the update to the Carmel Valley Public Facilities Financing Plan and provided for the reconciliation of project budgets. No other significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 268,886	\$ 2,443,114	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,712,000
Total		\$ 268,886	\$ 2,443,114	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,712,000

Transportation & Storm Water

Carmel Mountain Road to Del Mar Mesa Road / S00846

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Del Mar Mesa	Priority Category: N/A
Project Status: Continuing	Contact Information: Tracanna, John
Duration: 2003 - 2015	619-533-3682
Improv Type: New	jtracanna@sandiego.gov

Description: This project provides for the construction of Carmel Mountain Road as a two-lane collector street from the Carmel Valley Neighborhood easterly boundary to Little McGonigle Ranch Road (formerly Del Mar Mesa Road). The 4,050 linear feet of half-width road (FBA funded) which traverses open space will be 40-feet/62-feet. Also included as part of this project is a wildlife crossing under Carmel Mountain Road. The remainder (sub-divider funded) will be both 40-feet/62-feet and 50-feet/72-feet and will include left-turn lanes at intersections and major driveways as needed. A multi-use trail will be constructed as part of this project along the entire project length.

Justification: This project is required to accommodate the additional traffic generated as a result of development in Del Mar Mesa.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific (Community) Plan and is in conformance with the City's General Plan.

Schedule: Project design and construction are to be completed by the developer in accordance with a Reimbursement Agreement (RA) which began in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ 63,020	\$ 1,736,980	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,800,000
Total		\$ 63,020	\$ 1,736,980	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,800,000

Transportation & Storm Water

Carmel Valley Rd-Del Mar Hts to Lopelia Meadows PI / S00906

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Pacific Highlands Ranch	Priority Category: N/A
Project Status: Warranty	Contact Information: Tracanna, John
Duration: 2005 - 2015	619-533-3682
Improv Type: New	jtracanna@sandiego.gov

Description: This reimbursement project provides for design and construction of Carmel Valley Road from Del Mar Heights Road to Lopelia Meadows Place as a four-lane facility within a 122-foot right-of-way that can accommodate six lanes in the future. The two internal lanes will be left unimproved for future expansion to accommodate six lanes of traffic or another transit oriented facility. In the interim, these two lanes shall be landscaped and incorporated into the center median improvements. This section of Carmel Valley Road includes the pedestrian undercrossing at the Lopelia Meadows Place. See Project T-4.3 in the Pacific Highlands Ranch Public Facilities Financing Plan. This project will be built by the developer who will be reimbursed.

Justification: Due to anticipated traffic volumes on Carmel Valley Road, the section between Del Mar Heights Road and Lopelia Meadows Place will be constructed as a four-lane facility that can be expanded to six lanes in the future.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Reimbursement to the developer will be made in accordance with the existing reimbursement agreement. This project is complete.

Summary of Project Changes: This project is complete and will be closed after final reimbursement to the developer.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015							Unidentified Funding	Project Total	
				FY 2015	Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
Pacific Highlands Ranch FBA	400090	\$ 6,036,347	\$ 863,653	\$ 305,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	7,205,000
Total		\$ 6,036,347	\$ 863,653	\$ 305,000	\$ -	\$ -	7,205,000						

Transportation & Storm Water

Carmel Valley Rd-Lopelia Meadows to Via Abertura / S00934

Trans - Roadway

Council District: 1	Priority Score: 46
Community Plan: Pacific Highlands Ranch	Priority Category: Medium
Project Status: Continuing	Contact Information: Tracanna, John
Duration: 2008 - 2018	619-533-3682
Improv Type: New	jtracanna@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of Carmel Valley Road from Lopelia Meadows place to Via Abertura as a four-lane facility within a 122-foot right-of-way that can accommodate six lanes in the future (approximately 3,600 linear feet).

Justification: This project is in accordance with the Pacific Highlands Ranch Public Facilities Financing Plan, Project T-4.4. Companion Projects T-4.2 and T-4.3 are for the other phases of this project.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I was completed in Fiscal Year 2014. Pardee agreed to advance funding and is anticipated to be reimbursed from the Pacific Highlands Ranch Facilities Benefit Assessment (FBA) under the terms of a reimbursement agreement. Reimbursement to the developer is programmed for Fiscal Year 2014 through Fiscal Year 2017. Subsequent phases are anticipated with adjacent subdivision development with reimbursement estimated to occur in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015		FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
					Anticipated								
Pacific Highlands Ranch FBA	400090	\$ 381,942	\$ 2,468,058	\$ -	\$ -	\$ 600,000	\$ 8,850,000	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 12,700,000
Total		\$ 381,942	\$ 2,468,058	\$ -	\$ -	\$ 600,000	\$ 8,850,000	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 12,700,000

Transportation & Storm Water

Carmel Valley Rd-Via Albutura to Camino Del Sur / S00854

Trans - Roadway

Council District: 1, 5	Priority Score: 55
Community Plan: Torrey Highlands	Priority Category: Medium
Project Status: Continuing	Contact Information: Tracanna, John
Duration: 2003 - 2016	619-533-3682
Improv Type: New	jtracanna@sandiego.gov

Description: This project provides for the design and construction of two additional travel lanes in two increments. The first increment requires the widening along the frontage of the Torrey Del Mar development. The second increment completes the remainder of the widening. Timing of each increment of widening will be based on the rate of development in Torrey Highlands. See project T4.3 in the Torrey Highlands Public Facilities Financing Plan.

Justification: This facility is required to accommodate traffic generated by new development in Black Mountain Ranch, Torrey Highlands, and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

Schedule: Initial lanes have been completed. Widening to be completed by the two separate developers per terms of Reimbursement Agreement (RA). The RA and construction of the lanes adjacent to the Torrey Del Mar development were also completed in Fiscal Year 2013 (First Increment). It is anticipated that construction of the second increment of the widening will begin in late Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 9,973,590	\$ 5,249,734	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,223,324
Total		\$ 9,973,590	\$ 5,249,734	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,223,324

Transportation & Storm Water

Carmel Valley Road 4/6 Lanes s/o of Street A / S00900

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Torrey Highlands, Pacific Highlands Ranch	Priority Category: N/A
Project Status: Continuing	Contact Information: Tracanna, John
Duration: 2004 - 2017	619-533-3682
Improv Type: New	jtracanna@sandiego.gov

Description: This reimbursement project provides for the design and construction of Carmel Valley Road from the Camino Santa Fe Interchange to Del Mar Heights Road as a six-lane facility within a 146-foot right-of-way transitioning to a four-lane facility within a 122-foot right-of-way (4,000 linear feet). The expanded right-of-way will permit widening of up to 24 additional feet for a future transit-oriented facility. In the interim, these two-lanes shall be landscaped and incorporated into the center median improvements.

Justification: Due to anticipated traffic volumes on Carmel Valley Road, the portion between SR-56 and Del Mar Heights Road will be constructed as a six-lane facility, in two phases, as required by the Transportation Phasing. See Project T- 4.2 and Torrey Highlands Public Facilities Financing Plan Project T- 4.5.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch and Torrey Highlands Public Facilities Financing Plans and is in conformance with the City's General Plan.

Schedule: The developer (Pardee) provided advanced funding for this project and will be reimbursed from the Pacific Highlands Ranch Facilities Benefit Assessment under the terms of a reimbursement agreement.

Summary of Project Changes: No change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 3,410,239	\$ 989,761	\$ 2,685,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,085,000
Total		\$ 3,410,239	\$ 989,761	\$ 2,685,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,085,000

Transportation & Storm Water

Carmel Valley Road Enhancement Project / S00859

Trans - Roadway - Enhance/Scape/Medians

Council District: 1	Priority Score: 51
Community Plan: Carmel Valley	Priority Category: Medium
Project Status: Warranty	Contact Information: Palaseyed, Abi
Duration: 1997 - 2015	619-533-4654
Improv Type: Replacement - Rehab	apalaseyed@sandiego.gov

Description: This project provides for improving Carmel Valley Road to a modified two-lane collector street from 300 feet east of Portofino Drive to the Del Mar city limits. The improvements include construction of curb, gutter, sidewalks, and drainage improvements as well as construction of a Class II bicycle lane on both sides of Carmel Valley Road.

Justification: This project will improve traffic flow and turning movements on this roadway and provide bike paths on Carmel Valley Road.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction of the project are complete. Environmental monitoring is scheduled to continue through Fiscal Year 2015.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 339,464	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 339,464
ISTEA-TransNet Exchange	400162	3,137	-	-	-	-	-	-	-	-	-	3,137
TransNet (Prop A 1/2% Sales Tax)	400156	7,945,040	-	-	-	-	-	-	-	-	-	7,945,040
Torrey Pines - Urban Community	400133	562,000	-	-	-	-	-	-	-	-	-	562,000
TransNet Extension Congestion Relief Fund	400169	186,611	58,389	-	-	-	-	-	-	-	-	245,000
Total		\$ 9,036,253	\$ 58,389	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,094,641

Transportation & Storm Water

Carroll Canyon Road/Sorrento Valley Road - Dist 1 / S00841

Trans - Bridge - Vehicular

Council District: 1, 6	Priority Score: 73
Community Plan: Mira Mesa, Torrey Pines	Priority Category: High
Project Status: Continuing	Contact Information: Manchester, Jeffrey
Duration: 1988 - 2016	619-533-4661
Improv Type: New	jmanchester@sandiego.gov

Description: This project provides for a modified four-lane collector street from Sorrento Valley Road, under Interstate 805, to Scranton Road as part of a joint project with Caltrans. Carroll Canyon Road will include Class II bike lanes and direct access ramps onto Interstate 805 from Carroll Canyon Road to the Interstate 5 interchange. This is project T-29 in the Mira Mesa Public Facilities Financing Plan.

Justification: The Carroll Canyon Road extension project is necessary in accordance with the community plan and the average daily trip forecast of 25,000 vehicles per day. Currently, there is no roadway and the traffic travels on Mira Mesa Boulevard which is over capacity. This project will improve traffic circulation in the area.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was scheduled in Fiscal Year 2005 and rescheduled to Fiscal Year 2009 due to changes in scope and alignment. Design was completed in Fiscal Year 2010. Construction began in Fiscal Year 2010 and was completed in Fiscal Year 2014. Project will remain active until warranty period ends in Fiscal Year 2015.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Mitigation Funds for Carroll Canyon Road	400843	\$ 2,700,117	\$ (117)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,700,000
Historical Fund	X999	6,131,930	-	-	-	-	-	-	-	-	-	6,131,930
Mira Mesa - FBA	400085	1,933,285	459,592	-	-	-	-	-	-	-	-	2,392,877
Torrey Pines - Urban Community	400133	93,871	56,129	-	-	-	-	-	-	-	-	150,000
TransNet Extension Congestion Relief Fund	400169	9,530,299	152,894	-	-	-	-	-	-	-	-	9,683,193
Total		\$ 20,389,502	\$ 668,498	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,058,000

Transportation & Storm Water
Cherokee Street Improvements / S00921

Trans - Ped Fac - Sidewalks

Council District: 3	Priority Score: 43
Community Plan: Normal Heights (Mid-City)	Priority Category: Medium
Project Status: Continuing	Contact Information: Sleiman, Alexander
Duration: 2008 - 2016	619-533-4618
Improv Type: Betterment	asleiman@sandiego.gov

Description: This project provides for the reconstruction of the curbs, gutters, and sidewalks on Cherokee Street from Monroe Avenue to East Mountain View.

Justification: This project is required in order to mitigate drainage problems and reduce flooding.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Normal Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering began in Fiscal Year 2009 and was completed in Fiscal Year 2010. Design began in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: The project schedule has been revised.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000
TransNet Extension Congestion Relief Fund	400169	314,300	1,641,705	-	-	-	-	-	-	-	-	1,956,005
Total		\$ 344,300	\$ 1,641,705	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,986,005

Transportation & Storm Water

Coastal Rail Trail / S00951

Trans - Bicycle Facilities (All Class.)

Council District: 1	Priority Score: 72
Community Plan: Torrey Pines, University	Priority Category: High
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 2002 - 2018	619-533-4654
Improv Type: New	apalaseyed@sandiego.gov

Description: This project provides for identifying the best alignment for a bikeway route of approximately 10 miles between Sorrento Valley/Carmel Valley Road to the Gilman Drive/Interstate 5 Intersection.

Justification: This project is part of a larger multi-jurisdictional project, which proposes a bikeway along the coast in the cities of Oceanside, Encinitas, Solana Beach, Carlsbad, Del Mar, and San Diego. It is intended to provide regional connectivity for both commuting bicyclists and recreational activities.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines and University Community Plans and is in conformance with the City's General Plan.

Schedule: Preliminary engineering began in Fiscal Year 2013. Design and environmental document were scheduled to be completed in Fiscal Year 2014, but due to revised project scope, are now scheduled to begin in Fiscal Year 2015. Construction is now expected to begin in Fiscal Year 2017. This schedule will be revised once funding is identified to complete the project.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 17,469	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	17,469
Grant Fund - Federal	600000	1,263,644	553,877	-	-	-	-	-	-	-	-	1,817,521
Grant Fund - Other	600002	63,429	-	-	-	-	-	-	-	-	-	63,429
Prop A-(Bikeway)	400158	81,770	-	-	-	-	-	-	-	-	-	81,770
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	19,925,629	19,925,629
Total		\$ 1,426,311	\$ 553,877	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 19,925,629	\$ 21,905,818

Transportation & Storm Water
Concrete Streets / AID00006

Trans - Roadway

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Gefrom, Walter
Duration: 2010 - 2020	619-527-7509
Improv Type: Betterment	wgefrom@sandiego.gov

Description: This annual allocation provides for the repair and reconstruction of concrete streets which are necessary to maintain the concrete streets in a serviceable condition and to prevent deterioration.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Justification: The repair and reconstruction of concrete streets is necessary to maintain the concrete streets in serviceable condition and prevent deterioration.

Schedule: Projects are scheduled on a priority basis.

Operating Budget Impact: None.

Summary of Project Changes: There is no significant change anticipated for this project in Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY		
Capital Outlay Fund	400002	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Deferred Maint Revenue 2009A-Project	400624	114,786	-	-	-	-	-	-	-	-	-	114,786
CIP Contributions from General Fund	400265	1,497,416	684,584	-	-	-	-	-	-	-	-	2,182,000
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	3,975	9,746,025	-	-	-	-	-	-	-	-	9,750,000
Prop 42 Replacement - Transportation Relief Fund	200306	-	1,500,000	-	-	-	-	-	-	-	-	1,500,000
Total		\$ 1,816,176	\$ 11,930,610	\$ -	\$ 13,746,786							

Transportation & Storm Water
Coolidge Street Storm Drain / S11003

Drainage - Storm Drain Pipes

Council District: 7	Priority Score: 46
Community Plan: Linda Vista	Priority Category: Medium
Project Status: Continuing	Contact Information: Batta, Jamal
Duration: 2011 - 2016	619-533-7482
Improv Type: Replacement	jbatta@sandiego.gov

Description: This project provides for improved flood control by upgrading the existing pipe and inlet along Coolidge Street.

Justification: This project will alleviate frequent flooding during normal storm events as a result of the current undersized storm drain.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2015 and to be completed in Fiscal Year 2016.

Summary of Project Changes: Deferred Capital Bond funding in the amount of \$294,000 is anticipated to be allocated to this project in Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 5,623	\$ 94,377	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000
Deferred Capital Bond Financing	9301	-	-	-	294,000	-	-	-	-	-	-	294,000
Linda Vista Urban Comm	400113	75,000	-	-	-	-	-	-	-	-	-	75,000
Total		\$ 80,623	\$ 94,377	\$ -	\$ 294,000	\$ -	469,000					

Transportation & Storm Water

Cooperative Traffic Signal Projects / AIL00003

Trans - Signals - Traffic Signals

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hughes, Duncan
Duration: 2010 - 2020	619-533-3141
Improv Type: Replacement	drhughes@sandiego.gov

Description: This annual allocation provides for the City's share of the cost of traffic signal improvements undertaken in cooperation with others.

Justification: It is often beneficial for the City to share in the cost of traffic signal improvements undertaken in cooperation with other agencies. The most common situation involves the intersection of a City street with a State highway, County road, or street that is the responsibility of another jurisdiction. This project provides the flexibility necessary for timely initiation of these improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: Future year funding will be allocated as sublet projects are identified. No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
Belmont/Mission Beach Develop	400185	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Grant Fund - State	600001	5,702	24,298	-	-	-	-	-	-	-	-	30,000
TransNet (Prop A 1/2% Sales Tax)	400156	-	84,911	-	-	-	-	-	-	-	-	84,911
TransNet Extension Congestion Relief Fund	400169	87,546	26,043	-	-	-	-	-	-	-	-	113,589
Total		\$ 93,249	\$ 385,251	\$ -	\$ 478,500							

Transportation & Storm Water

Del Mar Heights Road Flashing Beacon / S00987

Trans - Signals - Calming/Speed Abatement

Council District: 1	Priority Score: 24
Community Plan: Carmel Valley	Priority Category: Low
Project Status: Continuing	Contact Information: Hughes, Duncan
Duration: 2009 - 2015	619-533-3141
Improv Type: New	drhughes@sandiego.gov

Description: This project will install a flashing beacon facing eastbound traffic on Del Mar Heights Road approximately 500 feet west of Seagrove Street.

Justification: The project provides for traffic safety improvements.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Public Facilities Financing Plan (Included in Project T-2) and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014. Construction has been rescheduled for Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total	
					Actual	Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			Future FY
Carmel Valley Consolidated FBA	400088	\$ 7,521	\$ 27,479	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	35,000
Total		\$ 7,521	\$ 27,479	\$ -	\$ -	35,000							

Transportation & Storm Water
Del Mar Heights Road-4/6 Lanes / S00903

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Pacific Highlands Ranch	Priority Category: N/A
Project Status: Warranty	Contact Information: Tracanna, John
Duration: 2003 - 2015	619-533-3682
Improv Type: New	jtracanna@sandiego.gov

Description: This reimbursement project provides for construction of Del Mar Heights Road from Old Carmel Valley Road to the new alignment of Carmel Valley Road as a modified five-lane roadway within a 122-foot right-of-way for a future six-lane facility. The project includes an eastbound third lane as the roadway approaches Carmel Valley Road. This project includes the bridge crossing over the open space corridor. This is the second phase of the project and will provide local access to the central area of development. The developer will advance funding for this project and be reimbursed from the Pacific Highlands Ranch Facilities Benefit Assessment (FBA) under the terms of a reimbursement agreement.

Justification: This facility is required to accommodate traffic being generated by new development in Pacific Highlands Ranch as well as by existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan (Project T-3.2) and is in conformance with the City's General Plan.

Schedule: Construction of the project is complete. Reimbursements to the developer will continue through Fiscal Year 2015.

Summary of Project Changes: No change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 8,221,545	\$ 1,578,455	\$ 42,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,842,000
Total		\$ 8,221,545	\$ 1,578,455	\$ 42,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,842,000

Transportation & Storm Water

Del Sol Boulevard-Central / S00858

Council District: 8
Community Plan: Otay Mesa
Project Status: Continuing
Duration: 2004 - 2016
Improv Type: New

Trans - Roadway

Priority Score: 51
Priority Category: Medium
Contact Information: Johnson, Brad
 619-533-5120
 bjohnson@sandiego.gov

Description: This project provides for construction of the central section of Del Sol Boulevard from the eastern boundary of Palm Ridge through the Multiple Species Conservation Program (MSCP) open space, and along the frontage of the proposed community park, elementary, and middle school site. The roadway will consist of 800 linear feet of a two-lane collector and 2,000 linear feet of a four-lane collector street. Phase I will construct approximately 1,000 linear feet of new road west of Surfcrest Drive along the frontage of the new school. Phase II will construct the remainder.

Justification: The transportation element of the Otay Mesa Community Plan suggests that an integrated transportation network will provide mobility and accessibility for the residents and business travelers to, from, and through the community. See companion projects T-4.1 and T-4.2 in the Otay Mesa Public Facilities Financing Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation and Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I will be constructed by the San Ysidro School District through a Facilities Benefit Assessment Reimbursement Agreement. Design of Phase I was completed in Fiscal Year 2012. Construction of Phase I began in Fiscal Year 2012 and was completed in Fiscal Year 2014. A two-year maintenance period is expected to be completed in Fiscal Year 2016. Phase I is scheduled to be closed in Fiscal Year 2016. Phase II will be designed and constructed by the City to complete the connection from Phase I to the existing westerly terminus.

Summary of Project Changes: Project schedule has been revised due to delays during construction.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	\$ 5,082,894	\$ 1,417,106	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,500,000
Total		\$ 5,082,894	\$ 1,417,106	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,500,000

Transportation & Storm Water

Dennery Road East / S10018

Trans - Roadway

Council District: 8	Priority Score: N/A
Community Plan: Otay Mesa	Priority Category: N/A
Project Status: Continuing	Contact Information: January, Frank
Duration: 2010 - 2017	619-533-3699
Improv Type: New	fjanuary@sandiego.gov

Description: This project provides for constructing approximately 2,900 linear feet as a two-lane collector street north of Palm Avenue within the Dennery Ranch Precise Plan area. Multiple Species Conservation Program frontage is to be funded from the Otay Mesa Facilities Benefit Assessment.

Justification: This project is required to accommodate the additional traffic generated as a result of development in the Otay Mesa community.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction have been completed. Per terms of an anticipated reimbursement agreement, the developer may be reimbursed contingent upon the rate of fees collected within the community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	\$ -	\$ 109,707	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 109,707
Total		\$ -	\$ 109,707	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 109,707

Transportation & Storm Water Drainage Projects / ACA00001

Drainage - Storm Drain Pipes

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Matter, Gene
Duration: 2010 - 2020	619-527-7506
Improv Type: New	rmatter@sandiego.gov

Description: This annual allocation provides for reconstructing or replacing failed drainage facilities citywide.

Justification: This project provides for the high priority redesign and reconstruction of existing storm drain structures. There are currently over 900 miles of storm drains in the City of San Diego. These storm drains can fail because of a variety of reasons (system material, age, earth movement, etc). The Operations and Maintenance Section of the Storm Water Division regularly cleans these systems and performs minor repairs; however, storm drain systems that require redesign and reconstruction are often encountered.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis as funding is identified.

Summary of Project Changes: A total of \$21.7 million has been allocated to this project for Fiscal Year 2015 comprised of \$2.9 million in General Fund contributions, as well as anticipated deferred capital bond funding in the amount of \$18.8 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 1,250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,250,000
Deferred Maint Revenue 2009A-Project	400624	4,874,091	0	-	-	-	-	-	-	-	-	4,874,091
Deferred Maintenance Revenue 2012A-Project	400848	5,249,064	5,034,551	-	-	-	-	-	-	-	-	10,283,615
Deferred Capital Bond Financing	9301	-	-	-	18,822,255	26,080,000	26,080,000	-	-	-	-	70,982,255
CIP Contributions from General Fund	400265	3,520,236	1,876,081	2,850,000	-	-	-	-	-	-	-	8,246,317
Grant Fund - State	600001	725,000	-	-	-	-	-	-	-	-	-	725,000
TransNet (Prop A 1/2% Sales Tax)	400156	1,912,198	25,352	-	-	-	-	-	-	-	-	1,937,550
Street Division CIP Fund	200202	83,103	0	-	-	-	-	-	-	-	-	83,103
TransNet Extension Congestion Relief Fund	400169	599,412	39,495	-	-	-	-	-	-	-	-	638,907
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	137,540,433	137,540,433
Total		\$ 18,213,105	\$ 6,975,478	\$ 2,850,000	\$ 18,822,255	\$ 26,080,000	\$ 26,080,000	\$ -	\$ -	\$ -	\$ 137,540,433	\$ 236,561,271

Transportation & Storm Water

El Camino Real - Half Mile to Via De La Valle / S00856

Trans - Bridge - Vehicular

Council District: 1	Priority Score: 53
Community Plan: Future Urbanizing Area - Subarea 2	Priority Category: Medium
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 1992 - 2018	619-533-5120
Improv Type: Widening	bjohnson@sandiego.gov

Description: This project provides for replacing the existing two-lane bridge with a four-lane bridge and widening the existing two-lane roadway to a modified four-lane major road. This project will also provide for improvements on eastbound Via de la Valle as far as northbound El Camino Real.

Justification: This project will replace the existing bridge and modify the segment of El Camino Real between Via de la Valle and San Dieguito Road in order to ensure a structurally sound bridge over the San Dieguito river, alleviate problems associated with high flood events, improve pedestrian and vehicular access to nearby coastal and recreational resources, relieve traffic congestion, and improve consistency with the adopted land-use plan for the project area.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Fairbanks Ranch Country Club Specific Plan and the North City Future Urbanizing Area Framework Plan and is in conformance with the City's General Plan.

Schedule: The environmental review process began in Fiscal Year 2007 and is scheduled to be completed in Fiscal Year 2015. Design began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Land acquisition is scheduled to begin in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2016 and anticipated to be completed in Fiscal Year 2018. Due to the complexity in obtaining environmental clearance, construction is anticipated to be advertised in Fiscal Year 2015.

Summary of Project Changes: TransNet funding originally identified for Fiscal Year 2015 in the amount of \$3.2 million is being re-allocated to Fiscal Year 2016. Developer Impact Fee funds of \$342,000 have been allocated to this project for Fiscal Year 2015. Funding previously listed in Fiscal Year 2014 as unidentified is correctly identified as Highway Bridge Program (HBP) federal grant funding and will be programmed for Fiscal Year 2016 in the amount of \$20.1 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Fairbanks Country Club-Fac Dev	400097	\$ 675,561	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 675,561
Grant Fund - Federal	600000	2,911,818	2,482,550	-	-	20,058,076	-	-	-	-	-	25,452,444
Pacific Highlands Ranch FBA	400090	121,455	674,845	-	-	-	-	-	-	-	-	796,300
Private & Others Contrib-CIP	400264	-	157,000	-	-	-	-	-	-	-	-	157,000
TransNet (Prop A 1/2% Sales Tax)	400156	498,526	27,603	-	-	-	-	-	-	-	-	526,129
Sub Area-2	400101	-	950,000	342,000	-	-	-	-	-	-	-	1,292,000
TransNet Extension Congestion Relief Fund	400169	611,038	313,962	-	-	3,200,000	-	-	-	-	-	4,125,000
Total		\$ 4,818,398	\$ 4,605,960	\$ 342,000	\$ -	\$ 23,258,076	\$ -	\$ 33,024,434				

Transportation & Storm Water

El Camino Real Widening / S00916

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Pacific Highlands Ranch, Black Mountain Ranch	Priority Category: N/A
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 2007 - 2015	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for widening of the existing roadway of El Camino Real (between Half Mile Drive and San Dieguito Road) as a four-lane major street within the existing, graded right-of-way.

Justification: This project is required in order to accommodate the additional traffic generated as a result of development in the surrounding communities, including Pacific Highlands Ranch, as well as the existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch and Black Mountain Ranch Public Facilities Financing Plans and is in conformance with the City's General Plan.

Schedule: This project was completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 1,854	\$ 98,146	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Total		\$ 1,854	\$ 98,146	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000

Transportation & Storm Water

El Camino Real/State Route 56 Bike Path Connector / S00981

Trans - Bicycle Facilities (All Class.)

Council District: 1	Priority Score: 32
Community Plan: Carmel Valley	Priority Category: Low
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2009 - 2016	619-533-5120
Improv Type: Betterment	bjohnson@sandiego.gov

Description: The project provides a new pervious concrete bike path connector, a concrete driveway apron, associated drainage improvements, and re-vegetation areas on the east side of El Camino Real in order to provide access to the State Route 56 Bike Path.

Justification: This project is required in order to provide a safe method of bicycle access from street to trail.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Public Facilities Financing Plan (See project T-4) and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and will be completed in Fiscal Year 2015. Construction will begin and be completed in Fiscal Year 2016.

Summary of Project Changes: Total project cost has been increased due to refined project cost estimate. Additional Carmel Valley FBA funding in the amount of \$194,140 has previously been allocated. TransNet funding in the amount of \$83,700 will be allocated to this project in Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 105,962	\$ 355,678	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	461,640
TransNet Extension Congestion Relief Fund	400169	-	-	83,700	-	-	-	-	-	-	-	83,700
Total		\$ 105,962	\$ 355,678	\$ 83,700	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	545,340

Transportation & Storm Water

Euclid Avenue & Home Improvements / S00886

Trans - Roadway

Council District: 9	Priority Score: N/A
Community Plan: Normal Heights (Mid-City)	Priority Category: N/A
Project Status: Warranty	Contact Information: Batta, Jamal
Duration: 2002 - 2015	619-533-7482
Improv Type: New	jbatta@sandiego.gov

Description: This project provides for street improvements recommended in the Euclid Avenue Revitalization Program and the Mid-City Community Plan. Improvements will extend from Home Avenue to Thorn Street and will include curb, gutter, sidewalk, paving, traffic calming installations, and landscape.

Justification: Euclid Avenue carries a traffic volume in excess of its design capacity, resulting in significant congestion, which impacts neighboring properties. Traffic speed, volume, and a deficiency in pedestrian infrastructure compromise pedestrian safety.

Operating Budget Impact: The landscape maintenance will be the responsibility of the landscape maintenance assessment district (MAD).

Relationship to General and Community Plans: This project is consistent with the Mid-City: Normal Heights Community Plan and is in conformance with the City's General Plan.

Schedule: All construction improvements are complete except the landscape, which is pending formation of a maintenance assessment district. The street is operational and open to traffic.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 156,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	156,000
Mid City Urban Comm	400114	202,211	72,420	-	-	-	-	-	-	-	-	274,631
Private & Others Contrib-CIP	400264	-	19,500	-	-	-	-	-	-	-	-	19,500
TransNet (Prop A 1/2% Sales Tax)	400156	402,609	-	-	-	-	-	-	-	-	-	402,609
RDA Contributions to City Heights Project Fund	200347	160,000	-	-	-	-	-	-	-	-	-	160,000
Total		\$ 920,820	\$ 91,920	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,012,740

Transportation & Storm Water
FY12 Asphalt Overlay Group I / S12030

Trans - Roadway

Council District: Citywide	Priority Score: 60
Community Plan: Citywide	Priority Category: High
Project Status: Continuing	Contact Information: Gefrom, Walter
Duration: 2012 - 2015	619-527-7509
Improv Type: Betterment	wgefrom@sandiego.gov

Description: This project provides for street resurfacing citywide.

Justification: Resurfacing of City streets is necessary to maintain the streets in serviceable condition and prevent deterioration of the roadway.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the appropriate community plans and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2012 and was completed in Fiscal Year 2014. Project close out activities will continue in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY		
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 6,032,552	\$ 8,675	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,041,227
TransNet Extension Congestion Relief Fund	400169	3,323,674	635,099	-	-	-	-	-	-	-	-	3,958,773
Total		\$ 9,356,226	\$ 643,774	\$ -	\$ 10,000,000							

Transportation & Storm Water
FY12 Asphalt Overlay Group II / S12031

Trans - Roadway

Council District: Citywide	Priority Score: 60
Community Plan: Citywide	Priority Category: High
Project Status: Continuing	Contact Information: Gefrom, Walter
Duration: 2012 - 2015	619-527-7509
Improv Type: Betterment	wgefrom@sandiego.gov

Description: This project provides for street resurfacing citywide.

Justification: Resurfacing of City streets is necessary to maintain the streets in serviceable condition and prevent deterioration of the roadway.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the appropriate community plans and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2012 and was completed in Fiscal Year 2014. Project close out activities will continue in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY		
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 35,088	\$ 2,674	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 37,762
TransNet ARRA Exchange Fund	400677	318,900	-	-	-	-	-	-	-	-	-	318,900
TransNet Extension Congestion Relief Fund	400169	2,197,847	822,551	-	-	-	-	-	-	-	-	3,020,398
Total		\$ 2,551,835	\$ 825,225	\$ -	\$ 3,377,060							

Transportation & Storm Water

Five Points Neighborhood Pedestrian Improvements / S00988

Trans - Signals - Calming/Speed Abatement

Council District: 2, 3	Priority Score: 48
Community Plan: Uptown, Midway - Pacific Highway	Priority Category: Medium
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2009 - 2015	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: The project provides for the construction of pedestrian curb extension, sidewalk, curb ramps, countdown pedestrian crossing signal system, and modifies traffic signage and signals to allow for safe pedestrian crossing at the intersections of Hancock Street and Washington Street and San Diego Avenue and Washington Street.

Justification: This project is needed to address public concerns regarding pedestrian safety in the Five Points Neighborhood.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Midway Pacific Highway Corridor and Uptown Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and was completed in Fiscal Year 2012. Project construction began in Fiscal Year 2014 and is scheduled to be completed in Fiscal Year 2015.

Summary of Project Changes: In Fiscal Year 2014, City Council authorized, per R-308507, the transfers of TransNet funding from the Washington Street Improvements project (S00703) in the amount of \$114,396, and from the Aldine Drive and Fairmount Drive Slope project (S00865) in the amount of \$210,604. This transfer will fully fund the construction of this project. Unidentified funding in the amount of \$325,000 has been removed.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
North Bay Redevelopment CIP Contribution Fund	200346	\$ 149,928	\$ 72	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	150,000
TransNet Extension Congestion Relief Fund	400169	-	-	-	325,000	-	-	-	-	-	-	325,000
Total		\$ 149,928	\$ 72	\$ -	\$ 325,000	\$ -	475,000					

Transportation & Storm Water
Five Year CIP Planning / AID00003

Trans - Roadway

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Chui, Gary
Duration: 2010 - 2020	619-533-3770
Improv Type: Betterment	gchui@sandiego.gov

Description: This annual allocation provides funding for preliminary engineering for future CIP projects.

Schedule: Projects will be scheduled on a priority basis.

Justification: Preliminary engineering is required for all CIP projects to determine costs and feasibility.

Summary of Project Changes: In Fiscal Year 2014, City Council authorized the transfer of TransNet funding from this project to the Genesee Avenue - Widen Interstate 5 Crossing project (S00839). This project will be closed following the implementation of the adopted resolution.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
TransNet Extension Congestion Relief Fund	400169	\$ -	\$ 579,000	\$ -	\$ (579,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total		\$ -	\$ 579,000	\$ -	\$ (579,000)	\$ -	0					

Transportation & Storm Water

Florence Griffith Joyner Elementary SR2S / S10061

Trans - Signals - Calming/Speed Abatement

Council District: 9	Priority Score: 52
Community Plan: City Heights (Mid-City)	Priority Category: Medium
Project Status: Warranty	Contact Information: Sleiman, Alexander
Duration: 2010 - 2015	619-533-4618
Improv Type: New	asleiman@sandiego.gov

Description: This project will provide for the installation of new sidewalks, intersection bulb-outs to decrease the street crossing distances, pedestrian ramps, and a new traffic signal.

Justification: Located in the City Heights Community, Florence Griffith Joyner Elementary School serves students from kindergarten through fifth grade who walk or bike to school, and are faced with crossing several wide intersections in the vicinity of the school. This project will provide traffic calming measures and will enhance pedestrian mobility.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Project will remain active until warranty period ends in Fiscal Year 2015.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY		
Grant Fund - State	600001	\$ 990,770	\$ 286,865	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,277,635
TransNet (Prop A 1/2% Sales Tax)	400156	14,438	-	-	-	-	-	-	-	-	-	14,438
Total		\$ 1,005,208	\$ 286,865	\$ -	\$ 1,292,073							

Transportation & Storm Water

Florida Drive Median Improvements / S11057

Trans - Roadway - Enhance/Scape/Medians

Council District: 3	Priority Score: N/A
Community Plan: Balboa Park	Priority Category: N/A
Project Status: Continuing	Contact Information: Qasem, Labib
Duration: 2012 - 2015	619-533-6670
Improv Type: New	lqasem@sandiego.gov

Description: This project provides for the installation of median improvements on Florida Drive. Improvements include the installation of a concrete center median and street lighting to enhance safety conditions for vehicles, bicyclists, and other users of the roadway.

Justification: This project will enhance roadway conditions by reducing the occurrence of head-on collisions caused by vehicles crossing over the center median and adding street lights where none exist.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2015.

Summary of Project Changes: State grant funding was allocated to this project in Fiscal Year 2014 per resolution R-306446.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 45,798	\$ 905,819	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 951,617
Total		\$ 45,798	\$ 905,819	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 951,617

Transportation & Storm Water
Fourth Avenue and Quince Street / S11055

Trans - Roadway

Council District: 3	Priority Score: N/A
Community Plan: Uptown	Priority Category: N/A
Project Status: Warranty	Contact Information: Giandoni, Mark
Duration: 2011 - 2015	619-533-4618
Improv Type: New	mgiandoni@sandiego.gov

Description: This project will install pop-outs which will reduce walking distances at crosswalks and will install cross-walks to improve pedestrian safety. The improvements will enhance access to the pedestrian bridge at the west side of the intersection.

Justification: This project will increase safety for pedestrians.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: In April 2013, the Transportation & Storm Water Department (TSDW) met with SANDAG to discuss the best way to coordinate the transfer of management, design and completion of this project. In June 2013, SANDAG agreed to provide pedestrian and bicycle improvements in the Fourth Avenue corridor which will be constructed in lieu of this project. The proposed Fourth Avenue and Quince Street improvements project was canceled in Fiscal Year 2014.

Summary of Project Changes: This project will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - Other	600002	\$ 231,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	231,000
TransNet Extension Congestion Relief Fund	400169	99,000	-	-	-	-	-	-	-	-	-	99,000
Total		\$ 330,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	330,000

Transportation & Storm Water

Fourth Avenue/Fifth Avenue & Nutmeg Str / S11056

Trans - Ped Fac - Accessibility Improve

Council District: 3	Priority Score: N/A
Community Plan: Uptown	Priority Category: N/A
Project Status: Warranty	Contact Information: Giandoni, Mark
Duration: 2011 - 2015	619-533-4618
Improv Type: New	mggiandoni@sandiego.gov

Description: This project provides for the installation of pop-outs to reduce walking distance at both intersections and installs crosswalks at Fifth Avenue.

Justification: This project will improve safety and walkability.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: In April 2013, the Transportation & Storm Water Department (TSDW) met with SANDAG to discuss the best way to coordinate the transfer of management, design and completion of this project. In June 2013, SANDAG agreed to provide pedestrian and bicycle improvements in the Fourth Avenue corridor which will be constructed in lieu of this project. The proposed Fourth Avenue/Fifth Avenue & Nutmeg Street improvements was canceled in Fiscal Year 2014.

Summary of Project Changes: This project will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - Other	600002	\$ 577,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 577,000
TransNet Extension Congestion Relief Fund	400169	248,103	(103)	-	-	-	-	-	-	-	-	248,000
Total		\$ 825,103	\$ (103)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 825,000

Transportation & Storm Water

Genesee Avenue - Widen Interstate 5 Crossing / S00839

Trans - Bridge - Vehicular

Council District: 1	Priority Score: 44
Community Plan: University	Priority Category: Medium
Project Status: Continuing	Contact Information: Schultz, Louis
Duration: 1990 - 2016	619-533-4668
Improv Type: New	lschultz@sandiego.gov

Description: This project provides for widening Genesee Avenue to six lanes plus dual turn lanes and replacing the existing Genesee Avenue overcrossing with a higher, wider (124-foot) structure and the modification of the existing ramps. The environmental document will also clear additional Interstate 5 Corridor improvements including auxiliary lanes on both sides of the freeway, north and south of Genesee Avenue, and the replacement of the Voight Drive Overcrossing.

Justification: This project is needed to improve traffic flow. It is included in the Council-approved North University City Public Facilities Financing Plan (PFFP) as Project Number 24.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: The environmental document was completed in Fiscal Year 2011. Land acquisition and design will be completed in Fiscal Year 2014. Construction of the Genesee Overcrossing and ramps will begin in Fiscal Year 2015.

Summary of Project Changes: As a result of revised project scope, total project cost has increased by \$5.0 million dollars. In Fiscal Year 2014, City Council authorized the transfer of the additional funding required for the cost increase. Caltrans has secured \$72.0 million in non-City funding for the construction phase of this project. When combined with City funds of \$22.6 million, the total project cost is estimated at \$94.6 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Monetary Conditions Placed on Future Deposits	200636	\$ 287,667	\$ -	\$ -	\$ 304,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 591,667
North University City DIF	400849	1,400,000	-	-	1,365,000	-	-	-	-	-	-	2,765,000
North University City-FBA	400080	15,504,067	395,933	-	-	-	-	-	-	-	-	15,900,000
TransNet (Prop A 1/2% Sales Tax)	400156	-	-	-	101,927	-	-	-	-	-	-	101,927
TransNet Extension Congestion Relief Fund	400169	-	-	-	1,079,000	-	-	-	-	-	-	1,079,000
TransNet Extension RTCI Fee	400174	-	-	-	2,150,073	-	-	-	-	-	-	2,150,073
Total		\$ 17,191,734	\$ 395,933	\$ -	\$ 5,000,000	\$ -	\$ 22,587,667					

Transportation & Storm Water

Genesee Avenue-Nobel Dr to SR 52 / S00852

Trans - Roadway - Enhance/Scape/Medians

Council District: 1	Priority Score: 13
Community Plan: University	Priority Category: Low
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 1992 - 2017	619-533-4654
Improv Type: Widening	apalaseyed@sandiego.gov

Description: This project provides for widening Genesee Avenue from Nobel Drive to State Route 52 to a modified six-lane major street north of Decoro Street and a modified six-lane primary arterial south of Decoro Street. The project includes a right-turn lane, eastbound to southbound, at the Genesee Avenue/Nobel Drive intersection; additional left-turn lane, including a traffic signal at State Route 52 interchange; and Class II bicycle lanes.

Justification: This project is needed to increase the capacity of this facility. See Project Number A in the North University City Public Facilities Financing Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: City Council initiated a community plan amendment to delete this project from the community plan (R-301787, August 21, 2006). City Council Resolution R-302497, April 2, 2007, stipulates deletion of the project pending the preparation, consideration, and certification of a project-level Environmental Impact Report (EIR). This project will remain in the financing plan until the EIR is completed.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	\$ 1,439,109	\$ 509,491	\$ -	\$ -	\$ 22,181,100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 24,129,700
Total		\$ 1,439,109	\$ 509,491	\$ -	\$ -	\$ 22,181,100	\$ -	\$ 24,129,700				

Transportation & Storm Water
Georgia Street Bridge Improvements / S00863

Trans - Bridge - Vehicular

Council District: 3	Priority Score: 51
Community Plan: Greater North Park	Priority Category: Medium
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 1994 - 2016	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for seismic and structural improvements of the bridge and the adjacent retaining walls.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Justification: This bridge has severe spalling due to age and has severe height limitations which need to be corrected. Trucks continue to hit the low arches of the bridge.

Schedule: The environmental review process was completed in Fiscal Year 2013. Design began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2015. Right-of-way acquisition is scheduled to begin in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2016.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Federal Grant	9600	\$ -	\$ -	\$ -	\$ 7,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,000,000
Grant Fund - Federal	600000	1,542,240	-	-	-	-	-	-	-	-	-	1,542,240
TransNet (Prop A 1/2% Sales Tax)	400156	223,971	228,463	-	-	-	-	-	-	-	-	452,435
TransNet Bond Proceeds	400160	51,000	-	-	-	-	-	-	-	-	-	51,000
TransNet Extension Congestion Relief Fund	400169	998,714	1,940,653	-	-	-	-	-	-	-	-	2,939,367
Total		\$ 2,815,926	\$ 2,169,116	\$ -	\$ 7,000,000	\$ -	\$ 11,985,042					

Transportation & Storm Water

Guard Rails / AIE0002

Trans - Roadway - GRails/BRails/Safety

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Fuentes, Julio
Duration: 2010 - 2020	619-533-3092
Improv Type: Replacement	jfuentes@sanidiego.gov

Description: This annual allocation provides for installing new and replacing old guard rails along streets where needed.

Justification: The City maintains an ongoing program to promote safety within the public right-of-way. Analysis of accident patterns at a particular location will occasionally show that some minor improvements in the area would help to reduce the number and/or severity of accidents. This annual allocation provides the flexibility necessary for timely initiation of such improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 809,316	\$ 1,177,117	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,986,433
Infrastructure Improvement - CD 5	400685	-	2,256	-	-	-	-	-	-	-	-	2,256
TransNet (Prop A 1/2% Sales Tax)	400156	1,123,340	110,188	-	-	-	-	-	-	-	-	1,233,528
Total		\$ 1,932,655	\$ 1,289,561	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,222,216

Transportation & Storm Water

Hayes Ave Storm Drain / S11002

Drainage - Storm Drain Pipes

Council District: 3	Priority Score: 41
Community Plan: Uptown	Priority Category: Low
Project Status: Continuing	Contact Information: Batta, Jamal
Duration: 2011 - 2016	619-533-7482
Improv Type: Replacement	jbatta@sandiego.gov

Description: This project provides for improved flood control by upgrading the existing pipe along Hayes Avenue.

Justification: This project will alleviate frequent flooding during normal storm events as a result of the current undersized storm drain pipe.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2014 and is scheduled to be completed in Fiscal Year 2015. The warranty period will be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 6,850	\$ 193,150	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Uptown Urban Comm	400121	93,657	261,343	-	-	-	-	-	-	-	-	355,000
Total		\$ 100,507	\$ 454,493	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 555,000

Transportation & Storm Water
Hillery Drive Improvements / S11064

Trans - Roadway

Council District: 6	Priority Score: N/A
Community Plan: Mira Mesa	Priority Category: N/A
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 2012 - 2016	619-533-4654
Improv Type: Widening	apalaseyed@sandiego.gov

Description: This project will provide for the widening of Hillery Drive and traffic calming on adjacent streets.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Justification: Caltrans is completing a high occupancy/transit freeway lanes project in the middle of Interstate 15, with a Direct Access Ramp (DAR) onto Hillery Drive to serve the Mira Mesa community. Traffic mitigation is required as part of this project.

Schedule: Design and right-of-way acquisition began in Fiscal Year 2012 and were completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and is scheduled to be completed in Fiscal Year 2015. The warranty period will be completed in Fiscal Year 2016.

Operating Budget Impact: None.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 652,976	\$ 1,847,024	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000
Total		\$ 652,976	\$ 1,847,024	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000

Transportation & Storm Water
Holly Dr. Street Improvements / S11033

Trans - Roadway

Council District: 4	Priority Score: 37
Community Plan: Encanto Neighborhoods (Southeastern)	Priority Category: Low
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2011 - 2016	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for construction of curbs, gutters, sidewalks, driveways, curb ramps, and pavement on Holly Drive from South Willie James Jones Avenue to South Euclid Avenue.

Justification: This project will improve the street and sidewalk making them safer for pedestrians.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Encanto Neighborhoods Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2015. Project will remain active until warranty period ends in Fiscal Year 2016.

Summary of Project Changes: Project schedule has been revised.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 366,429	\$ 593,571	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 960,000
TransNet (Prop A 1/2% Sales Tax)	400156	-	140,000	-	-	-	-	-	-	-	-	140,000
S.E. San Diego Urban Comm	400120	358,800	541,200	-	-	-	-	-	-	-	-	900,000
Total		\$ 725,229	\$ 1,274,771	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000

Transportation & Storm Water

I-5 to SR-56 Freeway Connectors / S00707

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Carmel Valley	Priority Category: N/A
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2003 - 2016	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for the preparation of a project report and environmental document (PR/ED) for northerly connections of the Interstate 5 and State Route 56 freeways. Alternatives under consideration include direct freeway-to-freeway connectors from westbound State Route 56 to northbound Interstate 5 and southbound Interstate 5 to eastbound State Route 56, an auxiliary lane alternative which proposes providing operational improvements on Interstate 5 between Del Mar Heights Road and Carmel Valley Road, on Carmel Valley Road between Interstate 5 and State Route 56, and on State Route 56 west of Carmel Country Road. The third alternative includes the direct freeway connectors from westbound State Route 56 to northbound Interstate 5 and the auxiliary lane alternative improvements on southbound Interstate 5, eastbound Carmel Valley Road, and eastbound State Route 56.

Justification: State Route 56 opened to traffic in July 2004 and provided a new east/west connection between Interstates 5 and 15. This introduced a significantly new volume of traffic to the Interstate 5 corridor in Carmel Valley, some of which needs to travel to or from the north. This project will provide the improvements necessary to make these moves most efficiently and avoid the heavy use of local streets.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plans and is in conformance with the City's General Plan.

Schedule: Preparation of the project report and environmental determination began in Fiscal Year 2004 and was completed in Fiscal Year 2014. Design and construction will be scheduled following completion of the prior phases.

Summary of Project Changes: The financial schedules have been updated for the programmed Facilities Benefit Assessment (FBA) funds per the Carmel Valley Public Facilities Financing Plan (PFFP).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
Black Mountain Ranch FBA	400091	\$ -	\$ -	\$ -	\$ -	\$ 580,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 580,000
Grant Fund - Other	600002	40,000	-	-	-	-	-	-	-	-	-	40,000
Grant Fund - State	600001	1,595,121	344,262	-	-	-	-	-	-	-	-	1,939,383
Historical Fund	X999	257,200	-	-	-	-	-	-	-	-	-	257,200
Pacific Highlands Ranch FBA	400090	641,859	129,145	-	106,000	-	-	-	6,020,676	-	-	6,897,680
Total		\$ 2,534,179	\$ 473,407	\$ -	\$ 106,000	\$ 580,000	\$ -	\$ -	\$ 6,020,676	\$ -	\$ -	\$ 9,714,262

Transportation & Storm Water
I-5/SR-56 Fiberoptic Relocation / S00708

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Carmel Valley	Priority Category: N/A
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2004 - 2015	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: The Interstate 5/State Route 56 Fiber Optic Relocation project will abandon an existing fiber optic cable alignment adjacent and parallel to Interstate 5 between Carmel Valley Road and Del Mar Heights Road and will relocate the utility to the east of the existing alignment and into the public right-of-way.

Justification: The relocation is necessary to accommodate the future road widening of Interstate 5 that would affect the existing utility alignment.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Construction is anticipated to begin and be completed in Fiscal Year 2015.

Summary of Project Changes: Caltrans will be constructing the project utilizing federal funds. The City's share of the project is a contribution per terms of the cooperative agreement. The project schedule has been updated.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 2,617	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,617
Historical Fund	X999	92,167	-	-	-	-	-	-	-	-	-	92,167
Pacific Highlands Ranch FBA	400090	85,091	17,229	-	-	-	-	-	-	-	-	102,320
Total		\$ 179,875	\$ 17,229	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	197,104

Transportation & Storm Water
Install T/S Interconnect Systems / AIL00002

Trans - Signals - Traffic Signals

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hughes, Duncan
Duration: 2010 - 2020	619-533-3141
Improv Type: Replacement	drhughes@sandiego.gov

Description: This annual allocation provides for the installation of, and modifications to, traffic signal interconnect systems citywide.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Justification: This project provides for increased traffic signal coordination which will reduce traffic congestion.

Schedule: Projects will be scheduled on a priority basis.

Operating Budget Impact: None.

Summary of Project Changes: TransNet funding in the amount of \$100,000 will be allocated to this project for each of the five years from Fiscal Year 2015 through Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
CIP Contributions from General Fund	400265	\$ -	\$ 2,383,459	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,383,459
TransNet Extension Congestion Relief Fund	400169	142,556	455,444	100,000	-	100,000	100,000	100,000	100,000	-	-	1,098,000
Total		\$ 142,556	\$ 2,838,903	\$ 100,000	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -	3,481,459

Transportation & Storm Water

Installation of City Owned Street Lights / AIH00001

Trans - Roadway - Street Lighting

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hughes, Duncan
Duration: 2010 - 2020	619-533-3141
Improv Type: New	drhughes@sandiego.gov

Description: This annual allocation provides for installing City-owned safety street lights where needed.

Schedule: Projects are scheduled on a priority basis.

Justification: Additional street lights will increase the level of lighting for motorists, bicyclists, and pedestrians on public streets.

Summary of Project Changes: The allocation of TransNet Extension funding of \$100,000 (Fund 400169) for each of the five years from Fiscal Year 2015 through Fiscal Year 2019 will address new street light requirements at intersections and in Smart Growth areas.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Crossroads Redevelopmen CIP Contributions Fund	200357	\$ -	\$ 15,370	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	15,370
CIP Contributions from General Fund	400265	-	241,179	-	-	-	-	-	-	-	-	241,179
Grant Fund - State	600001	268,130	231,870	-	-	-	-	-	-	-	-	500,000
Infrastructure Improvement - CD 4	400684	-	1,496	-	-	-	-	-	-	-	-	1,496
Private & Others Contrib-CIP	400264	4,262	-	-	-	-	-	-	-	-	-	4,262
TransNet (Prop A 1/2% Sales Tax)	400156	155,534	604,307	-	-	-	-	-	-	-	-	759,841
RDA Contribution to San Ysidro Project Fund	200354	-	359,826	-	-	-	-	-	-	-	-	359,826
RDA Contributions to City Heights Project Fund	200347	-	21,782	-	-	-	-	-	-	-	-	21,782
SC-RDA Contribution to CIP Fund	200353	546,927	108,673	-	-	-	-	-	-	-	-	655,600
Street Division CIP Fund	200202	55,359	314,641	-	-	-	-	-	-	-	-	370,000
TransNet Extension Congestion Relief Fund	400169	352,271	540,359	100,000	-	100,000	100,000	100,000	100,000	-	-	1,392,630
Total		\$ 1,382,483	\$ 2,439,503	\$ 100,000	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -	4,321,986

Transportation & Storm Water

Interstate 5 Underpass - Bikeway/Ped Connector / S00982

Council District: 1	Priority Score: 66
Community Plan: Carmel Valley	Priority Category: High
Project Status: Underfunded	Contact Information: Landre, Thomas
Duration: 2009 - 2018	619-533-3045
Improv Type: New	tlandre@sandiego.gov

Description: This project will provide the (missing) link between two existing bike/pedestrian paths: the regional bike connection that runs parallel to State Route 56 corridor, and the Sorrento Valley Road multi-use bike/pedestrian path, and will pass under Interstate 5, just south of the Carmel Mountain Road interchange.

Justification: Currently, cyclists and pedestrians must use the shoulders of Carmel Valley Road to access the west side of Interstate 5. High traffic volumes coupled with commercial driveways and freeway ramps make it difficult for pedestrians and cyclists to travel from one side of the freeway to the other.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Public Facilities Financing Plan (Project T-5) and is in conformance with the City's General Plan.

Schedule: Caltrans may include this project as part of the Interstate 5 widening project. Design and construction will be scheduled upon evaluation of the project. City expenditure is contingent upon approval of cooperative/reimbursement agreement.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
Carmel Valley Consolidated FBA	400088	\$ -	\$ 535,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 535,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,116,010	1,116,010
Total		\$ -	\$ 535,000	\$ -	1,116,010	\$ 1,651,010						

Transportation & Storm Water

Juan Street Concrete Street / S00602

Trans - Roadway

Council District: 3	Priority Score: 73
Community Plan: Old San Diego, Uptown	Priority Category: High
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 2010 - 2016	619-533-4654
Improv Type: Replacement	apalaseyed@sandiego.gov

Description: This project provides for the replacement of the existing concrete pavement on Juan Street from Taylor Street to Sunset Road. The improvements include construction of curb, gutter, curb ramps, sidewalks (east and west sides), underground utilities, and replacement of water main, as well as construction of new storm drain system.

Justification: This project is needed to reconstruct the roadway due to deterioration of the existing roadway. This project location is one of the lowest rated non-residential concrete streets within the City based on Overall Condition Index (OCI) rating.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Old San Diego and Uptown Community Plans and is in conformance with the City's General Plan.

Schedule: Environmental document began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Design began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2014 and is scheduled to be completed in Fiscal Year 2015. The warranty period will be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 1,225,965	\$ (14,266)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,211,699
Deferred Maintenance Revenue 2012A-Project	400848	15,265	990,646	-	-	-	-	-	-	-	-	1,005,911
TransNet (Prop A 1/2% Sales Tax)	400156	-	2,258,560	-	-	-	-	-	-	-	-	2,258,560
TransNet Extension Congestion Relief Fund	400169	22,336	2,731,337	-	-	-	-	-	-	-	-	2,753,673
Total		\$ 1,263,566	\$ 5,966,277	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	7,229,843

Transportation & Storm Water
Kearny Mesa Community Sign / S10044

Trans - Roadway

Council District: 6, 7	Priority Score: 21
Community Plan: Kearny Mesa	Priority Category: Low
Project Status: Warranty	Contact Information: Sleiman, Alexander
Duration: 2009 - 2019	619-533-4618
Improv Type: New	asleiman@sandiego.gov

Description: This project provides for the installation of community signs in Kearny Mesa.

Justification: The project is funded by a State contribution agreement as part of the relinquishment of State Route 274 to the City of San Diego and was requested by Council District 6.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design has been completed. Construction schedule was not determined.

Summary of Project Changes: This project has been cancelled and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015							Unidentified Funding	Project Total	
				FY 2015	Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
Gen Dyna-Community Improvement	400250	\$ 22,689	\$ 37,311	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	60,000
Total		\$ 22,689	\$ 37,311	\$ -	\$ -	60,000							

Transportation & Storm Water

Kearny Villa Road Bike Lane Improvements / S00961

Council District: 6
Community Plan: Kearny Mesa
Project Status: Warranty
Duration: 2008 - 2015
Improv Type: New

Trans - Bicycle Facilities (All Class.)

Priority Score: 91
Priority Category: High
Contact Information: Palaseyed, Abi
 619-533-4654
 apalaseyed@sandiego.gov

Description: This project provides for the resurfacing and repair of damaged bicycle lanes on Kearny Villa Road between Miramar Way and State Route 163.

Justification: The deteriorating asphalt in the bicycle lane causes bicyclists to ride close to the main travel lanes, where there are high volumes of high-speed traffic. This project will replace the existing bicycle lane with new asphalt and provide a safer route of travel for bicyclists.

Operating Budget Impact: The operating and maintenance funding for this project is included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is conformance with the City's General Plan.

Schedule: This project is part of a Design/Build contract. Design and construction began in Fiscal Year 2010. Construction was completed in Fiscal Year 2013. The warranty period will be completed in Fiscal Year 2015.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - Other	600002	\$ 34,902	\$ 265,098	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Total		\$ 34,902	\$ 265,098	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000

Transportation & Storm Water

Kelton Road Pedestrian Improvements / S10154

Trans - Ped Fac - Accessibility Improve

Council District: 4	Priority Score: 38
Community Plan: Southeastern San Diego	Priority Category: Low
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2010 - 2015	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides the installation of bulbouts and an in-pavement lighted crosswalk on Kelton Road between Zircon Street and Luber Street, at the entrance to Johnson Elementary School.

Justification: This will provide traffic calming elements in the vicinity of Johnson Elementary School and will be designed to slow traffic speed. This will narrow the roadway, thus providing better visibility for pedestrians, bicyclists, and automobiles. This measure will also shorten actual distance crossing on streets, thus reducing children/pedestrians' exposure to traffic, reducing accidents.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Southeastern Community Plan and the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Construction began and was completed in Fiscal Year 2014. Project will remain active until warranty period ends in Fiscal Year 2015.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
General Fixed Assets Fund	100007	\$ 16,269	\$ (16,269)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Grant Fund - Other	600002	248,400	-	-	-	-	-	-	-	-	-	248,400
TransNet Extension Congestion Relief Fund	400169	26,748	852	-	-	-	-	-	-	-	-	27,600
Total		\$ 291,417	\$ (15,417)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	276,000

Transportation & Storm Water

La Jolla Ecological Reserve Area of ASBS / S00607

Drainage - Best Mgt Practices (BMPs)

Council District: 1	Priority Score: 28
Community Plan: La Jolla	Priority Category: Low
Project Status: Warranty	Contact Information: Batta, Jamal
Duration: 2008 - 2015	619-533-7482
Improv Type: New	jbatta@sandiego.gov

Description: This project provides low-flow diversion systems for four storm drain outfalls that discharge directly into the La Jolla Ecological Reserve Area of Special Biological Significance (ASBS 29).

Justification: This project will divert non-storm water discharges during the dry season from reaching La Jolla Shores, which minimizes harmful pollutants from entering this significant biological and recreational resource.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design of the low-flow diversion system began in Fiscal Year 2008 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2012 and was completed in Fiscal Year 2014. The warranty period will be completed in Fiscal Year 2015.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 993,313	\$ 626,687	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,620,000
Grant Fund - State	600001	1,690,000	-	-	-	-	-	-	-	-	-	1,690,000
Total		\$ 2,683,313	\$ 626,687	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,310,000

Transportation & Storm Water

La Jolla Mesa Drive Sidewalk / S00928

Trans - Roadway

Council District: 1	Priority Score: 33
Community Plan: La Jolla	Priority Category: Low
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 2008 - 2016	619-533-4654
Improv Type: New	apalaseyed@sandiego.gov

Description: This project provides for the construction of a curb, gutter, and sidewalk on the east side of La Jolla Mesa south of Deer Hill Court.

Justification: This project is required in order to provide safer pedestrian access.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and was scheduled to be completed in Fiscal Year 2013, but due to revised project scope, design is now scheduled for completion in Fiscal Year 2015. Construction will begin and is anticipated to be completed in Fiscal Year 2015.

Summary of Project Changes: TransNet funding in the amount of \$500,000 has been allocated to this project for Fiscal Year 2015 for construction needs required by the updated project scope.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 142,344	\$ 83,656	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	226,000
TransNet Extension Congestion Relief Fund	400169	-	100,000	500,000	-	-	-	-	-	-	-	600,000
Total		\$ 142,344	\$ 183,656	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	826,000

Transportation & Storm Water

La Jolla Village Drive - Interstate 805 Ramps / S00857

Trans - Bridge - Vehicular

Council District: 1	Priority Score: N/A
Community Plan: University	Priority Category: N/A
Project Status: Warranty	Contact Information: Manchester, Jeffrey
Duration: 2001 - 2019	619-533-4661
Improv Type: Widening	jmanchester@sandiego.gov

Description: This project converts the existing La Jolla Village Drive/Interstate 805 full cloverleaf interchange configuration to a partial cloverleaf configuration, including widening the overpass structure and approaches to provide three through lanes with an auxiliary lane in each direction. The project also provides for widening La Jolla Village Drive to eight lanes and constructing three lanes to the southbound on-ramp. Bike lanes will be included.

Justification: This project is needed to improve traffic circulation and safety in the University community per the North University City Public Facilities Financing Plan - Project C.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design and land acquisition began in Fiscal Year 2001. Design was completed in Fiscal Year 2004. Caltrans awarded the construction contract in Fiscal Year 2011. Road construction was completed in Fiscal Year 2013. A five-year plant establishment and monitoring period will continue through Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	\$ 22,622,619	\$ 1,216,003	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 23,838,622
Private & Others Contrib-CIP	400264	92,081	43,833	-	-	-	-	-	-	-	-	135,914
Total		\$ 22,714,699	\$ 1,259,837	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 23,974,536

Transportation & Storm Water

La Jolla Village Drive and Regents Road / S00867

Trans - Roadway - Enhance/Scape/Medians

Council District: 1	Priority Score: 15
Community Plan: University	Priority Category: Low
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 1995 - 2016	619-533-5120
Improv Type: Betterment	bjohnson@sandiego.gov

Description: This project provides for a southbound-to-westbound right-turn lane at the La Jolla Village Drive/Regents Road intersection. A Class II bike lane is included for southbound bicyclists. Additional right-of-way will be acquired from the University of California San Diego (UCSD) at no cost.

Justification: This project is needed to improve traffic flow at this intersection per the North University Public Facilities Financing Plan - Project 41.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: The property exchange with UCSD was completed in Fiscal Year 2013. Design began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2015. Project will remain active until warranty period ends in Fiscal Year 2016.

Summary of Project Changes: Construction schedule was revised due to longer than expected process to obtain right-of-way from UCSD. No other significant change is anticipated for this project in Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	\$ 1,052,012	\$ 317,988	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,370,000
Total		\$ 1,052,012	\$ 317,988	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,370,000

Transportation & Storm Water

Laurel Street Bridge Over State Route 163 / S00939

Trans - Bridge - Vehicular

Council District: 3	Priority Score: 73
Community Plan: Balboa Park	Priority Category: High
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 2007 - 2015	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for the maintenance, rehabilitation, and seismic retrofitting of the Laurel Street (Cabrillo) Bridge over Highway 163.

Justification: This bridge has been identified by Caltrans as requiring maintenance, rehabilitation, and seismic retrofitting.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: The environmental process began in Fiscal Year 2009 and continued through Fiscal Year 2010. Design began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and is scheduled to be completed in Fiscal Year 2015. Caltrans is the lead agency for this project.

Summary of Project Changes: Total project cost was increased by \$500,000 due to the appropriation of State grant funding as authorized via City Council Resolution R-307955, adopted January 14, 2013. No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 48,542	\$ 451,458	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	500,000
TransNet (Prop A 1/2% Sales Tax)	400156	420,000	-	-	-	-	-	-	-	-	-	420,000
TransNet Extension Congestion Relief Fund	400169	65,865	234,135	-	-	-	-	-	-	-	-	300,000
Total		\$ 534,407	\$ 685,593	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,220,000

Transportation & Storm Water

Linda Vista Rd at Genesee Intersection Improvement / S00907

Trans - Roadway

Council District: 7	Priority Score: 52
Community Plan: Linda Vista	Priority Category: Medium
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2006 - 2017	619-533-5120
Improv Type: Widening	bjohnson@sandiego.gov

Description: This project provides for lengthening the Genesee Avenue westbound left-turn lanes to 300 feet and re-striping Genesee Avenue to provide an exclusive eastbound right-turn lane. It will also widen Linda Vista Road to provide an exclusive northbound right-turn lane.

Justification: This project will improve the traffic flow through the intersection.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

Schedule: The planning phase of this project was completed in Fiscal Year 2010. Design was completed in Fiscal Year 2014. Right-of-way acquisition began in Fiscal Year 2014 and construction is scheduled to begin in Fiscal Year 2015.

Summary of Project Changes: TransNet funding in the amount of \$565,000 has been allocated to this project for Fiscal Year 2015. The total project cost has been reduced by \$135,188 due to revised estimates.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Linda Vista Urban Comm	400113	\$ 53,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	53,000
TransNet Extension Congestion Relief Fund	400169	144,370	125,630	565,000	-	-	-	-	-	-	-	835,000
Total		\$ 197,370	\$ 125,630	\$ 565,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	888,000

Transportation & Storm Water

Manhasset Dr Storm Drain System Upgrade / S11005

Drainage - Storm Drain Pipes

Council District: 9	Priority Score: 43
Community Plan: College Area	Priority Category: Medium
Project Status: Warranty	Contact Information: Batta, Jamal
Duration: 2011 - 2015	619-533-7482
Improv Type: Betterment	jbatta@sandiego.gov

Description: This project provides for improved flood control by upgrading the existing pipe and inlet drains and adding new facilities along Manhasset Drive.

Justification: This project will alleviate frequent flooding during normal storm events as a result of the current undersized storm drain.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water Department budget.

Relationship to General and Community Plans: This project is consistent with the College Area Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2013 and was completed in Fiscal Year 2014. The warranty period will be completed in Fiscal Year 2015.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
College Area	400127	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	60,000
Deferred Maint Revenue 2009A-Project	400624	15,465	-	-	-	-	-	-	-	-	-	15,465
Deferred Maintenance Revenue 2012A-Project	400848	77,091	132,444	-	-	-	-	-	-	-	-	209,535
Total		\$ 152,556	\$ 132,444	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	285,000

Transportation & Storm Water

Maryland Street Storm Drain Replacement / S10056

Drainage - Storm Drain Pipes

Council District: 2	Priority Score: 37
Community Plan: Uptown	Priority Category: Low
Project Status: Warranty	Contact Information: Batta, Jamal
Duration: 2011 - 2015	619-533-7482
Improv Type: Replacement	jbatta@sandiego.gov

Description: This project involves replacement of existing deteriorated corrugated metal pipe within the right of way easement.

Justification: Replacement is required to prevent flooding and potential damage to surrounding structures.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Project will remain active until warranty period ends in Fiscal Year 2015.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 288,744	\$ 111,096	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 399,840
Total		\$ 288,744	\$ 111,096	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 399,840

Transportation & Storm Water
Median Installation / AIG00001

Trans - Roadway - Enhance/Scape/Medians

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Pence, Gary
Duration: 2010 - 2020	619-533-3184
Improv Type: New	gpence@sandiego.gov

Description: This annual allocation provides for the installation and improvements of medians citywide.

Schedule: Projects will be scheduled on a priority basis.

Justification: This project provides for safety improvements where medians are warranted.

Summary of Project Changes: TransNet funding in the amount of \$100,000 will be allocated to this project for each of the five years from Fiscal Year 2015 through Fiscal Year 2019.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Belmont/Mission Beach Develop	400185	\$ -	\$ 144,814	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 144,814
TransNet Extension Congestion Relief Fund	400169	170,373	899,810	100,000	-	100,000	100,000	100,000	100,000	-	-	1,570,183
Total		\$ 170,373	\$ 1,044,624	\$ 100,000	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 1,714,997

Transportation & Storm Water
Midway Street Bluff Repair / S12005

Trans - Roadway - Erosion/Slope/Ret Wall

Council District: 1	Priority Score: 80
Community Plan: La Jolla	Priority Category: High
Project Status: Continuing	Contact Information: Darvishi, Ali
Duration: 2012 - 2016	619-533-5328
Improv Type: Betterment	adarvishi@sandiego.gov

Description: This project provides for the repair of the coastal bluff at the west end of Midway Street. Improvements will include enhanced support of the concrete paving and reconstruction of the protective barrier at the top of the bluff.

Justification: The coastal bluff at the west end of Midway Street in the Birdrock area eroded during the 2004-2005 storm season. The protective safety barriers at the bluff collapsed including portions of the concrete paving in the area. The area was temporarily barricaded to protect the public. This project provides for bluff repair and reconstruction of the protective barrier at the top of the bluff.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Planning began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Design began in Fiscal Year 2014 and is scheduled to be completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2016.

Summary of Project Changes: Deferred Capital Bond funding in the amount of \$100,000 is anticipated to be allocated to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 56,844	\$ 8,156	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 65,000
Deferred Capital Bond Financing	9301	-	-	-	100,000	-	-	-	-	-	-	100,000
Private & Others Contrib-CIP	400264	36,879	27,004	-	-	-	-	-	-	-	-	63,883
Total		\$ 93,723	\$ 35,160	\$ -	\$ 100,000	\$ -	\$ 228,883					

Transportation & Storm Water

Minor Bike Facilities / AIA00001

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2020
Improv Type: New

Trans - Bicycle Facilities (All Class.)

Priority Score: Annual
Priority Category: Annual
Contact Information: Genovese, Brian
 619-533-3836
 bgenovese@sandiego.gov

Description: This annual allocation provides for the installation of bike facilities including Class I, Class II, and Class III bike facilities throughout the City.

Justification: This project will provide funding for various bike facilities.

Operating Budget Impact: The facilities will be maintained by Street Division of the Transportation & Storm Water Department.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: TransNet funding in the amount of \$750,000 will be allocated to this project for each of the five years from Fiscal Year 2015 through Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
Grant Fund - Other	600002	\$ 22,991	\$ 270,009	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 293,000
TransNet (Prop A 1/2% Sales Tax)	400156	42,190	94,308	-	-	-	-	-	-	-	-	136,498
TransNet ARRA Exchange Fund	400677	-	90,000	-	-	-	-	-	-	-	-	90,000
TransNet Extension Congestion Relief Fund	400169	2,764	936,238	750,000	-	750,000	750,000	750,000	750,000	-	-	4,689,002
Total		\$ 67,946	\$ 1,390,554	\$ 750,000	\$ -	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ -	\$ -	\$ 5,208,500

Transportation & Storm Water

Mira Mesa Community Transit Center / S00847

Trans - Roadway - Enhance/Scape/Medians

Council District: 5	Priority Score: 68
Community Plan: Mira Mesa	Priority Category: High
Project Status: Continuing	Contact Information: Abeyta, Angela
Duration: 1991 - 2015	619-533-3674
Improv Type: New	aabeyta@sandiego.gov

Description: This project provides for installation of an off-street transit center at Hillery Drive and Interstate 15. Concrete pads, bus bays, a shelter, and a 300-space park-and-ride facility will be constructed. The Metropolitan Transit Development Board (MTDB) will design and construct the facility.

Justification: The transit center will facilitate transfer activity between existing and planned routes, and will establish a central focal point for transit in the community. It may also tie into either the future Interstate 15 corridor rail or the high-speed express bus system, depending on the results of the Metropolitan Transit Development Board Interstate 15 advance planning study now underway.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan, and is in conformance with the City's General Plan.

Schedule: FBA funding in the amount of \$692,000 will be contributed to this MTDB project per a contribution agreement between the City and SANDAG. The estimated total cost of the project is \$6.0 million. Per MTDB project management, the construction began in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015							Unidentified Funding	Project Total	
				FY 2015	Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
Mira Mesa - FBA	400085	\$ -	\$ 692,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 692,000
Total		\$ -	\$ 692,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 692,000

Transportation & Storm Water

Mira Sorrento Place-Scranton to Vista Sorrento / S00878

Trans - Roadway

Council District: 6	Priority Score: N/A
Community Plan: Mira Mesa	Priority Category: N/A
Project Status: Warranty	Contact Information: Batta, Jamal
Duration: 1999 - 2015	619-533-7482
Improv Type: New	jbatta@sandiego.gov

Description: This project provides for widening and extending Mira Sorrento Place to a four-lane collector street between Scranton Road and Vista Sorrento Parkway. It includes widening the Mira Sorrento Place/Scranton Road intersection.

Justification: This project is needed to improve traffic flow and is included in the Council-approved Mira Mesa Community Financing Plan and Facilities Benefit Assessment Document. See Project Number T-56 in the Mira Mesa Public Facilities Financing Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget. Departmental maintenance for this project would be in addition to a long-term maintenance contract, if established, as noted in the schedule and summary of project changes.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design and land acquisition were completed in Fiscal Year 2002. Construction began in Fiscal Year 2004 and was completed in Fiscal Year 2008. The five-year biological monitoring period ended in Fiscal Year 2012. The warranty period was completed in Fiscal Year 2014.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Mira Mesa - FBA	400085	\$ 11,419,816	\$ 97,307	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,517,123
Private & Others Contrib-CIP	400264	322,179	43,821	-	-	-	-	-	-	-	-	366,000
TransNet (Prop A 1/2% Sales Tax)	400156	427,876	26,604	-	-	-	-	-	-	-	-	454,479
TransNet Extension Congestion Relief Fund	400169	16,923	105,728	-	-	-	-	-	-	-	-	122,651
Total		\$ 12,186,794	\$ 273,460	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,460,253

Transportation & Storm Water

Miramar Road-Interstate 805 Easterly Ramps / S00880

Trans - Roadway

Council District: 1	Priority Score: 71
Community Plan: University	Priority Category: High
Project Status: Continuing	Contact Information: Manchester, Jeffrey
Duration: 2001 - 2016	619-533-4661
Improv Type: Widening	jmanchester@sandiego.gov

Description: This two-phase project provides for widening Miramar Road to eight lanes from the Interstate 805 easterly on and off-ramps to 300 feet east of Eastgate Mall. It includes dual left-turn lanes at Eastgate Mall. Phase I constructed road improvements west of Eastgate Mall. Phase II will construct an exclusive right turn lane on westbound Miramar Road approaching Eastgate Mall and an exclusive right turn lane on southbound Eastgate Mall.

Justification: This project is needed to improve traffic flow, and is included in the Council-approved North University City Community Plan and Facilities Benefit Assessment Document per the North University City Public Facilities Financing Plan - Project 50.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I of the project was completed in September 2007. Phase II will start construction once needed right-of-way is acquired. Estimated start of construction is summer of 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	\$ 5,358,031	\$ 866,969	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,225,000
TransNet (Prop A 1/2% Sales Tax)	400156	223,484	701,516	-	-	-	-	-	-	-	-	925,000
TransNet Extension Congestion Relief Fund	400169	-	500,000	-	-	-	-	-	-	-	-	500,000
Total		\$ 5,581,515	\$ 2,068,485	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,650,000

Transportation & Storm Water

Mission Beach Boardwalk Bulkhead / L14004

Council District: 2
Community Plan: Mission Beach
Project Status: Continuing
Duration: 2014 - 2017
Improv Type: Replacement - Rehab

Trans - Ped Fac - Sidewalks

Priority Score: 78
Priority Category: High
Contact Information: Batta, Jamal
 619-533-7482
 jbatta@sandiego.gov

Description: The existing boardwalk stretches from the southern limits at the Mission Beach Jetty north to Thomas Avenue, a distance of approximately 2.3 miles. Due to the length, traffic usage, and conditions of the existing boardwalk, the overall project construction is separated into five phases. The phases are based on the City's priority criteria for the facilities. A detailed pre-design study dated on April 20, 2012, was prepared for the project. This project will cover phases 3 through 5.

Justification: This project will preserve the life of the bulkhead which was built in 1928.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Beach Precise Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2015. Construction is anticipated to begin in Fiscal Year 2017.

Summary of Project Changes: This is a newly published project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Deferred Capital Bond Financing	9301	\$ -	\$ -	\$ -	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 600,000
Total		\$ -	\$ -	\$ -	\$ 600,000	\$ -	\$ 600,000					

Transportation & Storm Water

Mission Beach Boardwalk Bulkhead / S00726

Trans - Ped Fac - Sidewalks

Council District: 2	Priority Score: N/A
Community Plan: Mission Beach	Priority Category: N/A
Project Status: Continuing	Contact Information: Batta, Jamal
Duration: 2002 - 2015	619-533-7482
Improv Type: Replacement - Rehab	jbatta@sandiego.gov

Description: This project provides for preserving the life of the historic Mission Beach bulkhead. The project was separated into five phases based on the pre-design integrity study. The design is focused on the most critical portions of the bulkhead; Phases I and II. These particular phases, in combination, propose to replace 1700 linear feet of boardwalk and 3 foot high seawall spanning between Ventura Place and San Fernando Place. Segments of the seawall and walkway within these limits contain cracks and deterioration as well exposure of rebar which are a major safety concern. In addition, Americans with Disabilities Act (ADA) upgrades of the area are included in the scope of work. One key upgrade will be the ADA ramps within the pop-out openings to provide proper access to the beach.

Justification: This project will preserve the life of the bulkhead which was built in 1928.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Beach Precise Plan and is in conformance with the City's General Plan.

Schedule: A study/evaluation report was prepared to determine the integrity of the existing Mission Beach Seawall from the southern limits at south Mission Beach jetty to Thomas Avenue, a distance of approximately 2.4 miles. The study was completed in March 2012. Design for phases I and II were initiated in Fiscal Year 2012 and is scheduled to be completed by the end of Fiscal Year 2014. Due to the revised project scope, construction is now scheduled to begin in Fiscal Year 2015 and is scheduled to be completed by the end of Fiscal Year 2015.

Summary of Project Changes: Construction schedule was adjusted due to revised project scope. There are no other significant changes anticipated for this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 334,659	\$ 665,341	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	-	1,400,000	-	-	-	-	-	-	-	-	1,400,000
TransNet (Prop A 1/2% Sales Tax)	400156	713,120	129,105	-	-	-	-	-	-	-	-	842,225
TOT Coastal Infrastructure CIP Fund	200212	50,000	-	-	-	-	-	-	-	-	-	50,000
Total		\$ 1,097,779	\$ 2,194,446	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,292,225

Transportation & Storm Water

Mission Trails Regional Park/Mission Bay Bike Path / S00734

Trans - Bicycle Facilities (All Class.)

Council District: 6	Priority Score: 69
Community Plan: Navajo, Mission Valley	Priority Category: High
Project Status: Continuing	Contact Information: Landre, Thomas
Duration: 2000 - 2016	619-533-3045
Improv Type: New	tlandre@sandiego.gov

Description: This project provides for various bikeway projects along the San Diego River Bike Path between Mission Trails and Mission Bay in the Mission Valley Community.

Relationship to General and Community Plans: This project is consistent with the Mission Valley and Navajo Community Plans and is in conformance with the City's General Plan.

Justification: This project will provide safe, as-needed bikeways for bicyclists and pedestrians in the Mission Valley and Navajo communities.

Schedule: Preliminary engineering has been completed. The project schedule and cost estimate for design and construction will be established once the scope of work is approved.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ -	\$ 130,300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 130,300
Capital Outlay-Sales Tax	400000	391	29,609	-	-	-	-	-	-	-	-	30,000
Total		\$ 391	\$ 159,910	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 160,300

Transportation & Storm Water

N Harbor Dr Navy Estuary Seismic Retrofit / S00728

Trans - Bridge - Vehicular

Council District: 2	Priority Score: 74
Community Plan: Peninsula	Priority Category: High
Project Status: Warranty	Contact Information: Palaseyed, Abi
Duration: 1997 - 2015	619-533-4654
Improv Type: Replacement - Retrofit	apalaseyed@sandiego.gov

Description: This project provides for the seismic retrofit of the North Harbor Drive Bridge, which will consist of stabilizing the existing piers and joining the paired piers together at the waterline to increase support during seismic events. Televising of the 87-inch force main is included.

Justification: The North Harbor Drive Bridge over Navy Estuary has been identified as a seismically deficient bridge by Caltrans. This project will provide safe-use of the bridge once retrofitted.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2007. Construction began in Fiscal Year 2009 and was completed in Fiscal Year 2010. The project is scheduled to be closed in Fiscal Year 2015 following the completion of the five-year mitigation and monitoring period.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 10,947,055	\$ 3,927,222	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,874,277
Grant Fund - State	600001	1,901,081	-	-	-	-	-	-	-	-	-	1,901,081
Historical Fund	X999	338,372	-	-	-	-	-	-	-	-	-	338,372
TransNet (Prop A 1/2% Sales Tax)	400156	470,751	-	-	-	-	-	-	-	-	-	470,751
Total		\$ 13,657,259	\$ 3,927,222	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,584,481

Transportation & Storm Water
New Walkways / AIK00001

Trans - Ped Fac - Sidewalks

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Chui, Gary
Duration: 2010 - 2021	619-533-3770
Improv Type: New	gchui@sandiego.gov

Description: This annual allocation provides for the construction of sidewalks citywide.

Schedule: Projects will be scheduled on a priority basis.

Justification: This project provides permanent sidewalks to promote pedestrian safety and access.

Summary of Project Changes: TransNet funding in the amount \$1.1 million has been allocated to this project for Fiscal Year 2015. TransNet funding in the amount of \$1.0 million will be allocated to this project for each of the next four years from Fiscal Year 2016 through Fiscal Year 2019. Additionally, Developer Impact Fee funding in the amount of \$250,000 has been allocated to this project for Fiscal Year 2015.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 7,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	7,500
Grant Fund - State	600001	-	155,432	-	-	-	-	-	-	-	-	155,432
Navajo Urban Comm	400116	-	-	150,000	-	-	-	-	-	-	-	150,000
TransNet (Prop A 1/2% Sales Tax)	400156	31,304	91,689	-	-	-	-	-	-	-	-	122,993
Serra Mesa - Urban Community	400132	-	-	100,000	-	-	-	-	-	-	-	100,000
TransNet ARRA Exchange Fund	400677	1,131,762	499,256	-	-	-	-	-	-	-	-	1,631,018
TransNet Extension Congestion Relief Fund	400169	928,787	2,897,217	1,064,515	-	1,000,000	1,000,000	1,000,000	1,000,000	-	-	8,890,519
Total		\$ 2,099,353	\$ 3,643,593	\$ 1,314,515	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ -	11,057,461

Transportation & Storm Water
North Park Lighting Improvements / S00823

Trans - Roadway - Street Lighting

Council District: 3	Priority Score: 38
Community Plan: Greater North Park	Priority Category: Low
Project Status: Warranty	Contact Information: Qasem, Labib
Duration: 2005 - 2015	619-533-6670
Improv Type: New	lqasem@sandiego.gov

Description: This project provides for the installation of the final set of street lights within the boundaries of the North Park Maintenance Assessment District (MAD).

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Justification: This project provides streetlighting to promote safe pedestrian access and use.

Schedule: North Park MAD-funded street light installation began in Fiscal Year 2004 and was completed in Fiscal Year 2014.

Operating Budget Impact: The North Park MAD will provide for the maintenance and energy costs associated with the enhanced street lighting. Maintenance of the street lights is identified as an improvement in the North Park MAD Assessment Engineer's Report.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
North Park CIP Fund	200064	\$ 395,219	\$ 2,641	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 397,860
NP - Redevelopment CIP Contributions Fund	200356	90,000	-	-	-	-	-	-	-	-	-	90,000
Total		\$ 485,219	\$ 2,641	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 487,860

Transportation & Storm Water

North Torrey Pines Road @ Genesee Avenue / S00720

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: University	Priority Category: N/A
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 1992 - 2015	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for the reconstruction of Genesee Avenue at Torrey Pines Road and John Jay Hopkins Drive. The proposed changes include rebuilding the intersection of Genesee Avenue/North Torrey Pines Road, widening Genesee Avenue and North Torrey Pines Road north of Genesee Avenue to a six-lane primary arterial, and widening North Torrey Pines Road south of Genesee Avenue to a six-lane major street. The limits of the widening are easterly to John Jay Hopkins Drive, southerly to Torrey Pines Scenic Drive, and to 500 feet north of the North Torrey Pines Road/Genesee Avenue intersection. This project also provides for Class II bicycle lanes. See Project Number E in the North University City Public Facilities Financing Plan.

Justification: This project will improve sight distance through the intersection and provide additional left turn storage capacity on Genesee Avenue at John Jay Hopkins Drive and University of California entrance.

Operating Budget Impact: The operating and maintenance funding for this project is included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines and University Community Plans and the City's General Plan Guidelines.

Schedule: Design was scheduled in Fiscal Year 1992. Land acquisition was scheduled to begin in Fiscal Year 1992. Construction was scheduled to begin in Fiscal Year 1993 and be completed in Fiscal Year 1994. This project was reinstated in Fiscal Year 2004 to reflect budget and funding adjustments. All work associated with this project was completed in Fiscal Year 2006. The easement acquisition is anticipated to occur in Fiscal Year 2015, which will complete this project.

Summary of Project Changes: Once easement acquisition occurs, the project will be complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Black Horse Frm-John Hopkins	400189	\$ 384,397	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 384,397
Genesee/No Torrey Pines Rd CRD	400281	4,077,013	-	-	-	-	-	-	-	-	-	4,077,013
Historical Fund	X999	387,000	-	-	-	-	-	-	-	-	-	387,000
ISTEA-TransNet Exchange	400162	50,000	-	-	-	-	-	-	-	-	-	50,000
North University City-FBA	400080	2,500,000	-	-	-	-	-	-	-	-	-	2,500,000
TransNet (Prop A 1/2% Sales Tax)	400156	2,172,404	2,961	-	-	-	-	-	-	-	-	2,175,365
Total		\$ 9,570,814	\$ 2,961	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,573,775

Transportation & Storm Water

North Torrey Pines Road Bridge/ Los Penasquitos / S00935

Trans - Bridge - Vehicular

Council District: 1	Priority Score: 56
Community Plan: Torrey Pines	Priority Category: High
Project Status: Warranty	Contact Information: Palaseyed, Abi
Duration: 1992 - 2015	619-533-4654
Improv Type: Replacement - Retrofit	apalaseyed@sandiego.gov

Description: This project provides for demolishing and reconstructing the North Torrey Pines Road Bridge over Los Penasquitos Creek and for transitionally widening both road approaches from approximately 770 feet south of the bridge to 1,100 feet north of the bridge. Tidal action from Los Penasquitos Lagoon is compromising beach access. Tidal action has become an issue due to the new configuration of the bridge span over the lagoon. Scouring of the access point from the State parking lot is an issue for State maintenance vehicles and beach patrons.

Justification: This project provides the replacement of the structurally deficient bridge to promote safe access and regular use.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Schedule: Environmental review was completed in Fiscal Year 2000. Design began in Fiscal Year 2000 and was completed in Fiscal Year 2003. Construction was completed in Fiscal Year 2006. Environmental mitigation and monitoring began in Fiscal Year 2012 and will continue until Fiscal Year 2016. Due to environmental obligations, a post-construction ramp for access to Torrey Pines beach for state vehicles and beach patrons was scheduled to be completed in Fiscal Year 2013, but due to revised project scope, was completed in Fiscal Year 2014. Project will remain active until warranty period ends in Fiscal Year 2015.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 10,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000,000
TransNet (Prop A 1/2% Sales Tax)	400156	2,753,000	-	-	-	-	-	-	-	-	-	2,753,000
Gas Tax Fund	200117	140,000	-	-	-	-	-	-	-	-	-	140,000
Torrey Pines - Urban Community	400133	68,000	-	-	-	-	-	-	-	-	-	68,000
TransNet Extension Congestion Relief Fund	400169	437,945	581,707	-	-	-	-	-	-	-	-	1,019,652
Total		\$ 13,398,946	\$ 581,707	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,980,652

Transportation & Storm Water

North Torrey Pines Roadway & Median Enhancements / S00868

Trans - Roadway - Enhance/Scape/Medians

Council District: 1	Priority Score: 32
Community Plan: University	Priority Category: Low
Project Status: Continuing	Contact Information: Schultz, Louis
Duration: 1998 - 2015	619-533-4668
Improv Type: Betterment	lschultz@sandiego.gov

Description: This project provides for median curb, gutter, drainage, and landscaping improvements, from 600 feet north of Genesee Avenue to the State Reserve boundary including the Callan Road intersection.

Justification: This project will improve safety and drainage on North Torrey Pines Road per the North University City Public Facilities Financing Plan - Project D.

Operating Budget Impact: Eligible maintenance activities will be funded by the Genesee Avenue/North Torrey Pines Road Maintenance Assessment District.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design was completed in Fiscal Year 2004. Design began in Fiscal Year 2008 and was completed in Fiscal Year 2013. Construction began and was completed in Fiscal Year 2014. Project will remain active until warranty period ends in Fiscal Year 2015.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Genesee North Torrey Pines MAD CIP	200623	\$ 196,461	\$ 303,539	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	500,000
North University City-FBA	400080	721,948	3,525,052	-	-	-	-	-	-	-	-	4,247,000
Total		\$ 918,409	\$ 3,828,591	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,747,000

Transportation & Storm Water

Ocean View Hills Parkway / S00882

Trans - Roadway

Council District: 8	Priority Score: N/A
Community Plan: Otay Mesa	Priority Category: N/A
Project Status: Warranty	Contact Information: Tracanna, John
Duration: 2000 - 2015	619-533-3682
Improv Type: New	jtracanna@sandiego.gov

Description: This project provides for reimbursing the developer for the City's share of the design and construction of Ocean View Hills Parkway (Phases II and III) from Dennery Road to Otay Mesa Road. The project includes approximately 5,200 linear feet of a four-lane major street and 4,900 linear feet of a six-lane major street. See projects T2.1, T2.2, and T2.3 in the Otay Mesa Public Facilities Financing Plan.

Justification: The transportation element of the Otay Mesa Community Plan recommends that an integrated transportation network will provide mobility, accessibility, and safety for the residences and businesses traveling to, from, and through the community.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Phases I and II were completed in previous years with reimbursements to-date. Phase III design began and was completed in Fiscal Year 2005. Construction began in Fiscal Year 2006 and has been completed. Schedule is contingent upon the rate of development and fees collected in the community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Otay Mesa-East (From 39062)	400092	\$ 5,542,664	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,542,664
Otay Mesa-Eastern DIF	400100	3,818,542	-	-	-	-	-	-	-	-	-	3,818,542
Otay Mesa-West (From 39067)	400093	4,092,535	(497)	-	-	-	-	-	-	-	-	4,092,038
Otay Mesa-Western DIF	400102	1,604,993	-	-	-	-	-	-	-	-	-	1,604,993
Total		\$ 15,058,734	\$ (497)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,058,237

Transportation & Storm Water

Old Otay Mesa Road- Westerly / S00870

Trans - Roadway

Council District: 8	Priority Score: 66
Community Plan: Otay Mesa, Otay Mesa - Nestor	Priority Category: High
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 2008 - 2015	619-533-4654
Improv Type: Widening	apalaseyed@sandiego.gov

Description: This project provides for design and construction of Old Otay Mesa Road from the Princess Park Subdivision (Crescent Bay Drive) to the Remington Hills Subdivision (Hawken Drive). This project includes approximately 2,400 linear feet of a two-lane collector street, sidewalks, curb, gutter, street lighting, new roadway sections, guardrail, and traffic calming facilities.

Justification: The transportation element of the Otay Mesa Community Plan suggests that an integrated transportation network will provide mobility, accessibility, and safety for persons traveling to, from, and through the community.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is required by, and is consistent with, the Otay Mesa and Otay Nestor Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2008 and was scheduled to be completed in Fiscal Year 2013, but due to revised project scope, design was completed in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2015. This schedule is contingent upon the rate of development and fees collected in the community.

Summary of Project Changes: It is anticipated that new Otay Mesa (West) DIF funding in the amount of \$2.5 million will be allocated to this project per the Otay Mesa Public Facilities Financing Plan. This anticipated funding is currently shown as unidentified funding in this project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	\$ 1,215,072	\$ 2,034,928	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,250,000
TransNet (Prop A 1/2% Sales Tax)	400156	-	36,672	-	-	-	-	-	-	-	-	36,672
TransNet Extension Congestion Relief Fund	400169	-	3,000,000	-	-	-	-	-	-	-	-	3,000,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,458,948	2,458,948
Total		\$ 1,215,072	\$ 5,071,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,458,948	\$ 8,745,620

Transportation & Storm Water
Otay Mesa Truck Route Phase 4 / S11060

Trans - Roadway

Council District: 8	Priority Score: 43
Community Plan: Otay Mesa	Priority Category: Medium
Project Status: Continuing	Contact Information: Li, David
Duration: 2010 - 2017	619-533-5164
Improv Type: New	dli@sandiego.gov

Description: This Phase IV project provides for the construction of an additional lane to the existing Otay Truck Route from La Media Road to Drucker Lane and for the extension of the Truck Route (two lanes) from Britannia Boulevard to La Media Road and along Britannia Boulevard from the border to Britannia Court.

Justification: The Phase IV additional lane and extension of the Truck Route will remove cargo traffic from local streets and further expedite international truck traffic southbound into Mexico at the Otay Mesa Port of Entry.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: The environmental process for Phase IV was completed in Fiscal Year 2012. Design began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Right-of-way acquisition was scheduled for Fiscal Year 2014 but due to delays in completion of design has been rescheduled for Fiscal Year 2015. Construction for Phase IV is scheduled to begin in Fiscal Year 2016, pending identification of additional funds.

Summary of Project Changes: Project schedule has been adjusted due to lack of an identified funding source for construction. As a result, TransNet funding in the amount of \$2.5 million originally programmed in Fiscal Year 2015 has been allocated in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Federal Grant	9600	\$ -	\$ -	\$ -	\$ 2,400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,400,000
Grant Fund - State	600001	1,372,090	427,910	-	-	-	-	-	-	-	-	1,800,000
TransNet Extension Congestion Relief Fund	400169	422,149	377,851	-	-	2,500,000	-	-	-	-	-	3,300,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	9,350,000	9,350,000
Total		\$ 1,794,239	\$ 805,762	\$ -	\$ 2,400,000	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ 9,350,000	\$ 16,850,000

Transportation & Storm Water

Pacific Beach Curb Ramp Barrier Removal / S11048

Trans - Ped Fac - Accessibility Improve

Council District: 2	Priority Score: 62
Community Plan: Pacific Beach	Priority Category: High
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 2012 - 2015	619-533-4654
Improv Type: Betterment	apalaseyed@sandiego.gov

Description: This project will provide for curb ramps, curbs, gutters, sidewalks, street overlay, new curb inlets, cleanouts, Americans with Disabilities Act (ADA) pedestrian push buttons, a median curb, and traffic striping at the intersection of Pacific Beach Drive and Mission Boulevard.

Justification: This project location is in a heavily used area. One or more ADA complaints have been received. The improvements are needed for disabled access in the public right-of-way for compliance with current ADA standards.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan and is in conformance with the City's General Plan.

Schedule: The project description is preliminary and the scope of work has not been established. Design and construction will be scheduled following definition of project scope.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Pacific Beach Urban Comm	400117	\$ 34,002	\$ 15,998	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	320,000	320,000
Total		\$ 34,002	\$ 15,998	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 320,000	\$ 370,000

Transportation & Storm Water
Pacific Highlands Traffic Signals / S01062

Trans - Signals - Traffic Signals

Council District: 1	Priority Score: N/A
Community Plan: Pacific Highlands Ranch	Priority Category: N/A
Project Status: Continuing	Contact Information: January, Frank
Duration: 2004 - 2019	619-533-3699
Improv Type: New	fjanuary@sandiego.gov

Description: This reimbursement project provides for installing up to 16 different traffic signals within the Pacific Highlands Ranch Community.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Public Facilities Financing Plan and is in conformance with the City's General Plan.

Justification: These signals will be installed as part of the traffic control system for the Pacific Highlands Ranch community. They are needed to accommodate the increase in traffic generated by this community.

Schedule: Traffic signal installation will be scheduled as the community develops.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 1,220,996	\$ 1,179,004	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,400,000
Total		\$ 1,220,996	\$ 1,179,004	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,400,000

Transportation & Storm Water

Pacific Hwy Curb Ramp Barrier Removal / S11045

Trans - Ped Fac - Accessibility Improve

Council District: 2	Priority Score: 66
Community Plan: Midway - Pacific Highway	Priority Category: High
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 2012 - 2016	619-533-4654
Improv Type: Betterment	apalaseyed@sandiego.gov

Description: This project will provide for curb ramps, curbs, gutters, sidewalks, a new storm drain inlet, streetlights, and traffic striping on Pacific Highway at Estudillo Street, Bandini Street, and Sutherland Street.

Relationship to General and Community Plans: This project is consistent with the Midway Community Plan and the City's General Plan.

Justification: The project location is a highly used area. One or more Americans with Disabilities Act (ADA) complaints have been received. The improvements are needed for disabled access in public right-of-way for compliance with current ADA standards.

Schedule: Design and environmental document began in Fiscal Year 2013. Construction began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2015. The warranty period will be completed in Fiscal Year 2016.

Operating Budget Impact: None.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Midway/Pacific Hwy Urban Comm	400115	\$ 175,314	\$ 1,024,686	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,200,000
Total		\$ 175,314	\$ 1,024,686	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,200,000

Transportation & Storm Water

Palm Avenue Interstate 805 Interchange / S00869

Trans - Bridge - Vehicular

Council District: 8	Priority Score: 53
Community Plan: Otay Mesa, Otay Mesa - Nestor	Priority Category: Medium
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 2002 - 2018	619-533-4654
Improv Type: Widening	apalaseyed@sandiego.gov

Description: This project provides for improving the Palm Avenue/Interstate 805 Interchange in three phases. The first phase has been completed which included restriping of travel lanes and signal modification. The second phase consists of environmental determination and design of the project; construction repairs to the bridge approaches and abutments; bridge widening to the south; installation of sidewalk and signals; restriping; and signage modifications. The third phase consists of construction of the bridge widening to the north; relocation of north bound on/off ramps and widening of the two on-ramps. All three phases of the project improvements per the Otay Mesa Public Facility Financing Plan (Projects T1.1, 1.2, 1.3, and 1.4).

Justification: This project is required to accommodate the additional traffic generated as a result of development in the Otay Mesa Community. Improvements to this interchange will also help to reduce traffic volumes on State Route 905.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa and Otay Mesa/Nestor Community Plans and is in conformance with the City's General Plan.

Schedule: Phase I is completed. Project Study Report was completed in Fiscal Year 2014. Phase II Preliminary Engineering and Environmental Phase will be completed in Fiscal Year 2016. Phase II design is scheduled to begin in Fiscal Year 2016 and construction is scheduled to begin in Fiscal Year 2018. Phase III design and construction phases will be scheduled upon allocation of funding. This schedule is contingent upon the rate of development and fees collected in the community.

Summary of Project Changes: Future years funding has been removed because Facilities Benefit Assessments (FBA) revenues were not generated.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Otay Mesa-East (From 39062)	400092	\$ 3,941,775	\$ 2,994,714	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,936,489
Otay Mesa-West (From 39067)	400093	2,179,885	2,071,512	-	-	-	-	-	-	-	-	4,251,397
Total		\$ 6,121,660	\$ 5,066,226	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,187,886

Transportation & Storm Water

Palm Avenue Roadway Improvements / S00913

Trans - Roadway

Council District: 8	Priority Score: 57
Community Plan: Otay Mesa - Nestor	Priority Category: High
Project Status: Continuing	Contact Information: Sleiman, Alexander
Duration: 2007 - 2016	619-533-4618
Improv Type: New	asleiman@sandiego.gov

Description: This project provides for vehicular and pedestrian safety improvements on Palm Avenue from Beyer Way to Del Cardo Avenue. The improvements include installation of raised center medians, turn pockets, traffic signals, pedestrian refuge areas, crosswalks, striping, and signage. Subsequent phases of this project may include further analysis of the pedestrian and streetscape aspects of the project area.

Justification: These improvements will benefit the community by increasing the safety and flow of traffic.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa-Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary project planning began in Fiscal Year 2007 and was completed in Fiscal Year 2008. Design began in Fiscal Year 2010 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2014 and is scheduled to be completed in Fiscal Year 2015. Project will remain active until warranty period ends in Fiscal Year 2016.

Summary of Project Changes: The project schedule has been revised.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	150,000
TransNet Extension Congestion Relief Fund	400169	938,891	3,528,318	-	-	-	-	-	-	-	-	4,467,209
Total		\$ 1,088,891	\$ 3,528,318	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,617,209

Transportation & Storm Water
Park Boulevard and Essex Street / S11054

Trans - Ped Fac - Accessibility Improve

Council District: 3	Priority Score: N/A
Community Plan: Uptown	Priority Category: N/A
Project Status: Warranty	Contact Information: Palaseyed, Abi
Duration: 2011 - 2015	619-533-4654
Improv Type: New	apalaseyed@sandiego.gov

Description: This project provides for the realignment of the existing crosswalk, installs in-roadway lighting systems at the crosswalk, and provides pop-outs to improve safety and walkability for pedestrians.

Schedule: Environmental document began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Design began and was completed in Fiscal Year 2012. Construction began Fiscal Year 2013 and was completed in Fiscal Year 2014. The warranty period was completed in Fiscal Year 2014.

Justification: This project will enhance safety and walkability for pedestrians.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total	
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
Grant Fund - Other	600002	\$ 224,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	224,000
TransNet Extension Congestion Relief Fund	400169	86,933	9,067	-	-	-	-	-	-	-	-	-	96,000
Total		\$ 310,933	\$ 9,067	\$ -	\$ -	320,000							

Transportation & Storm Water
Poway Road Bicycle Path - Class I / S00943

Trans - Bicycle Facilities (All Class.)

Council District: 5	Priority Score: 56
Community Plan: Sabre Springs	Priority Category: High
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 1997 - 2017	619-533-5120
Improv Type: Widening	bjohnson@sandiego.gov

Description: This project provides for the construction of a Class I bicycle path (combined pedestrian and bicycle travel) easterly along the south side of Poway Road from the I-15/Poway Road interchange to Sabre Springs Parkway, approximately 1,950 feet in length. This project replaces the existing Class II bikeway located within the shoulder of Poway Road.

Justification: The Sabre Springs Community Plan encourages the development of a system of bikeways within the community, tying into the regional bicycle network.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Sabre Springs Community Plan and is in conformance with the City's General Plan.

Schedule: The Environmental Process began in Fiscal Year 2008 and was completed in Fiscal Year 2012. Design began in Fiscal Year 2012 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and is scheduled to be completed in Fiscal Year 2015. After construction, a 25 month maintenance and monitoring period will end in Fiscal Year 2017.

Summary of Project Changes: The project schedule has been revised.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY		
Prop A-(Bikeway)	400158	\$ 170,724	\$ 329,276	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Sabre Springs-FBA	400082	526,756	573,244	-	-	-	-	-	-	-	-	1,100,000
TransNet Extension Congestion Relief Fund	400169	-	980,000	-	-	-	-	-	-	-	-	980,000
Total		\$ 697,480	\$ 1,882,520	\$ -	\$ 2,580,000							

Transportation & Storm Water
Rancho Bernardo Bikeway / S00962

Trans - Bicycle Facilities (All Class.)

Council District: 5	Priority Score: 74
Community Plan: Rancho Bernardo	Priority Category: High
Project Status: Warranty	Contact Information: Palaseyed, Abi
Duration: 2007 - 2015	619-533-4654
Improv Type: New	apalaseyed@sandiego.gov

Description: This project provides for the installation of three miles of Class II bike lanes on West Bernardo Drive from Rancho Bernardo Road to Aguamiel Road and on Bernardo Center Drive from West Bernardo Drive to Rancho Bernardo Road.

Justification: This project completes gaps in the Rancho Bernardo community bicycle network, and connects to regional bicycle facilities. It also improves bicycle access to a number of community facilities, including a transit center, library, and schools.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: This project is part of a Design/Build contract. Design and construction began in Fiscal Year 2010. Construction was completed in Fiscal Year 2013. The warranty period will be completed in Fiscal Year 2015.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Prop A-(Bikeway)	400158	\$ 90,008	\$ 159,992	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	250,000
Total		\$ 90,008	\$ 159,992	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	250,000

Transportation & Storm Water

Regents Road Bridge / S00729

Trans - Bridge - Vehicular

Council District: 1	Priority Score: N/A
Community Plan: University	Priority Category: N/A
Project Status: Warranty	Contact Information: Palaseyed, Abi
Duration: 1992 - 2015	619-533-4654
Improv Type: New	apalaseyed@sandiego.gov

Description: This project provides for an 870-foot bridge spanning the AT&SF Railroad and a portion of the flood plain. Additionally, this project provides for a four-lane major street with Class II bike lanes on Regents Road from the AT&SF railroad bridge to 100 feet north of Lahitte Court as well as widening the existing half width street to a four-lane major street from 100 feet north of Lahitte Court to Governor Drive, including Class II bike lanes. In addition, the project recreational improvements in the canyon, which include limiting noise to the greatest extent possible, traffic calming, walkability, profile/light penetration structure design, habitat restoration, recreational improvements for pedestrians, and bike access trails.

Justification: This project will complete Regents Road and provide continuous access to northern communities. This project is included in the Council-approved North University City Financing Plan and Facilities Benefit Assessment Plan (Project NUC-18).

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Project is on indefinite hold due to a vote not to proceed by the Land Use and Housing Committee.

Summary of Project Changes: No significant change to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	\$ 2,195,038	\$ 4,542,761	\$ -	\$ -	\$ -	\$ 24,816,677	\$ -	\$ -	\$ -	\$ -	\$ 31,554,476
Total		\$ 2,195,038	\$ 4,542,761	\$ -	\$ -	\$ -	\$ 24,816,677	\$ -	\$ -	\$ -	\$ -	\$ 31,554,476

Transportation & Storm Water

Regents Road Widening-Genesee to Executive / S00881

Trans - Roadway

Council District: 1	Priority Score: 56
Community Plan: University	Priority Category: High
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2003 - 2015	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for widening Regents Road to a modified four-lane major street from Genesee Avenue to Executive Drive, relocation of the Genesee Avenue/Regents Road intersection to the east, and bike lanes.

Justification: This project is needed to improve traffic flow and is included in the Council-approved North University City Community Financing Plan - Project 13 and Facilities Benefit Assessment Document.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: The right-of-way phase of the project has been completed and the project design has been updated to meet new water quality requirements. Design began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	\$ 1,480,781	\$ 3,894,219	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,375,000
Donations	9700	-	-	-	670,000	-	-	-	-	-	-	670,000
Total		\$ 1,480,781	\$ 3,894,219	\$ -	\$ 670,000	\$ -	\$ 6,045,000					

Transportation & Storm Water

Replace Obsolete T/S Controllers / AIL00010

Trans - Signals - Traffic Signals

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hughes, Duncan
Duration: 2010 - 2020	619-533-3141
Improv Type: Replacement	drhughes@sandiego.gov

Description: This annual allocation provides for replacing obsolete and/or out-of-production traffic signal (T/S) controller units.

Justification: Present day requirements for coordinated signal operation, protected left turns, and emergency vehicle preemption are increasingly difficult or impossible to incorporate into some older controller units now in service. Older units function with moving parts and electrical contacts, both of which are subject to wear. Maintenance costs are increasing and parts are becoming difficult to find. The new controllers are solid-state, less costly to maintain, and more adaptable to today's needs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: This annual allocation will use prior-year continuing appropriations to replace obsolete or out-of-production T/S controller units. Future TransNet funding will be allocated on an as-needed basis.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ -	\$ 1,045	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,045
TransNet Extension Congestion Relief Fund	400169	23,036	77,735	-	-	-	-	-	-	-	-	100,771
Total		\$ 23,036	\$ 78,779	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	101,815

Transportation & Storm Water
Resurfacing of City Streets / AID00005

Trans - Roadway

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Gefrom, Walter
Duration: 2010 - 2020	619-527-7509
Improv Type: Betterment	wgefrom@sanidiego.gov

Description: This annual allocation provides for roadway resurfacing, repair, and reconstruction.

Schedule: Projects are scheduled on a priority basis.

Justification: This project provides for resurfacing, repair, and reconstruction of City streets, which are necessary to maintain the streets in serviceable condition and to mitigate roadway deterioration.

Summary of Project Changes: Proposition 42 funding in the amount of \$1.9 million and Trench Cut Fees in the amount of \$2.0 million have been allocated to this project for Fiscal Year 2015. An additional \$124.4 million of bond financing is anticipated for street resurfacing projects through Fiscal Year 2017. Based on a streets condition assessment conducted in November 2011, the City will need an estimated \$249.3 million of additional unidentified funding to address the remaining deferred capital needs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 11,637,495	\$ 4,056,824	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,694,319
Deferred Maintenance Revenue 2012A-Project	400848	28,852,720	(727,980)	-	-	-	-	-	-	-	-	28,124,740
Deferred Capital Bond Financing	9301	-	-	-	43,460,000	40,480,000	40,480,000	-	-	-	-	124,420,000
Gas Tax Fund	200118	10,014,958	1,785,042	-	-	-	-	-	-	-	-	11,800,000
CIP Contributions from General Fund	400265	10,000	2,542,888	-	-	-	-	-	-	-	-	2,552,888
Grant Fund - State	600001	7,555,476	1,257,486	-	-	-	-	-	-	-	-	8,812,962
Infrastructure Improvement - CD 1	400681	-	3,899	-	-	-	-	-	-	-	-	3,899
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	152,024	4,997,976	-	-	-	-	-	-	-	-	5,150,000
Prop 42 Replacement - Transportation Relief Fund	200306	-	38,276	1,907,720	-	-	-	-	-	-	-	1,945,996
TransNet (Prop A 1/2% Sales Tax)	400156	-	1	-	-	-	-	-	-	-	-	1
Trench Cut Fees/Excavation Fee Fund	200203	-	2,000,000	2,000,000	-	-	-	-	-	-	-	4,000,000
Underground Surcharge CIP Fund	200218	972,595	755,038	-	-	-	-	-	-	-	-	1,727,632
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	249,306,331	249,306,331
Total		\$ 59,195,269	\$ 16,709,449	\$ 3,907,720	\$ 43,460,000	\$ 40,480,000	\$ 40,480,000	\$ -	\$ -	\$ -	\$ 249,306,331	\$ 453,538,768

Transportation & Storm Water

Rose & Tecolote Creeks Water Quality Improvements / ACC00002

Drainage - Best Mgt Practices (BMPs)

Council District: 6	Priority Score: Annual
Community Plan: Clairemont Mesa	Priority Category: Annual
Project Status: Continuing	Contact Information: Matter, Gene
Duration: 2010 - 2015	858-541-4346
Improv Type: Betterment	rmatter@sandiego.gov

Description: This project proposes Storm Water Best Management Practices (BMP) to address pollutants of concern in the Tecolote Creek sub-watershed. A green street consisting of several biofiltration basins will be constructed at various points in the neighborhood around Mount Abernathy Avenue. The basins will reduce the amount of storm water runoff that reaches the storm drain system.

Justification: This project addresses pollutants of concern within the Rose and Tecolote Creek watersheds which satisfies the watershed-based water quality activity requirements in the Regional Water Quality Board's Municipal Storm Water Permit.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2013 and is anticipated to be completed in early Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015. The project schedule has been updated.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Rose & Tecolote Creek Water Quality	400631	\$ 1,039,753	\$ 195,366	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,235,119
Total		\$ 1,039,753	\$ 195,366	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,235,119

Transportation & Storm Water

Rose Creek Bikeway / S00946

Council District: 2, 6
Community Plan: Mission Bay Park, Pacific Beach
Project Status: Warranty
Duration: 2001 - 2015
Improv Type: New

Trans - Bicycle Facilities (All Class.)

Priority Score: N/A
Priority Category: N/A
Contact Information: Batta, Jamal
 619-533-7482
 jbatta@sandiego.gov

Description: This project provides for design and construction of a pedestrian/bicycle bridge across Rose Creek and a paved Class I bike path to connect the westerly end of the new bridge to Pacific Beach Drive.

Justification: This project will close a gap in the existing network of bike paths and lanes in Mission Bay Park. The project will allow pedestrians and bicyclists to circumvent a much longer existing route along Grand Avenue.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project implements the Pacific Beach Community Plan and the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2001 and was completed in Fiscal Year 2010. Construction began in Fiscal Year 2011 with substantial completion in Fiscal Year 2012. Ribbon cutting for the bridge was held on April 20, 2012. Plant establishment and maintenance was completed in Fiscal Year 2014 and was followed by the issuance of the Notice of Completion (NOC).

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Unidentified Funding	Project Total	
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			Future FY
Grant Fund - Other	600002	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	150,000
Grant Fund - State	600001	500,000	-	-	-	-	-	-	-	-	-	500,000
TransNet (Prop A 1/2% Sales Tax)	400156	150,000	-	-	-	-	-	-	-	-	-	150,000
Prop A-(Bikeway)	400158	1,000,000	-	-	-	-	-	-	-	-	-	1,000,000
TransNet ARRA Exchange Fund	400677	3,722,093	777,907	-	-	-	-	-	-	-	-	4,500,000
Total		\$ 5,522,093	\$ 777,907	\$ -	\$ -	6,300,000						

Transportation & Storm Water

Rosecrans Street Corridor Improvements / S00830

Trans - Roadway

Council District: 2	Priority Score: N/A
Community Plan: Midway - Pacific Highway, Peninsula	Priority Category: N/A
Project Status: Warranty	Contact Information: Pence, Gary
Duration: 2003 - 2016	619-533-3184
Improv Type: Betterment	gpence@sandiego.gov

Description: This project provides for improvements to the former State Route 209, which includes all or parts of Camino del Rio West, Rosecrans Street, Canon Street, Catalina Boulevard, and Cabrillo Memorial Drive. Project scope could include but is not limited to construction of sidewalks, modification of existing traffic signals, traffic calming measures, and bicycle facility improvements.

Justification: Redevelopment in the area resulted in increased traffic and pedestrian activity.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation and Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Peninsula and Midway Community Plans and is in conformance with the City's General Plan.

Schedule: The department is evaluating the study to identify improvements to be implemented. The evaluation of this project was completed in Fiscal Year 2014. Implementation of improvements is scheduled to begin in Fiscal Year 2015.

Summary of Project Changes: Project evaluation will identify improvements which are scheduled to be implemented in Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
SR 209 & 274 Coop with State	400633	\$ 118,399	\$ 1,329,927	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,448,325
Total		\$ 118,399	\$ 1,329,927	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,448,325

Transportation & Storm Water

Ruffin Road/Murphy Canyon Road Bikeway Project / S00959

Trans - Bicycle Facilities (All Class.)

Council District: 6, 7	Priority Score: 91
Community Plan: Kearny Mesa	Priority Category: High
Project Status: Warranty	Contact Information: Palaseyed, Abi
Duration: 2008 - 2015	619-533-4654
Improv Type: New	apalaseyed@sandiego.gov

Description: This proposed project will install 3.25 miles of Class II Bikeways from Kearny Villa Road to Murphy Canyon Road and upgrade the existing Class III facility on Murphy Canyon Road between Aero Drive to city limits that will connect to Murphy Canyon Road Bike Path.

Justification: This project will provide north and south connectivity to other bikeways within the city and will provide a safer route of travel for bicyclists.

Operating Budget Impact: The operating and maintenance funding for this project is included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan. This Study is consistent with the Bicycle Master Plan, which was passed by Council Resolution R-296581.

Schedule: This project is part of a Design/Build contract. Design and construction began in Fiscal Year 2010. Construction was completed in Fiscal Year 2013. The warranty period will be completed in Fiscal Year 2015.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 146,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	146,200
TransNet (Prop A 1/2% Sales Tax)	400156	-	1,000	-	-	-	-	-	-	-	-	1,000
TransNet ARRA Exchange Fund	400677	10,250	19,750	-	-	-	-	-	-	-	-	30,000
Total		\$ 156,450	\$ 20,750	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	177,200

Transportation & Storm Water

SR2S Traffic Safety Projects Grant #1 / L00010

Trans - Signals - Calming/Speed Abatement

Council District: 8	Priority Score: 65
Community Plan: Otay Mesa - Nestor	Priority Category: High
Project Status: Warranty	Contact Information: Palaseyed, Abi
Duration: 2011 - 2015	619-533-4654
Improv Type: New	apalaseyed@sandiego.gov

Description: This project will construct intersection bulb-outs, curb ramps, sidewalks, and install V-calm signs, which are traffic calming features on the streets in and around Berry, Nestor, and Emory Elementary Schools and Mar Vista Middle School.

Justification: This project will provide accessible walking paths for pedestrians in and around school areas within the community of Otay Mesa/San Ysidro.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa - Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Design for this project began Fiscal Year 2012. Construction of the improvements were completed in Fiscal Year 2013.

Summary of Project Changes: Improvements designed and constructed utilizing the SR2S grant and TransNet funds in this project are complete. City Council authorized, per R-308234, the transfer of remaining funding in this project to the Rimbey Avenue Lighted Crosswalk, a sublet project under the annual allocation for Traffic Calming, and the Iris Avenue Sidewalk, a sublet project under the annual allocation for new walkways. Following the transfer of funds, this project will be closed.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 127,978	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	127,978
TransNet Extension Congestion Relief Fund	400169	14,220	-	-	-	-	-	-	-	-	-	14,220
Total		\$ 142,198	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	142,198

Transportation & Storm Water

SR94/Euclid Av Interchange Phase 2 / S14009

Trans - Roadway

Council District: 4	Priority Score: 57
Community Plan: Southeastern (Encanto Neighborhoods)	Priority Category: High
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 2011 - 2018	619-533-3770
Improv Type: Betterment	apalaseyed@sandiego.gov

Description: The State Route 94/Euclid Avenue interchange is an uncontrolled intersection with higher than average accident rates. The Euclid Avenue overpass crosses State Route 94, one of the region's most important east-west connections. The City of San Diego is considering improvements to the interchange to enhance safety features through this corridor and the optimization of the level of service for both Euclid Avenue and State Route 94.

Justification: The project will evaluate the State Route 94 / Euclid Avenue Interchange for improvements to enhance Level of Service of the interchange and safety improvement measures for all modes of transportation.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Encanto Neighborhoods Community Plan and in conformance with the City's General Plan.

Schedule: Preliminary engineering and environmental documentation began in Fiscal Year 2012 and was completed in Fiscal Year 2013 in SR-94/Euclid Avenue Interchange Improvements, S11046. Design is scheduled to begin late in Fiscal Year 2014 or early in Fiscal Year 2015. Construction is anticipated to begin in Fiscal Year 2016. A traffic study for the project was performed which identified improvement elements for the area. The State of California has reviewed the study and will participate in the project as it relates to their facilities.

Summary of Project Changes: Total project cost has been increased by \$3.4 million which includes the budget transfer from S11046, SR-94/Euclid Avenue Interchange Improvements, as authorized per City Council Resolution R-308558, adopted November 21, 2013, and construction funding allocated in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
TransNet Extension Congestion Relief Fund	400169	\$ -	\$ -	\$ -	\$ -	\$ 3,050,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,050,000
TransNet Extension RTCI Fee	400174	430,407	394,593	-	-	-	-	-	-	-	-	825,000
Total		\$ 430,407	\$ 394,593	\$ -	\$ -	\$ 3,050,000	\$ -	\$ 3,875,000				

Transportation & Storm Water
San Diego River Multi-Use Path / S00958

Trans - Bicycle Facilities (All Class.)

Council District: 7	Priority Score: 56
Community Plan: Mission Valley	Priority Category: High
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2006 - 2015	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for a multi-use pedestrian and bicycle path under State Route 163 from Hazard Center Drive to Fashion Valley Mall on the north side of the San Diego River. The project includes a paved bicycle and pedestrian path, visitor kiosk, striping, signage, bollards, and lighting for the path underneath State Route 163.

Justification: This project is part of the Bicycle Master Plan to guide the development and the creation of a firm foundation for a bicycle-friendly environment to serve bicyclists and pedestrians throughout the City. These improvements will benefit the community by increasing the mobility and safety through the enhancement of the bicycle path environment.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering and planning began in Fiscal Year 2006 and was completed in Fiscal Year 2008. The environmental review process began in Fiscal Year 2009 and was completed in Fiscal Year 2012. Design began in Fiscal Year 2009 and was completed in Fiscal Year 2013. Construction began and was completed in Fiscal Year 2014. The warranty period will be completed in Fiscal Year 2015.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 96,902	\$ 3,098	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Prop A-(Bikeway)	400158	180,000	-	-	-	-	-	-	-	-	-	180,000
TransNet Extension Congestion Relief Fund	400169	1,363,943	175,057	-	-	-	-	-	-	-	-	1,539,000
Total		\$ 1,640,845	\$ 178,155	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,819,000

Transportation & Storm Water
San Remo Way Storm Drain / S11004

Drainage - Storm Drain Pipes

Council District: 2	Priority Score: 44
Community Plan: Peninsula	Priority Category: Medium
Project Status: Continuing	Contact Information: Batta, Jamal
Duration: 2011 - 2015	619-533-7482
Improv Type: Replacement	jbatta@sandiego.gov

Description: This project provides for improved flood control by upgrading the existing pipe along San Remo Way.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Justification: This project will alleviate frequent flooding during normal storm events as a result of the current undersized storm drain.

Schedule: Design began in 2011 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2013 and was completed in Fiscal Year 2014. The warranty period will be completed in Fiscal Year 2015.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 76,156	\$ 78,844	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 155,000
Peninsula Urban Comm	400118	143,827	6,173	-	-	-	-	-	-	-	-	150,000
Total		\$ 219,983	\$ 85,017	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 305,000

Transportation & Storm Water
Saturn Blvd Roadway Improvements / S11028

Trans - Ped Fac - Sidewalks

Council District: 8	Priority Score: 41
Community Plan: Otay Mesa - Nestor	Priority Category: Low
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 2011 - 2015	619-533-4654
Improv Type: Betterment	apalaseyed@sandiego.gov

Description: This project provides for the widening of the west side of Saturn Boulevard, north of Grove Street. The project includes new pavement, with approximately 980 linear feet of new curb, gutter and sidewalk, pedestrian ramps, retaining wall, drainage improvements and relocation of existing above ground utilities.

Justification: The project is located adjacent to a school where students disembark from a school bus and then walk to school via this route. This project would provide a safer pedestrian route for the students and also improve surface drainage.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa-Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2013 and was completed in Fiscal Year 2014. The warranty period will be completed in Fiscal Year 2015.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY		
Grant Fund - State	600001	\$ 702,848	\$ 142,872	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 845,720
Otay Mesa/Nestor Urb Comm	400125	-	350,000	-	-	-	-	-	-	-	-	350,000
TransNet Extension Congestion Relief Fund	400169	-	477,866	-	-	-	-	-	-	-	-	477,866
Total		\$ 702,848	\$ 970,738	\$ -	1,673,586							

Transportation & Storm Water

School Traffic Safety Improvements / AIK00002

Trans - Ped Fac - Sidewalks

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Genovese, Brian
Duration: 2010 - 2021	619-533-3836
Improv Type: New	bgenovese@sandiego.gov

Description: This annual allocation provides for the installation of traffic control devices, sidewalks, signal modifications, and other improvements that will serve to improve safety surrounding schools. This allocation can also be used to match State or federal grants for this purpose.

Justification: The Public Safety and Neighborhood Services Committee of the City Council requested that this program be instituted in order to proactively respond to school traffic safety problems in the City.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: TransNet funding in the amount of \$200,000 will be allocated to this project for each of the five years from Fiscal Year 2015 through Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ -	\$ 340,800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 340,800
TransNet (Prop A 1/2% Sales Tax)	400156	-	12,178	-	-	-	-	-	-	-	-	12,178
TransNet Extension Congestion Relief Fund	400169	399,318	139,426	200,000	-	200,000	200,000	200,000	200,000	-	-	1,538,744
Total		\$ 399,318	\$ 492,404	\$ 200,000	\$ -	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ 1,891,722

Transportation & Storm Water

Scripps Ranch/Mira Mesa Medians Project / S00838

Trans - Roadway - Enhance/Scape/Medians

Council District: 5	Priority Score: 37
Community Plan: Scripps Miramar Ranch	Priority Category: Low
Project Status: Warranty	Contact Information: Palaseyed, Abi
Duration: 2001 - 2015	619-533-4654
Improv Type: Betterment	apalaseyed@sandiego.gov

Description: This project provides for median improvements on Scripps Ranch Boulevard between Hibert Street and Mira Mesa Boulevard and on Mira Mesa Boulevard from Interstate 15 to Scripps Ranch Boulevard. Bike lanes will also be added along Mira Mesa Boulevard. The improvements on Mira Mesa Boulevard will be done by a developer reimbursement agreement, and includes a new traffic signal and mid-block crosswalk at the Hibert Street driveway, restricting u-turns during peak hours for east bound to west bound Mira Mesa Boulevard at Scripps Ranch Boulevard, and accommodating u-turns at the Scripps Ranch Boulevard and Erma Road intersection. The City will be responsible for the improvements on Scripps Ranch Boulevard.

Justification: This portion of Scripps Ranch Boulevard and Mira Mesa Boulevard is classified as a four-lane major street. The median improvement will improve vehicle access and operations per the Scripps Miramar Ranch Public Facilities Financing Plan - Project 34-2A and Project 34-2B.

Operating Budget Impact: The operating and maintenance funding for this project is included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Improvements to the Scripps Ranch Boulevard portion of the project were the responsibility of the City. Design of these medians was completed in Fiscal Year 2010. Construction of the Scripps Ranch Boulevard portion began in Fiscal Year 2012 and was completed in Fiscal Year 2013. Construction of the Mira Mesa Boulevard median and improvements began in Fiscal Year 2014 and the developer is on schedule to complete the project by Fiscal Year 2015 per the terms of a reimbursement agreement.

Summary of Project Changes: Developer funding in the amount of \$160,000 anticipated to be received in Fiscal Year 2014 was not realized and total project cost has been decreased by this amount.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Private & Others Contrib-CIP	400264	\$ 156,676	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	156,676
Scripps Miramar Ranch FBA	400086	915,068	6,250	-	-	-	-	-	-	-	-	921,318
Total		\$ 1,071,744	\$ 6,250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,077,994

Transportation & Storm Water

Sea World Drive/Interstate 5 Interchange Imp / S00888

Trans - Bridge - Vehicular

Council District: 6	Priority Score: 74
Community Plan: Mission Bay Park	Priority Category: High
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 2007 - 2018	619-533-4654
Improv Type: Replacement	apalaseyed@sandiego.gov

Description: This project proposes to realign and widen the southbound off-ramp, reconfigure the off-ramp intersection to eliminate the free right turn onto Sea World Drive, widen the eastbound approach to the southbound on-ramp, and increase storage on the overcrossing for the eastbound to northbound left turn at the northbound on-ramp. In addition, this alternative proposes to provide a loop on ramp to northbound Interstate 5 from eastbound Sea World Drive. The eastbound and westbound approaches would be modified to provide required storage and the entire interchange would be relocated approximately 30-feet to the south to accommodate phased construction of a new overcrossing. In addition, when funding is identified, Sea World Drive will be widened to six lanes between Sea World Way and Interstate 5.

Justification: Widening Sea World Drive to six lanes and improving the Sea World Drive/Interstate 5 interchange are necessary to meet existing and forecasted traffic volumes.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Project study report was completed in Fiscal Year 2011. Preliminary engineering and preparation of environmental document were scheduled to begin in Fiscal Year 2011 but have been put on hold due to funding constraints. Design, environmental, right-of-way, construction support, and construction engineering totaling \$105.4 million (\$23.2 million design, right-of-way, environmental, and \$82.2 million for construction support and construction) is on hold until funding can be identified.

Summary of Project Changes: There are no significant changes anticipated for this project in Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Sea World Traffic Mitigation Fund	200385	\$ 1,090,538	\$ 2,909,462	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,000,000
TransNet Extension Congestion Relief Fund	400169	-	-	-	-	5,455,393	5,269,516	-	-	-	-	10,724,909
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	105,438,300	105,438,300
Total		\$ 1,090,538	\$ 2,909,462	\$ -	\$ -	\$ 5,455,393	\$ 5,269,516	\$ -	\$ -	\$ -	\$ 105,438,300	\$ 120,163,209

Transportation & Storm Water

Sidewalk Repair and Reconstruction / AIK00003

Trans - Ped Fac - Sidewalks

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Gefrom, Walter
Duration: 2010 - 2021	619-527-7509
Improv Type: New	wgefrom@saniego.gov

Description: This annual allocation provides for the replacement of damaged sidewalks, curbs, and gutters Citywide.

Justification: This project replaces sidewalks, curbs, and gutters which have been damaged by City trees in areas near schools and parks and contributes to the City's ongoing efforts to promote walking as a mode of transportation.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the appropriate community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis and as funding is allocated.

Summary of Project Changes: General Fund contributions in the amount of \$400,000 have been allocated to this project through Fiscal Year 2019. Additionally, \$1.0 million in bond funding is anticipated to be allocated to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 2,120,195	\$ 4,625	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,124,820
Deferred Maintenance Revenue 2012A-Project	400848	-	195,131	-	-	-	-	-	-	-	-	195,131
Deferred Capital Bond Financing	9301	-	-	-	1,000,000	-	-	-	-	-	-	1,000,000
CIP Contributions from General Fund	400265	341,759	458,241	400,000	-	400,000	400,000	400,000	400,000	-	-	2,800,000
Infrastructure Improvement - CD 6	400686	-	15,392	-	-	-	-	-	-	-	-	15,392
Prop 42 Replacement - Transportation Relief Fund	200306	-	500,000	-	-	-	-	-	-	-	-	500,000
TransNet (Prop A 1/2% Sales Tax)	400156	0	-	-	-	-	-	-	-	-	-	0
TransNet Infrastructure Fund	400168	-	16,325	-	-	-	-	-	-	-	-	16,325
Total		\$ 2,461,954	\$ 1,189,714	\$ 400,000	\$ 1,000,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ -	\$ -	\$ 6,651,668

Transportation & Storm Water
Skyline Drive Improvements / S00912

Trans - Ped Fac - Sidewalks

Council District: 4	Priority Score: 49
Community Plan: Skyline - Paradise Hills	Priority Category: Medium
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 2007 - 2015	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for improvements along Skyline Drive from 58th Street to Cardiff Street. These improvements include hardscape medians, traffic signal modifications, pavement enhancements, street lights, bus stops, pedestrian crossing improvements, traffic calming, and community signs.

Justification: The hardscaped medians, street lighting, and other proposed improvements will provide reduction in vehicle travel delay at many intersections. In addition, the proposed improvements will increase pedestrian and vehicular safety, particularly near many schools along the corridor. The project will also improve corridor walkability and add bicycle lanes that will provide connectivity to existing bicycle lanes.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary Design was completed in Fiscal Year 2008. Design began in Fiscal Year 2009 and was completed in Fiscal Year 2011. Construction began in Fiscal Year 2012 and was completed in Fiscal Year 2013. The warranty period was completed in Fiscal Year 2014.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 719,921	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	719,921
TransNet (Prop A 1/2% Sales Tax)	400156	157,373	-	-	-	-	-	-	-	-	-	157,373
TransNet ARRA Exchange Fund	400677	325,382	(382)	-	-	-	-	-	-	-	-	325,000
TransNet Extension Congestion Relief Fund	400169	1,675,000	-	-	-	-	-	-	-	-	-	1,675,000
Total		\$ 2,877,676	\$ (382)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,877,294

Transportation & Storm Water

Sorrento Valley Road & Interstate 5 Interchange / S00914

Trans - Roadway

Council District: 1	Priority Score: 50
Community Plan: Torrey Pines	Priority Category: Medium
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 2007 - 2018	619-533-4654
Improv Type: New	apalaseyed@sandiego.gov

Description: The purpose of the project is to provide traffic relief for local roadways within the Interstate-5/ Sorrento Valley Road Interchange. Key stakeholder agencies (Caltrans, SANDAG, and NCTD) make up the Project Development Team (PDT) and are committed to the development and evaluation of project alternatives to enhance traffic flow and safety that will accommodate all modes of travel within the project site. Land acquisition is required.

Justification: Traffic flow within the area is operating at low level of service and is severely impacted by stoppage for trains at the Coaster Station.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa and Torrey Pines Community Plans and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2007 and will be completed in Fiscal Year 2014. Design is scheduled to begin in Fiscal Year 2014 and to continue through Fiscal Year 2016. Construction schedule is contingent upon identification of funding.

Summary of Project Changes: TransNet funding in the amount of \$500,000 previously identified for this project has been removed from Fiscal Year 2015 and future years. Staff has determined that this funding is not required at this time. Total project cost has been reduced by \$1.5 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 3,346,410	\$ 223,482	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,569,892
TransNet Extension Congestion Relief Fund	400169	158,425	966,575	-	-	-	-	-	-	-	-	1,125,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	47,000,000	47,000,000
Total		\$ 3,504,835	\$ 1,190,057	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 47,000,000	\$ 51,694,892

Transportation & Storm Water

Sports Arena Blvd-Rosecrans to Midway / S00721

Trans - Roadway - Enhance/Scape/Medians

Council District: 2	Priority Score: 27
Community Plan: Midway - Pacific Highway	Priority Category: Low
Project Status: Continuing	Contact Information: Fuentes, Julio
Duration: 1992 - 2017	619-533-3092
Improv Type: Widening	jfuentes@sandiego.gov

Description: This project provides for modifying the intersection of Sports Arena Boulevard, Rosecrans Street, and Camino del Rio West and widening Sports Arena Boulevard to a six-lane major street between Midway Drive and Rosecrans Street by modifying the median and restriping the street.

Justification: The eastbound traffic on Sports Arena Boulevard will be able to continue eastbound through the intersection of Sports Arena Boulevard/Rosecrans Street/Camino del Rio. Widening Sports Arena Boulevard will improve the traffic circulation. The average number of daily trips forecast for this segment of Sports Arena Boulevard is 50,000.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation and Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Midway/Pacific Highway Corridor Community Plan and is in conformance with the City's General Plan.

Schedule: The project description is preliminary and the scope of work is not established; only planning and other preliminary activities have been performed to-date. The project schedule for the design and construction will be established once the scope of work is approved and funding identified.

Summary of Project Changes: This project will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	10,000
Midway/Pacific Hwy Urban Comm	400115	302	-	-	-	-	-	-	-	-	-	302
TransNet (Prop A 1/2% Sales Tax)	400156	168,642	-	-	-	-	-	-	-	-	-	168,642
Gas Tax Fund	200117	200,000	-	-	-	-	-	-	-	-	-	200,000
Total		\$ 378,944	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	378,944

Transportation & Storm Water

Spring Canyon Road-Scripps Ranch to Pomerado Road / S00832

Trans - Roadway

Council District: 7	Priority Score: 42
Community Plan: Scripps Miramar Ranch, Rancho Encantada	Priority Category: Medium
Project Status: Warranty	Contact Information: Qasem, Labib
Duration: 2004 - 2015	619-533-6670
Improv Type: New	lqasem@sandiego.gov

Description: This project provides for the installation of traffic signals at three locations and the construction of raised medians at a number of intersections to reduce cut-through traffic on local collector streets. The project includes interconnection of the traffic signals in the segment. Specific locations will be determined by a traffic study which is included in this scope of work. The Community Planning Committees of Miramar Ranch North and Scripps Ranch approved a two phase plan as a result of the scheduled traffic study: Phase I: Install a traffic signal on Spring Canyon Road at Spruce Run Drive and median chokers on Spring Canyon Road at Semillon Boulevard and Sunset Ridge Drive.

Justification: The traffic signals will allow pedestrians to cross at controlled intersections. The raised medians at the three intersections will provide additional control of the traffic movements. The additional raised medians at specific intersections will reduce cut-through traffic on local collector streets. Interconnecting the traffic signals will be an effective means of controlling traffic speeds without sacrificing roadway capacity.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Rancho Encantada Precise Plan and Scripps Miramar Ranch Community Plan, and is in conformance with the City's General Plan.

Schedule: The traffic study was done in Fiscal Year 2009. Design of Phase I traffic improvements began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2012 and was completed in Fiscal Year 2014.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Scripps/Miramar Traffic	400255	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,000
Spring Cnyn Rd Improvments	400256	302,551	447,449	-	-	-	-	-	-	-	-	750,000
Total		\$ 337,551	\$ 447,449	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 785,000

Transportation & Storm Water
State Route 15 Bikeway Study / S00731

Trans - Bicycle Facilities (All Class.)

Council District: 3, 9	Priority Score: 36
Community Plan: City Heights (Mid-City)	Priority Category: Low
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 1995 - 2015	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for the construction of a bike route on the east side of State Route 15 from Landis Street to Adams Avenue.

Relationship to General and Community Plans: This project implements the Mid-City City Heights Community Plan and is in conformance with the City's General Plan.

Justification: This project provides the needed bikeway/bike path parallel with State Route 15 from Landis Street to Adams Avenue.

Schedule: Design was completed in Fiscal Year 2010. Construction began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Plant establishment period is scheduled to end in Fiscal Year 2015.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 783,576	\$ 241,893	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,025,469
Grant Fund - State	600001	100,162	32,775	-	-	-	-	-	-	-	-	132,937
Historical Fund	X999	575,119	-	-	-	-	-	-	-	-	-	575,119
Prop A-(Bikeway)	400158	268,750	-	-	-	-	-	-	-	-	-	268,750
TransNet Extension Congestion Relief Fund	400169	417,409	87,591	-	-	-	-	-	-	-	-	505,000
Total		\$ 2,145,015	\$ 362,260	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,507,275

Transportation & Storm Water

State Route 163/Clairemont Mesa Blvd Interchange / S00905

Trans - Bridge - Vehicular

Council District: 6	Priority Score: 71
Community Plan: Kearny Mesa	Priority Category: High
Project Status: Continuing	Contact Information: Manchester, Jeffrey
Duration: 2005 - 2020	619-533-4661
Improv Type: Widening	jmanchester@sandiego.gov

Description: This project provides for improving Clairemont Mesa Boulevard/State Route 163 to six-lane prime arterial standards. Phase I of the project consists of bridge widening and ramp realignment on the eastern side of the interchange. Phase II consists of ramp realignment on the western side. The interchange will be re-configured to eliminate existing loop on-ramps. The ramps will be re-configured to intersect Clairemont Mesa Boulevard at standard signalized intersections. High-occupancy vehicle/bus bypass lanes will be incorporated on the on-ramps.

Justification: These improvements will eliminate existing pedestrian/bike high-speed crossings and all vehicle, bike, and pedestrian moves will be controlled, thus improving safety. Transit movement through the interchange area will be greatly enhanced.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2013 and was scheduled to be completed in Fiscal Year 2014, but due to revised project scope, construction is now scheduled for completion in Fiscal Year 2015. There will be a five-year plant establishment and monitoring period through Fiscal Year 2020.

Summary of Project Changes: The project schedule has been revised to reflect adjusted construction completion date as a result of revised project scope.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 2,300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,300,000
Kearny Mesa-Urban Comm	400136	601,057	(1,057)	-	-	-	-	-	-	-	-	600,000
Private & Others Contrib-CIP	400264	2,643,200	-	-	-	-	-	-	-	-	-	2,643,200
TransNet (Prop A 1/2% Sales Tax)	400156	2,500,000	-	-	-	-	-	-	-	-	-	2,500,000
TransNet Extension Congestion Relief Fund	400169	7,160,800	167,200	-	-	-	-	-	-	-	-	7,328,000
TransNet Extension RTCI Fee	400174	-	350,000	-	-	-	-	-	-	-	-	350,000
Total		\$ 15,205,057	\$ 516,143	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,721,200

Transportation & Storm Water
State Route 163/Friars Road / S00851

Trans - Bridge - Vehicular

Council District: 7	Priority Score: 61
Community Plan: Mission Valley	Priority Category: High
Project Status: Continuing	Contact Information: Manchester, Jeffrey
Duration: 1990 - 2019	619-533-4661
Improv Type: Widening	jmanchester@sandiego.gov

Description: This project provides for construction of a new southbound State Route 163 to westbound Friars Road off-ramp, widening of the Friars Road overcrossing structure to eight lanes extending to Frazee Road, construction of a third westbound lane on Friars Road to Fashion Valley Road, the addition of an exclusive right-turn lane on southbound Frazee Road to westbound Friars Road, other modifications to the existing on and off-ramps, and improvements to the existing State Route 163 southbound travel lanes to improve the weaving problems. This project also includes an auxiliary lane on southbound State Route 163 from Genesee Avenue to westbound Interstate 8, which requires major structural work to widen the bridge over the San Diego River. Additionally, over 5,300 feet of retaining walls will need to be constructed along State Route 163 and Friars Road, including one that is over 30 feet high. Friars Road widening and ramp improvements at Friars Road will be constructed with Phase I.

Justification: This project will alleviate some of the severe traffic delays along Friars Road due to new development in Mission Valley and the backup that occurs on the existing southbound off-ramp because of the weaving situation with the southbound on-ramp.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering was completed in Fiscal Year 1996. Design began in Fiscal Year 2002 and continued through Fiscal Year 2009. Final design for Phase I began in Fiscal Year 2011 and is scheduled to be completed in Fiscal Year 2014. Right-of-way is scheduled to be acquired in Fiscal Year 2014. Construction for Phase I is scheduled for Fiscal Year 2015 due to an extended and complex design process and funding availability. Phase II and Phase III are scheduled to be constructed in Fiscal Years 2017 and 2019, if funding becomes available.

Summary of Project Changes: TransNet funding in the amount of \$10.0 million will be required in this project for construction needs in Fiscal Year 2015. Additionally, Developer Impact Fee funding in the amount of \$5.6 million and Transnet Extension Regional Transportation Congestion Relief Program (RTCIP) funding in the amount of \$3.5 million have been allocated to this project for Fiscal Year 2015. Developer funding shown as anticipated donations in the amount of \$8.4 million is also expected to be received in Fiscal Year 2015. Total project cost has been increased by \$3.3 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 2,504,343	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,504,343
Mission Valley-Urban Comm.	400135	3,344,395	2,234,093	5,600,000	-	-	-	-	-	-	-	11,178,488
Private & Others Contrib-CIP	400264	471,139	-	-	-	-	-	-	-	-	-	471,139
Donations	9700	-	-	-	8,400,000	-	-	-	-	-	-	8,400,000
TransNet (Prop A 1/2% Sales Tax)	400156	988,611	-	-	-	-	-	-	-	-	-	988,611
TransNet Extension Congestion Relief Fund	400169	2,273,684	3,068,517	10,000,000	-	-	5,500,000	-	-	-	-	20,842,201
TransNet Extension RTCI Fee	400174	-	980,000	3,549,927	-	-	-	-	-	-	-	4,529,927
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	77,086,159	77,086,159
Total		\$ 9,582,172	\$ 6,282,610	\$ 19,149,927	\$ 8,400,000	\$ -	\$ 5,500,000	\$ -	\$ -	\$ -	\$ 77,086,159	\$ 126,000,868

Transportation & Storm Water
State Route 56 Bike Interchanges / S00955

Trans - Bicycle Facilities (All Class.)

Council District: 1	Priority Score: 90
Community Plan: Black Mountain Ranch, Del Mar Mesa, Pacific Highlands Ranch, Rancho Penasquitos	Priority Category: High
Project Status: Continuing	Contact Information: Landre, Thomas
Duration: 2006 - 2015	619-533-3045
Improv Type: New	tlandre@sandiego.gov

Description: This project will provide for a bicycle path interchange and community connection points at Black Mountain Road, Camino Del Sur, Rancho Del Sol Way, and Torrey Meadows Drive along State Route 56.

Justification: Bicyclists and pedestrians traveling the SR-56 bicycle path and needing to cross through the interchange areas have to contend with high volumes of conflicting vehicular traffic. This project will expedite the movements along the bicycle path through and connecting to the interchange areas.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch, Del Mar Mesa, Pacific Highlands Ranch, and Torrey Highlands Subarea Plans and the Rancho Penasquitos Community Plan, and is in conformance with the City's General Plan.

Schedule: The project study report began in Fiscal Year 2006 and was completed in Fiscal Year 2008. Design and construction for SR-56 / Black Mountain Road began in Fiscal Year 2010 and were completed in Fiscal Year 2012. Remaining community bicycle paths will be designed and constructed once funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	605,168	\$ -	\$ -	605,168
Pacific Highlands Ranch FBA	400090	-	-	-	-	-	-	-	530,400	-	-	530,400
Prop A-(Bikeway)	400158	344,524	1,005,476	-	-	-	-	-	-	-	-	1,350,000
Rancho Penasquitos FBA	400083	25,566	1,724,434	-	-	-	-	-	-	-	-	1,750,000
Torrey Highlands	400094	-	-	-	-	-	-	-	295,900	-	-	295,900
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	7,222,940	7,222,940
Total		\$ 370,090	\$ 2,729,910	\$ -	\$ -	\$ -	\$ -	\$ -	1,431,468	\$ -	7,222,940	\$ 11,754,408

Transportation & Storm Water
State Route 56 Freeway Expansion / RD14000

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Torrey Highlands, Black Mountain Ranch, Pacific Highlands Ranch, Del Mar Mesa	Priority Category: N/A
Project Status: Continuing	Contact Information: Tracanna, John
Duration: 2014 - 2020	619-533-3770
Improv Type: Widening	gchui@sandiego.gov

Description: This project provides for the conversion of the four-lane freeway into a six-lane facility. High occupancy vehicle lanes can be accommodated within the center median at some point in the future once regional funding is identified. This project will be completed in multiple phases as funding becomes available.

Justification: Due to the regional servicing nature of this freeway, it is anticipated that federal, State, or other outside funding for this segment of SR-56 will be obtained. In the absence of these other funding sources, development within the individual subareas of the North City Future Urbanizing area may be required to advance the cost of this project. See Project Page T-1.2B in the Torrey Highlands Public Facilities Financing Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch, Del Mar Mesa, Pacific Highlands Ranch, and Torrey Highlands Subarea Plans, and is in conformance with the City's General Plan.

Schedule: A Project Study Report will begin during Fiscal Year 2015 to evaluate existing conditions and develop design alternatives for the future project.

Summary of Project Changes: This is a newly published project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ -	\$ 500,000	\$ 1,500,000	\$ -	\$ 1,500,000	\$ -	\$ -	\$ -	\$ 8,591,000	\$ -	\$ 12,091,000
Del Mar Mesa FBA	400089	-	-	-	-	-	-	-	567,000	-	-	567,000
Pacific Highlands Ranch FBA	400090	-	-	-	-	-	-	-	11,546,000	-	-	11,546,000
Torrey Highlands	400094	-	500,000	1,500,000	-	1,500,000	-	-	5,296,000	-	-	8,796,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	119,000,000	119,000,000
Total		\$ -	\$ 1,000,000	\$ 3,000,000	\$ -	\$ 3,000,000	\$ -	\$ -	\$ 17,409,000	\$ 8,591,000	\$ 119,000,000	\$ 152,000,000

Transportation & Storm Water

State Route 56-Carmel Country to Black Mountain / S00853

Trans - Roadway

Council District: 1, 5	Priority Score: N/A
Community Plan: Los Penasquitos Canyon Preserve (RPQ, Sabre Springs, Rancho Penasquitos, Torrey Highlands)	Priority Category: N/A
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 1991 - 2015	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for the State Route 56 freeway between the Carmel Valley and Rancho Penasquitos communities. A four-lane freeway will be constructed with interchanges at Black Mountain Road, Camino Santa Fe, and Camino Del Sur. This project will provide the necessary right-of-way and prepare the grade for a six-lane freeway. In addition, this project provides for the bikepath through the State Route 56 corridor, and a future project is planned for a bikepath interchange at Camino Del Sur. The preparation of project report and environmental document for the remaining Interstate 5/State Route 56 connector ramps is budgeted under S-00707, Interstate 5/State Route 56 Freeway Connectors.

Justification: This project is needed to provide an east-west connection between Interstate 5 and Interstate 15.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Los Penasquitos Canyon Preserve Master Plan; the Sabre Springs, Rancho Penasquitos, and Torrey Hills Community Plans; and the Torrey Highlands and Pacific Highlands Ranch Subarea Plans, and is in conformance with the City's General Plan.

Schedule: This project was completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ 621,860	\$ 100,140	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 722,000
Historical Fund	X999	19,425,871	-	-	-	-	-	-	-	-	-	19,425,871
ISTEA-TransNet Exchange	400162	952,893	-	-	-	-	-	-	-	-	-	952,893
Pacific Highlands Ranch FBA	400090	11,815,354	6,134	-	-	-	-	-	-	-	-	11,821,488
Private & Others Contrib-CIP	400264	1,734,704	-	-	-	-	-	-	-	-	-	1,734,704
TransNet (Prop A 1/2% Sales Tax)	400156	1,244,794	-	-	-	-	-	-	-	-	-	1,244,794
Rancho Penasquitos FBA	400083	3,778,000	-	-	-	-	-	-	-	-	-	3,778,000
Sabre Springs-FBA	400082	20,000	-	-	-	-	-	-	-	-	-	20,000
Gas Tax Fund	200117	600,000	-	-	-	-	-	-	-	-	-	600,000
SR-56 (Stip#2)	400632	38,797,267	-	-	-	-	-	-	-	-	-	38,797,267
SR-56 Participation Agree.	400181	1,725,361	-	-	-	-	-	-	-	-	-	1,725,361
SR56 Coop w/ County Grant	400635	15,400,000	-	-	-	-	-	-	-	-	-	15,400,000
SR56 Coop w/ SANDAG	400674	17,003,877	-	-	-	-	-	-	-	-	-	17,003,877
SR56 Coop w/SANDAG #2	400673	22,507,000	-	-	-	-	-	-	-	-	-	22,507,000
Torrey Highlands	400094	8,564,899	-	-	-	-	-	-	-	-	-	8,564,899
TransNet Bond Proceeds	400160	2,400,000	-	-	-	-	-	-	-	-	-	2,400,000
Total		\$ 146,591,881	\$ 106,274	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 146,698,155

Transportation & Storm Water

Stockton Street Lights / S10130

Trans - Roadway - Street Lighting

Council District: 8	Priority Score: 22
Community Plan: Southeastern San Diego	Priority Category: Low
Project Status: Warranty	Contact Information: Qasem, Labib
Duration: 2009 - 2015	619-533-6670
Improv Type: New	lqasem@sandiego.gov

Description: This project will install 25 streetlights in the Memorial, Stockton, and Grant Hill neighborhoods of Southeast San Diego. The proposed method of installation requires resident and Council office approvals.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and in conformance with the City's General Plan.

Justification: The street lights will improve the safety of pedestrian route to the new Logan Heights Library, the Clay Street Park, the Memorial Recreation Center, and the Stockton Recreation Center.

Schedule: Design began and was completed in Fiscal Year 2011. Construction began and was completed in Fiscal Year 2014.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
EDCD Community Fund	700042	\$ 36,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 36,000
CIP Contributions from General Fund	400265	-	8,000	-	-	-	-	-	-	-	-	8,000
Grant Fund - Federal	600000	164,616	384	-	-	-	-	-	-	-	-	165,000
TransNet (Prop A 1/2% Sales Tax)	400156	34,828	15,172	-	-	-	-	-	-	-	-	50,000
Total		\$ 235,443	\$ 23,557	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 259,000

Transportation & Storm Water
Streamview Drive Improvements / S00864

Trans - Roadway

Council District: 4	Priority Score: 53
Community Plan: City Heights (Mid-City)	Priority Category: Medium
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2007 - 2016	619-533-5120
Improv Type: Betterment	bjohnson@sandiego.gov

Description: This project provides for the installation of new raised median, new sidewalk including curb and gutter, and traffic circles on Streamview Drive from 54th Street to College Avenue.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Justification: This project provides for safety/capacity improvements on Streamview Drive from 54th Street to College Avenue to reduce excessive speeds, increase safety, and enhance visual impacts.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2016.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Summary of Project Changes: TransNet funding in the amount of \$1.6 million has been allocated to this project for estimated construction and construction engineering needs.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 100,000	\$ 0	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000
TransNet Extension Congestion Relief Fund	400169	336,819	1,288,181	1,550,000	-	-	-	-	-	-	-	3,175,000
Total		\$ 436,819	\$ 1,288,181	\$ 1,550,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,275,000

Transportation & Storm Water
Street Light Circuit Upgrades / AIH00002

Trans - Roadway - Street Lighting

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Gefrom, Walter
Duration: 2010 - 2020	619-527-7509
Improv Type: New	wgefrom@sandiego.gov

Description: This annual allocation provides for the replacement of obsolete street light series circuits.

Justification: Series circuits are over 70 years old and no longer meet current standards and they constantly have maintenance problems which impact a large number of lights.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis as funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 649,329	\$ 671	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 650,000
Deferred Maintenance Revenue 2012A-Project	400848	76,087	2,576,913	-	-	-	-	-	-	-	-	2,653,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	33,347,000	33,347,000
Total		\$ 725,417	\$ 2,577,583	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 33,347,000	\$ 36,650,000

Transportation & Storm Water
Talbot Street Slope Restoration / S00609

Trans - Roadway - Erosion/Slope/Ret Wall

Council District: 2	Priority Score: 72
Community Plan: Peninsula	Priority Category: High
Project Status: Continuing	Contact Information: Batta, Jamal
Duration: 2007 - 2015	619-533-7482
Improv Type: Betterment	jbatta@sandiego.gov

Description: This project provides for the stabilization of the slope adjacent to Talbot Street at Martinez Street.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Justification: The winter storms of 2004 and 2005 eroded the steep slope adjacent to Talbot Street and threatened the houses at the top of the slope. This project is eligible for Federal Highways Administration (FHWA) reimbursement.

Schedule: Design began in Fiscal Year 2008 and was completed in Fiscal Year 2011. Construction began and was completed in Fiscal Year 2014. The warranty period will be completed in Fiscal Year 2015.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 92,835	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	92,835
Grant Fund - Federal	600000	1,677,116	286,484	-	-	-	-	-	-	-	-	1,963,600
TransNet (Prop A 1/2% Sales Tax)	400156	328,913	131,087	-	-	-	-	-	-	-	-	460,000
TransNet Extension Congestion Relief Fund	400169	368,211	787,789	-	-	-	-	-	-	-	-	1,156,000
Total		\$ 2,467,075	\$ 1,205,360	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,672,435

Transportation & Storm Water

Taylor Street - Bikeway / S00965

Council District: 2
Community Plan: Old San Diego
Project Status: Continuing
Duration: 2007 - 2015
Improv Type: New

Trans - Bicycle Facilities (All Class.)

Priority Score: 56
Priority Category: High
Contact Information: Landre, Thomas
 619-533-3045
 tlandre@sandiego.gov

Description: This project provides for the replacement of a bicycle lane on Taylor Street between Presidio Drive and Hotel Circle South, adjacent to Presidio Park.

Justification: Erosion has caused the cliffside at this location to destabilize. Temporary barriers are in place to prevent additional rockslide onto Taylor Street; however, these barriers have eliminated the bicycle lane. This project will re-establish the bike lane.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Old San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Improvements identified in this project were incorporated into a sewer main project which has been completed.

Summary of Project Changes: This project will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 19,092	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	219,092
Total		\$ 19,092	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	219,092

Transportation & Storm Water

Ted Williams Pkwy Bridge/Shoal Creek Dr / S00941

Trans - Bridge - Pedestrian

Council District: 5	Priority Score: 23
Community Plan: Carmel Mountain Ranch	Priority Category: Low
Project Status: Continuing	Contact Information: Manchester, Jeffrey
Duration: 2008 - 2015	619-533-4661
Improv Type: New	jmanchester@sandiego.gov

Description: This project provides for construction of a pedestrian bridge along Shoal Creek Drive to facilitate crossing Ted Williams Parkway.

Justification: The intersection is in close proximity to Shoal Creek Elementary School and has a high volume of children crossing Ted Williams Parkway. This project will increase pedestrian safety and was requested by City Council and the community.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Mountain Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Environmental approval was received in Fiscal Year 2011. Design began in Fiscal Year 2008 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2013 and was completed in Fiscal Year 2014. The warranty period will be completed in Fiscal Year 2015.

Summary of Project Changes: City Council authorized (R-308606) the transfer of \$500,000 in TransNet funding from the Aldine Drive Slope project (S00865) in Fiscal Year 2014 for increased construction costs.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 1,557,271	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,557,271
TransNet (Prop A 1/2% Sales Tax)	400156	112,275	-	-	-	-	-	-	-	-	-	112,275
TransNet ARRA Exchange Fund	400677	2,443,494	56,506	-	-	-	-	-	-	-	-	2,500,000
TransNet Extension Congestion Relief Fund	400169	-	-	-	500,000	-	-	-	-	-	-	500,000
Total		\$ 4,113,040	\$ 56,506	\$ -	\$ 500,000	\$ -	\$ 4,669,547					

Transportation & Storm Water
Thorn Street Median Improvements / S00844

Trans - Roadway - Enhance/Scape/Medians

Council District: 3	Priority Score: 10
Community Plan: Greater North Park	Priority Category: Low
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 2003 - 2015	619-533-5120
Improv Type: Betterment	bjohnson@sandiego.gov

Description: This project provides for the construction of a landscaped median along Thorn Street between 33rd Street and Felton Street in Greater North Park.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Justification: This project provides for traffic calming and circulation.

Schedule: Design was completed in Fiscal Year 2011. Construction began in Fiscal Year 2011 and was completed in Fiscal Year 2012.

Operating Budget Impact: The operating and maintenance funding for this project is included in the Transportation & Storm Water budget.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY		
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 120,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 120,000
TransNet ARRA Exchange Fund	400677	197,118	12,882	-	-	-	-	-	-	-	-	210,000
TransNet Infrastructure Fund	400168	100,000	-	-	-	-	-	-	-	-	-	100,000
Total		\$ 417,118	\$ 12,882	\$ -	\$ 430,000							

Transportation & Storm Water

Torrey Meadows Drive Overcrossing / S10015

Trans - Bridge - Vehicular

Council District: 1	Priority Score: 46
Community Plan: Torrey Highlands	Priority Category: Medium
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 2010 - 2020	619-533-4654
Improv Type: New	apalaseyed@sandiego.gov

Description: This project provides for the design and construction of a two-lane overcrossing of Torrey Meadows Drive over State Route 56. This project will include the bridge approaches on each side of the bridge, approximately 200 linear feet of a two-lane local collector road, together with any right-of-way not previously acquired as part of the State Route 56 project. The City has a reimbursement agreement with developer to provide design and construction specifications for future construction of project.

Justification: This two-lane connection will provide access to the neighborhood park, elementary and high schools, and the local mixed use zone for those properties south of State Route 56. The project should alleviate traffic congestion on the Camino Del Sur Interchange and provide enhanced traffic flow.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan, the Torrey Highlands Public Facilities Financing Plan (PFFP Project T-9), and is in conformance with the City's General Plan.

Schedule: Preliminary design and environmental reconnaissance began in Fiscal Year 2010. Project design and construction is to be specified in accordance with a Reimbursement Agreement (RA) between City and Developer. Caltrans will provide oversight for the design and construction of the project.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 1,462,479	\$ 7,039,856	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	8,502,334
West Pac Contrib Torrey High	400096	-	612,666	-	-	-	-	-	-	-	-	612,666
Total		\$ 1,462,479	\$ 7,652,522	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	9,115,000

Transportation & Storm Water
Torrey Pines Improvements Phase I / S00613

Trans - Roadway

Council District: 1	Priority Score: 58
Community Plan: La Jolla	Priority Category: High
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2010 - 2018	619-533-5120
Improv Type: Betterment	bjohnson@sandiego.gov

Description: This project provides for missing sidewalk segments, curb ramps, and reconstructing driveways along the north side of Torrey Pines Road from La Jolla Parkway to Prospect Place, as well as new sidewalk, retaining walls, curb ramps, and reconstructing driveways along the south side of Torrey Pines Road from Calle Juela and Roseland Drive. Future phases may include improvements such as guardrails, median improvements, sidewalks, traffic signals and lighting, and installation of bike lanes and striping modifications.

Justification: Improvements are needed on Torrey Pines Road between La Jolla Parkway and Prospect Place in order to accommodate existing and future traffic volumes, and to provide for roadway features to enhance safety and traffic flow for vehicles, bicycles and pedestrians. A Corridor Study has been completed and potential improvements have been identified to enhance traffic safety and walkability along the Torrey Pines Road corridor.

Operating Budget Impact: Costs for operation and maintenance above and beyond the current levels within the project area will be included in the Transportation and Storm Water Department's budget during the final design phase.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design was completed in Fiscal Year 2011. Phase I design began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Construction of Phase I improvements began in Fiscal Year 2014. Future phases of the project are contingent upon identification of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
La Jolla Urban Comm	400123	\$ 10,000	\$ 90,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000
TransNet ARRA Exchange Fund	400677	398,773	101,227	-	-	-	-	-	-	-	-	500,000
TransNet Extension Congestion Relief Fund	400169	-	300,000	-	-	500,000	1,500,000	-	-	-	-	2,300,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	13,000,000	13,000,000
Total		\$ 408,773	\$ 491,227	\$ -	\$ -	\$ 500,000	\$ 1,500,000	\$ -	\$ -	\$ -	\$ 13,000,000	\$ 15,900,000

Transportation & Storm Water

Torrey Pines Road Slope Restoration / S00877

Trans - Roadway - Erosion/Slope/Ret Wall

Council District: 1	Priority Score: 42
Community Plan: La Jolla	Priority Category: Medium
Project Status: Continuing	Contact Information: Batta, Jamal
Duration: 2000 - 2016	619-533-7482
Improv Type: Betterment	jbatta@sandiego.gov

Description: This project provides for reconstructing a 350-foot section of earthen slope along the south side of Torrey Pines Road between Little Street and Roseland Drive.

Justification: The existing slope is eroding. This project will eliminate the possibility of soil slough landing in the travel lane of a primary arterial street.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2014 with project completion scheduled for Fiscal Year 2015. Project will remain active until warranty period ends in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 280,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	280,000
TransNet (Prop A 1/2% Sales Tax)	400156	326,220	-	-	-	-	-	-	-	-	-	326,220
TransNet Extension Congestion Relief Fund	400169	208,596	2,871,404	-	-	-	-	-	-	-	-	3,080,000
Total		\$ 814,816	\$ 2,871,404	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,686,220

Transportation & Storm Water

Traffic Calming / AIL00001

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2020
Improv Type: Replacement

Trans - Signals - Traffic Signals

Priority Score: Annual
Priority Category: Annual
Contact Information: Pence, Gary
 619-533-3184
 gpence@sandiego.gov

Description: This annual allocation provides for installing traffic control measures on an as-needed basis. These improvements respond to a variety of traffic concerns such as speeding motorists and shortcutting traffic. Solutions used may include the construction of flashing beacons and geometric design features such as road humps and traffic islands.

Justification: This annual allocation is needed to improve safety by mitigating traffic problems on streets such as speeding, shortcutting traffic, and the need for increased pedestrian safety.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: TransNet funding in the amount of \$1.0 million and Development Impact Fee funding of \$304,000 have been allocated to this project for Fiscal Year 2015. TransNet funding in the amount of \$500,000 will be allocated to this project for each of the next four years from Fiscal Year 2016 through Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 109,250	\$ 25,950	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 135,200
Grant Fund - State	600001	657,033	477,019	-	-	-	-	-	-	-	-	1,134,052
Lusk-Gen'l Traffic Imprvmts	400211	14,270	18,544	-	-	-	-	-	-	-	-	32,813
Navajo Urban Comm	400116	-	-	304,000	-	-	-	-	-	-	-	304,000
TransNet (Prop A 1/2% Sales Tax)	400156	314,290	558,092	-	-	-	-	-	-	-	-	872,382
Rancho Penasquitos FBA	400083	94,098	4,976	-	-	-	-	-	-	-	-	99,075
TransNet Extension Congestion Relief Fund	400169	874,075	1,262,353	1,000,000	-	500,000	500,000	500,000	500,000	-	-	5,136,428
Total		\$ 2,063,016	\$ 2,346,933	\$ 1,304,000	\$ -	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ 7,713,949

Transportation & Storm Water

Traffic Signals - Citywide / AIL00004

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hughes, Duncan
Duration: 2010 - 2020	619-533-3141
Improv Type: Replacement	drhughes@sandiego.gov

Description: This annual allocation provides for the installation of traffic signals at high-priority locations and the City's share of the costs of traffic signals undertaken in cooperation with others.

Justification: The City maintains an inventory of candidate intersections which are periodically surveyed for significant changes in operating conditions. Installing traffic signals in select intersections provides for the orderly movement of traffic, increased traffic handling capacity, reduced frequency of accidents, and for improved traffic flow. Signals also permit vehicles and pedestrians from a minor street to enter or cross continuous traffic on the major street. The criteria for installing traffic signals are governed by Council Policy 200-6.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: TransNet funding in the amount of \$550,000 will be allocated to this project for each of the five years from Fiscal Year 2015 through Fiscal Year 2019. Additionally, Development Impact Fee funding in the amount of \$825,000 has been allocated to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Crossroads Redevelopmen CIP Contributions Fund	200357	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	450,000
Navajo Urban Comm	400116	-	-	275,000	-	-	-	-	-	-	-	275,000
Private & Others Contrib-CIP	400264	120,000	-	-	-	-	-	-	-	-	-	120,000
TransNet (Prop A 1/2% Sales Tax)	400156	71,405	3,755	-	-	-	-	-	-	-	-	75,160
S.E. San Diego Urban Comm	400120	-	-	550,000	-	-	-	-	-	-	-	550,000
TOT Coastal Infrastructure CIP Fund	200212	-	382	-	-	-	-	-	-	-	-	382
TransNet Extension Congestion Relief Fund	400169	384,832	1,591,570	550,000	-	550,000	550,000	550,000	550,000	-	-	4,726,402
Uptown Urban Comm	400121	-	95,500	-	-	-	-	-	-	-	-	95,500
Total		\$ 1,026,237	\$ 1,691,207	\$ 1,375,000	\$ -	\$ 550,000	\$ 550,000	\$ 550,000	\$ 550,000	\$ -	\$ -	6,292,444

Transportation & Storm Water

Traffic Signals Modification / AIL00005

Trans - Signals - Traffic Signals

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hughes, Duncan
Duration: 2010 - 2020	619-533-3141
Improv Type: Replacement	drhughes@sandiego.gov

Description: This annual allocation provides for upgrading existing traffic signals as necessary to improve traffic flow and promote safety. Improvements may include conversion from post-mounted to mast-arm-mounted indicators, addition of pedestrian signals, and additional phases to accommodate separate turning moves.

Justification: The City maintains an ongoing program to promote safety within the public right-of-way. Analysis of accident patterns at a particular location often shows that some minor improvement would help to reduce the number and/or severity of accidents. In addition, increasing traffic volumes and changing traffic patterns typically reduce the effectiveness and efficiency of existing traffic signal controls at certain intersections, warranting upgrades.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: TransNet funding in the amount of \$715,801 will be allocated to this project in Fiscal Year 2015. \$1.1 million will be allocated in Fiscal Years 2016 through Fiscal Year 2019. Additionally, Development Impact Fee funding in the amount of \$540,000 has been allocated to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Barrio Logan	400128	\$ 30,808	\$ 269,192	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	600,000
Belmont/Mission Beach Develop	400185	-	4,165	-	-	-	-	-	-	-	-	4,165
Clairemont Mesa - Urban Comm	400129	-	25,000	-	-	-	-	-	-	-	-	25,000
College Area	400127	-	175,000	-	-	-	-	-	-	-	-	175,000
Golden Hill Urban Comm	400111	-	130,000	-	-	-	-	-	-	-	-	130,000
Grant Fund - Other	600002	164,267	35,733	-	-	-	-	-	-	-	-	200,000
La Jolla Urban Comm	400123	-	21,108	-	-	-	-	-	-	-	-	21,108
Midway/Pacific Hwy Urban Comm	400115	27,330	197,670	-	-	-	-	-	-	-	-	225,000
North Park Urban Comm	400112	-	120,000	50,000	-	-	-	-	-	-	-	170,000
TransNet (Prop A 1/2% Sales Tax)	400156	701,778	453,932	-	-	-	-	-	-	-	-	1,155,710
S.E. San Diego Urban Comm	400120	-	-	190,000	-	-	-	-	-	-	-	190,000
TransNet ARRA Exchange Fund	400677	-	10,006	-	-	-	-	-	-	-	-	10,006
TransNet Extension Congestion Relief Fund	400169	1,711,734	2,173,903	715,801	-	1,050,000	1,050,000	1,050,000	1,050,000	-	-	8,801,438
Uptown Urban Comm	400121	8,316	151,184	-	-	-	-	-	-	-	-	159,500
Total		\$ 2,644,234	\$ 3,766,891	\$ 1,255,801	\$ -	\$ 1,050,000	\$ 1,050,000	\$ 1,050,000	\$ 1,050,000	\$ -	\$ -	11,866,927

Transportation & Storm Water
Transportation Grant Match / AID00002

Trans - Roadway

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Chui, Gary
Duration: 2010 - 2020	619-533-3770
Improv Type: Betterment	gchui@sandiego.gov

Description: This annual allocation provides funding for matching fund obligations to transportation grant projects for various types of transportation grants.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Justification: In order to qualify for future additional grant funds, the City may be required to ensure that matching funds are available or projects may need supplemental funds to continue.

Schedule: Projects are scheduled on a priority basis.

Operating Budget Impact: None

Summary of Project Changes: Upon completion of the Traffic Light Synchronization sublet this annual allocation will be completed and closed.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
TransNet (Prop A 1/2% Sales Tax)	400156	\$ -	\$ 0	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0
TransNet Extension Congestion Relief Fund	400169	100,000	0	-	-	-	-	-	-	-	-	100,000
Total		\$ 100,000	\$ 0	\$ -	100,000							

Transportation & Storm Water
Triple Pipe Crossing Dennery Road / S10017

Trans - Roadway

Council District: 8	Priority Score: N/A
Community Plan: Otay Mesa	Priority Category: N/A
Project Status: Continuing	Contact Information: Tracanna, John
Duration: 2010 - 2020	619-533-3682
Improv Type: New	jtracanna@sandiego.gov

Description: This project provides for constructing a triple pipe arch culvert beneath Dennery Road where the road spans Dennery Canyon to maintain the continuity of the Dennery Canyon Open Space link with the Otay River Valley and to accommodate the existing wildlife movement.

Justification: The alignment of Dennery Road will bisect a key wildlife corridor within the Otay Mesa Community. In order to minimize the disturbance, a wildlife undercrossing is proposed to provide an unobstructed corridor for wildlife movement between Dennery Canyon and the Otay River Valley.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: The design and construction of the triple pipe crossing shall be performed by the subdivider responsible for the construction of Dennery Ranch Road and may be reimbursed from Otay Mesa Facilities Benefit Assessment funding under the terms of a reimbursement agreement.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015							Unidentified Funding	Project Total	
				FY 2015	Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
Otay Mesa-East (From 39062)	400092	\$ -	\$ 119,246	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 119,246
Total		\$ -	\$ 119,246	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 119,246

Transportation & Storm Water

University Ave/Alabama Bike & Ped Safety Imp / S00960

Trans - Bicycle Facilities (All Class.)

Council District: 3	Priority Score: 56
Community Plan: Greater North Park	Priority Category: High
Project Status: Warranty	Contact Information: Guise, Jason
Duration: 2007 - 2015	619-533-4665
Improv Type: Betterment	jguise@sandiego.gov

Description: This project provides for the restriping of University Avenue from east of Florida Street to the west side of Mississippi Street, including the two intersections of University Avenue at Alabama Street to provide a center refuge median and wider travel lanes to improve bicycle and pedestrian safety. This project will provide for the removal of parking on both sides of the street and eliminate left turns in and out of both intersections of University Avenue and Alabama Street.

Justification: This project will provide a center refuge median and wider travel lanes to improve bicycle and pedestrian safety.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2010. Construction began and was completed in Fiscal Year 2013. The warranty period was completed in Fiscal Year 2014.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - Other	600002	\$ 511,337	\$ 8,663	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 520,000
Total		\$ 511,337	\$ 8,663	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 520,000

Transportation & Storm Water
University Avenue Mobility Project / S00915

Trans - Roadway - Enhance/Scape/Medians

Council District: 3	Priority Score: 53
Community Plan: Greater North Park	Priority Category: Medium
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2007 - 2017	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for the University Avenue Mobility Project-Phase I (UAMP-Phase I), which is a subset of the improvements planned in the larger University Avenue Mobility Plan. Since funding for the entire project is not available at this time, the Phase I project was developed by combining selected portions of the UAMP that would provide the greatest benefits, focusing on the commercial core of the corridor. The major elements of the UAMP-Phase I are restriping to provide a painted median, left turn pockets at signalized intersections and improved lane widths, installation of raised medians in the core area, installation of enhanced pedestrian crosswalks, repainting of existing crosswalks, removal of parallel on-street parking, and re-striping select side streets to provide angled parking on both sides of the street.

Justification: This project will significantly improve safety and mobility along the corridor for pedestrians, bicyclists, transit, and automobile traffic.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2007. The environmental process began in Fiscal Year 2009 and was completed in Fiscal Year 2014. Design began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2017.

Summary of Project Changes: TransNet funding in the amount of \$750,314, and anticipated North Park Urban Community funding in the amount of \$149,686, have been allocated to this project for Fiscal Year 2015 and are required to complete construction of Phase I of this project. Future year funding shown in this project in Fiscal Year 2017 will be required for Phase II.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 354,120	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 354,120
Grant Fund - State	600001	45,880	-	-	-	-	-	-	-	-	-	45,880
North Park Urban Comm	400112	-	-	-	149,686	-	-	-	-	-	-	149,686
TransNet (Prop A 1/2% Sales Tax)	400156	400,000	-	-	-	-	-	-	-	-	-	400,000
TransNet ARRA Exchange Fund	400677	115,251	64,749	-	-	-	-	-	-	-	-	180,000
TransNet Extension Congestion Relief Fund	400169	500,000	2,200,000	750,314	-	-	1,200,000	-	-	-	-	4,650,314
Total		\$ 1,415,251	\$ 2,264,749	\$ 750,314	\$ 149,686	\$ -	\$ 1,200,000	\$ -	\$ -	\$ -	\$ -	\$ 5,780,000

Transportation & Storm Water

Utilities Undergrounding Program / AID00001

Trans - Roadway

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Reyes, Mario
Duration: 2010 - 2020	619-533-7426
Improv Type: Betterment	mreyes@sandiego.gov

Description: This annual allocation provides for additional underground conversion projects to augment the California Public Utilities Commission (CPUC) Rule 20A projects as well as provides for the necessary administrative expenses, conversion of City-owned street lighting, and resurfacing of roadways associated with the undergrounding of utilities.

Justification: The CPUC mandates that local utility companies allocate funding for undergrounding of utilities at the direction of the local municipality. San Diego Gas and Electric (SDG&E), AT&T, and the cable companies spend several million dollars annually to underground overhead facilities. The City must provide the utility companies with a priority listing of projects, aid coordination, establish underground utility districts, and give informational support. Construction costs for undergrounding are paid by utility companies in accordance with Public Utilities Commission Decisions 73078, 820118, and Case 8209. If not provided with administrative support, millions of dollars of utility company construction money could go unused. Additional underground conversion projects are funded through the City Undergrounding Surcharge Fund. This fund is used solely for the undergrounding of utilities and cannot be used for other purposes.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY		
Capital Outlay Fund	400002	\$ 1,509	\$ 880	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,390
Capital Outlay-Sales Tax	400000	10,368	14,203	-	-	-	-	-	-	-	-	24,571
Del Mar Terraces	200501	-	150,688	-	-	-	-	-	-	-	-	150,688
CIP Contributions from General Fund	400265	-	25,600	-	-	-	-	-	-	-	-	25,600
TransNet (Prop A 1/2% Sales Tax)	400156	23,014	-	-	-	-	-	-	-	-	-	23,014
Gas Tax Fund	200117	123	-	-	-	-	-	-	-	-	-	123
Underground Surcharge CIP Fund	200218	44,674,952	39,737,138	-	-	-	-	-	-	-	-	84,412,090
Total		\$ 44,709,966	\$ 39,928,510	\$ -	\$ 84,638,475							

Transportation & Storm Water

Via de la Valle Widening / RD11001

Council District: 1	Priority Score: N/A
Community Plan: Black Mountain Ranch	Priority Category: N/A
Project Status: Continuing	Contact Information: Abeyta, Angela
Duration: 2011 - 2015	619-533-3674
Improv Type: Widening	aabeyta@sandiego.gov

Description: This project provides for reimbursement to a developer for the reconstruction of Via de la Valle between San Andres Drive and El Camino Real West to a modified four-lane major street to accommodate existing and projected sub-regional traffic. Scope of the project includes modification of the traffic signals at San Andres Drive and El Camino Real West as required and the relocation of existing overhead utilities to underground locations. Via de la Valle between San Andres Drive and Interstate 5 will be restriped to six lanes. This is project T-32.1 in the Black Mountain Ranch Public Facilities Financing Plan.

Justification: This facility is required to accommodate traffic generated by new development in Black Mountain Ranch and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering and design are on-going. Final design and construction began in Fiscal Year 2013 and are scheduled to be completed in Fiscal Year 2014. This project will reimburse developer per the terms of a reimbursement agreement through the FBA Credit Program.

Summary of Project Changes: No change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
San Andres Cost Reim. Dist.	400272	-	952,749	-	-	-	-	-	-	-	-	952,749
Total		\$ -	\$ 1,002,749	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,002,749

Transportation & Storm Water

Village Loop Road / S00919

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Pacific Highlands Ranch	Priority Category: N/A
Project Status: Warranty	Contact Information: Tracanna, John
Duration: 2007 - 2015	619-533-3682
Improv Type: New	jtracanna@sandiego.gov

Description: This reimbursement project provides for construction of Village Loop Drive, from the intersection of Del Mar Heights Road and Carmel Valley Road easterly to the property line (approximately 2,000 linear feet), as a four-lane collector roadway within a 108-foot right-of-way route providing access to the high school site and the core residential areas.

Justification: This project is dependent upon the development of the high school, community park, and core residential area including the village area of the community.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Public Facility Financing Plan and is in conformance with the City's General Plan.

Schedule: The developer (Pardee) advanced funding for this project and will be reimbursed from the Pacific Highlands Ranch Facilities Benefit Assessment (FBA) under the terms of a reimbursement agreement. Reimbursement is programmed from Fiscal Years 2006 through 2013.

Summary of Project Changes: This project has been completed by the developer (Pardee). Upon final reimbursement to the developer, this project will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015							Unidentified Funding	Project Total	
				FY 2015	Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
Pacific Highlands Ranch FBA	400090	\$ 2,531,458	\$ 348,542	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,880,000
Total		\$ 2,531,458	\$ 348,542	\$ -	\$ -	\$ 2,880,000							

Transportation & Storm Water

Washington Street Improvements Phase II / S00703

Trans - Roadway - Enhance/Scape/Medians

Council District: 2	Priority Score: 33
Community Plan: Uptown	Priority Category: Low
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 2001 - 2015	619-533-5120
Improv Type: Betterment	bjohnson@sandiego.gov

Description: This project provides for streetscape improvements on Washington Street between San Diego Avenue and India Street, and between Goldfinch Street and Dove Street.

Justification: The Mission Hills Community Plan group adopted the Washington Street Beautification Master Plan in Fiscal Year 1997. Streetscape improvements are being installed to revitalize the Mission Hills Business District.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Construction of Phase I was completed in Fiscal Year 1994. In addition, Phase I included a community tree planting plan which added 80 street trees to Washington Street in Fiscal Year 1998. Design of Phase II was completed in Fiscal Year 1999. Construction of Phase II, segment one, which included upgrades and public artwork in two medians, was completed in Fiscal Year 2000. Improvements to the intersection of Washington Street and Goldfinch Street were designed in Fiscal Years 2003 and 2004, updated in Fiscal Year 2007 including median improvements on Washington Street between Goldfinch and Falcon Streets and between Eagle and Dove Streets. Construction of these improvements was completed in Fiscal Year 2009. The design for median improvements on Washington Street between India Street and San Diego Avenue was completed in Fiscal Year 2012.

Summary of Project Changes: City Council Resolution R-308507, adopted October 13, 2013, authorized the transfer of remaining funding in this project to the Five Points Pedestrian Improvements Project (S-00988). This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ -	\$ 30,682	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,682
Grant Fund - State	600001	797,318	-	-	-	-	-	-	-	-	-	797,318
Historical Fund	X999	168,000	-	-	-	-	-	-	-	-	-	168,000
TransNet (Prop A 1/2% Sales Tax)	400156	191,645	-	-	-	-	-	-	-	-	-	191,645
TransNet Extension Congestion Relief Fund	400169	190,224	0	-	-	-	-	-	-	-	-	190,224
Uptown Urban Comm	400121	60,000	-	-	-	-	-	-	-	-	-	60,000
Total		\$ 1,407,187	\$ 30,682	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,437,869

Transportation & Storm Water Watershed CIP / ACC00001

Drainage - Best Mgt Practices (BMPs)

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2015
Improv Type: Betterment

Priority Score: Annual
Priority Category: Annual
Contact Information: Matter, Gene
 619-527-7506
 rmatter@sandiego.gov

Description: This project provides for the design and construction of watershed capital projects. These projects, in conjunction with non-structural water quality projects, address storm drain discharge water quality standards.

Justification: The purpose of these projects is to remove pollutants from storm water before it enters the City's public waterways or to reuse the storm water and keep it from entering public waterways. This results in reduced pollutants entering the ocean and various San Diego rivers and bays. These projects satisfy watershed-based water quality activity requirements in the Regional Water Quality Control Board's Municipal Storm Water National Pollutant Discharge Elimination System (NPDES) permit.

Operating Budget Impact: Maintenance costs for the structural watershed Best Management Practice (BMP) need to be estimated and included in the storm drain infrastructure operating budget by Fiscal Year 2020.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled to address pollutants of concern within high priority watersheds and are planned based on regulatory requirements and as funding is allocated.

Summary of Project Changes: Deferred Capital bond financing in the amount of \$2.8 million is anticipated to be allocated to this project in Fiscal Year 2015. In addition \$500,000 has been allocated for the construction of the South Chollas Facility Upgrades.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 753,367	\$ 46,633	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 800,000
Deferred Capital Bond Financing	9301	-	-	-	2,843,745	-	-	-	-	-	-	2,843,745
CIP Contributions from General Fund	400265	6,391,409	3,296,483	450,000	-	2,850,000	2,850,000	2,850,000	2,850,000	-	-	21,537,892
Grant Fund - Federal	600000	572,721	300,279	-	-	-	-	-	-	-	-	873,000
Grant Fund - State	600001	-	630,500	-	-	-	-	-	-	-	-	630,500
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	68,936	4,931,064	-	-	-	-	-	-	-	-	5,000,000
SC-RDA Contribution to CIP Fund	200353	98,174	-	-	-	-	-	-	-	-	-	98,174
Water Utility - CIP Funding Source	700010	-	-	50,000	-	-	-	-	-	-	-	50,000
Total		\$ 7,884,607	\$ 9,204,959	\$ 500,000	\$ 2,843,745	\$ 2,850,000	\$ 2,850,000	\$ 2,850,000	\$ 2,850,000	\$ -	\$ -	\$ 31,833,311

Transportation & Storm Water

West Mission Bay Drive Bridge Over San Diego River / S00871

Trans - Bridge - Vehicular

Council District: 2	Priority Score: 70
Community Plan: Midway - Pacific Highway, Mission Bay Park, Peninsula	Priority Category: High
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 1997 - 2021	619-533-4654
Improv Type: Replacement	apalaseyed@sandiego.gov

Description: This project provides for replacing the existing four-lane West Mission Bay Drive bridge with a six-lane bridge, sidewalk, bike lanes, and shoulder improvements.

Justification: A six-lane facility is needed to accommodate both the existing and the projected future traffic volumes. It was determined that a bridge replacement was more cost effective than widening the existing bridge.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan, Midway - Pacific Highway Community Plan, and the Peninsula Community Plan, and is in conformance with the City's General Plan.

Schedule: Preliminary engineering was scheduled to begin in Fiscal Year 1998; however, the scope changed from bridge widening to bridge replacement. Feasibility and environmental studies began in Fiscal Year 2001. Preliminary engineering and Environmental Document began in Fiscal Year 2009 and were completed in Fiscal Year 2013. Design began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2016 and will be completed once funding is identified.

Summary of Project Changes: Federal Highway Administration (FHWA) grant funding, in the amount of \$97.2 million, is anticipated to be received in Fiscal Year 2015 for construction needs of the project. TransNet funding originally identified for Fiscal Year 2015 in the amount of \$500,000 has been increased to \$1.0 million and is required as City's match to grant funding. With this revised allocation, total project cost is now \$120.3 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total	
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
Federal Grant	9600	\$ -	\$ -	\$ -	\$ 97,206,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 97,206,000
Grant Fund - Federal	600000	6,947,461	1,432,885	-	-	-	-	-	-	-	-	-	8,380,347
Historical Fund	X999	664,122	-	-	-	-	-	-	-	-	-	-	664,122
TransNet (Prop A 1/2% Sales Tax)	400156	698,425	11,453	-	-	-	-	-	-	-	-	-	709,878
TransNet ARRA Exchange Fund	400677	-	500,000	-	-	-	-	-	-	-	-	-	500,000
TransNet Extension Congestion Relief Fund	400169	1,038,220	2,801,087	1,000,000	-	-	-	-	-	-	-	-	4,839,307
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	8,000,000	-	8,000,000
Total		\$ 9,348,228	\$ 4,745,426	\$ 1,000,000	\$ 97,206,000	\$ -	\$ 8,000,000	\$ -	\$ 120,299,654				

Transportation & Storm Water

West San Ysidro Blvd Streetscape / S00822

Trans - Roadway - Enhance/Scape/Medians

Council District: 8	Priority Score: N/A
Community Plan: San Ysidro	Priority Category: N/A
Project Status: Warranty	Contact Information: Batta, Jamal
Duration: 2004 - 2015	619-533-7482
Improv Type: Replacement	jbatta@sandiego.gov

Description: This project provides for public improvements along West San Ysidro Boulevard on the block located between Cottonwood and Via de San Ysidro. The improvements are the initial revitalization activities for the area and will consist of sidewalk improvements, new street trees, and ornamental street lamps.

Justification: The City of San Diego Redevelopment Agency and San Ysidro Business Improvement District have identified this public improvement project as a priority for the San Ysidro commercial district to help eliminate blight, spark new development, and increase business activity.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is in conformance with the City's Progress Guide and General Plan.

Schedule: Construction was completed in Fiscal Year 2006.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total	
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
CIP Contributions from General Fund	400265	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	10,000
RDA Contribution to San Ysidro Project Fund	200354	279,395	298,587	-	-	-	-	-	-	-	-	-	577,981
Total		\$ 289,395	\$ 298,587	\$ -	\$ -	587,981							

Transportation & Storm Water

Westerly Extension of Hazard Center Drive / RD10001

Trans - Roadway

Council District: 7	Priority Score: N/A
Community Plan: Mission Valley	Priority Category: N/A
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2010 - 2015	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: The construction of the Westerly Extension of Hazard Center Drive will provide for the construction of a two lane road from the eastern terminus of Hazard Center Drive to the existing road behind Fashion Valley Shopping Center.

Justification: This project will provide for the construction of the missing segment of Hazard Center Drive and when constructed, the road will provide enhanced traffic circulation which will benefit the community.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and is scheduled to be completed in Fiscal Year 2014. Construction is anticipated to occur in Fiscal Year 2015. This project is being designed and constructed by the developer.

Summary of Project Changes: No significant change has been made to this project in Fiscal Year 2015. The project schedule has been updated.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Private & Others Contrib-CIP	400264	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Total		\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000

Transportation & Storm Water

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
West Mission Bay Drive Bridge Over San Diego River / S00871	\$ 120,299,654	\$ 8,000,000	6.7%	This project provides for replacing the existing four-lane West Mission Bay Drive bridge with a six-lane bridge. A portion of construction is currently unfunded.
Old Otay Mesa Road- Westerly / S00870	8,745,620	2,458,948	28.1%	This project provides for design and construction of a portion of Old Otay Mesa Road. A portion of the construction phase is currently unfunded.
Resurfacing of City Streets / AID00005	453,538,768	249,306,331	55.0%	This annual allocation provides for roadway resurfacing, repair and reconstruction of City streets are necessary to maintain the streets in serviceable condition and prevent deterioration of the roadway. The unidentified funding reflects the estimated amount needed to address the deferred capital needs of the City's streets based on condition assessments.
Otay Mesa Truck Route Phase 4 / S11060	16,850,000	9,350,000	55.5%	This Phase IV project provides for the construction of an additional lane to the existing Otay Truck Route from La Media Road to Drucker Lane and for the extension of the Truck Route (two lanes) from Britannia Boulevard to La Media Road and along Britannia Boulevard from the border to Britannia Court. Construction phase is currently unfunded.
Drainage Projects / ACA00001	236,561,271	137,540,433	58.1%	This annual allocation provides for restructuring or replacing failed drainage facilities citywide. The unidentified funding amount reflects the estimated funding to address the deferred capital needs of the City's General Fund supported drainage projects based on condition assessments.
State Route 163/Friars Road / S00851	126,000,868	77,086,159	61.2%	This project provides for reconfiguration of State Route 163 and Friars Road on and off-ramps and other Friars Road improvements. Future phases of this project are currently unfunded.
State Route 56 Bike Interchanges / S00955	11,754,408	7,222,940	61.4%	This project provides at-grade or grade-separated bicycle path interchange facilities along State Route 56. Future sections of the project are currently unfunded.
Interstate 5 Underpass - Bikeway/Ped Connector / S00982	1,651,010	1,116,010	67.6%	This project will provide the link between two existing bike/pedestrian paths: the regional bike connection that runs parallel to State Route 56 corridor, and the Sorrento Valley Road multi-use bike/pedestrian path. Construction phase is unfunded.
State Route 56 Freeway Expansion / RD14000	152,000,000	119,000,000	78.3%	This project provides for the conversion of the four-lane freeway into a six-lane facility. High occupancy vehicle lanes can be accommodated within the center median at some point in the future once regional funding is identified. This project will be completed in multiple phases as funding becomes available. The total estimated project cost of \$152 million includes an unfunded amount of \$119 million.
Torrey Pines Improvements Phase I / S00613	15,900,000	13,000,000	81.8%	This project provides for improvements to the Torrey Pines Corridor. Future phases of the project, design, and construction are currently unfunded.
Pacific Beach Curb Ramp Barrier Removal / S11048	370,000	320,000	86.5%	This project will provide for curb ramps, curbs, gutters, sidewalks, street overlay, new curb inlets, cleanouts, Americans with Disabilities Act (ADA) pedestrian push buttons, a median curb, and traffic striping at the intersection of Pacific Beach Drive and Mission Boulevard. Design and construction phases are currently unfunded.

Transportation & Storm Water

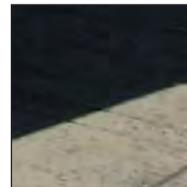
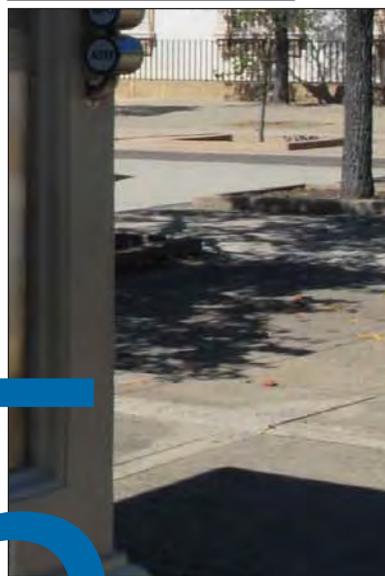
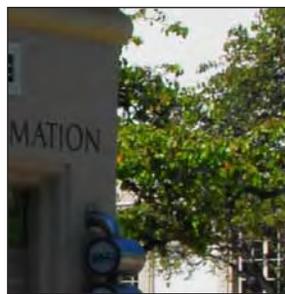
Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Sea World Drive/Interstate 5 Interchange Imp / S00888	120,163,209	105,438,300	87.7%	This project proposes to realign and widen the southbound off-ramp, reconfigure the off-ramp intersection to eliminate the free right turn onto Sea World Drive, widen the eastbound approach to the southbound on-ramp, and increase storage on the overcrossing for the eastbound to northbound left turn at the northbound on-ramp. Construction phase is currently unfunded.
Sorrento Valley Road & Interstate 5 Interchange / S00914	51,694,892	47,000,000	90.9%	This project provides for a new freeway interchange to address traffic congestion. Construction phase is currently unfunded.
Coastal Rail Trail / S00951	21,905,818	19,925,629	91.0%	This project provides for construction of a bicycle route between the San Diego-Del Mar city limit and Downtown San Diego. Design and construction of future phases of the project are currently unfunded.
Street Light Circuit Upgrades / AIH00002	36,650,000	33,347,000	91.0%	This annual allocation will provide for the replacement of obsolete street light series circuits. Design and construction phases of additional locations needing replacement are currently unfunded.
Total - Transportation & Storm Water		\$ 830,111,750		

CITY OF SAN DIEGO



PROPOSED BUDGET



2015

FISCAL
YEAR

Glossary and Indexes

Capital Improvements Program

Glossary

ACCOUNTING PERIOD – The City of San Diego’s fiscal year is divided into 12 accounting periods. Each accounting period is a month and may have two or three pay periods.

ADOPTED BUDGET – The Mayor and City Council’s approved plan for the City’s financial operations, which includes an estimate of expenditures and revenues for a given fiscal year.

AMERICANS WITH DISABILITIES ACT (ADA) – Americans with Disabilities Act, Public Law 336 of the 101st Congress, enacted July 26, 1990. The ADA prohibits discrimination and ensures equal opportunity for persons with disabilities in employment, State and local government services, public accommodations, commercial facilities, and transportation. It also mandates the establishment of telecommunications device for the deaf (TDD)/telephone relay services.

ANNUAL ALLOCATION – A specific project type which typically receives budget on an annual basis and that provides for the establishment of sublet projects which fall under the budgetary threshold guidelines.

ANNUALIZATION – Prorating expenditures for a portion of a year over 12 months for the purpose of estimating annual costs.

APPROPRIATION – A legal authorization to make expenditures and to incur obligations for specific purposes.

APPROPRIATION ORDINANCE – The official enactment by the City Council to establish legal authority for City officials to expend and obligate resources.

ASSET TYPE – Capital assets are generally large and expensive and expected to last for at least one year but may be required for decades of public use and include complex underground water distribution and wastewater collection systems to buildings, parks, streets, and bridges.

ASSET MANAGEMENT - Asset management is a strategic, comprehensive approach that involves systematic data collection and the analysis to provide City management with a framework for making sound decisions each fiscal year. Asset managers must make decisions on when and how to inspect, maintain, repair, renew, and replace a diverse set of existing facilities in a cost effective manner.

BOND – A funding tool representing a written promise to pay a specific sum (face value or principal amount) in the future (maturity date), plus interest. In California, municipal government bonds are only used to finance capital improvements.

BOND PROCEEDS – Funds derived from the sale of bonds for the purpose of constructing major capital facilities.

BUDGET – Proposed plan of expenditure and revenue over a specified period of time such as a fiscal year or accounting period.

BUDGET CALENDAR – The schedule of major events in the development of the annual budget including the proposed budget, budget hearings, budget deliberations, and the adoption of the annual Appropriation Ordinance.

Capital Improvements Program

Glossary

BUDGET DELIBERATIONS – The timeframe, after the completion of public hearings, of which the City Council reviews and amends or approves the Mayor’s Proposed Budget.

BUDGET DOCUMENT – The instrument utilized to present the City’s comprehensive financial plan to the City Council and the public.

BUSINESS IMPROVEMENT DISTRICT (BID) FUNDS – A special assessment levied upon business owners within a district with specifically defined boundaries established by City Ordinance. These assessments finance improvements within the district.

CAPITAL IMPROVEMENTS PROGRAM (CIP) BUDGET – A multi-year financial plan of capital projects and the authorized means of their expenditures over a given period of time.

CAPITAL IMPROVEMENT PROJECT – A capital improvement is generally a large construction project such as the development of park land, the construction of an overpass, the installation of a traffic signal, the acquisition of land, or the construction or remodeling of a City building. Funds for these projects are derived largely from the issuance of bonds, water and sewer fees, and a one-half cent local sales tax for transportation improvements (TransNet), grants, and developer impact fees.

CAPITAL IMPROVEMENTS PROGRAM ADVISORY COMMITTEE (CIPRAC) – This committee provides oversight for prioritizing and approving CIP projects for the annual budget process. CIPRAC is primarily comprised of the asset-owning department management to advise on CIP related matters such as project listings and prioritizations.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUNDS – Funds established to account for revenues from the federal government and expenditures as prescribed under the Community Development Block Grant Program.

CONTINUING APPROPRIATIONS – Funding approved in prior fiscal years, but not expended within the respective fiscal year, are carried forward into subsequent fiscal years for their intended purpose.

CONTRACTS – Expenditures for services provided by outside organizations and businesses, including consultant and construction activities.

DEBT – Payment of interest and principal on an obligation resulting from the issuance of bonds.

DEFERRED CAPITAL – A capital program established for street pavement, buildings, and storm drains improvements funded through a series of deferred maintenance bonds.

DEPARTMENT – A basic organizational unit of government that may be sub-divided into divisions, programs, activity groups, and/or activities. Also referred to as Business Area.

DEFERRED MAINTENANCE – A backlog of needed repairs to City facilities or other assets such as streets, roof repairs, heating and cooling system upgrades, painting, floor covering repair, structural repairs, and slurry sealing of streets.

DEVELOPMENT IMPACT FEES (DIF) - Fees that are collected within urbanized communities which are near build-out to mitigate the impact of new development.

ENCUMBRANCE – An encumbrance designates or reserves funds for a specific purpose as approved by the appropriate authority. When the goods and services are received, the encumbrance is released and the expenditure is recorded for the actual costs.

Capital Improvements Program

Glossary

ENTERPRISE FUNDS – Funds established to account for specific services funded directly by fees and charges to users such as water and sewer services. These funds are intended to be self-supporting.

ENVIRONMENTAL GROWTH FUND (EGF) – This fund was established in accordance with Section 103.1a of the City Charter to receive 25 percent of all funds derived from the revenues accruing to the City from gas, electricity, and steam franchises.

EXPENDITURE – The actual outlay of monies from the City treasury.

EXPENSES – Charges incurred for operations, maintenance, interest, or other charges.

FACILITIES BENEFIT ASSESSMENT (FBA) - An FBA generally provides 100% of funds for public facilities projects that service a designated area of benefit and are identified in the Public Facilities Financing Plan (PFFP).

FEDERAL GRANT FUNDS – These funds were established to account for revenue from the federal government and expenditures as prescribed by grant provisions/agreements.

FISCAL YEAR (FY) – A 12-month timeframe designating the beginning and ending period for recording financial transactions. The City of San Diego has specified July 1 through June 30 as the fiscal year.

FIVE-YEAR FINANCIAL OUTLOOK – The Five-Year Financial Outlook includes revenue and expenditure forecasts which are based on various assumptions, such as economic conditions or previous policy decisions. The Financial Outlook serves as a long-range planning tool which identifies priorities, economic trends, risks and opportunities, and guides the City in the development of future budgets.

FULL-TIME EQUIVALENT (FTE) – The decimal equivalent of a part-time position converted to a full-time basis, i.e., one person working half-time would count as a 0.50 FTE position.

FUND – A fiscal and accounting entity with a self-balancing set of accounts to record revenues and expenditures.

GENERAL FUND – The City's main operating fund that pays for basic City services that use most of the City's tax revenue, such as public safety, parks, and library services. The General Fund is also supported by fees from licenses and permits, fines, and investment earnings.

GRANT – A contribution by a government or other organization to support a particular function.

INFRASTRUCTURE - The basic facilities, services, and installations needed for the functioning of a community, such as transportation and communications systems, water and power lines, and public institutions.

MAINTENANCE ASSESSMENT DISTRICT (MAD) FUNDS – Property owners within a specified district are assessed for the purpose of financing maintenance of open space areas, street medians, rights-of-way, and in some cases, mini-parks and streetlights.

NON-PERSONNEL EXPENSE (NPE) – Expenditures related to supplies, contracts, information technology, energy and utilities, other, capital expenditures, and debt.

Capital Improvements Program

Glossary

OPERATING BUDGET – Authorized expenditures for ongoing municipal services (e.g., police and fire protection, street maintenance, parks, and libraries).

OPERATING IMPACTS – An estimate of a capital project's ongoing operating expenses upon completion and the impact on the City's operating budget.

ORDINANCE – A law adopted by the City Council. Ordinances usually amend, repeal, or supplement the Municipal Code; provide zoning specifications; or appropriate money for specific purposes.

PERSONNEL EXPENSE (PE) – Expenditures related to employee compensation including wages and salaries, fringe benefits, retirement, and special pays such as shift differentials.

PROJECT TYPE - Project types are a more specific manner of categorizing the kind of improvement provided by each capital project.

PROPOSED BUDGET – The Mayor's recommendation for the City's financial operations, which includes an estimate of proposed expenditures and revenues for a given fiscal year. The proposed budget is delivered to City Council in April of each year.

PUBLIC FACILITIES FINANCING PLAN (PFFP) – These plans implements the improvement requirements set forth in a designated area and provides funding by the FBA.

REIMBURSEMENT – Fees received as payment for the provision of specific municipal services.

REGIONAL TRANSPORTATION CONGESTION IMPROVEMENT PROGRAM FEE (RTCIP) – Fees that were established to ensure that new development directly invests in the region's transportation system to offset the negative impact of growth on congestion and mobility. This fee is only applicable on new residential development.

REQUEST FOR PROPOSAL (RFP) – A document intended to elicit bids from potential vendors for a product or service. The quality of an RFP is very important to successful project management because it clearly delineates the deliverables associated with the project and establishes a framework for project execution. Ideally, RFPs stipulate the requesting organization's requirements and the conditions demanded of applicants clearly enough to minimize the possibility of misunderstandings and errors.

RESOLUTION – Formal expressions of opinion or intention of the City Council. Resolutions typically become effective upon their adoption.

REVENUE – Funds received from various sources and treated as income to finance expenditures.

SAN DIEGO ASSOCIATION OF GOVERNMENTS (SANDAG) – A public agency which serves as the forum for regional decision-making. SANDAG builds consensus; makes strategic plans; obtains and allocates resources; plans, engineers, and builds public transportation; and provides information on a broad range of topics pertinent to the region's quality of life.

SMART GROWTH – A development pattern that focuses on future community growth which maximizes the use of existing infrastructure (such as public transportation) while preserving open space and natural resources. Smart growth results in more housing and transportation choices for those who live and work within smart growth areas.

Capital Improvements Program

Glossary

TRANSNET FUNDS – Funds derived from a one-half cent local sales tax, that is administered by SANDAG, which is used for traffic congestion relief and transportation improvements. In addition to roadway enhancements, TransNet Funds are utilized for bikeway and pedestrian projects.

UNFUNDED NEEDS LIST – A summary of projects with insufficient funding for project completion which identifies both the amount of funding required and the component of work that is not funded.

UNIDENTIFIED FUNDING – An amount required for project completion, but for which no funding source has been identified.



Page Intentionally Left Blank

Capital Improvements Program

Index by Project Name

Project Number	Project Name	Page No	Project Number	Project Name	Page No
S00985	25th Street Renaissance Project	511	S11007	Bird Rock Median Lighting	206
S12010	30th Street Pipeline Replacement	377	S00670	Black Mountain Park Survey & Management Plan	207
S11001	34th Street Storm Drain	512	AIE00001	Bridge Rehabilitation	531
S00922	35th & 34th at Madison Avenue Improvements	513	AAA00002	Brown Field	89
S00902	36th Street Landscape Maintenance	514	AID00007	Bus Stop Improvements	532
S00930	38th Street Improvements	515	S00819	CAB Fire Sprinkler Retrofit Project	479
S00845	43rd Street Widening	516	S13100	CAD System Replacement Project	361
S00956	54th Street/Euclid Avenue Bikeways	517	S00342	CIP Bond Issuance Reserve	385
S12011	69th & Mohawk Pump Station	378	ABT00006	CIP Emergency Reserve	187
S15002	ADA Improvements & Expansion of Paradise Senior Ce	197	S15000	CNG Fueling Station for Refuse & Recycling	108
S00865	Aldine Drive and Fairmount Drive Slope Restoration	518	S00763	Cabrillo Heights NP Improvements	208
S10001	Alta La Jolla Drive Drainage Repair Phase II	519	L12003	California Tower Seismic Retrofit	209
S12013	Alvarado 2nd PL Exten & Morena Blvd Cl	379	RD11000	Camino Del Sur (Bernardo Lakes/Lone Quail Rd)	533
S00021	Alvarado WTP Upgrade & Expansion	380	S00872	Camino Del Sur - SR-56 to Dormouse	534
ABE00001	Americans with Disabilities Improvements	477	S10037	Camino Santa Fe Median Improvements	210
S00762	Angier Elementary School Joint Use	198	S15006	Canyon Hills Resource Park Improvements	211
All00001	Architectural Barrier Removal - DIF Funded	520	S00768	Canyonside Community Park	212
S00682	Arizona Street Landfill Closure and Modifications	107	S12004	Canyonside Community Park Improvements	213
S13018	Avenida de la Playa Infrastructure-SD	521	S00969	Carmel Country Road Low Flow Channel	535
S00699	Azalea Park Neighborhood Identification	522	S10039	Carmel Country Road Median Improvements	214
S12036	Backup Generators at SPS's, TP & EMTS	381	S00659	Carmel Grove Mini Park Play Area Upgrade	215
S00957	Balboa Ave/Tierrasanta Blvd Bikeway	523	S00846	Carmel Mountain Road to Del Mar Mesa Road	536
S00831	Balboa Avenue Corridor Improvements	524	L14000	Carmel Valley Landscaping & Irrigation	216
S00808	Balboa Branch Library	163	S00642	Carmel Valley Neighborhood Park #8	217
S14013	Balboa Park Alcazar Pkg Lot Improvements	199	S00906	Carmel Valley Rd-Del Mar Hts to Lopelia Meadows Pl	537
AGF00002	Balboa Park Arcade	200	S00934	Carmel Valley Rd-Lopelia Meadows to Via Abertura	538
S00632	Balboa Park GC Irrigation System	201	S00854	Carmel Valley Rd-Via Albutura to Camino Del Sur	539
AEA00002	Balboa Park Golf Course	202	S00900	Carmel Valley Road 4/6 Lanes s/o of Street A	540
S00614	Balboa Park Golf Course # Clubhouse	203	S00859	Carmel Valley Road Enhancement Project	541
S01064	Balboa Park/Florida Canyon Storm Drain Repairs	525	S00841	Carroll Canyon Road/Sorrento Valley Road - Dist 1	542
S12035	Balboa Terrace Trunk Sewer	382	S12008	Catalina 12inch Cast Iron Mains	386
S10013	Barrett Flume Cover	383	S14010	Central Ave Mini Park Ph II Skate Plaza	218
S14008	Bay Terraces Parkside Greenbelt Lighting	204	S00992	Central Avenue Mini Park Acquisition/Development	219
S00944	Bayshore Bikeway	526	S00921	Cherokee Street Improvements	543
S14021	Bayview Reservoir Solar Project	384	S13003	Chicano Park ADA Upgrades	220
S10093	Bear Drive Retaining Wall	527	S00644	Children's Pool Lifeguard Station	129
S11044	Berger Ave Sidewalk & Curb Ramps	528	S11025	Chollas Building	387
S00752	Beyer Park Development	205	S00654	Chollas Community Park	221
S11058	Bicycle Loop Detectors	529	S14002	Chollas Lake Pk Playground Improvements	222
S00968	Bicycle Rings and Racks	530	S12012	Cielo & Woodman Pump Station	388

Capital Improvements Program

Index by Project Name

Project Number	Project Name	Page No	Project Number	Project Name	Page No
ABT00001	City Facilities Improvements	480	S00329	East Point Loma Trunk Sewer	397
S01070	City Heights Square Mini-Park	223	S00826	El Cajon Boulevard Streetscape Improvements	243
ABT00003	Citywide Energy Improvements	109	S00856	El Camino Real - Half Mile to Via De La Valle	553
S15001	Coast Blvd Walkway Improvements	224	S00916	El Camino Real Widening	554
AGF00006	Coastal Erosion and Access	225	S00981	El Camino Real/State Route 56 Bike Path Connector	555
S00951	Coastal Rail Trail	544	S10005	El Capitan Pipeline #2 Valves	398
S11102	Colony Hill Water Main Relocation	389	S00040	El Capitan Reservoir Road Improvements	399
AID00006	Concrete Streets	545	S14006	El Cuervo Adobe Improvements	244
S12022	Convention Center Phase III Expansion	499	S10008	El Monte Pipeline No 2	400
L12000	Convert RB Medians-Asphalt to Concrete	226	ABT00004	Energy Commission Energy Efficiency Facility Imp	110
S11003	Coolidge Street Storm Drain	546	S13013	Enterprise Asset Management SAP	99
AIL00003	Cooperative Traffic Signal Projects	547	AFA00003	Environmental Services Operations Yard Improvement	111
AKA00001	Corrosion Control	390	S00886	Euclid Avenue & Home Improvements	556
S14001	Cowles Mountain Access Rd Rehabilitation	227	S13010	Evans Pond Reclaimed Water Pipeline Inst	245
S15005	Crest Canyon Neighborhood Park	228	S12030	FY12 Asphalt Overlay Group I	557
S10067	Crest Canyon Resource Management Plan	229	S12031	FY12 Asphalt Overlay Group II	558
S11014	Crystal Pier Improvements	230	S01002	Fairbrook Neighborhood Park - Acquisition	246
S10028	Dailard NP Play Area Upgrades	231	S01083	Fairbrook Neighborhood Park Development	247
ABK00001	Dams and Reservoirs	391	S00605	Famosa Slough Salt Marsh Creation	248
S12017	Del Mar Heights East Segment	392	ABC00001	Fire Station Major Component Replacement Rehab	130
S00070	Del Mar Heights Pipeline Relocation	393	S00786	Fire Station No. 01 - Downtown	131
S00987	Del Mar Heights Road Flashing Beacon	548	S00788	Fire Station No. 05 - Hillcrest	132
RD12004	Del Mar Heights Road Multi-Use Trail Undercrossing	232	S15013	Fire Station No. 07 - Barrio Logan	133
S00903	Del Mar Heights Road-4/6 Lanes	549	S10029	Fire Station No. 08 - Mission Hills	134
S00998	Del Mar Mesa Acquisition	233	S13011	Fire Station No. 15 - Expansion	135
S00890	Del Mar Mesa Central Multi Use Trail	234	S00783	Fire Station No. 17 - Mid-City	136
S00648	Del Mar Mesa Neighborhood Park	235	S00787	Fire Station No. 22 - Point Loma	137
S13023	Del Mar Mesa Neighborhood Park Ph II	236	S10006	Fire Station No. 38 - Mira Mesa Remodel	138
S00892	Del Mar Mesa Northern Hiking/Equestrian Trail	237	S00688	Fire Station No. 45 - E Mission Valley	139
S00889	Del Mar Mesa Southern Multi-Use Trail	238	S00689	Fire Station No. 47 - Pacific Highlands Ranch	140
L14003	Del Mar Terrace Street Improvements	239	S00784	Fire Station No. 49 - Otay Mesa	141
S10038	Del Mar Terrace Street Improvements	240	S13021	Fire Station No. 50 - North University City	142
S11016	Del Mar Trails Park Play Area Upgrades	241	S14017	Fire Station No. 51 - Skyline Hills	143
S00858	Del Sol Boulevard-Central	550	S00785	Fire Station No. 54 - Paradise Hills	144
S00636	Dennery Ranch Neighborhood Park	242	S15012	Fire-Rescue Air Operations Facility	145
S10018	Dennery Road East	551	S10042	Fitting Facility Expansion	481
ACA00001	Drainage Projects	552	S00988	Five Points Neighborhood Pedestrian Improvements	559
S14000	EAM ERP Implementation	394	AID00003	Five Year CIP Planning	560
S00319	EMT&S Boat Dock and Steam Line Relocation	395	L14002	Fleet Services Elect & Fac Improvements	482
S00326	East Mission Gorge Force Main Rehabilitation	396	S10061	Florence Griffith Joyner Elementary SR2S	561

Capital Improvements Program

Index by Project Name

Project Number	Project Name	Page No	Project Number	Project Name	Page No
S11057	Florida Drive Median Improvements	562	S00790	La Jolla Shores Lifeguard Station	148
S11055	Fourth Avenue and Quince Street	563	S00857	La Jolla Village Drive - Interstate 805 Ramps	583
S11056	Fourth Avenue/Fifth Avenue & Nutmeg Str	564	S00867	La Jolla Village Drive and Regents Road	584
AKB00002	Freeway Relocation	401	S11018	Lake Murray CP Play Area Expansion	259
S01088	Future Waste Mgmt Disposal & Processing Facilities	112	S00335	Lake Murray Trunk Sewer	406
S00839	Genesee Avenue - Widen Interstate 5 Crossing	565	AKA00003	Large Diameter Water Transmission PPL	407
S00852	Genesee Avenue-Nobel Dr to SR 52	566	S13004	Larsen Field ADA Improvements Phase II	260
S00863	Georgia Street Bridge Improvements	567	S00939	Laurel Street Bridge Over State Route 163	585
S11030	Gompers NP - Play Area Upgrades	249	S12000	Library Collection Conversion to RFID	165
S00994	Gonzales Canyon Neighborhood Park	250	S01068	Linda Vista Community Park Picnic Area	261
S10068	Gonzales Canyon Resource Management Plan	251	S00907	Linda Vista Rd at Genesee Intersection Improvement	586
ABM00001	Groundwater Asset Development Program	402	S15008	Linda Vista Skate Park	262
AIE00002	Guard Rails	568	S10055	Lindbergh Field 16" CI Main Replacement	408
S12028	Harbor Drive Pipelines Replacement	403	S00069	Little McGonigle Ranch Road Pipeline	409
S00336	Harbor Drive Trunk Sewer Replacement	404	S00807	Logan Heights Branch Library	166
S11002	Hayes Ave Storm Drain	569	S12018	Lower Otay Outlet Tower	410
S00751	Hickman Fields Athletic Area	252	S00044	Lower Otay Reservoir Emer Outlet Improve	411
S00995	Hidden Trails Neighborhood Park	253	S00322	MBC Biosolids Storage Silos	412
S00722	Hiking & Equestrian Trail NP #10	254	S00339	MBC Dewatering Centrifuges Replacement	413
S00891	Hiking & Equestrian Trails - Eastern Region	255	S00323	MBC Odor Control Facility Upgrades	414
S11064	Hillery Drive Improvements	570	S14022	MOC Complex Solar Project	415
S11033	Holly Dr. Street Improvements	571	S11005	Manhasset Dr Storm Drain System Upgrade	587
S14018	Home Avenue Fire Station	146	S13020	Martin Luther King Jr. Promenade	263
S00673	Home Avenue Park	256	S10056	Maryland Street Storm Drain Replacement	588
S00707	I-5 to SR-56 Freeway Connectors	572	S12001	McKinley Elementary School JU Improvemts	264
S00708	I-5/SR-56 Fiberoptic Relocation	573	AIG00001	Median Installation	589
AIL00002	Install T/S Interconnect Systems	574	S00970	Memorial Pool Improvements	265
AIH00001	Installation of City Owned Street Lights	575	L10000	Metro Facilities Control Systems Upgrade	416
S00982	Interstate 5 Underpass - Bikeway/Ped Connector	576	ABO00001	Metro Treatment Plants	417
AGF00003	Joint Use Improvements - Citywide	257	ABP00002	Metropolitan System Pump Stations	418
S00602	Juan Street Concrete Street	577	AJB00001	Metropolitan Waste Water Department Trunk Sewers	419
S10044	Kearny Mesa Community Sign	578	S15003	Mid City Skate Park	266
S00961	Kearny Villa Road Bike Lane Improvements	579	S12005	Midway Street Bluff Repair	590
S10154	Kelton Road Pedestrian Improvements	580	AIA00001	Minor Bike Facilities	591
S00795	Kensington/Normal Heights Library	164	AFA00001	Minor Improvements to Landfills	113
S00655	Kumeyaay Lakes Berm Restoration and Dredging	258	S00667	Mira Mesa CP - Exp & Aquatic Complex	267
S00792	La Jolla Cove Lifeguard Station	147	S00847	Mira Mesa Community Transit Center	592
S00607	La Jolla Ecological Reserve Area of ASBS	581	S00878	Mira Sorrento Place-Scranton to Vista Sorrento	593
S00928	La Jolla Mesa Drive Sidewalk	582	S11024	Miramar Clearwell Improvements	420
S12009	La Jolla Scenic Drive 16inch Main	405	S13016	Miramar Contract A Roof System Redesign	421

Capital Improvements Program

Index by Project Name

Project Number	Project Name	Page No	Project Number	Project Name	Page No
S00975	Miramar Landfill Greenery Expansion	114	S10040	North Park/Main St Sidewalk Improvements	287
S00880	Miramar Road-Interstate 805 Easterly Ramps	594	S00720	North Torrey Pines Road @ Genesee Avenue	601
S00024	Miramar WTP Upgrade & Expansion	422	S00935	North Torrey Pines Road Bridge/ Los Penasquitos	602
S10021	Mission Bay Athletic Area Comfort Station Mod	268	S00868	North Torrey Pines Roadway & Median Enhancements	603
S11010	Mission Bay GC Renovation/Reconstruction	269	S00806	Ocean Beach Branch Library	169
AEA00003	Mission Bay Golf Course	270	S10121	Ocean Beach Lifeguard Station	151
S01090	Mission Bay Golf Course Practice Cntr Bldg Improve	271	S14012	Ocean Beach Veterans Memorial	288
AGF00004	Mission Bay Improvements	272	S00882	Ocean View Hills Parkway	604
S00624	Mission Bay/Fiesta Island Development Plan	273	S00611	Old Mission Dam Preservation	289
L14004	Mission Beach Boardwalk Bulkhead	595	S00870	Old Otay Mesa Road- Westerly	605
S00726	Mission Beach Boardwalk Bulkhead	596	S10051	Olive St Park Acquisition/Development	290
S00793	Mission Beach Lifeguard Station	149	AGG00001	Open Space Improvements	291
S11008	Mission Hills Historic Street Lighting	274	S11027	Otay 1st/2nd PPL Abandon E of Highland	429
S13022	Mission Hills-Hillcrest Library	167	S12016	Otay 1st/2nd PPL West of Highland Avenue	430
S10065	Mission Trails RP Cowles Mountain Trail	275	S10025	Otay East Branch Library	170
S01014	Mission Trails RP Master Plan Update	276	S11060	Otay Mesa Truck Route Phase 4	606
S10066	Mission Trails RP Trail Realignment	277	S00032	Otay Second Pipeline Improvements	431
S00734	Mission Trails Regional Park/Mission Bay Bike Path	597	S00753	Otay Valley Fenton Pond Recreation Trail	292
S13008	Mohnike Adobe and Barn Restoration	278	S00638	Otay Valley RP Beyer Blvd Staging Area	293
S00332	Montezuma Trunk Sewer	423	S00030	Otay WTP Upgrade & Expansion	432
S11026	Montezuma/Mid-City Pipeline Phase II	424	S00308	PS 84 Upgrade & PS 62 Abandon	433
S00973	Montgomery Academy Joint Use Improvements	279	S00303	PS Upgrades Group 1 North County	434
AAA00001	Montgomery Field	90	S00312	PS2 Power Reliability & Surge Protection	435
S00680	Montgomery Field Rehabilitation	91	S11048	Pacific Beach Curb Ramp Barrier Removal	607
S00754	Montgomery Waller Community Park	280	S12015	Pacific Beach Pipeline South (W)	436
S00041	Morena Reservoir Outlet Tower Upgrade	425	S00649	Pacific Breezes (Ocean View Hills) CP	294
S11019	Mountain View NP Area Upgrades	281	RD12003	Pacific Highlands Ranch Hiking & Biking Trails	295
S01076	Multiple Species Conservation	282	S01062	Pacific Highlands Traffic Signals	608
L10001	Municipal Facilities Control Systems Upgrade	426	S11045	Pacific Hwy Curb Ramp Barrier Removal	609
S11101	Museum of Man Roof Replacement	283	S10026	Palisades Park Comfort Station Replace	296
S00728	N Harbor Dr Navy Estuary Seismic Retrofit	598	S00869	Palm Avenue Interstate 805 Interchange	610
S00309	NCWRP Sludge Pump Station Upgrade	427	S00913	Palm Avenue Roadway Improvements	611
S10000	NTC Aquatic Center	284	S00810	Paradise Hills Library	171
AIK00001	New Walkways	599	AGF00001	Park & Recreation Grant Match Funding	297
AHC00002	North City Reclamation System	428	S11054	Park Boulevard and Essex Street	612
S12041	North Ocean Beach Gateway Ph II	285	AJA00002	Pipeline Rehabilitation	437
S10119	North Pacific Beach Lifeguard Station	150	S00315	Point Loma Grit Processing Improvements	438
S00798	North Park Library	168	S10131	Police HQs CoGeneration Repower Project	362
S00823	North Park Lighting Improvements	600	S10118	Police Range Refurbishment	363
S10050	North Park MP & Streetscape Improvements	286	S10035	Pomerado Median Improve-N of R Bernardo	298

Capital Improvements Program

Index by Project Name

Project Number	Project Name	Page No	Project Number	Project Name	Page No
S00943	Poway Road Bicycle Path - Class I	613	S00800	San Carlos Branch Library	173
AKA00002	Pressure Reduction Facility Upgrades	439	S00799	San Diego New Central Library	174
S00816	Public Safety Training Institute	364	S00958	San Diego River Multi-Use Path	625
ABP00003	Pump Station 64,65, Penasquitos, E Mission Gorge	440	S01001	San Diego River Park Master Plan	313
ABP00001	Pump Station Restorations	441	S11004	San Remo Way Storm Drain	626
ABG00001	QUALCOMM Stadium	491	S11013	San Ysidro Athletic Area/Larsen Fld Lght	314
S00962	Rancho Bernardo Bikeway	614	S00802	San Ysidro Branch Library	175
S11012	Rancho Bernardo CP Sports Field Lights	299	S11028	Saturn Blvd Roadway Improvements	627
S00812	Rancho Bernardo Library	172	AIK00002	School Traffic Safety Improvements	628
S12006	Rancho Bernardo Streetscape-Phase I	300	S00811	Scripps Miramar Ranch Library	176
S10033	Rancho Bernardo Westwood Soundwall	301	S12019	Scripps Ranch Pump Station	448
S00652	Rancho Encantada Park #2	302	S00838	Scripps Ranch/Mira Mesa Medians Project	629
S15004	Rancho Mission Neighborhood Park Play Area Upgrade	303	S00888	Sea World Drive/Interstate 5 Interchange Imp	630
S10032	Rancho Penasquitos Monument Signs	304	S01012	Sefton Field Improvements	315
S12002	Rancho Penasquitos Skate Park	305	AKB00004	Seismic Upgrades	449
S12003	Rancho Penasquitos Towne Centre Park Imp	306	AJA00001	Sewer Main Replacements	450
AHC00001	Reclaimed Water Extension	442	AIK00003	Sidewalk Repair and Reconstruction	631
AHC00003	Reclaimed Water Retrofit	443	S11051	Silver Wing NP Sports Field/Lighting	316
S10010	Recycled Water System Upgrades	444	S00616	Sixth Avenue Playground Improvements	317
AHC00004	Recycled Water Systems Upgrades	445	S00912	Skyline Drive Improvements	632
S12014	Recycled Water Tank Modifications	446	S00692	Skyline Hills Library	177
S00729	Regents Road Bridge	615	S00687	Skyline-Paradise Hills Fire Station	153
S00881	Regents Road Widening-Genesee to Executive	616	S00684	So Chollas Landfill / Stormwater Improvements	115
AGF00005	Regional Park Improvements	307	S00914	Sorrento Valley Road & Interstate 5 Interchange	633
AIL00010	Replace Obsolete T/S Controllers	617	S00018	South Bay Reclamation System	451
AGE00001	Resource-Based Open Space Parks	308	S00776	South Chollas Landfill	116
AID00005	Resurfacing of City Streets	618	S00317	South Metro Sewer Rehabilitation Phase 3B	452
S00999	Riviera Del Sol Neighborhood Park	309	S00779	South Miramar Landfill	117
ABT00002	Roof Replacement	483	S00791	South Mission Beach Lifeguard Station	154
S00761	Roosevelt Middle School Improvements	310	S00302	South Mission Valley Trunk Sewer	453
ACC00002	Rose & Tecolote Creeks Water Quality Improvements	619	S01071	Southcrest Trails (252 Corridor Pk Imp - Ph2) Park	318
S00946	Rose Creek Bikeway	620	S00721	Sports Arena Blvd-Rosecrans to Midway	634
S00830	Rosecrans Street Corridor Improvements	621	S00832	Spring Canyon Road-Scripps Ranch to Pomerado Road	635
S00959	Ruffin Road/Murphy Canyon Road Bikeway Project	622	ABL00001	Standpipe and Reservoir Rehabilitations	454
S00310	SBWR Plant Demineralization	447	S00731	State Route 15 Bikeway Study	636
S00606	SD River Dredging Qualcomm Way to SR163	311	S00905	State Route 163/Clairemont Mesa Blvd Interchange	637
L12002	SDFD Station Alerting	152	S00851	State Route 163/Friars Road	638
L00010	SR2S Traffic Safety Projects Grant #1	623	S00955	State Route 56 Bike Interchanges	639
S14009	SR94/Euclid Av Interchange Phase 2	624	RD14000	State Route 56 Freeway Expansion	640
S14007	Salk Neighborhood Park & Joint Use Devel	312	S00853	State Route 56-Carmel Country to Black Mountain	641

Capital Improvements Program

Index by Project Name

Project Number	Project Name	Page No	Project Number	Project Name	Page No
S10130	Stockton Street Lights	642	S11021	University Ave Pipeline Replacement	458
S00864	Streamview Drive Improvements	643	S00960	University Ave/Alabama Bike & Ped Safety Imp	657
AIH00002	Street Light Circuit Upgrades	644	S00915	University Avenue Mobility Project	658
S10091	Sunset Cliffs Natural Pk Hillside Imp Presrv	319	S13005	University Village Park Tot Lot	339
S10054	Switzer Canyon Bridge Enhancement Prog	320	AJA00003	Unscheduled Projects	459
S00609	Talbot Street Slope Restoration	645	S11022	Upas St Pipeline Replacement	460
S00978	Talmadge Decorative Streetlight Restoration	321	AID00001	Utilities Undergrounding Program	659
L12001	Talmadge Historic Gates	322	S11103	Valencia Park Acquisition & Development	340
S00820	Talmadge Street Improvements	323	RD11001	Via de la Valle Widening	660
S00976	Talmadge Streetscape & Lighting Zone 1E	324	S10031	Views West NP ADA Upgrades	341
S00977	Talmadge Streetscape & Lighting Zone 2W	325	S00919	Village Loop Road	661
S00965	Taylor Street - Bikeway	646	S14014	W. Henderson Security Light Improvement	342
S00941	Ted Williams Pkwy Bridge/Shoal Creek Dr	647	S15007	Wagenheim Joint Use Facility	343
S00844	Thorn Street Median Improvements	648	S10092	Walker NP Playground Upgrades	344
S12040	Tierrasanta (Via Dominique) Pump Station	455	S00703	Washington Street Improvements Phase II	662
L14001	Tierrasanta - Median Conversion	326	S13015	Water & Sewer Group Job 816 (W)	461
S11011	Tierrasanta CP Sports Field Lighting	327	S00048	Water CIP Reserve	462
S15011	Tierrasanta Library Expansion	178	S00050	Water Department Security Upgrades	463
S11009	Torrey Highlands Community ID & Enhance	328	S11108	Water Group 787	464
S11020	Torrey Highlands Park Play Area Upgrades	329	S10123	Water Group Job 915 (3012)	465
RD12002	Torrey Highlands Trail System	330	AKB00003	Water Main Replacements	466
S13007	Torrey Hills NP Development	331	ABJ00001	Water Pump Station Restoration	467
S11006	Torrey Hills SDG&E Easement Enhancement	332	ABI00001	Water Treatment Plants	468
S10015	Torrey Meadows Drive Overcrossing	649	ACC00001	Watershed CIP	663
S00651	Torrey Meadows Neighborhood Park	333	S14005	Webster Neighborhood Identification Sign	345
S01015	Torrey Pines City Park General Development Plan	334	S00764	Wegeforth Elementary School Joint Use	346
AEA00001	Torrey Pines Golf Course	335	S10036	Welcome to Rancho Bernardo Signs	347
S00613	Torrey Pines Improvements Phase I	650	S00757	West Lewis and Falcon Streets MP	348
S14019	Torrey Pines N. Golf Course-Improvements	336	S00760	West Maple Canyon MP	349
S00877	Torrey Pines Road Slope Restoration	651	S00774	West Miramar Landfill - Phase 2	119
S00003	Torrey Pines Road/La Jolla Blvd Main Replacement	456	S01074	West Miramar Refuse Disposal Facility - Phase 2	120
AIL00001	Traffic Calming	652	S00871	West Mission Bay Drive Bridge Over San Diego River	664
AIL00004	Traffic Signals - Citywide	653	S00822	West San Ysidro Blvd Streetscape	665
AIL00005	Traffic Signals Modification	654	RD10001	Westerly Extension of Hazard Center Drive	666
S13001	Trail for All People	337	S00314	Wet Weather Storage Facility	469
AID00002	Transportation Grant Match	655	S00767	Wightman Street Neighborhood Park	350
S10017	Triple Pipe Crossing Dennery Road	656	S11017	Windwood II MP Play Area Upgrades	351
S13000	Tubman Charter School JU Improvements	338			
S00334	USIU Trunk Sewer	457			
AFA00002	Underground Tank Program	118			

Capital Improvements Program

Index by Project Number

Project Number	Project Name	Page No	Project Number	Project Name	Page No
AAA00001	Montgomery Field	90	AIA00001	Minor Bike Facilities	591
AAA00002	Brown Field	89	AID00001	Utilities Undergrounding Program	659
ABC00001	Fire Station Major Component Replacement Rehab	130	AID00002	Transportation Grant Match	655
ABE00001	Americans with Disabilities Improvements	477	AID00003	Five Year CIP Planning	560
ABG00001	QUALCOMM Stadium	491	AID00005	Resurfacing of City Streets	618
ABI00001	Water Treatment Plants	468	AID00006	Concrete Streets	545
ABJ00001	Water Pump Station Restoration	467	AID00007	Bus Stop Improvements	532
ABK00001	Dams and Reservoirs	391	AIE00001	Bridge Rehabilitation	531
ABL00001	Standpipe and Reservoir Rehabilitations	454	AIE00002	Guard Rails	568
ABM00001	Groundwater Asset Development Program	402	AIG00001	Median Installation	589
ABO00001	Metro Treatment Plants	417	AIH00001	Installation of City Owned Street Lights	575
ABP00001	Pump Station Restorations	441	AIH00002	Street Light Circuit Upgrades	644
ABP00002	Metropolitan System Pump Stations	418	AII00001	Architectural Barrier Removal - DIF Funded	520
ABP00003	Pump Station 64,65, Penasquitos, E Mission Gorge	440	AIK00001	New Walkways	599
ABT00001	City Facilities Improvements	480	AIK00002	School Traffic Safety Improvements	628
ABT00002	Roof Replacement	483	AIK00003	Sidewalk Repair and Reconstruction	631
ABT00003	Citywide Energy Improvements	109	AIL00001	Traffic Calming	652
ABT00004	Energy Commission Energy Efficiency Facility Imp	110	AIL00002	Install T/S Interconnect Systems	574
ABT00006	CIP Emergency Reserve	187	AIL00003	Coopertive Traffic Signal Projects	547
ACA00001	Drainage Projects	552	AIL00004	Traffic Signals - Citywide	653
ACC00001	Watershed CIP	663	AIL00005	Traffic Signals Modification	654
ACC00002	Rose & Tecolote Creeks Water Quality Improvements	619	AIL00010	Replace Obsolete T/S Controllers	617
AEA00001	Torrey Pines Golf Course	335	AJA00001	Sewer Main Replacements	450
AEA00002	Balboa Park Golf Course	202	AJA00002	Pipeline Rehabilitation	437
AEA00003	Mission Bay Golf Course	270	AJA00003	Unscheduled Projects	459
AFA00001	Minor Improvements to Landfills	113	AJB00001	Metropolitan Waste Water Department Trunk Sewers	419
AFA00002	Underground Tank Program	118	AKA00001	Corrosion Control	390
AFA00003	Environmental Services Operations Yard Improvement	111	AKA00002	Pressure Reduction Facility Upgrades	439
AGE00001	Resource-Based Open Space Parks	308	AKA00003	Large Diameter Water Transmission PPL	407
AGF00001	Park & Recreation Grant Match Funding	297	AKB00002	Freeway Relocation	401
AGF00002	Balboa Park Arcade	200	AKB00003	Water Main Replacements	466
AGF00003	Joint Use Improvements - Citywide	257	AKB00004	Seismic Upgrades	449
AGF00004	Mission Bay Improvements	272	L00010	SR2S Traffic Safety Projects Grant #1	623
AGF00005	Regional Park Improvements	307	L10000	Metro Facilities Control Systems Upgrade	416
AGF00006	Coastal Erosion and Access	225	L10001	Municipal Facilities Control Systems Upgrade	426
AGG00001	Open Space Improvements	291	L12000	Convert RB Medians-Asphalt to Concrete	226
AHC00001	Reclaimed Water Extension	442	L12001	Talmadge Historic Gates	322
AHC00002	North City Reclamation System	428	L12002	SDFD Station Alerting	152
AHC00003	Reclaimed Water Retrofit	443	L12003	California Tower Seismic Retrofit	209
AHC00004	Recycled Water Systems Upgrades	445	L14000	Carmel Valley Landscaping & Irrigation	216

Capital Improvements Program

Index by Project Number

Project Number	Project Name	Page No	Project Number	Project Name	Page No
L14001	Tierrasanta - Median Conversion	326	S00335	Lake Murray Trunk Sewer	406
L14002	Fleet Services Elect & Fac Improvements	482	S00336	Harbor Drive Trunk Sewer Replacement	404
L14003	Del Mar Terrace Street Improvements	239	S00339	MBC Dewatering Centrifuges Replacement	413
L14004	Mission Beach Boardwalk Bulkhead	595	S00342	CIP Bond Issuance Reserve	385
RD10001	Westerly Extension of Hazard Center Drive	666	S00602	Juan Street Concrete Street	577
RD11000	Camino Del Sur (Bernardo Lakes/Lone Quail Rd)	533	S00605	Famosa Slough Salt Marsh Creation	248
RD11001	Via de la Valle Widening	660	S00606	SD River Dredging Qualcomm Way to SR163	311
RD12002	Torrey Highlands Trail System	330	S00607	La Jolla Ecological Reserve Area of ASBS	581
RD12003	Pacific Highlands Ranch Hiking & Biking Trails	295	S00609	Talbot Street Slope Restoration	645
RD12004	Del Mar Heights Road Multi-Use Trail Undercrossing	232	S00611	Old Mission Dam Preservation	289
RD14000	State Route 56 Freeway Expansion	640	S00613	Torrey Pines Improvements Phase I	650
S00003	Torrey Pines Road/La Jolla Blvd Main Replacement	456	S00614	Balboa Park Golf Course # Clubhouse	203
S00018	South Bay Reclamation System	451	S00616	Sixth Avenue Playground Improvements	317
S00021	Alvarado WTP Upgrade & Expansion	380	S00624	Mission Bay/Fiesta Island Development Plan	273
S00024	Miramar WTP Upgrade & Expansion	422	S00632	Balboa Park GC Irrigation System	201
S00030	Otay WTP Upgrade & Expansion	432	S00636	Denney Ranch Neighborhood Park	242
S00032	Otay Second Pipeline Improvements	431	S00638	Otay Valley RP Beyer Blvd Staging Area	293
S00040	El Capitan Reservoir Road Improvements	399	S00642	Carmel Valley Neighborhood Park #8	217
S00041	Morena Reservoir Outlet Tower Upgrade	425	S00644	Children's Pool Lifeguard Station	129
S00044	Lower Otay Reservoir Emer Outlet Improve	411	S00648	Del Mar Mesa Neighborhood Park	235
S00048	Water CIP Reserve	462	S00649	Pacific Breezes (Ocean View Hills) CP	294
S00050	Water Department Security Upgrades	463	S00651	Torrey Meadows Neighborhood Park	333
S00069	Little McGonigle Ranch Road Pipeline	409	S00652	Rancho Encantada Park #2	302
S00070	Del Mar Heights Pipeline Relocation	393	S00654	Chollas Community Park	221
S00302	South Mission Valley Trunk Sewer	453	S00655	Kumeyaay Lakes Berm Restoration and Dredging	258
S00303	PS Upgrades Group 1 North County	434	S00659	Carmel Grove Mini Park Play Area Upgrade	215
S00308	PS 84 Upgrade & PS 62 Abandon	433	S00667	Mira Mesa CP - Exp & Aquatic Complex	267
S00309	NCWRP Sludge Pump Station Upgrade	427	S00670	Black Mountain Park Survey & Management Plan	207
S00310	SBWR Plant Demineralization	447	S00673	Home Avenue Park	256
S00312	PS2 Power Reliability & Surge Protection	435	S00680	Montgomery Field Rehabilitation	91
S00314	Wet Weather Storage Facility	469	S00682	Arizona Street Landfill Closure and Modifications	107
S00315	Point Loma Grit Processing Improvements	438	S00684	So Chollas Landfill / Stormwater Improvements	115
S00317	South Metro Sewer Rehabilitation Phase 3B	452	S00687	Skyline-Paradise Hills Fire Station	153
S00319	EMT&S Boat Dock and Steam Line Relocation	395	S00688	Fire Station No. 45 - E Mission Valley	139
S00322	MBC Biosolids Storage Silos	412	S00689	Fire Station No. 47 - Pacific Highlands Ranch	140
S00323	MBC Odor Control Facility Upgrades	414	S00692	Skyline Hills Library	177
S00326	East Mission Gorge Force Main Rehabilitation	396	S00699	Azalea Park Neighborhood Identification	522
S00329	East Point Loma Trunk Sewer	397	S00703	Washington Street Improvements Phase II	662
S00332	Montezuma Trunk Sewer	423	S00707	I-5 to SR-56 Freeway Connectors	572
S00334	USIU Trunk Sewer	457	S00708	I-5/SR-56 Fiberoptic Relocation	573

Capital Improvements Program

Index by Project Number

Project Number	Project Name	Page No	Project Number	Project Name	Page No
S00720	North Torrey Pines Road @ Genesee Avenue	601	S00808	Balboa Branch Library	163
S00721	Sports Arena Blvd-Rosecrans to Midway	634	S00810	Paradise Hills Library	171
S00722	Hiking & Equestrian Trail NP #10	254	S00811	Scripps Miramar Ranch Library	176
S00726	Mission Beach Boardwalk Bulkhead	596	S00812	Rancho Bernardo Library	172
S00728	N Harbor Dr Navy Estuary Seismic Retrofit	598	S00816	Public Safety Training Institute	364
S00729	Regents Road Bridge	615	S00819	CAB Fire Sprinkler Retrofit Project	479
S00731	State Route 15 Bikeway Study	636	S00820	Talmadge Street Improvements	323
S00734	Mission Trails Regional Park/Mission Bay Bike Path	597	S00822	West San Ysidro Blvd Streetscape	665
S00751	Hickman Fields Athletic Area	252	S00823	North Park Lighting Improvements	600
S00752	Beyer Park Development	205	S00826	El Cajon Boulevard Streetscape Improvements	243
S00753	Otay Valley Fenton Pond Recreation Trail	292	S00830	Rosecrans Street Corridor Improvements	621
S00754	Montgomery Waller Community Park	280	S00831	Balboa Avenue Corridor Improvements	524
S00757	West Lewis and Falcon Streets MP	348	S00832	Spring Canyon Road-Scripps Ranch to Pomerado Road	635
S00760	West Maple Canyon MP	349	S00838	Scripps Ranch/Mira Mesa Medians Project	629
S00761	Roosevelt Middle School Improvements	310	S00839	Genesee Avenue - Widen Interstate 5 Crossing	565
S00762	Angier Elementary School Joint Use	198	S00841	Carroll Canyon Road/Sorrento Valley Road - Dist 1	542
S00763	Cabrillo Heights NP Improvements	208	S00844	Thorn Street Median Improvements	648
S00764	Wegeforth Elementary School Joint Use	346	S00845	43rd Street Widening	516
S00767	Wightman Street Neighborhood Park	350	S00846	Carmel Mountain Road to Del Mar Mesa Road	536
S00768	Canyonside Community Park	212	S00847	Mira Mesa Community Transit Center	592
S00774	West Miramar Landfill - Phase 2	119	S00851	State Route 163/Friars Road	638
S00776	South Chollas Landfill	116	S00852	Genesee Avenue-Nobel Dr to SR 52	566
S00779	South Miramar Landfill	117	S00853	State Route 56-Carmel Country to Black Mountain	641
S00783	Fire Station No. 17 - Mid-City	136	S00854	Carmel Valley Rd-Via Albutura to Camino Del Sur	539
S00784	Fire Station No. 49 - Otay Mesa	141	S00856	El Camino Real - Half Mile to Via De La Valle	553
S00785	Fire Station No. 54 - Paradise Hills	144	S00857	La Jolla Village Drive - Interstate 805 Ramps	583
S00786	Fire Station No. 01 - Downtown	131	S00858	Del Sol Boulevard-Central	550
S00787	Fire Station No. 22 - Point Loma	137	S00859	Carmel Valley Road Enhancement Project	541
S00788	Fire Station No. 05 - Hillcrest	132	S00863	Georgia Street Bridge Improvements	567
S00790	La Jolla Shores Lifeguard Station	148	S00864	Streamview Drive Improvements	643
S00791	South Mission Beach Lifeguard Station	154	S00865	Aldine Drive and Fairmount Drive Slope Restoration	518
S00792	La Jolla Cove Lifeguard Station	147	S00867	La Jolla Village Drive and Regents Road	584
S00793	Mission Beach Lifeguard Station	149	S00868	North Torrey Pines Roadway & Median Enhancements	603
S00795	Kensington/Normal Heights Library	164	S00869	Palm Avenue Interstate 805 Interchange	610
S00798	North Park Library	168	S00870	Old Otay Mesa Road- Westerly	605
S00799	San Diego New Central Library	174	S00871	West Mission Bay Drive Bridge Over San Diego River	664
S00800	San Carlos Branch Library	173	S00872	Camino Del Sur - SR-56 to Dormouse	534
S00802	San Ysidro Branch Library	175	S00877	Torrey Pines Road Slope Restoration	651
S00806	Ocean Beach Branch Library	169	S00878	Mira Sorrento Place-Scranton to Vista Sorrento	593
S00807	Logan Heights Branch Library	166	S00880	Miramar Road-Interstate 805 Easterly Ramps	594

Capital Improvements Program

Index by Project Number

Project Number	Project Name	Page No	Project Number	Project Name	Page No
S00881	Regents Road Widening-Genesee to Executive	616	S00965	Taylor Street - Bikeway	646
S00882	Ocean View Hills Parkway	604	S00968	Bicycle Rings and Racks	530
S00886	Euclid Avenue & Home Improvements	556	S00969	Carmel Country Road Low Flow Channel	535
S00888	Sea World Drive/Interstate 5 Interchange Imp	630	S00970	Memorial Pool Improvements	265
S00889	Del Mar Mesa Southern Multi-Use Trail	238	S00973	Montgomery Academy Joint Use Improvements	279
S00890	Del Mar Mesa Central Multi Use Trail	234	S00975	Miramar Landfill Greenery Expansion	114
S00891	Hiking & Equestrian Trails - Eastern Region	255	S00976	Talmadge Streetscape & Lighting Zone 1E	324
S00892	Del Mar Mesa Northern Hiking/Equestrian Trail	237	S00977	Talmadge Streetscape & Lighting Zone 2W	325
S00900	Carmel Valley Road 4/6 Lanes s/o of Street A	540	S00978	Talmadge Decorative Streetlight Restoration	321
S00902	36th Street Landscape Maintenance	514	S00981	El Camino Real/State Route 56 Bike Path Connector	555
S00903	Del Mar Heights Road-4/6 Lanes	549	S00982	Interstate 5 Underpass - Bikeway/Ped Connector	576
S00905	State Route 163/Clairemont Mesa Blvd Interchange	637	S00985	25th Street Renaissance Project	511
S00906	Carmel Valley Rd-Del Mar Hts to Lopelia Meadows Pl	537	S00987	Del Mar Heights Road Flashing Beacon	548
S00907	Linda Vista Rd at Genesee Intersection Improvement	586	S00988	Five Points Neighborhood Pedestrian Improvements	559
S00912	Skyline Drive Improvements	632	S00992	Central Avenue Mini Park Acquisition/Development	219
S00913	Palm Avenue Roadway Improvements	611	S00994	Gonzales Canyon Neighborhood Park	250
S00914	Sorrento Valley Road & Interstate 5 Interchange	633	S00995	Hidden Trails Neighborhood Park	253
S00915	University Avenue Mobility Project	658	S00998	Del Mar Mesa Acquisition	233
S00916	El Camino Real Widening	554	S00999	Riviera Del Sol Neighborhood Park	309
S00919	Village Loop Road	661	S01001	San Diego River Park Master Plan	313
S00921	Cherokee Street Improvements	543	S01002	Fairbrook Neighborhood Park - Acquisition	246
S00922	35th & 34th at Madison Avenue Improvements	513	S01012	Sefton Field Improvements	315
S00928	La Jolla Mesa Drive Sidewalk	582	S01014	Mission Trails RP Master Plan Update	276
S00930	38th Street Improvements	515	S01015	Torrey Pines City Park General Development Plan	334
S00934	Carmel Valley Rd-Lopelia Meadows to Via Abertura	538	S01062	Pacific Highlands Traffic Signals	608
S00935	North Torrey Pines Road Bridge/ Los Penasquitos	602	S01064	Balboa Park/Florida Canyon Storm Drain Repairs	525
S00939	Laurel Street Bridge Over State Route 163	585	S01068	Linda Vista Community Park Picnic Area	261
S00941	Ted Williams Pkwy Bridge/Shoal Creek Dr	647	S01070	City Heights Square Mini-Park	223
S00943	Poway Road Bicycle Path - Class I	613	S01071	Southcrest Trails (252 Corridor Pk Imp - Ph2) Park	318
S00944	Bayshore Bikeway	526	S01074	West Miramar Refuse Disposal Facility - Phase 2	120
S00946	Rose Creek Bikeway	620	S01076	Multiple Species Conservation	282
S00951	Coastal Rail Trail	544	S01083	Fairbrook Neighborhood Park Development	247
S00955	State Route 56 Bike Interchanges	639	S01088	Future Waste Mgmt Disposal & Processing Facilities	112
S00956	54th Street/Euclid Avenue Bikeways	517	S01090	Mission Bay Golf Course Practice Cntr Bldg Improve	271
S00957	Balboa Ave/Tierrasanta Blvd Bikeway	523	S10000	NTC Aquatic Center	284
S00958	San Diego River Multi-Use Path	625	S10001	Alta La Jolla Drive Drainage Repair Phase II	519
S00959	Ruffin Road/Murphy Canyon Road Bikeway Project	622	S10005	El Capitan Pipeline #2 Valves	398
S00960	University Ave/Alabama Bike & Ped Safety Imp	657	S10006	Fire Station No. 38 - Mira Mesa Remodel	138
S00961	Kearny Villa Road Bike Lane Improvements	579	S10008	El Monte Pipeline No 2	400
S00962	Rancho Bernardo Bikeway	614	S10010	Recycled Water System Upgrades	444

Capital Improvements Program

Index by Project Number

Project Number	Project Name	Page No	Project Number	Project Name	Page No
S10013	Barrett Flume Cover	383	S11001	34th Street Storm Drain	512
S10015	Torrey Meadows Drive Overcrossing	649	S11002	Hayes Ave Storm Drain	569
S10017	Triple Pipe Crossing Dennery Road	656	S11003	Coolidge Street Storm Drain	546
S10018	Dennery Road East	551	S11004	San Remo Way Storm Drain	626
S10021	Mission Bay Athletic Area Comfort Station Mod	268	S11005	Manhasset Dr Storm Drain System Upgrade	587
S10025	Otay East Branch Library	170	S11006	Torrey Hills SDG&E Easement Enhancement	332
S10026	Palisades Park Comfort Station Replace	296	S11007	Bird Rock Median Lighting	206
S10028	Dailard NP Play Area Upgrades	231	S11008	Mission Hills Historic Street Lighting	274
S10029	Fire Station No. 08 - Mission Hills	134	S11009	Torrey Highlands Community ID & Enhance	328
S10031	Views West NP ADA Upgrades	341	S11010	Mission Bay GC Renovation/Reconstruction	269
S10032	Rancho Penasquitos Monument Signs	304	S11011	Tierrasanta CP Sports Field Lighting	327
S10033	Rancho Bernardo Westwood Soundwall	301	S11012	Rancho Bernardo CP Sports Field Lights	299
S10035	Pomerado Median Improve-N of R Bernardo	298	S11013	San Ysidro Athletic Area/Larsen Fld Lght	314
S10036	Welcome to Rancho Bernardo Signs	347	S11014	Crystal Pier Improvements	230
S10037	Camino Santa Fe Median Improvements	210	S11016	Del Mar Trails Park Play Area Upgrades	241
S10038	Del Mar Terrace Street Improvements	240	S11017	Windwood II MP Play Area Upgrades	351
S10039	Carmel Country Road Median Improvements	214	S11018	Lake Murray CP Play Area Expansion	259
S10040	North Park/Main St Sidewalk Improvements	287	S11019	Mountain View NP Area Upgrades	281
S10042	Fitting Facility Expansion	481	S11020	Torrey Highlands Park Play Area Upgrades	329
S10044	Kearny Mesa Community Sign	578	S11021	University Ave Pipeline Replacement	458
S10050	North Park MP & Streetscape Improvements	286	S11022	Upas St Pipeline Replacement	460
S10051	Olive St Park Acquisition/Development	290	S11024	Miramar Clearwell Improvements	420
S10054	Switzer Canyon Bridge Enhancement Prog	320	S11025	Chollas Building	387
S10055	Lindbergh Field 16" CI Main Replacement	408	S11026	Montezuma/Mid-City Pipeline Phase II	424
S10056	Maryland Street Storm Drain Replacement	588	S11027	Otay 1st/2nd PPL Abandon E of Highland	429
S10061	Florence Griffith Joyner Elementary SR2S	561	S11028	Saturn Blvd Roadway Improvements	627
S10065	Mission Trails RP Cowles Mountain Trail	275	S11030	Gompers NP - Play Area Upgrades	249
S10066	Mission Trails RP Trail Realignments	277	S11033	Holly Dr. Street Improvements	571
S10067	Crest Canyon Resource Management Plan	229	S11044	Berger Ave Sidewalk & Curb Ramps	528
S10068	Gonzales Canyon Resource Management Plan	251	S11045	Pacific Hwy Curb Ramp Barrier Removal	609
S10091	Sunset Cliffs Natural Pk Hillside Imp Presrv	319	S11048	Pacific Beach Curb Ramp Barrier Removal	607
S10092	Walker NP Playground Upgrades	344	S11051	Silver Wing NP Sports Field/Lighting	316
S10093	Bear Drive Retaining Wall	527	S11054	Park Boulevard and Essex Street	612
S10118	Police Range Refurbishment	363	S11055	Fourth Avenue and Quince Street	563
S10119	North Pacific Beach Lifeguard Station	150	S11056	Fourth Avenue/Fifth Avenue & Nutmeg Str	564
S10121	Ocean Beach Lifeguard Station	151	S11057	Florida Drive Median Improvements	562
S10123	Water Group Job 915 (3012)	465	S11058	Bicycle Loop Detectors	529
S10130	Stockton Street Lights	642	S11060	Otay Mesa Truck Route Phase 4	606
S10131	Police HQs CoGeneration Repower Project	362	S11064	Hillery Drive Improvements	570
S10154	Kelton Road Pedestrian Improvements	580	S11101	Museum of Man Roof Replacement	283

Capital Improvements Program

Index by Project Number

Project Number	Project Name	Page No	Project Number	Project Name	Page No
S11102	Colony Hill Water Main Relocation	389	S13015	Water & Sewer Group Job 816 (W)	461
S11103	Valencia Park Acquisition & Development	340	S13016	Miramar Contract A Roof System Redesign	421
S11108	Water Group 787	464	S13018	Avenida de la Playa Infrastructure-SD	521
S12000	Library Collection Conversion to RFID	165	S13020	Martin Luther King Jr. Promenade	263
S12001	McKinley Elementary School JU Improvemts	264	S13021	Fire Station No. 50 - North University City	142
S12002	Rancho Penasquitos Skate Park	305	S13022	Mission Hills-Hillcrest Library	167
S12003	Rancho Penasquitos Towne Centre Park Imp	306	S13023	Del Mar Mesa Neighborhood Park Ph II	236
S12004	Canyonside Community Park Improvements	213	S13100	CAD System Replacement Project	361
S12005	Midway Street Bluff Repair	590	S14000	EAM ERP Implementation	394
S12006	Rancho Bernardo Streetscape-Phase I	300	S14001	Cowles Mountain Access Rd Rehabilitation	227
S12008	Catalina 12inch Cast Iron Mains	386	S14002	Chollas Lake Pk Playground Improvements	222
S12009	La Jolla Scenic Drive 16inch Main	405	S14005	Webster Neighborhood Identification Sign	345
S12010	30th Street Pipeline Replacement	377	S14006	El Cuervo Adobe Improvements	244
S12011	69th & Mohawk Pump Station	378	S14007	Salk Neighborhood Park & Joint Use Devel	312
S12012	Cielo & Woodman Pump Station	388	S14008	Bay Terraces Parkside Greenbelt Lighting	204
S12013	Alvarado 2nd PL Exten & Morena Blvd CI	379	S14009	SR94/Euclid Av Interchange Phase 2	624
S12014	Recycled Water Tank Modifications	446	S14010	Central Ave Mini Park Ph II Skate Plaza	218
S12015	Pacific Beach Pipeline South (W)	436	S14012	Ocean Beach Veterans Memorial	288
S12016	Otay 1st/2nd PPL West of Highland Avenue	430	S14013	Balboa Park Alcazar Pkg Lot Improvements	199
S12017	Del Mar Heights East Segment	392	S14014	W. Henderson Security Light Improvement	342
S12018	Lower Otay Outlet Tower	410	S14017	Fire Station No. 51 - Skyline Hills	143
S12019	Scripps Ranch Pump Station	448	S14018	Home Avenue Fire Station	146
S12022	Convention Center Phase III Expansion	499	S14019	Torrey Pines N. Golf Course-Improvements	336
S12028	Harbor Drive Pipelines Replacement	403	S14021	Bayview Reservoir Solar Project	384
S12030	FY12 Asphalt Overlay Group I	557	S14022	MOC Complex Solar Project	415
S12031	FY12 Asphalt Overlay Group II	558	S15000	CNG Fueling Station for Refuse & Recycling	108
S12035	Balboa Terrace Trunk Sewer	382	S15001	Coast Blvd Walkway Improvements	224
S12036	Backup Generators at SPS's, TP & EMTS	381	S15002	ADA Improvements & Expansion of Paradise Senior Ce	197
S12040	Tierrasanta (Via Dominique) Pump Station	455	S15003	Mid City Skate Park	266
S12041	North Ocean Beach Gateway Ph II	285	S15004	Rancho Mission Neighborhood Park Play Area Upgrade	303
S13000	Tubman Charter School JU Improvements	338	S15005	Crest Canyon Neighborhood Park	228
S13001	Trail for All People	337	S15006	Canyon Hills Resource Park Improvements	211
S13003	Chicano Park ADA Upgrades	220	S15007	Wagenheim Joint Use Facility	343
S13004	Larsen Field ADA Improvements Phase II	260	S15008	Linda Vista Skate Park	262
S13005	University Village Park Tot Lot	339	S15011	Tierrasanta Library Expansion	178
S13007	Torrey Hills NP Development	331	S15012	Fire-Rescue Air Operations Facility	145
S13008	Mohnike Adobe and Barn Restoration	278	S15013	Fire Station No. 07 - Barrio Logan	133
S13010	Evans Pond Reclaimed Water Pipeline Inst	245			
S13011	Fire Station No. 15 - Expansion	135			
S13013	Enterprise Asset Management SAP	99			